

# Budget

**2023/2026**



**Wyre Forest**  
District Council

# Wyre Forest District Council

## **Budget 2023/2026**

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# Wyre Forest District Council

## Budget 2023/2026

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**WYRE FOREST DISTRICT COUNCIL**

**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES**

SERVICE	2022/23		2023/24			2024/25			2025/26			2026/27		
	Original Estimate	Revised Estimate	At Nov.21 Prices	Inflation	TOTAL	At Nov.21 Prices	Inflation	TOTAL	At Nov.21 Prices	Inflation	TOTAL	At Nov.21 Prices	Inflation	TOTAL
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£1,293,870.00	£2,313,470.00	£2,136,920.00	£81,940.00	£2,218,860.00	£1,717,180.00	£155,050.00	£1,872,230.00	£1,753,280.00	£230,430.00	£1,983,710.00	£1,769,750.00	£306,730.00	£2,076,480.00
COMMUNITY AND ENVIRONMENT	£4,659,590.00	£4,837,110.00	£5,210,660.00	£271,650.00	£5,482,310.00	£5,100,560.00	£495,590.00	£5,596,150.00	£4,884,710.00	£724,450.00	£5,609,160.00	£4,808,640.00	£956,170.00	£5,764,810.00
ECONOMIC DEVELOPMENT & REGENERATION	£-93,790.00	£283,770.00	£206,260.00	£42,690.00	£248,950.00	£78,480.00	£78,880.00	£157,360.00	£67,810.00	£117,680.00	£185,490.00	£62,710.00	£157,760.00	£220,470.00
RESOURCES	£2,939,970.00	£2,610,850.00	£2,431,700.00	£16,420.00	£2,448,120.00	£2,097,740.00	£38,110.00	£2,135,850.00	£2,056,700.00	£52,480.00	£2,109,180.00	£2,086,470.00	£105,970.00	£2,192,440.00
REVENUES, BENEFITS & CUSTOMER SERVICES	£977,580.00	£1,033,640.00	£1,312,430.00	£77,560.00	£1,389,990.00	£1,328,400.00	£141,240.00	£1,469,640.00	£1,319,990.00	£206,500.00	£1,526,490.00	£1,316,690.00	£273,870.00	£1,590,560.00
STRATEGIC GROWTH	£1,894,040.00	£1,847,480.00	£1,960,280.00	£103,490.00	£2,063,770.00	£1,985,630.00	£177,670.00	£2,163,300.00	£1,990,420.00	£230,950.00	£2,221,370.00	£1,974,360.00	£305,490.00	£2,279,850.00
<b>LESS: CAPITAL ACCOUNT</b>	£11,671,260.00	£12,926,320.00	£13,258,250.00	£593,750.00	£13,852,000.00	£12,307,990.00	£1,086,540.00	£13,394,530.00	£12,072,910.00	£1,562,490.00	£13,635,400.00	£12,018,620.00	£2,105,990.00	£14,124,610.00
INTEREST RECEIVED	£275,420.00	£325,210.00	£581,070.00	£4,420.00	£585,490.00	£905,220.00	£7,960.00	£913,180.00	£1,110,560.00	£11,580.00	£1,122,140.00	£1,173,970.00	£15,280.00	£1,189,250.00
CAPITAL PORTFOLIO FUND AND DEVELOPMENT	£-55,000.00	£-850,000.00	£-750,000.00	£0.00	£-750,000.00	£-500,000.00	£0.00	£-500,000.00	£-444,600.00	£0.00	£-444,600.00	£-444,600.00	£0.00	£-444,600.00
LOANS FUND	£135,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>£12,026,680.00</b>	<b>£12,401,530.00</b>	<b>£13,089,320.00</b>	<b>£598,170.00</b>	<b>£13,687,490.00</b>	<b>£12,713,210.00</b>	<b>£1,094,500.00</b>	<b>£13,807,710.00</b>	<b>£12,738,870.00</b>	<b>£1,574,070.00</b>	<b>£14,312,940.00</b>	<b>£12,747,990.00</b>	<b>£2,121,270.00</b>	<b>£14,869,260.00</b>
<b>LESS: CONTRIBUTION (FROM) TO RESERVES</b>	£-21,750.00	£-372,750.00			£-159,010.00			£-394,850.00			£-939,040.00			£-1,309,200.00
<b>NET BUDGET REQUIREMENT</b>	<b>£12,004,930.00</b>	<b>£12,028,780.00</b>			<b>£13,528,480.00</b>			<b>£13,412,860.00</b>			<b>£13,373,900.00</b>			<b>£13,560,060.00</b>
<b>LESS: REVENUE SUPPORT GRANT</b>	£0.00	£0.00			£-150,380.00			£-150,380.00			£-150,000.00			£-150,000.00
BUSINESS RATES INCOME	£-2,956,940.00	£-2,956,940.00			£-3,442,050.00			£-3,590,130.00			£-3,697,830.00			£-3,771,790.00
BUSINESS RATES GROWTH	£-400,000.00	£-400,000.00			£-950,200.00			£-1,000,000.00			£0.00			£0.00
BUSINESS RATES - NATIONAL LEVY REDISTRIBUTED	£0.00	£-23,850.00			£0.00			£0.00			£0.00			£0.00
EXPENDITURE RELATED COVID SUPPORT GRANT	£0.00	£0.00	£-3,380,790.00		£0.00	£-2,873,671.50		£0.00	£-2,442,620.00		£0.00	£-2,320,490.00		£0.00
CO-FUNDING COVID SUPPORT GRANT	£0.00	£0.00			£0.00			£0.00			£0.00			£0.00
FUNDING GUARANTEE	£0.00	£0.00			£-425,370.00			£0.00			£0.00			£0.00
COLLECTION FUND (SURPLUS)/DEFICIT	£-10,150.00	£-10,150.00			£0.00			£0.00			£0.00			£0.00
NEW HOMES BONUS	£-463,760.00	£-463,760.00			£-240,030.00			£0.00			£0.00			£0.00
TRANSITIONAL FUNDING (assumption)	£0.00	£0.00			£0.00			£0.00			£-571,200.00			£-285,600.00
LOWER TIER SERVICES GRANT	£-130,070.00	£-130,070.00			£0.00			£0.00			£0.00			£0.00
ONE OFF SERVICES GRANT	£-196,000.00	£-196,000.00			£-114,990.00			£-100,000.00			£0.00			£0.00
<b>GENERAL EXPENSES - COUNCIL TAX INCOME</b>	<b>£7,848,010.00</b>	<b>£7,848,010.00</b>			<b>£8,205,460.00</b>			<b>£8,572,350.00</b>			<b>£8,954,870.00</b>			<b>£9,352,670.00</b>
<b>COUNCIL TAX LEVY</b>		<b>£229.34</b>			<b>£236.21</b>			<b>£243.27</b>			<b>£250.57</b>			<b>£258.09</b>
<b>COUNCIL TAX BASE</b>		<b>£34,220.00</b>			<b>£34,738.00</b>			<b>£35,238.00</b>			<b>£35,738.00</b>			<b>£36,238.00</b>

**WYRE FOREST DISTRICT COUNCIL**

**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES (CAPITAL PORTFOLIO)**

SERVICE	2022/23		2023/24			2024/25			2025/26			2026/27		
	Original Estimate	Revised Estimate	At Nov.21 Prices £	Inflation	TOTAL	At Nov.21 Prices £	Inflation	TOTAL	At Nov.21 Prices £	Inflation	TOTAL	At Nov.21 Prices £	Inflation	TOTAL
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£1,293,870.00	£2,313,470.00	£2,136,920.00	£81,940.00	£2,218,860.00	£1,717,180.00	£155,050.00	£1,872,230.00	£1,753,280.00	£230,430.00	£1,983,710.00	£1,769,750.00	£306,730.00	£2,076,480.00
COMMUNITY AND ENVIRONMENT	£4,659,590.00	£4,837,110.00	£5,210,660.00	£271,650.00	£5,482,310.00	£5,100,560.00	£495,590.00	£5,596,150.00	£4,884,710.00	£724,450.00	£5,609,160.00	£4,808,640.00	£956,170.00	£5,764,810.00
ECONOMIC DEVELOPMENT & REGENERATION	£600,160.00	£914,190.00	£987,860.00	£35,430.00	£1,023,290.00	£980,880.00	£66,910.00	£1,047,790.00	£972,420.00	£99,600.00	£1,072,020.00	£969,870.00	£133,300.00	£1,103,170.00
RESOURCES	£2,939,970.00	£2,610,850.00	£2,431,700.00	£16,420.00	£2,448,120.00	£2,097,740.00	£38,110.00	£2,135,850.00	£2,056,700.00	£52,480.00	£2,109,180.00	£2,086,470.00	£105,970.00	£2,192,440.00
REVENUES, BENEFITS & CUSTOMER SERVICES	£977,580.00	£1,033,640.00	£1,312,430.00	£77,560.00	£1,389,990.00	£1,328,400.00	£141,240.00	£1,469,640.00	£1,319,990.00	£206,500.00	£1,526,490.00	£1,316,690.00	£273,870.00	£1,590,560.00
STRATEGIC GROWTH	£1,894,040.00	£1,847,480.00	£1,960,280.00	£103,490.00	£2,063,770.00	£1,985,630.00	£177,670.00	£2,163,300.00	£1,990,420.00	£230,950.00	£2,221,370.00	£1,974,360.00	£305,490.00	£2,279,850.00
<b>LESS: CAPITAL ACCOUNT</b>	£12,365,210.00	£13,556,740.00	£14,039,850.00	£586,490.00	£14,626,340.00	£13,210,390.00	£1,074,570.00	£14,284,960.00	£12,977,520.00	£1,544,410.00	£14,521,930.00	£12,925,780.00	£2,081,530.00	£15,007,310.00
INTEREST RECEIVED	£-199,430.00	£-485,220.00	£-235,000.00	£4,420.00	£-230,580.00	£87,810.00	£7,960.00	£95,770.00	£291,770.00	£11,580.00	£303,350.00	£353,760.00	£15,280.00	£369,040.00
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	£-55,000.00	£-850,000.00	£-750,000.00	£0.00	£-750,000.00	£-500,000.00	£0.00	£-500,000.00	£-444,600.00	£0.00	£-444,600.00	£-444,600.00	£0.00	£-444,600.00
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>£12,026,680.00</b>	<b>£12,401,530.00</b>	<b>£13,089,320.00</b>	<b>£598,170.00</b>	<b>£13,687,490.00</b>	<b>£12,713,210.00</b>	<b>£1,094,500.00</b>	<b>£13,807,710.00</b>	<b>£12,738,870.00</b>	<b>£1,574,070.00</b>	<b>£14,312,940.00</b>	<b>£12,747,990.00</b>	<b>£2,121,270.00</b>	<b>£14,869,260.00</b>
<b>LESS: CONTRIBUTION (FROM) TO RESERVES</b>	<b>£-21,750.00</b>	<b>£-372,750.00</b>			<b>£-159,010.00</b>			<b>£-394,850.00</b>			<b>£-939,040.00</b>			<b>£-1,309,200.00</b>
<b>NET BUDGET REQUIREMENT</b>	<b>£12,004,930.00</b>	<b>£12,028,780.00</b>			<b>£13,528,480.00</b>			<b>£13,412,860.00</b>			<b>£13,373,900.00</b>			<b>£13,560,060.00</b>
<b>LESS: REVENUE SUPPORT GRANT</b>	£0.00	£0.00			£-150,380.00			£-150,380.00			£-150,000.00			£-150,000.00
BUSINESS RATES INCOME	£-2,956,940.00	£-2,956,940.00			£-3,442,050.00			£-3,590,130.00			£-3,697,830.00			£-3,771,790.00
BUSINESS RATES GROWTH	£-400,000.00	£-400,000.00			£-950,200.00			£-1,000,000.00			£0.00			£0.00
BUSINESS RATES - NATIONAL LEVY REDISTRIBUTED	£0.00	£-23,850.00			£0.00			£0.00			£0.00			£0.00
EXPENDITURE RELATED COVID SUPPORT GRANT	£0.00	£0.00	£-3,380,790.00		£0.00	£-2,873,671.50		£0.00	£-2,442,620.00		£0.00	£-2,320,490.00		£0.00
CO-FUNDING COVID SUPPORT GRANT	£0.00	£0.00			£0.00			£0.00			£0.00			£0.00
FUNDING GUARANTEE	£0.00	£0.00			£-425,370.00			£0.00			£0.00			£0.00
COLLECTION FUND (SURPLUS)/DEFICIT	£-10,150.00	£-10,150.00			£0.00			£0.00			£0.00			£0.00
NEW HOMES BONUS	£-463,760.00	£-463,760.00			£-240,030.00			£0.00			£0.00			£0.00
TRANSITIONAL FUNDING (assumption)	£0.00	£0.00			£0.00			£0.00			£-571,200.00			£-285,600.00
LOWER TIER SERVICES GRANT	£-130,070.00	£-130,070.00			£0.00			£0.00			£0.00			£0.00
ONE OFF SERVICES GRANT	£-196,000.00	£-196,000.00			£-114,990.00			£-100,000.00			£0.00			£0.00
<b>GENERAL EXPENSES - COUNCIL TAX INCOME</b>	<b>£7,848,010.00</b>	<b>£7,848,010.00</b>			<b>£8,205,460.00</b>			<b>£8,572,350.00</b>			<b>£8,954,870.00</b>			<b>£9,352,670.00</b>
<b>COUNCIL TAX LEVY</b>		£229.34			£236.21			£243.27			£250.57			£258.09
<b>COUNCIL TAX BASE</b>		<b>£34,220.00</b>			<b>£34,738.00</b>			<b>£35,238.00</b>			<b>£35,738.00</b>			<b>£36,238.00</b>

## DETAILS OF COUNCIL TAX

### Band D Council Tax

	<b>2022/2023</b>	<b>2023/2024</b>
	<b>£</b>	<b>£</b>
Worcestershire County Council	*1,396.78	*1,465.78
The Office of the Police and Crime Commissioner for West Mercia	249.66	264.50
Hereford & Worcester Fire Authority	89.40	94.40
Wyre Forest District Council	229.34	236.21
<b>Council Tax prior to addition of Parish / Town Council Precepts</b>	<b>1,965.18</b>	<b>2,060.89</b>

\*Worcestershire County Council includes a total of £197.40 for Adult Social Care precept in 2023/24.

The table below analyses total net expenditure on the services by Wyre Forest District Council.

### WYRE FOREST DISTRICT COUNCIL

	<b>Net Expenditure</b>	
	<b>2022/2023</b>	<b>2023/2024</b>
	<b>£'000</b>	<b>£'000</b>
Waste Collection	1,935	2,283
Recreation	1,808	1,808
Highways Cleansing and Parking Facilities	926	926
General Cultural and Commercial Services	(53)	(53)
Environmental Health and Community Safety	521	521
Housing and Welfare	1,178	1,178
Council Tax, Housing Benefits and Financial Services	989	1,389
Planning and Building Control	615	650
Property, Economic Development and Tourism	(80)	1
Corporate Activities	3,968	4,327
Capital Account / Interest Received	220	220
<b>Net Expenditure on Services</b>	<b>12,027</b>	<b>13,528</b>
Contribution to / (Use of) General Reserves	(22)	(159)
<b>BUDGET REQUIREMENT</b>	<b>12,005</b>	<b>13,528</b>
<b>DEDUCT:</b>		
Collection Fund Surplus	(10)	-
Business Rates	(3,357)	(4,392)
New Homes Bonus	(464)	(240)
Covid Support Grants	-	(425)
Lower Tier Services Grant	(130)	-
Revenue Support Grant	-	(150)
One Off Services Grant	(196)	(115)
<b>TOTAL</b>	<b>7,848</b>	<b>8,205</b>
Tax Base	33,780	34,738
<b>BAND D COUNCIL TAX (D)</b>	<b>£229.34</b>	<b>£236.21</b>



## DETAILS OF COUNCIL TAX

### DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £2,060.89 in respect of the year commencing 1<sup>st</sup> April 2023. Details are shown below as to how this charge is payable throughout the district, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	359	16,155.00	2,060.89	45.00	2,010.18
Bewdley	3,666	276,622.00	2,060.89	74.46	2,021.85
Broome	207	6,300.00	2,060.89	30.43	1,993.75
Chaddesley Corbett	765	34693.00	2,060.89	45.35	2,010.53
Churchill & Blakedown	805	34019.30	2,060.89	42.29	2,001.15
Kidderminster	17,498	831,160.00	2,060.89	47.50	2,012.68
Kidderminster Foreign	432	4,745.00	2,060.89	10.98	1,976.37
Ribbesford	107	0.00	2,060.89	0.00	1,965.18
Rock	1,296	57,650.00	2,060.89	44.48	2,008.74
Rushock	80	3,608.00	2,060.89	45.10	2,008.97
Stone	298	17,170.00	2,060.89	57.62	2,017.48
Stourport-on-Severn	7,056	335,866.00	2,060.89	47.60	2,008.88
Wolverley & Cookley	1,988	92,839.60	12,060.89	46.70	2,009.66
<b>Total</b>	<b>34,738</b>	<b>1,759,233.90</b>			

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# **Financial Strategy**

## **2023/2026**

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## **WYRE FOREST DISTRICT COUNCIL**

**COUNCIL**  
**22<sup>ND</sup> FEBRUARY 2023**

### **Medium Term Financial Strategy 2023-26**

On 22nd February 2023 Council considered the Budget Strategy for the period 2023-26. The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website.

## **2. EXTRACT FROM SECTION 2: RECOMMENATIONS**

The **CABINET** having re-considered the Financial Strategy 2023-2026, the results of the Budget consultation exercise, alternative budget proposals and recommendations of the Strategic Review Panel **RECOMMENDS TO COUNCIL** that it:

### **2.1 THREE YEAR BUDGET, CAPITAL STRATEGY AND POLICY FRAMEWORK 2023-2026**

2.1.1 **APPROVES** the updated Medium-Term Financial Strategy 2023-2026.

2.1.2 **APPROVES** the Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2023-2026 as shown in the tables in paragraphs 6.1 and 6.3 and as set out below:

- a.) Approval to provide community leadership funding of £1,000 for each councillor in 2023-24, at a cost of £33,000 in 2023-24.
- b.) Approval to provide additional staffing resources to address capacity issues at a cost of £119,000 in 2023-24, £166,000 in 2024-25 and £189,000 in 2025-26.
- c.) Approve investment for a further 5 year period in the ICT strategy which has revenue implications of £6,000 in 2023-24, £49,000 in 2024-25 and £123,000 in 2025-26. The ICT Strategy will deliver £1,600,000 capital investment over the period 2023-24 to 2028-29.
- d.) Approval to fund 2 generic Civil and Environmental enforcement posts £65,140 in 2023-24 and £67,740 in 2024-25.
- e.) Approval to provide additional litter picking resource in Stourport and Bewdley, a £10,000 pa core element to cover six weeks in the summer and a £10,000 pa match funding element subject to match funding from the Town Councils.
- f.) Approval to provide a £5,000 Community Fund to provide grants of £100 - £500 to support community, charity and residents' groups to deliver events to celebrate the Coronation of King Charles III.
- g.) Approval to provide new culture/arts events grants to town councils £20,000 pa.

- h.) Approval of up to £1,000 pa for the costs of the No Barriers Awards scheme on the basis that there is an absolute minimum of administrative support provided by WFDC;
- i.) Approval of the inclusion of the Housing Fund grant offer in the Capital Programme. The grant offer of £706,000 will support capital expenditure in 2023-24 of £876,000. The balance to be met from the Evergreen Investment Fund.

2.1.3 **APPROVES** the fees and charges in line with this Strategy, and the impact on the Council's Revenue Budget for 2023-2026, as shown in Appendix 3.

2.1.4 **APPROVES** the Council's updated Capital Strategy:

- a) **Approval** of the Capital Strategy 2023-2033 set out in Appendix 1 of the December Cabinet report and the associated Quantitative Indicators set out in Appendix 2 of the same report.
- b) **Approval** of variations to the Capital Programme and Vehicle, Equipment and Systems Renewals Schedule as set out in Appendices 2A and 2B, of this report (which updates Appendix 1 of the Capital Strategy report to December 2022 Cabinet).
- c) **Approval** of the limits for gross debt for non-treasury investments compared to net service expenditure and for commercial income as a percentage of net service expenditure as set out in Appendix 2C of this report.

2.1.5 **APPROVES** that any Final Accounts savings arising from 2022-2023, together with surplus Earmarked Reserves, be allocated by the Head of Resources in consultation with the Cabinet Member for Finance and Capital Portfolio.

2.1.6 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2022 as set out in this report.

## **2.2 COUNCIL TAX AND BUSINESS RATES**

2.2.2 That Council:

- a. **SETS** the Council Tax for Wyre Forest District Council on a Band D Property at £236.21 for 2023-2024 (£229.34 2022-2023) which represents an increase of 3% on Council Tax from 2022-2023.
- b. **ENDORSES** the provisional Council Tax on a Band D Property in 2024-2025 of £243.27 and £250.57 in 2025-2026, being increases of 3%.

2.2.3 **NOTES** the Head of Resources (as Chief Financial Officer) opinion on the budget proposals, recommended by the Cabinet in this report, as detailed in Appendix 4 of this report.

### 3. EXTRACT FROM SECTION 3:KEY ISSUES

- 3.1 On 20<sup>th</sup> December 2022, Cabinet considered reports on proposals for the Budget Strategy for the period 2023-2026 including the intrinsically linked Capital Strategy 2023-2033. The Final Local Government Finance Settlement has now been issued. There are no major changes from the provisional settlement issued on 19<sup>th</sup> December 2022. This report provides an updated position following receipt of the Final Settlement, subsequent checks and due diligence review, and a proposed budget decision for Council to consider on the 22<sup>nd</sup> February 2023.
- 3.2 The increase in the District Council's tax from 2011-12 to 2023-24 taking into account the latest proposal is only 19.5% compared to a CPI increase of 41.5% between 2010 and 2022 demonstrating that households within Wyre Forest have enjoyed sub inflation increases across that period.
- 3.3 The Budget Consultation survey was launched on Tuesday 8<sup>th</sup> November 2022 and ran until Tuesday 6<sup>th</sup> December 2022. The results of this consultation were reported as part of the December 2022 MTFS report to Cabinet and have informed the proposals in this report. The Strategic Review Panel meetings on the 12<sup>th</sup> and the 26<sup>th</sup> January received Alternative Budget Proposals for consideration by Cabinet in formulation of their final proposals and an updated version of the Conservative Group's proposal is included in this report at Appendix 5.
- 3.4 A revised **Capital Programme**, including the associated Quantitative Indicators, as set out in Appendix 2 of the February 2022 Cabinet report is in Appendix 2 for Council approval.
- 3.5 The approach to be taken to **fees and charges** within the financial strategy recommended by Cabinet this year continues to have regard to demand and other market conditions. As a result, some fees and charges may be frozen or increased by less than the average of 5%. Cabinet decided in December that car park fees and season ticket prices will be frozen this year on an exceptional basis due to cost of living pressures; and that a 30 minutes ticket will be introduced and the arrangements for evening charges will be changed, with the current hourly tariff ending at 6pm and a flat charge of £2 introduced for the period between 6pm and 8am.
- 3.6 Fees and Charges requiring Council approval are detailed in Appendix 3.

#### **Spending Proposals**

- 3.7 The Cabinet Proposals are revised following careful consideration of Alternative Budget proposals considered by the Strategic Review Panel on the 12<sup>th</sup> and 26<sup>th</sup> January 2023 and further dialogue with the opposition groups. The revised proposals demonstrate investment to support the Council's priority of "supporting a successful local economy" and in particular the other priority of a "safe, clean and green living environment".
- 3.8 In addition to the proposals that would have implications for the revenue budget if agreed, there are two issues that have been raised which do not have revenue

implications in 2023-24. The first is that **webcasting for Cabinet meetings will be resumed** in the new municipal year following a review of usage of the free allowance under the revised webcasting contract. Based on usage in 2022, this is expected to be possible within existing budgets. The second is that the Cabinet will invite the Overview and Scrutiny Committee in the new municipal year to undertake a **review of inclusive play equipment in the parks owned by WFDC** in order to assess the appropriate level of provision and to recommend how any investment should be financed, including contributions from S106 moneys, other sources such as councillors' community leadership funds and provision within the capital programme for 2024 onwards.

3.9 There are nine Cabinet Proposals this year as set out below:

- 3.9.1 provision of community leadership funding of £1,000 for each councillor in 2023-24, at a cost of £33,000 in 2023-24. The new council elected in May 2023 will decide whether any funding should be made available in subsequent years and at what level, in light of affordability, the lack of support for this measure in the budget consultation (which was also expressed in consultations in earlier years) and the Council's financial position;
- 3.9.2 additional staffing resources to address capacity issues, at a cost of £119,000/£166,000/£189,000 comprising two corporate policy officers (to be filled by National Graduate Development Programme participants); additional posts within North Worcestershire Economic Development and Regeneration and to allow for a potential move to a company structure for this important shared service; and £20,000pa to fund capacity to support continuation of the green agenda.
- 3.9.3 ICT Strategy 2023-28, which has revenue implications of £6,000/£49,000/£123,000. Investment for a further 5 year period as set out in detail in the separate report presented to Cabinet in December 2022, proposes capital investment of £1.6m for the delivery of the ICT Strategy over the period 2023-24 to 2028-29. Major expenditure will be subject to specific approval by the ICT Strategy Board and due diligence including a business case for each proposal.
- 3.9.4 Two new generic Civil and Environmental enforcement posts will be created at a cost of £65,000 in 2023-24 and £68,000 in 2024-25 to further deliver on the priority of a "safe, clean and green living environment". These two posts will match fund the Police and Crime Commissioner's grant offer to "address mutually agreed priorities at community level around prevention, crime, safety and vulnerability". This will build on an initiative in Telford that reduced reported levels of crime, anti-social behaviour and fly tipping.
- 3.9.5 To increase staffing levels over the summer period for litter picking and bin emptying in Stourport and Bewdley. The proposal will provide an element of core funding (£10,000 pa) that would allow a higher level of activity over the main summer holiday and a further £10,000 pa match funding to unlock match funding from the Town Councils to enhance the provision yet further.
- 3.9.6 To provide a £5,000 Community Fund to provide grants of £100 - £500 to support community, charity and residents' groups to deliver events to

celebrate the Coronation of King Charles III, similar to the approach adopted for the Platinum Jubilee last year. Parish councils will not be eligible for this fund.

3.9.7 To support new culture and arts events grants to town councils by providing automatic funding for the three town councils to spend on culture/arts events of their choosing, the events to be additional to those the town councils would have funded in any case (£10k pa. Kidderminster, £6k pa Stourport, £4k pa Bewdley).

3.9.8 Approval of up to £1,000 pa. for the costs of the No Barriers Awards scheme on the basis that administrative support comes from outside WFDC;

3.9.9 The inclusion of the Housing Fund grant offer in the Capital Programme. The grant offer of £706,000 will support capital expenditure in 2023-24 of £876,000. The balance to be met from the Evergreen Investment Fund.

3.10 The financial impact of the Cabinet Proposals is shown in table 6.1 below.

3.11 Business Rate projections based on participation in a Herefordshire and Worcestershire Pool for 2023-24 are shown in table 6.2 below. These take into account the impact of revaluation following examination of the draft valuation list that will come into effect on 1<sup>st</sup> April 2023, completion of the NDR1 return, confirmation from Government that there won't be a reset until 2025-26 at the earliest and that pooling will again be available in 2024-25. Accurate forecasting is extremely difficult, but it should be possible to manage any significant variations by drawing on the Business Rates Equalisation Earmarked Reserves if necessary. Estimates take into account the Council's share of forecast growth from major redevelopments, appeals, reliefs, economic regeneration work, forecast increases in the multiplier for inflation, revaluation and other Business Rates market intelligence. A collective Herefordshire and Worcestershire Business Rates Pool approach to provisions for appeals may result in outturn variances to these forecasts which will be reported as part of the Final Accounts process.

3.12 LG Futures were commissioned to undertake detailed financial modelling of the potential Pooling proposals for 2023-24. Extensive sensitivity and risk analysis has been undertaken as part of the work. This showed that it is unlikely that participation in the Herefordshire and Worcestershire Pool would not be beneficial.

3.13 Taking these items into account the projected Base Budget net expenditure for 2023-2024 is estimated to be £13,528,000 (see paragraph 6.2). This is £159,000 more than currently estimated to be raised from Council Tax, Business Rates Income retained, Collection Fund Surplus, New Homes Bonus and all other grants based on a 3% pa Council Tax increase. This total is net of savings targets from Wyre Forest Forward and Localism work streams.

## 6. EXTRACT FROM: FINANCIAL IMPLICATIONS

6.1 The Cabinet Proposals were confirmed at its meeting on 7<sup>th</sup> February 2023. The final proposals are summarised below and included in the table in paragraph 6.2.

ACTIVITY AND DESCRIPTION OF PROPOSALS	KEY	2023-24	2024-25	2025-26	After 2025-26
		£	£	£	£
<b>Community Leadership Fund</b> Provision of a community leadership fund in 2023-24, this funding to be £1,000 per Member.	C R S	33,000			
<b>ICT Strategy</b> Inclusion the ICT Strategy 2023-28 in the capital programme and the revenue implications of the Strategy which will provide a resilient, secure and reliable service.	C R S	6,000	250,000 49,000	912,000 123,000	257,000 150,000
<b>Additional Staffing resource</b> Enhance the capacity in NWEDR to deliver additional capacity and support delivery of major regeneration projects; Corporate Policy resource through the national graduate apprentice scheme and to provide additional staffing capacity to support continuation of the Green Agenda.	C R S	119,000 2.50	166,000 3.50	189,000 3.50	190,000 3.50
<b>Civil and Environmental Enforcement</b> Two additional generic posts, also to match fund the PCC's initiative on Safer Streets Partnership Working, net of income (£5k per post).	C R S	65,140 2.00	67,740 2.00	-	-
<b>Seasonal Litter Picking Resource</b> To work in partnership with Stourport and Bewdley Town Councils to enhance litter picking in Tourist Areas over the summer holiday period. Additional match-funding element to extend the season/increase the activity if matched by funding from the town councils.	C R R S	10,000 10,000 0.30	10,000 10,000 0.30	10,000 10,000 0.30	10,000 10,000 0.30
<b>Community Fund</b> A Community fund to enable communities to celebrate the Coronation of King Charles III (parish Councils not eligible).	C R S	5,000			
<b>Culture/arts events</b> Culture/arts grants to town councils (£10k Kidderminster TC, £6k Stourport TC and £4k Bewdley TC).	C R S	20,000	20,000	20,000	20,000
<b>No Barrier Awards</b> Inclusion of funding for the costs of the No Barrier Awards scheme, on the basis that there is an absolute minimum of administrative support provided by WFDC	C R S	1,000	1,000	1,000	1,000
<b>Housing Fund</b> Inclusion of the Housing Fund grant offer in the Capital Programme. The grant offer of £706k will support capital expenditure of £876k. The balance will be met from the Evergreen Investment Fund. The scheme will support the Government's refugee schemes.	C R S	876,000			
<b>TOTALS</b>	C R S	876,000 269,140 4.8	250,000 323,740 5.8	912,000 353,000 3.8	257,000 381,000 3.8

6.2 The following tables demonstrate the updated position for the Council when the revisions are incorporated into the Base Budget. The Council is forecast to hold a balance of £1,956,000 at the end of 2025-26 (see reserves table in 6.4) based on a Council Tax increase of 3% pa.



**Table 6.2 - Updated MTFS Position (Council Tax Increase of 3% pa)**

	Revised 2022-23 £	2023-24 £	2024-25 £	2025-26 £
Total Net Expenditure on Services	12,401,530	13,418,350	13,483,970	13,959,940
Less:				
Cabinet Proposals	0	269,140	323,740	353,000
Net Expenditure	12,401,530	13,687,490	13,807,710	14,312,940
Contribution (from)/to Reserves	(372,750)	(159,010)	(394,850)	(939,040)
<b>Net Budget Requirement</b>	<b>12,028,780</b>	<b>13,528,480</b>	<b>13,412,860</b>	<b>13,373,900</b>
Less:				
Revenue Support Grant	0	150,380	150,380	150,000
Business Rates	3,356,940	4,392,250	4,590,130	3,697,830
Business Rates - National levy redistributed	23,850	0		
New Homes Bonus	463,760	240,030	0	0
Lower Tier Services Grant	130,070	0	0	0
3% Funding Guarantee	0	425,370	0	0
Collection Fund Deficit	10,150	0	0	0
Council Tax Income	7,848,010	8,205,460	8,572,350	8,954,870
One off Services Grant	196,000	114,990	100,000	0
Transitional Funding (assumption)	0	0	0	571,200
WFDC Council Tax: 3% increase per annum	<b>229.34</b>	<b>236.21</b>	<b>243.27</b>	<b>250.57</b>
Percentage increase in Council Tax	2.23%	3%	3%	3%

6.3 Reserves available as part of the three-year financial strategy are as shown in the following table.

**Table 6.3. - Reserves Statement**

Reserves Statement	Revised 2022-23 £	2023-24 £	2024-25 £	2025-26 £
Reserves as at 1st April	3,841	3,468	3,309	2,914
Contribution to/(from) Reserves	(373)	(159)	(395)	(939)
Reserves as at 31st March	<b>3,468</b>	<b>3,309</b>	<b>2,914</b>	<b>1,975</b>

6.4 The table below shows a funding gap of £1,770,120 in 2025-26,

**Table 6.4 – Funding Gap**

Financial Gap	2022-23 £	2023-24 £	2024-25 £	2025-26 £
Wyre Forest Forward Savings not yet achieved	71,430	177,240	388,310	357,810
Generic Localism Savings	78,770	304,230	475,400	473,270
<b>SUB- Total</b>	<b>150,200</b>	<b>481,470</b>	<b>863,710</b>	<b>831,080</b>
Use of reserves from proposed 2023-26 Strategy	372,750	159,010	394,850	939,040
<b>TOTAL</b>	<b>522,950</b>	<b>640,480</b>	<b>1,258,560</b>	<b>1,770,120</b>

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# Revenue Budget

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FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of  
the FMS codes for your assistance

Example:

S11 Community and Environmental Services	(The Service Directorate)
P001 Waste Collection	(The Programme Area)
A001 Collection of Domestic Waste	(The Activity)
R001 Waste Transfer Station	(The Revenue Cost Centre)
R002 Domestic Waste	(The Revenue Cost Centre)



**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL - SUMMARY**

Detail	2022/23		2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
	Original	Revised			
<b>P115 MEMBER ACTIVITIES</b>					
A310 OTHER MEMBERS' ALLOWANCES	£235,960.00	£240,350.00	£247,750.00	£255,100.00	£262,680.00
A315 MEMBER SERVICES	£122,000.00	£134,710.00	£145,600.00	£145,680.00	£146,510.00
	£357,960.00	£375,060.00	£393,350.00	£400,780.00	£409,190.00
<b>P130 HUMAN RESOURCES</b>					
A320 HUMAN RESOURCES ADMINISTRATION	£0.00	-£110.00	£10.00	£30.00	£40.00
A330 TRAINING OF EMPLOYEES	£0.00	£0.00	£0.00	£0.00	£0.00
	£0.00	-£110.00	£10.00	£30.00	£40.00
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
A345 ELECTIONS AND ELECTORAL REGISTRATION	£291,830.00	£362,900.00	£381,250.00	£310,220.00	£313,230.00
	£291,830.00	£362,900.00	£381,250.00	£310,220.00	£313,230.00
<b>P137 COMMITTEE ADMINISTRATION</b>					
A350 COMMITTEE ADMINISTRATION	£216,590.00	£215,580.00	£241,660.00	£247,170.00	£250,810.00
	£216,590.00	£215,580.00	£241,660.00	£247,170.00	£250,810.00
<b>P140 LEGAL SERVICES ADMINISTRATION</b>					
A360 LEGAL SERVICES ADMINISTRATION	-£100.00	-£7,060.00	£30.00	-£290.00	-£340.00
	-£100.00	-£7,060.00	£30.00	-£290.00	-£340.00
<b>P165 WRS &amp; TS</b>					
A422 SHARED REGULATORY SERVICES	£373,400.00	£414,910.00	£474,700.00	£487,260.00	£496,540.00
	£373,400.00	£414,910.00	£474,700.00	£487,260.00	£496,540.00
<b>P205 CHIEF EXECUTIVE</b>					
A480 CHIEF EXECUTIVE	£0.00	£0.00	-£16,550.00	£25,450.00	£48,450.00
	£0.00	£0.00	-£16,550.00	£25,450.00	£48,450.00
<b>P234 CORPORATE COSTS</b>					
A505 CORPORATE MANAGEMENT EXPENSES	£973,340.00	£1,102,400.00	£1,225,870.00	£1,265,330.00	£1,296,860.00
A510 CORPORATE COSTS	-£919,150.00	-£150,200.00	-£481,470.00	-£863,710.00	-£831,080.00
	£54,190.00	£952,200.00	£744,400.00	£401,620.00	£465,780.00
<b>P240 COMMUNICATIONS</b>					
A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE)	£0.00	-£10.00	£10.00	-£10.00	£10.00
	£0.00	-£10.00	£10.00	-£10.00	£10.00
<b>Total S6 CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL</b>	<b>£1,293,870.00</b>	<b>£2,313,470.00</b>	<b>£2,218,860.00</b>	<b>£1,872,230.00</b>	<b>£1,983,710.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A310 OTHER MEMBERS' ALLOWANCES</b>					
R405 Other Members Allowances					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Expenses	£5,630.00	£8,100.00	£8,610.00	£8,870.00	£9,140.00
Members Taxable & Non-Taxable Allowances	£256,210.00	£256,300.00	£263,920.00	£271,760.00	£279,840.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£200.00	£200.00	£200.00	£200.00	£200.00
<b>GROSS EXPENDITURE</b>	£262,040.00	£264,600.00	£272,730.00	£280,830.00	£289,180.00
<b><u>INCOME</u></b>					
.					
Recharges	-£26,080.00	-£24,250.00	-£24,980.00	-£25,730.00	-£26,500.00
<b>GROSS INCOME</b>	-£26,080.00	-£24,250.00	-£24,980.00	-£25,730.00	-£26,500.00
<b>NET EXPENDITURE/(INCOME)</b>	£235,960.00	£240,350.00	£247,750.00	£255,100.00	£262,680.00

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A315 MEMBER SERVICES</b>					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£6,780.00	£7,380.00	£8,220.00	£8,480.00	£8,760.00
Indirect Employee Expenses	£1,160.00	£1,160.00	£1,170.00	£1,170.00	£1,180.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£71,820.00	£80,840.00	£87,200.00	£89,310.00	£91,310.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£500.00	£400.00	£280.00	£280.00	£190.00
Services	£40.00	£50.00	£50.00	£60.00	£50.00
Communications & Computing	£22,630.00	£22,840.00	£24,360.00	£21,290.00	£19,390.00
Civic Protocol	£1,000.00	£1,700.00	£1,000.00	£1,000.00	£1,000.00
Expenses	£220.00	£0.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£800.00	£800.00	£800.00	£800.00	£800.00
SUPPORT SERVICES					
Financial Services	£4,370.00	£5,420.00	£5,580.00	£5,970.00	£6,110.00
ICT Services	£9,460.00	£10,540.00	£11,480.00	£11,860.00	£12,240.00
Departmental Administrative Expenses	£3,220.00	£3,580.00	£5,460.00	£5,460.00	£5,480.00
GROSS EXPENDITURE	£122,000.00	£134,710.00	£145,600.00	£145,680.00	£146,510.00
<b>NET EXPENDITURE/(INCOME)</b>	£122,000.00	£134,710.00	£145,600.00	£145,680.00	£146,510.00
<b>Total P115 MEMBER ACTIVITIES</b>	<b>£357,960.00</b>	<b>£375,060.00</b>	<b>£393,350.00</b>	<b>£400,780.00</b>	<b>£409,190.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A320 HUMAN RESOURCES ADMINISTRATION</b>					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£184,850.00	£218,320.00	£206,820.00	£211,950.00	£219,960.00
Vacancy Savings	-£3,890.00	-£2,320.00	-£4,640.00	-£4,730.00	-£4,830.00
Indirect Employee Expenses	£1,550.00	£1,870.00	£1,750.00	£1,770.00	£1,820.00
Indirect Employee Expenses (inc. Occupational Health)	£13,000.00	£21,570.00	£13,000.00	£13,000.00	£13,000.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£8,090.00	£9,330.00	£10,070.00	£10,300.00	£10,530.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£360.00	£300.00	£360.00	£360.00	£360.00
Car Allowances	£330.00	£250.00	£330.00	£330.00	£330.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£150.00	£50.00	£150.00	£150.00	£150.00
Printing, Stationery & General Office Expenses	£710.00	£860.00	£610.00	£610.00	£450.00
Services	£3,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Communications & Computing Expenses	£17,780.00	£24,550.00	£22,660.00	£16,630.00	£15,160.00
Grants & Subscriptions	£930.00	£800.00	£800.00	£800.00	£800.00
Corporate Membership of Bodies	£20,000.00	£20,000.00	£20,000.00	£20,000.00	£20,000.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£3,260.00	£3,260.00	£3,260.00	£3,260.00	£3,260.00
<b>SUPPORT SERVICES</b>					
Financial Services	£9,060.00	£10,800.00	£11,350.00	£11,900.00	£12,260.00
ICT Services	£14,850.00	£16,970.00	£18,500.00	£18,890.00	£19,480.00
Legal Services	£3,490.00	£4,480.00	£4,850.00	£4,770.00	£4,920.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£4,250.00	£3,800.00	£4,200.00	£4,350.00	£4,070.00
<b>GROSS EXPENDITURE</b>	<b>£282,300.00</b>	<b>£337,920.00</b>	<b>£317,100.00</b>	<b>£317,370.00</b>	<b>£324,750.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£1,650.00	-£7,180.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£280,650.00	-£330,850.00	-£317,090.00	-£317,340.00	-£324,710.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£282,300.00</b>	<b>-£338,030.00</b>	<b>-£317,090.00</b>	<b>-£317,340.00</b>	<b>-£324,710.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>-£110.00</b>	<b>£10.00</b>	<b>£30.00</b>	<b>£40.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A330 TRAINING OF EMPLOYEES</b>					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	£180.00	£100.00	£100.00	£100.00	£100.00
Printing, Stationery & General Office Expenses	£30.00	£30.00	£30.00	£30.00	£30.00
Services	£42,140.00	£43,740.00	£42,140.00	£42,140.00	£42,140.00
Expenses	£100.00	£100.00	£100.00	£100.00	£100.00
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	£400.00	£400.00	£400.00	£400.00	£400.00
<b>GROSS EXPENDITURE</b>	<b>£42,850.00</b>	<b>£44,370.00</b>	<b>£42,770.00</b>	<b>£42,770.00</b>	<b>£42,770.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	-£1,600.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£42,850.00	-£42,770.00	-£42,770.00	-£42,770.00	-£42,770.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£42,850.00</b>	<b>-£44,370.00</b>	<b>-£42,770.00</b>	<b>-£42,770.00</b>	<b>-£42,770.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P130 HUMAN RESOURCES</b>	<b>£0.00</b>	<b>-£110.00</b>	<b>£10.00</b>	<b>£30.00</b>	<b>£40.00</b>



**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
<b>A345 ELECTIONS AND ELECTORAL REGISTRATION</b>					
R500 Elections and Electoral Register					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£112,990.00	£136,380.00	£127,770.00	£132,560.00	£135,340.00
Vacancy Savings	-£2,230.00	-£1,120.00	-£2,240.00	-£2,280.00	-£2,330.00
Indirect Employee Expenses	£810.00	£1,180.00	£780.00	£790.00	£790.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£10,260.00	£11,550.00	£12,460.00	£12,760.00	£13,040.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£250.00	£100.00	£250.00	£250.00	£250.00
Car Allowances	£250.00	£250.00	£250.00	£250.00	£250.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£1,490.00	£27,200.00	£870.00	£880.00	£440.00
Electoral Registration & Election Expenses	£242,750.00	£116,700.00	£246,290.00	£332,750.00	£152,750.00
Services	£0.00	£41,660.00	£0.00	£0.00	£0.00
Communications & Computing Expenses	£8,660.00	£8,890.00	£9,510.00	£8,280.00	£7,510.00
Miscellaneous Expenses	£160.00	£160.00	£180.00	£180.00	£190.00
<b>SUPPORT SERVICES</b>					
Financial Services	£13,590.00	£17,710.00	£18,400.00	£19,530.00	£19,940.00
ICT Services	£9,060.00	£10,490.00	£10,930.00	£11,060.00	£11,390.00
Legal Services	£760.00	£0.00	£0.00	£0.00	£0.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Chief Executive	£25,580.00	£26,430.00	£32,380.00	£32,970.00	£33,570.00
Facilities Management	£870.00	£790.00	£1,050.00	£1,080.00	£1,100.00
Worcestershire Hub	£5,860.00	£7,560.00	£9,010.00	£9,400.00	£9,690.00
Corporate Support Services	£6,320.00	£6,640.00	£6,880.00	£6,870.00	£6,940.00
Departmental Administrative Expenses	£8,880.00	£9,280.00	£11,750.00	£11,980.00	£11,590.00
<b>GROSS EXPENDITURE</b>	<b>£446,810.00</b>	<b>£421,860.00</b>	<b>£486,520.00</b>	<b>£579,310.00</b>	<b>£402,450.00</b>
<u>INCOME</u>					
Government Grants	£0.00	-£16,430.00	-£23,950.00	-£23,950.00	-£23,950.00
Other Grants, Reimbursements & Contributions	-£150,000.00	-£16,890.00	-£76,340.00	-£240,000.00	-£60,000.00
Customer & Client Receipts	-£1,060.00	-£900.00	-£900.00	-£900.00	-£900.00
Recharges to Other Services	-£3,920.00	-£4,740.00	-£4,080.00	-£4,240.00	-£4,370.00
Use of Earmarked Reserve	£0.00	-£20,000.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£154,980.00</b>	<b>-£58,960.00</b>	<b>-£105,270.00</b>	<b>-£269,090.00</b>	<b>-£89,220.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£291,830.00</b>	<b>£362,900.00</b>	<b>£381,250.00</b>	<b>£310,220.00</b>	<b>£313,230.00</b>
<b>Total P136 ELECTIONS AND ELECTORAL REGISTRATION</b>	<b>£291,830.00</b>	<b>£362,900.00</b>	<b>£381,250.00</b>	<b>£310,220.00</b>	<b>£313,230.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P137 COMMITTEE ADMINISTRATION</b>					
<b>A350 COMMITTEE ADMINISTRATION</b>					
R505 Committee Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£149,310.00	£145,100.00	£169,160.00	£174,440.00	£179,130.00
Vacancy Savings	-£1,780.00	-£980.00	-£1,960.00	-£2,000.00	-£2,040.00
Indirect Employee Expenses	£360.00	£320.00	£320.00	£330.00	£330.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£5,130.00	£4,240.00	£4,570.00	£4,680.00	£4,780.00
<b>SUPPLIES &amp; SERVICES</b>					
Catering	£1,500.00	£750.00	£750.00	£750.00	£750.00
Printing, Stationery & General Office Expenses	£1,900.00	£1,900.00	£1,620.00	£1,620.00	£1,430.00
Communications & Computing	£9,090.00	£7,740.00	£8,360.00	£7,130.00	£6,360.00
<b>SUPPORT SERVICES</b>					
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£61,600.00	£74,450.00	£78,470.00	£80,230.00	£80,700.00
<b>GROSS EXPENDITURE</b>	<b>£227,610.00</b>	<b>£233,520.00</b>	<b>£261,290.00</b>	<b>£267,180.00</b>	<b>£271,440.00</b>
<u>INCOME</u>					
Recharges to Other Services	-£11,020.00	-£17,940.00	-£19,630.00	-£20,010.00	-£20,630.00
<b>GROSS INCOME</b>	<b>-£11,020.00</b>	<b>-£17,940.00</b>	<b>-£19,630.00</b>	<b>-£20,010.00</b>	<b>-£20,630.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£216,590.00</b>	<b>£215,580.00</b>	<b>£241,660.00</b>	<b>£247,170.00</b>	<b>£250,810.00</b>
<b>Total P137 COMMITTEE ADMINISTRATION</b>	<b>£216,590.00</b>	<b>£215,580.00</b>	<b>£241,660.00</b>	<b>£247,170.00</b>	<b>£250,810.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P140 LEGAL SERVICES ADMINISTRATION</b>					
<b>A360 LEGAL SERVICES ADMINISTRATION</b>					
R515 Legal Services Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£259,040.00	£250,960.00	£271,620.00	£268,820.00	£271,830.00
Vacancy Savings	-£6,430.00	-£3,200.00	-£6,400.00	-£6,530.00	-£6,660.00
Employer's Superannuation Contribution	£0.00	£0.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£4,680.00	£4,670.00	£4,670.00	£4,670.00	£4,700.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£15,390.00	£13,480.00	£14,540.00	£14,890.00	£15,220.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£200.00	£200.00	£200.00	£200.00	£200.00
Car Allowances	£300.00	£300.00	£300.00	£300.00	£300.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£400.00	£400.00	£400.00	£400.00	£400.00
Catering	£100.00	£100.00	£100.00	£100.00	£100.00
Printing, Stationery & General Office Expenses	£1,610.00	£1,610.00	£1,340.00	£1,340.00	£1,150.00
Services	£5,300.00	£9,800.00	£5,300.00	£5,300.00	£5,300.00
Communications & Computing Expenses	£15,740.00	£14,230.00	£15,510.00	£12,940.00	£11,320.00
Grants & Subscriptions	£100.00	£100.00	£100.00	£100.00	£100.00
	£16,000.00	£16,000.00	£16,000.00	£16,000.00	£16,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£17,980.00	£17,560.00	£18,060.00	£18,980.00	£19,420.00
ICT Services	£8,460.00	£9,880.00	£10,760.00	£10,800.00	£11,150.00
Human Resources	£2,710.00	£3,730.00	£3,280.00	£3,230.00	£3,270.00
Convenor Recharges	£1,000.00	£0.00	£0.00	£0.00	£0.00
Chief Executive	£5,410.00	£5,100.00	£10,830.00	£11,010.00	£11,210.00
Corporate Support Services	£6,320.00	£6,640.00	£6,880.00	£6,870.00	£6,940.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
<b>GROSS EXPENDITURE</b>	<b>£354,310.00</b>	<b>£351,880.00</b>	<b>£374,190.00</b>	<b>£370,140.00</b>	<b>£372,690.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	-£7,270.00	-£7,270.00	-£7,270.00	-£7,270.00	-£7,270.00
Customer & Client Receipts	-£20,310.00	-£33,310.00	-£20,430.00	-£20,550.00	-£20,670.00
Recharges to Other Services	-£319,390.00	-£318,360.00	-£346,460.00	-£342,610.00	-£345,090.00
Use of Earmarked Reserve	-£7,440.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£354,410.00</b>	<b>-£358,940.00</b>	<b>-£374,160.00</b>	<b>-£370,430.00</b>	<b>-£373,030.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£100.00</b>	<b>-£7,060.00</b>	<b>£30.00</b>	<b>-£290.00</b>	<b>-£340.00</b>
<b>Total P140 LEGAL SERVICES ADMINISTRATION</b>	<b>-£100.00</b>	<b>-£7,060.00</b>	<b>£30.00</b>	<b>-£290.00</b>	<b>-£340.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P165 WRS &amp; TS</b>					
<b>A422 SHARED REGULATORY SERVICES</b>					
R637 Environmental Health					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£0.00	£740.00	£0.00	£0.00	£0.00
Future Corporate Pension Costs Savings	£1,140.00	£1,300.00	£1,580.00	£1,610.00	£1,640.00
Pension Deficit/Back Funding	£3,440.00	£3,180.00	£3,890.00	£3,960.00	£4,040.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£14,440.00	£11,920.00	£12,430.00	£12,890.00	£13,380.00
Cleaning & Domestic Supplies	£0.00	£430.00	£390.00	£390.00	£390.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£100.00	£0.00	£0.00	£100.00
Catering	£0.00	£20.00	£20.00	£20.00	£20.00
Printing, Stationery & General Office Expenses	£22,440.00	£21,580.00	£21,730.00	£21,730.00	£18,280.00
Services	£550.00	£550.00	£550.00	£550.00	£550.00
Legal Fees	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Communications & Computing Expenses	£27,100.00	£66,030.00	£50,630.00	£50,560.00	£50,670.00
Members Taxable & Non-Taxable Allowances	£3,580.00	£3,570.00	£3,680.00	£3,790.00	£3,900.00
Miscellaneous Expenses	£22,500.00	£20,680.00	£21,300.00	£21,940.00	£22,600.00
	£1,050.00	£1,700.00	£2,000.00	£2,000.00	£2,000.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contractors Charges	£20,490.00	£12,470.00	£21,000.00	£21,530.00	£22,060.00
Shared Services	£513,490.00	£540,060.00	£567,750.00	£579,110.00	£590,690.00
<b>SUPPORT SERVICES</b>					
Financial Services	£16,890.00	£15,900.00	£16,840.00	£17,790.00	£18,130.00
Legal Services	£12,330.00	£15,540.00	£16,860.00	£17,070.00	£17,580.00
Chief Executive	£8,750.00	£9,240.00	£9,940.00	£10,250.00	£10,560.00
Worcestershire Hub	£1,850.00	£2,520.00	£3,260.00	£3,420.00	£3,480.00
Corporate Support Services	£6,320.00	£6,640.00	£6,840.00	£6,900.00	£6,980.00
Community Well-Being and Environment - Depot	£2,270.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£679,630.00</b>	<b>£735,170.00</b>	<b>£761,690.00</b>	<b>£776,510.00</b>	<b>£788,050.00</b>
<u>INCOME</u>					
Government Grants	£0.00	-£3,380.00	£0.00	£0.00	£0.00
Government Grants - DEFRA	£0.00	£0.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	-£48,180.00	-£69,820.00	-£73,430.00	-£73,800.00	-£74,170.00
Customer & Client Receipts	-£258,050.00	-£247,060.00	-£213,560.00	-£215,450.00	-£217,340.00
<b>GROSS INCOME</b>	<b>-£306,230.00</b>	<b>-£320,260.00</b>	<b>-£286,990.00</b>	<b>-£289,250.00</b>	<b>-£291,510.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£373,400.00</b>	<b>£414,910.00</b>	<b>£474,700.00</b>	<b>£487,260.00</b>	<b>£496,540.00</b>
<b>Total P165 WRS &amp; TS</b>	<b>£373,400.00</b>	<b>£414,910.00</b>	<b>£474,700.00</b>	<b>£487,260.00</b>	<b>£496,540.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P205 CHIEF EXECUTIVE</b>					
<b>A480 CHIEF EXECUTIVE</b>					
R700 Chief Executive's Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£195,810.00	£202,960.00	£247,880.00	£301,710.00	£331,730.00
Vacancy Savings	-£5,480.00	-£2,640.00	-£5,270.00	-£5,380.00	-£5,480.00
Indirect Employee Expenses	£1,990.00	£2,140.00	£2,140.00	£2,210.00	£2,290.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£10,260.00	£11,550.00	£12,460.00	£12,760.00	£13,040.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£2,150.00	£1,650.00	£1,650.00	£1,650.00	£1,650.00
Car Allowances	£400.00	£400.00	£400.00	£400.00	£400.00
<b>SUPPLIES &amp; SERVICES</b>					
Catering	£200.00	£200.00	£200.00	£200.00	£200.00
Printing, Stationery & General Office Expenses	£740.00	£740.00	£430.00	£430.00	£220.00
Communications & Computing Expenses	£8,920.00	£9,410.00	£10,190.00	£8,620.00	£7,640.00
Grants & Subscriptions	£3,130.00	£3,130.00	£3,130.00	£3,130.00	£3,130.00
Subscriptions	£420.00	£500.00	£500.00	£500.00	£500.00
Corporate Membership of Bodies	£2,900.00	£2,900.00	£2,900.00	£2,900.00	£2,900.00
Miscellaneous Expenses	£12,400.00	£13,030.00	£13,030.00	£13,030.00	£13,030.00
	£0.00	£45,600.00	£5,000.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£16,440.00	£14,500.00	£15,040.00	£15,810.00	£16,200.00
ICT Services	£7,230.00	£8,640.00	£9,430.00	£9,660.00	£9,950.00
Legal Services	£7,200.00	£7,200.00	£7,860.00	£7,870.00	£7,710.00
Human Resources	£4,320.00	£5,370.00	£5,070.00	£5,040.00	£5,140.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Economic Prosperity and Place	£2,300.00	£1,420.00	£1,500.00	£1,540.00	£1,600.00
Corporate Support Services	£6,320.00	£6,640.00	£6,880.00	£6,870.00	£6,940.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
<b>GROSS EXPENDITURE</b>	<b>£278,150.00</b>	<b>£335,660.00</b>	<b>£341,120.00</b>	<b>£389,670.00</b>	<b>£419,530.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£45,540.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£278,150.00	-£290,120.00	-£357,670.00	-£364,220.00	-£371,080.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£278,150.00</b>	<b>-£335,660.00</b>	<b>-£357,670.00</b>	<b>-£364,220.00</b>	<b>-£371,080.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>-£16,550.00</b>	<b>£25,450.00</b>	<b>£48,450.00</b>
<b>Total P205 CHIEF EXECUTIVE</b>	<b>£0.00</b>	<b>£0.00</b>	<b>-£16,550.00</b>	<b>£25,450.00</b>	<b>£48,450.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P234 CORPORATE COSTS</b>					
<b>A505 CORPORATE MANAGEMENT EXPENSES</b>					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£602,560.00	£669,420.00	£738,900.00	£768,720.00	£795,960.00
SUPPORT SERVICES					
ICT Services	£26,820.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£343,960.00	£432,980.00	£486,970.00	£496,610.00	£500,900.00
GROSS EXPENDITURE	£973,340.00	£1,102,400.00	£1,225,870.00	£1,265,330.00	£1,296,860.00
<b>NET EXPENDITURE/(INCOME)</b>	£973,340.00	£1,102,400.00	£1,225,870.00	£1,265,330.00	£1,296,860.00

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P234 CORPORATE COSTS</b>					
<b>A510 CORPORATE COSTS</b>					
R726 Wyre Forest Forward					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	-£919,150.00	-£150,200.00	-£481,470.00	-£863,710.00	-£831,080.00
GROSS EXPENDITURE	-£919,150.00	-£150,200.00	-£481,470.00	-£863,710.00	-£831,080.00
<b>NET EXPENDITURE/(INCOME)</b>	-£919,150.00	-£150,200.00	-£481,470.00	-£863,710.00	-£831,080.00
<b>Total P234 CORPORATE COSTS</b>	<b>£54,190.00</b>	<b>£952,200.00</b>	<b>£744,400.00</b>	<b>£401,620.00</b>	<b>£465,780.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P240 COMMUNICATIONS</b>					
<b>A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE</b>					
R735 Corporate Communications and Web					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£131,370.00	£126,740.00	£146,910.00	£154,070.00	£160,150.00
Vacancy Savings	-£3,170.00	-£1,730.00	-£3,460.00	-£3,530.00	-£3,600.00
Sick Pay etc	£0.00	£0.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£1,320.00	£1,060.00	£1,090.00	£1,140.00	£1,170.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£5,130.00	£0.00	£0.00	£0.00	£0.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£300.00	£200.00	£200.00	£200.00	£200.00
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£5,730.00	£5,230.00	£5,220.00	£5,220.00	£5,210.00
Services	£14,090.00	£13,890.00	£13,890.00	£13,890.00	£13,890.00
Publicity and Promotion / Consultation	£2,500.00	£2,500.00	£2,500.00	£2,500.00	£2,500.00
Communications & Computing	£11,610.00	£12,160.00	£13,240.00	£11,060.00	£9,690.00
Grants & Subscriptions	£0.00	£2,250.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£1,290.00	£830.00	£2,300.00	£2,480.00	£2,550.00
ICT Services	£7,790.00	£9,120.00	£9,970.00	£10,140.00	£10,510.00
Human Resources	£920.00	£950.00	£1,050.00	£1,090.00	£1,140.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£179,430.00</b>	<b>£173,250.00</b>	<b>£192,960.00</b>	<b>£198,310.00</b>	<b>£203,460.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£500.00	-£600.00	-£600.00	-£600.00	-£600.00
Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£178,930.00	-£170,410.00	-£192,350.00	-£197,720.00	-£202,850.00
Use of Earmarked Reserve	£0.00	-£2,250.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£179,430.00</b>	<b>-£173,260.00</b>	<b>-£192,950.00</b>	<b>-£198,320.00</b>	<b>-£203,450.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>-£10.00</b>	<b>£10.00</b>	<b>-£10.00</b>	<b>£10.00</b>
<b>Total P240 COMMUNICATIONS</b>	<b>£0.00</b>	<b>-£10.00</b>	<b>£10.00</b>	<b>-£10.00</b>	<b>£10.00</b>



**COMMUNITY AND ENVIRONMENT - SUMMARY**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
A001 COLLECTION OF DOMESTIC WASTE	£2,407,410.00	£2,350,460.00	£2,645,030.00	£2,715,350.00	£2,813,860.00
A002 TRADE WASTE COLLECTION	-£259,250.00	-£229,950.00	-£234,810.00	-£204,130.00	-£173,490.00
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	-£226,840.00	-£188,320.00	-£155,800.00	-£139,770.00	-£124,490.00
	£1,921,320.00	£1,932,190.00	£2,254,420.00	£2,371,450.00	£2,515,880.00
<b>P010 OPERATIONAL SERVICES - PARKING AND</b>					
A145 PARKING FACILITIES	-£671,870.00	-£580,990.00	-£587,050.00	-£691,140.00	-£805,910.00
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT	£136,610.00	£155,610.00	£222,910.00	£229,860.00	£165,570.00
	-£535,260.00	-£425,380.00	-£364,140.00	-£461,280.00	-£640,340.00
<b>P015 CEMETERIES</b>					
A030 CEMETERY	£119,990.00	£84,230.00	£95,180.00	£98,390.00	£101,150.00
	£119,990.00	£84,230.00	£95,180.00	£98,390.00	£101,150.00
<b>P022 TOWN HALL KIDDERMINSTER</b>					
A170 TOWN HALL, KIDDERMINSTER	£29,880.00	£29,880.00	£0.00	£0.00	£0.00
	£29,880.00	£29,880.00	£0.00	£0.00	£0.00
<b>P023 COMMUNITY DEVELOPMENT</b>					
A103 COMMUNITY DEVELOPMENT	£15,020.00	£13,020.00	£14,050.00	£14,270.00	£14,570.00
	£15,020.00	£13,020.00	£14,050.00	£14,270.00	£14,570.00
<b>P030 MUSEUM AND TIC</b>					
A050 MUSEUM STORE	£55,610.00	£63,040.00	£65,240.00	£66,120.00	£67,010.00
A055 BEWDLEY MUSEUM	£361,110.00	£427,860.00	£452,850.00	£465,880.00	£478,900.00
A200 GUILDHALL, BEWDLEY	£26,470.00	£25,470.00	£26,460.00	£27,290.00	£27,950.00
	£443,190.00	£516,370.00	£544,550.00	£559,290.00	£573,860.00
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
A070 WYRE FOREST LEISURE CENTRE	-£137,580.00	-£69,890.00	-£94,640.00	-£120,830.00	-£173,410.00
A076 BEWDLEY LEISURE CENTRE	£60,660.00	£59,580.00	£60,840.00	£61,810.00	£62,790.00
A080 STOURPORT SPORTS CLUB	£29,940.00	£32,130.00	£33,820.00	£34,730.00	£35,550.00
A110 STOURPORT COMMUNITY CENTRE	£8,730.00	£20.00	£20.00	£20.00	£20.00
	-£38,250.00	£21,840.00	£40.00	-£24,270.00	-£75,050.00
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	£359,430.00	£420,070.00	£431,040.00	£441,260.00	£460,330.00
	£359,430.00	£420,070.00	£431,040.00	£441,260.00	£460,330.00
<b>P040 ALLOTMENTS</b>					
A120 ALLOTMENTS	-£3,140.00	-£3,110.00	-£3,180.00	-£3,170.00	-£3,170.00
	-£3,140.00	-£3,110.00	-£3,180.00	-£3,170.00	-£3,170.00
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
A025 PUBLIC CONVENIENCES	£51,470.00	£41,080.00	£46,660.00	£48,370.00	£50,020.00
A085 SPORTS PITCHES AND FACILITIES	£45,350.00	£45,010.00	£45,650.00	£46,040.00	£46,530.00
A125 PARKS AND GREEN SPACES	£1,055,660.00	£1,017,490.00	£1,045,420.00	£1,104,030.00	£1,148,540.00
A150 STREET FURNITURE AND NAMEPLATES	£19,190.00	£19,130.00	£19,070.00	£19,070.00	£19,070.00
A155 HIGHWAYS GENERAL CLEANSING	£838,420.00	£758,920.00	£909,290.00	£968,700.00	£1,007,690.00
A160 HIGHWAYS MAINTENANCE OF VERGES	£65,600.00	£63,500.00	£67,220.00	£75,080.00	£81,640.00
A165 HIGHWAYS RESIDUAL FUNCTION	£830.00	£850.00	£930.00	£900.00	£930.00
	£2,076,520.00	£1,945,980.00	£2,134,240.00	£2,262,190.00	£2,354,420.00
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
A220 GROUNDS MAINTENANCE	-£3,250.00	£130.00	£31,280.00	£33,360.00	£100.00
A221 GARAGE HOLDING ACCOUNT	-£60.00	£0.00	£0.00	£0.00	£0.00
A222 OTHER COMMERCIAL TRADING ACCOUNTS	£16,680.00	£31,230.00	£28,950.00	£29,760.00	£29,690.00
	£13,370.00	£31,360.00	£60,230.00	£63,120.00	£29,790.00
<b>P090 COMMUNITY AND ENVIRONMENTAL SERVICES</b>					
A258 DEPOT MANAGEMENT	£0.00	-£9,690.00	£10,120.00	£9,920.00	£9,720.00
A259 COMMERCIAL INCOME GENERATION TEAM	£0.00	£0.00	£0.00	£0.00	£0.00
	£0.00	-£9,690.00	£10,120.00	£9,920.00	£9,720.00
<b>P215 CRIME AND DISORDER ACT 1998</b>					
A495 COMMUNITY SAFETY	£152,360.00	£158,070.00	£163,420.00	£155,390.00	£157,180.00
A496 EXTERNAL FUNDING	£0.00	£2,840.00	£2,960.00	£3,180.00	£3,220.00
	£152,360.00	£160,910.00	£166,380.00	£158,570.00	£160,400.00
<b>P220 COMMUNITY STRATEGY</b>					
A500 COMMUNITY STRATEGY	£16,500.00	£16,500.00	£33,000.00	£0.00	£0.00
	£16,500.00	£16,500.00	£33,000.00	£0.00	£0.00

<b>P225 CORPORATE COSTS</b>					
A382 CORPORATE COSTS	£36,500.00	£36,500.00	£57,500.00	£55,500.00	£55,500.00
A383 COMMUNITY LOTTERY	£1,000.00	£2,620.00	£2,640.00	£2,710.00	£2,720.00
	£37,500.00	£39,120.00	£60,140.00	£58,210.00	£58,220.00
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
A530 SHARED EMERGENCY PLANNING AND BUSINESS	£51,160.00	£63,820.00	£46,240.00	£48,200.00	£49,380.00
	£51,160.00	£63,820.00	£46,240.00	£48,200.00	£49,380.00
<b>Total S11 COMMUNITY AND ENVIRONMENT</b>	<b>£4,659,590.00</b>	<b>£4,837,110.00</b>	<b>£5,482,310.00</b>	<b>£5,596,150.00</b>	<b>£5,609,160.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A001 COLLECTION OF DOMESTIC WASTE</b>					
R001 Waste Transfer Station					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£1,511,250.00	£1,530,310.00	£1,776,870.00	£1,823,160.00	£1,900,360.00
Vacancy Savings	-£28,220.00	-£18,490.00	-£36,960.00	-£37,700.00	-£38,460.00
Indirect Employee Expenses	£7,350.00	£7,370.00	£7,430.00	£7,470.00	£7,480.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	£0.00	£0.00	£0.00	£0.00	£0.00
Apportionment of Expenses of Operational Buildings	£11,830.00	£11,290.00	£12,170.00	£12,440.00	£12,710.00
Cleaning & Domestic Supplies	£31,840.00	£25,000.00	£25,000.00	£25,000.00	£25,000.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£486,400.00	£504,690.00	£546,260.00	£571,500.00	£596,080.00
Transport Insurance	£21,380.00	£22,680.00	£24,120.00	£25,380.00	£26,640.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	£2,300.00	£2,300.00	£2,300.00	£2,300.00	£2,300.00
Equipment, Furniture & Materials - Trade Bins	£0.00	£35,660.00	£5,000.00	£5,000.00	£5,000.00
Clothing, Uniforms and Laundry	£7,590.00	£12,000.00	£7,590.00	£7,590.00	£7,590.00
Services	£0.00	£610.00	£0.00	£0.00	£0.00
Services - Other	£5,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Communications & Computing	£18,680.00	£16,690.00	£18,110.00	£15,280.00	£13,500.00
Grants & Subscriptions	£1,750.00	£1,750.00	£1,750.00	£1,750.00	£1,750.00
Food Hygiene Training Expenditure	£1,510.00	£1,560.00	£1,570.00	£1,590.00	£1,620.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£8,000.00	£8,000.00	£8,000.00	£8,000.00	£8,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£7,450.00	£9,560.00	£9,990.00	£10,540.00	£10,770.00
Human Resources	£19,800.00	£24,990.00	£20,250.00	£19,730.00	£20,090.00
Convenor Recharges	£7,540.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£2,880.00	£6,240.00	£6,520.00	£6,670.00
Commercial Income Generation Team	£11,720.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£48,590.00	£65,650.00	£75,020.00	£75,430.00	£76,000.00
<b>CAPITAL CHARGES</b>					
Depreciation	£390,020.00	£271,600.00	£299,860.00	£311,010.00	£311,500.00
<b>GROSS EXPENDITURE</b>	<b>£2,571,780.00</b>	<b>£2,539,100.00</b>	<b>£2,813,570.00</b>	<b>£2,894,990.00</b>	<b>£2,997,600.00</b>
<b>INCOME</b>					
.					
Customer & Client Receipts	-£29,800.00	-£46,980.00	-£32,070.00	-£32,070.00	-£32,070.00
Recharges	-£134,570.00	-£126,920.00	-£136,470.00	-£147,570.00	-£151,670.00
Use of Earmarked Reserve	£0.00	-£14,740.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£164,370.00</b>	<b>-£188,640.00</b>	<b>-£168,540.00</b>	<b>-£179,640.00</b>	<b>-£183,740.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£2,407,410.00</b>	<b>£2,350,460.00</b>	<b>£2,645,030.00</b>	<b>£2,715,350.00</b>	<b>£2,813,860.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A002 TRADE WASTE COLLECTION</b>					
R003 Trade Waste Collection					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£176,010.00	£133,160.00	£222,420.00	£232,910.00	£242,670.00
Vacancy Savings	-£1,360.00	-£1,660.00	-£3,320.00	-£3,390.00	-£3,450.00
Indirect Employee Expenses	£580.00	£580.00	£590.00	£590.00	£600.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£2,960.00	£3,560.00	£3,840.00	£3,920.00	£4,010.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£22,410.00	£68,020.00	£73,520.00	£76,900.00	£80,180.00
Public Transport	£0.00	£0.00	£0.00	£0.00	£0.00
Transport Insurance	£1,250.00	£2,520.00	£2,680.00	£2,820.00	£2,960.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - Trade Bins	£0.00	£15,140.00	£0.00	£0.00	£0.00
Clothing, Uniforms and Laundry	£500.00	£1,000.00	£1,500.00	£1,500.00	£1,500.00
Services	£5,100.00	£6,000.00	£10,200.00	£10,200.00	£10,200.00
Services - WCC Tipping Cost	£447,020.00	£300,000.00	£315,000.00	£330,750.00	£347,280.00
Communications & Computing	£1,390.00	£1,470.00	£1,700.00	£1,470.00	£1,310.00
Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	£25,380.00	£25,380.00	£25,450.00	£25,760.00	£26,100.00
<b>SUPPORT SERVICES</b>					
Financial Services	£4,380.00	£5,540.00	£5,700.00	£6,020.00	£6,130.00
Legal Services	£1,230.00	£1,310.00	£1,410.00	£1,460.00	£1,500.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Commercial Income Generation Team	£13,390.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£12,840.00	£40,880.00	£47,730.00	£48,580.00	£49,560.00
<b>CAPITAL CHARGES</b>					
Depreciation	£24,060.00	£24,060.00	£50,060.00	£50,060.00	£50,060.00
<b>GROSS EXPENDITURE</b>	<b>£737,640.00</b>	<b>£626,960.00</b>	<b>£758,480.00</b>	<b>£789,550.00</b>	<b>£820,610.00</b>
<b>INCOME</b>					
Customer & Client Receipts	£0.00	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00
Trade Waste Income	-£960,630.00	-£810,000.00	-£960,000.00	-£960,000.00	-£960,000.00
Recharges	-£22,560.00	-£31,210.00	-£31,290.00	-£31,680.00	-£32,100.00
Use of Earmarked Reserve	-£13,700.00	-£13,700.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£996,890.00</b>	<b>-£856,910.00</b>	<b>-£993,290.00</b>	<b>-£993,680.00</b>	<b>-£994,100.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£259,250.00</b>	<b>-£229,950.00</b>	<b>-£234,810.00</b>	<b>-£204,130.00</b>	<b>-£173,490.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A005 KERBSIDE RECYCLING (RECYCLED MATTER)</b>					
R005 Garden Waste Collection Service					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£117,700.00	£158,440.00	£169,030.00	£174,990.00	£180,420.00
Vacancy Savings	-£2,180.00	-£1,460.00	-£2,920.00	-£2,980.00	-£3,040.00
Indirect Employee Expenses	£440.00	£440.00	£440.00	£450.00	£450.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£2,960.00	£3,560.00	£3,840.00	£3,920.00	£4,010.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£23,960.00	£21,710.00	£23,680.00	£24,720.00	£25,700.00
Transport Insurance	£2,510.00	£3,780.00	£4,020.00	£4,230.00	£4,440.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£17,510.00	£0.00	£0.00	£0.00
Services	£9,520.00	£25,380.00	£29,200.00	£29,690.00	£30,130.00
Communications & Computing	£1,020.00	£1,030.00	£1,130.00	£950.00	£830.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	£50,780.00	£50,780.00	£50,920.00	£51,550.00	£52,220.00
<b>SUPPORT SERVICES</b>					
Financial Services	£4,380.00	£5,540.00	£5,700.00	£6,020.00	£6,130.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Commercial Income Generation Team	£10,030.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£11,540.00	£24,970.00	£26,460.00	£26,620.00	£26,780.00
<b>CAPITAL CHARGES</b>					
Depreciation	£0.00	£0.00	£32,700.00	£40,070.00	£47,440.00
<b>GROSS EXPENDITURE</b>	<b>£233,160.00</b>	<b>£311,680.00</b>	<b>£344,200.00</b>	<b>£360,230.00</b>	<b>£375,510.00</b>
<u>INCOME</u>					
.					
Customer & Client Receipts	-£460,000.00	-£500,000.00	-£500,000.00	-£500,000.00	-£500,000.00
<b>GROSS INCOME</b>	<b>-£460,000.00</b>	<b>-£500,000.00</b>	<b>-£500,000.00</b>	<b>-£500,000.00</b>	<b>-£500,000.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£226,840.00</b>	<b>-£188,320.00</b>	<b>-£155,800.00</b>	<b>-£139,770.00</b>	<b>-£124,490.00</b>
<b>Total P001 WASTE COLLECTION</b>	<b>£1,921,320.00</b>	<b>£1,932,190.00</b>	<b>£2,254,420.00</b>	<b>£2,371,450.00</b>	<b>£2,515,880.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P010 OPERATIONAL SERVICES - PARKING AND A145 PARKING FACILITIES</b>					
R185 Car Parks General					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£224,410.00	£194,830.00	£254,070.00	£264,270.00	£272,670.00
Vacancy Savings	-£2,120.00	-£1,480.00	-£2,970.00	-£3,030.00	-£3,090.00
Indirect Employee Expenses	£5,130.00	£7,130.00	£7,650.00	£8,040.00	£8,410.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£6,300.00	£6,300.00	£6,460.00	£6,620.00	£6,780.00
Repairs, Alterations & Maintenance of Grounds	£60,950.00	£84,480.00	£84,610.00	£86,770.00	£88,060.00
Energy Costs	£6,580.00	£20,000.00	£20,600.00	£21,220.00	£21,850.00
Non-Domestic Rates	£254,900.00	£256,690.00	£264,370.00	£272,290.00	£280,420.00
Water Services	£17,000.00	£17,000.00	£17,000.00	£17,000.00	£17,000.00
Apportionment of Expenses of Operational Buildings	£2,960.00	£3,560.00	£3,840.00	£3,920.00	£4,010.00
Cleaning & Domestic Supplies	£145,960.00	£145,960.00	£146,350.00	£148,160.00	£150,110.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£3,610.00	£3,040.00	£3,300.00	£3,430.00	£3,560.00
Public Transport	£0.00	£20.00	£20.00	£20.00	£20.00
Transport Insurance	£1,250.00	£1,260.00	£1,340.00	£1,410.00	£1,480.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£43,940.00	£44,940.00	£43,940.00	£43,940.00	£43,940.00
Clothing, Uniforms and Laundry	£2,750.00	£2,750.00	£2,750.00	£2,750.00	£2,750.00
Printing, Stationery & General Office Expenses	£650.00	£150.00	£150.00	£150.00	£150.00
Services	£40,840.00	£50,050.00	£49,930.00	£49,960.00	£49,990.00
Communications & Computing	£8,910.00	£8,930.00	£9,050.00	£8,810.00	£8,680.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£36,900.00	£44,020.00	£44,060.00	£44,100.00	£44,140.00
<b>SUPPORT SERVICES</b>					
Financial Services	£19,870.00	£19,470.00	£20,090.00	£21,110.00	£21,510.00
Legal Services	£4,700.00	£4,960.00	£5,370.00	£5,440.00	£5,600.00
Human Resources	£1,790.00	£4,560.00	£2,230.00	£2,140.00	£2,130.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Facilities Management	£1,240.00	£1,430.00	£1,530.00	£1,590.00	£1,610.00
Worcestershire Hub	£1,760.00	£2,410.00	£2,740.00	£2,880.00	£2,930.00
Community Well-Being and Environment - Depot	£0.00	£1,280.00	£2,780.00	£2,890.00	£2,960.00
Commercial Income Generation Team	£6,700.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£29,640.00	£32,100.00	£36,570.00	£37,090.00	£37,380.00
<b>CAPITAL CHARGES</b>					
Depreciation	£2,710.00	£2,710.00	£1,620.00	£1,620.00	£1,620.00
<b>GROSS EXPENDITURE</b>	<b>£929,830.00</b>	<b>£958,550.00</b>	<b>£1,029,450.00</b>	<b>£1,054,590.00</b>	<b>£1,076,670.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£10,000.00	-£10,000.00	-£10,000.00	-£10,000.00	-£10,000.00
Customer & Client Receipts	-£137,850.00	-£150,790.00	-£148,790.00	-£148,790.00	-£148,790.00
Management Fee Weavers Wharf	-£180,600.00	-£173,140.00	-£188,730.00	-£196,860.00	-£204,990.00
Rents	-£600.00	-£600.00	-£600.00	-£600.00	-£600.00
Parking Fees	-£1,246,800.00	-£1,195,060.00	-£1,246,800.00	-£1,366,500.00	-£1,494,500.00
Season Tickets	£0.00	£0.00	£0.00	£0.00	£0.00
Excess Charge Tickets	£0.00	£0.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£19,870.00	-£9,950.00	-£21,580.00	-£22,980.00	-£23,700.00
Recharges	-£5,980.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£1,601,700.00</b>	<b>-£1,539,540.00</b>	<b>-£1,616,500.00</b>	<b>-£1,745,730.00</b>	<b>-£1,882,580.00</b>

<b>NET EXPENDITURE/(INCOME)</b>	-£671,870.00	-£580,990.00	-£587,050.00	-£691,140.00	-£805,910.00
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**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P010 OPERATIONAL SERVICES - PARKING AND A146 CIVIL &amp; ENVIRONMENTAL ENFORCEMENT</b>					
R193 Civil and Environmental Enforcement					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£137,460.00	£148,890.00	£221,070.00	£220,950.00	£147,700.00
Vacancy Savings	-£1,990.00	-£930.00	-£1,890.00	-£1,930.00	-£1,970.00
Indirect Employee Expenses	£780.00	£810.00	£760.00	£590.00	£600.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£23,650.00	£28,490.00	£30,710.00	£31,400.00	£32,090.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£6,910.00	£6,400.00	£6,960.00	£7,280.00	£7,580.00
Public Transport	£0.00	£20.00	£20.00	£20.00	£20.00
Transport Insurance	£2,500.00	£2,520.00	£2,680.00	£2,820.00	£2,960.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£16,500.00	£16,500.00	£16,500.00	£16,500.00	£16,500.00
Clothing, Uniforms and Laundry	£1,000.00	£800.00	£800.00	£800.00	£800.00
Services	£2,600.00	£3,010.00	£2,610.00	£2,610.00	£2,610.00
Communications & Computing	£9,290.00	£9,360.00	£9,460.00	£8,970.00	£8,900.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£23,580.00	£24,850.00	£24,850.00	£24,850.00	£24,850.00
Wychavon District Council	£3,180.00	£2,000.00	£2,040.00	£2,080.00	£2,120.00
<b>SUPPORT SERVICES</b>					
Financial Services	£10,890.00	£7,550.00	£7,780.00	£8,180.00	£8,350.00
Legal Services	£3,070.00	£4,560.00	£4,940.00	£5,110.00	£5,260.00
Human Resources	£3,590.00	£6,160.00	£4,430.00	£4,270.00	£4,300.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£950.00	£2,080.00	£2,170.00	£2,220.00
Departmental Administrative Expenses	£30,310.00	£36,960.00	£38,700.00	£39,460.00	£39,680.00
<b>CAPITAL CHARGES</b>					
Depreciation	£7,320.00	£4,990.00	£4,990.00	£8,840.00	£7,460.00
<b>GROSS EXPENDITURE</b>	<b>£281,140.00</b>	<b>£303,890.00</b>	<b>£379,490.00</b>	<b>£384,970.00</b>	<b>£312,030.00</b>
<b>INCOME</b>					
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Other Grants, Reimbursements & Contributions	-£2,400.00	-£2,400.00	-£2,400.00	-£2,400.00	-£2,400.00
Customer & Client Receipts	-£100,000.00	-£100,000.00	-£110,000.00	-£110,000.00	-£100,000.00
Recharges to Other Services	-£42,130.00	-£45,880.00	-£44,180.00	-£42,710.00	-£44,060.00
<b>GROSS INCOME</b>	<b>-£144,530.00</b>	<b>-£148,280.00</b>	<b>-£156,580.00</b>	<b>-£155,110.00</b>	<b>-£146,460.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£136,610.00</b>	<b>£155,610.00</b>	<b>£222,910.00</b>	<b>£229,860.00</b>	<b>£165,570.00</b>
<b>Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>	<b>-£535,260.00</b>	<b>-£425,380.00</b>	<b>-£364,140.00</b>	<b>-£461,280.00</b>	<b>-£640,340.00</b>



**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P015 CEMETERIES</b>					
<b>A030 CEMETERY</b>					
R040 Cemetery					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£6,670.00	£5,120.00	£7,610.00	£7,910.00	£8,230.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£9,740.00	£9,740.00	£9,980.00	£10,230.00	£10,490.00
Repairs, Alterations & Maintenance of Grounds	£119,840.00	£91,130.00	£93,940.00	£98,860.00	£103,210.00
Energy Costs	£550.00	£550.00	£570.00	£580.00	£600.00
Non-Domestic Rates	£3,960.00	£3,850.00	£3,970.00	£4,080.00	£4,210.00
Water Services	£600.00	£600.00	£600.00	£600.00	£600.00
Fixtures & Fittings	£170.00	£170.00	£170.00	£170.00	£170.00
Apportionment of Expenses of Operational Buildings	£2,960.00	£3,560.00	£3,840.00	£3,920.00	£4,010.00
Cleaning & Domestic Supplies	£200.00	£200.00	£200.00	£200.00	£200.00
Premises Insurance	£510.00	£580.00	£640.00	£700.00	£730.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£500.00	£500.00	£500.00	£500.00	£500.00
Printing, Stationery & General Office Expenses	£20.00	£20.00	£10.00	£10.00	£10.00
Services	£12,000.00	£12,000.00	£12,000.00	£12,000.00	£12,000.00
Communications & Computing	£6,040.00	£40.00	£6,040.00	£6,040.00	£6,040.00
Miscellaneous Expenses	£750.00	£750.00	£750.00	£750.00	£750.00
<b>SUPPORT SERVICES</b>					
Financial Services	£1,860.00	£2,340.00	£2,400.00	£2,530.00	£2,580.00
Legal Services	£1,030.00	£1,040.00	£1,140.00	£1,070.00	£1,110.00
Facilities Management	£630.00	£700.00	£770.00	£800.00	£800.00
Departmental Administrative Expenses	£3,780.00	£3,160.00	£4,470.00	£4,460.00	£4,530.00
<b>CAPITAL CHARGES</b>					
Depreciation	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
<b>GROSS EXPENDITURE</b>	<b>£172,810.00</b>	<b>£137,050.00</b>	<b>£150,600.00</b>	<b>£156,410.00</b>	<b>£161,770.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£52,820.00	-£52,820.00	-£55,420.00	-£58,020.00	-£60,620.00
<b>GROSS INCOME</b>	<b>-£52,820.00</b>	<b>-£52,820.00</b>	<b>-£55,420.00</b>	<b>-£58,020.00</b>	<b>-£60,620.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£119,990.00</b>	<b>£84,230.00</b>	<b>£95,180.00</b>	<b>£98,390.00</b>	<b>£101,150.00</b>
<b>Total P015 CEMETERIES</b>	<b>£119,990.00</b>	<b>£84,230.00</b>	<b>£95,180.00</b>	<b>£98,390.00</b>	<b>£101,150.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P022 TOWN HALL KIDDERMINSTER</b> <b>A170 TOWN HALL, KIDDERMINSTER</b> R216 Management Of Kidderminster Town Hall					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£0.00	£0.00	£0.00	£0.00	£0.00
Energy Costs	£0.00	£0.00	£0.00	£0.00	£0.00
Water Services	£0.00	£0.00	£0.00	£0.00	£0.00
Fixtures & Fittings	£0.00	£0.00	£0.00	£0.00	£0.00
Cleaning & Domestic Supplies	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Catering	£0.00	£0.00	£0.00	£0.00	£0.00
Services	£0.00	£0.00	£0.00	£0.00	£0.00
Communications & Computing	£0.00	£0.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£29,880.00	£29,880.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£29,880.00	£29,880.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	£0.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£29,880.00	£29,880.00	£0.00	£0.00	£0.00
<b>Total P022 TOWN HALL KIDDERMINSTER</b>	<b>£29,880.00</b>	<b>£29,880.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A103 COMMUNITY DEVELOPMENT</b>					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£9,580.00	£8,050.00	£8,850.00	£9,120.00	£9,400.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£5,440.00	£4,970.00	£5,200.00	£5,150.00	£5,170.00
GROSS EXPENDITURE	£15,020.00	£13,020.00	£14,050.00	£14,270.00	£14,570.00
<b>NET EXPENDITURE/(INCOME)</b>	£15,020.00	£13,020.00	£14,050.00	£14,270.00	£14,570.00
<b>Total P023 COMMUNITY DEVELOPMENT</b>	<b>£15,020.00</b>	<b>£13,020.00</b>	<b>£14,050.00</b>	<b>£14,270.00</b>	<b>£14,570.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A050 MUSEUM STORE</b>					
R060 Museum Store					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£18,520.00	£19,200.00	£21,180.00	£21,830.00	£22,500.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£1,520.00	£1,520.00	£1,560.00	£1,600.00	£1,640.00
Energy Costs	£1,110.00	£1,900.00	£1,950.00	£2,020.00	£2,070.00
Rents	£30,360.00	£35,750.00	£35,750.00	£35,750.00	£35,750.00
Fixtures & Fittings	£700.00	£780.00	£730.00	£730.00	£730.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£1,460.00	£9,960.00	£1,460.00	£1,460.00	£1,460.00
Services	£1,940.00	£2,430.00	£2,610.00	£2,730.00	£2,860.00
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£55,610.00</b>	<b>£71,540.00</b>	<b>£65,240.00</b>	<b>£66,120.00</b>	<b>£67,010.00</b>
<u>INCOME</u>					
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Use of Earmarked Reserve	£0.00	-£8,500.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£8,500.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£55,610.00</b>	<b>£63,040.00</b>	<b>£65,240.00</b>	<b>£66,120.00</b>	<b>£67,010.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A055 BEWDLEY MUSEUM</b>					
R065 Bewdley Museum					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£258,090.00	£296,360.00	£318,500.00	£329,870.00	£340,040.00
Indirect Employee Expenses	£2,520.00	£3,600.00	£3,710.00	£3,790.00	£3,860.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£27,350.00	£62,390.00	£28,070.00	£28,770.00	£29,490.00
Repairs, Alterations & Maintenance of Grounds	£10,490.00	£10,490.00	£10,490.00	£10,490.00	£10,490.00
Energy Costs	£19,200.00	£31,000.00	£33,370.00	£34,370.00	£35,400.00
Rents	£160.00	£540.00	£540.00	£540.00	£540.00
Non-Domestic Rates	£1,510.00	£1,470.00	£1,510.00	£1,560.00	£1,610.00
Water Services	£2,490.00	£4,340.00	£4,340.00	£4,340.00	£4,340.00
Fixtures & Fittings	£1,400.00	£1,400.00	£1,400.00	£1,400.00	£1,400.00
Cleaning & Domestic Supplies	£15,120.00	£17,470.00	£17,510.00	£17,680.00	£17,880.00
Premises Insurance	£6,670.00	£7,700.00	£8,400.00	£9,120.00	£9,570.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£37,300.00	£39,090.00	£37,300.00	£37,300.00	£37,300.00
Catering	£150.00	£150.00	£150.00	£150.00	£150.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£2,980.00	£2,780.00	£2,580.00	£2,580.00	£2,440.00
Services	£14,020.00	£15,900.00	£14,390.00	£14,450.00	£14,520.00
Communications & Computing	£18,170.00	£18,960.00	£20,640.00	£17,260.00	£15,150.00
Grants & Subscriptions	£32,340.00	£43,420.00	£25,340.00	£25,340.00	£25,340.00
Food Hygiene Training Expenditure	£0.00	£0.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£2,500.00	£3,650.00	£2,500.00	£2,500.00	£4,350.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	£90.00	£90.00	£90.00	£90.00	£90.00
<b>SUPPORT SERVICES</b>					
Financial Services	£24,280.00	£29,830.00	£31,170.00	£33,470.00	£34,120.00
ICT Services	£7,740.00	£9,110.00	£9,950.00	£10,080.00	£10,440.00
Legal Services	£800.00	£1,040.00	£1,140.00	£1,070.00	£1,110.00
Human Resources	£4,810.00	£9,540.00	£5,760.00	£5,760.00	£5,820.00
Convenor Recharges	£1,500.00	£0.00	£0.00	£0.00	£0.00
Facilities Management	£4,960.00	£5,700.00	£6,130.00	£6,390.00	£6,450.00
Community Well-Being and Environment - Depot	£0.00	£2,230.00	£4,860.00	£5,070.00	£5,180.00
Departmental Administrative Expenses	£6,180.00	£8,050.00	£8,380.00	£8,460.00	£8,510.00
<b>CAPITAL CHARGES</b>					
Depreciation	£22,840.00	£22,840.00	£22,840.00	£22,840.00	£22,840.00
<b>GROSS EXPENDITURE</b>	<b>£526,710.00</b>	<b>£650,190.00</b>	<b>£622,110.00</b>	<b>£635,790.00</b>	<b>£649,480.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	£-2,370.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£-147,080.00	£-146,680.00	£-148,080.00	£-148,080.00	£-148,080.00
Recharges to Other Services	£-18,520.00	£-19,200.00	£-21,180.00	£-21,830.00	£-22,500.00
Use of Earmarked Reserve	£0.00	£-54,080.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£-165,600.00</b>	<b>£-222,330.00</b>	<b>£-169,260.00</b>	<b>£-169,910.00</b>	<b>£-170,580.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£361,110.00</b>	<b>£427,860.00</b>	<b>£452,850.00</b>	<b>£465,880.00</b>	<b>£478,900.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A200 GUILDHALL, BEWDLEY</b>					
R223 Guildhall Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£6,830.00	£6,870.00	£7,040.00	£7,220.00	£7,400.00
Energy Costs	£5,090.00	£7,400.00	£7,620.00	£7,850.00	£8,080.00
Non-Domestic Rates	£4,830.00	£0.00	£0.00	£0.00	£0.00
Water Services	£920.00	£1,600.00	£1,600.00	£1,600.00	£1,600.00
Fixtures & Fittings	£0.00	£0.00	£0.00	£0.00	£0.00
Cleaning & Domestic Supplies	£440.00	£380.00	£460.00	£460.00	£460.00
Premises Insurance	£2,880.00	£3,340.00	£3,640.00	£3,960.00	£4,150.00
SUPPLIES & SERVICES					
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Facilities Management	£2,730.00	£3,130.00	£3,350.00	£3,450.00	£3,510.00
CAPITAL CHARGES					
Depreciation	£3,410.00	£3,410.00	£3,410.00	£3,410.00	£3,410.00
GROSS EXPENDITURE	£27,130.00	£26,130.00	£27,120.00	£27,950.00	£28,610.00
<u>INCOME</u>					
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Customer & Client Receipts	-£660.00	-£660.00	-£660.00	-£660.00	-£660.00
GROSS INCOME	-£660.00	-£660.00	-£660.00	-£660.00	-£660.00
<b>NET EXPENDITURE/(INCOME)</b>	£26,470.00	£25,470.00	£26,460.00	£27,290.00	£27,950.00
<b>Total P030 MUSEUM AND TIC</b>	<b>£443,190.00</b>	<b>£516,370.00</b>	<b>£544,550.00</b>	<b>£559,290.00</b>	<b>£573,860.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A070 WYRE FOREST LEISURE CENTRE</b>					
R080 Wyre Forest Leisure Centre					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£2,730.00	£3,260.00	£3,560.00	£3,750.00	£3,860.00
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	£0.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Services	£0.00	£0.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£10,000.00	£186,460.00	£154,500.00	£159,140.00	£139,110.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,580.00	£1,180.00	£1,200.00	£1,270.00	£1,280.00
Departmental Administrative Expenses	£1,550.00	£2,010.00	£2,090.00	£2,120.00	£2,120.00
<b>CAPITAL CHARGES</b>					
Depreciation	£387,080.00	£366,570.00	£366,570.00	£366,570.00	£366,570.00
<b>GROSS EXPENDITURE</b>	£403,940.00	£559,480.00	£527,920.00	£532,850.00	£512,940.00
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	-£36,460.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£541,520.00	-£592,910.00	-£622,560.00	-£653,680.00	-£686,350.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	-£541,520.00	-£629,370.00	-£622,560.00	-£653,680.00	-£686,350.00
<b>NET EXPENDITURE/(INCOME)</b>	-£137,580.00	-£69,890.00	-£94,640.00	-£120,830.00	-£173,410.00

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A076 BEWDLEY LEISURE CENTRE</b>					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£2,730.00	£3,260.00	£3,560.00	£3,750.00	£3,860.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£12,330.00	£12,330.00	£12,640.00	£12,950.00	£13,280.00
Repairs, Alterations & Maintenance of Grounds	£10,250.00	£9,400.00	£9,740.00	£10,210.00	£10,670.00
Premises Insurance	£790.00	£910.00	£1,000.00	£1,060.00	£1,110.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£10,850.00	£10,850.00	£11,180.00	£11,510.00	£11,860.00
SUPPORT SERVICES					
Financial Services	£1,290.00	£0.00	£0.00	£0.00	£0.00
Legal Services	£1,030.00	£1,040.00	£1,140.00	£1,070.00	£1,110.00
Departmental Administrative Expenses	£1,550.00	£2,010.00	£2,090.00	£2,120.00	£2,120.00
CAPITAL CHARGES					
Depreciation	£30,000.00	£29,560.00	£29,560.00	£29,560.00	£29,560.00
<b>GROSS EXPENDITURE</b>	<b>£70,820.00</b>	<b>£69,360.00</b>	<b>£70,910.00</b>	<b>£72,230.00</b>	<b>£73,570.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£10,160.00	-£9,780.00	-£10,070.00	-£10,420.00	-£10,780.00
<b>GROSS INCOME</b>	<b>-£10,160.00</b>	<b>-£9,780.00</b>	<b>-£10,070.00</b>	<b>-£10,420.00</b>	<b>-£10,780.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£60,660.00</b>	<b>£59,580.00</b>	<b>£60,840.00</b>	<b>£61,810.00</b>	<b>£62,790.00</b>



**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A080 STOURPORT SPORTS CLUB</b>					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£8,180.00	£9,770.00	£10,680.00	£11,250.00	£11,590.00
SUPPLIES & SERVICES					
Grants & Subscriptions	£14,430.00	£14,430.00	£14,790.00	£15,160.00	£15,540.00
SUPPORT SERVICES					
Legal Services	£2,690.00	£1,890.00	£2,070.00	£1,970.00	£2,040.00
Departmental Administrative Expenses	£4,640.00	£6,040.00	£6,280.00	£6,350.00	£6,380.00
GROSS EXPENDITURE	£29,940.00	£32,130.00	£33,820.00	£34,730.00	£35,550.00
<b>NET EXPENDITURE/(INCOME)</b>	£29,940.00	£32,130.00	£33,820.00	£34,730.00	£35,550.00

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A110 STOURPORT COMMUNITY CENTRE</b>					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	£0.00	£0.00	£0.00	£0.00	£0.00
Premises Insurance	£20.00	£20.00	£20.00	£20.00	£20.00
CAPITAL CHARGES					
Depreciation	£8,710.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£8,730.00</b>	<b>£20.00</b>	<b>£20.00</b>	<b>£20.00</b>	<b>£20.00</b>
<u>INCOME</u>					
Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£8,730.00</b>	<b>£20.00</b>	<b>£20.00</b>	<b>£20.00</b>	<b>£20.00</b>
<b>Total P034 SPORTS AND PHYSICAL RECREATION</b>	<b>-£38,250.00</b>	<b>£21,840.00</b>	<b>£40.00</b>	<b>-£24,270.00</b>	<b>-£75,050.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
<b>A118 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
R163 Nature Reserves					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£148,070.00	£152,950.00	£184,620.00	£191,310.00	£198,530.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	£74,370.00	£132,080.00	£115,080.00	£121,580.00	£125,730.00
Water Services	£150.00	£180.00	£180.00	£180.00	£180.00
Apportionment of Expenses of Operational Buildings	£8,870.00	£10,680.00	£11,520.00	£11,770.00	£12,030.00
Premises Insurance	£10.00	£10.00	£20.00	£20.00	£20.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£10,430.00	£11,380.00	£12,390.00	£12,930.00	£13,440.00
Transport Insurance	£2,500.00	£2,520.00	£2,680.00	£2,820.00	£2,960.00
Car Allowances	£150.00	£150.00	£150.00	£150.00	£150.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£2,600.00	£15,420.00	£2,600.00	£2,600.00	£2,600.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£4,110.00	£4,110.00	£4,110.00	£4,110.00	£4,110.00
Services	£2,590.00	£2,620.00	£3,010.00	£3,060.00	£3,110.00
Communications & Computing	£650.00	£650.00	£650.00	£650.00	£650.00
Grants & Subscriptions	£2,500.00	£273,410.00	£2,500.00	£2,500.00	£2,500.00
Miscellaneous Expenses	£600.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£9,660.00	£11,900.00	£12,180.00	£12,810.00	£13,060.00
Legal Services	£800.00	£840.00	£910.00	£890.00	£910.00
Departmental Administrative Expenses	£84,010.00	£94,510.00	£94,310.00	£93,870.00	£95,120.00
<b>CAPITAL CHARGES</b>					
Depreciation	£7,110.00	£7,340.00	£7,340.00	£3,930.00	£9,930.00
<b>GROSS EXPENDITURE</b>	<b>£360,180.00</b>	<b>£721,750.00</b>	<b>£455,250.00</b>	<b>£466,180.00</b>	<b>£486,030.00</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	£0.00	-£295,660.00	-£24,160.00	-£24,920.00	-£25,700.00
Customer & Client Receipts	-£750.00	-£6,020.00	-£50.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£750.00</b>	<b>-£301,680.00</b>	<b>-£24,210.00</b>	<b>-£24,920.00</b>	<b>-£25,700.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£359,430.00</b>	<b>£420,070.00</b>	<b>£431,040.00</b>	<b>£441,260.00</b>	<b>£460,330.00</b>
<b>Total P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>	<b>£359,430.00</b>	<b>£420,070.00</b>	<b>£431,040.00</b>	<b>£441,260.00</b>	<b>£460,330.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P040 ALLOTMENTS</b>					
<b>A120 ALLOTMENTS</b>					
R155 Allotments					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£0.00	£0.00	£0.00	£0.00	£0.00
Repairs, Alterations & Maintenance of Grounds	£190.00	£200.00	£210.00	£220.00	£220.00
GROSS EXPENDITURE	£190.00	£200.00	£210.00	£220.00	£220.00
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	-£3,330.00	-£3,310.00	-£3,390.00	-£3,390.00	-£3,390.00
GROSS INCOME	-£3,330.00	-£3,310.00	-£3,390.00	-£3,390.00	-£3,390.00
<b>NET EXPENDITURE/(INCOME)</b>	-£3,140.00	-£3,110.00	-£3,180.00	-£3,170.00	-£3,170.00
<b>Total P040 ALLOTMENTS</b>	<b>-£3,140.00</b>	<b>-£3,110.00</b>	<b>-£3,180.00</b>	<b>-£3,170.00</b>	<b>-£3,170.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
<b>A025 PUBLIC CONVENIENCES</b>					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£30,990.00	£31,280.00	£35,720.00	£36,900.00	£38,120.00
Vacancy Savings	-£590.00	-£380.00	-£770.00	-£790.00	-£800.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£17,510.00	£17,510.00	£17,950.00	£18,400.00	£18,860.00
Energy Costs	£4,080.00	£3,150.00	£3,240.00	£3,340.00	£3,440.00
Non-Domestic Rates	£0.00	£0.00	£0.00	£0.00	£0.00
Water Services	£8,000.00	£8,000.00	£8,000.00	£8,000.00	£8,000.00
Cleaning & Domestic Supplies	£8,380.00	£8,600.00	£8,600.00	£8,600.00	£8,600.00
Premises Insurance	£400.00	£120.00	£140.00	£150.00	£150.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Plant	£0.00	£140.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£5,000.00	£4,860.00	£5,000.00	£5,000.00	£5,000.00
Clothing, Uniforms and Laundry	£100.00	£100.00	£100.00	£100.00	£100.00
Communications & Computing	£80.00	£80.00	£80.00	£80.00	£80.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£12,200.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£1,860.00	£2,340.00	£2,400.00	£2,530.00	£2,580.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Facilities Management	£1,860.00	£2,130.00	£2,300.00	£2,390.00	£2,430.00
Departmental Administrative Expenses	£1,620.00	£600.00	£1,880.00	£1,900.00	£1,950.00
<b>CAPITAL CHARGES</b>					
Depreciation	£1,500.00	£1,570.00	£1,570.00	£1,570.00	£1,570.00
<b>GROSS EXPENDITURE</b>	<b>£93,490.00</b>	<b>£80,100.00</b>	<b>£86,210.00</b>	<b>£88,170.00</b>	<b>£90,080.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	-£22,320.00	-£19,320.00	-£19,800.00	-£19,800.00	-£19,800.00
Recharges	-£19,700.00	-£19,700.00	-£19,750.00	-£20,000.00	-£20,260.00
<b>GROSS INCOME</b>	<b>-£42,020.00</b>	<b>-£39,020.00</b>	<b>-£39,550.00</b>	<b>-£39,800.00</b>	<b>-£40,060.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£51,470.00</b>	<b>£41,080.00</b>	<b>£46,660.00</b>	<b>£48,370.00</b>	<b>£50,020.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
<b>A085 SPORTS PITCHES AND FACILITIES</b>					
R095 Sports Pitches and Facilities					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£3,150.00	£3,150.00	£3,230.00	£3,310.00	£3,390.00
Repairs, Alterations & Maintenance of Grounds	£3,960.00	£3,020.00	£3,130.00	£3,280.00	£3,430.00
Energy Costs	£440.00	£440.00	£450.00	£470.00	£480.00
Non-Domestic Rates	£3,030.00	£2,950.00	£3,040.00	£3,130.00	£3,220.00
Water Services	£100.00	£100.00	£100.00	£100.00	£100.00
Premises Insurance	£1,190.00	£1,380.00	£1,500.00	£1,630.00	£1,710.00
SUPPORT SERVICES					
Legal Services	£3,280.00	£2,540.00	£2,770.00	£2,690.00	£2,770.00
CAPITAL CHARGES					
Depreciation	£30,200.00	£31,430.00	£31,430.00	£31,430.00	£31,430.00
GROSS EXPENDITURE	£45,350.00	£45,010.00	£45,650.00	£46,040.00	£46,530.00
<b>NET EXPENDITURE/(INCOME)</b>	£45,350.00	£45,010.00	£45,650.00	£46,040.00	£46,530.00

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
<b>A125 PARKS AND GREEN SPACES</b>					
R160 Parks and Green Spaces					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£108,450.00	£64,040.00	£72,340.00	£75,860.00	£78,370.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£30,340.00	£30,340.00	£31,100.00	£31,880.00	£32,670.00
Repairs, Alterations & Maintenance of Grounds	£657,180.00	£664,080.00	£676,970.00	£717,260.00	£747,130.00
Energy Costs	£11,960.00	£14,960.00	£15,400.00	£15,870.00	£16,340.00
Rents	£600.00	£600.00	£600.00	£600.00	£600.00
Non-Domestic Rates	£2,430.00	£2,360.00	£2,430.00	£2,500.00	£2,580.00
Water Services	£3,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Fixtures & Fittings	£120.00	£120.00	£120.00	£120.00	£120.00
Apportionment of Expenses of Operational Buildings	£0.00	£10,080.00	£10,860.00	£11,110.00	£11,350.00
Cleaning & Domestic Supplies	£13,380.00	£13,420.00	£13,450.00	£13,620.00	£13,800.00
Premises Insurance	£760.00	£870.00	£950.00	£1,030.00	£1,080.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£35,040.00	£52,700.00	£57,750.00	£60,320.00	£62,730.00
Public Transport	£0.00	£320.00	£0.00	£0.00	£0.00
Transport Insurance	£17,500.00	£17,640.00	£18,760.00	£19,740.00	£20,720.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£85,820.00	£85,830.00	£85,830.00	£85,830.00	£85,830.00
Services	£4,230.00	£34,480.00	£10,350.00	£10,540.00	£10,720.00
Communications & Computing	£150.00	£200.00	£200.00	£200.00	£200.00
Grants & Subscriptions	£0.00	£330.00	£330.00	£330.00	£330.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£7,950.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£4,690.00	£6,200.00	£6,350.00	£6,720.00	£6,850.00
Legal Services	£6,770.00	£6,780.00	£7,380.00	£7,180.00	£7,400.00
Facilities Management	£3,100.00	£3,550.00	£3,830.00	£3,980.00	£4,040.00
Commercial Income Generation Team	£3,340.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£61,530.00	£39,560.00	£42,530.00	£42,790.00	£43,130.00
<b>CAPITAL CHARGES</b>					
Depreciation	£85,920.00	£84,260.00	£78,760.00	£87,420.00	£93,420.00
<b>GROSS EXPENDITURE</b>	<b>£1,144,260.00</b>	<b>£1,135,720.00</b>	<b>£1,139,290.00</b>	<b>£1,197,900.00</b>	<b>£1,242,410.00</b>
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	-£75,010.00	-£75,640.00	-£76,280.00	-£76,280.00	-£76,280.00
Customer & Client Receipts	-£13,590.00	-£17,590.00	-£17,590.00	-£17,590.00	-£17,590.00
Use of Earmarked Reserve	£0.00	-£25,000.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£88,600.00</b>	<b>-£118,230.00</b>	<b>-£93,870.00</b>	<b>-£93,870.00</b>	<b>-£93,870.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£1,055,660.00</b>	<b>£1,017,490.00</b>	<b>£1,045,420.00</b>	<b>£1,104,030.00</b>	<b>£1,148,540.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
<b>A150 STREET FURNITURE AND NAMEPLATES</b>					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£21,450.00	£21,450.00	£21,450.00	£21,450.00	£21,450.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£21,450.00</b>	<b>£21,450.00</b>	<b>£21,450.00</b>	<b>£21,450.00</b>	<b>£21,450.00</b>
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	-£2,260.00	-£2,320.00	-£2,380.00	-£2,380.00	-£2,380.00
Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£2,260.00</b>	<b>-£2,320.00</b>	<b>-£2,380.00</b>	<b>-£2,380.00</b>	<b>-£2,380.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£19,190.00</b>	<b>£19,130.00</b>	<b>£19,070.00</b>	<b>£19,070.00</b>	<b>£19,070.00</b>



**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
<b>A155 HIGHWAYS GENERAL CLEANSING</b>					
R200 Highways General Cleansing					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£592,200.00	£589,080.00	£691,100.00	£717,270.00	£743,200.00
Vacancy Savings	-£11,270.00	-£6,880.00	-£13,780.00	-£14,060.00	-£14,340.00
Indirect Employee Expenses	£2,770.00	£2,630.00	£2,650.00	£2,670.00	£2,670.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	£47,710.00	£41,250.00	£42,450.00	£44,600.00	£46,510.00
Apportionment of Expenses of Operational Buildings	£0.00	£3,560.00	£3,840.00	£3,920.00	£4,010.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£198,430.00	£182,430.00	£198,790.00	£207,430.00	£215,610.00
Direct Transport Costs - Plant	£600.00	£600.00	£600.00	£600.00	£600.00
Transport Insurance	£17,500.00	£17,640.00	£18,760.00	£19,740.00	£20,720.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£5,000.00	£5,000.00	£5,000.00	£5,000.00	£5,000.00
Equipment, Furniture & Materials - External	£16,500.00	£13,500.00	£16,500.00	£16,500.00	£16,500.00
Clothing, Uniforms and Laundry	£5,900.00	£7,000.00	£5,900.00	£5,900.00	£5,900.00
Services	£26,820.00	£15,430.00	£17,730.00	£18,020.00	£18,270.00
Communications & Computing	£6,910.00	£6,650.00	£7,200.00	£6,110.00	£5,430.00
Food Hygiene Training Expenditure	£750.00	£720.00	£720.00	£740.00	£750.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£11,170.00	£11,170.00	£21,170.00	£21,170.00	£21,170.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,540.00	£3,170.00	£3,280.00	£3,500.00	£3,560.00
Human Resources	£9,400.00	£13,470.00	£11,700.00	£11,070.00	£11,330.00
Convenor Recharges	£3,010.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£950.00	£2,080.00	£2,170.00	£2,220.00
Departmental Administrative Expenses	£41,730.00	£48,120.00	£56,240.00	£56,730.00	£57,210.00
<b>CAPITAL CHARGES</b>					
Depreciation	£151,210.00	£93,890.00	£108,210.00	£132,280.00	£135,980.00
<b>GROSS EXPENDITURE</b>	<b>£1,128,880.00</b>	<b>£1,049,380.00</b>	<b>£1,200,140.00</b>	<b>£1,261,360.00</b>	<b>£1,302,300.00</b>
<u>INCOME</u>					
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Customer & Client Receipts	-£144,500.00	-£144,500.00	-£144,500.00	-£144,500.00	-£144,500.00
Recharges	-£145,960.00	-£145,960.00	-£146,350.00	-£148,160.00	-£150,110.00
<b>GROSS INCOME</b>	<b>-£290,460.00</b>	<b>-£290,460.00</b>	<b>-£290,850.00</b>	<b>-£292,660.00</b>	<b>-£294,610.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£838,420.00</b>	<b>£758,920.00</b>	<b>£909,290.00</b>	<b>£968,700.00</b>	<b>£1,007,690.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
<b>A160 HIGHWAYS MAINTENANCE OF VERGES</b>					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£119,730.00	£138,500.00	£142,220.00	£150,080.00	£156,640.00
GROSS EXPENDITURE	£119,730.00	£138,500.00	£142,220.00	£150,080.00	£156,640.00
<u>INCOME</u>					
.					
Income - External Works	-£54,130.00	-£75,000.00	-£75,000.00	-£75,000.00	-£75,000.00
GROSS INCOME	-£54,130.00	-£75,000.00	-£75,000.00	-£75,000.00	-£75,000.00
<b>NET EXPENDITURE/(INCOME)</b>	£65,600.00	£63,500.00	£67,220.00	£75,080.00	£81,640.00

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
<b>A165 HIGHWAYS RESIDUAL FUNCTION</b>					
R210 Highways Residual Functions					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Legal Services	£830.00	£850.00	£930.00	£900.00	£930.00
GROSS EXPENDITURE	£830.00	£850.00	£930.00	£900.00	£930.00
<b>NET EXPENDITURE/(INCOME)</b>	£830.00	£850.00	£930.00	£900.00	£930.00
<b>Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>	<b>£2,076,520.00</b>	<b>£1,945,980.00</b>	<b>£2,134,240.00</b>	<b>£2,262,190.00</b>	<b>£2,354,420.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A220 GROUNDS MAINTENANCE</b>					
R236 Grounds Maintenance Direct Costs and Income Holding Ac					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£488,320.00	£511,380.00	£557,440.00	£577,250.00	£561,060.00
Vacancy Savings	-£9,630.00	-£5,000.00	-£10,030.00	-£10,230.00	-£10,440.00
Indirect Employee Expenses	£2,310.00	£2,050.00	£2,060.00	£2,080.00	£2,090.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	£18,000.00	£18,000.00	£18,900.00	£19,850.00	£20,840.00
Non-Domestic Rates	£1,550.00	£1,500.00	£1,550.00	£1,590.00	£1,640.00
Apportionment of Expenses of Operational Buildings	£8,870.00	£10,680.00	£11,520.00	£11,770.00	£12,030.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£55,980.00	£50,910.00	£55,560.00	£58,050.00	£60,390.00
Direct Transport Costs - Plant	£4,000.00	£4,000.00	£4,000.00	£4,000.00	£4,000.00
Transport Insurance	£10,000.00	£8,820.00	£9,380.00	£9,870.00	£10,360.00
Car Allowances	£200.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£74,220.00	£74,420.00	£77,140.00	£80,000.00	£83,000.00
Equipment, Furniture & Materials - External	£9,000.00	£9,000.00	£9,000.00	£9,000.00	£9,000.00
Clothing, Uniforms and Laundry	£3,600.00	£4,600.00	£3,600.00	£3,600.00	£3,600.00
Printing, Stationery & General Office Expenses	£0.00	£10.00	£10.00	£10.00	£10.00
Services	£14,940.00	£950.00	£570.00	£600.00	£620.00
Communications & Computing	£5,260.00	£6,050.00	£6,510.00	£5,590.00	£5,010.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£4,320.00	£700.00	£700.00	£700.00	£700.00
<b>SUPPORT SERVICES</b>					
Financial Services	£3,210.00	£4,020.00	£7,040.00	£7,560.00	£7,690.00
Human Resources	£12,550.00	£15,290.00	£14,180.00	£14,000.00	£14,300.00
Convenor Recharges	£2,510.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£950.00	£2,080.00	£2,170.00	£2,220.00
Commercial Income Generation Team	£33,460.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£42,020.00	£35,020.00	£40,030.00	£40,420.00	£40,710.00
<b>CAPITAL CHARGES</b>					
Depreciation	£39,930.00	£18,190.00	£15,630.00	£23,570.00	£31,480.00
<b>GROSS EXPENDITURE</b>	<b>£824,620.00</b>	<b>£771,540.00</b>	<b>£826,870.00</b>	<b>£861,450.00</b>	<b>£860,310.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£25,000.00	-£28,910.00	-£28,910.00	-£28,910.00	-£28,910.00
Schools	-£16,650.00	-£16,650.00	-£16,650.00	-£16,650.00	-£16,650.00
Other External Works	-£68,350.00	-£68,350.00	-£68,350.00	-£68,350.00	-£68,350.00
Recharges	-£717,870.00	-£657,500.00	-£681,680.00	-£714,180.00	-£746,300.00
<b>GROSS INCOME</b>	<b>-£827,870.00</b>	<b>-£771,410.00</b>	<b>-£795,590.00</b>	<b>-£828,090.00</b>	<b>-£860,210.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£3,250.00</b>	<b>£130.00</b>	<b>£31,280.00</b>	<b>£33,360.00</b>	<b>£100.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A221 GARAGE HOLDING ACCOUNT</b>					
R229 Garage Holding Account					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£213,110.00	£213,530.00	£263,480.00	£276,990.00	£286,940.00
Vacancy Savings	-£3,080.00	-£2,080.00	-£4,150.00	-£4,230.00	-£4,320.00
Indirect Employee Expenses	£1,600.00	£1,380.00	£1,630.00	£1,680.00	£1,750.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£22,020.00	£24,930.00	£26,870.00	£27,470.00	£28,080.00
Premises Insurance	£440.00	£470.00	£500.00	£520.00	£550.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£4,420.00	£3,280.00	£3,300.00	£3,330.00	£3,390.00
Transport Insurance	£1,250.00	£1,260.00	£1,340.00	£1,410.00	£1,480.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£10,000.00	£370,760.00	£388,800.00	£407,750.00	£427,610.00
Equipment, Furniture & Materials - Fuel	£334,210.00	£0.00	£0.00	£0.00	£0.00
Equipment, Furniture & Materials - External	£241,290.00	£257,500.00	£270,000.00	£283,130.00	£296,900.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Services	£120.00	£140.00	£150.00	£150.00	£160.00
Communications & Computing	£9,470.00	£9,490.00	£9,600.00	£9,370.00	£9,210.00
Grants & Subscriptions	£850.00	£4,100.00	£4,100.00	£4,100.00	£4,100.00
Food Hygiene Training Expenditure	£250.00	£500.00	£500.00	£500.00	£500.00
<b>SUPPORT SERVICES</b>					
Financial Services	£16,010.00	£20,870.00	£21,480.00	£22,650.00	£23,070.00
Human Resources	£2,710.00	£5,160.00	£3,380.00	£3,230.00	£3,270.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£950.00	£2,080.00	£2,170.00	£2,220.00
Departmental Administrative Expenses	£35,040.00	£46,340.00	£50,380.00	£50,010.00	£50,350.00
<b>CAPITAL CHARGES</b>					
Depreciation	£6,800.00	£3,900.00	£3,900.00	£3,900.00	£3,900.00
<b>GROSS EXPENDITURE</b>	<b>£898,010.00</b>	<b>£963,480.00</b>	<b>£1,048,340.00</b>	<b>£1,095,130.00</b>	<b>£1,140,160.00</b>
<u>INCOME</u>					
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Customer & Client Receipts	-£21,500.00	-£18,000.00	-£21,500.00	-£21,500.00	-£21,500.00
Recharges	-£876,570.00	-£945,480.00	-£1,026,840.00	-£1,073,630.00	-£1,118,660.00
<b>GROSS INCOME</b>	<b>-£898,070.00</b>	<b>-£963,480.00</b>	<b>-£1,048,340.00</b>	<b>-£1,095,130.00</b>	<b>-£1,140,160.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£60.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A222 OTHER COMMERCIAL TRADING ACCOUNTS</b>					
R252 Arboricultural Services					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£362,570.00	£373,780.00	£445,860.00	£468,710.00	£483,350.00
Vacancy Savings	-£7,320.00	-£4,330.00	-£8,700.00	-£8,870.00	-£9,050.00
Indirect Employee Expenses	£1,470.00	£1,470.00	£1,470.00	£1,490.00	£1,490.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	£10,000.00	£10,000.00	£10,500.00	£11,030.00	£11,580.00
Apportionment of Expenses of Operational Buildings	£5,920.00	£10,680.00	£11,520.00	£11,760.00	£12,030.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£28,870.00	£36,880.00	£40,480.00	£42,200.00	£43,820.00
Direct Transport Costs - Plant	£1,500.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Transport Insurance	£10,010.00	£10,080.00	£10,720.00	£11,280.00	£11,840.00
Car Allowances	£100.00	£100.00	£100.00	£100.00	£100.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£14,350.00	£16,700.00	£16,700.00	£16,700.00	£16,700.00
Equipment, Furniture & Materials - External	£32,000.00	£15,200.00	£40,500.00	£40,500.00	£40,500.00
Catering	£1,850.00	£500.00	£500.00	£500.00	£500.00
Clothing, Uniforms and Laundry	£6,500.00	£6,700.00	£6,500.00	£6,500.00	£6,500.00
Services	£8,130.00	£4,540.00	£4,920.00	£4,970.00	£5,010.00
Communications & Computing	£8,960.00	£9,470.00	£10,070.00	£8,900.00	£8,170.00
Grants & Subscriptions	£1,420.00	£1,220.00	£1,220.00	£1,220.00	£1,220.00
Food Hygiene Training Expenditure	£500.00	£480.00	£470.00	£470.00	£470.00
<b>SUPPORT SERVICES</b>					
Financial Services	£680.00	£4,370.00	£7,330.00	£7,870.00	£7,970.00
Human Resources	£2,890.00	£4,210.00	£3,360.00	£3,450.00	£3,520.00
Convenor Recharges	£2,000.00	£0.00	£0.00	£0.00	£0.00
Economic Prosperity and Place	£0.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£650.00	£1,380.00	£1,450.00	£1,490.00
Commercial Income Generation Team	£5,040.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£25,510.00	£40,780.00	£44,910.00	£45,580.00	£45,920.00
<b>CAPITAL CHARGES</b>					
Depreciation	£18,300.00	£18,300.00	£18,300.00	£25,920.00	£25,920.00
<b>GROSS EXPENDITURE</b>	<b>£541,250.00</b>	<b>£564,780.00</b>	<b>£671,110.00</b>	<b>£704,730.00</b>	<b>£722,050.00</b>
<b>INCOME</b>					
.					
Customer & Client Receipts	-£75,000.00	-£40,000.00	-£76,250.00	-£77,500.00	-£78,750.00
Trees and Woodlands	-£155,000.00	-£80,000.00	-£155,000.00	-£155,000.00	-£155,000.00
Recharges	-£294,570.00	-£413,550.00	-£410,910.00	-£442,470.00	-£458,610.00
<b>GROSS INCOME</b>	<b>-£524,570.00</b>	<b>-£533,550.00</b>	<b>-£642,160.00</b>	<b>-£674,970.00</b>	<b>-£692,360.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£16,680.00</b>	<b>£31,230.00</b>	<b>£28,950.00</b>	<b>£29,760.00</b>	<b>£29,690.00</b>
<b>Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>	<b>£13,370.00</b>	<b>£31,360.00</b>	<b>£60,230.00</b>	<b>£63,120.00</b>	<b>£29,790.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY AND ENVIRONMENTAL SERVICES</b>					
<b>A258 DEPOT MANAGEMENT</b>					
R903 Depot Management					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£1,039,140.00	£1,072,350.00	£1,290,450.00	£1,351,520.00	£1,398,290.00
Vacancy Savings	-£34,030.00	-£19,410.00	-£38,880.00	-£39,660.00	-£40,450.00
Indirect Employee Expenses	£60,100.00	£60,420.00	£64,400.00	£67,480.00	£70,650.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£60,540.00	£56,400.00	£60,740.00	£62,190.00	£63,510.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£400.00	£200.00	£200.00	£200.00	£200.00
Car Allowances	£2,150.00	£2,000.00	£2,000.00	£2,000.00	£2,000.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	-£1,700.00	£0.00	£0.00	£0.00	£0.00
Equipment, Furniture & Materials - External	£3,700.00	£2,000.00	£2,000.00	£2,000.00	£2,000.00
Catering	£20.00	£20.00	£20.00	£20.00	£20.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£3,760.00	£3,460.00	£2,340.00	£2,340.00	£1,520.00
Services	£16,110.00	£22,910.00	£15,410.00	£15,410.00	£15,410.00
Communications & Computing	£85,810.00	£115,320.00	£120,120.00	£103,750.00	£93,490.00
Expenses	£1,100.00	£1,100.00	£1,100.00	£1,100.00	£1,100.00
Grants & Subscriptions	£4,680.00	£10,500.00	£10,500.00	£10,500.00	£10,500.00
<b>SUPPORT SERVICES</b>					
Financial Services	£94,850.00	£76,610.00	£93,260.00	£98,670.00	£101,040.00
ICT Services	£69,350.00	£99,690.00	£108,960.00	£111,300.00	£114,700.00
Legal Services	£10,610.00	£6,330.00	£6,900.00	£6,810.00	£6,750.00
Human Resources	£16,550.00	£18,180.00	£18,950.00	£19,130.00	£19,540.00
Convenor Recharges	£4,530.00	£0.00	£0.00	£0.00	£0.00
Chief Executive	£3,840.00	£4,140.00	£5,570.00	£5,660.00	£5,780.00
Corporate Support Services	£10,530.00	£11,030.00	£11,440.00	£11,420.00	£11,550.00
<b>GROSS EXPENDITURE</b>	<b>£1,453,040.00</b>	<b>£1,544,250.00</b>	<b>£1,776,480.00</b>	<b>£1,832,840.00</b>	<b>£1,878,600.00</b>
<u>INCOME</u>					
.					
Recharges to Other Services	-£1,402,890.00	-£1,553,940.00	-£1,766,360.00	-£1,822,920.00	-£1,868,880.00
Recharges	-£50,150.00	£0.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£1,453,040.00</b>	<b>-£1,553,940.00</b>	<b>-£1,766,360.00</b>	<b>-£1,822,920.00</b>	<b>-£1,868,880.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>-£9,690.00</b>	<b>£10,120.00</b>	<b>£9,920.00</b>	<b>£9,720.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY AND ENVIRONMENTAL SERVICES</b>					
<b>A259 COMMERCIAL INCOME GENERATION TEAM</b>					
R904 Commercial Income Generation Team Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£68,110.00	£0.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£520.00	£0.00	£0.00	£0.00	£0.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£5,910.00	£0.00	£0.00	£0.00	£0.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£20.00	£0.00	£0.00	£0.00	£0.00
Car Allowances	£300.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Communications & Computing Expenses	£8,310.00 £10.00	£0.00 £0.00	£0.00 £0.00	£0.00 £0.00	£0.00 £0.00
<b>SUPPORT SERVICES</b>					
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£83,680.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<u>INCOME</u>					
Recharges to Other Services	-£83,680.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£83,680.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION/DEPOT MANAGEMENT</b>	<b>£0.00</b>	<b>-£9,690.00</b>	<b>£10,120.00</b>	<b>£9,920.00</b>	<b>£9,720.00</b>



**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A495 COMMUNITY SAFETY</b>					
R715 Community Safety					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£47,590.00	£41,740.00	£45,720.00	£47,220.00	£48,660.00
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	£2,780.00	£4,800.00	£4,940.00	£5,090.00	£5,250.00
<b>SUPPLIES &amp; SERVICES</b>					
Services	£370.00	£410.00	£430.00	£460.00	£480.00
Closed Circuit Television	£71,840.00	£88,520.00	£72,600.00	£72,600.00	£72,600.00
Community Safety	£200.00	£200.00	£200.00	£200.00	£200.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,580.00	£2,840.00	£2,960.00	£3,180.00	£3,220.00
Departmental Administrative Expenses	£27,000.00	£25,780.00	£26,870.00	£26,640.00	£26,770.00
<b>CAPITAL CHARGES</b>					
Depreciation	£0.00	£9,700.00	£9,700.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£152,360.00</b>	<b>£173,990.00</b>	<b>£163,420.00</b>	<b>£155,390.00</b>	<b>£157,180.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	-£12,610.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£3,310.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£15,920.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£152,360.00</b>	<b>£158,070.00</b>	<b>£163,420.00</b>	<b>£155,390.00</b>	<b>£157,180.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A496 EXTERNAL FUNDING</b>					
R716 Community Safety Partnership					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Grants & Subscriptions	£0.00	£50,370.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£0.00	£2,840.00	£2,960.00	£3,180.00	£3,220.00
<b>GROSS EXPENDITURE</b>	<b>£0.00</b>	<b>£53,210.00</b>	<b>£2,960.00</b>	<b>£3,180.00</b>	<b>£3,220.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	-£38,580.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£11,790.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£50,370.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£2,840.00</b>	<b>£2,960.00</b>	<b>£3,180.00</b>	<b>£3,220.00</b>
<b>Total P215 CRIME AND DISORDER ACT 1998</b>	<b>£152,360.00</b>	<b>£160,910.00</b>	<b>£166,380.00</b>	<b>£158,570.00</b>	<b>£160,400.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P220 COMMUNITY STRATEGY</b>					
<b>A500 COMMUNITY STRATEGY</b>					
R720 Community Strategy					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Community Leadership Fund	£16,500.00	£16,500.00	£33,000.00	£0.00	£0.00
GROSS EXPENDITURE	£16,500.00	£16,500.00	£33,000.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£16,500.00	£16,500.00	£33,000.00	£0.00	£0.00
<b>Total P220 COMMUNITY STRATEGY</b>	<b>£16,500.00</b>	<b>£16,500.00</b>	<b>£33,000.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P225 CORPORATE COSTS</b>					
<b>A382 CORPORATE COSTS</b>					
R732 Assistance To Other Bodies					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	£36,500.00	£38,500.00	£59,500.00	£57,500.00	£57,500.00
GROSS EXPENDITURE	£36,500.00	£38,500.00	£59,500.00	£57,500.00	£57,500.00
<u>INCOME</u>					
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Use of Earmarked Reserve	£0.00	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00
GROSS INCOME	£0.00	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00
<b>NET EXPENDITURE/(INCOME)</b>	£36,500.00	£36,500.00	£57,500.00	£55,500.00	£55,500.00

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P225 CORPORATE COSTS</b>					
<b>A383 COMMUNITY LOTTERY</b>					
R741 Community Lottery					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	£350.00	£790.00	£790.00	£790.00	£790.00
SUPPLIES & SERVICES					
Services	£650.00	£650.00	£650.00	£650.00	£650.00
Communications & Computing	£0.00	£0.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£0.00	£15,930.00	£11,000.00	£11,000.00	£11,000.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£0.00	£1,180.00	£1,200.00	£1,270.00	£1,280.00
<b>GROSS EXPENDITURE</b>	<b>£1,000.00</b>	<b>£18,550.00</b>	<b>£13,640.00</b>	<b>£13,710.00</b>	<b>£13,720.00</b>
<u>INCOME</u>					
Customer & Client Receipts	£0.00	-£11,000.00	-£11,000.00	-£11,000.00	-£11,000.00
Use of Earmarked Reserve	£0.00	-£4,930.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£15,930.00</b>	<b>-£11,000.00</b>	<b>-£11,000.00</b>	<b>-£11,000.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£1,000.00</b>	<b>£2,620.00</b>	<b>£2,640.00</b>	<b>£2,710.00</b>	<b>£2,720.00</b>
<b>Total P225 CORPORATE COSTS</b>	<b>£37,500.00</b>	<b>£39,120.00</b>	<b>£60,140.00</b>	<b>£58,210.00</b>	<b>£58,220.00</b>

**COMMUNITY AND ENVIRONMENT**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
<b>A530 SHARED EMERGENCY PLANNING AND BUSINESS</b>					
R755 Shared Emergency Planning and Business Continuity					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£56,550.00	£21,000.00	£54,590.00	£57,250.00	£59,000.00
Indirect Employee Expenses	£260.00	£0.00	£260.00	£260.00	£260.00
<b>PREMISES RELATED EXPENDITURE</b>					
Emergency Calls	£8,100.00	£4,670.00	£8,100.00	£8,100.00	£8,100.00
Apportionment of Expenses of Operational Buildings	£2,960.00	£0.00	£0.00	£0.00	£0.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£350.00	£0.00	£350.00	£350.00	£350.00
Car Allowances	£400.00	£0.00	£400.00	£400.00	£400.00
<b>SUPPLIES &amp; SERVICES</b>					
Catering	£300.00	£300.00	£300.00	£300.00	£300.00
Printing, Stationery & General Office Expenses	£130.00	£130.00	£120.00	£120.00	£110.00
Services	£0.00	£27,800.00	£0.00	£0.00	£0.00
Communications & Computing Expenses	£250.00	£250.00	£250.00	£250.00	£250.00
	£500.00	£0.00	£500.00	£500.00	£500.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£7,800.00	£7,800.00	£7,800.00	£7,800.00	£7,800.00
<b>SUPPORT SERVICES</b>					
Financial Services	£650.00	£830.00	£880.00	£940.00	£980.00
ICT Services	£1,900.00	£2,140.00	£2,330.00	£2,290.00	£2,360.00
Departmental Administrative Expenses	£4,160.00	£4,100.00	£4,170.00	£4,130.00	£4,150.00
<b>GROSS EXPENDITURE</b>	<b>£84,310.00</b>	<b>£69,020.00</b>	<b>£80,050.00</b>	<b>£82,690.00</b>	<b>£84,560.00</b>
<u>INCOME</u>					
Shared Services Income	-£33,150.00	-£5,200.00	-£33,810.00	-£34,490.00	-£35,180.00
<b>GROSS INCOME</b>	<b>-£33,150.00</b>	<b>-£5,200.00</b>	<b>-£33,810.00</b>	<b>-£34,490.00</b>	<b>-£35,180.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£51,160.00</b>	<b>£63,820.00</b>	<b>£46,240.00</b>	<b>£48,200.00</b>	<b>£49,380.00</b>
<b>Total P235 PARTNERSHIPS AND EQUALITIES</b>	<b>£51,160.00</b>	<b>£63,820.00</b>	<b>£46,240.00</b>	<b>£48,200.00</b>	<b>£49,380.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION - SUMMARY**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
A130 WYRE FOREST PROPERTY SERVICES	£0.00	£0.00	£0.00	£0.00	£0.00
A210 GREEN STREET DEPOT, KIDDERMINSTER	£0.00	£0.00	£0.00	£0.00	£0.00
A216 WYRE FOREST HOUSE	£243,650.00	£358,270.00	£384,350.00	£397,190.00	£408,450.00
	£243,650.00	£358,270.00	£384,350.00	£397,190.00	£408,450.00
<b>P067 FACILITIES MANAGEMENT</b>					
A218 FACILITIES MANAGEMENT	£1,630.00	£0.00	£0.00	£0.00	£0.00
	£1,630.00	£0.00	£0.00	£0.00	£0.00
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
A245 OTHER INDUSTRIAL ESTATES	-£218,610.00	-£168,800.00	-£172,160.00	-£171,860.00	-£170,930.00
A250 HOOBROOK ENTERPRISE CENTRE	-£23,470.00	£370.00	-£19,590.00	-£17,460.00	-£15,630.00
A255 OTHER PROPERTY	£100.00	£30,740.00	£22,220.00	£25,390.00	£29,060.00
	-£241,980.00	-£137,690.00	-£169,530.00	-£163,930.00	-£157,500.00
<b>P088 CAPITAL PORTFOLIO FUND</b>					
A254 CAPITAL PORTFOLIO FUND	-£693,950.00	-£630,420.00	-£774,340.00	-£890,430.00	-£886,530.00
	-£693,950.00	-£630,420.00	-£774,340.00	-£890,430.00	-£886,530.00
<b>P112 COVID-19 PANDEMIC</b>					
A275 TOWN CENTRE RECOVERY FUND	£0.00	£1,290.00	£0.00	£0.00	£0.00
A276 RESTRICTION SUPPORT	£0.00	£0.00	£0.00	£0.00	£0.00
	£0.00	£1,290.00	£0.00	£0.00	£0.00
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
A483 UK SHARED PROSPERITY FUND	£0.00	£0.00	£0.00	£0.00	£0.00
A484 BETADEN NORTH	£0.00	£35,000.00	£0.00	£0.00	£0.00
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND	£321,530.00	£374,310.00	£517,960.00	£527,710.00	£538,150.00
A486 STATE OF THE AREA FUNDING	£283,960.00	£283,990.00	£287,350.00	£283,570.00	£279,630.00
A491 REDDITCH BUSINESS CENTRES	£2,600.00	£3,170.00	£3,160.00	£3,250.00	£3,290.00
A492 MARKETS	-£11,230.00	-£4,150.00	£0.00	£0.00	£0.00
	£596,860.00	£692,320.00	£808,470.00	£814,530.00	£821,070.00
<b>Total S9 ECONOMIC DEVELOPMENT &amp; REGENERATION</b>	<b>-£93,790.00</b>	<b>£283,770.00</b>	<b>£248,950.00</b>	<b>£157,360.00</b>	<b>£185,490.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A130 WYRE FOREST PROPERTY SERVICES</b>					
R703 Wyre Forest Property Services					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£74,490.00	£144,390.00	£88,070.00	£92,040.00	£94,870.00
Vacancy Savings	-£1,680.00	-£1,040.00	-£2,070.00	-£2,110.00	-£2,150.00
Indirect Employee Expenses	£1,270.00	£440.00	£1,170.00	£1,200.00	£1,210.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£5,130.00	£4,240.00	£4,570.00	£4,680.00	£4,780.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	£120.00	£120.00	£120.00	£120.00	£120.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£210.00	£210.00	£120.00	£120.00	£60.00
Services	£16,300.00	£16,300.00	£16,300.00	£16,300.00	£16,300.00
Communications & Computing	£12,390.00	£12,560.00	£13,180.00	£11,950.00	£11,180.00
Grants & Subscriptions	£370.00	£0.00	£370.00	£370.00	£370.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,190.00	£4,020.00	£4,160.00	£4,380.00	£4,470.00
ICT Services	£5,430.00	£6,590.00	£7,200.00	£7,380.00	£7,600.00
Human Resources	£1,790.00	£2,780.00	£2,230.00	£2,140.00	£2,130.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£118,510.00</b>	<b>£190,930.00</b>	<b>£136,120.00</b>	<b>£139,290.00</b>	<b>£141,680.00</b>
<u>INCOME</u>					
.					
Customer & Client Receipts	-£3,000.00	-£3,000.00	-£3,000.00	-£3,000.00	-£3,000.00
Recharges to Other Services	-£115,510.00	-£176,220.00	-£133,120.00	-£136,290.00	-£138,680.00
Use of Earmarked Reserve	£0.00	-£11,710.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£118,510.00</b>	<b>-£190,930.00</b>	<b>-£136,120.00</b>	<b>-£139,290.00</b>	<b>-£141,680.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>



**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A210 GREEN STREET DEPOT, KIDDERMINSTER</b>					
R225 Green Street Depot					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£47,330.00	£47,410.00	£48,530.00	£49,680.00	£50,860.00
Repairs, Alterations & Maintenance of Grounds	£6,390.00	£6,430.00	£6,440.00	£6,510.00	£6,580.00
Energy Costs	£56,360.00	£104,000.00	£125,660.00	£129,430.00	£133,310.00
Rents	£160.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£67,360.00	£65,400.00	£67,360.00	£69,380.00	£71,460.00
Water Services	£15,000.00	£15,000.00	£15,000.00	£15,000.00	£15,000.00
Fixtures & Fittings	£3,400.00	£5,300.00	£3,400.00	£3,400.00	£3,400.00
Cleaning & Domestic Supplies	£33,930.00	£34,160.00	£35,190.00	£35,580.00	£36,000.00
Premises Insurance	£5,830.00	£6,570.00	£7,110.00	£7,600.00	£7,980.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£2,000.00	£3,400.00	£1,900.00	£1,900.00	£1,900.00
Catering	£900.00	£900.00	£900.00	£900.00	£900.00
Services	£7,230.00	£7,230.00	£7,230.00	£7,230.00	£7,230.00
Communications & Computing	£30.00	£30.00	£30.00	£30.00	£30.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	£800.00	£800.00	£800.00	£800.00	£800.00
SUPPORT SERVICES					
Financial Services	£0.00	£0.00	£0.00	£0.00	£0.00
Facilities Management	£6,730.00	£7,480.00	£8,240.00	£8,550.00	£8,640.00
Property Services	£2,930.00	£460.00	£3,320.00	£3,350.00	£3,410.00
CAPITAL CHARGES					
Depreciation	£46,380.00	£47,030.00	£47,030.00	£47,030.00	£47,030.00
<b>GROSS EXPENDITURE</b>	<b>£302,760.00</b>	<b>£351,760.00</b>	<b>£378,300.00</b>	<b>£386,530.00</b>	<b>£394,690.00</b>
<u>INCOME</u>					
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Customer & Client Receipts	-£4,500.00	-£2,830.00	-£2,000.00	-£2,000.00	-£2,000.00
Recharges	-£298,260.00	-£348,930.00	-£376,300.00	-£384,530.00	-£392,690.00
<b>GROSS INCOME</b>	<b>-£302,760.00</b>	<b>-£351,760.00</b>	<b>-£378,300.00</b>	<b>-£386,530.00</b>	<b>-£394,690.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A216 WYRE FOREST HOUSE</b>					
R251 Wyre Forest House					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£52,550.00	£51,270.00	£62,410.00	£65,240.00	£67,290.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£52,080.00	£48,970.00	£49,990.00	£51,240.00	£52,510.00
Repairs, Alterations & Maintenance of Grounds	£10,840.00	£10,340.00	£10,360.00	£10,430.00	£10,500.00
Energy Costs	£134,200.00	£233,200.00	£263,890.00	£271,800.00	£279,950.00
Rents	£160.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£197,760.00	£192,000.00	£197,760.00	£203,690.00	£209,800.00
Water Services	£10,160.00	£10,160.00	£10,160.00	£10,160.00	£10,160.00
Fixtures & Fittings	£1,710.00	£3,340.00	£2,040.00	£2,040.00	£2,040.00
Cleaning & Domestic Supplies	£52,200.00	£50,600.00	£52,570.00	£53,130.00	£53,730.00
Premises Insurance	£10,840.00	£12,600.00	£13,780.00	£14,860.00	£15,610.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£6,000.00	£4,500.00	£4,500.00	£4,500.00	£4,500.00
Catering	£390.00	£900.00	£950.00	£950.00	£950.00
Printing, Stationery & General Office Expenses	£800.00	£800.00	£800.00	£800.00	£800.00
Services	£1,280.00	£1,510.00	£1,510.00	£1,520.00	£1,510.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	£700.00	£800.00	£800.00	£800.00	£800.00
<b>SUPPORT SERVICES</b>					
Financial Services	£13,750.00	£7,140.00	£7,410.00	£7,790.00	£7,930.00
Legal Services	£2,420.00	£1,680.00	£1,830.00	£1,770.00	£1,830.00
Facilities Management	£39,700.00	£44,580.00	£45,710.00	£46,750.00	£47,320.00
Property Services	£10,200.00	£8,420.00	£11,610.00	£11,720.00	£11,930.00
Departmental Administrative Expenses	£34,140.00	£41,860.00	£41,520.00	£41,680.00	£40,950.00
<b>CAPITAL CHARGES</b>					
Depreciation	£185,840.00	£200,490.00	£200,490.00	£200,490.00	£200,490.00
<b>GROSS EXPENDITURE</b>	<b>£817,720.00</b>	<b>£925,320.00</b>	<b>£980,250.00</b>	<b>£1,001,520.00</b>	<b>£1,020,760.00</b>
<b>INCOME</b>					
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Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£217,850.00	-£219,840.00	-£259,240.00	-£259,490.00	-£259,740.00
Recharges	-£356,220.00	-£347,210.00	-£336,660.00	-£344,840.00	-£352,570.00
<b>GROSS INCOME</b>	<b>-£574,070.00</b>	<b>-£567,050.00</b>	<b>-£595,900.00</b>	<b>-£604,330.00</b>	<b>-£612,310.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£243,650.00</b>	<b>£358,270.00</b>	<b>£384,350.00</b>	<b>£397,190.00</b>	<b>£408,450.00</b>
<b>Total P065 PROPERTY</b>	<b>£243,650.00</b>	<b>£358,270.00</b>	<b>£384,350.00</b>	<b>£397,190.00</b>	<b>£408,450.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P067 FACILITIES MANAGEMENT</b>					
<b>A218 FACILITIES MANAGEMENT</b>					
R516 Facilities Management					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£139,280.00	£144,370.00	£164,420.00	£172,120.00	£177,430.00
Vacancy Savings	-£4,890.00	-£1,930.00	-£3,870.00	-£3,950.00	-£4,030.00
Employer's Superannuation Contribution	£0.00	£0.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£1,720.00	£2,040.00	£2,080.00	£2,120.00	£2,160.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£7,690.00	£8,660.00	£9,340.00	£9,570.00	£9,780.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£2,090.00	£3,300.00	£3,600.00	£3,760.00	£3,890.00
Transport Insurance	£1,250.00	£1,260.00	£1,340.00	£1,410.00	£1,480.00
Car Allowances	£200.00	£100.00	£100.00	£100.00	£100.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£0.00	£0.00	£0.00	£0.00
Clothing, Uniforms and Laundry	£300.00	£300.00	£300.00	£300.00	£300.00
Printing, Stationery & General Office Expenses	£320.00	£320.00	£190.00	£190.00	£100.00
Services	£50.00	£50.00	£60.00	£60.00	£60.00
Communications & Computing	£16,330.00	£16,340.00	£17,770.00	£14,890.00	£13,080.00
<b>SUPPORT SERVICES</b>					
Financial Services	£23,170.00	£26,930.00	£27,860.00	£29,350.00	£30,070.00
ICT Services	£13,400.00	£15,340.00	£16,730.00	£16,810.00	£17,320.00
Human Resources	£1,790.00	£2,780.00	£2,230.00	£2,140.00	£2,130.00
Convenor Recharges	£1,000.00	£0.00	£0.00	£0.00	£0.00
Property Services	£2,740.00	£7,210.00	£3,200.00	£3,340.00	£3,390.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>CAPITAL CHARGES</b>					
Depreciation	£6,170.00	£2,000.00	£6,290.00	£6,290.00	£4,290.00
<b>GROSS EXPENDITURE</b>	<b>£212,610.00</b>	<b>£229,390.00</b>	<b>£252,340.00</b>	<b>£259,220.00</b>	<b>£262,290.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	-£10,300.00	-£10,300.00	-£10,490.00	-£10,490.00	-£10,490.00
Recharges to Other Services	-£200,680.00	-£219,090.00	-£241,850.00	-£248,730.00	-£251,800.00
<b>GROSS INCOME</b>	<b>-£210,980.00</b>	<b>-£229,390.00</b>	<b>-£252,340.00</b>	<b>-£259,220.00</b>	<b>-£262,290.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£1,630.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P067 FACILITIES MANAGEMENT</b>	<b>£1,630.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A245 OTHER INDUSTRIAL ESTATES</b>					
R270 Other Industrial Estates					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£11,020.00	£12,690.00	£13,060.00	£13,610.00	£14,030.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£550.00	£550.00	£560.00	£580.00	£590.00
<b>SUPPORT SERVICES</b>					
Financial Services	£3,190.00	£1,870.00	£1,920.00	£2,030.00	£2,070.00
Legal Services	£2,890.00	£14,110.00	£15,330.00	£14,950.00	£15,390.00
Facilities Management	£1,860.00	£2,130.00	£2,300.00	£2,390.00	£2,430.00
Departmental Administrative Expenses	£7,840.00	£13,910.00	£8,730.00	£8,640.00	£8,620.00
<b>GROSS EXPENDITURE</b>	<b>£27,350.00</b>	<b>£45,260.00</b>	<b>£41,900.00</b>	<b>£42,200.00</b>	<b>£43,130.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£245,960.00	-£214,060.00	-£214,060.00	-£214,060.00	-£214,060.00
<b>GROSS INCOME</b>	<b>-£245,960.00</b>	<b>-£214,060.00</b>	<b>-£214,060.00</b>	<b>-£214,060.00</b>	<b>-£214,060.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£218,610.00</b>	<b>-£168,800.00</b>	<b>-£172,160.00</b>	<b>-£171,860.00</b>	<b>-£170,930.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A250 HOOBROOK ENTERPRISE CENTRE</b>					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£16,500.00	£18,900.00	£19,540.00	£20,450.00	£21,080.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£11,590.00	£11,590.00	£11,880.00	£12,180.00	£12,480.00
Repairs, Alterations & Maintenance of Grounds	£1,080.00	£990.00	£1,020.00	£1,070.00	£1,120.00
Energy Costs	£6,800.00	£10,000.00	£10,300.00	£10,610.00	£10,930.00
Non-Domestic Rates	£1,310.00	£0.00	£0.00	£0.00	£0.00
Water Services	£8,300.00	£8,300.00	£8,300.00	£8,300.00	£8,300.00
Cleaning & Domestic Supplies	£22,550.00	£26,970.00	£27,040.00	£27,370.00	£27,720.00
Premises Insurance	£1,370.00	£750.00	£850.00	£900.00	£940.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£250.00	£250.00	£250.00	£250.00	£250.00
SUPPORT SERVICES					
Financial Services	£1,600.00	£950.00	£970.00	£1,010.00	£1,030.00
Legal Services	£3,510.00	£3,010.00	£3,270.00	£3,260.00	£3,360.00
Facilities Management	£4,330.00	£4,980.00	£5,360.00	£5,590.00	£5,650.00
Departmental Administrative Expenses	£11,750.00	£28,930.00	£13,070.00	£12,990.00	£12,950.00
CAPITAL CHARGES					
Depreciation	£27,000.00	£25,200.00	£25,200.00	£25,200.00	£25,200.00
<b>GROSS EXPENDITURE</b>	<b>£117,940.00</b>	<b>£140,820.00</b>	<b>£127,050.00</b>	<b>£129,180.00</b>	<b>£131,010.00</b>
<u>INCOME</u>					
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Customer & Client Receipts	-£141,410.00	-£140,450.00	-£146,640.00	-£146,640.00	-£146,640.00
<b>GROSS INCOME</b>	<b>-£141,410.00</b>	<b>-£140,450.00</b>	<b>-£146,640.00</b>	<b>-£146,640.00</b>	<b>-£146,640.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£23,470.00</b>	<b>£370.00</b>	<b>-£19,590.00</b>	<b>-£17,460.00</b>	<b>-£15,630.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A255 OTHER PROPERTY</b>					
R290 Other Property					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£24,090.00	£27,420.00	£28,540.00	£29,950.00	£30,870.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£23,750.00	£28,820.00	£23,390.00	£23,970.00	£24,580.00
Repairs, Alterations & Maintenance of Grounds	£120.00	£130.00	£140.00	£140.00	£150.00
Energy Costs	£120.00	£600.00	£620.00	£640.00	£660.00
Non-Domestic Rates	£5,250.00	£13,830.00	£14,250.00	£14,680.00	£15,110.00
Water Services	£3,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Premises Insurance	£12,340.00	£9,150.00	£14,410.00	£15,150.00	£15,930.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
Services	£3,420.00	£3,420.00	£3,420.00	£3,420.00	£3,420.00
Communications & Computing	£100.00	£100.00	£100.00	£100.00	£100.00
<b>SUPPORT SERVICES</b>					
Financial Services	£800.00	£950.00	£970.00	£1,010.00	£1,030.00
Legal Services	£18,800.00	£22,760.00	£24,740.00	£24,070.00	£24,780.00
Facilities Management	£14,770.00	£16,740.00	£18,210.00	£18,910.00	£19,130.00
Departmental Administrative Expenses	£17,150.00	£48,190.00	£19,090.00	£19,010.00	£18,960.00
<b>CAPITAL CHARGES</b>					
Depreciation	£50,720.00	£52,880.00	£52,880.00	£52,880.00	£52,880.00
<b>GROSS EXPENDITURE</b>	<b>£174,430.00</b>	<b>£227,990.00</b>	<b>£203,760.00</b>	<b>£206,930.00</b>	<b>£210,600.00</b>
<u>INCOME</u>					
.					
Customer & Client Receipts	-£174,330.00	-£197,250.00	-£181,540.00	-£181,540.00	-£181,540.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£174,330.00</b>	<b>-£197,250.00</b>	<b>-£181,540.00</b>	<b>-£181,540.00</b>	<b>-£181,540.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£100.00</b>	<b>£30,740.00</b>	<b>£22,220.00</b>	<b>£25,390.00</b>	<b>£29,060.00</b>
<b>Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>	<b>-£241,980.00</b>	<b>-£137,690.00</b>	<b>-£169,530.00</b>	<b>-£163,930.00</b>	<b>-£157,500.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P088 CAPITAL PORTFOLIO FUND</b>					
<b>A254 CAPITAL PORTFOLIO FUND</b>					
R276 Shops, Worcester Street/High Street, Kidderminster					
<b>EXPENDITURE</b>					
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£62,530.00	£94,450.00	£63,560.00	£65,140.00	£66,770.00
Repairs, Alterations & Maintenance of Grounds	£0.00	£5,830.00	£5,750.00	£5,750.00	£5,750.00
Energy Costs	£32,690.00	£27,900.00	£26,050.00	£26,840.00	£27,640.00
Non-Domestic Rates	£49,040.00	£70,710.00	£39,690.00	£17,500.00	£17,720.00
Water Services	£0.00	£4,180.00	£2,580.00	£2,580.00	£2,580.00
Fixtures & Fittings	£510.00	£510.00	£510.00	£510.00	£510.00
Cleaning & Domestic Supplies	£8,970.00	£10,370.00	£10,400.00	£10,520.00	£10,650.00
Premises Insurance	£76,570.00	£81,970.00	£88,010.00	£92,640.00	£97,270.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£9,630.00	£550.00	£550.00	£550.00
Printing, Stationery & General Office Expenses	£4,500.00	£1,850.00	£0.00	£0.00	£0.00
Services	£67,250.00	£120,050.00	£67,900.00	£67,900.00	£67,900.00
Communications & Computing	£0.00	£90.00	£90.00	£90.00	£90.00
Miscellaneous Expenses	£32,100.00	£7,210.00	£40,160.00	£51,720.00	£51,550.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£25,230.00	£230,270.00	£241,000.00	£246,250.00	£251,760.00
<b>TRANSFER PAYMENTS (NO SERVICE PROVIDED)</b>					
Rent Allowances	£37,210.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£14,520.00	£22,150.00	£22,520.00	£23,710.00	£24,120.00
Legal Services	£24,340.00	£12,700.00	£13,830.00	£13,310.00	£13,690.00
Facilities Management	£9,280.00	£10,490.00	£11,210.00	£11,540.00	£11,700.00
<b>CAPITAL CHARGES</b>					
Depreciation	£261,300.00	£285,710.00	£285,710.00	£285,710.00	£285,710.00
<b>GROSS EXPENDITURE</b>	<b>£706,040.00</b>	<b>£996,070.00</b>	<b>£919,520.00</b>	<b>£922,260.00</b>	<b>£935,960.00</b>
<b>INCOME</b>					
Customer & Client Receipts	-£1,399,980.00	-£1,568,670.00	-£1,689,850.00	-£1,806,870.00	-£1,815,010.00
Use of Earmarked Reserve	£0.00	-£57,820.00	-£4,010.00	-£5,820.00	-£7,480.00
Recharge of Capital Portfolio Fund Management Overheads	-£10.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£1,399,990.00</b>	<b>-£1,626,490.00</b>	<b>-£1,693,860.00</b>	<b>-£1,812,690.00</b>	<b>-£1,822,490.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£693,950.00</b>	<b>-£630,420.00</b>	<b>-£774,340.00</b>	<b>-£890,430.00</b>	<b>-£886,530.00</b>
<b>Total P088 CAPITAL PORTFOLIO FUND</b>	<b>-£693,950.00</b>	<b>-£630,420.00</b>	<b>-£774,340.00</b>	<b>-£890,430.00</b>	<b>-£886,530.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P112 COVID-19 PANDEMIC</b>					
<b>A275 TOWN CENTRE RECOVERY FUND</b>					
R485 Welcome Back Fund					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Services	£0.00	£1,290.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£0.00</b>	<b>£1,290.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£1,290.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>



**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P112 COVID-19 PANDEMIC</b>					
<b>A276 RESTRICTION SUPPORT</b>					
R490 Additional Restrictions Grant					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Business Support Grants	£0.00	£0.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£0.00	£0.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
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Government Grants	£0.00	£0.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	£0.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00
<b>Total P112 COVID-19 PANDEMIC</b>	<b>£0.00</b>	<b>£1,290.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A483 UK SHARED PROSPERITY FUND</b>					
R701 UK Shared Prosperity Fund					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	£0.00	£244,390.00	£1,197,170.00	£1,100,850.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£0.00</b>	<b>£244,390.00</b>	<b>£1,197,170.00</b>	<b>£1,100,850.00</b>	<b>£0.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	-£244,390.00	-£1,197,170.00	-£1,100,850.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£244,390.00</b>	<b>-£1,197,170.00</b>	<b>-£1,100,850.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A484 BETADEN NORTH</b>					
R719 Betaden North					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	£0.00	£280.00	£0.00	£0.00	£0.00
Fixtures & Fittings	£0.00	£260.00	£0.00	£0.00	£0.00
Apportionment of Expenses of Operational Buildings	£0.00	£35,000.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£6,620.00	£0.00	£0.00	£0.00
Catering	£0.00	£2,620.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£0.00	£10,210.00	£0.00	£0.00	£0.00
Services	£0.00	£263,480.00	£0.00	£0.00	£0.00
Expenses	£0.00	£1,000.00	£0.00	£0.00	£0.00
Business Support Grants	£0.00	£49,830.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£0.00</b>	<b>£369,300.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£334,300.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£334,300.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£35,000.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A485 NORTH WORCS ECONOMIC DEVELOPMENT AND</b>					
R705 North Worcs Economic Development & Regeneration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£533,640.00	£557,590.00	£776,200.00	£763,320.00	£778,660.00
Indirect Employee Expenses	£4,960.00	£5,100.00	£5,520.00	£5,530.00	£5,500.00
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	£1,670.00	£1,750.00	£1,800.00	£1,860.00	£1,910.00
Apportionment of Expenses of Operational Buildings	£19,490.00	£16,100.00	£17,360.00	£17,780.00	£18,180.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£600.00	£600.00	£600.00	£600.00	£600.00
Car Allowances	£4,500.00	£2,000.00	£2,000.00	£2,000.00	£2,000.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£51,930.00	£0.00	£0.00	£0.00	£0.00
Bromsgrove Town Centre Management	£37,920.00	£66,810.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£1,930.00	£1,780.00	£1,500.00	£1,490.00	£1,300.00
Tourism Promotion	£4,000.00	£2,000.00	£4,000.00	£4,000.00	£4,000.00
Services	£150.00	£17,900.00	£50.00	£50.00	£50.00
Bromsgrove Projects	£16,500.00	£16,500.00	£16,500.00	£16,500.00	£16,500.00
Redditch Projects	£14,180.00	£14,180.00	£17,000.00	£17,000.00	£17,000.00
Communications & Computing	£16,470.00	£16,190.00	£17,580.00	£14,800.00	£11,980.00
Expenses	£1,050.00	£550.00	£1,050.00	£1,050.00	£1,050.00
Grants & Subscriptions	£10,000.00	£10,000.00	£10,000.00	£10,000.00	£10,000.00
Economic Investment/Regeneration Initiatives	£36,610.00	£36,610.00	£36,610.00	£36,610.00	£36,610.00
Business Support Grants	£4,040.00	£4,040.00	£46,860.00	£46,860.00	£46,860.00
Enterprising Worcestershire	£45,640.00	£45,640.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
Tractivity CRM	£2,930.00	£2,930.00	£2,930.00	£2,930.00	£2,930.00
ReWyre Projects	£38,100.00	£38,100.00	£38,100.00	£38,100.00	£38,100.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£5,000.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£11,490.00	£16,110.00	£16,900.00	£17,760.00	£18,240.00
ICT Services	£15,790.00	£18,040.00	£19,690.00	£19,830.00	£20,460.00
Legal Services	£12,310.00	£13,510.00	£14,730.00	£14,270.00	£14,690.00
Human Resources	£5,730.00	£6,940.00	£6,840.00	£6,850.00	£6,940.00
Convenor Recharges	£1,500.00	£0.00	£0.00	£0.00	£0.00
Corporate Support Services	£3,160.00	£3,320.00	£3,420.00	£3,450.00	£3,490.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£901,290.00</b>	<b>£914,610.00</b>	<b>£1,057,940.00</b>	<b>£1,043,360.00</b>	<b>£1,057,790.00</b>
<b>INCOME</b>					
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Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Shared Services Income	-£443,280.00	-£411,890.00	-£493,780.00	-£468,330.00	-£471,160.00
Customer & Client Receipts	-£5,000.00	£0.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£31,630.00	-£33,750.00	-£36,200.00	-£37,320.00	-£38,480.00
Use of Earmarked Reserve	-£99,850.00	-£94,660.00	-£10,000.00	-£10,000.00	-£10,000.00
<b>GROSS INCOME</b>	<b>-£579,760.00</b>	<b>-£540,300.00</b>	<b>-£539,980.00</b>	<b>-£515,650.00</b>	<b>-£519,640.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£321,530.00</b>	<b>£374,310.00</b>	<b>£517,960.00</b>	<b>£527,710.00</b>	<b>£538,150.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A486 STATE OF THE AREA FUNDING</b>					
R704 State of the Area Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£30,000.00	£30,000.00	£0.00	£0.00	£0.00
Repairs, Alterations & Maintenance of Grounds	£14,250.00	£32,830.00	£0.00	£0.00	£0.00
Energy Costs	£0.00	£11,200.00	£0.00	£0.00	£0.00
Non-Domestic Rates	£2,000.00	£255,810.00	£0.00	£0.00	£0.00
Apportionment of Expenses of Operational Buildings	£3,700.00	£0.00	£0.00	£0.00	£0.00
Premises Insurance	£0.00	£870.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Services	£200,050.00	£200,580.00	£0.00	£0.00	£0.00
Communications & Computing	£23,050.00	£22,930.00	£25,010.00	£20,840.00	£16,620.00
Grants & Subscriptions	£160,000.00	£238,180.00	£160,000.00	£160,000.00	£160,000.00
Future High Street Funding	£0.00	£0.00	£0.00	£0.00	£0.00
Unallocated SoTA Funding	£90,000.00	£65,000.00	£90,000.00	£90,000.00	£90,000.00
Eastern Gateway	£0.00	£0.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£15,000.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£5,710.00	£6,550.00	£6,850.00	£7,190.00	£7,340.00
Legal Services	£1,860.00	£850.00	£930.00	£900.00	£930.00
Chief Executive	£3,340.00	£3,660.00	£4,560.00	£4,640.00	£4,740.00
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
CAPITAL CHARGES					
Depreciation	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£533,960.00</b>	<b>£883,460.00</b>	<b>£287,350.00</b>	<b>£283,570.00</b>	<b>£279,630.00</b>
<u>INCOME</u>					
Government Grants	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	-£45,340.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	-£250,000.00	-£554,130.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£250,000.00</b>	<b>-£599,470.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£283,960.00</b>	<b>£283,990.00</b>	<b>£287,350.00</b>	<b>£283,570.00</b>	<b>£279,630.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A491 REDDITCH BUSINESS CENTRES</b>					
R712 Greenlands Business Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£74,920.00	£79,590.00	£87,330.00	£90,120.00	£92,960.00
Indirect Employee Expenses	£230.00	£230.00	£230.00	£240.00	£240.00
PREMISES RELATED EXPENDITURE					
Cleaning & Domestic Supplies	£13,380.00	£13,380.00	£13,410.00	£13,590.00	£13,760.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£150.00	£150.00	£150.00	£150.00	£150.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£850.00	£850.00	£850.00	£850.00	£850.00
Printing, Stationery & General Office Expenses	£1,080.00	£1,080.00	£1,010.00	£1,010.00	£950.00
Communications & Computing	£930.00	£930.00	£930.00	£930.00	£930.00
SUPPORT SERVICES					
Human Resources	£2,100.00	£2,850.00	£2,460.00	£2,530.00	£2,550.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£94,140.00</b>	<b>£99,380.00</b>	<b>£107,070.00</b>	<b>£110,140.00</b>	<b>£113,130.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Shared Services Income	-£91,540.00	-£96,210.00	-£103,910.00	-£106,890.00	-£109,840.00
<b>GROSS INCOME</b>	<b>-£91,540.00</b>	<b>-£96,210.00</b>	<b>-£103,910.00</b>	<b>-£106,890.00</b>	<b>-£109,840.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£2,600.00</b>	<b>£3,170.00</b>	<b>£3,160.00</b>	<b>£3,250.00</b>	<b>£3,290.00</b>

**ECONOMIC DEVELOPMENT & REGENERATION**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A492 MARKETS</b>					
R030 Markets					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£0.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£0.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£0.00	£0.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Shared Services Income	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£11,230.00	-£4,150.00	£0.00	£0.00	£0.00
GROSS INCOME	-£11,230.00	-£4,150.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	-£11,230.00	-£4,150.00	£0.00	£0.00	£0.00
<b>Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>	<b>£596,860.00</b>	<b>£692,320.00</b>	<b>£808,470.00</b>	<b>£814,530.00</b>	<b>£821,070.00</b>

**STRATEGIC GROWTH - SUMMARY**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P138 LAND CHARGES</b>					
A355 LAND CHARGES	£28,170.00	£13,170.00	£27,300.00	£36,110.00	£34,420.00
	£28,170.00	£13,170.00	£27,300.00	£36,110.00	£34,420.00
<b>P145 PLANNING POLICY FORMULATION</b>					
A385 PLANNING POLICY FORMULATION	£292,270.00	£278,630.00	£300,330.00	£310,770.00	£317,670.00
A416 ADMINISTRATION OF STREET NAMING AND	-£17,610.00	-£9,410.00	-£8,560.00	£2,730.00	£2,660.00
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND	£0.00	£0.00	£0.00	£0.00	£0.00
	£274,660.00	£269,220.00	£291,770.00	£313,500.00	£320,330.00
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
A390 DEVELOPMENT MANAGEMENT	£73,340.00	£78,690.00	£89,310.00	£116,750.00	£127,510.00
A395 ENFORCEMENT	£106,200.00	£117,640.00	£133,020.00	£138,150.00	£143,740.00
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	£38,490.00	£42,790.00	£34,420.00	£47,710.00	£49,320.00
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	£56,160.00	£51,530.00	£51,880.00	£54,150.00	£56,230.00
	£274,190.00	£290,650.00	£308,630.00	£356,760.00	£376,800.00
<b>P155 BUILDING CONTROL</b>					
A410 BUILDING CONTROL	£48,780.00	£40,360.00	£41,300.00	£41,320.00	£41,610.00
	£48,780.00	£40,360.00	£41,300.00	£41,320.00	£41,610.00
<b>P160 STRATEGIC GROWTH ADMINISTRATION</b>					
A415 ECONOMIC PROSPERITY AND PLACE	£0.00	£0.00	£0.00	£0.00	£0.00
	£0.00	£0.00	£0.00	£0.00	£0.00
<b>P190 PRIVATE SECTOR HOUSING</b>					
A256 FLOOD RELIEF	£0.00	£0.00	£0.00	£0.00	£0.00
A460 PRIVATE SECTOR HOUSING	£261,590.00	£242,070.00	£261,100.00	£267,080.00	£271,630.00
A463 ENERGY PERFORMANCE	£0.00	£0.00	£0.00	£0.00	£0.00
	£261,590.00	£242,070.00	£261,100.00	£267,080.00	£271,630.00
<b>P195 HOUSING ENABLING FUNCTION</b>					
A461 NORTH WORCESTERSHIRE WATERCOURSE	£112,400.00	£121,610.00	£136,540.00	£139,220.00	£143,880.00
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY	£170,710.00	£177,100.00	£198,750.00	£197,810.00	£200,600.00
A466 CLINICAL COMMISSIONING (CCG) FUNDING	£0.00	£0.00	£0.00	£0.00	£0.00
A469 TEMPORARY ACCOMMODATION UNITS	-£19,380.00	-£4,910.00	£2,270.00	£5,850.00	£8,670.00
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS	£742,920.00	£699,290.00	£796,110.00	£805,650.00	£823,430.00
A471 EXTERNAL FUNDING - HOUSING ENABLING	£0.00	-£1,080.00	£0.00	£0.00	£0.00
A473 EXTERNAL FUNDING - SYRIAN REFUGEES	£0.00	£0.00	£0.00	£0.00	£0.00
A474 LOCAL AUTHORITY DELIVERY SCHEME	£0.00	£0.00	£0.00	£0.00	£0.00
A475 PRIVATE SECTOR LEASED PROPERTIES	£0.00	£0.00	£0.00	£0.00	£0.00
	£1,006,650.00	£992,010.00	£1,133,670.00	£1,148,530.00	£1,176,580.00
<b>Total S8 STRATEGIC GROWTH</b>	<b>£1,894,040.00</b>	<b>£1,847,480.00</b>	<b>£2,063,770.00</b>	<b>£2,163,300.00</b>	<b>£2,221,370.00</b>



## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P138 LAND CHARGES</b>					
<b>A355 LAND CHARGES</b>					
R510 Land Charges					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£52,830.00	£51,150.00	£54,450.00	£56,640.00	£58,560.00
Vacancy Savings	-£680.00	-£420.00	-£840.00	-£860.00	-£870.00
Indirect Employee Expenses	£2,280.00	£2,540.00	£2,720.00	£2,850.00	£2,990.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
<b>SUPPLIES &amp; SERVICES</b>					
Communications & Computing	£6,300.00	£6,330.00	£6,610.00	£5,970.00	£5,530.00
Grants & Subscriptions	£130.00	£130.00	£130.00	£130.00	£130.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£16,000.00	£18,000.00	£15,500.00	£15,500.00	£15,500.00
<b>SUPPORT SERVICES</b>					
Financial Services	£9,370.00	£4,440.00	£4,670.00	£4,890.00	£5,000.00
ICT Services	£8,290.00	£9,030.00	£9,580.00	£9,810.00	£10,100.00
Legal Services	£11,150.00	£10,340.00	£11,280.00	£11,160.00	£10,970.00
Human Resources	£740.00	£1,060.00	£1,000.00	£870.00	£870.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Economic Prosperity and Place	£2,300.00	£3,550.00	£3,750.00	£3,870.00	£3,970.00
Corporate Support Services	£5,240.00	£5,530.00	£5,740.00	£5,730.00	£5,790.00
Departmental Administrative Expenses	£2,120.00	£1,440.00	£1,380.00	£1,420.00	£1,450.00
<b>GROSS EXPENDITURE</b>	<b>£116,620.00</b>	<b>£113,170.00</b>	<b>£116,020.00</b>	<b>£118,030.00</b>	<b>£120,040.00</b>
<u>INCOME</u>					
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Customer & Client Receipts	-£88,450.00	-£100,000.00	-£88,720.00	-£81,920.00	-£85,620.00
<b>GROSS INCOME</b>	<b>-£88,450.00</b>	<b>-£100,000.00</b>	<b>-£88,720.00</b>	<b>-£81,920.00</b>	<b>-£85,620.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£28,170.00</b>	<b>£13,170.00</b>	<b>£27,300.00</b>	<b>£36,110.00</b>	<b>£34,420.00</b>
<b>Total P138 LAND CHARGES</b>	<b>£28,170.00</b>	<b>£13,170.00</b>	<b>£27,300.00</b>	<b>£36,110.00</b>	<b>£34,420.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A385 PLANNING POLICY FORMULATION</b>					
R600 Planning Policy Formulation					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£159,600.00	£148,580.00	£170,020.00	£182,440.00	£190,170.00
Indirect Employee Expenses	£1,750.00	£1,170.00	£1,180.00	£1,570.00	£1,770.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£6,100.00	£5,040.00	£5,440.00	£5,570.00	£5,690.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£1,340.00	£940.00	£800.00	£800.00	£700.00
District Local Development Framework Preparation	£75,000.00	£75,000.00	£75,000.00	£75,000.00	£75,000.00
Communications & Computing	£18,100.00	£19,540.00	£18,550.00	£15,460.00	£13,520.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,430.00	£1,910.00	£2,010.00	£2,090.00	£2,150.00
ICT Services	£8,170.00	£9,610.00	£10,510.00	£10,640.00	£11,000.00
Legal Services	£3,690.00	£2,930.00	£3,180.00	£3,040.00	£3,120.00
Corporate Support Services	£1,040.00	£1,110.00	£1,140.00	£1,140.00	£1,150.00
Departmental Administrative Expenses	£15,050.00	£12,830.00	£12,500.00	£13,020.00	£13,400.00
<b>GROSS EXPENDITURE</b>	<b>£292,270.00</b>	<b>£278,660.00</b>	<b>£300,330.00</b>	<b>£310,770.00</b>	<b>£317,670.00</b>
<u>INCOME</u>					
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Government Grants - DEFRA	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	-£30.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£30.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£292,270.00</b>	<b>£278,630.00</b>	<b>£300,330.00</b>	<b>£310,770.00</b>	<b>£317,670.00</b>

**STRATEGIC GROWTH**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A416 ADMINISTRATION OF STREET NAMING AND</b>					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£13,180.00	£20,560.00	£23,310.00	£24,650.00	£25,640.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£770.00	£640.00	£690.00	£700.00	£720.00
SUPPORT SERVICES					
ICT Services	£4,830.00	£5,230.00	£5,180.00	£5,360.00	£5,520.00
Departmental Administrative Expenses	£1,240.00	£1,770.00	£1,710.00	£1,760.00	£1,810.00
<b>GROSS EXPENDITURE</b>	<b>£20,020.00</b>	<b>£28,200.00</b>	<b>£30,890.00</b>	<b>£32,470.00</b>	<b>£33,690.00</b>
<u>INCOME</u>					
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Customer & Client Receipts	-£37,630.00	-£37,610.00	-£39,450.00	-£29,740.00	-£31,030.00
<b>GROSS INCOME</b>	<b>-£37,630.00</b>	<b>-£37,610.00</b>	<b>-£39,450.00</b>	<b>-£29,740.00</b>	<b>-£31,030.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£17,610.00</b>	<b>-£9,410.00</b>	<b>-£8,560.00</b>	<b>£2,730.00</b>	<b>£2,660.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND</b>					
R691 External Funding - Community Led Housing Fund					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£41,680.00	£18,460.00	£0.00	£0.00	£0.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£0.00	£10.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£70.00	£70.00	£0.00	£0.00	£0.00
Communications & Computing	£90.00	£90.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£5,000.00	£500.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£46,840.00</b>	<b>£19,130.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	-£46,840.00	-£19,130.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£46,840.00</b>	<b>-£19,130.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P145 PLANNING POLICY FORMULATION</b>	<b>£274,660.00</b>	<b>£269,220.00</b>	<b>£291,770.00</b>	<b>£313,500.00</b>	<b>£320,330.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A390 DEVELOPMENT MANAGEMENT</b>					
R605 Development Management					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£299,580.00	£346,440.00	£354,170.00	£381,870.00	£396,750.00
Indirect Employee Expenses	£4,720.00	£6,750.00	£5,020.00	£5,030.00	£5,040.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£24,060.00	£15,820.00	£17,060.00	£17,480.00	£17,870.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£20,530.00	£17,830.00	£17,110.00	£17,110.00	£16,600.00
Professional Services / Fees	£3,000.00	£10,280.00	£3,000.00	£3,000.00	£3,000.00
Planning Expenditure (20% Reinvestment)	£43,000.00	£50,300.00	£47,740.00	£45,230.00	£44,050.00
Communications & Computing	£38,880.00	£56,220.00	£46,590.00	£38,880.00	£34,030.00
Grants & Subscriptions	£1,400.00	£1,400.00	£1,400.00	£1,400.00	£1,400.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£0.00	£8,590.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£4,150.00	£3,090.00	£3,310.00	£3,430.00	£3,530.00
ICT Services	£23,730.00	£26,720.00	£28,930.00	£29,370.00	£30,290.00
Legal Services	£30,940.00	£31,290.00	£34,110.00	£32,290.00	£33,230.00
Worcestershire Hub	£10,270.00	£12,800.00	£14,680.00	£15,320.00	£15,720.00
Corporate Support Services	£1,040.00	£1,110.00	£1,140.00	£1,140.00	£1,150.00
Community Well-Being and Environment - Depot	£17,080.00	£18,490.00	£19,430.00	£19,740.00	£20,170.00
Departmental Administrative Expenses	£28,260.00	£29,860.00	£26,010.00	£27,310.00	£27,990.00
<b>GROSS EXPENDITURE</b>	<b>£550,640.00</b>	<b>£636,990.00</b>	<b>£619,700.00</b>	<b>£638,600.00</b>	<b>£650,820.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£8,990.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£477,300.00	-£528,930.00	-£530,390.00	-£521,850.00	-£523,310.00
Use of Earmarked Reserve	£0.00	-£20,380.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£477,300.00</b>	<b>-£558,300.00</b>	<b>-£530,390.00</b>	<b>-£521,850.00</b>	<b>-£523,310.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£73,340.00</b>	<b>£78,690.00</b>	<b>£89,310.00</b>	<b>£116,750.00</b>	<b>£127,510.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A395 ENFORCEMENT</b>					
R610 Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£80,440.00	£88,220.00	£101,860.00	£107,740.00	£112,470.00
SUPPORT SERVICES					
Legal Services	£17,120.00	£20,730.00	£22,570.00	£21,560.00	£22,190.00
Corporate Support Services	£1,040.00	£1,110.00	£1,140.00	£1,140.00	£1,150.00
Departmental Administrative Expenses	£7,600.00	£7,580.00	£7,450.00	£7,710.00	£7,930.00
GROSS EXPENDITURE	£106,200.00	£117,640.00	£133,020.00	£138,150.00	£143,740.00
<b>NET EXPENDITURE/(INCOME)</b>	£106,200.00	£117,640.00	£133,020.00	£138,150.00	£143,740.00

**STRATEGIC GROWTH**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION</b>					
R615 Environmental Improvement and Protection					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£29,310.00	£33,300.00	£25,470.00	£38,050.00	£39,460.00
SUPPORT SERVICES					
Legal Services	£5,360.00	£5,490.00	£5,950.00	£5,770.00	£5,930.00
Corporate Support Services	£1,040.00	£1,110.00	£1,140.00	£1,140.00	£1,150.00
Departmental Administrative Expenses	£2,780.00	£2,890.00	£1,860.00	£2,750.00	£2,780.00
GROSS EXPENDITURE	£38,490.00	£42,790.00	£34,420.00	£47,710.00	£49,320.00
<b>NET EXPENDITURE/(INCOME)</b>	£38,490.00	£42,790.00	£34,420.00	£47,710.00	£49,320.00

**STRATEGIC GROWTH**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A405 CONSERVATION OF THE HISTORIC ENVIRONMENT</b>					
R620 Conservation of the Historic Environment					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£49,300.00	£45,750.00	£46,470.00	£48,690.00	£50,630.00
Indirect Employee Expenses	£220.00	£0.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£970.00	£800.00	£870.00	£890.00	£910.00
SUPPORT SERVICES					
Legal Services	£1,030.00	£1,040.00	£1,140.00	£1,070.00	£1,110.00
Departmental Administrative Expenses	£4,640.00	£3,940.00	£3,400.00	£3,500.00	£3,580.00
GROSS EXPENDITURE	£56,160.00	£51,530.00	£51,880.00	£54,150.00	£56,230.00
<b>NET EXPENDITURE/(INCOME)</b>	£56,160.00	£51,530.00	£51,880.00	£54,150.00	£56,230.00
<b>Total P150 IMPLEMENTATION OF PLANNING POLICY</b>	<b>£274,190.00</b>	<b>£290,650.00</b>	<b>£308,630.00</b>	<b>£356,760.00</b>	<b>£376,800.00</b>



## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P155 BUILDING CONTROL</b>					
<b>A410 BUILDING CONTROL</b>					
R625 Building Control Fee Earning					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£5,390.00	£8,660.00	£9,340.00	£9,560.00	£9,790.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£60.00	£60.00	£40.00	£40.00	£20.00
Communications & Computing	£10,380.00	£11,800.00	£11,440.00	£9,180.00	£7,500.00
Miscellaneous Expenses	£12,100.00	£0.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	£158,630.00	£161,840.00	£165,080.00	£168,380.00	£171,740.00
SUPPORT SERVICES					
Financial Services	£3,480.00	£2,310.00	£2,500.00	£2,610.00	£2,690.00
ICT Services	£5,510.00	£6,650.00	£7,280.00	£7,380.00	£7,610.00
Legal Services	£620.00	£650.00	£700.00	£730.00	£760.00
Corporate Support Services	£1,040.00	£1,110.00	£1,140.00	£1,140.00	£1,150.00
GROSS EXPENDITURE	£197,210.00	£193,080.00	£197,520.00	£199,020.00	£201,260.00
<u>INCOME</u>					
.					
Customer & Client Receipts	-£191,700.00	-£231,700.00	-£191,710.00	-£191,720.00	-£191,730.00
Transfer from Holding Account	£43,270.00	£78,980.00	£35,490.00	£34,020.00	£32,080.00
GROSS INCOME	-£148,430.00	-£152,720.00	-£156,220.00	-£157,700.00	-£159,650.00
<b>NET EXPENDITURE/(INCOME)</b>	£48,780.00	£40,360.00	£41,300.00	£41,320.00	£41,610.00
<b>Total P155 BUILDING CONTROL</b>	<b>£48,780.00</b>	<b>£40,360.00</b>	<b>£41,300.00</b>	<b>£41,320.00</b>	<b>£41,610.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P160 STRATEGIC GROWTH ADMINISTRATION</b>					
<b>A415 ECONOMIC PROSPERITY AND PLACE</b>					
R630 Strategic Growth Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£1,399,180.00	£1,470,740.00	£1,581,930.00	£1,648,920.00	£1,711,070.00
Vacancy Savings	-£33,270.00	-£17,810.00	-£35,690.00	-£36,400.00	-£37,130.00
Indirect Employee Expenses	£6,660.00	£6,630.00	£6,690.00	£7,170.00	£7,560.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£500.00	£500.00	£500.00	£500.00	£500.00
Car Allowances	£5,000.00	£5,750.00	£5,750.00	£5,750.00	£5,750.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£3,340.00	£3,340.00	£3,340.00	£3,340.00	£3,340.00
Printing, Stationery & General Office Expenses	£80.00	£100.00	£200.00	£200.00	£200.00
Services	£750.00	£200.00	£750.00	£750.00	£750.00
Communications & Computing Expenses	£15,000.00	£14,380.00	£14,380.00	£14,380.00	£14,380.00
	£350.00	£350.00	£350.00	£350.00	£350.00
<b>SUPPORT SERVICES</b>					
Financial Services	£53,450.00	£48,640.00	£50,670.00	£53,270.00	£54,490.00
ICT Services	£11,830.00	£12,900.00	£13,120.00	£13,620.00	£14,030.00
Legal Services	£3,440.00	£0.00	£0.00	£0.00	£0.00
Human Resources	£18,060.00	£17,350.00	£17,530.00	£17,250.00	£17,640.00
Convenor Recharges	£4,030.00	£0.00	£0.00	£0.00	£0.00
Chief Executive	£10,380.00	£11,320.00	£14,430.00	£14,710.00	£15,020.00
Corporate Support Services	£7,360.00	£7,710.00	£8,020.00	£8,010.00	£8,100.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
<b>GROSS EXPENDITURE</b>	<b>£1,506,140.00</b>	<b>£1,582,420.00</b>	<b>£1,682,670.00</b>	<b>£1,752,540.00</b>	<b>£1,816,790.00</b>
<u>INCOME</u>					
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Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£1,506,140.00	-£1,582,420.00	-£1,682,670.00	-£1,752,540.00	-£1,816,790.00
<b>GROSS INCOME</b>	<b>-£1,506,140.00</b>	<b>-£1,582,420.00</b>	<b>-£1,682,670.00</b>	<b>-£1,752,540.00</b>	<b>-£1,816,790.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P160 STRATEGIC GROWTH ADMINISTRATION</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**STRATEGIC GROWTH**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A256 FLOOD RELIEF</b>					
R292 Flood Relief					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<u>INCOME</u>					
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Government Grants	£0.00	£190,000.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£190,000.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A460 PRIVATE SECTOR HOUSING</b>					
R675 Private Sector Housing					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£150,770.00	£164,040.00	£172,450.00	£180,060.00	£185,610.00
Indirect Employee Expenses	£860.00	£820.00	£800.00	£810.00	£810.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£8,280.00	£8,070.00	£8,690.00	£8,890.00	£9,080.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£400.00	£200.00	£200.00	£200.00	£200.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£500.00	£500.00	£500.00	£500.00
Clothing, Uniforms and Laundry	£0.00	£500.00	£500.00	£500.00	£500.00
Printing, Stationery & General Office Expenses	£780.00	£780.00	£460.00	£450.00	£220.00
Services	£1,000.00	£2,000.00	£1,180.00	£0.00	£0.00
Specialist Fees	£1,800.00	£1,800.00	£1,800.00	£1,800.00	£1,800.00
Communications & Computing Expenses	£17,200.00	£18,000.00	£18,530.00	£16,190.00	£14,720.00
Miscellaneous Expenses	£0.00	£110.00	£0.00	£0.00	£0.00
Housing Stock Condition Surveys	£8,000.00	£8,000.00	£8,000.00	£8,000.00	£8,000.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Home Improvement Agency	£45,000.00	£45,000.00	£45,000.00	£45,000.00	£45,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£5,520.00	£6,820.00	£7,100.00	£7,450.00	£7,590.00
ICT Services	£9,810.00	£10,880.00	£11,860.00	£12,030.00	£12,430.00
Legal Services	£3,690.00	£6,520.00	£7,060.00	£7,300.00	£7,510.00
Corporate Support Services	£1,040.00	£1,110.00	£1,140.00	£1,140.00	£1,150.00
Departmental Administrative Expenses	£14,220.00	£13,890.00	£12,670.00	£12,870.00	£13,080.00
<b>GROSS EXPENDITURE</b>	<b>£268,370.00</b>	<b>£289,040.00</b>	<b>£297,940.00</b>	<b>£303,190.00</b>	<b>£308,200.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£8,970.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£5,780.00	-£26,100.00	-£26,260.00	-£26,420.00	-£26,580.00
Use of Earmarked Reserve	-£1,000.00	-£11,900.00	-£10,580.00	-£9,690.00	-£9,990.00
<b>GROSS INCOME</b>	<b>-£6,780.00</b>	<b>-£46,970.00</b>	<b>-£36,840.00</b>	<b>-£36,110.00</b>	<b>-£36,570.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£261,590.00</b>	<b>£242,070.00</b>	<b>£261,100.00</b>	<b>£267,080.00</b>	<b>£271,630.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A463 ENERGY PERFORMANCE</b>					
R641 External Funding - MEES Project 2022					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£41,610.00	£41,080.00	£0.00	£0.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£0.00	£120.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£0.00	£0.00	£0.00	£0.00
Services	£0.00	£20.00	£0.00	£0.00	£0.00
Specialist Fees	£0.00	£90.00	£0.00	£0.00	£0.00
Communications & Computing	£0.00	£1,090.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£65,160.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£0.00	£420.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£0.00	£108,510.00	£41,080.00	£0.00	£0.00
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	£0.00	-£90,000.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
Recharges to Other Services	£0.00	-£7,950.00	-£6,160.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£10,560.00	-£34,920.00	£0.00	£0.00
GROSS INCOME	£0.00	-£108,510.00	-£41,080.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00
<b>Total P190 PRIVATE SECTOR HOUSING</b>	<b>£261,590.00</b>	<b>£242,070.00</b>	<b>£261,100.00</b>	<b>£267,080.00</b>	<b>£271,630.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A461 NORTH WORCESTERSHIRE WATERCOURSE</b>					
R676 North Worcestershire Watercourse Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£237,940.00	£244,920.00	£272,980.00	£283,930.00	£295,300.00
Indirect Employee Expenses	£1,640.00	£1,790.00	£1,810.00	£1,870.00	£1,930.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£9,110.00	£8,740.00	£9,420.00	£9,630.00	£9,840.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£350.00	£350.00	£350.00	£350.00	£350.00
Car Allowances	£3,000.00	£2,500.00	£2,500.00	£2,500.00	£2,500.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£800.00	£800.00	£800.00	£800.00	£800.00
Printing, Stationery & General Office Expenses	£310.00	£310.00	£260.00	£260.00	£230.00
Services	£62,700.00	£63,310.00	£41,370.00	£41,370.00	£41,370.00
Communications & Computing Expenses	£22,930.00	£29,950.00	£24,870.00	£21,440.00	£19,300.00
Miscellaneous Expenses	£1,600.00	£1,600.00	£1,600.00	£1,600.00	£1,600.00
	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£3,090.00	£3,850.00	£4,010.00	£4,220.00	£4,290.00
ICT Services	£11,060.00	£12,210.00	£13,290.00	£13,380.00	£13,840.00
Legal Services	£3,080.00	£3,190.00	£3,470.00	£3,420.00	£3,530.00
Human Resources	£2,710.00	£3,730.00	£3,280.00	£3,230.00	£3,270.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
Departmental Administrative Expenses	£3,660.00	£3,570.00	£3,310.00	£3,320.00	£3,360.00
<b>GROSS EXPENDITURE</b>	<b>£364,480.00</b>	<b>£381,140.00</b>	<b>£384,020.00</b>	<b>£392,040.00</b>	<b>£402,250.00</b>
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	-£125,580.00	-£125,950.00	-£104,000.00	-£104,000.00	-£104,000.00
Shared Services Income	-£126,200.00	-£129,240.00	-£143,180.00	-£148,520.00	-£154,070.00
Customer & Client Receipts	-£300.00	-£300.00	-£300.00	-£300.00	-£300.00
Use of Earmarked Reserve	£0.00	-£4,040.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£252,080.00</b>	<b>-£259,530.00</b>	<b>-£247,480.00</b>	<b>-£252,820.00</b>	<b>-£258,370.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£112,400.00</b>	<b>£121,610.00</b>	<b>£136,540.00</b>	<b>£139,220.00</b>	<b>£143,880.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY</b>					
R679 Housing Strategy and Enabling					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£99,130.00	£103,760.00	£122,210.00	£125,580.00	£130,130.00
Indirect Employee Expenses	£1,590.00	£1,840.00	£1,780.00	£1,750.00	£1,760.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£5,820.00	£4,790.00	£5,160.00	£5,280.00	£5,390.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£50.00	£300.00	£150.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£0.00	£0.00	£0.00	£0.00
Catering	£50.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£280.00	£280.00	£180.00	£180.00	£120.00
Services	£11,600.00	£11,510.00	£11,510.00	£11,510.00	£11,510.00
Communications & Computing	£23,300.00	£23,530.00	£25,540.00	£20,930.00	£18,530.00
Grants & Subscriptions	£42,550.00	£42,580.00	£2,550.00	£2,550.00	£2,550.00
Environmental Awareness Issues	£2,250.00	£2,000.00	£2,000.00	£2,000.00	£2,000.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
Home Safety Campaign Expenses	£200.00	£200.00	£200.00	£200.00	£200.00
Housing Market Assessments	£4,000.00	£4,000.00	£4,000.00	£4,000.00	£4,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£1,310.00	£1,700.00	£1,790.00	£1,890.00	£1,920.00
ICT Services	£5,000.00	£6,690.00	£7,360.00	£7,650.00	£7,890.00
Legal Services	£3,920.00	£4,050.00	£4,380.00	£4,340.00	£4,470.00
Corporate Support Services	£1,040.00	£1,110.00	£1,140.00	£1,140.00	£1,150.00
Departmental Administrative Expenses	£9,350.00	£8,950.00	£8,970.00	£8,990.00	£9,170.00
<b>GROSS EXPENDITURE</b>	<b>£211,440.00</b>	<b>£217,290.00</b>	<b>£198,920.00</b>	<b>£197,990.00</b>	<b>£200,790.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£730.00	-£160.00	-£170.00	-£180.00	-£190.00
Use of Earmarked Reserve	-£40,000.00	-£40,030.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£40,730.00</b>	<b>-£40,190.00</b>	<b>-£170.00</b>	<b>-£180.00</b>	<b>-£190.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£170,710.00</b>	<b>£177,100.00</b>	<b>£198,750.00</b>	<b>£197,810.00</b>	<b>£200,600.00</b>

**STRATEGIC GROWTH**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A466 CLINICAL COMMISSIONING (CCG) FUNDING</b>					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£1,470.00	£6,090.00	£1,780.00	£1,830.00	£1,880.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£30.00	£30.00	£20.00	£20.00	£10.00
Miscellaneous Expenses	£35,000.00	£0.00	£0.00	£0.00	£0.00
Home Safety Campaign Expenses	£3,000.00	£80,000.00	£40,000.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	£140.00	£520.00	£130.00	£130.00	£130.00
<b>GROSS EXPENDITURE</b>	<b>£39,640.00</b>	<b>£86,640.00</b>	<b>£41,930.00</b>	<b>£1,980.00</b>	<b>£2,020.00</b>
<u>INCOME</u>					
.					
Use of Earmarked Reserve	-£39,640.00	-£86,640.00	-£41,930.00	-£1,980.00	-£2,020.00
<b>GROSS INCOME</b>	<b>-£39,640.00</b>	<b>-£86,640.00</b>	<b>-£41,930.00</b>	<b>-£1,980.00</b>	<b>-£2,020.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>



## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A469 TEMPORARY ACCOMMODATION UNITS</b>					
R684 Temporary Accommodation at 2-3 New Street					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£64,500.00	£68,130.00	£68,610.00	£72,470.00	£75,020.00
Indirect Employee Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£5,000.00	£6,770.00	£5,640.00	£5,780.00	£5,930.00
Energy Costs	£5,130.00	£10,730.00	£14,240.00	£14,670.00	£15,110.00
Rents	£160.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£4,400.00	£3,100.00	£3,190.00	£3,290.00	£3,390.00
Water Services	£700.00	£700.00	£700.00	£700.00	£700.00
Fixtures & Fittings	£100.00	£680.00	£530.00	£530.00	£530.00
Apportionment of Expenses of Operational Buildings	£1,130.00	£930.00	£1,000.00	£1,020.00	£1,050.00
Cleaning & Domestic Supplies	£8,840.00	£9,500.00	£9,290.00	£9,380.00	£9,470.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£0.00	£0.00	£0.00	£0.00	£0.00
Car Allowances	£0.00	£50.00	£50.00	£50.00	£50.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£2,400.00	£2,400.00	£2,400.00	£2,400.00	£2,400.00
Printing, Stationery & General Office Expenses	£400.00	£400.00	£400.00	£400.00	£400.00
Services	£800.00	£800.00	£800.00	£800.00	£800.00
Communications & Computing	£1,110.00	£1,510.00	£1,510.00	£1,510.00	£1,510.00
Grants & Subscriptions	£0.00	£2,200.00	£2,200.00	£2,200.00	£2,200.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	£-4,550.00	£-4,550.00	£-4,550.00	£-4,550.00	£-4,550.00
SUPPORT SERVICES					
Facilities Management	£1,240.00	£1,430.00	£1,530.00	£1,590.00	£1,610.00
Departmental Administrative Expenses	£1,950.00	£3,980.00	£3,680.00	£3,770.00	£3,840.00
<b>GROSS EXPENDITURE</b>	<b>£93,310.00</b>	<b>£108,920.00</b>	<b>£111,380.00</b>	<b>£116,170.00</b>	<b>£119,620.00</b>
<u>INCOME</u>					
Government Grants	£0.00	£-25,490.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Benefit Receipts	£-84,000.00	£-80,000.00	£-80,000.00	£-80,000.00	£-80,000.00
Customer & Client Receipts	£-8,340.00	£-8,340.00	£-8,340.00	£-8,340.00	£-8,340.00
Use of Earmarked Reserve	£-20,350.00	£0.00	£-20,770.00	£-21,980.00	£-22,610.00
<b>GROSS INCOME</b>	<b>£-112,690.00</b>	<b>£-113,830.00</b>	<b>£-109,110.00</b>	<b>£-110,320.00</b>	<b>£-110,950.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£-19,380.00</b>	<b>£-4,910.00</b>	<b>£2,270.00</b>	<b>£5,850.00</b>	<b>£8,670.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO</b>					
R685 Homelessness Housing Advice and Access to Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£364,980.00	£420,090.00	£478,970.00	£456,160.00	£457,800.00
Indirect Employee Expenses	£1,370.00	£1,320.00	£1,220.00	£1,230.00	£1,230.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£48,720.00	£47,950.00	£51,680.00	£52,850.00	£54,000.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£0.00	£500.00	£500.00	£500.00	£0.00
Public Transport	£40.00	£40.00	£40.00	£40.00	£40.00
Car Allowances	£0.00	£800.00	£800.00	£800.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£100.00	£100.00	£100.00	£100.00	£100.00
Printing, Stationery & General Office Expenses	£850.00	£800.00	£470.00	£460.00	£230.00
Services	£620.00	£20,840.00	£620.00	£620.00	£620.00
Communications & Computing	£44,980.00	£54,260.00	£51,050.00	£47,370.00	£45,060.00
Grants & Subscriptions	£51,540.00	£49,850.00	£48,930.00	£60,000.00	£60,000.00
Miscellaneous Expenses	£348,800.00	£0.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
SWEP Rough Sleepers	£32,930.00	£32,930.00	£32,930.00	£32,930.00	£32,930.00
Private Contractors	£0.00	£0.00	£0.00	£0.00	£0.00
Homelessness Costs	£167,950.00	£168,540.00	£167,250.00	£167,250.00	£167,250.00
Additional Support From Social Fund	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£18,440.00	£25,030.00	£26,200.00	£27,610.00	£28,250.00
ICT Services	£15,290.00	£18,150.00	£19,810.00	£19,960.00	£20,570.00
Legal Services	£5,310.00	£5,560.00	£6,030.00	£5,960.00	£6,110.00
Human Resources	£3,150.00	£3,980.00	£3,710.00	£3,800.00	£3,810.00
Convenor Recharges	£1,000.00	£0.00	£0.00	£0.00	£0.00
Worcestershire Hub	£56,460.00	£55,860.00	£64,270.00	£66,990.00	£68,950.00
Corporate Support Services	£1,040.00	£1,110.00	£1,140.00	£1,140.00	£1,150.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
Departmental Administrative Expenses	£28,450.00	£24,930.00	£24,110.00	£24,790.00	£25,590.00
GROSS EXPENDITURE	£1,192,020.00	£932,960.00	£980,530.00	£971,280.00	£974,430.00
<u>INCOME</u>					
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Government Grants	-£344,300.00	-£197,620.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	-£11,200.00	-£12,490.00	-£11,200.00	-£11,200.00	-£11,200.00
Customer & Client Receipts	-£17,000.00	-£12,000.00	-£12,000.00	-£12,000.00	-£12,000.00
Use of Earmarked Reserve	-£76,600.00	-£11,560.00	-£161,220.00	-£142,430.00	-£127,800.00
GROSS INCOME	-£449,100.00	-£233,670.00	-£184,420.00	-£165,630.00	-£151,000.00
<b>NET EXPENDITURE/(INCOME)</b>	<b>£742,920.00</b>	<b>£699,290.00</b>	<b>£796,110.00</b>	<b>£805,650.00</b>	<b>£823,430.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION</b>					
R666 Covid Recovery County (COMF)					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£187,500.00	£610,880.00	£547,650.00	£396,420.00	£112,190.00
Indirect Employee Expenses	£530.00	£650.00	£600.00	£600.00	£600.00
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	£0.00	£1,000.00	£1,030.00	£1,060.00	£0.00
Water Services	£0.00	£0.00	£0.00	£0.00	£0.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£0.00	£1,000.00	£1,000.00	£1,000.00	£0.00
Public Transport	£20.00	£170.00	£170.00	£70.00	£0.00
Car Allowances	£700.00	£5,700.00	£5,400.00	£4,700.00	£2,700.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£200.00	£24,250.00	£3,250.00	£3,250.00	£0.00
Catering	£0.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£0.00	£690.00	£540.00	£80.00	£10.00
Communications & Computing Expenses	£210.00	£2,700.00	£2,210.00	£1,910.00	£1,000.00
Grants & Subscriptions	£100.00	£50.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£40,050.00	£1,332,220.00	£752,540.00	£610,360.00	£10,360.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£0.00	£168,340.00	£168,340.00	£0.00	£0.00
Private Contractors	£0.00	£0.00	£0.00	£0.00	£0.00
Homelessness Costs	-£3,620.00	£13,600.00	£13,600.00	£13,600.00	-£4,280.00
Additional Support From Social Fund	£35,000.00	£20,000.00	£20,000.00	£20,000.00	£20,000.00
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	£400.00	£1,230.00	£1,090.00	£240.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£261,090.00</b>	<b>£2,480,320.00</b>	<b>£1,778,660.00</b>	<b>£1,230,530.00</b>	<b>£142,580.00</b>
<u>INCOME</u>					
Government Grants	£0.00	-£1,141,040.00	-£1,084,230.00	-£1,002,340.00	£0.00
Other Grants, Reimbursements & Contributions	-£4,500.00	-£1,165,230.00	-£448,630.00	£0.00	£0.00
Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£12,110.00	-£120,060.00	-£128,290.00	-£109,500.00	-£94,870.00
Use of Earmarked Reserve	-£244,480.00	-£55,070.00	-£117,510.00	-£118,690.00	-£47,710.00
<b>GROSS INCOME</b>	<b>-£261,090.00</b>	<b>-£2,481,400.00</b>	<b>-£1,778,660.00</b>	<b>-£1,230,530.00</b>	<b>-£142,580.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>-£1,080.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**STRATEGIC GROWTH**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A473 EXTERNAL FUNDING - SYRIAN REFUGEES</b>					
R694 External Funding - Homes for Ukraine					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£85,750.00	£34,270.00	£0.00	£0.00
Indirect Employee Expenses	£0.00	£150.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£0.00	£1,000.00	£300.00	£0.00	£0.00
Communications & Computing Expenses	£0.00	£340.00	£340.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£500.00	£200.00	£0.00	£0.00
	£0.00	£291,650.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£0.00	£20,000.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£0.00	£610.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£0.00	£400,000.00	£35,110.00	£0.00	£0.00
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	-£400,000.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	£0.00	-£35,110.00	£0.00	£0.00
GROSS INCOME	£0.00	-£400,000.00	-£35,110.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00

**STRATEGIC GROWTH**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A474 LOCAL AUTHORITY DELIVERY SCHEME</b>					
R650 Local Authority Delivery Scheme (LADS)					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£28,220.00	£15,610.00	£3,370.00	£3,550.00
SUPPLIES & SERVICES					
Miscellaneous Expenses	£0.00	£42,690.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Legal Services	£0.00	£840.00	£910.00	£890.00	£910.00
Departmental Administrative Expenses	£0.00	£250.00	£230.00	£240.00	£250.00
<b>GROSS EXPENDITURE</b>	<b>£0.00</b>	<b>£72,000.00</b>	<b>£16,750.00</b>	<b>£4,500.00</b>	<b>£4,710.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	£0.00	-£72,000.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	£0.00	-£16,750.00	-£4,500.00	-£4,710.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£72,000.00</b>	<b>-£16,750.00</b>	<b>-£4,500.00</b>	<b>-£4,710.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

## STRATEGIC GROWTH

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A475 PRIVATE SECTOR LEASED PROPERTIES</b>					
R664 Temporary Accommodation at 13 Albert Road					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£0.00	£6,000.00	£2,050.00	£2,100.00	£2,150.00
Energy Costs	£0.00	£2,650.00	£3,240.00	£3,340.00	£3,440.00
Rents	£0.00	£45,190.00	£45,190.00	£45,190.00	£28,290.00
Non-Domestic Rates	£0.00	£950.00	£980.00	£1,010.00	£1,040.00
Water Services	£0.00	£1,750.00	£1,750.00	£1,750.00	£1,750.00
Fixtures & Fittings	£0.00	£60.00	£0.00	£0.00	£0.00
Cleaning & Domestic Supplies	£0.00	£2,150.00	£2,150.00	£2,180.00	£310.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£300.00	£300.00	£300.00	£300.00
Services	£0.00	£500.00	£500.00	£500.00	£250.00
Communications & Computing	£0.00	£0.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	£0.00	£-20,350.00	£-22,850.00	£-22,850.00	£-17,750.00
<b>GROSS EXPENDITURE</b>	<b>£0.00</b>	<b>£39,200.00</b>	<b>£33,310.00</b>	<b>£33,520.00</b>	<b>£19,780.00</b>
<u>INCOME</u>					
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Government Grants	£0.00	£-35,100.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	£-4,100.00	£-4,350.00	£-4,350.00	£-3,800.00
Use of Earmarked Reserve	£0.00	£0.00	£-28,960.00	£-29,170.00	£-15,980.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>£-39,200.00</b>	<b>£-33,310.00</b>	<b>£-33,520.00</b>	<b>£-19,780.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P195 HOUSING ENABLING FUNCTION</b>	<b>£1,006,650.00</b>	<b>£992,010.00</b>	<b>£1,133,670.00</b>	<b>£1,148,530.00</b>	<b>£1,176,580.00</b>

## RESOURCES - SUMMARY

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
A265 RESOURCES ADMINISTRATION	-£10.00	£110.00	-£60.00	£50.00	-£180.00
	-£10.00	£110.00	-£60.00	£50.00	-£180.00
<b>P135 COMMON SERVICES</b>					
A335 COMPUTER SERVICES	-£23,140.00	£3,240.00	£4,980.00	£5,190.00	£5,280.00
A341 PRINT MANAGEMENT	£0.00	£0.00	£0.00	£0.00	£0.00
	-£23,140.00	£3,240.00	£4,980.00	£5,190.00	£5,280.00
<b>P233 CORPORATE COSTS</b>					
A294 CENTRAL CORPORATE COSTS	£2,963,120.00	£2,607,500.00	£2,443,200.00	£2,130,610.00	£2,104,080.00
	£2,963,120.00	£2,607,500.00	£2,443,200.00	£2,130,610.00	£2,104,080.00
<b>Total S2 RESOURCES</b>	<b>£2,939,970.00</b>	<b>£2,610,850.00</b>	<b>£2,448,120.00</b>	<b>£2,135,850.00</b>	<b>£2,109,180.00</b>

## RESOURCES

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
<b>A265 RESOURCES ADMINISTRATION</b>					
R300 Accountancy and Support					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£702,330.00	£783,570.00	£854,040.00	£890,130.00	£921,560.00
Vacancy Savings	-£18,670.00	-£9,940.00	-£19,900.00	-£20,290.00	-£20,710.00
Employer's Superannuation Contribution	£0.00	£0.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£8,050.00	£9,310.00	£9,230.00	£9,440.00	£9,630.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£41,430.00	£34,850.00	£37,580.00	£38,490.00	£39,350.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£200.00	£50.00	£200.00	£200.00	£200.00
Car Allowances	£150.00	£100.00	£150.00	£150.00	£150.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£3,040.00	£2,090.00	£2,280.00	£2,280.00	£1,800.00
Services	£11,320.00	£11,240.00	£11,320.00	£11,320.00	£11,320.00
Communications & Computing Expenses	£89,460.00	£101,770.00	£105,540.00	£94,510.00	£87,610.00
Grants & Subscriptions	£20,610.00	£24,980.00	£26,070.00	£26,070.00	£26,070.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£76,010.00	£84,000.00	£87,390.00	£89,140.00	£90,920.00
<b>SUPPORT SERVICES</b>					
ICT Services	£42,340.00	£47,870.00	£52,130.00	£52,780.00	£54,370.00
Legal Services	£22,040.00	£20,090.00	£21,870.00	£21,750.00	£22,130.00
Human Resources	£13,780.00	£18,690.00	£16,690.00	£16,170.00	£16,500.00
Convenor Recharges	£3,010.00	£0.00	£0.00	£0.00	£0.00
Chief Executive	£3,590.00	£3,900.00	£5,060.00	£5,150.00	£5,260.00
Facilities Management	£22,490.00	£25,390.00	£25,660.00	£26,020.00	£26,340.00
Property Services	£3,660.00	£790.00	£4,140.00	£4,190.00	£4,260.00
Community Well-Being and Environment - Depot	£0.00	£1,300.00	£2,760.00	£2,900.00	£2,980.00
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£1,045,040.00</b>	<b>£1,160,050.00</b>	<b>£1,242,410.00</b>	<b>£1,270,600.00</b>	<b>£1,299,940.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£35,760.00	-£35,760.00	-£36,510.00	£0.00	£0.00
Shared Services Income	-£2,550.00	-£1,500.00	-£1,530.00	-£1,560.00	-£1,590.00
Customer & Client Receipts	-£3,180.00	-£3,840.00	-£4,790.00	-£4,180.00	-£4,180.00
Recharges to Other Services	-£1,003,560.00	-£1,118,840.00	-£1,199,640.00	-£1,264,810.00	-£1,294,350.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£1,045,050.00</b>	<b>-£1,159,940.00</b>	<b>-£1,242,470.00</b>	<b>-£1,270,550.00</b>	<b>-£1,300,120.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£10.00</b>	<b>£110.00</b>	<b>-£60.00</b>	<b>£50.00</b>	<b>-£180.00</b>
<b>Total P095 RESOURCES ADMINISTRATION</b>	<b>-£10.00</b>	<b>£110.00</b>	<b>-£60.00</b>	<b>£50.00</b>	<b>-£180.00</b>



## RESOURCES

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R430 Central Computer Costs					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£550,770.00	£628,010.00	£671,760.00	£678,050.00	£698,830.00
Vacancy Savings	-£10,940.00	-£6,940.00	-£13,890.00	-£14,170.00	-£14,450.00
Indirect Employee Expenses	£9,410.00	£10,090.00	£10,090.00	£10,160.00	£10,280.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£48,730.00	£55,340.00	£59,690.00	£61,120.00	£62,490.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£200.00	£200.00	£200.00	£200.00	£200.00
Car Allowances	£500.00	£500.00	£500.00	£500.00	£500.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£270,150.00	£442,660.00	£327,370.00	£326,370.00	£326,370.00
Printing, Stationery & General Office Expenses	£160.00	£160.00	£90.00	£90.00	£50.00
Services	£15,370.00	£41,490.00	£52,120.00	£54,840.00	£57,580.00
Communications & Computing Expenses	£126,470.00	£129,100.00	£122,120.00	£120,650.00	£118,920.00
	£120.00	£120.00	£120.00	£120.00	£120.00
<b>SUPPORT SERVICES</b>					
Financial Services	£16,760.00	£20,510.00	£21,350.00	£22,340.00	£22,870.00
Legal Services	£8,890.00	£5,030.00	£5,490.00	£5,310.00	£5,470.00
Human Resources	£5,990.00	£7,390.00	£7,120.00	£7,000.00	£7,140.00
Convenor Recharges	£1,500.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£320.00	£700.00	£720.00	£740.00
Departmental Administrative Expenses	£15,480.00	£21,510.00	£24,560.00	£25,040.00	£25,760.00
<b>CAPITAL CHARGES</b>					
Depreciation	£322,050.00	£341,490.00	£318,380.00	£166,300.00	£54,060.00
<b>GROSS EXPENDITURE</b>	<b>£1,381,610.00</b>	<b>£1,696,980.00</b>	<b>£1,607,770.00</b>	<b>£1,464,640.00</b>	<b>£1,376,930.00</b>
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	-£8,400.00	-£88,900.00	£0.00	£0.00	£0.00
Shared Services Income	-£126,930.00	-£141,590.00	-£126,280.00	-£97,260.00	-£65,100.00
Customer & Client Receipts	-£13,230.00	-£47,100.00	-£4,300.00	-£1,730.00	£0.00
Recharges to Other Services	-£578,970.00	-£680,460.00	-£737,510.00	-£748,910.00	-£772,040.00
Recharge of Central Computer Costs	-£677,220.00	-£735,690.00	-£734,700.00	-£611,550.00	-£534,510.00
<b>GROSS INCOME</b>	<b>-£1,404,750.00</b>	<b>-£1,693,740.00</b>	<b>-£1,602,790.00</b>	<b>-£1,459,450.00</b>	<b>-£1,371,650.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£23,140.00</b>	<b>£3,240.00</b>	<b>£4,980.00</b>	<b>£5,190.00</b>	<b>£5,280.00</b>

**RESOURCES**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A341 PRINT MANAGEMENT</b>					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£18,000.00	£18,000.00	£18,000.00	£18,000.00	£18,000.00
Communications & Computing	£4,800.00	£4,800.00	£4,800.00	£4,800.00	£4,800.00
CAPITAL CHARGES					
Depreciation	£23,620.00	£23,610.00	£16,050.00	£16,050.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£46,420.00</b>	<b>£46,410.00</b>	<b>£38,850.00</b>	<b>£38,850.00</b>	<b>£22,800.00</b>
<u>INCOME</u>					
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Shared Services Income	-£28,110.00	-£28,110.00	-£28,100.00	-£28,090.00	-£17,410.00
Customer & Client Receipts	-£50.00	-£40.00	-£50.00	-£40.00	-£50.00
Recharges to Directorates for Print Management	-£18,260.00	-£18,260.00	-£10,700.00	-£10,720.00	-£5,340.00
<b>GROSS INCOME</b>	<b>-£46,420.00</b>	<b>-£46,410.00</b>	<b>-£38,850.00</b>	<b>-£38,850.00</b>	<b>-£22,800.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P135 COMMON SERVICES</b>	<b>-£23,140.00</b>	<b>£3,240.00</b>	<b>£4,980.00</b>	<b>£5,190.00</b>	<b>£5,280.00</b>

## RESOURCES

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P233 CORPORATE COSTS</b>					
<b>A294 CENTRAL CORPORATE COSTS</b>					
R335 Central Corporate Costs					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£172,410.00	£25,000.00	£239,700.00	£26,010.00	£26,530.00
Pension Costs - Deficit Funding Contribution	£1,213,700.00	£1,213,700.00	£395,600.00	£413,800.00	£432,800.00
Salaries & Wages	£0.00	£0.00	£0.00	£0.00	£0.00
Pension Costs - Unfunded Benefits	£448,400.00	£428,800.00	£428,800.00	£446,160.00	£455,040.00
Employer's Superannuation Contribution	£8,620.00	£8,620.00	£8,790.00	£8,970.00	£9,150.00
Indirect Employee Expenses	£3,050.00	£2,410.00	£3,130.00	£3,290.00	£3,450.00
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	£49,940.00	£100,000.00	£154,500.00	£106,100.00	£54,640.00
Premises Insurance	£18,750.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£0.00	£0.00	£0.00	£0.00
Catering	£0.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
Services	£20,000.00	£20,000.00	£20,000.00	£20,000.00	£20,000.00
Bank Charges & Commission	£72,550.00	£72,550.00	£78,630.00	£78,440.00	£78,440.00
Audit Fees/Inspection Fees	£91,700.00	£151,700.00	£153,080.00	£158,830.00	£159,230.00
Aid to Parish Councils	£0.00	£0.00	£0.00	£0.00	£0.00
Communications & Computing	£0.00	£0.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£14,000.00	£15,200.00	£1,200.00	£1,200.00	£1,200.00
Grants to Voluntary Bodies	£0.00	£0.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£850,000.00	£569,520.00	£959,770.00	£867,810.00	£863,600.00
<b>TRANSFER PAYMENTS (NO SERVICE PROVIDED)</b>					
Rent Allowances	£0.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£2,963,120.00</b>	<b>£2,607,500.00</b>	<b>£2,443,200.00</b>	<b>£2,130,610.00</b>	<b>£2,104,080.00</b>
<u>INCOME</u>					
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Government Grants	£0.00	£0.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£2,963,120.00</b>	<b>£2,607,500.00</b>	<b>£2,443,200.00</b>	<b>£2,130,610.00</b>	<b>£2,104,080.00</b>
<b>Total P233 CORPORATE COSTS</b>	<b>£2,963,120.00</b>	<b>£2,607,500.00</b>	<b>£2,443,200.00</b>	<b>£2,130,610.00</b>	<b>£2,104,080.00</b>

**REVENUES, BENEFITS & CUSTOMER SERVICES - SUMMARY**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P100 REVENUES</b>					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC	£541,500.00	£607,550.00	£692,790.00	£731,520.00	£758,450.00
	£541,500.00	£607,550.00	£692,790.00	£731,520.00	£758,450.00
<b>P105 HOUSING BENEFITS/WELFARE</b>					
A280 BENEFIT PAYMENTS	-£65,100.00	-£59,540.00	-£59,540.00	-£59,540.00	-£59,540.00
A285 BENEFITS ADMINISTRATION	£512,540.00	£484,890.00	£756,180.00	£797,020.00	£826,930.00
A286 BUSINESS SUPPORT UNIT	£50.00	-£10.00	-£30.00	-£20.00	-£10.00
	£447,490.00	£425,340.00	£696,610.00	£737,460.00	£767,380.00
<b>P131 WORCESTERSHIRE HUB</b>					
A260 WORCESTERSHIRE HUB	-£11,410.00	£750.00	£590.00	£660.00	£660.00
	-£11,410.00	£750.00	£590.00	£660.00	£660.00
<b>Total S10 REVENUES, BENEFITS &amp; CUSTOMER SERVICES</b>	<b>£977,580.00</b>	<b>£1,033,640.00</b>	<b>£1,389,990.00</b>	<b>£1,469,640.00</b>	<b>£1,526,490.00</b>

**REVENUES, BENEFITS & CUSTOMER SERVICES**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P100 REVENUES</b>					
<b>A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES</b>					
R310 Council Tax and National Non-Domestic Rates					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£610,080.00	£635,870.00	£712,090.00	£750,740.00	£775,360.00
Vacancy Savings	-£13,910.00	-£8,380.00	-£16,780.00	-£17,120.00	-£17,460.00
Indirect Employee Expenses	£6,460.00	£6,790.00	£6,940.00	£7,130.00	£7,270.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£20,890.00	£22,460.00	£24,210.00	£24,760.00	£25,300.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£150.00	£0.00	£150.00	£150.00	£150.00
Car Allowances	£2,200.00	£2,200.00	£2,200.00	£2,200.00	£2,200.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£8,960.00	£9,000.00	£8,310.00	£8,310.00	£7,860.00
Services	£33,400.00	£67,600.00	£33,600.00	£33,600.00	£33,600.00
Local Discount - Including Flooding	£0.00	£0.00	£0.00	£0.00	£0.00
Communications & Computing	£90,980.00	£92,250.00	£92,240.00	£83,660.00	£78,960.00
Grants & Subscriptions	£2,300.00	£2,300.00	£2,300.00	£2,300.00	£2,300.00
Miscellaneous Expenses	£0.00	£6,000.00	£6,000.00	£6,000.00	£6,000.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£0.00	£0.00	£0.00	£0.00	£0.00
<b>TRANSFER PAYMENTS (NO SERVICE PROVIDED)</b>					
Rent Allowances	£0.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£66,890.00	£53,250.00	£56,190.00	£59,210.00	£61,000.00
ICT Services	£33,490.00	£38,160.00	£41,570.00	£42,110.00	£43,390.00
Legal Services	£1,230.00	£1,310.00	£1,410.00	£1,460.00	£1,500.00
Human Resources	£7,220.00	£9,840.00	£9,350.00	£9,390.00	£9,620.00
Convenor Recharges	£3,010.00	£0.00	£0.00	£0.00	£0.00
Worcestershire Hub	£88,440.00	£100,780.00	£117,450.00	£122,500.00	£125,990.00
Corporate Support Services	£32,670.00	£34,200.00	£35,500.00	£35,460.00	£35,820.00
Community Well-Being and Environment - Depot	£0.00	£650.00	£1,380.00	£1,450.00	£1,490.00
Departmental Administrative Expenses	£7,060.00	£9,410.00	£10,350.00	£10,050.00	£10,120.00
<b>GROSS EXPENDITURE</b>	<b>£1,001,520.00</b>	<b>£1,083,690.00</b>	<b>£1,144,460.00</b>	<b>£1,183,360.00</b>	<b>£1,210,470.00</b>
<b>INCOME</b>					
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Government Grants	-£146,120.00	-£146,210.00	-£131,060.00	-£131,060.00	-£131,060.00
Council Tax Support Scheme	-£75,000.00	-£80,480.00	-£75,000.00	-£75,000.00	-£75,000.00
Other Grants, Reimbursements & Contributions	-£20,000.00	-£20,000.00	-£20,000.00	-£20,000.00	-£20,000.00
Customer & Client Receipts	-£218,900.00	-£195,450.00	-£225,610.00	-£225,780.00	-£225,960.00
Use of Earmarked Reserve	£0.00	-£34,000.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£460,020.00</b>	<b>-£476,140.00</b>	<b>-£451,670.00</b>	<b>-£451,840.00</b>	<b>-£452,020.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£541,500.00</b>	<b>£607,550.00</b>	<b>£692,790.00</b>	<b>£731,520.00</b>	<b>£758,450.00</b>
<b>Total P100 REVENUES</b>	<b>£541,500.00</b>	<b>£607,550.00</b>	<b>£692,790.00</b>	<b>£731,520.00</b>	<b>£758,450.00</b>

**REVENUES, BENEFITS & CUSTOMER SERVICES**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A280 BENEFIT PAYMENTS</b>					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£19,870,000.00	£19,225,460.00	£19,225,460.00	£19,225,460.00	£19,225,460.00
Rate Rebates	£300,000.00	£320,000.00	£320,000.00	£320,000.00	£320,000.00
Local Scheme	£20,000.00	£20,000.00	£20,000.00	£20,000.00	£20,000.00
Discretionary	£155,540.00	£154,540.00	£154,540.00	£154,540.00	£154,540.00
<b>GROSS EXPENDITURE</b>	<b>£20,345,540.00</b>	<b>£19,720,000.00</b>	<b>£19,720,000.00</b>	<b>£19,720,000.00</b>	<b>£19,720,000.00</b>
<u>INCOME</u>					
Government Grants	£0.00	£0.00	£0.00	£0.00	£0.00
Rent Allowances	-£19,940,100.00	-£19,289,000.00	#####	-£19,289,000.00	#####
Rent Rebates	-£300,000.00	-£320,000.00	-£320,000.00	-£320,000.00	-£320,000.00
Discretionary	-£155,540.00	-£155,540.00	-£155,540.00	-£155,540.00	-£155,540.00
Local Scheme	-£15,000.00	-£15,000.00	-£15,000.00	-£15,000.00	-£15,000.00
<b>GROSS INCOME</b>	<b>-£20,410,640.00</b>	<b>-£19,779,540.00</b>	<b>#####</b>	<b>-£19,779,540.00</b>	<b>#####</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£65,100.00</b>	<b>-£59,540.00</b>	<b>-£59,540.00</b>	<b>-£59,540.00</b>	<b>-£59,540.00</b>

**REVENUES, BENEFITS & CUSTOMER SERVICES**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A285 BENEFITS ADMINISTRATION</b>					
R325 Benefits Administration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£640,220.00	£774,530.00	£853,440.00	£902,600.00	£934,090.00
Vacancy Savings	-£17,400.00	-£8,870.00	-£17,770.00	-£18,130.00	-£18,490.00
Employer's Superannuation Contribution	£0.00	£0.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£6,930.00	£6,920.00	£7,060.00	£7,290.00	£7,470.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£33,100.00	£22,540.00	£24,300.00	£24,850.00	£25,390.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£250.00	£0.00	£250.00	£250.00	£250.00
Car Allowances	£700.00	£200.00	£700.00	£700.00	£700.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£6,300.00	£6,300.00	£6,130.00	£6,140.00	£6,020.00
Services	£4,000.00	£27,230.00	£4,200.00	£4,100.00	£4,100.00
Communications & Computing	£129,710.00	£130,830.00	£130,570.00	£122,480.00	£118,740.00
Grants & Subscriptions	£2,440.00	£2,440.00	£2,440.00	£2,440.00	£2,440.00
Miscellaneous Expenses	£0.00	£15,410.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£0.00	£228,850.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£62,170.00	£53,200.00	£56,160.00	£59,130.00	£60,940.00
ICT Services	£40,110.00	£46,040.00	£50,170.00	£51,020.00	£52,580.00
Legal Services	£3,890.00	£4,710.00	£5,120.00	£5,240.00	£5,120.00
Human Resources	£8,140.00	£9,970.00	£9,500.00	£9,580.00	£9,830.00
Convenor Recharges	£3,510.00	£0.00	£0.00	£0.00	£0.00
Worcestershire Hub	£36,870.00	£41,120.00	£49,010.00	£51,150.00	£52,610.00
Corporate Support Services	£37,960.00	£39,730.00	£41,240.00	£41,190.00	£41,650.00
Community Well-Being and Environment - Depot	£0.00	£650.00	£1,380.00	£1,450.00	£1,490.00
Departmental Administrative Expenses	£7,060.00	£9,410.00	£10,350.00	£10,050.00	£10,120.00
<b>GROSS EXPENDITURE</b>	<b>£1,005,960.00</b>	<b>£1,411,210.00</b>	<b>£1,234,250.00</b>	<b>£1,281,530.00</b>	<b>£1,315,050.00</b>
<b>INCOME</b>					
.					
Government Grants	-£455,220.00	-£808,010.00	-£341,240.00	-£339,240.00	-£337,240.00
Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£38,200.00	-£90,610.00	-£100,800.00	-£106,990.00	-£110,290.00
Use of Earmarked Reserve	£0.00	-£27,700.00	-£36,030.00	-£38,280.00	-£40,590.00
<b>GROSS INCOME</b>	<b>-£493,420.00</b>	<b>-£926,320.00</b>	<b>-£478,070.00</b>	<b>-£484,510.00</b>	<b>-£488,120.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£512,540.00</b>	<b>£484,890.00</b>	<b>£756,180.00</b>	<b>£797,020.00</b>	<b>£826,930.00</b>

**REVENUES, BENEFITS & CUSTOMER SERVICES**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A286 BUSINESS SUPPORT UNIT</b>					
R299 Business Support Unit					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£49,450.00	£54,150.00	£58,140.00	£59,960.00	£61,830.00
Vacancy Savings	-£1,060.00	-£680.00	-£1,370.00	-£1,400.00	-£1,430.00
Indirect Employee Expenses	£470.00	£490.00	£500.00	£500.00	£520.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£25,650.00	£28,870.00	£31,140.00	£31,900.00	£32,610.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£3,200.00	£3,500.00	£3,500.00	£3,500.00	£3,500.00
Printing, Stationery & General Office Expenses	£8,800.00	£7,800.00	£7,550.00	£7,550.00	£7,370.00
Services	£10.00	£10.00	£10.00	£10.00	£10.00
Communications & Computing	£84,020.00	£84,100.00	£84,650.00	£83,550.00	£82,850.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,440.00	£3,080.00	£3,230.00	£3,500.00	£3,600.00
ICT Services	£4,790.00	£5,800.00	£6,330.00	£6,450.00	£6,650.00
Human Resources	£920.00	£950.00	£1,050.00	£1,090.00	£1,140.00
Convenor Recharges	£500.00	£0.00	£0.00	£0.00	£0.00
<b>CAPITAL CHARGES</b>					
Depreciation	£2,000.00	£2,000.00	£2,000.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£181,190.00</b>	<b>£190,070.00</b>	<b>£196,730.00</b>	<b>£196,610.00</b>	<b>£198,650.00</b>
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£500.00	-£1,000.00	-£1,000.00	-£1,000.00	-£1,000.00
Recharges to Other Services	-£172,640.00	-£181,080.00	-£187,760.00	-£187,630.00	-£189,660.00
Recharges	-£8,000.00	-£8,000.00	-£8,000.00	-£8,000.00	-£8,000.00
<b>GROSS INCOME</b>	<b>-£181,140.00</b>	<b>-£190,080.00</b>	<b>-£196,760.00</b>	<b>-£196,630.00</b>	<b>-£198,660.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£50.00</b>	<b>-£10.00</b>	<b>-£30.00</b>	<b>-£20.00</b>	<b>-£10.00</b>
<b>Total P105 HOUSING BENEFITS/WELFARE</b>	<b>£447,490.00</b>	<b>£425,340.00</b>	<b>£696,610.00</b>	<b>£737,460.00</b>	<b>£767,380.00</b>



**REVENUES, BENEFITS & CUSTOMER SERVICES**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P131 WORCESTERSHIRE HUB</b>					
<b>A260 WORCESTERSHIRE HUB</b>					
R295 Worcestershire Hub					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£290,630.00	£345,090.00	£409,450.00	£430,760.00	£446,710.00
Vacancy Savings	-£6,780.00	-£4,400.00	-£8,810.00	-£8,990.00	-£9,170.00
Indirect Employee Expenses	£2,970.00	£3,310.00	£3,460.00	£3,420.00	£3,510.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£41,790.00	£42,430.00	£45,730.00	£46,760.00	£47,780.00
Cleaning & Domestic Supplies	£300.00	£350.00	£350.00	£360.00	£360.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£0.00	£10.00	£0.00	£0.00	£0.00
Car Allowances	£50.00	£20.00	£50.00	£50.00	£50.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£610.00	£850.00	£390.00	£390.00	£230.00
Services	£970.00	£680.00	£730.00	£760.00	£800.00
Communications & Computing	£32,840.00	£45,630.00	£38,790.00	£33,400.00	£30,360.00
Miscellaneous Expenses	£0.00	£300.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Additional Support From Social Fund	£1,000.00	£21,000.00	£1,000.00	£1,000.00	£1,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£6,580.00	£6,550.00	£7,140.00	£7,500.00	£7,770.00
ICT Services	£25,000.00	£28,750.00	£31,330.00	£31,570.00	£32,500.00
Human Resources	£6,290.00	£8,040.00	£7,380.00	£7,390.00	£7,550.00
Convenor Recharges	£1,000.00	£0.00	£0.00	£0.00	£0.00
Facilities Management	£1,500.00	£1,490.00	£1,820.00	£1,880.00	£1,900.00
Economic Prosperity and Place	£0.00	£0.00	£0.00	£0.00	£0.00
Community Well-Being and Environment - Depot	£0.00	£650.00	£1,380.00	£1,450.00	£1,490.00
Departmental Administrative Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£404,750.00</b>	<b>£500,750.00</b>	<b>£540,190.00</b>	<b>£557,700.00</b>	<b>£572,840.00</b>
<u>INCOME</u>					
Recharges to Other Services	-£405,530.00	-£474,620.00	-£538,600.00	-£556,040.00	-£571,180.00
Use of Earmarked Reserve	-£10,630.00	-£25,380.00	-£1,000.00	-£1,000.00	-£1,000.00
<b>GROSS INCOME</b>	<b>-£416,160.00</b>	<b>-£500,000.00</b>	<b>-£539,600.00</b>	<b>-£557,040.00</b>	<b>-£572,180.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£11,410.00</b>	<b>£750.00</b>	<b>£590.00</b>	<b>£660.00</b>	<b>£660.00</b>
<b>Total P131 WORCESTERSHIRE HUB</b>	<b>-£11,410.00</b>	<b>£750.00</b>	<b>£590.00</b>	<b>£660.00</b>	<b>£660.00</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
A515 CAPITAL ACCOUNT	£275,420.00	£325,210.00	£585,490.00	£913,180.00	£1,122,140.00
A520 INTEREST RECEIVED	-£55,000.00	-£850,000.00	-£750,000.00	-£500,000.00	-£444,600.00
	£220,420.00	-£524,790.00	-£164,510.00	£413,180.00	£677,540.00
<b>P231 CAPITAL PORTFOLIO FUND</b>					
A535 CAPITAL PORTFOLIO FUND	£135,000.00	£0.00	£0.00	£0.00	£0.00
	£135,000.00	£0.00	£0.00	£0.00	£0.00
<b>Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED</b>	<b>£355,420.00</b>	<b>-£524,790.00</b>	<b>-£164,510.00</b>	<b>£413,180.00</b>	<b>£677,540.00</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A515 CAPITAL ACCOUNT</b>					
R800 Capital Account					
<b>EXPENDITURE</b>					
<b>SUPPORT SERVICES</b>					
Financial Services	£78,430.00	£116,320.00	£124,160.00	£132,390.00	£135,390.00
<b>CAPITAL FINANCING COSTS</b>					
Interest on External Borrowing - Capital Programme	£578,630.00	£428,600.00	£614,300.00	£649,880.00	£671,550.00
Interest on External Borrowing - Capital Portfolio	£446,980.00	£454,200.00	£458,540.00	£458,540.00	£458,540.00
Minimum Revenue Provision - Capital Programme	£1,065,370.00	£945,590.00	£1,072,440.00	£1,258,450.00	£1,341,160.00
Minimum Revenue Provision - Capital Portfolio	£289,170.00	£356,230.00	£357,530.00	£358,870.00	£360,250.00
<b>GROSS EXPENDITURE</b>	<b>£2,458,580.00</b>	<b>£2,300,940.00</b>	<b>£2,626,970.00</b>	<b>£2,858,130.00</b>	<b>£2,966,890.00</b>
<b>INCOME</b>					
.					
Depreciation Reversal	-£2,143,200.00	-£1,975,730.00	-£2,041,480.00	-£1,944,950.00	-£1,844,750.00
Use of Earmarked Reserve	-£39,960.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£2,183,160.00</b>	<b>-£1,975,730.00</b>	<b>-£2,041,480.00</b>	<b>-£1,944,950.00</b>	<b>-£1,844,750.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£275,420.00</b>	<b>£325,210.00</b>	<b>£585,490.00</b>	<b>£913,180.00</b>	<b>£1,122,140.00</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A520 INTEREST RECEIVED</b>					
R805 Interest Received					
<u>INCOME</u>					
.					
External Interest	-£55,000.00	-£850,000.00	-£750,000.00	-£500,000.00	-£444,600.00
GROSS INCOME	-£55,000.00	-£850,000.00	-£750,000.00	-£500,000.00	-£444,600.00
<b>NET EXPENDITURE/(INCOME)</b>	-£55,000.00	-£850,000.00	-£750,000.00	-£500,000.00	-£444,600.00
<b>Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>	<b>£220,420.00</b>	<b>-£524,790.00</b>	<b>-£164,510.00</b>	<b>£413,180.00</b>	<b>£677,540.00</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2022/23		2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £
	Original £	Revised £			
<b>P231 CAPITAL PORTFOLIO FUND</b>					
<b>A535 CAPITAL PORTFOLIO FUND</b>					
R810 Capital Portfolio Fund					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Services	£0.00	£0.00	£0.00	£0.00	£0.00
CAPITAL FINANCING COSTS					
Interest on External Borrowing	£135,000.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£135,000.00	£0.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
.					
Use of Earmarked Reserve	£0.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	£0.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£135,000.00	£0.00	£0.00	£0.00	£0.00
<b>Total P231 CAPITAL PORTFOLIO FUND</b>	<b>£135,000.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

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# **Capital Programme**

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CAPITAL PROGRAMME 2023 TO 2033

APPENDIX 2A

Detail	2022-23		2023-24 Estimate	2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate	2028-29 Estimate	2029-30 Estimate	2030-31 Estimate	2031-32 Estimate	2032-33 Estimate	Prior to 01/04/2022	Total
	Original	Revised												
<b>COMMITTED EXPENDITURE</b>														
<b>1. CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL</b>														
Headquarters - Office Accommodation	£413,610.00	£0.00	£413,610.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£9,586,390.00	£10,000,000.00
<b>SUB TOTAL</b>	<b>£413,610.00</b>	<b>£0.00</b>	<b>£413,610.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£9,586,390.00</b>	<b>£10,000,000.00</b>
<b>2. COMMUNITY AND ENVIRONMENTAL SERVICES</b>														
Parking Facilities: Improvement to Car Parks	£54,530.00	£25,000.00	£29,530.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£419,970.00	£474,500.00
Stourport Riverside	£20,000.00	£28,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£122,000.00	£150,000.00
Community Safety CCTV Upgrade (Grant Funded)	£0.00	£5,460.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£19,400.00	£24,860.00
Brinton Park HLF Scheme (subject to successful HLF bid)	£887,520.00	£500,000.00	£1,931,190.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£168,810.00	£2,600,000.00
Innovation Fund - Capital*	£395,390.00	£210,390.00	£185,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£54,610.00	£450,000.00
* Subject to Business Cases & approval by the Cabinet/CLT														
<b>SUB TOTAL</b>	<b>£1,357,440.00</b>	<b>£768,850.00</b>	<b>£2,145,720.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£784,790.00</b>	<b>£3,699,360.00</b>
<b>3. STRATEGIC GROWTH</b>														
Housing Strategy:														
Disabled Facilities Grants (subject to confirmation 23-24 onwards)	£2,055,460.00	£1,918,560.00	£2,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£15,494,550.00	£28,413,110.00
Housing Fund	£0.00	£0.00	£876,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£876,000.00
BCF Energy Efficiency	£150,000.00	£200,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£200,000.00
BCF Disabled Adapted Units	£0.00	£150,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£150,000.00
Property Flood Grants	£0.00	£137,950.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£132,640.00	£270,590.00
Castle Road Development	£3,353,360.00	£1,453,360.00	£2,000,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£3,453,360.00
Housing Assistance - Private Sector Measures (including Decent Homes Grant)	£106,000.00	£69,800.00	£290,230.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£1,970,510.00	£2,330,540.00
Flood Relief	£0.00	£0.00	£28,410.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£170,590.00	£199,000.00
Flood Recovery Support (BEIS Funded)	£0.00	£40,000.00	£150,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£190,000.00
Green Homes Grants Phase 2	£0.00	£61,620.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£61,620.00
Local Authority Delivery Scheme Phase 3 (LADS3)	£0.00	£460,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£460,000.00
Home Upgrade Grant Phase 1 (HUGS1)	£0.00	£260,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£260,000.00
Future Investment Evergreen Fund (unallocated balance)*	£0.00	£145,000.00	£890,470.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£21,600.00	£1,057,070.00
Acquisition of Land at Horsefair, Kidderminster	£0.00	£0.00	£49,590.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£410.00	£50,000.00
Electric Vehicle Chargepoints	£0.00	£271,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£271,000.00
Capital Projects Fund*	£8,000,000.00	£500,000.00	£3,500,000.00	£4,267,750.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£8,267,750.00
* Subject to Business Cases & Due Diligence														
<b>SUB TOTAL</b>	<b>£13,664,820.00</b>	<b>£5,667,290.00</b>	<b>£9,784,700.00</b>	<b>£5,267,750.00</b>	<b>£1,000,000.00</b>	<b>£1,000,000.00</b>	<b>£1,000,000.00</b>	<b>£1,000,000.00</b>	<b>£1,000,000.00</b>	<b>£1,000,000.00</b>	<b>£1,000,000.00</b>	<b>£1,000,000.00</b>	<b>£17,790,300.00</b>	<b>£46,510,040.00</b>
<b>4. ECONOMIC DEVELOPMENT AND REGENERATION</b>														
Levelling Up Fund**	£14,900,000.00	£8,775,110.00	£5,517,050.00	£3,607,290.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£550.00	£17,900,000.00
Industrial Units Frenco Development - Silverwoods	£0.00	£10,860.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£997,150.00	£1,008,010.00
Capital Portfolio Fund*	£0.00	£0.00	£6,050,830.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£16,754,620.00	£22,805,450.00
Future High Streets Fund**	£7,201,110.00	£8,033,670.00	£9,751,920.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£3,975,010.00	£21,760,600.00
UK Shared Prosperity Fund	£0.00	£158,500.00	£178,890.00	£275,210.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	-	£612,600.00
* Subject to Business Cases & Due Diligence														
**Any Co-funding subject to full Business Case following the principles of the Capital Portfolio Fund														
<b>SUB TOTAL</b>	<b>£22,101,110.00</b>	<b>£16,978,140.00</b>	<b>£21,498,690.00</b>	<b>£3,882,500.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£21,727,330.00</b>	<b>£64,086,660.00</b>
<b>5. RESOURCES</b>														
ICT Strategy (Cabinet Proposal subject to approval 2023-24 onwards)	£325,000.00	£784,140.00	£250,000.00	£912,000.00	£257,000.00	£97,000.00	£84,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£4,150,640.00	£6,534,780.00
<b>SUB TOTAL</b>	<b>£325,000.00</b>	<b>£784,140.00</b>	<b>£250,000.00</b>	<b>£912,000.00</b>	<b>£257,000.00</b>	<b>£97,000.00</b>	<b>£84,000.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£4,150,640.00</b>	<b>£6,534,780.00</b>
<b>6. VEHICLE, EQUIPMENT &amp; SYSTEMS RENEWAL SCHEDULE</b>														
Vehicles & Equipment & Systems Renewal Schedule	£482,720.00	£900,900.00	£1,012,040.00	£752,890.00	£1,421,290.00	£1,429,690.00	£366,490.00	£467,690.00	£933,690.00	£544,690.00	£122,890.00	£122,890.00	£7,708,940.00	£15,784,090.00
<b>SUB TOTAL</b>	<b>£482,720.00</b>	<b>£900,900.00</b>	<b>£1,012,040.00</b>	<b>£752,890.00</b>	<b>£1,421,290.00</b>	<b>£1,429,690.00</b>	<b>£366,490.00</b>	<b>£467,690.00</b>	<b>£933,690.00</b>	<b>£544,690.00</b>	<b>£122,890.00</b>	<b>£122,890.00</b>	<b>£7,708,940.00</b>	<b>£15,784,090.00</b>
<b>TOTAL COMMITTED EXPENDITURE</b>	<b>£38,344,700.00</b>	<b>£25,099,320.00</b>	<b>£35,104,760.00</b>	<b>£10,815,140.00</b>	<b>£2,678,290.00</b>	<b>£2,526,690.00</b>	<b>£1,450,490.00</b>	<b>£1,467,690.00</b>	<b>£1,933,690.00</b>	<b>£1,544,690.00</b>	<b>£1,122,890.00</b>	<b>£1,122,890.00</b>	<b>£61,748,390.00</b>	<b>£146,614,930.00</b>

CAPITAL PROGRAMME 2023 TO 2033

APPENDIX 2A

Detail	2022-23		2023-24 Estimate	2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate	2028-29 Estimate	2029-30 Estimate	2030-31 Estimate	2031-32 Estimate	2032-33 Estimate	Prior to 01/04/2022	Total
	Original	Revised												
<b>FINANCING</b>														
Capital Receipts: Funding Approved	£1,075,520.00	£779,710.00	£1,815,760.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£2,595,470.00
Prudential Borrowing for Capital Projects Fund	£8,000,000.00	£500,000.00	£3,500,000.00	£4,267,750.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£8,267,750.00
Prudential Borrowing for Capital Portfolio Fund	£0.00	£0.00	£6,050,830.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£6,050,830.00
Prudential Borrowing for additional Capital Portfolio Fund allocation (Future High Streets Fund Scheme)	£0.00	£0.00	£1,250,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£1,250,000.00
Prudential Borrowing for Castle Road Development	£2,738,360.00	£838,360.00	£2,000,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£2,838,360.00
Prudential Borrowing for Brinton Park HLF Scheme	£0.00	£0.00	£176,380.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£176,380.00
Prudential Borrowing for ICT Strategy	£325,000.00	£784,140.00	£250,000.00	£912,000.00	£257,000.00	£97,000.00	£84,000.00	£0.00	£0.00	£0.00	£0.00	£0.00		£2,384,140.00
Prudential Borrowing for Innovation Fund - Capital	£395,390.00	£210,390.00	£185,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£395,390.00
Prudential Borrowing for Stourport Riverside	£20,000.00	£28,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£28,000.00
Prudential Borrowing for Electric Vehicle Chargepoints (scheme subject to Council approval)	£0.00	£271,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£271,000.00
Better Care Fund Grant (from Worcestershire County Council - subject to confirmation 23-24 onwards)	£2,081,160.00	£2,144,260.00	£2,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00		£13,144,260.00
Housing Fund Grant	£0.00	£0.00	£706,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£706,000.00
HLF Partner External Funding	£887,520.00	£500,000.00	£1,754,810.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£2,254,810.00
Future High Street Fund	£7,201,110.00	£8,033,670.00	£8,501,920.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£16,535,590.00
Levelling Up Fund	£14,900,000.00	£8,775,110.00	£5,517,050.00	£3,607,290.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£17,899,450.00
DEFRA Flood Grant Funding	£0.00	£0.00	£28,410.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£28,410.00
S.106 Funding (Parking - Contractual Agreement)	£52,670.00	£25,000.00	£27,670.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£52,670.00
S.106 Funding (Castle Road Development)	£185,250.00	£185,250.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£185,250.00
Department of Business, Energy and Industrial Strategy (BEIS) Fundingm(Phase 2)	£0.00	£61,620.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£61,620.00
Local Authority Delivery Scheme Phase 3 (LADS3) Grant Funding	£0.00	£460,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£460,000.00
Home Upgrade Grant Phase 1 (HUGS1) Grant Funding	£0.00	£260,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£260,000.00
Flood Relief Grant (from DLUHC)	£0.00	£137,950.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£137,950.00
Flood Support Grant	£0.00	£40,000.00	£150,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£190,000.00
CCTV Grant (PCC)	£0.00	£5,460.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£5,460.00
UK Shared Prosperity Fund Grant	£0.00	£158,500.00	£178,890.00	£275,210.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£612,600.00
Vehicles, Equipment & Systems (Prudential Borrowing)	£482,720.00	£900,900.00	£1,012,040.00	£752,890.00	£1,421,290.00	£1,429,690.00	£366,490.00	£467,690.00	£933,690.00	£544,690.00	£122,890.00	£122,890.00		£8,075,150.00
	£38,344,700.00	£25,099,320.00	£35,104,760.00	£10,815,140.00	£2,678,290.00	£2,526,690.00	£1,450,490.00	£1,467,690.00	£1,933,690.00	£1,544,690.00	£1,122,890.00	£1,122,890.00		£84,866,540.00



VEHICLE, EQUIPMENT AND SYSTEMS RENEWAL SCHEDULE: REVISED BUDGET 2023-2033

Detail			Classification	2022-23		2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
				Original Budget	Revised Budget	Original Budget	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
<b>1. VEHICLES</b>															
MOT Bay & Garage Equipment - Replacement (slippage from pr	N/A	R229	GARAGE EQUIPMENT		£17,680.00										
Refurbishment Fund	N/A	R002	REFURBISHMENT FUND		£30,000.00										
Bin Stock Renewals	BINS	Various	BIN STOCK RENEWALS	£111,720.00	£111,720.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00
Tractor	AV070	R236	TRACTOR				£48,000.00								
JCB Digger	AV183	R001	JCB DIGGER			£72,000.00									
Midi Tractor	AV189	R236	MIDI TRACTOR				£36,000.00								
Tractor ( wx13 auv )	AV225	R236	TRACTOR				£72,000.00								
Dennis Eagle Refuse Freighter	AV234	R002	REFUSE FREIGHTER 26000kg					£132,000.00							
Dennis Eagle Refuse Freighter	AV237	R002	REFUSE FREIGHTER 26000kg					£132,000.00							
Dennis Eagle Refuse Freighter	AV238	R002	REFUSE FREIGHTER 26000kg					£132,000.00							
Dennis Eagle Refuse Freighter	AV239	R002	REFUSE FREIGHTER 26000kg					£132,000.00							
Dennis Eagle Refuse Freighter	AV241	R002	REFUSE FREIGHTER 26000kg					£132,000.00							
Dennis Eagle Refuse Freighter	AV268	R002	REFUSE FREIGHTER 26000kg					£132,000.00							
Kia Rio	AV272	R193	CAR			£18,000.00							£18,000.00		
Kubota F3440	AV273	R160	RIDE ON MOWER AND FLAIL	£28,000.00		£33,600.00						£21,000.00			
Kubota F3440	AV274	R160	RIDE ON MOWER AND FLAIL	£28,000.00		£33,600.00						£21,000.00			
Mechanical Sweeper ( SCHMIDT )	AV275	R200	PAVEMENT SWEEPER		£75,500.00										
Mechanical Sweeper ( SCHMIDT )	AV276	R200	PAVEMENT SWEEPER		£75,500.00										
Forest TR8 Chipper	AV277	R252	CHIPPER			£36,000.00							£40,000.00		
Indespension Trailer (for chipper)	AV278	R252	TRAILER			£4,800.00							£5,000.00		
Vauxhall Astra 2.0 cdti	AV279	R160	CAR			£14,400.00							£12,000.00		
Viajet Roadsweeper	AV280	R200	ROAD SWEEPER 15000kg			£156,000.00									
Small Van	AV281	R236	3500KG VAN			£36,000.00							£27,600.00		
Small Van	AV282	R236	LIGHT VAN			£36,000.00							£27,600.00		
Small van	AV283	R516	LIGHT VAN	£30,000.00	£30,000.00								£27,600.00		
Iveco Cargo for Bulky	AV284	R200	TIPPER 7500kg				£66,000.00								
Ford Connect	AV285	R193	LIGHT VAN			£31,200.00							£24,000.00		
Iveco Daily	AV286	R002	TIPPER 3500kg				£42,000.00								
John Deere 1445	AV287	R236	RIDE ON MOWER			£33,600.00						£35,000.00			
Isuzu	AV288	R163	BOXED VAN 7500kg				£36,000.00								
Mechanical Sweeper (Small JOHNSON C200)	AV289	R200	PAVEMENT SWEEPER	£85,000.00		£102,000.00						£84,000.00			
Dennis Eagle Refuse Freighter	AV290	R002	REFUSE FREIGHTER 26000kg				£132,000.00								
Dennis Eagle Refuse Freighter	AV291	R002	REFUSE FREIGHTER 26000kg				£132,000.00								
Iveco Daily for Bulky	AV292	R160	TIPPER 3500kg				£42,000.00								
Ride on Mower	AV293	R236	MOWING MACHINE												
Isuzu	AV294	R252	BOXED VAN 7500kg						£57,600.00						
TR6 Chipper	AV295	R252	CHIPPER			£36,000.00									
Mower	AV296	R160	RIDE ON MOWER					£38,400.00							
Ride on Mower	AV297	R160	RIDE ON MOWER						£30,000.00						
Tipper Vehicle	AV298	R254	TIPPER 3500kg				£42,000.00								
Iveco Daily	AV299	R160	TIPPER 3500kg				£42,000.00								
Small Van	AV300	R229	SMALL VAN						£36,000.00						
Iveco Daily	AV301	R160	TIPPER 3500kg				£42,000.00								
Iveco Daily	AV302	R160	TIPPER 3500kg				£42,000.00								
Iveco Daily	AV303	R160	TIPPER 3500kg				£42,000.00								
Iveco Daily	AV304	R160	TIPPER 3500kg				£42,000.00								
Iveco Daily	AV305	R160	TIPPER 3500kg				£42,000.00								
Iveco Daily	AV306	R160	TIPPER 3500kg				£42,000.00								
Iveco Cargo small Refuse Freighter	AV307	R002	MEDIUM REFUSE FREIGHTER 12000kg RCV					£132,000.00							
Dennis Eagle Refuse Freighter	AV308	R002	REFUSE FREIGHTER 26000kg						£210,000.00						
Dennis Eagle Refuse Freighter	AV309	R005	REFUSE FREIGHTER 26000kg						£210,000.00						
Dennis Eagle Refuse Freighter	AV310	R002	REFUSE FREIGHTER 26000kg						£204,600.00						
Dennis Eagle Refuse Freighter	AV311	R002	REFUSE FREIGHTER 26000kg						£204,600.00						
Iveco Daily	AV312	R200	TIPPER 3500kg				£36,000.00								
Iveco Daily	AV313	R200	TIPPER 3500kg				£36,000.00								
Iveco Daily	AV314	R200	TIPPER 3500kg				£36,000.00								
Iveco Daily	AV315	R200	TIPPER 3500kg		£30,000.00						£36,000.00				
4x4 Offroad Vehicle	AV316	R163	4x4						£36,000.00						
Isuzu	AV317	R252	BOXED VAN 7500kg							£57,600.00					
Refuse Freighter	AV318	R002	REFUSE FREIGHTER 26000kg						£210,000.00						
Mechanical Sweeper (Johnson CN201)	AV319	R200	PAVEMENT SWEEPER										£120,000.00		
Iveco Daily	AV320	R200	TIPPER 3500kg						£42,000.00						
Iveco Daily	AV321	R200	TIPPER 3500kg						£42,000.00						
Ford Connect	AV322	R160	LIGHT VAN										£40,000.00		
Ford Connect	AV323	R200	LIGHT VAN										£40,000.00		
Ford Connect	AV324	R185	LIGHT VAN										£40,000.00		
Iveco Daily Refuse Freigher	AV325	R002	SMALL REFUSE FREIGHTER 7500kg RCV						£102,000.00						
Mechanical Sweeper (Johnson VT650)	AV326	R200	ROAD SWEEPER 15000kg							£156,000.00					
Mechanical Sweeper	AV327	R200	PAVEMENT SWEEPER							£80,400.00					
Mechanical Sweeper	AV328	R200	PAVEMENT SWEEPER							£80,400.00					
Mercedes Refuse Freighter	AV329	R003	REFUSE FREIGHTER 26000kg		£182,000.00							£204,600.00			
Mercedes Refuse Freighter	AV330	R005	REFUSE FREIGHTER 26000kg		£182,000.00							£204,600.00			
Mercedes Refuse Freighter	AV331	R002	REFUSE FREIGHTER 18000kg		£166,500.00							£204,600.00			
Fork Lift Truck	FORKLIFT	R229	FORK LIFT												
<b>2. OTHER</b>															
Financial Management System Replacement	FMS001					£45,950.00									
Flail Equipment replacement	R476		FLAIL				£24,000.00								
Wessex Proline	R600	R236	Pull Along Mower Attachment							£28,000.00					
Zip Boilers replacement (Wyre Forest House)				£200,000.00		£200,000.00									
Lighting system upgrade (Wyre Forest House)															
				£482,720.00	£900,900.00	£1,012,040.00	£752,890.00	£1,421,290.00	£1,429,690.00	£366,490.00	£467,690.00	£933,690.00	£544,690.00	£122,890.00	£122,890.00

**ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE**

Detail	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	Actual	Estimate	Estimate	Estimate	Estimate
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£0.00	£0.00	£413,610.00	£0.00	£0.00
COMMUNITY AND ENVIRONMENTAL SERVICES	£391,470.00	£768,850.00	£2,145,720.00	£0.00	£0.00
STRATEGIC GROWTH	£1,004,380.00	£5,667,290.00	£9,784,700.00	£5,267,750.00	£1,000,000.00
ECONOMIC DEVELOPMENT AND REGENERATION	£7,832,110.00	£16,978,140.00	£21,498,690.00	£3,882,500.00	£0.00
RESOURCES	£97,160.00	£784,140.00	£250,000.00	£912,000.00	£257,000.00
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	£190,410.00	£900,900.00	£1,012,040.00	£752,890.00	£1,421,290.00
	£9,515,530.00	£25,099,320.00	£35,104,760.00	£10,815,140.00	£2,678,290.00

**Notes**

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Capital Strategy Report 2023-33.

\* Whilst it is highly unlikely that the full allocations will be spent in 2022-23 these are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.

The final capital position for 2021-22 has been stated above.

**ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES**

	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	Estimate	Estimate	Estimate	Estimate	Estimate
<b>Capital Expenditure</b>					
Supported Spend (RSG Settlement)	£0.00	£0.00	£0.00	£0.00	£0.00
Unsupported Spend	£9,515,000.00	£25,099,000.00	£35,105,000.00	£10,815,000.00	£2,678,000.00
Total Spend	£9,515,000.00	£25,099,000.00	£35,105,000.00	£10,815,000.00	£2,678,000.00
<b>Financed by:</b>					
Borrowing/Leasing	£3,861,000.00	£3,533,000.00	£14,424,000.00	£5,933,000.00	£1,678,000.00
Capital Receipts	£503,000.00	£780,000.00	£1,816,000.00	£0.00	£0.00
Capital Grants	£5,091,000.00	£20,786,000.00	£18,865,000.00	£4,882,000.00	£1,000,000.00
Revenue	£60,000.00	£0.00	£0.00	£0.00	£0.00
<b>Capital Financing Requirement (CFR)</b>					
CFR	£41,236,000.00	£43,467,000.00	£56,457,000.00	£60,785,000.00	£60,812,000.00
Movement in CFR	£917,000.00	£2,231,000.00	£1,299,000.00	£4,328,000.00	£27,000.00
<b>External Debt</b>					
Borrowing	£34,519,000.00	£34,000,000.00	£56,000,000.00	£60,000,000.00	£60,000,000.00
Other Long Term Liabilities	£0.00	£0.00	£0.00	£0.00	£0.00
Total Debt at 31st March	£34,519,000.00	£34,000,000.00	£56,000,000.00	£60,000,000.00	£60,000,000.00
Under/(Over) borrowing	£6,717,000.00	£9,467,000.00	£457,000.00	£785,000.00	£812,000.00
MRP	£1,212,000.00	£1,302,000.00	£1,434,000.00	£1,605,000.00	£1,651,000.00

**LIMITS TO BORROWING ACTIVITY**

	2021/2022 Estimate	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate
Gross Borrowing	£34,519,000.00	£34,000,000.00	£56,000,000.00	£60,000,000.00	£60,000,000.00
Investments	-£33,009,000.00	-£35,000,000.00	-£20,000,000.00	-£20,000,000.00	-£20,000,000.00
Net Borrowing	£1,510,000.00	-£1,000,000.00	£36,000,000.00	£40,000,000.00	£40,000,000.00
CFR	£41,236,000.00	£43,467,000.00	£56,457,000.00	£60,785,000.00	£60,812,000.00
Under/ (over borrowing) *	£6,717,000.00	£9,467,000.00	£457,000.00	£785,000.00	£812,000.00

\* In the future it may be that the Council will not be able to comply with this indicator introduced in November 2012 since any fixed term maturity loans would not be reduced until they are repaid. Full disclosure is given within the Treasury Management Strategy.

**AUTHORISED AND OPERATIONAL LIMITS**

	2021/2022 Estimate	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate
<b>Authorised Limit for External Debt</b>					
Borrowing	£75,000,000.00	£75,000,000.00	£75,000,000.00	£75,000,000.00	£75,000,000.00
Other Long Term Liabilities	£0.00	£0.00	£0.00	£0.00	£0.00
Total	£75,000,000.00	£75,000,000.00	£75,000,000.00	£75,000,000.00	£75,000,000.00
<b>Operational Boundary for External Debt</b>					
Borrowing	£65,000,000.00	£65,000,000.00	£65,000,000.00	£65,000,000.00	£65,000,000.00
Other Long Term Liabilities	£0.00	£0.00	£0.00	£0.00	£0.00
Total	£65,000,000.00	£65,000,000.00	£65,000,000.00	£65,000,000.00	£65,000,000.00

**RATIO OF FINANCING COSTS TO NET REVENUE STREAM**

	2021/2022 Estimate %	2022/2023 Estimate %	2023/2024 Estimate %	2024/2025 Estimate %	2025/2026 Estimate %
<b>General Fund *Prudential Code</b>	13.83	13.59	20.23	22.40	22.96
<b>General Fund *Local Indicator</b>	4.75	1.95	3.87	5.84	6.28

\* A local indicator has been introduced from 2018/19 onwards to reflect the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

**TREASURY MANAGEMENT PRUDENTIAL INDICATORS**

	2023/2024 Upper		2024/2025 Upper		2025/2026 Upper	
<b>Maximum principal sums invested for longer than 364 days</b>	£2m		£2m		£2m	
<b>Limits on fixed interest rates</b>	100%		100%		100%	
<b>Limits on variable interest rates</b>	100%		100%		100%	
<b>Maturity Structure of fixed borrowing**</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>
Under 12 months	0%	100%	0%	100%	0%	0%
12 months to 2 years	0%	100%	0%	100%	0%	0%
2 years to 5 years	0%	100%	0%	100%	0%	0%
5 years to 10 years	0%	100%	0%	100%	0%	0%
10 years and above	0%	100%	0%	100%	0%	0%

\*\* The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Head of Resources reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2021-22, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

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# **Budget Risk Matrix**

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## BUDGET RISK MATRIX 2023-26

