

# Budget

**2020/2023**



**Wyre Forest**  
District Council

# Wyre Forest District Council

## **Budget 2020/2023**

*Tracey W. Southall, CPFA, MAAT  
Corporate Director : Resources  
Wyre Forest House,  
Finepoint Way,  
Kidderminster,  
Worcs.  
DY11 7WF*

# Wyre Forest District Council

## Budget 2020/2023

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**WYRE FOREST DISTRICT COUNCIL**

**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES**

SERVICE	2019/20		2020/21			2021/22			2022/23		
	Original Estimate £	Revised Estimate £	At Nov.19 Prices £	Inflation £	TOTAL £	At Nov.19 Prices £	Inflation £	TOTAL £	At Nov.19 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,490,640	1,790,810	1,348,430	25,630	1,374,060	808,500	65,720	874,220	1,000,710	109,380	1,110,090
COMMUNITY WELL-BEING AND ENVIRONMENT	4,700,920	4,524,110	4,332,040	89,820	4,421,860	3,984,060	227,800	4,211,860	3,890,130	383,760	4,273,890
ECONOMIC PROSPERITY AND PLACE	1,913,940	1,986,000	1,929,750	61,210	1,990,960	1,810,340	154,210	1,964,550	1,698,720	246,100	1,944,820
RESOURCES	3,648,500	3,574,290	3,626,440	63,200	3,689,640	3,498,310	178,150	3,676,460	3,492,640	306,830	3,799,470
<b>LESS: CAPITAL ACCOUNT</b>	11,754,000	11,875,210	11,236,660	239,860	11,476,520	10,101,210	625,880	10,727,090	10,082,200	1,046,070	11,128,270
INTEREST RECEIVED	362,870	(207,360)	237,070	1,020	238,090	530,910	2,880	533,790	757,320	4,960	762,280
CAPITAL PORTFOLIO FUND AND DEVELOPMENT	(121,440)	(171,370)	(180,130)	0	(180,130)	(212,500)	0	(212,500)	(240,000)	0	(240,000)
LOANS FUND (UNALLOCATED)	(149,880)	58,050	(71,720)	520	(71,200)	14,630	1,400	16,030	(7,870)	2,420	(5,450)
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>11,845,550</b>	<b>11,554,530</b>	<b>11,221,880</b>	<b>241,400</b>	<b>11,463,280</b>	<b>10,434,250</b>	<b>630,160</b>	<b>11,064,410</b>	<b>10,591,650</b>	<b>1,053,450</b>	<b>11,645,100</b>
<b>LESS: CONTRIBUTION (FROM) TO RESERVES</b>	(309,650)	(18,630)			(485,290)			(413,720)			(834,990)
<b>NET BUDGET REQUIREMENT</b>	<b>11,535,900</b>	<b>11,535,900</b>			<b>10,977,990</b>			<b>10,650,690</b>			<b>10,810,110</b>
<b>LESS: REVENUE SUPPORT GRANT</b>	0	0			0			356,790			356,790
BUSINESS RATES	(2,795,610)	(2,795,610)			(2,841,180)			(2,898,000)			(2,955,960)
BUSINESS RATES GROWTH	(600,000)	(600,000)			(500,000)			(225,000)			(225,000)
COLLECTION FUND DEFICIT	0	0			70,220			0			0
NEW HOMES BONUS	(906,100)	(906,100)			(261,530)			(201,960)			(63,390)
<b>GENERAL EXPENSES - COUNCIL TAX INCOME</b>	<b>7,234,190</b>	<b>7,234,190</b>			<b>7,445,500</b>			<b>7,682,520</b>			<b>7,922,550</b>
<b>COUNCIL TAX LEVY</b>		<b>214.34</b>			<b>219.34</b>			<b>224.34</b>			<b>229.34</b>
<b>COUNCIL TAX BASE</b>		<b>33,751</b>			<b>33,945</b>			<b>34,245</b>			<b>34,545</b>

**WYRE FOREST DISTRICT COUNCIL**

**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES (CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND MEMORANDUM)**

SERVICE	2019/20		2020/21			2021/22			2022/23		
	Original Estimate £	Revised Estimate £	At Nov.19 Prices £	Inflation £	TOTAL £	At Nov.19 Prices £	Inflation £	TOTAL £	At Nov.19 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,490,640	1,790,810	1,348,430	25,630	1,374,060	808,500	65,720	874,220	1,000,710	109,380	1,110,090
COMMUNITY WELL-BEING AND ENVIRONMENT	4,700,920	4,524,110	4,332,040	89,820	4,421,860	3,984,060	227,800	4,211,860	3,890,130	383,760	4,273,890
ECONOMIC PROSPERITY AND PLACE	2,499,090	2,780,510	2,654,950	54,990	2,709,940	2,574,630	138,210	2,712,840	2,561,510	229,160	2,790,670
RESOURCES	3,648,500	3,574,290	3,626,440	63,200	3,689,640	3,498,310	178,150	3,676,460	3,492,640	306,830	3,799,470
<b>LESS: CAPITAL ACCOUNT</b>	12,339,150	12,669,720	11,961,860	233,640	12,195,500	10,865,500	609,880	11,475,380	10,944,990	1,029,130	11,974,120
INTEREST RECEIVED	(15,550)	(599,080)	(212,970)	1,020	(211,950)	79,650	2,880	82,530	304,790	4,960	309,750
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND (CUMULATIVE)	(121,440)	(171,370)	(180,130)	0	(180,130)	(212,500)	0	(212,500)	(240,000)	0	(240,000)
	(356,610)	(344,740)	(346,880)	6,740	(340,140)	(298,400)	17,400	(281,000)	(418,130)	19,360	(398,770)
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>11,845,550</b>	<b>11,554,530</b>	<b>11,221,880</b>	<b>241,400</b>	<b>11,463,280</b>	<b>10,434,250</b>	<b>630,160</b>	<b>11,064,410</b>	<b>10,591,650</b>	<b>1,053,450</b>	<b>11,645,100</b>
<b>LESS: CONTRIBUTION (FROM) TO RESERVES</b>	(309,650)	(18,630)			(485,290)			(413,720)			(834,990)
<b>NET BUDGET REQUIREMENT</b>	<b>11,535,900</b>	<b>11,535,900</b>			<b>10,977,990</b>			<b>10,650,690</b>			<b>10,810,110</b>
<b>LESS: REVENUE SUPPORT GRANT</b>	0	0			0			356,790			356,790
BUSINESS RATES	(2,795,610)	(2,795,610)			(2,841,180)			(2,898,000)			(2,955,960)
BUSINESS RATES GROWTH	(600,000)	(600,000)			(500,000)			(225,000)			(225,000)
COLLECTION FUND DEFICIT	0	0			70,220			0			0
NEW HOMES BONUS	(906,100)	(906,100)			(261,530)			(201,960)			(63,390)
<b>GENERAL EXPENSES - COUNCIL TAX INCOME</b>	<b>7,234,190</b>	<b>7,234,190</b>			<b>7,445,500</b>			<b>7,682,520</b>			<b>7,922,550</b>
<b>COUNCIL TAX LEVY</b>		<b>214.34</b>			<b>219.34</b>			<b>224.34</b>			<b>229.34</b>
<b>COUNCIL TAX BASE</b>		<b>33,751</b>			<b>33,945</b>			<b>34,245</b>			<b>34,545</b>

## DETAILS OF COUNCIL TAX

### 1. Band D Council Tax

	<b>2019/2020</b>	<b>2020/2021</b>
	<b>£</b>	<b>£</b>
Worcestershire County Council	*1,260.75	*1,311.05
The Office of the Police and Crime Commissioner for West Mercia	216.66	225.20
Hereford & Worcester Fire Authority	84.34	85.99
Wyre Forest District Council	214.34	219.34
<b>Council Tax prior to addition of Parish / Town Council Precepts (see page 7)</b>	<b>1,776.09</b>	<b>1,841.58</b>
(Total of (A), (B), (C) and (D) below)		

\*Worcestershire County Council includes a total of £90.83 for Adult Social Care precept in 2019/20 and £116.04 in 2020/21. This is a cumulative amount for Adult Social Care for years 2016/17 to 2020/21.

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire Authority and (D) Wyre Forest District Council.

#### (A) WORCESTERSHIRE COUNTY COUNCIL

	<b>Net Expenditure</b>	
	<b>2019/2020</b>	<b>2020/2021</b>
	<b>£M</b>	<b>£M</b>
People	144.5	153.0
Worcestershire Children First	100.0	100.2
Economy and Infrastructure	57.7	56.4
Commercial and Change / Finance / Chief Executive	30.4	35.6
<b>Total Cost of Services</b>	<b>332.6</b>	<b>345.2</b>
Contribution to/(from) Earmarked Reserves	(2.2)	1.1
<b>NET BUDGET REQUIREMENT</b>	<b>330.4</b>	<b>346.3</b>
<b>DEDUCT:</b>		
Surplus on Previous Year's Collection	(1.7)	(2.9)
Business Rates	(64.2)	(64.3)
<b>TOTAL</b>	<b>264.5</b>	<b>279.1</b>
Tax Base	209,739	212,905
<b>BAND D COUNCIL TAX (A)</b>	<b>£1,260.75</b>	<b>£1,311.05</b>

## DETAILS OF COUNCIL TAX

### **(B) THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA**

	Net Expenditure	
	2019/2020 £M	2020/2021 £M
Gross Expenditure	242.9	260.2
Income	(18.3)	(24.4)
Less: Use of General Reserves	(5.7)	(2.8)
<b>NET BUDGET REQUIREMENT</b>	<b>218.9</b>	<b>233.0</b>
 <b>DEDUCT:</b>		
Surplus on Council Tax Collection	(1.0)	(1.4)
Police Grant	(66.9)	(72.0)
Revenue Support Grant & Business Rates	(43.6)	(46.7)
Council Tax Support Grant	(9.2)	(9.2)
Council Tax Freeze Grant	(2.8)	(2.8)
<b>TOTAL</b>	<b>95.4</b>	<b>100.9</b>
 Tax Base	 440,445	 448,090
 <b>BAND D COUNCIL TAX (B)</b>	 <b>£216.66</b>	 <b>£225.20</b>

### **(C) HEREFORD AND WORCESTER FIRE AUTHORITY**

	Net Expenditure	
	2019/2020 £M	2020/2021 £M
Employees (including Pension Costs)	23.5	24.8
Running Costs	8.2	8.2
Capital Financing	3.2	2.9
Income	(0.1)	(0.1)
<b>Core Budget</b>	<b>34.8</b>	<b>35.8</b>
 Transfer to / (use of) Reserves	 (0.8)	 (0.4)
<b>GROSS EXPENDITURE</b>	<b>34.0</b>	<b>35.4</b>
 <b>DEDUCT:</b>		
Revenue Support Grant	(2.0)	(2.1)
Business Rate Top Up Grant	(3.4)	(3.4)
One-Off Pension Grant	(1.3)	(1.5)
Special Grants	(1.1)	(1.1)
Share of Local Business Rates & s31 Grant	(2.6)	(2.7)
Deficits / (Surpluses) on Council Tax Collection Funds	(0.1)	(0.3)
<b>TOTAL</b>	<b>23.5</b>	<b>24.3</b>
 Tax Base	 278,565	 282,662
 <b>BAND D COUNCIL TAX (C)</b>	 <b>£84.34</b>	 <b>£85.99</b>

## DETAILS OF COUNCIL TAX

### **(D) WYRE FOREST DISTRICT COUNCIL**

	Net Expenditure	
	2019/2020 £'000	2020/2021 £'000
Waste Collection	1,611	1,683
Recreation	1,951	1,918
Highways Cleansing and Parking Facilities	740	748
General Cultural and Commercial Services	186	(47)
Environmental Health and Community Safety	547	603
Housing and Welfare	1,077	1,081
Council Tax, Housing Benefits and Financial Services	936	1,014
Planning and Building Control	511	511
Property, Economic Development and Tourism	574	540
Corporate Activities	4,537	4,145
Less: Capital Portfolio Fund and Development Loans Fund	(770)	(392)
Less: Capital Account / Interest Received	(345)	(341)
<b>Net Expenditure on Services</b>	<b>11,555</b>	<b>11,463</b>
Contribution to / (Use of) General Reserves	(19)	(485)
<b>BUDGET REQUIREMENT</b>	<b>11,536</b>	<b>10,978</b>
 <b>DEDUCT:</b>		
Collection Fund Deficit	0	70
Business Rates	(3,396)	(3,341)
New Homes Bonus	(906)	(262)
<b>TOTAL</b>	<b>7,234</b>	<b>7,445</b>
 Tax Base	 33,751	 33,945
 <b>BAND D COUNCIL TAX (D)</b>	 <b>£214.34</b>	 <b>£219.34</b>



## COUNCIL TAX AND OTHER FINANCIAL INFORMATION

### DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,841.58 in respect of the year commencing 1<sup>st</sup> April, 2020. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	361	16,245.00	1,841.58	45.00	1,886.58
Bewdley	3,647	182,350.00	1,841.58	50.00	1,891.58
Broome	198	5,000.00	1,841.58	25.25	1,866.83
Chaddesley Corbett	772	32,439.00	1,841.58	42.02	1,883.60
Churchill & Blakedown	806	27,972.62	1,841.58	34.71	1,876.29
Kidderminster	17,324	640,988.00	1,841.58	37.00	1,878.58
Kidderminster Foreign	444	9,492.72	1,841.58	21.38	1,862.96
Ribbesford	126	0.00	1,841.58	0.00	1,841.58
Rock	1,254	55,100.00	1,841.58	43.94	1,885.52
Rushock	76	3,327.50	1,841.58	43.78	1,885.36
Stone	280	13,200.00	1,841.58	47.14	1,888.72
Stourport-on-Severn	6,936	270,504.00	1,841.58	39.00	1,880.58
Wolverley & Cookley	1,721	60,858.86	1,841.58	35.36	1,876.94
<b>Total</b>	<b>33,945</b>	<b>1,317,477.70</b>			

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# **Financial Strategy**

## **2020/2023**

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## **WYRE FOREST DISTRICT COUNCIL**

**COUNCIL**  
**26<sup>th</sup> FEBRUARY 2020**

### **Medium Term Financial Strategy 2020-2023**

The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website by using the following link:

[http://www.wyreforest.gov.uk/council/docs/doc55603\\_20200226\\_council\\_agenda.pdf](http://www.wyreforest.gov.uk/council/docs/doc55603_20200226_council_agenda.pdf)

### **EXTRACT FROM SECTION 2 : RECOMMENDATIONS**

- 2.1 APPROVES** the updated Medium Term Financial Strategy 2020-2023;
- 2.1.2 APPROVES** the revised Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2020-2023 as shown in the table in paragraph 3.9 including:
- a. Approval of the Community Leadership Fund for 2020-2021 of £33k;
  - b. Approval of a programme of phased savings from Localism partnership working with our Town and Parish Council colleagues as outlined in paragraph 5.13 of the December Cabinet report of £135k in 2020-2021, £245k in 2021-2022, £350k in 2022-2023, £525k in 2023-2024 and £700k in 2024-2025. The savings include assumptions of transfers of activities and staff posts which, if not realised will be ended or deleted as set out in paragraphs 8.2.4 and 8.2.5 of the December Cabinet report. To also approve the top-up of the single Localism Fund by a further £30k in 2020-21 to continue the good work done so far with Parish and Town Councils and other organisations.
  - c. Approval of additional capital resource to facilitate ongoing delivery of the ICT Strategy of a total of £653k phased over the MTFs as set out in paragraph 8.2.6 of the December report, proposed to be funded by prudential borrowing. The associated revenue costs are £4k in 2020-2021, £63k in 2021-2022 and £126k in 2022-2023;
  - d. Approval of the removal of funding for Kidderminster Town Centre, Bewdley Development Trust and Stourport Forward saving a total of £30,520 in 2020-2021 onwards;
  - e. Approval of a schedule of improvements to Stourport Riverside in line with the Master Plan to be funded as set out in paragraph 8.2.8 of the December Cabinet report. The gross capital investment proposed is £150,000 of which £103,580 can be funded from S106 contributions so leaving £46,420 to be funded from prudential borrowing. The ongoing net revenue implications are £24,510 in 2020-2021, £23,010 in 2021-2022 and £23,010 in 2022-2023;
  - f. Approval to undertake health and safety capital works to the whole of the Depot Block E so it is fully operationally functional to meet business need.

This includes extra provision of work/meeting space to provide future proofing/additional flexibility with no parts of the building mothballed. Funding of £85,000 in 2020-2021 from prudential borrowing with revenue financing costs £1,830 in 2020-2021, £7,910 in 2021-2022 and £7,910 in 2022-2023; no additional income from external use is assumed although opportunities may arise to achieve this in the future.

- g. Approval of the HLF Brinton Park Project gross capital expenditure of £2.4m subject to HLF approval of the substantive funding and the final business case. This includes approval of a commitment to meet a maximum shortfall of £100k in capital partnership funding for the project, to be funded from prudential borrowing.
- h) Approval of an additional capital allocation of £1.5m for Capital Portfolio Fund property acquisitions funded by prudential borrowing. This is to provide headroom to cover a potential shortfall for further purchases within the district, that are currently in the early stages of consideration for which early viability indications are favourable. This proposal is assumed to be revenue neutral at this early stage, progression will be dependent on the ongoing due diligence and reports to Overview and Scrutiny and Cabinet Sub Committees in accordance with normal protocols when the financial business cases will be confirmed.

2.1.3 **APPROVES** the fees and charges in line with this Strategy and in line with the recommendations of the Licensing and Environmental Committee of 2<sup>nd</sup> December 2019, and the impact on the Council's Revenue Budget for 2020-2023.

2.1.4 **APPROVES** the Council's updated Capital Strategy including the following Indicators and limits that have been further revised for the February 2020 Council Meeting following any changes to the Capital Programme brought about as a result of the budget process:

- a) **Approval** of the Capital Strategy 2020-2030 including the associated Quantitative Indicators in Appendix 2 of the December Cabinet report now updated for Cabinet Proposals as set out in Appendix 2/2 of this report;
- b) **Approval** of variations to the Capital Programme and Vehicle, Equipment and Systems Renewals Schedule as set out in Appendix 2 of this report (which updates Appendix 1, Appendices A and B of the Capital Strategy report to December 2019 Cabinet);
- c) **Approval** of the limits for gross debt of non-treasury investments compared to net service expenditure and for commercial income as a percentage of net service expenditure as set out in Appendix 2 of the December report now updated for Cabinet Proposals as set out in Appendix 2/2 of this report;
- d) **Approval** of the limits for loan investments as set out in paragraph 5.1 of the 17<sup>th</sup> December 2019 report.

2.1.5 **APPROVES** that any Final Accounts savings arising from 2019-2023 over and above the target allowed for in the Council's Financial Strategy, together with surplus Earmarked Reserves, be allocated by the Corporate Director: Resources in consultation with the Cabinet Member for Strategy and Finance;

2.1.6 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2019 as set out in this report.

### **EXTRACT FROM SECTION 3 : KEY ISSUES**

- 3.1 On 11<sup>th</sup> February 2020, Cabinet considered a report on proposals for the Budget Strategy for the period 2020-23 including recommendations on the intrinsically linked Capital Strategy 2020-30. One revision was made to the Cabinet Proposal for the works to Depot Block E as reflected in paragraph 2.1.2 f) above. The Final Local Government Finance Settlement announcement has been delayed until week commencing 24<sup>th</sup> February 2020. At the time of writing this report, no major changes are expected from the Provisional Settlement issued on the 20<sup>th</sup> December 2019 as reflected in the February Cabinet report. This report provides an updated position and a proposed budget decision for Council to consider on the 26<sup>th</sup> February 2020.
- 3.2 The increase in the District Council's tax from 2011-12 to 2020-21 taking into account the latest proposal is only 9.9% compared to a CPI increase of 18.4% between 2011 and 2019 demonstrating that households within Wyre Forest have enjoyed sub inflation increases for many years.
- 3.6 The Commercial Activity Programme Board (CAPB) will continue to operate in 2020-2021. The CAPB was previously allocated a generic Capital Budget of £250k supplemented by £100k for Revenue and of this £179k Capital and £73k Revenue is unallocated at the time of writing this report.
- 3.7 The Council will continue to expand its commercial activities during the medium term financial strategy, as reflected in the increased targets for commercial income, to capture potential growth in key income generation areas.
- 3.9 The overall financial implications of the Cabinet Proposals are shown in the table that follows:

ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL	KEY	2020-21 £	2021-22 £	2022-23 £	After 2022-23 £
		£	£	£	£
<b>Localism Fund</b>					
To top up the single Localism Fund by a further £30k to continue the good work done so far with Parish and Town Councils and other local organisations.	C	-	-	-	-
	R	30,000	-	-	-
	S	-	-	-	-
<b>Localism</b>					
To approve a programme of phased savings from Localism partnership working with our Town and Parish Council colleagues as outlined in paragraph 5.13 of £135k in 2020-21, £245k in 2021-22, £350k in 2022-23, £525k in 2023-24 and £700k in 2024-25.	C	-	-	-	-
	R	135,000 CR	245,000 CR	350,000 CR	700,000 CR
	S	1.40 CR	1.40 CR	1.40 CR	1.40 CR
			minimum	minimum	minimum
<b>Stourport Riverside</b>					
To approve a schedule of improvements to Stourport Riverside in line with the Master plan prepared by Community First Partnership identifying development opportunities. Works will include access and car park improvements, construction of a circular route around the park and also street furniture improvements. Funding to be from designated S106, existing parks budgets with the balance to be funded from prudential borrowing. The ongoing running costs of these proposals are included together with financing costs.	C	150,000	-	-	-
	C	103,580 CR	-	-	-
	R	47,660	-	-	-
	R	23,150 CR	23,010	23,010	23,010
	S	-	-	-	-
<b>ICT Strategy</b>					
To approve additional capital resource for the ICT Strategy of a total of £653k phased over the MTFS in line with the programme of works, proposed to be funded by prudential borrowing.	C	250,000	278,000	125,000	-
	R	4,000	63,000	126,000	193,000
	S	-	-	-	-
<b>Community Leadership Fund</b>					
To retain this funding stream of £1,000 per Member for 2020-21.	C	-	-	-	-
	R	33,000	-	-	-
	S	-	-	-	-
<b>Town Centre Funding</b>					
To remove funding for Kidderminster Town Centre, Bewdley Development Trust and Stourport Forward from 2020-21 onwards.	C	-	-	-	-
	R	30,520 CR	30,520 CR	30,520 CR	30,520 CR
	S	-	-	-	-
<b>Brinton Park HLF</b>					
Approval of the HLF Brinton Park Project gross capital expenditure subject to HLF approval of the substantive funding and the final business case. This includes approval of a commitment to meet a maximum shortfall of £100,000 in capital partnership funding for the Brinton Park project to be funded from prudential borrowing. Proposed additional Council Capital Funding HLF plus partner external funding <b>Progression of this project is subject to funding confirmation</b> Additional full-time equivalent posts funded within overall project, including an apprentice from 2021-22	C	2,400,000	-	-	-
	C	100,000	-	-	-
	C	2,400,000 CR	-	-	-
	R	1,750	8,500	8,500	8,500
	S	0.70	2.00	2.00	2.00
<b>Depot Block E Works</b>					
To undertake health and safety capital works to the whole of the Depot Block E so it is fully operationally functional to meet business need. This includes extra provision of work/meeting space to provide future proofing/additional flexibility with no parts of the building mothballed. Funding to be from prudential borrowing; no additional income from external use is assumed although opportunities may arise to achieve this in the future.	C	85,000	-	-	-
	R	1,830	7,910	7,910	7,910
	S	-	-	-	-
<b>Capital Portfolio Fund</b>					
Approval of an additional capital allocation of £1.5m for Capital Portfolio Fund property acquisitions funded by prudential borrowing. This is to provide headroom to cover a potential shortfall for further purchases within the district, that are currently in the early stages of consideration for which early viability indications are favourable.  This proposal is assumed to be revenue neutral at this early stage, progression will be dependent on the ongoing due diligence and reports to Overview and Scrutiny and Cabinet Sub Committees in accordance with normal protocols when the financial business case which will be confirmed.	C	1,500,000	-	-	-
	R	-	-	-	-
	S	-	-	-	-
<b>TOTALS</b>	<b>C</b>	<b>1,981,420</b>	<b>278,000</b>	<b>125,000</b>	<b>-</b>
	<b>R</b>	<b>70,430 CR</b>	<b>173,100 CR</b>	<b>215,100 CR</b>	<b>498,100 CR</b>
	<b>S</b>	<b>0.70 CR</b>	<b>0.60</b>	<b>0.60</b>	<b>0.60</b>
		Minimum	Minimum	Minimum	Minimum

- 3.10 Business Rate projections based on the 75% Business Rates 1 year Pooling Pilot in 2019-2020 and a 50% revised Worcestershire pooling agreement for 2020-21 are shown in table 6.3 below. These take into account the Council's share of forecast growth from major redevelopments, appeals, reliefs, economic regeneration work; forecast increases in the multiplier for inflation and other Business Rates market intelligence. The collective WBRP approach to provisions for appeals should result in a one-off gain in Business Rates income for 2019-2020. If this is the case this additional funding will be retained in the Business Rates Risk Reserve to mitigate future risk. The position in relation to the detail of the proposed Funding Reform in 2021-2022, further appeals and resultant uncertainty due to the impact on performance remains a concern; this is being managed by the Corporate Director: Resources in conjunction with the other treasurers within the Pool. Business rates. It is unknown if Business Rate Pools will cease when the new funding system is introduced.
- 3.11 Taking these measures into account the projected Base Budget net expenditure for 2020-2021 is estimated to be £11,463,280 (see paragraph 6.3). This is £485k more than currently estimated to be raised from Council Tax, Business Rates Income retained, Collection Fund Surplus New Homes Bonus and all other grants based on a £5 pa Council Tax increase.

## 6. FINANCIAL IMPLICATIONS

- 6.1 The Cabinet Proposals as presented to the meeting on the 11<sup>th</sup> February 2020 have been updated to include the revised Depot works - Block E proposal. A schedule is shown in the table in paragraph 3.9.
- 6.2 The Council Tax Collection Fund position has been reviewed. The previously estimated neutral position across all years in the December Cabinet report is refreshed, with a deficit of £70k forecast for 2020-2021 with a neutral position estimated for the remaining years of the Strategy.
- 6.3 The following tables demonstrate the updated position for the Council when all the revisions included in this report are incorporated into the Base Budget. The Council is forecast to hold a balance of £2,034k at the end of 2022-2023 (see reserves table in 6.4).

	Revised 2019/20 £	2020/21 £	2021/22 £	2022/23 £
Net Expenditure on Services (per Appendix 1)	11,554,530	11,533,710	11,237,510	11,860,200
Total Net Expenditure on Services (per Appendix 1)	<b>11,554,530</b>	<b>11,533,710</b>	<b>11,237,510</b>	<b>11,860,200</b>
<b>Less</b>				
Cabinet Proposals	0	(70,430)	(173,100)	(215,100)
Net Expenditure	11,554,530	11,463,280	11,064,410	11,645,100
Contribution (from)/to Reserves	(18,630)	(485,290)	(413,720)	(834,990)
<b>Net Budget Requirement</b>	<b>11,535,900</b>	<b>10,977,990</b>	<b>10,650,690</b>	<b>10,810,110</b>
<b>Less</b>				
Revenue Support Grant	0	0	(356,790)	(356,790)
Business Rates	3,395,610	3,341,180	3,123,000	3,180,960
New Homes Bonus	906,100	261,530	201,960	63,390
Collection Fund Surplus	0	(70,220)	0	0
Council Tax Income	7,234,190	7,445,500	7,682,520	7,922,550
WFDC Council Tax: £5 increase per annum	<b>214.34</b>	<b>219.34</b>	<b>224.34</b>	<b>229.34</b>
Percentage increase in Council Tax	2.39%	2.33%	2.28%	2.23%

- 6.4 Reserves available as part of the three-year financial strategy are as shown in the following table. Taking all of the revisions contained in this report into account this shows a decrease of £96k at the end of 2022-2023 compared to the December forecast.

<b>Reserves Statement</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Reserves as at 1st April	3,787	3,768	3,283	2,869
Contribution (from)/to Reserves	(19)	(485)	(414)	(835)
Reserves as at 31st March	3,768	3,283	2,869	2,034

- 6.5 The table below show a refreshed funding gap of £1.74m in 2022-2023, increased from the previously reported £1.68m in December 2019 as a result of the updates in this report.

	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Financial Gap				
Depot 2020 - additional rental income WFH	0	50,000	50,000	50,000
Efficiency targets in approved business cases	0	18,000	18,000	18,000
Generic Localism Savings to be confirmed	0	135,000	245,000	350,000
Efficiency Savings (2%, 1%, 1%,1%)	21,240	57,660	161,310	161,310
Wyre Forest Forward Savings not yet achieved	0	188,370	544,750	221,130
Income Generation Target not yet achieved	0	25,000	75,000	100,000
<b>SUB- Total</b>	<b>21,240</b>	<b>474,030</b>	<b>1,094,060</b>	<b>900,440</b>
Use of reserves from Proposed 2020-23 Strategy	18,630	485,290	413,720	834,990
<b>TOTAL</b>	<b>39,870</b>	<b>959,320</b>	<b>1,507,780</b>	<b>1,735,430</b>



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# Revenue Budget

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FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of  
the FMS codes for your assistance

Example:

S11	Community Well-Being and Environment	(The Service Division)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL - SUMMARY**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
A310 OTHER MEMBERS' ALLOWANCES	221,350	221,950	228,130	235,130	242,330
A315 MEMBER SERVICES	123,560	110,600	106,930	109,110	110,480
	344,910	332,550	335,060	344,240	352,810
<b>P130 HUMAN RESOURCES</b>					
A320 HUMAN RESOURCES ADMINISTRATION	370	11,000	10,000	10,000	10,000
A330 TRAINING OF EMPLOYEES	0	0	0	0	0
	370	11,000	10,000	10,000	10,000
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
A345 ELECTIONS AND ELECTORAL REGISTRATION	292,160	326,260	297,570	303,160	308,660
	292,160	326,260	297,570	303,160	308,660
<b>P137 COMMITTEE ADMINISTRATION</b>					
A350 COMMITTEE ADMINISTRATION	240,980	229,470	239,930	246,880	253,350
	240,980	229,470	239,930	246,880	253,350
<b>P140 LEGAL SERVICES ADMINISTRATION</b>					
A360 LEGAL SERVICES ADMINISTRATION	300	(6,540)	(2,090)	(2,320)	(2,330)
	300	(6,540)	(2,090)	(2,320)	(2,330)
<b>P142 CORPORATE COSTS</b>					
A370 LICENCE FEES	700	700	700	700	700
	700	700	700	700	700
<b>P205 CHIEF EXECUTIVE</b>					
A480 CHIEF EXECUTIVE	(90)	0	0	(24,450)	(24,450)
	(90)	0	0	(24,450)	(24,450)
<b>P234 CORPORATE COSTS</b>					
A505 CORPORATE MANAGEMENT EXPENSES	867,960	897,370	841,260	860,760	882,480
A510 CORPORATE COSTS	(256,650)	0	(348,370)	(864,750)	(671,130)
	611,310	897,370	492,890	(3,990)	211,350
<b>Total S6 CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL</b>	<b>1,490,640</b>	<b>1,790,810</b>	<b>1,374,060</b>	<b>874,220</b>	<b>1,110,090</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A310 OTHER MEMBERS' ALLOWANCES</b>					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	1,000	750	750	750	750
Expenses	8,510	8,510	8,770	9,030	9,300
Members Taxable & Non-Taxable Allowances	236,970	236,770	243,740	250,920	258,310
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	200	800	200	200	200
<b>GROSS EXPENDITURE</b>	<b>246,680</b>	<b>246,830</b>	<b>253,460</b>	<b>260,900</b>	<b>268,560</b>
<u>INCOME</u>					
Recharges	(25,330)	(24,880)	(25,330)	(25,770)	(26,230)
<b>GROSS INCOME</b>	<b>(25,330)</b>	<b>(24,880)</b>	<b>(25,330)</b>	<b>(25,770)</b>	<b>(26,230)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>221,350</b>	<b>221,950</b>	<b>228,130</b>	<b>235,130</b>	<b>242,330</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A315 MEMBER SERVICES</b>					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	13,330	2,880	0	0	0
Indirect Employee Expenses	1,260	1,200	1,190	1,190	1,210
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	70,780	71,760	72,220	73,920	75,410
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	680	500	500	500	500
Services	70	50	40	40	40
Communications & Computing	17,040	19,820	19,190	19,350	18,910
Civic Protocol	1,010	1,010	1,010	1,010	1,010
Expenses	0	220	220	220	220
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	800	800	800	800	800
SUPPORT SERVICES					
Financial Services	4,400	3,800	4,470	4,590	4,670
ICT Services	7,130	7,060	7,290	7,490	7,710
Departmental Administrative Expenses	7,060	1,500	0	0	0
GROSS EXPENDITURE	123,560	110,600	106,930	109,110	110,480
<b>NET EXPENDITURE/(INCOME)</b>	123,560	110,600	106,930	109,110	110,480
<b>Total P115 MEMBER ACTIVITIES</b>	<b>344,910</b>	<b>332,550</b>	<b>335,060</b>	<b>344,240</b>	<b>352,810</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A320 HUMAN RESOURCES ADMINISTRATION</b>					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	158,230	159,910	167,630	171,930	176,710
Vacancy Savings	(1,850)	(1,810)	(3,670)	(3,780)	(3,890)
Indirect Employee Expenses	2,180	1,740	1,580	1,620	1,670
Indirect Employee Expenses (inc. Occupational Health)	13,000	13,000	13,000	13,000	13,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	11,230	8,540	8,600	8,800	8,980
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	400	400	400	400
Car Allowances	280	350	350	350	350
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	230	150	150	150	150
Printing, Stationery & General Office Expenses	1,100	1,740	740	740	740
Services	0	10,000	0	0	0
Communications & Computing Expenses	10,550	16,040	15,480	15,620	15,210
Grants & Subscriptions	30	30	30	30	30
Corporate Membership of Bodies	930	930	930	930	930
	11,500	10,000	20,000	20,000	20,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	3,260	3,260	3,260	3,260	3,260
SUPPORT SERVICES					
Financial Services	6,750	5,930	7,630	7,790	8,020
ICT Services	11,310	12,290	14,700	11,870	12,230
Legal Services	10,480	11,220	11,660	11,090	11,650
Convenor Recharges	390	400	420	430	440
Departmental Administrative Expenses	4,880	4,450	4,550	4,900	5,400
GROSS EXPENDITURE	244,880	258,570	267,440	269,130	275,280
<u>INCOME</u>					
Customer & Client Receipts	(1,160)	(2,300)	(1,300)	(1,300)	(1,300)
Recharges to Other Services	(243,350)	(245,270)	(256,140)	(257,830)	(263,980)
GROSS INCOME	(244,510)	(247,570)	(257,440)	(259,130)	(265,280)
<b>NET EXPENDITURE/(INCOME)</b>	370	11,000	10,000	10,000	10,000

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A330 TRAINING OF EMPLOYEES</b>					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	300	300	300	300	300
Printing, Stationery & General Office Expenses	80	80	80	80	80
Services	41,890	41,890	41,890	41,890	41,890
Expenses	100	100	100	100	100
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	600	600	600	600	600
<b>GROSS EXPENDITURE</b>	<b>42,970</b>	<b>42,970</b>	<b>42,970</b>	<b>42,970</b>	<b>42,970</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(1,210)	0	0	0
Customer & Client Receipts	(1,500)	(1,000)	(1,000)	(1,000)	(1,000)
Recharges to Other Services	(41,470)	(40,760)	(41,970)	(41,970)	(41,970)
<b>GROSS INCOME</b>	<b>(42,970)</b>	<b>(42,970)</b>	<b>(42,970)</b>	<b>(42,970)</b>	<b>(42,970)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P130 HUMAN RESOURCES</b>	<b>370</b>	<b>11,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P136 ELECTIONS AND ELECTORAL A345 ELECTIONS AND ELECTORAL R500 Elections and Electoral Register</b>					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	103,270	102,010	106,130	109,150	112,450
Vacancy Savings	(1,060)	(1,020)	(2,080)	(2,140)	(2,200)
Indirect Employee Expenses	810	810	860	860	870
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	5,620	5,700	5,730	5,870	5,980
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	250	250	250
Car Allowances	250	250	250	250	250
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,100	16,200	1,200	1,200	1,200
Electoral Registration & Election Expenses	249,570	409,130	250,550	250,550	250,550
Communications & Computing	6,050	7,150	6,910	6,970	6,790
Miscellaneous Expenses	280	190	160	170	180
SUPPORT SERVICES					
Financial Services	12,220	10,670	14,410	14,880	15,060
ICT Services	8,950	8,870	9,110	9,350	9,620
Legal Services	690	700	730	760	800
Convenor Recharges	170	170	180	190	190
Chief Executive	34,990	34,740	36,010	36,950	37,870
Facilities Management	1,600	1,600	1,640	1,680	1,740
Worcestershire Hub	7,230	8,990	8,890	9,140	9,350
Corporate Support Services	7,060	5,680	5,740	5,820	5,900
Departmental Administrative Expenses	7,240	6,090	6,060	6,530	7,200
GROSS EXPENDITURE	447,290	618,180	452,730	458,430	464,050
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(150,000)	(194,970)	(150,000)	(150,000)	(150,000)
Customer & Client Receipts	(1,490)	(1,380)	(1,380)	(1,380)	(1,380)
Recharges to Other Services	(3,640)	(3,630)	(3,780)	(3,890)	(4,010)
Use of Earmarked Reserve	0	(91,940)	0	0	0
GROSS INCOME	(155,130)	(291,920)	(155,160)	(155,270)	(155,390)
<b>NET EXPENDITURE/(INCOME)</b>	292,160	326,260	297,570	303,160	308,660
<b>Total P136 ELECTIONS AND ELECTORAL REGISTRATION</b>	<b>292,160</b>	<b>326,260</b>	<b>297,570</b>	<b>303,160</b>	<b>308,660</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P137 COMMITTEE ADMINISTRATION</b>					
<b>A350 COMMITTEE ADMINISTRATION</b>					
R505 Committee Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	163,120	153,400	163,880	169,510	174,750
Vacancy Savings	(850)	(820)	(1,660)	(1,710)	(1,760)
Indirect Employee Expenses	260	260	310	280	290
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,430	8,540	8,600	8,800	8,980
SUPPLIES & SERVICES					
Catering	1,780	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	3,050	2,650	2,650	2,650	2,650
Communications & Computing	5,520	6,120	5,880	5,940	5,760
Miscellaneous Expenses	0	100	100	100	100
SUPPORT SERVICES					
Convenor Recharges	170	170	180	190	190
Departmental Administrative Expenses	69,300	67,320	68,720	70,170	71,770
GROSS EXPENDITURE	250,780	239,240	250,160	257,430	264,230
<u>INCOME</u>					
Customer & Client Receipts	(160)	(130)	(140)	(150)	(160)
Recharges to Other Services	(9,640)	(9,640)	(10,090)	(10,400)	(10,720)
GROSS INCOME	(9,800)	(9,770)	(10,230)	(10,550)	(10,880)
<b>NET EXPENDITURE/(INCOME)</b>	240,980	229,470	239,930	246,880	253,350
<b>Total P137 COMMITTEE ADMINISTRATION</b>	<b>240,980</b>	<b>229,470</b>	<b>239,930</b>	<b>246,880</b>	<b>253,350</b>



**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P140 LEGAL SERVICES ADMINISTRATION</b>					
<b>A360 LEGAL SERVICES ADMINISTRATION</b>					
R515 Legal Services Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	251,380	264,590	277,510	263,320	262,720
Vacancy Savings	(3,190)	(3,230)	(6,560)	(6,740)	(6,940)
Indirect Employee Expenses	5,830	5,360	4,640	4,620	4,590
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,850	19,930	20,060	20,530	20,950
TRANSPORT RELATED EXPENDITURE					
Public Transport	150	200	200	200	200
Car Allowances	350	300	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	550	400	400	400	400
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	3,010	2,610	1,610	1,610	1,610
Services	5,300	5,300	5,300	5,300	5,300
Communications & Computing Expenses	10,500	13,250	12,610	12,760	11,120
Grants & Subscriptions	200	100	100	100	100
	18,350	18,350	18,350	18,350	18,350
SUPPORT SERVICES					
Financial Services	16,460	12,610	18,370	18,760	19,220
ICT Services	9,290	9,170	9,480	9,740	10,010
Human Resources	1,940	1,960	2,020	2,040	2,120
Convenor Recharges	440	450	470	480	490
Chief Executive	18,840	18,680	19,350	19,880	20,350
Facilities Management	410	410	440	470	480
Corporate Support Services	6,380	5,680	5,740	5,820	5,900
GROSS EXPENDITURE	363,140	376,220	390,490	378,040	377,370
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,380)	(6,740)	(6,740)	(14,160)	(14,540)
Customer & Client Receipts	(17,010)	(26,010)	(20,110)	(20,210)	(20,310)
Recharges to Other Services	(317,250)	(326,840)	(341,140)	(329,740)	(337,430)
Use of Earmarked Reserve	(23,200)	(23,170)	(24,590)	(16,250)	(7,420)
GROSS INCOME	(362,840)	(382,760)	(392,580)	(380,360)	(379,700)
<b>NET EXPENDITURE/(INCOME)</b>	300	(6,540)	(2,090)	(2,320)	(2,330)
<b>Total P140 LEGAL SERVICES ADMINISTRATION</b>	<b>300</b>	<b>(6,540)</b>	<b>(2,090)</b>	<b>(2,320)</b>	<b>(2,330)</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P142 CORPORATE COSTS</b>					
<b>A370 LICENCE FEES</b>					
R525 Licence Fees					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	700	700	700	700	700
GROSS EXPENDITURE	700	700	700	700	700
<b>NET EXPENDITURE/(INCOME)</b>	700	700	700	700	700
<b>Total P142 CORPORATE COSTS</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P205 CHIEF EXECUTIVE</b>					
<b>A480 CHIEF EXECUTIVE</b>					
R700 Chief Executive's Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	222,350	209,570	214,940	220,970	227,600
Vacancy Savings	(2,820)	(2,510)	(5,100)	(5,240)	(5,390)
Indirect Employee Expenses	4,560	2,990	2,500	2,600	2,720
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,850	14,240	14,330	14,670	14,960
TRANSPORT RELATED EXPENDITURE					
Public Transport	1,400	2,150	2,150	2,150	2,150
Car Allowances	600	400	400	400	400
SUPPLIES & SERVICES					
Catering	350	200	200	200	200
Printing, Stationery & General Office Expenses	1,180	740	740	740	740
Communications & Computing Expenses	12,570	9,960	8,070	8,170	7,900
Grants & Subscriptions	2,800	3,130	3,130	3,130	3,130
Subscriptions	390	390	390	390	390
Corporate Membership of Bodies	2,900	2,900	2,900	2,900	2,900
Miscellaneous Expenses	10,550	10,550	10,800	11,300	11,300
	0	0	0	(24,450)	(24,450)
SUPPORT SERVICES					
Financial Services	14,500	11,460	13,900	14,220	14,550
ICT Services	6,510	6,450	6,650	6,820	7,050
Legal Services	7,130	7,270	7,530	7,570	7,930
Human Resources	6,030	6,060	6,350	6,400	6,560
Convenor Recharges	320	330	350	350	360
Economic Prosperity and Place	4,770	5,510	7,060	7,200	7,360
Corporate Support Services	5,660	5,680	5,740	5,820	5,900
GROSS EXPENDITURE	318,600	297,470	303,030	286,310	294,260
<u>INCOME</u>					
Recharges to Other Services	(318,690)	(297,470)	(303,030)	(310,760)	(318,710)
GROSS INCOME	(318,690)	(297,470)	(303,030)	(310,760)	(318,710)
<b>NET EXPENDITURE/(INCOME)</b>	(90)	0	0	(24,450)	(24,450)
<b>Total P205 CHIEF EXECUTIVE</b>	<b>(90)</b>	<b>0</b>	<b>0</b>	<b>(24,450)</b>	<b>(24,450)</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P234 CORPORATE COSTS</b>					
<b>A505 CORPORATE MANAGEMENT EXPENSES</b>					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	524,690	537,240	519,670	535,070	551,380
SUPPORT SERVICES					
Departmental Administrative Expenses	343,270	360,130	321,590	325,690	331,100
GROSS EXPENDITURE	867,960	897,370	841,260	860,760	882,480
<b>NET EXPENDITURE/(INCOME)</b>	867,960	897,370	841,260	860,760	882,480

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P234 CORPORATE COSTS</b>					
<b>A510 CORPORATE COSTS</b>					
R726 Wyre Forest Forward					
R727 Commercial Activity Programme					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	(181,650)	0	(323,370)	(789,750)	(571,130)
GROSS EXPENDITURE	(181,650)	0	(323,370)	(789,750)	(571,130)
<u>INCOME</u>					
Customer & Client Receipts	(75,000)	0	(25,000)	(75,000)	(100,000)
GROSS INCOME	(75,000)	0	(25,000)	(75,000)	(100,000)
<b>NET EXPENDITURE/(INCOME)</b>	(256,650)	0	(348,370)	(864,750)	(671,130)
<b>Total P234 CORPORATE COSTS</b>	<b>611,310</b>	<b>897,370</b>	<b>492,890</b>	<b>(3,990)</b>	<b>211,350</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY**

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P001 WASTE COLLECTION</b>					
A001 COLLECTION OF DOMESTIC WASTE	2,052,030	1,945,290	2,015,740	1,976,530	2,078,160
A002 TRADE WASTE COLLECTION	(211,180)	(225,200)	(190,830)	(200,990)	(210,890)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	(126,030)	(110,730)	(126,480)	(155,310)	(139,160)
A010 RECYCLING ACTIVITIES	(3,500)	0	0	0	0
	1,711,320	1,609,360	1,698,430	1,620,230	1,728,110
<b>P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>					
A145 PARKING FACILITIES	(537,330)	(517,830)	(709,810)	(701,900)	(744,080)
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT	141,440	91,310	70,040	58,490	59,950
	(395,890)	(426,520)	(639,770)	(643,410)	(684,130)
<b>P015 CEMETERIES</b>					
A030 CEMETERY	122,510	110,060	107,840	107,110	106,610
	122,510	110,060	107,840	107,110	106,610
<b>P022 TOWN HALL KIDDERMINSTER</b>					
A170 TOWN HALL, KIDDERMINSTER	137,250	122,530	74,220	43,320	29,880
	137,250	122,530	74,220	43,320	29,880
<b>P023 COMMUNITY DEVELOPMENT</b>					
A036 LEISURE DEVELOPMENT	28,520	24,240	20,440	20,500	20,560
A040 PLAY DEVELOPMENT	39,340	47,330	54,920	55,140	55,370
A065 ARTS DEVELOPMENT	55,260	52,850	67,460	68,520	69,770
A094 SPORTS DEVELOPMENT	64,890	58,850	81,140	82,860	84,820
A103 COMMUNITY DEVELOPMENT	55,820	64,430	20,400	20,880	21,400
	243,830	247,700	244,360	247,900	251,920
<b>P030 MUSEUM AND TIC</b>					
A050 MUSEUM STORE	51,120	51,440	51,190	51,760	52,400
A055 BEWDLEY MUSEUM	348,360	364,970	372,130	378,070	387,870
A200 GUILDHALL, BEWDLEY	34,200	31,710	31,000	31,720	32,440
	433,680	448,120	454,320	461,550	472,710
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
A070 WYRE FOREST LEISURE CENTRE	(152,270)	(194,940)	(198,710)	(208,580)	(218,430)
A076 BEWDLEY LEISURE CENTRE	54,090	52,840	51,140	51,550	52,100
A080 STOURPORT SPORTS CLUB	26,250	23,090	16,130	16,360	16,830
A110 STOURPORT COMMUNITY CENTRE	12,090	13,510	13,200	13,230	13,250
	(59,840)	(105,500)	(118,240)	(127,440)	(136,250)
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	334,470	319,440	309,040	316,680	323,210
	334,470	319,440	309,040	316,680	323,210
<b>P040 ALLOTMENTS</b>					
A120 ALLOTMENTS	180	(2,910)	(2,990)	(3,070)	(3,150)
	180	(2,910)	(2,990)	(3,070)	(3,150)

## COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
A025 PUBLIC CONVENIENCES	91,090	79,080	83,370	82,380	80,460
A085 SPORTS PITCHES AND FACILITIES	92,980	78,950	61,160	61,280	58,890
A125 PARKS AND GREEN SPACES	964,280	1,018,710	1,018,930	1,020,080	989,710
A150 STREET FURNITURE AND NAMEPLATES	19,800	19,800	19,750	19,690	19,630
A155 HIGHWAYS GENERAL CLEANSING	604,810	640,560	646,970	715,230	732,480
A160 HIGHWAYS MAINTENANCE OF VERGES	112,680	71,120	68,970	70,460	72,070
A165 HIGHWAYS RESIDUAL FUNCTION	690	740	760	720	760
	1,886,330	1,908,960	1,899,910	1,969,840	1,954,000
<b>P066 PROPERTY</b>					
A210 GREEN STREET DEPOT, KIDDERMINSTER	54,890	0	0	0	0
	54,890	0	0	0	0
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
A220 GROUNDS MAINTENANCE	17,730	0	0	0	0
A221 GARAGE HOLDING ACCOUNT	7,740	0	90	(4,370)	(8,030)
A222 OTHER COMMERCIAL TRADING ACCOUNTS	(75,710)	(3,150)	(17,540)	(13,020)	(2,860)
	(50,240)	(3,150)	(17,450)	(17,390)	(10,890)
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT MANAGEMENT</b>					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	(106,920)	(90)	86,820	(30,380)	(30,380)
A258 DEPOT MANAGEMENT	94,120	(20)	(10)	(30,020)	(29,950)
A259 COMMERCIAL INCOME GENERATION TEAM	4,370	0	0	0	0
	(8,430)	(110)	86,810	(60,400)	(60,330)
<b>P215 CRIME AND DISORDER ACT 1998</b>					
A495 COMMUNITY SAFETY	162,460	153,920	159,970	161,960	164,310
A496 EXTERNAL FUNDING	13,580	13,020	45,280	46,570	48,060
	176,040	166,940	205,250	208,530	212,370
<b>P220 COMMUNITY STRATEGY</b>					
A500 COMMUNITY STRATEGY	33,000	33,000	33,000	0	0
	33,000	33,000	33,000	0	0
<b>P225 CORPORATE COSTS</b>					
A382 CORPORATE COSTS	36,500	36,500	36,500	36,500	36,500
	36,500	36,500	36,500	36,500	36,500
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	44,950	56,060	50,630	51,910	53,330
	44,950	56,060	50,630	51,910	53,330
<b>P240 COMMUNICATIONS</b>					
A380 CORPORATE COMMUNICATIONS	370	3,630	0	0	0
	370	3,630	0	0	0
<b>Total S11 COMMUNITY WELL-BEING AND ENVIRONMENT</b>	<b>4,700,920</b>	<b>4,524,110</b>	<b>4,421,860</b>	<b>4,211,860</b>	<b>4,273,890</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A001 COLLECTION OF DOMESTIC WASTE</b>					
R001 Waste Transfer Station					
R002 Domestic Waste and Recycling					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	1,191,910	1,131,340	1,202,730	1,247,640	1,294,200
Vacancy Savings	(13,550)	(12,650)	(25,680)	(26,390)	(27,180)
Indirect Employee Expenses	6,610	6,420	6,780	6,820	6,930
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	17,870	30,450	30,830	31,280	31,730
Cleaning & Domestic Supplies	46,750	36,750	31,840	32,230	32,660
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	429,180	418,910	420,390	422,270	426,730
Transport Insurance	36,730	28,080	28,260	29,700	31,140
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	2,990	2,990	2,990	2,990	2,990
Equipment, Furniture & Materials - Trade Bins	45,000	52,000	45,000	45,000	45,000
Clothing, Uniforms and Laundry	7,590	7,590	7,590	7,590	7,590
Services	3,500	0	0	0	0
Services - Other	9,250	5,000	5,000	5,000	5,000
Communications & Computing	3,480	2,980	2,980	2,980	2,980
Grants & Subscriptions	2,950	1,750	1,750	1,750	1,750
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	300	0	0	0	0
<b>SUPPORT SERVICES</b>					
Financial Services	7,570	5,050	6,230	6,450	6,600
Human Resources	12,650	12,740	13,360	13,450	13,750
Convenor Recharges	3,910	3,940	4,040	4,150	4,280
Commercial Income Generation Team	0	3,390	4,150	4,430	4,440
Departmental Administrative Expenses	49,160	57,230	42,710	43,720	44,560
<b>CAPITAL CHARGES</b>					
Depreciation	356,300	316,050	339,500	253,460	310,180
<b>GROSS EXPENDITURE</b>	<b>2,220,150</b>	<b>2,110,010</b>	<b>2,170,450</b>	<b>2,134,520</b>	<b>2,245,330</b>
<u>INCOME</u>					
Customer & Client Receipts	(32,300)	(34,300)	(34,300)	(34,300)	(34,300)
Recharges	(135,820)	(123,420)	(120,410)	(123,690)	(132,870)
Use of Earmarked Reserve	0	(7,000)	0	0	0
<b>GROSS INCOME</b>	<b>(168,120)</b>	<b>(164,720)</b>	<b>(154,710)</b>	<b>(157,990)</b>	<b>(167,170)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>2,052,030</b>	<b>1,945,290</b>	<b>2,015,740</b>	<b>1,976,530</b>	<b>2,078,160</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A002 TRADE WASTE COLLECTION</b>					
R003 Trade Waste Collection					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	86,240	67,910	71,010	73,570	76,370
Vacancy Savings	(640)	(620)	(1,270)	(1,300)	(1,340)
Indirect Employee Expenses	260	260	280	280	290
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	26,500	27,880	28,040	28,490	29,020
Transport Insurance	1,670	1,560	1,630	1,720	1,810
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Trade Bins	24,000	33,000	24,000	24,000	24,000
Services - WCC Tipping Cost	276,440	298,980	307,960	317,180	326,700
Communications & Computing	60	60	60	60	60
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	20,110	22,090	22,440	23,090	23,820
SUPPORT SERVICES					
Financial Services	3,550	3,190	3,500	3,620	3,670
Legal Services	1,040	1,010	1,090	1,160	1,250
Convenor Recharges	170	170	180	190	190
Commercial Income Generation Team	0	3,390	4,150	4,430	4,440
Departmental Administrative Expenses	10,930	12,010	8,260	8,630	8,970
CAPITAL CHARGES					
Depreciation	0	0	48,580	48,580	48,580
<b>GROSS EXPENDITURE</b>	<b>450,330</b>	<b>470,890</b>	<b>519,910</b>	<b>533,700</b>	<b>547,830</b>
<u>INCOME</u>					
Fees and Charges - Compounded Inflation	0	0	0	(23,300)	(46,600)
Trade Waste Income	(634,000)	(665,000)	(688,300)	(688,300)	(688,300)
Recharges	(27,510)	(22,090)	(22,440)	(23,090)	(23,820)
Use of Earmarked Reserve	0	(9,000)	0	0	0
<b>GROSS INCOME</b>	<b>(661,510)</b>	<b>(696,090)</b>	<b>(710,740)</b>	<b>(734,690)</b>	<b>(758,720)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(211,180)</b>	<b>(225,200)</b>	<b>(190,830)</b>	<b>(200,990)</b>	<b>(210,890)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A005 KERBSIDE RECYCLING (RECYCLED)</b>					
R005 Garden Waste Collection Service					
R010 Kerbside Recycling					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	79,410	100,870	105,540	109,430	112,850
Vacancy Savings	(650)	(990)	(2,000)	(2,050)	(2,120)
Indirect Employee Expenses	260	400	420	420	430
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	13,200	17,810	17,920	18,180	18,510
Transport Insurance	1,670	1,560	1,570	1,650	1,730
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,000	15,000	6,000	6,000	6,000
Services	10,660	9,320	8,650	8,870	10,010
Communications & Computing	60	30	30	30	30
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	40,210	44,180	44,890	46,180	47,640
SUPPORT SERVICES					
Financial Services	3,550	3,190	3,500	3,620	3,670
Convenor Recharges	170	260	270	280	290
Commercial Income Generation Team	0	5,330	6,520	6,960	6,980
Departmental Administrative Expenses	6,670	14,550	9,960	10,120	10,250
CAPITAL CHARGES					
Depreciation	18,760	18,760	18,750	0	26,070
<b>GROSS EXPENDITURE</b>	<b>179,970</b>	<b>230,270</b>	<b>222,020</b>	<b>209,690</b>	<b>242,340</b>
<u>INCOME</u>					
Customer & Client Receipts	(306,000)	(332,000)	(348,500)	(348,500)	(348,500)
Fees and Charges - Compounded Inflation	0	0	0	(16,500)	(33,000)
Use of Earmarked Reserve	0	(9,000)	0	0	0
<b>GROSS INCOME</b>	<b>(306,000)</b>	<b>(341,000)</b>	<b>(348,500)</b>	<b>(365,000)</b>	<b>(381,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(126,030)</b>	<b>(110,730)</b>	<b>(126,480)</b>	<b>(155,310)</b>	<b>(139,160)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A010 RECYCLING ACTIVITIES</b>					
R015 Bring Bank Recycling					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	500	0	0	0	0
GROSS EXPENDITURE	500	0	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(4,000)	0	0	0	0
GROSS INCOME	(4,000)	0	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	<b>(3,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P001 WASTE COLLECTION</b>	<b>1,711,320</b>	<b>1,609,360</b>	<b>1,698,430</b>	<b>1,620,230</b>	<b>1,728,110</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>					
<b>A145 PARKING FACILITIES</b>					
R185 Car Parks General					
R189 Weavers Wharf Car Park					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	155,940	151,680	167,640	166,360	170,540
Vacancy Savings	(940)	(890)	(1,820)	(1,870)	(1,920)
Indirect Employee Expenses	1,270	5,600	4,920	5,140	5,390
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	9,920	5,920	6,080	6,220	6,380
Repairs, Alterations & Maintenance of Grounds	69,780	84,510	55,430	55,490	55,550
Energy Costs	3,400	4,500	4,640	4,770	4,920
Non-Domestic Rates	179,440	209,360	215,630	222,100	228,780
Water Services	17,000	17,000	17,000	17,000	17,000
Fixtures & Fittings	400	200	200	200	200
Apportionment of Expenses of Operational Buildings	3,950	2,450	2,490	2,540	2,570
Cleaning & Domestic Supplies	144,790	144,790	145,180	146,980	148,900
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	3,120	3,480	3,500	3,530	3,590
Transport Insurance	1,670	1,560	1,570	1,650	1,730
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	43,740	37,740	42,740	42,740	42,740
Clothing, Uniforms and Laundry	1,750	1,750	1,750	1,750	1,750
Printing, Stationery & General Office Expenses	450	450	450	450	450
Services	38,100	37,910	37,820	37,840	37,870
Communications & Computing	8,600	8,400	8,100	8,100	8,100
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	59,900	59,900	48,230	48,940	49,660
<b>SUPPORT SERVICES</b>					
Financial Services	10,820	11,410	10,360	10,620	10,760
Legal Services	4,990	5,000	5,300	5,470	5,850
Human Resources	1,080	1,090	1,120	1,130	1,180
Convenor Recharges	300	310	310	320	330
Facilities Management	1,060	1,060	1,090	1,150	1,180
Worcestershire Hub	3,960	3,440	4,170	4,290	4,410
Commercial Income Generation Team	0	3,630	4,450	4,750	4,760
Departmental Administrative Expenses	23,950	33,170	23,090	23,670	23,970
<b>CAPITAL CHARGES</b>					
Depreciation	15,300	15,300	1,100	6,590	6,600
<b>GROSS EXPENDITURE</b>	<b>803,740</b>	<b>850,720</b>	<b>812,540</b>	<b>827,920</b>	<b>843,240</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>					
<b>A145 PARKING FACILITIES (Continued)</b>					
R185 Car Parks General					
R189 Weavers Wharf Car Park					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(10,000)	(10,000)	(10,000)	(10,000)
Customer & Client Receipts	(157,250)	(175,000)	(175,000)	(175,000)	(175,000)
Management Fee Weavers Wharf	(158,550)	(158,550)	(165,680)	(165,680)	(165,680)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(990,000)	(992,250)	(1,142,250)	(992,250)	(1,042,250)
Fees and Charges - Compounded Inflation	0	0	0	(157,130)	(164,260)
Recharges to Other Services	(10,460)	(10,430)	(10,920)	(11,260)	(11,630)
Recharges	(24,210)	(21,720)	(17,900)	(17,900)	(17,900)
<b>GROSS INCOME</b>	<b>(1,341,070)</b>	<b>(1,368,550)</b>	<b>(1,522,350)</b>	<b>(1,529,820)</b>	<b>(1,587,320)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(537,330)</b>	<b>(517,830)</b>	<b>(709,810)</b>	<b>(701,900)</b>	<b>(744,080)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>					
<b>A146 CIVIL &amp; ENVIRONMENTAL ENFORCEMENT</b>					
R193 Civil and Environmental Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	148,470	113,090	124,080	104,620	102,790
Vacancy Savings	(650)	(890)	(1,820)	(1,870)	(1,920)
Indirect Employee Expenses	790	850	810	720	580
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,950	4,900	4,980	5,080	5,150
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	5,630	5,680	5,700	5,770	5,880
Transport Insurance	3,340	3,120	3,140	3,300	3,460
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	9,000	16,500	16,500	16,500	16,500
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	250	0	0	0	0
Services	1,550	1,550	1,550	1,550	1,550
Communications & Computing	2,400	2,250	2,150	2,150	2,150
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	36,380	36,380	18,080	18,350	18,630
Wychavon District Council	3,030	3,030	3,060	3,090	3,120
SUPPORT SERVICES					
Financial Services	8,110	8,920	8,180	8,360	8,460
Legal Services	5,180	5,050	5,410	5,750	6,220
Human Resources	1,080	1,090	1,120	1,130	1,180
Convenor Recharges	170	260	270	280	290
Departmental Administrative Expenses	39,100	32,570	22,630	23,300	23,600
CAPITAL CHARGES					
Depreciation	8,560	6,180	6,190	6,180	7,320
GROSS EXPENDITURE	277,340	241,530	223,030	205,260	205,960
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(2,400)	(2,400)	(2,400)	(2,400)
Customer & Client Receipts	(112,500)	(120,000)	(120,000)	(120,000)	(120,000)
Recharges to Other Services	(23,400)	(27,820)	(30,590)	(24,370)	(23,610)
GROSS INCOME	(135,900)	(150,220)	(152,990)	(146,770)	(146,010)
<b>NET EXPENDITURE/(INCOME)</b>	141,440	91,310	70,040	58,490	59,950
<b>Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>	<b>(395,890)</b>	<b>(426,520)</b>	<b>(639,770)</b>	<b>(643,410)</b>	<b>(684,130)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P015 CEMETERIES</b>					
<b>A030 CEMETERY</b>					
R040 Cemetery					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	6,720	5,450	5,560	5,710	5,880
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	9,040	9,040	9,270	9,500	9,740
Repairs, Alterations & Maintenance of Grounds	119,380	112,930	112,170	113,550	115,040
Energy Costs	520	520	540	550	570
Non-Domestic Rates	3,140	3,430	3,530	3,640	3,750
Water Services	0	500	500	500	500
Fixtures & Fittings	170	170	170	170	170
Apportionment of Expenses of Operational Buildings	3,070	2,450	2,490	2,540	2,590
Cleaning & Domestic Supplies	500	500	500	500	510
Premises Insurance	780	600	550	580	600
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	20	20	20	20	20
Services	12,000	8,000	12,000	12,000	12,000
Communications & Computing	40	40	40	40	40
Miscellaneous Expenses	500	500	750	750	750
SUPPORT SERVICES					
Financial Services	2,210	1,550	1,520	1,540	1,590
Legal Services	1,300	1,350	1,420	1,140	940
Facilities Management	540	540	540	580	590
Departmental Administrative Expenses	3,490	3,920	2,620	2,650	2,690
CAPITAL CHARGES					
Depreciation	5,340	5,550	5,550	5,550	5,540
GROSS EXPENDITURE	169,760	158,060	160,740	162,510	164,510
<u>INCOME</u>					
Customer & Client Receipts	(47,250)	(48,000)	(52,900)	(52,900)	(52,900)
Fees and Charges - Compounded Inflation	0	0	0	(2,500)	(5,000)
GROSS INCOME	(47,250)	(48,000)	(52,900)	(55,400)	(57,900)
<b>NET EXPENDITURE/(INCOME)</b>	122,510	110,060	107,840	107,110	106,610
<b>Total P015 CEMETERIES</b>	<b>122,510</b>	<b>110,060</b>	<b>107,840</b>	<b>107,110</b>	<b>106,610</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P022 TOWN HALL KIDDERMINSTER</b>					
<b>A170 TOWN HALL, KIDDERMINSTER</b>					
R216 Management Of Kidderminster Town Hall					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	7,390	0	0	0	0
Indirect Employee Expenses	670	0	0	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	122,530	122,530	74,220	43,320	29,880
SUPPORT SERVICES					
Human Resources	1,080	0	0	0	0
Convenor Recharges	450	0	0	0	0
Departmental Administrative Expenses	5,130	0	0	0	0
GROSS EXPENDITURE	137,250	122,530	74,220	43,320	29,880
<b>NET EXPENDITURE/(INCOME)</b>	137,250	122,530	74,220	43,320	29,880
<b>Total P022 TOWN HALL KIDDERMINSTER</b>	<b>137,250</b>	<b>122,530</b>	<b>74,220</b>	<b>43,320</b>	<b>29,880</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A036 LEISURE DEVELOPMENT</b>					
R175 Events					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	10,210	5,440	2,980	2,980	2,980
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	500	500	500	500
Services	12,750	13,100	13,100	13,100	13,100
Sponsorship and Competitions	3,930	3,930	3,930	3,930	3,930
SUPPORT SERVICES					
Financial Services	3,420	3,030	2,930	2,990	3,050
Departmental Administrative Expenses	1,710	1,240	0	0	0
<b>GROSS EXPENDITURE</b>	<b>32,520</b>	<b>27,240</b>	<b>23,440</b>	<b>23,500</b>	<b>23,560</b>
<u>INCOME</u>					
Customer & Client Receipts	(4,000)	(3,000)	(3,000)	(3,000)	(3,000)
<b>GROSS INCOME</b>	<b>(4,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>28,520</b>	<b>24,240</b>	<b>20,440</b>	<b>20,500</b>	<b>20,560</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A040 PLAY DEVELOPMENT</b>					
R055 Summer Playschemes					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	23,270	29,810	28,620	28,750	28,880
Indirect Employee Expenses	40	20	20	20	20
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	900	900	450	450	450
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	250	0	0	0	0
Printing, Stationery & General Office Expenses	800	800	800	800	800
Communications & Computing	200	120	90	90	90
Grants & Subscriptions	11,500	11,450	11,750	11,750	11,750
SUPPORT SERVICES					
Financial Services	2,380	1,920	1,860	1,900	1,940
Departmental Administrative Expenses	3,500	5,810	14,830	14,880	14,940
GROSS EXPENDITURE	42,840	50,830	58,420	58,640	58,870
<u>INCOME</u>					
Customer & Client Receipts	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
GROSS INCOME	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
<b>NET EXPENDITURE/(INCOME)</b>	<b>39,340</b>	<b>47,330</b>	<b>54,920</b>	<b>55,140</b>	<b>55,370</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A065 ARTS DEVELOPMENT</b>					
R075 Arts Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	27,090	26,830	23,670	24,240	24,870
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,610	1,610	1,610	1,610	1,610
Services	400	390	380	380	390
Partnership Funding	3,000	3,000	3,000	3,000	3,000
Kidderminster Arts Festival	5,000	18,820	5,000	5,000	5,000
Arts Activities	9,070	9,070	9,070	9,070	9,070
SUPPORT SERVICES					
Financial Services	3,940	3,570	3,470	3,530	3,600
Legal Services	670	720	750	720	740
Departmental Administrative Expenses	13,980	12,160	30,010	30,470	30,990
<b>GROSS EXPENDITURE</b>	<b>64,760</b>	<b>76,170</b>	<b>76,960</b>	<b>78,020</b>	<b>79,270</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Customer & Client Receipts	(4,500)	(7,900)	(4,500)	(4,500)	(4,500)
Use of Earmarked Reserve	0	(10,420)	0	0	0
<b>GROSS INCOME</b>	<b>(9,500)</b>	<b>(23,320)</b>	<b>(9,500)</b>	<b>(9,500)</b>	<b>(9,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>55,260</b>	<b>52,850</b>	<b>67,460</b>	<b>68,520</b>	<b>69,770</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A094 SPORTS DEVELOPMENT</b>					
R125 Sports Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	31,000	31,490	29,780	30,630	31,590
PREMISES RELATED EXPENDITURE					
Rents	1,000	1,000	1,000	1,000	1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	300	300	300	300	300
Printing, Stationery & General Office Expenses	2,500	2,500	2,500	2,500	2,500
Services	500	500	500	500	500
Miscellaneous Expenses	3,300	3,000	3,000	3,000	3,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution to Worcs Sports Partnership	3,690	3,690	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	1,060	540	520	540	550
Departmental Administrative Expenses	21,540	15,830	42,540	43,390	44,380
GROSS EXPENDITURE	64,890	58,850	81,140	82,860	84,820
<b>NET EXPENDITURE/(INCOME)</b>	64,890	58,850	81,140	82,860	84,820

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A103 COMMUNITY DEVELOPMENT</b>					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	32,700	42,610	8,400	8,640	8,900
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	400	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	22,720	21,420	12,000	12,240	12,500
GROSS EXPENDITURE	55,820	64,430	20,400	20,880	21,400
<b>NET EXPENDITURE/(INCOME)</b>	55,820	64,430	20,400	20,880	21,400
<b>Total P023 COMMUNITY DEVELOPMENT</b>	<b>243,830</b>	<b>247,700</b>	<b>244,360</b>	<b>247,900</b>	<b>251,920</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A050 MUSEUM STORE</b>					
R060 Museum Store					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	16,540	16,520	17,250	17,740	18,290
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,400	1,400	1,440	1,460	1,500
Energy Costs	620	1,700	1,130	1,170	1,200
Rents	29,860	30,360	30,360	30,360	30,360
Fixtures & Fittings	610	700	700	700	700
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,460	1,460	1,460	1,460	1,460
Services	3,630	2,300	1,930	2,030	2,130
GROSS EXPENDITURE	54,120	54,440	54,270	54,920	55,640
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(3,000)	(3,000)	(3,080)	(3,160)	(3,240)
GROSS INCOME	(3,000)	(3,000)	(3,080)	(3,160)	(3,240)
<b>NET EXPENDITURE/(INCOME)</b>	51,120	51,440	51,190	51,760	52,400

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P030 MUSEUM AND TIC</b>					
<b>A055 BEWDLEY MUSEUM</b>					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	251,820	258,590	256,190	264,210	272,140
Indirect Employee Expenses	2,510	3,850	3,930	3,940	3,960
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	25,400	25,400	26,030	26,690	27,350
Repairs, Alterations & Maintenance of Grounds	10,490	10,490	10,490	10,490	10,490
Energy Costs	14,580	8,280	16,950	17,450	17,980
Rents	170	170	170	170	170
Non-Domestic Rates	1,460	1,450	1,490	1,540	1,580
Water Services	3,870	4,090	4,090	4,090	4,090
Fixtures & Fittings	1,700	1,700	1,700	1,700	1,700
Cleaning & Domestic Supplies	14,470	16,250	16,090	16,450	16,830
Premises Insurance	9,680	7,610	7,110	7,460	7,830
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	50	50	50	50	50
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	37,300	39,260	37,300	37,300	37,300
Catering	150	150	150	150	150
Clothing, Uniforms and Laundry	1,000	500	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	3,620	2,980	2,980	2,980	2,980
Services	14,400	20,740	14,180	14,240	14,290
Communications & Computing	8,070	24,920	21,290	21,540	20,780
Grants & Subscriptions	16,180	20,150	16,190	16,190	16,190
Miscellaneous Expenses	2,500	2,500	2,500	2,500	2,500
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	90	90	90	90	90
<b>SUPPORT SERVICES</b>					
Financial Services	17,410	18,330	17,980	18,420	18,800
ICT Services	7,340	7,270	7,500	7,700	7,900
Legal Services	1,130	1,170	1,230	970	740
Human Resources	3,010	3,050	3,170	3,200	3,270
Convenor Recharges	730	840	880	890	920
Facilities Management	4,260	4,240	4,340	4,600	4,730
Departmental Administrative Expenses	3,340	1,300	0	0	0
<b>CAPITAL CHARGES</b>					
Depreciation	38,300	38,630	38,630	38,630	38,630
<b>GROSS EXPENDITURE</b>	<b>495,030</b>	<b>524,050</b>	<b>513,700</b>	<b>524,640</b>	<b>534,440</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A055 BEWDLEY MUSEUM (Continued)</b>					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(9,710)	0	0	0
Customer & Client Receipts	(146,670)	(137,030)	(141,570)	(146,570)	(146,570)
Use of Earmarked Reserve	0	(12,340)	0	0	0
<b>GROSS INCOME</b>	<b>(146,670)</b>	<b>(159,080)</b>	<b>(141,570)</b>	<b>(146,570)</b>	<b>(146,570)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>348,360</b>	<b>364,970</b>	<b>372,130</b>	<b>378,070</b>	<b>387,870</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A200 GUILDHALL, BEWDLEY</b>					
R223 Guildhall Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	6,330	6,330	6,500	6,660	6,820
Energy Costs	3,860	3,860	3,980	4,100	4,220
Non-Domestic Rates	4,660	4,620	4,760	4,900	5,040
Water Services	1,330	1,420	1,420	1,420	1,420
Fixtures & Fittings	100	100	100	100	100
Cleaning & Domestic Supplies	2,900	1,450	440	440	440
Premises Insurance	4,460	3,370	3,130	3,280	3,440
SUPPORT SERVICES					
Facilities Management	4,080	4,080	4,190	4,340	4,480
CAPITAL CHARGES					
Depreciation	7,140	7,140	7,140	7,140	7,140
GROSS EXPENDITURE	34,860	32,370	31,660	32,380	33,100
<u>INCOME</u>					
Customer & Client Receipts	(660)	(660)	(660)	(660)	(660)
GROSS INCOME	(660)	(660)	(660)	(660)	(660)
<b>NET EXPENDITURE/(INCOME)</b>	34,200	31,710	31,000	31,720	32,440
<b>Total P030 MUSEUM AND TIC</b>	<b>433,680</b>	<b>448,120</b>	<b>454,320</b>	<b>461,550</b>	<b>472,710</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A070 WYRE FOREST LEISURE CENTRE</b>					
R080 Wyre Forest Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	25,450	2,580	0	0	0
SUPPLIES & SERVICES					
Miscellaneous Expenses	0	15,000	10,000	10,000	10,000
SUPPORT SERVICES					
Financial Services	1,060	1,090	1,070	1,090	1,110
Departmental Administrative Expenses	17,680	1,300	0	0	0
CAPITAL CHARGES					
Depreciation	331,720	331,740	331,740	331,740	331,750
<b>GROSS EXPENDITURE</b>	<b>375,910</b>	<b>351,710</b>	<b>342,810</b>	<b>342,830</b>	<b>342,860</b>
<u>INCOME</u>					
Customer & Client Receipts	(528,180)	(531,650)	(541,520)	(551,410)	(561,290)
Use of Earmarked Reserve	0	(15,000)	0	0	0
<b>GROSS INCOME</b>	<b>(528,180)</b>	<b>(546,650)</b>	<b>(541,520)</b>	<b>(551,410)</b>	<b>(561,290)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(152,270)</b>	<b>(194,940)</b>	<b>(198,710)</b>	<b>(208,580)</b>	<b>(218,430)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A076 BEWDLEY LEISURE CENTRE</b>					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,380	1,030	0	0	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	11,450	11,450	11,740	12,030	12,330
Repairs, Alterations & Maintenance of Grounds	10,680	9,600	9,430	9,540	9,670
Premises Insurance	1,230	940	850	890	940
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	10,860	10,140	10,330	10,510	10,700
SUPPORT SERVICES					
Financial Services	520	1,090	1,070	1,090	1,110
Legal Services	840	900	940	890	940
Departmental Administrative Expenses	960	520	0	0	0
CAPITAL CHARGES					
Depreciation	26,130	26,130	26,130	26,130	26,130
GROSS EXPENDITURE	64,050	61,800	60,490	61,080	61,820
<u>INCOME</u>					
Customer & Client Receipts	(9,960)	(8,960)	(9,350)	(9,530)	(9,720)
GROSS INCOME	(9,960)	(8,960)	(9,350)	(9,530)	(9,720)
<b>NET EXPENDITURE/(INCOME)</b>	54,090	52,840	51,140	51,550	52,100

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A080 STOURPORT SPORTS CLUB</b>					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	6,310	4,920	0	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	13,340	13,340	13,670	14,020	14,370
SUPPORT SERVICES					
Legal Services	2,210	2,360	2,460	2,340	2,460
Departmental Administrative Expenses	4,390	2,470	0	0	0
GROSS EXPENDITURE	26,250	23,090	16,130	16,360	16,830
<b>NET EXPENDITURE/(INCOME)</b>	26,250	23,090	16,130	16,360	16,830

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A110 STOURPORT COMMUNITY CENTRE</b>					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	0	280	0	0	0
Rents	400	400	400	400	400
Premises Insurance	500	370	350	370	390
CAPITAL CHARGES					
Depreciation	11,590	12,860	12,850	12,860	12,860
<b>GROSS EXPENDITURE</b>	<b>12,490</b>	<b>13,910</b>	<b>13,600</b>	<b>13,630</b>	<b>13,650</b>
<u>INCOME</u>					
Customer & Client Receipts	(400)	(400)	(400)	(400)	(400)
<b>GROSS INCOME</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>12,090</b>	<b>13,510</b>	<b>13,200</b>	<b>13,230</b>	<b>13,250</b>
<b>Total P034 SPORTS AND PHYSICAL RECREATION</b>	<b>(59,840)</b>	<b>(105,500)</b>	<b>(118,240)</b>	<b>(127,440)</b>	<b>(136,250)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
<b>A118 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
R163 Nature Reserves					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	141,190	151,990	143,150	137,770	141,940
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	66,850	143,670	74,490	75,190	75,960
Energy Costs	40	10	0	0	0
Water Services	150	150	150	150	150
Premises Insurance	0	10	10	10	10
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	6,030	7,500	7,540	7,630	7,760
Transport Insurance	3,340	3,120	3,140	3,300	3,460
Car Allowances	150	150	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,600	13,270	2,600	2,600	2,600
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	4,110	4,110	4,110	4,110	4,110
Services	2,910	2,530	2,350	2,410	2,720
Communications & Computing	760	650	650	650	650
Grants & Subscriptions	2,500	159,520	2,500	2,500	2,500
Miscellaneous Expenses	600	600	600	600	600
SUPPORT SERVICES					
Financial Services	7,890	8,220	7,960	8,150	8,310
Legal Services	1,340	720	750	720	740
Commercial Income Generation Team	0	2,910	3,560	3,800	3,810
Departmental Administrative Expenses	91,110	79,930	62,590	64,040	64,840
CAPITAL CHARGES					
Depreciation	2,720	2,720	2,720	2,720	2,720
GROSS EXPENDITURE	335,290	582,780	320,020	317,500	324,030
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(213,730)	(10,160)	0	0
Customer & Client Receipts	(820)	(820)	(820)	(820)	(820)
Use of Earmarked Reserve	0	(48,790)	0	0	0
GROSS INCOME	(820)	(263,340)	(10,980)	(820)	(820)
<b>NET EXPENDITURE/(INCOME)</b>	334,470	319,440	309,040	316,680	323,210
<b>Total P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>	<b>334,470</b>	<b>319,440</b>	<b>309,040</b>	<b>316,680</b>	<b>323,210</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P040 ALLOTMENTS</b>					
<b>A120 ALLOTMENTS</b>					
R155 Allotments					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	2,940	160	160	160	160
GROSS EXPENDITURE	2,940	160	160	160	160
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,760)	(3,070)	(3,150)	(3,230)	(3,310)
GROSS INCOME	(2,760)	(3,070)	(3,150)	(3,230)	(3,310)
<b>NET EXPENDITURE/(INCOME)</b>	180	(2,910)	(2,990)	(3,070)	(3,150)
<b>Total P040 ALLOTMENTS</b>	<b>180</b>	<b>(2,910)</b>	<b>(2,990)</b>	<b>(3,070)</b>	<b>(3,150)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A025 PUBLIC CONVENIENCES</b>					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	46,450	44,200	46,170	47,500	48,990
Vacancy Savings	(530)	(520)	(1,050)	(1,070)	(1,110)
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	18,260	16,260	16,670	17,090	17,520
Energy Costs	3,460	3,460	3,560	3,670	3,780
Non-Domestic Rates	9,320	2,970	5,860	6,040	6,230
Water Services	10,000	8,000	8,000	8,000	8,000
Cleaning & Domestic Supplies	7,150	8,380	8,380	8,380	8,380
Premises Insurance	590	460	420	440	470
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,000	5,000	5,000	5,000	5,000
Clothing, Uniforms and Laundry	100	100	100	100	100
Communications & Computing	80	80	80	80	80
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	7,090	12,290	7,510	5,310	3,000
SUPPORT SERVICES					
Financial Services	3,340	580	3,030	3,100	3,170
Convenor Recharges	170	170	180	190	190
Facilities Management	1,590	1,590	1,630	1,730	1,770
Departmental Administrative Expenses	2,510	1,510	1,030	1,040	1,060
CAPITAL CHARGES					
Depreciation	13,760	14,780	14,790	14,800	13,960
<b>GROSS EXPENDITURE</b>	<b>128,340</b>	<b>119,310</b>	<b>121,360</b>	<b>121,400</b>	<b>120,590</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(17,940)	(20,940)	(18,390)	(18,850)	(19,320)
Customer & Client Receipts	(250)	0	0	0	0
Recharges	(19,060)	(19,290)	(19,600)	(20,170)	(20,810)
<b>GROSS INCOME</b>	<b>(37,250)</b>	<b>(40,230)</b>	<b>(37,990)</b>	<b>(39,020)</b>	<b>(40,130)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>91,090</b>	<b>79,080</b>	<b>83,370</b>	<b>82,380</b>	<b>80,460</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A085 SPORTS PITCHES AND FACILITIES</b>					
R095 Sports Pitches and Facilities					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	6,830	6,830	7,000	7,180	7,360
Repairs, Alterations & Maintenance of Grounds	13,560	770	760	770	780
Energy Costs	230	490	510	520	540
Non-Domestic Rates	2,930	2,900	2,990	3,080	3,170
Water Services	100	100	100	100	100
Premises Insurance	1,910	1,340	1,260	1,330	1,390
SUPPLIES & SERVICES					
Services	50	0	0	0	0
SUPPORT SERVICES					
Financial Services	430	0	0	0	0
Legal Services	4,230	3,810	3,970	3,760	3,950
CAPITAL CHARGES					
Depreciation	62,710	62,710	44,570	44,540	41,600
GROSS EXPENDITURE	92,980	78,950	61,160	61,280	58,890
<b>NET EXPENDITURE/(INCOME)</b>	92,980	78,950	61,160	61,280	58,890

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A125 PARKS AND GREEN SPACES</b>					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces - Maintenance					
R166 Brinton Park - HLF					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	118,830	110,950	105,380	108,380	111,600
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	14,570	14,570	31,430	31,810	32,190
Repairs, Alterations & Maintenance of Grounds	550,860	607,490	608,700	607,570	621,240
Energy Costs	9,110	8,700	8,960	9,230	9,500
Rents	0	600	600	600	600
Non-Domestic Rates	2,340	2,340	2,410	2,480	2,560
Water Services	3,000	4,000	4,000	4,000	4,000
Fixtures & Fittings	120	120	120	120	120
Apportionment of Expenses of Operational Buildings	9,990	10,900	11,050	11,240	11,400
Cleaning & Domestic Supplies	29,450	13,110	13,320	13,700	14,140
Premises Insurance	1,260	880	810	850	900
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	13,500	24,000	23,970	24,250	24,640
Transport Insurance	8,350	18,720	18,840	19,800	20,760
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	399,940	64,200	135,700	34,200	34,200
Clothing, Uniforms and Laundry	500	0	0	0	0
Services	5,870	4,840	4,540	4,620	4,700
Communications & Computing	330	250	100	100	100
Miscellaneous Expenses	177,520	170,540	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	7,950	7,950	7,950	7,950	7,950
<b>SUPPORT SERVICES</b>					
Financial Services	6,950	5,260	6,070	6,250	6,340
Legal Services	9,120	9,560	10,020	8,740	8,140
Facilities Management	2,650	2,650	2,720	2,890	2,950
Commercial Income Generation Team	0	9,690	11,860	12,660	12,690
Departmental Administrative Expenses	68,480	74,920	49,630	50,390	50,980
<b>CAPITAL CHARGES</b>					
Depreciation	99,580	106,840	103,420	101,530	51,920
<b>GROSS EXPENDITURE</b>	<b>1,540,270</b>	<b>1,273,080</b>	<b>1,161,600</b>	<b>1,063,360</b>	<b>1,033,620</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A125 PARKS AND GREEN SPACES (Continued)</b>					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces - Maintenance					
R166 Brinton Park - HLF					
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(552,990)	(236,420)	(124,720)	(25,330)	(25,960)
Customer & Client Receipts	(23,000)	(17,950)	(17,950)	(17,950)	(17,950)
<b>GROSS INCOME</b>	<b>(575,990)</b>	<b>(254,370)</b>	<b>(142,670)</b>	<b>(43,280)</b>	<b>(43,910)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>964,280</b>	<b>1,018,710</b>	<b>1,018,930</b>	<b>1,020,080</b>	<b>989,710</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A150 STREET FURNITURE AND NAMEPLATES</b>					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	21,950	21,950	21,950	21,950	21,950
GROSS EXPENDITURE	21,950	21,950	21,950	21,950	21,950
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,150)	(2,150)	(2,200)	(2,260)	(2,320)
GROSS INCOME	(2,150)	(2,150)	(2,200)	(2,260)	(2,320)
<b>NET EXPENDITURE/(INCOME)</b>	19,800	19,800	19,750	19,690	19,630

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A155 HIGHWAYS GENERAL CLEANSING</b>					
R200 Highways General Cleansing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	506,290	467,150	486,330	504,960	524,100
Vacancy Savings	(5,130)	(4,830)	(9,820)	(10,080)	(10,390)
Indirect Employee Expenses	2,320	2,370	2,510	2,530	2,580
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	20,350	31,530	31,070	31,400	31,740
Apportionment of Expenses of Operational Buildings	4,640	4,900	4,980	5,080	5,150
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	137,170	193,590	193,060	195,060	197,940
Direct Transport Costs - Plant	600	600	600	600	600
Transport Insurance	25,050	21,840	21,980	23,100	24,220
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	12,000	14,000	7,000	7,000	7,000
Equipment, Furniture & Materials - External	17,500	16,500	16,500	16,500	16,500
Clothing, Uniforms and Laundry	5,900	5,900	5,900	5,900	5,900
Services	30,090	26,230	24,390	24,990	28,170
Communications & Computing	1,500	800	600	600	600
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	6,660	12,620	12,310	10,550	4,390
SUPPORT SERVICES					
Financial Services	3,340	3,190	3,500	3,620	3,670
Human Resources	6,430	6,500	6,780	6,830	6,990
Convenor Recharges	1,550	1,570	1,630	1,680	1,730
Commercial Income Generation Team	0	13,550	16,590	17,720	17,760
Departmental Administrative Expenses	54,120	44,810	34,260	35,140	35,860
CAPITAL CHARGES					
Depreciation	64,930	65,240	77,190	126,740	127,080
<b>GROSS EXPENDITURE</b>	<b>895,310</b>	<b>928,060</b>	<b>937,360</b>	<b>1,009,920</b>	<b>1,031,590</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(2,000)	(2,000)	(2,000)	(2,000)
Customer & Client Receipts	(145,710)	(140,710)	(143,210)	(143,210)	(143,210)
Fees and Charges - Compounded Inflation	0	0	0	(2,500)	(5,000)
Recharges	(144,790)	(144,790)	(145,180)	(146,980)	(148,900)
<b>GROSS INCOME</b>	<b>(290,500)</b>	<b>(287,500)</b>	<b>(290,390)</b>	<b>(294,690)</b>	<b>(299,110)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>604,810</b>	<b>640,560</b>	<b>646,970</b>	<b>715,230</b>	<b>732,480</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A160 HIGHWAYS MAINTENANCE OF VERGES</b>					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	131,880	123,120	120,970	122,460	124,070
GROSS EXPENDITURE	131,880	123,120	120,970	122,460	124,070
<u>INCOME</u>					
Income - External Works	(19,200)	(52,000)	(52,000)	(52,000)	(52,000)
GROSS INCOME	(19,200)	(52,000)	(52,000)	(52,000)	(52,000)
<b>NET EXPENDITURE/(INCOME)</b>	112,680	71,120	68,970	70,460	72,070

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A165 HIGHWAYS RESIDUAL FUNCTION</b>					
R210 Highways Residual Functions					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Legal Services	690	740	760	720	760
GROSS EXPENDITURE	690	740	760	720	760
<b>NET EXPENDITURE/(INCOME)</b>	690	740	760	720	760
<b>Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>	<b>1,886,330</b>	<b>1,908,960</b>	<b>1,899,910</b>	<b>1,969,840</b>	<b>1,954,000</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P066 PROPERTY</b>					
<b>A210 GREEN STREET DEPOT, KIDDERMINSTER</b>					
R225 Green Street Depot					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	33,980	33,980	34,770	35,600	36,430
Repairs, Alterations & Maintenance of Grounds	6,680	6,850	6,750	6,820	6,890
Energy Costs	26,340	26,040	26,820	27,630	28,460
Rents	1,000	1,000	1,000	1,000	1,000
Non-Domestic Rates	42,790	42,450	43,720	45,040	46,390
Water Services	12,400	15,000	15,000	15,000	15,000
Fixtures & Fittings	3,000	3,000	3,000	3,000	3,000
Cleaning & Domestic Supplies	18,110	30,180	36,830	37,210	37,600
Premises Insurance	6,480	4,980	4,640	4,870	5,110
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	5,500	500	500	500
Catering	580	590	590	590	590
Services	10	6,510	6,510	6,510	6,510
SUPPORT SERVICES					
Financial Services	0	1,160	0	0	0
Facilities Management	10,990	10,960	11,260	11,750	12,070
Property Services	2,410	5,240	2,650	3,150	3,250
CAPITAL CHARGES					
Depreciation	11,910	87,860	87,860	87,860	87,860
<b>GROSS EXPENDITURE</b>	<b>177,180</b>	<b>281,300</b>	<b>281,900</b>	<b>286,530</b>	<b>290,660</b>
<u>INCOME</u>					
Customer & Client Receipts	(21,500)	(5,000)	(6,500)	(6,500)	(6,500)
Recharges	(100,790)	(271,300)	(275,400)	(280,030)	(284,160)
Use of Earmarked Reserve	0	(5,000)	0	0	0
<b>GROSS INCOME</b>	<b>(122,290)</b>	<b>(281,300)</b>	<b>(281,900)</b>	<b>(286,530)</b>	<b>(290,660)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>54,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P066 PROPERTY</b>	<b>54,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A220 GROUNDS MAINTENANCE</b>					
R236 Grounds Maintenance Direct Costs and Income Holding Account					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	559,200	497,200	450,830	467,010	482,260
Vacancy Savings	(5,980)	(4,400)	(8,930)	(9,180)	(9,450)
Indirect Employee Expenses	2,740	2,210	2,350	2,360	2,410
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	13,100	33,020	49,340	18,000	18,000
Non-Domestic Rates	1,490	1,480	1,520	1,570	1,620
Apportionment of Expenses of Operational Buildings	2,570	2,450	2,490	2,540	2,570
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	78,880	40,080	39,940	40,330	40,910
Direct Transport Costs - Plant	8,000	8,000	8,000	8,000	8,000
Transport Insurance	35,070	15,600	15,700	16,500	17,300
Car Allowances	0	200	200	200	200
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	65,600	69,200	64,200	64,200	64,200
Equipment, Furniture & Materials - External	5,000	20,000	20,000	20,000	20,000
Clothing, Uniforms and Laundry	2,300	3,000	3,000	3,000	3,000
Services	17,620	15,790	14,930	15,350	17,180
Communications & Computing	1,780	1,780	1,100	1,100	1,100
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	960	5,060	4,570	4,320	660
<b>SUPPORT SERVICES</b>					
Financial Services	2,440	5,240	3,970	4,120	4,150
Human Resources	9,670	9,730	10,180	10,240	10,490
Convenor Recharges	1,810	1,470	1,520	1,560	1,610
Commercial Income Generation Team	0	30,000	30,000	30,000	30,000
Departmental Administrative Expenses	35,530	49,190	35,120	35,780	36,230
<b>CAPITAL CHARGES</b>					
Depreciation	47,690	20,190	71,170	84,690	84,670
<b>GROSS EXPENDITURE</b>	<b>885,470</b>	<b>826,490</b>	<b>821,200</b>	<b>821,690</b>	<b>837,110</b>
<u>INCOME</u>					
Customer & Client Receipts	(20,000)	(30,000)	(30,000)	(30,000)	(30,000)
Schools	(16,650)	(16,650)	(16,650)	(16,650)	(16,650)
Other External Works	(63,830)	(68,350)	(68,350)	(68,350)	(68,350)
Recharges	(767,260)	(711,490)	(706,200)	(706,690)	(722,110)
<b>GROSS INCOME</b>	<b>(867,740)</b>	<b>(826,490)</b>	<b>(821,200)</b>	<b>(821,690)</b>	<b>(837,110)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>17,730</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A221 GARAGE HOLDING ACCOUNT</b>					
R229 Garage Holding Account					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	170,350	172,290	180,290	185,420	191,130
Vacancy Savings	(1,470)	(1,410)	(2,860)	(2,940)	(3,030)
Indirect Employee Expenses	2,220	1,530	1,720	1,780	1,850
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,150	16,000	16,190	16,420	16,660
Premises Insurance	820	300	330	350	370
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,710	3,400	3,400	3,420	3,460
Transport Insurance	1,670	1,560	1,570	1,650	1,730
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Fuel	290,000	290,000	290,000	290,000	290,000
Equipment, Furniture & Materials - External	241,290	241,290	241,290	241,290	241,290
Clothing, Uniforms and Laundry	800	800	800	800	800
Services	170	110	90	90	100
Communications & Computing	200	150	140	140	140
Grants & Subscriptions	130	800	800	800	800
SUPPORT SERVICES					
Financial Services	3,550	3,780	3,500	3,620	3,670
Human Resources	1,940	1,960	2,020	2,040	2,120
Convenor Recharges	370	350	370	380	390
Departmental Administrative Expenses	22,810	39,700	27,360	27,800	28,150
CAPITAL CHARGES					
Depreciation	10,670	470	4,470	4,470	5,440
<b>GROSS EXPENDITURE</b>	<b>763,380</b>	<b>773,080</b>	<b>771,480</b>	<b>777,530</b>	<b>785,070</b>
<u>INCOME</u>					
Customer & Client Receipts	(28,100)	(15,000)	(21,000)	(21,000)	(21,000)
Fees and Charges - Compounded Inflation	0	0	0	(1,000)	(2,000)
Recharges	(727,540)	(758,080)	(750,390)	(759,900)	(770,100)
<b>GROSS INCOME</b>	<b>(755,640)</b>	<b>(773,080)</b>	<b>(771,390)</b>	<b>(781,900)</b>	<b>(793,100)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>7,740</b>	<b>0</b>	<b>90</b>	<b>(4,370)</b>	<b>(8,030)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A222 OTHER COMMERCIAL TRADING ACCOUNTS</b>					
R252 Arboricultural Services					
R253 Driver Training					
R254 Landscaping Services					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	188,340	301,720	321,380	334,550	345,760
Vacancy Savings	(2,000)	(3,320)	(6,740)	(6,920)	(7,130)
Indirect Employee Expenses	790	0	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	15,000	10,000	10,000	10,000	10,000
Apportionment of Expenses of Operational Buildings	2,570	2,450	2,490	2,540	2,570
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	17,850	18,930	18,840	19,010	19,270
Direct Transport Costs - Plant	3,000	3,000	3,000	3,000	3,000
Transport Insurance	1,670	9,360	9,420	9,900	10,380
Car Allowances	0	120	100	100	100
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	14,850	19,350	20,350	20,350	20,350
Equipment, Furniture & Materials - External	5,000	38,000	27,000	27,000	27,000
Catering	0	1,850	1,850	1,850	1,850
Clothing, Uniforms and Laundry	4,500	5,500	5,500	5,500	5,500
Services	6,780	9,330	6,650	6,780	7,420
Communications & Computing	12,160	2,660	2,660	2,660	2,660
Grants & Subscriptions	1,420	1,420	1,420	1,420	1,420
<b>SUPPORT SERVICES</b>					
Financial Services	900	3,780	470	520	500
Human Resources	1,940	1,960	2,020	2,040	2,120
Convenor Recharges	520	870	910	930	970
Commercial Income Generation Team	0	6,540	8,010	8,550	8,580
Departmental Administrative Expenses	16,040	25,810	17,700	18,430	19,040
<b>CAPITAL CHARGES</b>					
Depreciation	0	14,300	14,310	9,290	9,310
<b>GROSS EXPENDITURE</b>	<b>291,330</b>	<b>473,630</b>	<b>467,340</b>	<b>477,500</b>	<b>490,670</b>
<u>INCOME</u>					
Customer & Client Receipts	(12,400)	(82,880)	(88,460)	(91,380)	(91,380)
Trees and Woodlands	(165,090)	(155,000)	(155,000)	(155,000)	(155,000)
Recharges	(189,550)	(238,900)	(241,420)	(244,140)	(247,150)
<b>GROSS INCOME</b>	<b>(367,040)</b>	<b>(476,780)</b>	<b>(484,880)</b>	<b>(490,520)</b>	<b>(493,530)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(75,710)</b>	<b>(3,150)</b>	<b>(17,540)</b>	<b>(13,020)</b>	<b>(2,860)</b>
<b>Total P070 COMMERCIAL SERVICES- OPERATIONAL AREAS</b>	<b>(50,240)</b>	<b>(3,150)</b>	<b>(17,450)</b>	<b>(17,390)</b>	<b>(10,890)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT MANAGEMENT</b>					
<b>A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION</b>					
R900 Community Well-Being and Environment Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	630,540	523,670	271,590	279,840	288,080
Vacancy Savings	(9,480)	(3,710)	(7,520)	(7,730)	(7,960)
Indirect Employee Expenses	12,800	439,520	6,070	6,190	6,380
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	36,780	22,450	22,810	23,230	23,590
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	120	30	30	30	30
Public Transport	200	200	200	200	200
Car Allowances	2,500	2,500	2,500	2,500	2,500
SUPPLIES & SERVICES					
Catering	100	100	0	0	0
Printing, Stationery & General Office Expenses	860	500	500	500	500
Services	4,710	4,690	4,680	4,680	4,680
Communications & Computing Expenses	32,040	17,600	10,060	10,170	9,840
Grants & Subscriptions	50	50	50	50	50
Miscellaneous Expenses	1,220	1,220	1,220	1,220	1,220
	0	0	86,910	(30,290)	(30,290)
SUPPORT SERVICES					
Financial Services	52,020	45,100	49,160	50,230	51,380
ICT Services	28,210	27,900	28,810	29,610	30,510
Legal Services	9,930	10,260	10,670	10,590	11,160
Human Resources	8,950	8,230	8,580	8,650	8,860
Convenor Recharges	910	570	600	620	630
Chief Executive	9,870	9,780	10,140	10,430	10,670
Corporate Support Services	9,930	8,910	9,000	9,140	9,270
<b>GROSS EXPENDITURE</b>	<b>832,260</b>	<b>1,119,570</b>	<b>516,060</b>	<b>409,860</b>	<b>421,300</b>
<u>INCOME</u>					
Customer & Client Receipts	(1,210)	0	0	0	0
Recharges to Other Services	(937,970)	(687,660)	(429,240)	(440,240)	(451,680)
Use of Earmarked Reserve	0	(432,000)	0	0	0
<b>GROSS INCOME</b>	<b>(939,180)</b>	<b>(1,119,660)</b>	<b>(429,240)</b>	<b>(440,240)</b>	<b>(451,680)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(106,920)</b>	<b>(90)</b>	<b>86,820</b>	<b>(30,380)</b>	<b>(30,380)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT MANAGEMENT</b>					
<b>A258 DEPOT MANAGEMENT</b>					
R903 Depot Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	677,100	746,460	834,850	864,350	893,250
Vacancy Savings	(8,160)	(10,520)	(21,370)	(21,950)	(22,610)
Indirect Employee Expenses	120,680	67,650	58,520	61,290	64,230
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	26,630	62,460	63,580	64,690	65,680
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	300	300	300	300
Car Allowances	400	1,000	1,000	1,000	1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,700	1,700	1,700	1,700	1,700
Equipment, Furniture & Materials - External	2,000	2,000	2,000	2,000	2,000
Catering	740	160	20	20	20
Clothing, Uniforms and Laundry	200	980	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	12,570	12,620	11,280	11,280	11,280
Services	8,610	8,610	8,110	8,110	8,110
Communications & Computing Expenses	57,520	72,270	63,990	83,780	81,660
Grants & Subscriptions	1,820	1,080	1,100	1,100	1,100
Miscellaneous Expenses	3,350	4,140	4,140	4,140	4,140
	0	0	0	(19,060)	(19,060)
SUPPORT SERVICES					
Financial Services	33,360	51,870	31,330	32,060	32,710
ICT Services	49,800	52,160	50,910	52,320	53,860
Legal Services	670	720	750	720	740
Human Resources	17,270	17,440	18,210	18,320	18,770
Convenor Recharges	2,260	2,160	2,230	2,300	2,370
Departmental Administrative Expenses	18,900	13,660	0	0	0
<b>GROSS EXPENDITURE</b>	<b>1,027,820</b>	<b>1,108,920</b>	<b>1,134,150</b>	<b>1,169,970</b>	<b>1,202,750</b>
<u>INCOME</u>					
Customer & Client Receipts	(4,130)	0	0	(30,000)	(30,000)
Recharges to Other Services	(894,950)	(1,077,210)	(1,104,610)	(1,139,600)	(1,171,360)
Recharges	(28,540)	(28,490)	(29,550)	(30,390)	(31,340)
Use of Earmarked Reserve	(6,080)	(3,240)	0	0	0
<b>GROSS INCOME</b>	<b>(933,700)</b>	<b>(1,108,940)</b>	<b>(1,134,160)</b>	<b>(1,199,990)</b>	<b>(1,232,700)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>94,120</b>	<b>(20)</b>	<b>(10)</b>	<b>(30,020)</b>	<b>(29,950)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT MANAGEMENT</b>					
<b>A259 COMMERCIAL INCOME GENERATION TEAM</b>					
R904 Commercial Income Generation Team					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	109,590	111,210	118,610	88,480	78,860
Indirect Employee Expenses	0	540	340	360	210
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,370	7,350	7,480	7,610	7,720
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	50	20	20	20
Car Allowances	0	700	300	300	300
SUPPLIES & SERVICES					
Services	0	500	0	0	0
Communications & Computing Expenses	0	8,970	8,550	8,640	5,950
	0	50	10	10	10
SUPPORT SERVICES					
Convenor Recharges	0	350	370	380	390
GROSS EXPENDITURE	113,960	129,720	135,680	105,800	93,460
<u>INCOME</u>					
Recharges to Other Services	(60,740)	(78,430)	(89,290)	(93,300)	(93,460)
Use of Earmarked Reserve	(48,850)	(51,290)	(46,390)	(12,500)	0
GROSS INCOME	(109,590)	(129,720)	(135,680)	(105,800)	(93,460)
<b>NET EXPENDITURE/(INCOME)</b>	4,370	0	0	0	0
<b>Total P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT</b>	<b>(8,430)</b>	<b>(110)</b>	<b>86,810</b>	<b>(60,400)</b>	<b>(60,330)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A495 COMMUNITY SAFETY</b>					
R715 Community Safety					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	49,250	50,250	33,590	34,550	35,620
PREMISES RELATED EXPENDITURE					
Energy Costs	2,160	2,160	2,220	2,290	2,360
SUPPLIES & SERVICES					
Catering	50	0	0	0	0
Services	500	320	270	280	300
Closed Circuit Television	71,840	71,840	71,840	71,840	71,840
Community Safety	1,500	1,000	1,000	1,000	1,000
Grants & Subscriptions	0	15,000	5,000	0	0
SUPPORT SERVICES					
Financial Services	2,100	2,190	2,130	2,170	2,210
Legal Services	840	900	940	890	940
Departmental Administrative Expenses	34,220	25,260	47,980	48,940	50,040
<b>GROSS EXPENDITURE</b>	<b>162,460</b>	<b>168,920</b>	<b>164,970</b>	<b>161,960</b>	<b>164,310</b>
<u>INCOME</u>					
Use of Earmarked Reserve	0	(15,000)	(5,000)	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(15,000)</b>	<b>(5,000)</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>162,460</b>	<b>153,920</b>	<b>159,970</b>	<b>161,960</b>	<b>164,310</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A496 EXTERNAL FUNDING</b>					
R716 Community Safety Partnership					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	43,390	43,330	45,280	46,570	48,060
TRANSPORT RELATED EXPENDITURE					
Car Allowances	500	500	0	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	17,820	17,320	0	0	0
GROSS EXPENDITURE	61,710	61,150	45,280	46,570	48,060
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(48,130)	(48,130)	0	0	0
GROSS INCOME	(48,130)	(48,130)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	13,580	13,020	45,280	46,570	48,060
<b>Total P215 CRIME AND DISORDER ACT 1998</b>	<b>176,040</b>	<b>166,940</b>	<b>205,250</b>	<b>208,530</b>	<b>212,370</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P220 COMMUNITY STRATEGY</b>					
<b>A500 COMMUNITY STRATEGY</b>					
R720 Community Strategy					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Community Leadership Fund	33,000	33,000	33,000	0	0
GROSS EXPENDITURE	33,000	33,000	33,000	0	0
<b>NET EXPENDITURE/(INCOME)</b>	33,000	33,000	33,000	0	0
<b>Total P220 COMMUNITY STRATEGY</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>	<b>0</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P225 CORPORATE COSTS</b>					
<b>A382 CORPORATE COSTS</b>					
R732 Assistance To Other Bodies					
R740 Corporate Costs					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	36,500	36,500	36,500	36,500	36,500
GROSS EXPENDITURE	36,500	36,500	36,500	36,500	36,500
<b>NET EXPENDITURE/(INCOME)</b>	36,500	36,500	36,500	36,500	36,500
<b>Total P225 CORPORATE COSTS</b>	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
<b>A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY</b>					
R755 Shared Emergency Planning and Business Continuity					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	54,050	53,080	53,780	55,290	56,960
Indirect Employee Expenses	240	240	240	240	240
PREMISES RELATED EXPENDITURE					
Emergency Calls	0	3,510	3,510	3,510	3,510
Apportionment of Expenses of Operational Buildings	1,380	0	0	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	350	350	350	350	350
Car Allowances	400	400	400	400	400
SUPPLIES & SERVICES					
Catering	300	300	300	300	300
Printing, Stationery & General Office Expenses	140	130	130	130	130
Communications & Computing Expenses	270	270	270	270	270
Miscellaneous Expenses	500	500	500	500	500
	15,000	290	290	290	290
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	2,800	7,800	7,800	7,800	7,800
SUPPORT SERVICES					
Financial Services	520	540	520	540	550
ICT Services	1,370	1,360	1,390	1,430	1,480
Departmental Administrative Expenses	6,070	8,890	3,070	3,110	3,140
<b>GROSS EXPENDITURE</b>	<b>83,390</b>	<b>77,660</b>	<b>72,550</b>	<b>74,160</b>	<b>75,920</b>
<u>INCOME</u>					
Shared Services Income	(28,440)	(21,600)	(21,920)	(22,250)	(22,590)
Use of Earmarked Reserve	(10,000)	0	0	0	0
<b>GROSS INCOME</b>	<b>(38,440)</b>	<b>(21,600)</b>	<b>(21,920)</b>	<b>(22,250)</b>	<b>(22,590)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>44,950</b>	<b>56,060</b>	<b>50,630</b>	<b>51,910</b>	<b>53,330</b>
<b>Total P235 PARTNERSHIPS AND EQUALITIES</b>	<b>44,950</b>	<b>56,060</b>	<b>50,630</b>	<b>51,910</b>	<b>53,330</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P240 COMMUNICATIONS</b>					
<b>A380 CORPORATE COMMUNICATIONS</b>					
R735 Corporate Communications and Web					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	126,680	136,110	120,470	124,500	128,430
Vacancy Savings	(1,530)	(1,410)	(2,850)	(2,930)	(3,020)
Indirect Employee Expenses	3,040	1,970	1,540	1,580	1,630
PREMISES RELATED EXPENDITURE					
Emergency Calls	3,510	0	0	0	0
Apportionment of Expenses of Operational Buildings	14,040	17,090	17,190	17,600	17,950
TRANSPORT RELATED EXPENDITURE					
Public Transport	320	320	320	320	320
Car Allowances	100	100	100	100	100
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	4,550	4,530	4,530	4,530	4,530
Services	7,800	24,950	2,300	2,300	2,300
Publicity and Promotion / Consultation	2,000	2,500	2,500	2,500	2,500
Communications & Computing	9,520	13,510	8,750	8,870	8,560
SUPPORT SERVICES					
Financial Services	1,450	2,670	1,460	1,510	1,550
ICT Services	8,340	8,240	8,490	8,710	8,970
Human Resources	860	870	900	910	940
Convenor Recharges	380	450	470	480	490
Departmental Administrative Expenses	3,380	3,740	0	0	0
GROSS EXPENDITURE	184,440	215,640	166,170	170,980	175,250
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(1,650)	0	0	0
Recharges to Other Services	(174,940)	(173,590)	(166,170)	(170,980)	(175,250)
Use of Earmarked Reserve	(9,130)	(36,770)	0	0	0
GROSS INCOME	(184,070)	(212,010)	(166,170)	(170,980)	(175,250)
<b>NET EXPENDITURE/(INCOME)</b>	370	3,630	0	0	0
<b>Total P240 COMMUNICATIONS</b>	<b>370</b>	<b>3,630</b>	<b>0</b>	<b>0</b>	<b>0</b>



## ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P065 PROPERTY</b>					
A130 WYRE FOREST PROPERTY SERVICES	170	0	0	0	0
A216 WYRE FOREST HOUSE	157,070	271,060	211,890	220,490	227,990
	157,240	271,060	211,890	220,490	227,990
<b>P067 FACILITIES MANAGEMENT</b>					
A218 FACILITIES MANAGEMENT	620	0	0	0	0
	620	0	0	0	0
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
A195 LOAD STREET, BEWDLEY	(1,530)	(830)	(1,530)	(1,530)	(1,540)
A245 OTHER INDUSTRIAL ESTATES	(196,050)	(166,280)	(203,220)	(277,830)	(279,020)
A250 HOOBROOK ENTERPRISE CENTRE	(14,770)	(14,880)	(19,560)	(14,980)	(13,800)
A255 OTHER PROPERTY	55,410	43,940	65,040	71,050	76,160
A489 WYRE FOREST BUSINESS CENTRES	0	0	0	0	0
	(156,940)	(138,050)	(159,270)	(223,290)	(218,200)
<b>P088 CAPITAL PORTFOLIO FUND</b>					
A254 CAPITAL PORTFOLIO FUND	(585,150)	(794,510)	(718,980)	(748,290)	(845,850)
	(585,150)	(794,510)	(718,980)	(748,290)	(845,850)
<b>P138 LAND CHARGES</b>					
A355 LAND CHARGES	(18,630)	11,650	7,670	7,660	8,340
	(18,630)	11,650	7,670	7,660	8,340
<b>P145 PLANNING POLICY FORMULATION</b>					
A385 PLANNING POLICY FORMULATION	224,470	232,810	229,830	288,310	294,360
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	9,390	7,820	11,900	12,490	13,150
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND	0	0	0	0	0
	233,860	240,630	241,730	300,800	307,510
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
A390 DEVELOPMENT MANAGEMENT	81,650	69,550	81,270	122,540	129,830
A395 ENFORCEMENT	98,230	89,040	99,060	77,370	79,780
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	36,600	37,000	39,290	39,930	40,680
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	53,470	54,310	56,070	57,850	59,590
	269,950	249,900	275,690	297,690	309,880
<b>P155 BUILDING CONTROL</b>					
A410 BUILDING CONTROL	46,500	49,240	49,560	50,110	50,570
	46,500	49,240	49,560	50,110	50,570
<b>P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION</b>					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	(30,640)	(21,240)	(44,570)	(76,570)	(76,570)
	(30,640)	(21,240)	(44,570)	(76,570)	(76,570)
<b>P165 CORPORATE COSTS</b>					
A422 SHARED REGULATORY SERVICES	360,020	347,560	364,470	373,140	382,230
	360,020	347,560	364,470	373,140	382,230

## ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P190 PRIVATE SECTOR HOUSING</b>					
A460 PRIVATE SECTOR HOUSING	258,340	258,510	267,040	275,060	283,210
A462 CONTROLLING MIGRATION	0	0	0	0	0
	<b>258,340</b>	<b>258,510</b>	<b>267,040</b>	<b>275,060</b>	<b>283,210</b>
<b>P195 HOUSING ENABLING FUNCTION</b>					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	95,830	99,520	101,220	104,630	108,040
A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING	161,070	162,620	156,830	161,130	165,200
A466 CLINICAL COMMISSIONING (CCG) FUNDING	0	0	0	0	0
A469 TEMPORARY ACCOMMODATION UNITS	(22,130)	(18,420)	(12,910)	(10,790)	(8,820)
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	543,380	674,020	707,720	650,010	662,080
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	0	0	(35,650)	0	0
A473 EXTERNAL FUNDING - SYRIAN REFUGEES	0	0	0	0	0
	<b>778,150</b>	<b>917,740</b>	<b>917,210</b>	<b>904,980</b>	<b>926,500</b>
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION	352,030	337,730	323,820	328,230	335,200
A486 STATE OF THE AREA FUNDING	270,840	273,470	272,800	273,000	272,840
A491 REDDITCH BUSINESS CENTRES	0	0	0	0	0
A492 MARKETS	(22,250)	(17,690)	(18,100)	(18,460)	(18,830)
	<b>600,620</b>	<b>593,510</b>	<b>578,520</b>	<b>582,770</b>	<b>589,210</b>
<b>Total S5 ECONOMIC PROSPERITY AND PLACE</b>	<b>1,913,940</b>	<b>1,986,000</b>	<b>1,990,960</b>	<b>1,964,550</b>	<b>1,944,820</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P065 PROPERTY</b>					
<b>A130 WYRE FOREST PROPERTY SERVICES</b>					
R703 Wyre Forest Property Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	49,910	69,660	46,890	63,990	66,380
Vacancy Savings	(800)	(540)	(1,090)	(1,120)	(1,150)
Indirect Employee Expenses	1,470	1,910	1,650	1,670	1,710
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,430	8,540	8,600	8,800	8,980
TRANSPORT RELATED EXPENDITURE					
Car Allowances	300	300	300	300	300
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	330	210	210	210	210
Services	19,000	19,000	17,500	17,500	17,500
Communications & Computing	12,820	14,810	9,880	9,940	9,770
Grants & Subscriptions	350	420	420	420	420
SUPPORT SERVICES					
Financial Services	1,840	1,900	1,840	1,880	1,900
ICT Services	5,210	5,170	5,330	5,460	5,620
Human Resources	1,080	1,090	1,120	1,130	1,180
Convenor Recharges	170	210	220	230	240
Departmental Administrative Expenses	150	140	130	130	130
GROSS EXPENDITURE	100,260	122,820	93,000	110,540	113,190
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(4,850)	0	0	0
Customer & Client Receipts	(2,750)	(3,500)	(3,000)	(3,000)	(3,000)
Recharges to Other Services	(92,670)	(109,800)	(90,000)	(107,540)	(110,190)
Use of Earmarked Reserve	(4,670)	(4,670)	0	0	0
GROSS INCOME	(100,090)	(122,820)	(93,000)	(110,540)	(113,190)
<b>NET EXPENDITURE/(INCOME)</b>	170	0	0	0	0



## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A216 WYRE FOREST HOUSE</b>					
R251 Wyre Forest House					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	65,950	70,340	68,400	70,550	72,730
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	48,910	48,810	49,580	50,870	52,190
Repairs, Alterations & Maintenance of Grounds	19,510	13,840	12,090	12,160	12,230
Energy Costs	99,830	103,000	106,080	109,270	112,540
Rents	150	150	150	150	150
Non-Domestic Rates	190,430	189,000	194,670	200,510	206,520
Water Services	8,540	10,160	10,160	10,160	10,160
Fixtures & Fittings	1,770	1,730	1,730	1,730	1,730
Cleaning & Domestic Supplies	47,860	48,510	48,930	49,850	50,790
Premises Insurance	15,790	12,660	11,840	12,430	13,050
Contributions to Premises-Related Provisions	5,690	2,500	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,820	7,260	6,450	6,450	6,450
Catering	4,330	4,340	4,340	4,340	4,340
Services	310	1,000	980	990	990
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	600	700	700	700	700
SUPPORT SERVICES					
Financial Services	5,490	3,790	4,880	4,900	4,920
Legal Services	2,020	2,170	2,260	2,130	2,250
Facilities Management	53,180	49,530	50,580	52,900	54,550
Property Services	7,990	6,520	8,810	11,040	11,300
Departmental Administrative Expenses	38,280	40,970	38,400	39,510	40,280
CAPITAL CHARGES					
Depreciation	264,630	264,630	264,630	264,630	264,620
GROSS EXPENDITURE	887,080	881,610	885,660	905,270	922,490
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(750)	0	0	0
Customer & Client Receipts	(193,910)	(154,700)	(215,610)	(215,620)	(215,630)
Fees and Charges - Compounded Inflation	0	0	0	(250)	(500)
Recharges	(536,100)	(455,100)	(458,160)	(468,910)	(478,370)
GROSS INCOME	(730,010)	(610,550)	(673,770)	(684,780)	(694,500)
<b>NET EXPENDITURE/(INCOME)</b>	157,070	271,060	211,890	220,490	227,990
<b>Total P065 PROPERTY</b>	<b>157,240</b>	<b>271,060</b>	<b>211,890</b>	<b>220,490</b>	<b>227,990</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P067 FACILITIES MANAGEMENT</b>					
<b>A218 FACILITIES MANAGEMENT</b>					
R516 Facilities Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	195,900	197,840	195,600	202,070	208,950
Vacancy Savings	(2,460)	(2,270)	(4,600)	(4,720)	(4,870)
Indirect Employee Expenses	2,240	2,470	2,520	2,420	2,440
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	14,680	14,240	14,330	14,670	14,960
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,480	1,880	1,910	1,930	1,960
Transport Insurance	1,670	1,560	1,570	1,650	1,730
Car Allowances	280	600	600	600	600
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	680	550	500	500	500
Printing, Stationery & General Office Expenses	510	510	320	320	320
Services	1,230	60	50	50	50
Communications & Computing	15,370	18,870	17,990	16,290	15,730
SUPPORT SERVICES					
Financial Services	14,790	12,570	15,590	15,910	16,280
ICT Services	13,490	13,350	13,780	14,170	14,580
Human Resources	1,080	1,090	1,120	1,130	1,180
Convenor Recharges	640	620	650	670	690
Property Services	2,550	1,930	2,180	1,990	2,020
Departmental Administrative Expenses	300	280	260	260	270
CAPITAL CHARGES					
Depreciation	1,550	1,550	0	4,170	4,170
<b>GROSS EXPENDITURE</b>	<b>265,980</b>	<b>267,700</b>	<b>264,370</b>	<b>274,080</b>	<b>281,560</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(9,760)	(9,800)	(10,140)	(10,300)
Recharges to Other Services	(259,100)	(247,150)	(253,720)	(263,940)	(271,260)
Use of Earmarked Reserve	(6,260)	(10,790)	(850)	0	0
<b>GROSS INCOME</b>	<b>(265,360)</b>	<b>(267,700)</b>	<b>(264,370)</b>	<b>(274,080)</b>	<b>(281,560)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P067 FACILITIES MANAGEMENT</b>	<b>620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A195 LOAD STREET, BEWDLEY</b>					
R222 Load Street Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	0	700	0	0	0
CAPITAL CHARGES					
Depreciation	2,970	2,970	2,970	2,970	2,960
GROSS EXPENDITURE	2,970	3,670	2,970	2,970	2,960
<u>INCOME</u>					
Customer & Client Receipts	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
GROSS INCOME	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(1,530)</b>	<b>(830)</b>	<b>(1,530)</b>	<b>(1,530)</b>	<b>(1,540)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A245 OTHER INDUSTRIAL ESTATES</b>					
R270 Other Industrial Estates					
R271 Industrial Estates Commercial Development					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	6,370	8,370	6,030	10,540	10,960
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	520	11,800	530	550	560
<b>SUPPORT SERVICES</b>					
Financial Services	2,620	2,710	2,640	2,690	2,750
Legal Services	6,090	6,050	6,470	4,620	2,770
Facilities Management	1,590	1,590	1,630	1,730	1,770
Departmental Administrative Expenses	5,670	5,410	5,840	8,650	8,780
<b>GROSS EXPENDITURE</b>	<b>22,860</b>	<b>35,930</b>	<b>23,140</b>	<b>28,780</b>	<b>27,590</b>
<u>INCOME</u>					
Customer & Client Receipts	(218,910)	(202,210)	(226,360)	(306,610)	(306,610)
<b>GROSS INCOME</b>	<b>(218,910)</b>	<b>(202,210)</b>	<b>(226,360)</b>	<b>(306,610)</b>	<b>(306,610)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(196,050)</b>	<b>(166,280)</b>	<b>(203,220)</b>	<b>(277,830)</b>	<b>(279,020)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A250 HOOBROOK ENTERPRISE CENTRE</b>					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	12,020	15,780	11,050	14,520	15,060
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,760	8,760	11,030	11,300	11,590
Repairs, Alterations & Maintenance of Grounds	2,170	1,000	1,000	1,020	1,030
Energy Costs	5,150	5,150	5,300	5,460	5,630
Non-Domestic Rates	3,060	4,540	4,680	4,820	4,960
Water Services	6,750	8,300	8,300	8,300	8,300
Cleaning & Domestic Supplies	22,650	21,830	22,310	22,930	23,640
Premises Insurance	3,800	1,700	1,090	1,150	1,210
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	250	250	250	250	250
SUPPORT SERVICES					
Financial Services	1,300	1,360	1,320	1,350	1,370
Legal Services	5,740	5,720	6,090	5,000	4,010
Facilities Management	3,720	3,720	3,810	4,030	4,130
Departmental Administrative Expenses	11,440	10,680	11,550	12,230	12,360
CAPITAL CHARGES					
Depreciation	34,500	34,500	34,500	34,500	34,500
GROSS EXPENDITURE	123,310	123,290	122,280	126,860	128,040
<u>INCOME</u>					
Customer & Client Receipts	(138,080)	(138,170)	(141,840)	(141,840)	(141,840)
GROSS INCOME	(138,080)	(138,170)	(141,840)	(141,840)	(141,840)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(14,770)</b>	<b>(14,880)</b>	<b>(19,560)</b>	<b>(14,980)</b>	<b>(13,800)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A255 OTHER PROPERTY</b>					
R290 Other Property					
R291 Comberton Place					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	19,260	24,900	17,690	21,350	22,090
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	39,610	40,720	23,690	24,280	24,880
Repairs, Alterations & Maintenance of Grounds	22,150	110	110	110	110
Energy Costs	200	200	200	220	220
Non-Domestic Rates	14,480	18,270	18,820	19,380	19,960
Water Services	2,600	0	0	0	0
Premises Insurance	7,090	6,550	8,020	8,420	8,850
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	50	50	50	50	50
Services	4,100	4,100	4,100	4,100	4,100
Communications & Computing	100	100	100	100	100
Miscellaneous Expenses	0	8,000	0	0	0
<b>SUPPORT SERVICES</b>					
Financial Services	650	680	670	680	700
Legal Services	21,780	22,800	23,880	20,720	19,210
Facilities Management	20,530	20,520	21,080	22,050	22,650
Departmental Administrative Expenses	18,010	16,620	18,090	17,550	17,710
<b>CAPITAL CHARGES</b>					
Depreciation	94,070	94,610	94,610	94,610	94,600
<b>GROSS EXPENDITURE</b>	<b>264,680</b>	<b>258,230</b>	<b>231,110</b>	<b>233,620</b>	<b>235,230</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(1,610)	0	0	0
Customer & Client Receipts	(192,770)	(195,680)	(166,070)	(162,570)	(159,070)
Use of Earmarked Reserve	(16,500)	(17,000)	0	0	0
<b>GROSS INCOME</b>	<b>(209,270)</b>	<b>(214,290)</b>	<b>(166,070)</b>	<b>(162,570)</b>	<b>(159,070)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>55,410</b>	<b>43,940</b>	<b>65,040</b>	<b>71,050</b>	<b>76,160</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A489 WYRE FOREST BUSINESS CENTRES</b>					
R708 Space at Arthur Drive					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	2,670	97,380	0	0	0
Energy Costs	5,670	780	0	0	0
Rents	45,000	19,000	0	0	0
Non-Domestic Rates	2,540	5,550	0	0	0
Water Services	2,600	1,100	0	0	0
Fixtures & Fittings	760	0	0	0	0
Cleaning & Domestic Supplies	7,160	3,000	0	0	0
Premises Insurance	1,150	2,420	0	0	0
Service Charge	160	80	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	540	650	0	0	0
Services	0	90	0	0	0
SUPPORT SERVICES					
Facilities Management	9,270	0	0	0	0
CAPITAL CHARGES					
Depreciation	570	0	0	0	0
GROSS EXPENDITURE	78,090	130,050	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	(48,880)	(8,040)	0	0	0
Use of Earmarked Reserve	(29,210)	(122,010)	0	0	0
GROSS INCOME	(78,090)	(130,050)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
<b>Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>	<b>(156,940)</b>	<b>(138,050)</b>	<b>(159,270)</b>	<b>(223,290)</b>	<b>(218,200)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P088 CAPITAL PORTFOLIO FUND</b>					
<b>A254 CAPITAL PORTFOLIO FUND</b>					
R276 Shops, Worcester Street/High Street,					
R277 Stratford Court, Solihull					
R278 1 The Courtyard, Buntsford Gate Business Park, Bromsgrove					
R279 Forest House, Kidderminster					
R280 Riverside, Kidderminster					
R281 Goldthorn Road Industrial Unit					
R282 Unity Park, Kidderminster					
<b>EXPENDITURE</b>					
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	68,110	117,460	78,740	185,580	82,370
Repairs, Alterations & Maintenance of Grounds	0	3,560	3,560	3,560	3,560
Energy Costs	0	36,050	35,440	36,490	37,590
Non-Domestic Rates	0	70,380	38,760	5,830	6,010
Water Services	0	3,500	3,500	3,500	3,500
Fixtures & Fittings	0	1,100	1,100	1,100	1,100
Cleaning & Domestic Supplies	0	28,240	31,490	31,870	32,270
Premises Insurance	0	34,680	43,020	45,150	47,420
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	0	700	0	0	0
Printing, Stationery & General Office Expenses	0	1,000	500	500	500
Services	2,900	27,050	17,870	17,870	17,870
Communications & Computing	0	450	450	450	450
<b>SUPPORT SERVICES</b>					
Facilities Management	0	9,230	9,500	9,910	10,150
Recharge of Capital Portfolio Fund Management	0	74,970	80,470	34,460	35,920
<b>CAPITAL CHARGES</b>					
Depreciation	26,440	121,010	260,240	260,240	260,240
<b>GROSS EXPENDITURE</b>	<b>97,450</b>	<b>529,380</b>	<b>604,640</b>	<b>636,510</b>	<b>538,950</b>
<b>INCOME</b>					
Customer & Client Receipts	(676,200)	(1,279,330)	(1,323,620)	(1,384,800)	(1,384,800)
Use of Earmarked Reserve	(6,400)	(44,560)	0	0	0
<b>GROSS INCOME</b>	<b>(682,600)</b>	<b>(1,323,890)</b>	<b>(1,323,620)</b>	<b>(1,384,800)</b>	<b>(1,384,800)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(585,150)</b>	<b>(794,510)</b>	<b>(718,980)</b>	<b>(748,290)</b>	<b>(845,850)</b>
<b>Total P088 CAPITAL PORTFOLIO FUND</b>	<b>(585,150)</b>	<b>(794,510)</b>	<b>(718,980)</b>	<b>(748,290)</b>	<b>(845,850)</b>



Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P138 LAND CHARGES</b>					
<b>A355 LAND CHARGES</b>					
R510 Land Charges					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	48,390	52,960	47,890	49,370	51,000
Vacancy Savings	(320)	(310)	(630)	(650)	(670)
Indirect Employee Expenses	3,140	3,250	3,460	3,620	3,790
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	2,810	2,850	2,870	2,930	2,990
TRANSPORT RELATED EXPENDITURE					
Car Allowances	50	50	50	50	50
SUPPLIES & SERVICES					
Communications & Computing	6,420	7,760	7,220	7,290	7,120
Grants & Subscriptions	120	120	120	120	120
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	29,400	22,000	22,000	22,000	22,000
SUPPORT SERVICES					
Financial Services	7,150	5,290	6,670	6,780	6,920
ICT Services	6,230	11,770	6,330	6,480	6,680
Legal Services	13,080	13,350	13,840	13,790	14,430
Convenor Recharges	150	150	160	170	170
Economic Prosperity and Place	3,040	2,990	3,090	3,180	3,280
Corporate Support Services	3,580	4,080	4,120	4,170	4,210
Departmental Administrative Expenses	3,560	2,860	2,680	2,760	2,850
GROSS EXPENDITURE	126,800	129,170	119,870	122,060	124,940
<u>INCOME</u>					
Customer & Client Receipts	(145,430)	(110,000)	(112,200)	(112,200)	(112,200)
Fees and Charges - Compounded Inflation	0	0	0	(2,200)	(4,400)
Use of Earmarked Reserve	0	(7,520)	0	0	0
GROSS INCOME	(145,430)	(117,520)	(112,200)	(114,400)	(116,600)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(18,630)</b>	<b>11,650</b>	<b>7,670</b>	<b>7,660</b>	<b>8,340</b>
<b>Total P138 LAND CHARGES</b>	<b>(18,630)</b>	<b>11,650</b>	<b>7,670</b>	<b>7,660</b>	<b>8,340</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A385 PLANNING POLICY FORMULATION</b>					
R600 Planning Policy Formulation					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	149,590	177,010	153,330	158,160	163,400
Indirect Employee Expenses	1,420	1,710	1,620	1,630	1,640
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,110	10,250	10,320	10,560	10,770
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	20	0	0	0
Car Allowances	0	50	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,550	1,350	1,310	1,310	1,310
District Local Development Framework Preparation	39,910	39,910	19,910	72,500	72,500
Communications & Computing	8,230	14,890	11,750	11,890	11,480
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	0	3,270	0	0	0
SUPPORT SERVICES					
Financial Services	540	580	540	560	570
ICT Services	7,400	7,340	7,570	7,770	8,000
Legal Services	2,180	3,270	3,400	3,200	3,360
Corporate Support Services	720	820	820	850	830
Departmental Administrative Expenses	22,870	20,800	19,310	19,930	20,550
GROSS EXPENDITURE	244,520	281,270	229,880	288,360	294,410
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(3,270)	0	0	0
Customer & Client Receipts	(50)	(50)	(50)	(50)	(50)
Use of Earmarked Reserve	(20,000)	(45,140)	0	0	0
GROSS INCOME	(20,050)	(48,460)	(50)	(50)	(50)
<b>NET EXPENDITURE/(INCOME)</b>	224,470	232,810	229,830	288,310	294,360

**ECONOMIC PROSPERITY AND PLACE**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A416 ADMINISTRATION OF STREET NAMING AND NUMBERING</b>					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	11,620	13,420	14,680	15,240	15,850
SUPPORT SERVICES					
Financial Services	540	580	540	560	570
ICT Services	4,910	4,850	4,980	5,110	5,250
Departmental Administrative Expenses	1,810	1,920	1,840	1,910	2,000
<b>GROSS EXPENDITURE</b>	<b>18,880</b>	<b>20,770</b>	<b>22,040</b>	<b>22,820</b>	<b>23,670</b>
<u>INCOME</u>					
Customer & Client Receipts	(9,490)	(12,950)	(10,140)	(10,140)	(10,140)
Fees and Charges - Compounded Inflation	0	0	0	(190)	(380)
<b>GROSS INCOME</b>	<b>(9,490)</b>	<b>(12,950)</b>	<b>(10,140)</b>	<b>(10,330)</b>	<b>(10,520)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>9,390</b>	<b>7,820</b>	<b>11,900</b>	<b>12,490</b>	<b>13,150</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A464 EXTERNAL FUNDING - COMMUNITY LED HOUSING FUND</b>					
R691 External Funding - Community Led Housing Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	30,890	29,240	8,240	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	50	0	0
Car Allowances	300	300	100	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	100	100	100	0	0
Catering	100	100	100	0	0
Printing, Stationery & General Office Expenses	20	90	90	0	0
Services	3,000	3,000	3,000	0	0
Communications & Computing	130	130	130	0	0
Grants & Subscriptions	1,000	4,000	5,000	0	0
<b>GROSS EXPENDITURE</b>	<b>35,740</b>	<b>37,160</b>	<b>16,810</b>	<b>0</b>	<b>0</b>
<u>INCOME</u>					
Use of Earmarked Reserve	(35,740)	(37,160)	(16,810)	0	0
<b>GROSS INCOME</b>	<b>(35,740)</b>	<b>(37,160)</b>	<b>(16,810)</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P145 PLANNING POLICY FORMULATION</b>	<b>233,860</b>	<b>240,630</b>	<b>241,730</b>	<b>300,800</b>	<b>307,510</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A390 DEVELOPMENT MANAGEMENT</b>					
R605 Development Management					
R606 Development Management - Tree Matters					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	261,850	283,740	290,510	301,400	303,220
Indirect Employee Expenses	2,960	6,120	6,110	6,120	5,990
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	25,270	25,620	25,790	26,400	26,940
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	22,250	20,900	20,790	20,790	20,790
Services	19,210	19,210	0	0	0
Professional Services / Fees	35,380	42,290	42,640	70,500	70,500
Communications & Computing	20,320	36,880	32,610	33,010	29,080
Grants & Subscriptions	1,100	1,100	1,100	1,100	1,100
<b>SUPPORT SERVICES</b>					
Financial Services	5,110	4,390	4,330	4,410	4,540
ICT Services	22,180	29,730	22,630	23,270	23,950
Legal Services	15,200	16,340	16,970	16,030	16,850
Worcestershire Hub	12,670	15,030	14,910	15,300	15,670
Corporate Support Services	720	820	820	850	830
Community Well-Being and Environment - Depot	27,560	20,030	15,060	15,430	15,760
Departmental Administrative Expenses	40,780	40,710	36,560	37,990	38,130
<b>GROSS EXPENDITURE</b>	<b>512,560</b>	<b>562,910</b>	<b>530,830</b>	<b>572,600</b>	<b>573,350</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(8,650)	(6,720)	(6,880)	0
Customer & Client Receipts	(411,700)	(465,500)	(442,840)	(442,840)	(442,840)
Fees and Charges - Compounded Inflation	0	0	0	(340)	(680)
Use of Earmarked Reserve	(19,210)	(19,210)	0	0	0
<b>GROSS INCOME</b>	<b>(430,910)</b>	<b>(493,360)</b>	<b>(449,560)</b>	<b>(450,060)</b>	<b>(443,520)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>81,650</b>	<b>69,550</b>	<b>81,270</b>	<b>122,540</b>	<b>129,830</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A395 ENFORCEMENT</b>					
R610 Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	81,180	75,670	86,990	68,480	62,940
SUPPORT SERVICES					
Legal Services	7,730	8,210	8,570	7,950	8,110
Corporate Support Services	720	820	820	850	830
Departmental Administrative Expenses	8,600	10,890	10,960	8,610	7,900
<b>GROSS EXPENDITURE</b>	<b>98,230</b>	<b>95,590</b>	<b>107,340</b>	<b>85,890</b>	<b>79,780</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(6,550)	(8,280)	(8,520)	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(6,550)</b>	<b>(8,280)</b>	<b>(8,520)</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>98,230</b>	<b>89,040</b>	<b>99,060</b>	<b>77,370</b>	<b>79,780</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION</b>					
R615 Environmental Improvement and Protection					
R616 Tree Preservation Orders/Trees In Conservation					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	26,680	27,140	29,380	30,330	31,280
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	1,400	1,420	1,430	1,470	1,500
SUPPORT SERVICES					
Legal Services	3,650	3,730	3,950	3,450	3,120
Corporate Support Services	720	820	820	850	830
Departmental Administrative Expenses	4,150	3,890	3,710	3,830	3,950
GROSS EXPENDITURE	36,600	37,000	39,290	39,930	40,680
<b>NET EXPENDITURE/(INCOME)</b>	36,600	37,000	39,290	39,930	40,680

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A405 CONSERVATION OF THE HISTORIC ENVIRONMENT</b>					
R620 Conservation of the Historic Environment					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	44,140	45,280	47,490	49,060	50,580
Indirect Employee Expenses	220	220	220	220	220
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	1,400	1,420	1,430	1,470	1,500
SUPPORT SERVICES					
Legal Services	840	900	940	890	940
Departmental Administrative Expenses	6,870	6,490	5,990	6,210	6,350
GROSS EXPENDITURE	53,470	54,310	56,070	57,850	59,590
<b>NET EXPENDITURE/(INCOME)</b>	53,470	54,310	56,070	57,850	59,590
<b>Total P150 IMPLEMENTATION OF PLANNING POLICY</b>	<b>269,950</b>	<b>249,900</b>	<b>275,690</b>	<b>297,690</b>	<b>309,880</b>



## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P155 BUILDING CONTROL</b>					
<b>A410 BUILDING CONTROL</b>					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,430	8,540	8,600	8,800	8,970
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	90	60	60	60	60
Communications & Computing	6,180	8,550	8,090	8,100	7,780
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	137,230	138,430	139,820	141,220	142,640
SUPPORT SERVICES					
Financial Services	4,060	3,800	3,780	3,870	3,970
ICT Services	5,290	5,250	5,410	5,540	5,700
Legal Services	520	510	540	580	620
Corporate Support Services	720	820	820	850	830
GROSS EXPENDITURE	162,520	165,960	167,120	169,020	170,570
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(210)	(180)	(180)	(180)	(180)
Customer & Client Receipts	(147,750)	(159,950)	(159,950)	(159,950)	(159,950)
Estimated Surplus/Deficit Transferred from Previous	(32,980)	0	(43,410)	(85,980)	(127,200)
Surplus/Deficit on Year	64,920	43,410	85,980	127,200	167,330
GROSS INCOME	(116,020)	(116,720)	(117,560)	(118,910)	(120,000)
<b>NET EXPENDITURE/(INCOME)</b>	46,500	49,240	49,560	50,110	50,570
<b>Total P155 BUILDING CONTROL</b>	<b>46,500</b>	<b>49,240</b>	<b>49,560</b>	<b>50,110</b>	<b>50,570</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION R630 Economic Prosperity and Place Administration</b>					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,362,910	1,399,990	1,465,940	1,484,480	1,516,240
Vacancy Savings	(16,040)	(16,040)	(32,570)	(33,470)	(34,470)
Indirect Employee Expenses	26,500	20,480	17,380	18,140	19,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	2,810	2,850	2,870	2,930	2,990
TRANSPORT RELATED EXPENDITURE					
Public Transport	750	750	750	750	750
Car Allowances	10,000	10,000	10,000	10,000	10,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,380	3,730	3,730	3,730	3,730
Catering	320	320	320	320	320
Printing, Stationery & General Office Expenses	330	180	180	180	180
Services	500	750	750	750	750
Communications & Computing Expenses	24,430	24,210	24,020	24,050	23,930
Miscellaneous Expenses	(30,780)	(21,240)	(44,570)	(76,570)	(76,570)
SUPPORT SERVICES					
Financial Services	44,120	41,140	45,270	46,300	47,270
ICT Services	11,470	11,350	11,680	11,980	12,290
Legal Services	3,100	3,160	3,280	3,410	3,600
Human Resources	14,060	12,550	13,130	13,220	13,550
Convenor Recharges	2,430	2,600	2,700	2,770	2,860
Chief Executive	17,420	17,280	17,950	18,420	18,920
Corporate Support Services	7,100	6,500	6,520	6,640	6,740
GROSS EXPENDITURE	1,485,160	1,520,910	1,549,680	1,538,380	1,572,430
<u>INCOME</u>					
Recharges to Other Services	(1,510,950)	(1,542,150)	(1,594,250)	(1,614,950)	(1,649,000)
Use of Earmarked Reserve	(4,850)	0	0	0	0
GROSS INCOME	(1,515,800)	(1,542,150)	(1,594,250)	(1,614,950)	(1,649,000)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(30,640)</b>	<b>(21,240)</b>	<b>(44,570)</b>	<b>(76,570)</b>	<b>(76,570)</b>
<b>Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION</b>	<b>(30,640)</b>	<b>(21,240)</b>	<b>(44,570)</b>	<b>(76,570)</b>	<b>(76,570)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P165 CORPORATE COSTS</b>					
<b>A422 SHARED REGULATORY SERVICES</b>					
R634 Trading Standards					
R637 Environmental Health					
R638 Licensing Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Deficit/Back Funding	20,880	20,880	21,190	21,770	22,420
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	19,480	19,570	19,830	20,240	20,660
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,440	1,100	1,090	1,100	1,100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	750	250	250	250	250
Catering	600	700	700	700	700
Printing, Stationery & General Office Expenses	19,450	23,390	23,390	23,390	23,390
Services	0	550	550	550	550
Legal Fees	1,000	1,000	1,000	1,000	1,000
Communications & Computing Expenses	32,360	22,990	23,030	23,080	23,130
Members Taxable & Non-Taxable Allowances	21,800	21,800	22,460	23,140	23,830
Miscellaneous Expenses	1,850	84,900	900	900	900
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	18,390	18,810	19,290	19,760	20,260
Shared Services	479,250	470,000	482,000	489,000	496,000
SUPPORT SERVICES					
Financial Services	17,260	16,760	17,280	17,770	18,190
Legal Services	13,450	11,800	12,560	13,100	14,110
Chief Executive	8,050	8,050	8,400	8,640	8,900
Worcestershire Hub	2,310	2,380	2,340	2,420	2,480
Corporate Support Services	4,300	4,900	4,940	5,020	5,060
Community Well-Being and Environment - Depot	2,300	1,030	1,590	1,680	1,730
GROSS EXPENDITURE	668,450	734,390	666,430	677,260	688,520
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(57,140)	(47,340)	(47,650)	(47,980)	(48,320)
Customer & Client Receipts	(251,290)	(339,490)	(254,310)	(254,310)	(254,310)
Fees and Charges - Compounded Inflation	0	0	0	(1,830)	(3,660)
GROSS INCOME	(308,430)	(386,830)	(301,960)	(304,120)	(306,290)
<b>NET EXPENDITURE/(INCOME)</b>	360,020	347,560	364,470	373,140	382,230
<b>Total P165 CORPORATE COSTS</b>	<b>360,020</b>	<b>347,560</b>	<b>364,470</b>	<b>373,140</b>	<b>382,230</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A460 PRIVATE SECTOR HOUSING</b>					
R675 Private Sector Housing					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	135,090	134,350	140,930	147,210	154,200
Indirect Employee Expenses	3,470	4,490	4,530	4,540	4,550
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	17,130	17,370	17,480	17,890	18,250
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	150	400	400	400	400
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Catering	100	0	0	0	0
Printing, Stationery & General Office Expenses	1,270	790	790	790	790
Services	0	30,340	0	0	0
Specialist Fees	1,900	1,900	1,800	1,800	1,800
Communications & Computing	15,630	17,650	13,350	13,500	13,030
Grants & Subscriptions	800	0	0	0	0
Housing Stock Condition Surveys	9,000	9,000	9,000	9,000	9,000
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Home Improvement Agency	46,690	46,690	45,000	45,000	45,000
<b>SUPPORT SERVICES</b>					
Financial Services	6,780	5,930	6,340	6,480	6,670
ICT Services	8,510	8,450	8,670	8,920	9,180
Legal Services	4,610	4,490	4,800	4,860	4,970
Corporate Support Services	720	820	820	850	830
Departmental Administrative Expenses	21,040	18,200	17,750	18,560	19,400
<b>GROSS EXPENDITURE</b>	<b>273,890</b>	<b>301,870</b>	<b>272,660</b>	<b>280,800</b>	<b>289,070</b>
<b><u>INCOME</u></b>					
Government Grants	0	(30,340)	0	0	0
Customer & Client Receipts	(15,550)	(5,500)	(5,620)	(5,620)	(5,620)
Fees and Charges - Compounded Inflation	0	0	0	(120)	(240)
Use of Earmarked Reserve	0	(7,520)	0	0	0
<b>GROSS INCOME</b>	<b>(15,550)</b>	<b>(43,360)</b>	<b>(5,620)</b>	<b>(5,740)</b>	<b>(5,860)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>258,340</b>	<b>258,510</b>	<b>267,040</b>	<b>275,060</b>	<b>283,210</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A462 CONTROLLING MIGRATION</b>					
R677 Controlling Migration Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	96,240	64,520	0	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	600	300	150	0	0
Car Allowances	400	700	300	0	0
SUPPLIES & SERVICES					
Catering	0	300	0	0	0
Communications & Computing	130	130	130	0	0
Expenses	120	120	60	0	0
Grants & Subscriptions	0	47,500	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	0	580	0	0	0
GROSS EXPENDITURE	97,490	114,150	640	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(81,690)	0	0	0
Use of Earmarked Reserve	(97,490)	(32,460)	(640)	0	0
GROSS INCOME	(97,490)	(114,150)	(640)	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P190 PRIVATE SECTOR HOUSING</b>	<b>258,340</b>	<b>258,510</b>	<b>267,040</b>	<b>275,060</b>	<b>283,210</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT</b>					
R676 North Worcestershire Watercourse Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	213,960	215,860	223,450	228,470	234,430
Indirect Employee Expenses	3,220	2,650	2,480	2,540	2,610
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	9,640	9,400	9,460	9,680	9,870
TRANSPORT RELATED EXPENDITURE					
Public Transport	300	350	350	350	350
Car Allowances	5,000	4,000	4,000	4,000	4,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	800	800	800	800
Printing, Stationery & General Office Expenses	480	310	310	310	310
Services	75,720	85,110	42,740	42,740	42,740
Communications & Computing Expenses	15,110	18,730	17,820	18,000	17,500
Grants & Subscriptions	1,300	1,600	1,600	1,600	1,600
	1,000	400	400	400	400
SUPPORT SERVICES					
Financial Services	2,600	2,650	2,600	2,650	2,710
ICT Services	10,370	10,250	10,590	10,880	11,180
Legal Services	3,400	3,590	3,750	3,640	3,820
Human Resources	1,940	1,960	2,020	2,040	2,120
Convenor Recharges	490	490	510	520	540
Departmental Administrative Expenses	5,500	5,070	4,640	4,770	4,910
<b>GROSS EXPENDITURE</b>	<b>351,030</b>	<b>363,220</b>	<b>327,520</b>	<b>333,390</b>	<b>339,890</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(113,680)	(117,230)	(104,000)	(104,000)	(104,000)
Shared Services Income	(118,980)	(118,430)	(121,900)	(124,360)	(127,120)
Customer & Client Receipts	(250)	(400)	(400)	(400)	(400)
Use of Earmarked Reserve	(22,290)	(27,640)	0	0	(330)
<b>GROSS INCOME</b>	<b>(255,200)</b>	<b>(263,700)</b>	<b>(226,300)</b>	<b>(228,760)</b>	<b>(231,850)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>95,830</b>	<b>99,520</b>	<b>101,220</b>	<b>104,630</b>	<b>108,040</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A465 HOUSING, HEALTH AND SUSTAINABILITY.</b>					
<b>STRATEGY AND ENABLING</b>					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	82,900	90,730	100,900	104,510	107,990
Indirect Employee Expenses	540	850	870	880	890
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,770	4,840	4,870	4,990	5,090
TRANSPORT RELATED EXPENDITURE					
Public Transport	300	250	250	250	250
SUPPLIES & SERVICES					
Catering	300	300	300	300	300
Printing, Stationery & General Office Expenses	200	290	280	280	280
Services	15,000	26,000	0	0	0
Professional Services / Fees	17,130	17,130	11,500	11,500	11,500
Communications & Computing	10,950	10,000	9,620	9,710	9,440
Grants & Subscriptions	5,550	4,050	4,050	4,050	4,050
Environmental Awareness Issues	2,300	2,300	2,250	2,250	2,250
Home Safety Campaign Expenses	400	400	400	400	400
Housing Market Assessments	4,380	4,380	4,250	4,250	4,250
SUPPORT SERVICES					
Financial Services	1,080	1,140	1,080	1,110	1,120
ICT Services	5,430	5,370	5,550	5,690	5,860
Legal Services	3,760	3,840	4,050	4,080	4,360
Corporate Support Services	720	820	820	850	830
Departmental Administrative Expenses	14,120	13,020	12,700	13,160	13,580
<b>GROSS EXPENDITURE</b>	<b>169,830</b>	<b>185,710</b>	<b>163,740</b>	<b>168,260</b>	<b>172,440</b>
<u>INCOME</u>					
Customer & Client Receipts	(260)	(650)	(660)	(660)	(660)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
Use of Earmarked Reserve	(8,500)	(22,440)	(6,250)	(6,460)	(6,560)
<b>GROSS INCOME</b>	<b>(8,760)</b>	<b>(23,090)</b>	<b>(6,910)</b>	<b>(7,130)</b>	<b>(7,240)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>161,070</b>	<b>162,620</b>	<b>156,830</b>	<b>161,130</b>	<b>165,200</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A466 CLINICAL COMMISSIONING (CCG) FUNDING</b>					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,380	1,380	1,440	1,480	1,530
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	30	30	30	30
Miscellaneous Expenses	35,000	35,000	35,000	35,000	35,000
Home Safety Campaign Expenses	3,000	3,000	3,000	3,000	3,000
SUPPORT SERVICES					
Departmental Administrative Expenses	0	200	180	190	190
<b>GROSS EXPENDITURE</b>	<b>39,380</b>	<b>39,610</b>	<b>39,650</b>	<b>39,700</b>	<b>39,750</b>
<u>INCOME</u>					
Use of Earmarked Reserve	(39,380)	(39,610)	(39,650)	(39,700)	(39,750)
<b>GROSS INCOME</b>	<b>(39,380)</b>	<b>(39,610)</b>	<b>(39,650)</b>	<b>(39,700)</b>	<b>(39,750)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A469 TEMPORARY ACCOMMODATION UNITS</b>					
R681 Temporary Accommodation at 11b Raven Street					
R684 Temporary Accommodation at 2-3 New Street					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	31,020	56,510	54,550	46,430	45,790
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	4,250	4,240	5,340	5,500	5,670
Repairs, Alterations & Maintenance of Grounds	500	0	0	0	0
Energy Costs	4,600	3,450	4,030	4,260	4,490
Rents	150	160	160	160	160
Non-Domestic Rates	2,790	2,400	2,470	2,550	2,620
Water Services	2,180	1,550	1,500	1,500	1,500
Fixtures & Fittings	950	850	800	800	800
Cleaning & Domestic Supplies	10,480	8,150	7,920	8,000	8,090
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	2,190	2,190	2,180	2,180	2,180
Printing, Stationery & General Office Expenses	1,000	1,000	500	500	500
Services	0	500	500	500	500
Communications & Computing	960	1,120	1,110	1,110	1,110
Grants & Subscriptions	16,000	16,000	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Homelessness Costs	0	0	(4,300)	(4,400)	(4,480)
<b>SUPPORT SERVICES</b>					
Facilities Management	1,940	1,940	1,990	2,090	2,140
Departmental Administrative Expenses	1,080	2,570	2,580	2,710	2,800
<b>CAPITAL CHARGES</b>					
Depreciation	0	0	6,000	6,000	6,000
<b>GROSS EXPENDITURE</b>	<b>80,090</b>	<b>102,630</b>	<b>87,330</b>	<b>79,890</b>	<b>79,870</b>
<u>INCOME</u>					
Benefit Receipts	(72,000)	(80,000)	(80,000)	(80,000)	(80,000)
Customer & Client Receipts	(8,700)	(6,500)	(8,610)	(8,650)	(8,690)
Use of Earmarked Reserve	(21,520)	(34,550)	(11,630)	(2,030)	0
<b>GROSS INCOME</b>	<b>(102,220)</b>	<b>(121,050)</b>	<b>(100,240)</b>	<b>(90,680)</b>	<b>(88,690)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(22,130)</b>	<b>(18,420)</b>	<b>(12,910)</b>	<b>(10,790)</b>	<b>(8,820)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING</b>					
R685 Homelessness Housing Advice and Access to Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	357,180	364,180	384,180	370,530	371,460
Indirect Employee Expenses	3,030	3,660	3,840	3,670	3,560
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	14,890	41,980	42,540	43,400	44,120
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	40	40	40	40
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	100	100	100	100	100
Printing, Stationery & General Office Expenses	1,680	1,120	1,060	1,060	1,060
Services	3,550	3,550	1,000	1,000	1,000
Communications & Computing	43,600	52,850	51,120	49,480	47,470
Grants & Subscriptions	44,780	58,870	43,830	43,030	42,120
Miscellaneous Expenses	131,500	167,800	210,000	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
SWEP Rough Sleepers	13,500	16,470	32,930	16,470	13,500
Homelessness Costs	59,880	137,360	119,100	48,930	48,750
SUPPORT SERVICES					
Financial Services	3,360	3,390	3,360	3,420	3,490
ICT Services	16,980	16,800	17,410	17,930	18,450
Legal Services	2,030	5,040	5,260	5,050	5,330
Human Resources	2,150	2,180	2,270	2,290	2,330
Convenor Recharges	650	1,050	1,090	1,120	1,150
Worcestershire Hub	55,510	75,840	75,060	77,020	78,990
Corporate Support Services	720	820	820	850	830
Departmental Administrative Expenses	48,180	41,670	38,540	39,840	40,980
<b>GROSS EXPENDITURE</b>	<b>803,270</b>	<b>994,770</b>	<b>1,033,550</b>	<b>725,230</b>	<b>724,730</b>
<u>INCOME</u>					
Government Grants	(210,000)	(210,000)	(210,000)	0	0
Other Grants, Reimbursements & Contributions	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)
Customer & Client Receipts	(14,000)	(17,000)	(17,000)	(17,000)	(17,000)
Use of Earmarked Reserve	(24,690)	(82,550)	(87,630)	(47,020)	(34,450)
<b>GROSS INCOME</b>	<b>(259,890)</b>	<b>(320,750)</b>	<b>(325,830)</b>	<b>(75,220)</b>	<b>(62,650)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>543,380</b>	<b>674,020</b>	<b>707,720</b>	<b>650,010</b>	<b>662,080</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION</b>					
R686 External Funding - Homelessness Enabling Function					
R692 Private Rented Sector Access Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	34,100	123,180	79,830	10,210	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	50	50	50	0	0
Car Allowances	530	1,000	1,000	700	0
SUPPLIES & SERVICES					
Communications & Computing Expenses	40	130	130	0	0
Grants & Subscriptions	73,450	72,300	72,300	9,300	9,300
Miscellaneous Expenses	0	174,920	37,000	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	(3,550)	(4,500)	(4,500)	(4,500)	(4,500)
Additional Support From Social Fund	60,000	20,000	20,000	20,000	20,000
<b>GROSS EXPENDITURE</b>	<b>164,630</b>	<b>387,090</b>	<b>205,820</b>	<b>35,710</b>	<b>24,800</b>
<u>INCOME</u>					
Government Grants	0	(195,910)	(72,650)	0	0
Other Grants, Reimbursements & Contributions	0	(77,810)	0	0	0
Recharges to Other Services	0	(26,690)	(28,830)	(10,210)	0
Use of Earmarked Reserve	(164,630)	(86,680)	(139,990)	(25,500)	(24,800)
<b>GROSS INCOME</b>	<b>(164,630)</b>	<b>(387,090)</b>	<b>(241,470)</b>	<b>(35,710)</b>	<b>(24,800)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>(35,650)</b>	<b>0</b>	<b>0</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A473 EXTERNAL FUNDING - SYRIAN REFUGEES</b>					
R690 External Funding - Syrian Refugees					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	7,500	7,500	0	0	0
GROSS EXPENDITURE	7,500	7,500	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(7,500)	(7,500)	0	0	0
GROSS INCOME	(7,500)	(7,500)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P195 HOUSING ENABLING FUNCTION</b>	<b>778,150</b>	<b>917,740</b>	<b>917,210</b>	<b>904,980</b>	<b>926,500</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION</b>					
R705 North Worcs Economic Development & Regeneration					
R709 NW Business Awards					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	352,390	370,420	397,210	403,500	416,500
Indirect Employee Expenses	6,620	11,990	4,790	4,900	5,050
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	1,130	1,130	1,160	1,200	1,230
Apportionment of Expenses of Operational Buildings	16,850	17,090	17,190	17,600	17,950
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	600	600	600	600	600
Car Allowances	6,500	6,500	6,500	6,500	6,500
<b>SUPPLIES &amp; SERVICES</b>					
Improvements to Town Centres	20,000	20,000	0	0	0
Bromsgrove Town Centre Management	57,000	57,000	57,000	57,000	57,000
Printing, Stationery & General Office Expenses	3,720	3,170	1,940	1,940	1,940
Tourism Promotion	4,000	4,000	4,000	4,000	4,000
Services	22,140	23,900	150	150	150
Bromsgrove Projects	16,500	16,500	16,500	16,500	16,500
Redditch Projects	17,000	17,000	17,000	17,000	17,000
Communications & Computing	7,800	9,420	9,000	9,100	8,800
Expenses	500	850	550	550	550
Grants & Subscriptions	10,000	10,000	10,000	10,000	0
Economic Investment/Regeneration Initiatives	40,060	73,950	43,610	43,610	36,610
Business Support Grants	81,860	81,860	81,860	81,860	81,860
Kidderminster Town Centre Enhancement Project	10,520	10,520	0	0	0
Tractivity CRM	2,930	2,930	2,930	2,930	2,930
ReWyre Projects	40,060	40,060	38,100	38,100	38,100
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	45,930	68,890	48,000	48,000	48,000
<b>SUPPORT SERVICES</b>					
Financial Services	9,950	10,160	10,240	10,530	10,790
ICT Services	16,240	16,050	16,630	17,080	17,580
Legal Services	8,160	8,760	9,110	8,590	9,030
Human Resources	4,950	4,970	5,200	5,240	5,380
Convenor Recharges	770	740	770	790	820
Corporate Support Services	2,150	2,450	2,470	2,510	2,530
Community Well-Being and Environment	11,420	10,040	17,480	17,910	18,370
Departmental Administrative Expenses	840	780	710	730	740
<b>GROSS EXPENDITURE</b>	<b>818,590</b>	<b>901,730</b>	<b>820,700</b>	<b>828,420</b>	<b>826,510</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION (Continued)</b>					
R705 North Worcs Economic Development & Regeneration					
R709 NW Business Awards					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(3,450)	(27,630)	0	0	0
Shared Services Income	(391,570)	(428,750)	(445,410)	(447,580)	(453,730)
Customer & Client Receipts	(5,000)	(12,210)	(12,000)	(12,000)	(5,000)
Recharges to Other Services	(31,210)	(28,230)	(29,470)	(30,320)	(31,260)
Use of Earmarked Reserve	(35,330)	(67,180)	(10,000)	(10,290)	(1,320)
<b>GROSS INCOME</b>	<b>(466,560)</b>	<b>(564,000)</b>	<b>(496,880)</b>	<b>(500,190)</b>	<b>(491,310)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>352,030</b>	<b>337,730</b>	<b>323,820</b>	<b>328,230</b>	<b>335,200</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A486 STATE OF THE AREA FUNDING</b>					
R704 State of the Area Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,940	1,940	2,030	2,080	2,150
PREMISES RELATED EXPENDITURE					
Contributions to Premises-Related Provisions	2,400	850	0	0	0
SUPPLIES & SERVICES					
Communications & Computing	10,730	13,070	12,440	12,600	12,160
Grants & Subscriptions	10,000	10,000	0	0	0
Future High Street Funding	0	150,000	0	0	0
Partnership Funding - LEP & WM Euro Service	422,000	422,000	160,000	160,000	160,000
Unallocated SoTA Funding	65,000	65,000	90,000	90,000	90,000
Eastern Gateway	0	50,000	22,270	0	0
Miscellaneous Expenses	15,000	15,000	0	0	0
SUPPORT SERVICES					
Financial Services	4,730	4,960	4,750	4,860	4,980
Legal Services	1,530	1,640	1,700	1,610	1,700
Chief Executive	4,360	4,330	4,510	4,620	4,750
Departmental Administrative Expenses	300	280	260	260	270
<b>GROSS EXPENDITURE</b>	<b>537,990</b>	<b>739,070</b>	<b>297,960</b>	<b>276,030</b>	<b>276,010</b>
<u>INCOME</u>					
Government Grants	0	(150,000)	0	0	0
Customer & Client Receipts	(2,750)	(2,750)	(2,890)	(2,890)	(2,890)
Fees and Charges - Compounded Inflation	0	0	0	(140)	(280)
Use of Earmarked Reserve	(264,400)	(312,850)	(22,270)	0	0
<b>GROSS INCOME</b>	<b>(267,150)</b>	<b>(465,600)</b>	<b>(25,160)</b>	<b>(3,030)</b>	<b>(3,170)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>270,840</b>	<b>273,470</b>	<b>272,800</b>	<b>273,000</b>	<b>272,840</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A491 REDDITCH BUSINESS CENTRES</b>					
R712 Greenlands Business Centre					
R713 Rubicon Business Centre					
R714 Heming Road Business Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	97,880	99,300	113,370	118,730	122,520
Indirect Employee Expenses	280	300	320	320	320
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,260	2,390	800	800	800
Printing, Stationery & General Office Expenses	3,480	2,260	1,580	1,580	1,580
Communications & Computing	2,810	2,210	1,690	1,690	1,690
SUPPORT SERVICES					
Human Resources	2,160	2,180	2,240	2,260	2,360
Convenor Recharges	200	200	200	200	220
<b>GROSS EXPENDITURE</b>	<b>110,070</b>	<b>108,840</b>	<b>120,200</b>	<b>125,580</b>	<b>129,490</b>
<u>INCOME</u>					
Shared Services Income	(91,950)	(90,980)	(100,520)	(104,830)	(108,080)
Recharges to Other Services	(18,120)	(17,860)	(19,680)	(20,750)	(21,410)
<b>GROSS INCOME</b>	<b>(110,070)</b>	<b>(108,840)</b>	<b>(120,200)</b>	<b>(125,580)</b>	<b>(129,490)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## ECONOMIC PROSPERITY AND PLACE

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A492 MARKETS</b>					
R030 Markets					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	490	0	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	15,760	16,060	16,380	16,710	17,040
<b>GROSS EXPENDITURE</b>	<b>16,250</b>	<b>16,060</b>	<b>16,380</b>	<b>16,710</b>	<b>17,040</b>
<u>INCOME</u>					
Shared Services Income	(150)	(150)	(150)	(150)	(150)
Customer & Client Receipts	(38,350)	(33,600)	(34,330)	(35,020)	(35,720)
<b>GROSS INCOME</b>	<b>(38,500)</b>	<b>(33,750)</b>	<b>(34,480)</b>	<b>(35,170)</b>	<b>(35,870)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(22,250)</b>	<b>(17,690)</b>	<b>(18,100)</b>	<b>(18,460)</b>	<b>(18,830)</b>
<b>Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>	<b>600,620</b>	<b>593,510</b>	<b>578,520</b>	<b>582,770</b>	<b>589,210</b>

## RESOURCES - SUMMARY

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
A265 RESOURCES ADMINISTRATION	1,630	0	0	0	0
	1,630	0	0	0	0
<b>P100 REVENUES</b>					
A270 COUNCIL TAX AND NATIONAL NON- DOMESTIC RATES	576,250	590,230	627,330	653,380	677,430
	576,250	590,230	627,330	653,380	677,430
<b>P105 HOUSING BENEFITS/WELFARE</b>					
A280 BENEFIT PAYMENTS	(227,950)	(292,950)	(289,950)	(289,950)	(289,950)
A285 BENEFITS ADMINISTRATION	629,880	627,050	666,740	739,440	766,950
A286 BUSINESS SUPPORT UNIT	(6,920)	(7,550)	(12,000)	(12,000)	(12,000)
	395,010	326,550	364,790	437,490	465,000
<b>P131 WORCESTERSHIRE HUB</b>					
A260 WORCESTERSHIRE HUB	87,500	300	0	0	0
	87,500	300	0	0	0
<b>P135 COMMON SERVICES</b>					
A335 COMPUTER SERVICES	(14,070)	16,060	16,420	17,400	17,910
A341 PRINT MANAGEMENT	(280)	0	0	0	0
	(14,350)	16,060	16,420	17,400	17,910
<b>P233 CORPORATE COSTS</b>					
A294 CENTRAL CORPORATE COSTS	2,602,460	2,641,150	2,681,100	2,568,190	2,639,130
	2,602,460	2,641,150	2,681,100	2,568,190	2,639,130
<b>Total S2 RESOURCES</b>	<b>3,648,500</b>	<b>3,574,290</b>	<b>3,689,640</b>	<b>3,676,460</b>	<b>3,799,470</b>

## RESOURCES

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
<b>A265 RESOURCES ADMINISTRATION</b>					
R300 Accountancy and Support					
R301 Internal Audit					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	729,100	725,850	746,380	770,060	792,480
Vacancy Savings	(9,040)	(8,510)	(17,270)	(17,750)	(18,280)
Indirect Employee Expenses	13,350	10,710	9,410	9,610	9,800
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	58,980	51,250	51,580	52,800	53,870
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	700	700	700	700	700
Car Allowances	600	450	450	450	450
<b>SUPPLIES &amp; SERVICES</b>					
Catering	30	0	0	0	0
Printing, Stationery & General Office Expenses	3,590	2,220	2,250	2,250	2,250
Services	12,840	14,340	13,340	13,340	13,340
Communications & Computing Expenses	77,750	74,590	70,480	70,990	69,460
	620	620	620	620	620
Grants & Subscriptions	16,460	17,840	17,820	17,820	17,820
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	43,190	43,190	43,620	44,060	44,500
<b>SUPPORT SERVICES</b>					
ICT Services	45,050	38,010	46,020	47,290	48,670
Legal Services	19,250	20,160	20,950	20,550	21,590
Human Resources	10,740	10,850	11,320	11,400	11,680
Convenor Recharges	1,660	1,650	1,700	1,750	1,810
Chief Executive	12,050	11,950	12,400	12,730	13,070
Facilities Management	29,410	29,360	29,940	31,160	32,010
Property Services	4,000	3,250	4,400	4,020	4,110
Departmental Administrative Expenses	8,320	9,110	8,170	8,270	8,400
<b>GROSS EXPENDITURE</b>	<b>1,078,650</b>	<b>1,057,590</b>	<b>1,074,280</b>	<b>1,102,120</b>	<b>1,128,350</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(20,000)	(34,040)	(34,450)	(35,110)	(35,760)
Shared Services Income	(3,050)	(2,500)	(2,540)	(2,580)	(2,610)
Customer & Client Receipts	(6,140)	(11,810)	(11,810)	(11,810)	(11,810)
Recharges to Other Services	(1,043,870)	(986,440)	(1,025,480)	(1,052,620)	(1,078,170)
Use of Earmarked Reserve	(3,960)	(22,800)	0	0	0
<b>GROSS INCOME</b>	<b>(1,077,020)</b>	<b>(1,057,590)</b>	<b>(1,074,280)</b>	<b>(1,102,120)</b>	<b>(1,128,350)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>1,630</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P095 RESOURCES ADMINISTRATION</b>	<b>1,630</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## RESOURCES

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P100 REVENUES</b>					
<b>A270 COUNCIL TAX AND NATIONAL NON- DOMESTIC RATES</b>					
R310 Council Tax and National Non-Domestic Rates					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	592,820	581,000	607,680	626,570	646,110
Vacancy Savings	(6,520)	(6,010)	(12,190)	(12,520)	(12,900)
Indirect Employee Expenses	11,660	8,500	6,830	7,050	7,150
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	22,470	32,270	32,820	33,420	33,910
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	150	150	150	150	150
Car Allowances	1,900	1,900	1,900	1,900	1,900
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,180	1,080	1,080	1,080	1,080
Printing, Stationery & General Office Expenses	10,400	8,960	8,960	8,960	8,960
Services	54,400	59,010	59,400	59,400	59,400
Communications & Computing	59,890	67,780	65,740	66,230	64,760
Grants & Subscriptions	2,180	1,900	1,900	1,900	1,900
<b>SUPPORT SERVICES</b>					
Financial Services	52,090	40,940	54,750	56,090	57,420
ICT Services	36,510	34,520	36,770	38,360	39,500
Legal Services	3,340	3,250	3,500	2,410	1,250
Human Resources	6,330	6,410	6,690	6,740	6,860
Convenor Recharges	1,490	1,450	1,500	1,550	1,600
Worcestershire Hub	102,670	116,980	116,000	119,030	122,140
Corporate Support Services	49,320	41,050	41,420	42,020	42,620
Departmental Administrative Expenses	15,810	33,070	30,660	31,270	31,850
<b>CAPITAL CHARGES</b>					
Depreciation	1,200	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>1,019,290</b>	<b>1,034,210</b>	<b>1,065,560</b>	<b>1,091,610</b>	<b>1,115,660</b>
<b>INCOME</b>					
Government Grants	(134,280)	(133,230)	(133,230)	(133,230)	(133,230)
Council Tax Support Scheme	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Other Grants, Reimbursements & Contributions	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Customer & Client Receipts	(210,000)	(210,000)	(210,000)	(210,000)	(210,000)
Recharges to Other Services	(3,760)	(1,140)	0	0	0
Use of Earmarked Reserve	0	(4,610)	0	0	0
<b>GROSS INCOME</b>	<b>(443,040)</b>	<b>(443,980)</b>	<b>(438,230)</b>	<b>(438,230)</b>	<b>(438,230)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>576,250</b>	<b>590,230</b>	<b>627,330</b>	<b>653,380</b>	<b>677,430</b>
<b>Total P100 REVENUES</b>	<b>576,250</b>	<b>590,230</b>	<b>627,330</b>	<b>653,380</b>	<b>677,430</b>

## RESOURCES

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A280 BENEFIT PAYMENTS</b>					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	28,208,940	26,168,940	26,168,940	26,168,940	26,168,940
Rate Rebates	75,000	255,000	200,000	200,000	200,000
Local Scheme	25,000	25,000	25,000	25,000	25,000
Discretionary	186,060	176,330	176,330	176,330	176,330
<b>GROSS EXPENDITURE</b>	<b>28,495,000</b>	<b>26,625,270</b>	<b>26,570,270</b>	<b>26,570,270</b>	<b>26,570,270</b>
<u>INCOME</u>					
Rent Allowances	(28,443,140)	(26,468,140)	(26,465,140)	(26,465,140)	(26,465,140)
Rent Rebates	(75,000)	(255,000)	(200,000)	(200,000)	(200,000)
Discretionary	(186,060)	(176,330)	(176,330)	(176,330)	(176,330)
Local Scheme	(18,750)	(18,750)	(18,750)	(18,750)	(18,750)
<b>GROSS INCOME</b>	<b>(28,722,950)</b>	<b>(26,918,220)</b>	<b>(26,860,220)</b>	<b>(26,860,220)</b>	<b>(26,860,220)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(227,950)</b>	<b>(292,950)</b>	<b>(289,950)</b>	<b>(289,950)</b>	<b>(289,950)</b>

## RESOURCES

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A285 BENEFITS ADMINISTRATION</b>					
R325 Benefits Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	781,560	765,430	776,630	793,030	817,210
Vacancy Savings	(9,500)	(8,690)	(17,640)	(18,130)	(18,670)
Indirect Employee Expenses	17,170	10,300	7,590	7,940	7,850
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,850	21,510	21,880	22,280	22,610
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	250	250	250
Car Allowances	300	700	700	700	700
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,210	2,730	2,210	2,210	2,210
Printing, Stationery & General Office Expenses	6,640	6,340	6,300	6,300	6,300
Services	7,000	7,000	7,000	7,000	7,000
Communications & Computing	104,480	126,460	115,080	115,780	113,730
Grants & Subscriptions	2,850	2,790	2,790	2,790	2,790
SUPPORT SERVICES					
Financial Services	45,370	38,630	46,020	47,180	48,330
ICT Services	51,710	48,950	52,280	54,270	55,870
Legal Services	3,980	3,940	4,140	4,260	4,490
Human Resources	7,200	7,280	7,590	7,630	7,800
Convenor Recharges	2,210	2,090	2,160	2,230	2,300
Worcestershire Hub	96,890	89,830	89,020	91,330	93,690
Corporate Support Services	67,530	55,380	55,940	56,710	57,520
Departmental Administrative Expenses	15,810	33,070	30,660	31,270	31,850
GROSS EXPENDITURE	1,220,510	1,213,990	1,210,600	1,235,030	1,263,830
<u>INCOME</u>					
Government Grants	(514,130)	(514,470)	(498,770)	(454,130)	(454,130)
Recharges to Other Services	(35,410)	(35,980)	(37,590)	(38,680)	(39,890)
Use of Earmarked Reserve	(41,090)	(36,490)	(7,500)	(2,780)	(2,860)
GROSS INCOME	(590,630)	(586,940)	(543,860)	(495,590)	(496,880)
<b>NET EXPENDITURE/(INCOME)</b>	629,880	627,050	666,740	739,440	766,950

## RESOURCES

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A286 BUSINESS SUPPORT UNIT</b>					
R299 Business Support Unit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	65,670	52,520	54,870	56,480	58,220
Vacancy Savings	(830)	(640)	(1,300)	(1,330)	(1,370)
Indirect Employee Expenses	1,090	660	620	630	660
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	33,700	31,320	31,520	32,270	32,920
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,250	3,250	3,050	3,050	3,050
Printing, Stationery & General Office Expenses	10,360	10,110	8,800	8,800	8,800
Services	160	90	80	80	80
Communications & Computing	78,070	78,180	74,880	74,960	74,740
SUPPORT SERVICES					
Financial Services	1,990	2,060	2,010	2,060	2,110
ICT Services	5,490	5,430	5,620	5,750	5,910
Human Resources	860	870	900	910	940
Convenor Recharges	260	210	220	230	240
Worcestershire Hub	4,830	0	0	0	0
CAPITAL CHARGES					
Depreciation	1,200	2,000	2,000	2,000	2,000
GROSS EXPENDITURE	206,100	186,060	183,270	185,890	188,300
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(70)	(10)	(10)	(10)
Customer & Client Receipts	(800)	(1,300)	(1,300)	(1,300)	(1,300)
Recharges to Other Services	(200,220)	(180,240)	(181,960)	(184,580)	(186,990)
Recharges	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
GROSS INCOME	(213,020)	(193,610)	(195,270)	(197,890)	(200,300)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(6,920)</b>	<b>(7,550)</b>	<b>(12,000)</b>	<b>(12,000)</b>	<b>(12,000)</b>
<b>Total P105 HOUSING BENEFITS/WELFARE</b>	<b>395,010</b>	<b>326,550</b>	<b>364,790</b>	<b>437,490</b>	<b>465,000</b>

## RESOURCES

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P131 WORCESTERSHIRE HUB</b>					
<b>A260 WORCESTERSHIRE HUB</b>					
R295 Worcestershire Hub					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	340,800	283,050	295,670	304,130	313,620
Vacancy Savings	(4,690)	(3,440)	(6,980)	(7,170)	(7,390)
Indirect Employee Expenses	8,010	4,320	2,770	2,870	2,980
PREMISES RELATED EXPENDITURE					
Rents	12,500	25,000	0	0	0
Apportionment of Expenses of Operational Buildings	0	29,580	30,090	30,640	31,080
Cleaning & Domestic Supplies	0	300	0	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	50	50	50	50	50
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	930	610	610	610	610
Services	1,310	1,370	1,160	1,210	1,270
Communications & Computing	34,140	32,020	30,760	31,030	30,260
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	1,000	1,000	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	10,300	7,670	9,340	9,580	9,890
ICT Services	24,490	24,240	25,030	25,720	26,500
Human Resources	5,500	5,540	5,790	5,830	5,950
Convenor Recharges	1,060	760	780	810	840
Facilities Management	1,260	1,260	1,280	1,320	1,370
Departmental Administrative Expenses	830	910	810	830	840
GROSS EXPENDITURE	437,490	414,240	398,160	408,460	418,870
<u>INCOME</u>					
Recharges to Other Services	(348,990)	(400,440)	(397,160)	(407,460)	(417,870)
Use of Earmarked Reserve	(1,000)	(13,500)	(1,000)	(1,000)	(1,000)
GROSS INCOME	(349,990)	(413,940)	(398,160)	(408,460)	(418,870)
<b>NET EXPENDITURE/(INCOME)</b>	87,500	300	0	0	0
<b>Total P131 WORCESTERSHIRE HUB</b>	<b>87,500</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>



## RESOURCES

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R431 I.T. Section Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	442,600	435,120	459,640	474,230	476,810
Vacancy Savings	(5,500)	(5,250)	(10,660)	(10,950)	(11,280)
Indirect Employee Expenses	13,200	11,910	11,300	11,440	11,380
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	67,410	65,490	65,910	67,460	68,830
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	600	600	600	600	600
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	250	160	160	160	160
Services	9,070	17,600	21,370	22,440	23,570
Communications & Computing Expenses	480	450	450	450	450
	120	120	120	120	120
SUPPORT SERVICES					
Financial Services	14,350	14,130	14,510	14,890	15,230
Legal Services	8,750	9,430	9,790	9,240	9,720
Human Resources	4,430	4,450	4,640	4,670	4,800
Convenor Recharges	1,000	1,010	1,060	1,080	1,120
Departmental Administrative Expenses	8,320	9,110	8,170	8,270	8,400
GROSS EXPENDITURE	565,280	564,530	587,260	604,300	610,110
<u>INCOME</u>					
Shared Services Income	(10,660)	(12,000)	(12,180)	(12,360)	(12,550)
Recharges to Other Services	(556,000)	(550,190)	(568,410)	(583,900)	(600,980)
Use of Earmarked Reserve	(12,690)	(5,800)	(10,110)	(11,380)	0
GROSS INCOME	(579,350)	(567,990)	(590,700)	(607,640)	(613,530)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(14,070)</b>	<b>(3,460)</b>	<b>(3,440)</b>	<b>(3,340)</b>	<b>(3,420)</b>

## RESOURCES

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R430 Central Computer Costs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	72,660	58,850	63,110	66,670	68,730
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,370	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	240,020	286,520	248,520	248,520	248,520
Communications & Computing	118,770	118,770	118,770	118,770	118,770
SUPPORT SERVICES					
Departmental Administrative Expenses	0	19,520	19,860	20,740	21,330
CAPITAL CHARGES					
Depreciation	131,540	273,680	209,950	205,500	175,190
GROSS EXPENDITURE	566,360	757,340	660,210	660,200	632,540
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(8,400)	(8,400)	(8,400)	(8,400)
Shared Services Income	(75,220)	(114,180)	(108,300)	(105,640)	(103,330)
Customer & Client Receipts	(13,000)	(14,200)	(14,000)	(13,700)	(12,800)
Use of Earmarked Reserve	0	(35,000)	0	0	0
Recharge of Central Computer Costs	(478,140)	(566,040)	(509,650)	(511,720)	(486,680)
GROSS INCOME	(566,360)	(737,820)	(640,350)	(639,460)	(611,210)
<b>NET EXPENDITURE/(INCOME)</b>	0	19,520	19,860	20,740	21,330

## RESOURCES

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A341 PRINT MANAGEMENT</b>					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	20,000	18,000	18,000	18,000	18,000
Communications & Computing	4,800	4,800	4,800	4,800	4,800
CAPITAL CHARGES					
Depreciation	23,630	23,630	23,620	23,630	23,620
GROSS EXPENDITURE	48,430	46,430	46,420	46,430	46,420
<u>INCOME</u>					
Shared Services Income	(19,940)	(28,050)	(28,040)	(28,050)	(28,040)
Customer & Client Receipts	0	(50)	(50)	(50)	(50)
Recharges to Directorates for Print Management	(28,770)	(18,330)	(18,330)	(18,330)	(18,330)
GROSS INCOME	(48,710)	(46,430)	(46,420)	(46,430)	(46,420)
<b>NET EXPENDITURE/(INCOME)</b>	(280)	0	0	0	0
<b>Total P135 COMMON SERVICES</b>	<b>(14,350)</b>	<b>16,060</b>	<b>16,420</b>	<b>17,400</b>	<b>17,910</b>

## RESOURCES

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P233 CORPORATE COSTS</b>					
<b>A294 CENTRAL CORPORATE COSTS</b>					
R335 Central Corporate Costs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	1,764,300	1,734,000	1,631,000	1,687,000	1,745,000
Pension Costs - Unfunded Benefits	496,470	472,840	478,920	487,750	498,290
Apprenticeship Levy	26,980	26,980	27,380	28,140	28,980
Employer's Superannuation Contribution	5,820	7,550	7,430	7,630	7,860
Indirect Employee Expenses	5,110	3,000	3,490	3,660	3,850
SUPPLIES & SERVICES					
Services	26,450	24,450	24,450	24,450	24,450
Bank Charges & Commission	72,250	67,250	72,250	72,250	72,250
Audit Fees/Inspection Fees	55,080	55,080	56,180	57,310	58,450
Parish Localism Fund	50,000	50,000	30,000	0	0
Miscellaneous Expenses	100,000	234,970	350,000	200,000	200,000
GROSS EXPENDITURE	2,602,460	2,676,120	2,681,100	2,568,190	2,639,130
<u>INCOME</u>					
Government Grants	0	(34,970)	0	0	0
GROSS INCOME	0	(34,970)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	2,602,460	2,641,150	2,681,100	2,568,190	2,639,130
<b>Total P233 CORPORATE COSTS</b>	<b>2,602,460</b>	<b>2,641,150</b>	<b>2,681,100</b>	<b>2,568,190</b>	<b>2,639,130</b>



**CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY**

Detail	2019/20		2020/21	2021/22	2022/23
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
A515 CAPITAL ACCOUNT	362,870	(207,360)	238,090	533,790	762,280
A520 INTEREST RECEIVED	(121,440)	(171,370)	(180,130)	(212,500)	(240,000)
	241,430	(378,730)	57,960	321,290	522,280
<b>P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND</b>					
A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	(149,880)	58,050	(71,200)	16,030	(5,450)
	(149,880)	58,050	(71,200)	16,030	(5,450)
<b>Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED</b>	<b>91,550</b>	<b>(320,680)</b>	<b>(13,240)</b>	<b>337,320</b>	<b>516,830</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A515 CAPITAL ACCOUNT</b>					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Financial Services	68,100	65,710	70,800	73,350	75,020
CAPITAL FINANCING COSTS					
Interest Payments	1,250	1,250	1,250	1,250	1,250
Direct Revenue Funding	0	524,160	0	0	0
Interest on External Borrowing	1,059,090	879,340	1,040,440	1,140,370	1,219,820
Treasury Consultancy	12,000	14,000	15,000	15,000	15,000
Minimum Revenue Provision/Voluntary Revenue Provison - Capital Programme	977,530	844,060	1,299,740	1,449,530	1,558,450
<b>GROSS EXPENDITURE</b>	<b>2,117,970</b>	<b>2,328,520</b>	<b>2,427,230</b>	<b>2,679,500</b>	<b>2,869,540</b>
<u>INCOME</u>					
Depreciation Reversal	(1,715,410)	(1,972,030)	(2,149,180)	(2,105,750)	(2,107,260)
Use of Earmarked Reserve	(39,690)	(563,850)	(39,960)	(39,960)	0
<b>GROSS INCOME</b>	<b>(1,755,100)</b>	<b>(2,535,880)</b>	<b>(2,189,140)</b>	<b>(2,145,710)</b>	<b>(2,107,260)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>362,870</b>	<b>(207,360)</b>	<b>238,090</b>	<b>533,790</b>	<b>762,280</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A520 INTEREST RECEIVED</b>					
R805 Interest Received					
<u>INCOME</u>					
External Interest	(120,000)	(170,000)	(180,000)	(212,500)	(240,000)
Icelandic Interest	(1,440)	(1,370)	(130)	0	0
<b>GROSS INCOME</b>	<b>(121,440)</b>	<b>(171,370)</b>	<b>(180,130)</b>	<b>(212,500)</b>	<b>(240,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(121,440)</b>	<b>(171,370)</b>	<b>(180,130)</b>	<b>(212,500)</b>	<b>(240,000)</b>
<b>Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>	<b>241,430</b>	<b>(378,730)</b>	<b>57,960</b>	<b>321,290</b>	<b>522,280</b>



**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND R275/R810 Capital Portfolio Fund and Development</b>					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Services	62,000	44,700	45,000	0	0
Creation of Earmarked Risk Reserve	64,150	58,050	18,150	73,180	51,700
SUPPORT SERVICES					
Financial Services	8,780	12,640	12,280	12,560	12,880
Legal Services	20,770	22,330	23,200	21,900	23,040
CAPITAL FINANCING COSTS					
Interest on External Borrowing	677,010	0	560,640	630,640	630,640
Minimum Revenue Provision/Voluntary Revenue Provision - Capital Programme	447,510	0	175,000	357,210	347,210
<b>GROSS EXPENDITURE</b>	<b>1,280,220</b>	<b>137,720</b>	<b>834,270</b>	<b>1,095,490</b>	<b>1,065,470</b>
<u>INCOME</u>					
Customer & Client Receipts	(970,100)	0	(400,000)	(560,000)	(560,000)
External Interest	(460,000)	0	(425,000)	(485,000)	(475,000)
Use of Earmarked Reserve	0	(4,700)	0	0	0
Recharge of Capital Portfolio Fund Management	0	(74,970)	(80,470)	(34,460)	(35,920)
<b>GROSS INCOME</b>	<b>(1,430,100)</b>	<b>(79,670)</b>	<b>(905,470)</b>	<b>(1,079,460)</b>	<b>(1,070,920)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(149,880)</b>	<b>58,050</b>	<b>(71,200)</b>	<b>16,030</b>	<b>(5,450)</b>
<b>Total P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND</b>	<b>(149,880)</b>	<b>58,050</b>	<b>(71,200)</b>	<b>16,030</b>	<b>(5,450)</b>

**CAPITAL PORTFOLIO FUND/DEVELOPMENT LOANS FUND MEMORANDUM**

Detail	2019/20		2020/21 Estimate £	2021/22 Estimate £	2022/23 Estimate £
	Original £	Revised £			
<b>P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND R275/R276/R277/R278/R279/R280/R281/R282/R810 Capital Portfolio Fund and Development Loans Fund</b>					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	68,110	117,460	78,740	185,580	82,370
Repairs, Alterations & Maintenance of Grounds	0	3,560	3,560	3,560	3,560
Energy Costs	0	36,050	35,440	36,490	37,590
Non-Domestic Rates	0	70,380	38,760	5,830	6,010
Water Services	0	3,500	3,500	3,500	3,500
Fixtures & Fittings	0	1,100	1,100	1,100	1,100
Cleaning & Domestic Supplies	0	28,240	31,490	31,870	32,270
Premises Insurance	0	34,680	43,020	45,150	47,420
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	700	0	0	0
Printing, Stationery & General Office Expenses	0	1,000	500	500	500
Services	64,900	71,750	62,870	17,870	17,870
Communications & Computing	0	450	450	450	450
Creation of Earmarked Risk Reserve	64,150	58,050	18,150	73,180	51,700
SUPPORT SERVICES					
Financial Services	8,780	12,640	12,280	12,560	12,880
Legal Services	20,770	22,330	23,200	21,900	23,040
Facilities Management	0	9,230	9,500	9,910	10,150
CAPITAL CHARGES					
Depreciation	26,440	121,010	260,240	260,240	260,240
CAPITAL FINANCING COSTS					
Interest on External Borrowing	950,000	419,260	1,007,620	1,077,620	1,077,620
Minimum Revenue Provision/Voluntary Reserve Provision - Capital Programme	552,940	93,470	438,300	621,730	613,000
GROSS EXPENDITURE	1,756,090	1,104,860	2,068,720	2,409,040	2,281,270
<u>INCOME</u>					
Customer & Client Receipts	(1,646,300)	(1,279,330)	(1,723,620)	(1,944,800)	(1,944,800)
External Interest	(460,000)	0	(425,000)	(485,000)	(475,000)
Depreciation Reversal	0	(121,010)	(260,240)	(260,240)	(260,240)
Use of Earmarked Reserve	(6,400)	(49,260)	0	0	0
GROSS INCOME	(2,112,700)	(1,449,600)	(2,408,860)	(2,690,040)	(2,680,040)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(356,610)</b>	<b>(344,740)</b>	<b>(340,140)</b>	<b>(281,000)</b>	<b>(398,770)</b>
<b>Total P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND</b>	<b>(356,610)</b>	<b>(344,740)</b>	<b>(340,140)</b>	<b>(281,000)</b>	<b>(398,770)</b>

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# **Capital Programme**

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**CAPITAL PROGRAMME 2020 TO 2030**

CODE	Detail	2019-20		2020-21 Estimate £	2021-22 Estimate £	2022-23 Estimate £	2023-24 Estimate £	2024-25 Estimate £	2025-26 Estimate £	2026-27 Estimate £	2027-28 Estimate £	2028-29 Estimate £	2029-30 Estimate £	Prior to 01/04/2019 £	Total £
		Original £	Revised £												
	<b>1. COMMITTED EXPENDITURE</b>														
	<b>1. CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL</b>														
98564	New Headquarters - Office Accommodation	-	-	413,610	-	-	-	-	-	-	-	-	-	9,586,390	10,000,000
	<b>SUB TOTAL</b>	<b>0</b>	<b>0</b>	<b>413,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,586,390</b>	<b>10,000,000</b>
	<b>2. COMMUNITY WELL-BEING AND ENVIRONMENT</b>														
98042	Parking Facilities: Improvement to Car Parks	34,530	74,530	-	-	-	-	-	-	-	-	-	-	419,970	494,500
98630	Green Street Depot Investment	-	2,446,750	49,300	-	-	-	-	-	-	-	-	-	1,383,950	3,880,000
	Depot Block E Works	-	-	85,000	-	-	-	-	-	-	-	-	-	-	85,000
98620	Bewdley Medical Centre	-	14,160	-	-	-	-	-	-	-	-	-	-	837,040	851,200
	Stourport Riverside	-	-	150,000	-	-	-	-	-	-	-	-	-	-	150,000
98631	Brinton Park HLF Scheme (subject to successful HLF bid)	-	-	2,600,000	-	-	-	-	-	-	-	-	-	-	2,600,000
98637	Commercial Activity Capital Funding*	-	195,390	-	-	-	-	-	-	-	-	-	-	54,610	250,000
	* Subject to Business Cases & approval by the Commercial Activity Board														
	<b>SUB TOTAL</b>	<b>34,530</b>	<b>2,730,830</b>	<b>2,884,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,695,570</b>	<b>8,310,700</b>
	<b>3. ECONOMIC PROSPERITY AND PLACE</b>														
	Housing Strategy:														
98090	Disabled Facilities Grants (subject to confirmation 2020-21 onwards)	1,683,840	1,500,000	1,490,830	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	12,463,880	24,454,710
98629	Conversion of 2-3 New Street, Stourport	-	3,430	-	-	-	-	-	-	-	-	-	-	293,630	297,060
	Comberton Place Residential Investment (now considered unviable)	440,000	-	-	-	-	-	-	-	-	-	-	-	-	0
	Property Conversion, Stourport	-	60,000	-	-	-	-	-	-	-	-	-	-	-	60,000
98101	Housing Assistance - Private Sector Measures (including Decent Homes Grant)	103,830	80,000	72,740	-	-	-	-	-	-	-	-	-	1,907,630	2,060,370
98553	Planning Delivery Grant Capital Projects	-	2,750	-	-	-	-	-	-	-	-	-	-	255,010	257,760
98577	Flood Relief	18,410	10,000	18,410	-	-	-	-	-	-	-	-	-	170,590	199,000
98621	North Worcs Water Management Capital Projects - Redditch Schemes	18,870	18,870	-	-	-	-	-	-	-	-	-	-	115,930	134,800
98617	Regeneration and Economic Development	-	106,520	-	-	-	-	-	-	-	-	-	-	2,879,450	2,985,970
98618	Carbon Management Plan	-	-	20,000	-	-	-	-	-	-	-	-	-	83,150	103,150
98628	Worcester Street Improvements Grant (Match Funding)	375,000	450,000	-	-	-	-	-	-	-	-	-	-	375,000	825,000
98627	Future Investment Evergreen Fund*	-	94,740	-	-	-	-	-	-	-	-	-	-	-	94,740
98640	Works to former Crown House site	-	25,000	-	-	-	-	-	-	-	-	-	-	-	25,000
98632	Industrial Units Development - Silverwoods	1,935,040	220,000	1,930,040	-	-	-	-	-	-	-	-	-	-	2,150,040
98639	Industrial Units Development - Silverwoods (former Frenco site)	-	633,160	-	-	-	-	-	-	-	-	-	-	55,030	688,190
	Churchfields Development (Grant Funded)	-	2,700,000	-	-	-	-	-	-	-	-	-	-	-	2,700,000
98633	Capital Portfolio Fund*	4,750,000	14,695,110	1,500,000	-	-	-	-	-	-	-	-	-	9,776,700	25,971,810
98634	Development Loans Fund*	4,000,000	10,000,000	-	-	-	-	-	-	-	-	-	-	-	10,000,000
	* Subject to Business Cases & Due Diligence														
	<b>SUB TOTAL</b>	<b>13,324,990</b>	<b>30,599,580</b>	<b>5,032,020</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>28,376,000</b>	<b>73,007,600</b>
	<b>4. RESOURCES</b>														
98590	ICT Strategy	558,000	666,110	363,000	438,000	125,000	-	-	-	-	-	-	-	3,342,670	4,934,780
	<b>SUB TOTAL</b>	<b>558,000</b>	<b>666,110</b>	<b>363,000</b>	<b>438,000</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,342,670</b>	<b>4,934,780</b>
	<b>5. VEHICLE, EQUIPMENT &amp; SYSTEMS RENEWAL SCHEDULE</b>														
98530	Vehicles & Equipment & Systems Renewal Schedule	1,017,000	1,464,500	760,000	785,000	199,000	224,000	363,000	1,144,000	1,259,000	170,000	546,500	546,500	7,708,940	15,170,440
	<b>SUB TOTAL</b>	<b>1,017,000</b>	<b>1,464,500</b>	<b>760,000</b>	<b>785,000</b>	<b>199,000</b>	<b>224,000</b>	<b>363,000</b>	<b>1,144,000</b>	<b>1,259,000</b>	<b>170,000</b>	<b>546,500</b>	<b>546,500</b>	<b>7,708,940</b>	<b>15,170,440</b>
	<b>TOTAL COMMITTED EXPENDITURE</b>	<b>14,934,520</b>	<b>35,461,020</b>	<b>9,452,930</b>	<b>2,223,000</b>	<b>1,324,000</b>	<b>1,224,000</b>	<b>1,363,000</b>	<b>2,144,000</b>	<b>2,259,000</b>	<b>1,170,000</b>	<b>1,546,500</b>	<b>1,546,500</b>	<b>51,709,570</b>	<b>111,423,520</b>

**CAPITAL PROGRAMME 2020 TO 2030**

CODE	Detail	2019-20		2020-21 Estimate £	2021-22 Estimate £	2022-23 Estimate £	2023-24 Estimate £	2024-25 Estimate £	2025-26 Estimate £	2026-27 Estimate £	2027-28 Estimate £	2028-29 Estimate £	2029-30 Estimate £	Prior to 01/04/2019 £	Total £
		Original £	Revised £												
	<b>2. FINANCING</b>														
	Capital Receipts: Funding Approved	695,260	995,030	1,187,780	-	-	-	-	-	-	-	-	-	-	2,182,810
	Prudential Borrowing for Regeneration and Economic Development Scheme	-	87,090	-	-	-	-	-	-	-	-	-	-	-	87,090
	Prudential Borrowing for Carbon Management Scheme	-	-	20,000	-	-	-	-	-	-	-	-	-	-	20,000
	Prudential Borrowing for Worcester Street Improvements Grant (Match Funding)	375,000	450,000	-	-	-	-	-	-	-	-	-	-	-	450,000
	Prudential Borrowing for Industrial Units Development	1,650,040	220,000	1,430,040	-	-	-	-	-	-	-	-	-	-	1,650,040
	Prudential Borrowing for Development Loans Fund	4,000,000	10,000,000	-	-	-	-	-	-	-	-	-	-	-	10,000,000
	Prudential Borrowing for Capital Portfolio Fund	5,000,000	15,068,270	1,500,000	-	-	-	-	-	-	-	-	-	-	16,568,270
	Prudential Borrowing for Green Street Depot Investment	-	1,486,750	49,300	-	-	-	-	-	-	-	-	-	-	1,536,050
	Prudential Borrowing for Brinton Park HLF Scheme	-	-	200,000	-	-	-	-	-	-	-	-	-	-	200,000
	Prudential Borrowing for ICT Strategy	558,000	666,110	363,000	438,000	125,000	-	-	-	-	-	-	-	-	1,592,110
	Prudential Borrowing for Commercial Activity Capital Funding	-	195,390	-	-	-	-	-	-	-	-	-	-	-	195,390
	Prudential Borrowing for Stourport Riverside	-	-	46,420	-	-	-	-	-	-	-	-	-	-	46,420
	Prudential Borrowing for Depot Block E Works	-	-	85,000	-	-	-	-	-	-	-	-	-	-	85,000
	Public Realm Funding (from Worcestershire County Council)	-	19,430	-	-	-	-	-	-	-	-	-	-	-	19,430
	Better Care Fund Grant (from WCC - subject to confirmation 20-21 onwards)	1,482,410	1,500,000	1,289,400	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	11,789,400
	HLF Partner External Funding	-	-	2,400,000	-	-	-	-	-	-	-	-	-	-	2,400,000
	Planning Delivery Grant	-	2,750	-	-	-	-	-	-	-	-	-	-	-	2,750
	S.106 Funding (Parking - Contractual Agreement)	34,530	52,670	-	-	-	-	-	-	-	-	-	-	-	52,670
	S.106 Funding (Sutton Park Road)	85,000	-	-	-	-	-	-	-	-	-	-	-	-	0
	S.106 Funding for Stourport Riverside	-	-	103,580	-	-	-	-	-	-	-	-	-	-	103,580
	Flood Relief Grant (from DCLG)	18,410	10,000	18,410	-	-	-	-	-	-	-	-	-	-	28,410
	Churchfields Development Grant (from Housing Infrastructure Fund)	-	2,700,000	-	-	-	-	-	-	-	-	-	-	-	2,700,000
	North Worcs Water Management Capital Projects - Redditch BC Funding	18,870	18,870	-	-	-	-	-	-	-	-	-	-	-	18,870
	Vehicles, Equipment & Systems (Prudential Borrowing)	1,017,000	1,464,500	760,000	785,000	199,000	224,000	363,000	1,144,000	1,259,000	170,000	546,500	546,500	-	7,461,500
	<u>Direct Revenue Funding:</u>														
	Bewdley Medical Centre	-	14,160	-	-	-	-	-	-	-	-	-	-	-	14,160
	Green Street Depot Investment	-	510,000	-	-	-	-	-	-	-	-	-	-	-	510,000
		<b>14,934,520</b>	<b>35,461,020</b>	<b>9,452,930</b>	<b>2,223,000</b>	<b>1,324,000</b>	<b>1,224,000</b>	<b>1,363,000</b>	<b>2,144,000</b>	<b>2,259,000</b>	<b>1,170,000</b>	<b>1,546,500</b>	<b>1,546,500</b>		<b>59,713,950</b>

## VEHICLE, EQUIPMENT AND SYSTEMS RENEWALS SCHEDULE 2020 TO 2030

DETAIL	Fleet Number	2019-20		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
		Original £	Revised £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £
<b>1. VEHICLES</b>													
EMS & BIN LIFTS		13,500	13,500	-	13,500	-	-	-	-	-	-	-	-
GARAGE EQUIPMENT		-	40,000	-	-	-	-	-	-	-	-	-	-
REFURBISHMENT FUND		-	30,000	-	-	-	-	-	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV241	-	-	-	-	-	-	-	91,000	-	-	-	-
REFUSE FREIGHTER 26000kg	AV237	-	-	-	-	-	-	-	95,500	-	-	-	-
REFUSE FREIGHTER 26000kg	AV238	-	-	-	-	-	-	-	95,500	-	-	-	-
REFUSE FREIGHTER 24000kg	AV234	-	-	-	-	-	-	-	100,000	-	-	-	-
REFUSE FREIGHTER 26000kg	AV268	-	-	-	-	-	-	-	100,000	-	-	-	-
REFUSE FREIGHTER 26000kg	AV239	-	-	-	-	-	-	-	100,000	-	-	-	-
TIPPER 3500kg	AV177	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV193	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV064	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV200	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV201	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV202	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV214	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV216	-	30,000	-	-	-	-	-	30,000	-	-	-	-
MEDIUM REFUSE FREIGHTER 12000kg RCV	AV211	-	100,000	-	-	-	-	-	100,000	-	-	-	-
RIDE ON MOWER	AV226	25,000	25,000	-	-	-	-	-	-	25,000	-	-	-
4x4	AV252	30,000	30,000	-	-	-	-	-	-	30,000	-	-	-
TIPPER 3500kg	AV220	30,000	30,000	-	-	-	-	-	-	30,000	-	-	-
TIPPER 3500kg	AV063	30,000	30,000	-	-	-	-	-	-	30,000	-	-	-
TIPPER 3500kg	AV221	30,000	30,000	-	-	-	-	-	-	30,000	-	-	-
TIPPER 3500kg	AV222	30,000	30,000	-	-	-	-	-	-	30,000	-	-	-
TIPPER 3500kg	AV223	30,000	30,000	-	-	-	-	-	-	30,000	-	-	-
TRACTOR	AV070	32,000	-	40,000	-	-	-	-	-	-	-	-	-
RIDE ON MOWER	AV212	32,000	32,000	-	-	-	-	-	32,000	-	-	-	-
TIPPER 7000kg	AV181	48,000	48,000	-	-	-	-	-	-	48,000	-	-	-
REFUSE FREIGHTER 24000kg	AV245	170,500	170,500	-	-	-	-	-	-	170,500	-	-	-
REFUSE FREIGHTER 26000kg	AV246	170,500	170,500	-	-	-	-	-	-	170,500	-	-	-
REFUSE FREIGHTER 26000kg	AV083	170,500	170,500	-	-	-	-	-	-	175,000	-	-	-
REFUSE FREIGHTER 26000kg	AV084	175,000	175,000	-	-	-	-	-	-	175,000	-	-	-
ATV WEED SPRAYER	AV271	-	-	-	-	-	-	15,000	-	-	-	-	-
LIGHT VAN	AV218	-	-	30,000	-	-	-	-	25,000	-	-	-	-
LIGHT VAN	AV230	-	-	30,000	-	-	-	-	25,000	-	-	-	-
LIGHT VAN	AV229	-	-	30,000	-	-	-	-	25,000	-	-	-	-
MIDI TRACTOR	AV189	-	-	30,000	-	-	-	-	-	-	-	-	-
MOWING MACHINE	AV240	-	-	35,000	-	-	-	-	35,000	-	-	-	-
TIPPER 3500kg	AV255	-	-	35,000	-	-	-	-	-	-	35,000	-	-
TIPPER 3500kg	AV256	-	-	35,000	-	-	-	-	-	-	35,000	-	-
JCB DIGGER	AV183	-	-	-	60,000	-	-	-	-	-	-	-	-
PAVEMENT SWEEPER	AV258	-	-	80,000	-	-	-	-	80,000	-	-	-	-
SMALL REFUSE FREIGHTER 7500kg RCV	AV261	-	-	90,000	-	-	-	-	-	-	85,000	-	-
ROAD SWEEPER 15000kg	AV184	-	-	140,000	-	-	-	-	-	130,000	-	-	-
REFUSE FREIGHTER 26000kg	NEW	-	-	175,000	-	-	-	-	-	175,000	-	-	-
CAR	AV279	-	-	-	10,000	-	-	-	-	10,000	-	-	-
CAR	AV272	-	-	-	15,000	-	-	-	-	-	15,000	-	-
FORK LIFT	FORKLIFT	-	-	-	15,000	-	-	-	-	-	-	-	-
PAVEMENT SWEEPER	AV275	-	-	-	60,000	-	-	-	-	-	-	-	-
PAVEMENT SWEEPER	AV276	-	-	-	60,000	-	-	-	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV186	-	-	-	180,500	-	-	-	-	-	-	170,500	170,500
REFUSE FREIGHTER 26000kg	AV187	-	-	-	180,500	-	-	-	-	-	-	170,500	170,500
REFUSE FREIGHTER 18000kg	AV185	-	-	-	180,500	-	-	-	-	-	-	170,500	170,500
LIGHT VAN	AV285	-	-	-	-	20,000	-	-	-	-	-	-	-
3500KG VAN	AV281	-	-	-	-	23,000	-	-	-	-	-	-	-
LIGHT VAN	AV282	-	-	-	-	23,000	-	-	-	-	-	-	-
LIGHT VAN	AV283	-	-	-	-	23,000	-	-	-	-	-	-	-
RIDE ON MOWER AND FLAIL	AV273	-	-	-	-	20,000	-	-	-	-	-	17,500	17,500
RIDE ON MOWER AND FLAIL	AV274	-	-	-	-	20,000	-	-	-	-	-	17,500	17,500
PAVEMENT SWEEPER	AV289	-	-	-	-	70,000	-	-	-	-	-	-	-
TRAILER	AV278	-	-	-	-	-	-	-	-	-	-	-	-
RIDE ON MOWER	AV287	-	-	-	-	-	3,000	-	-	-	-	-	-
CHIPPER	AV277	-	-	-	-	-	25,000	-	-	-	-	-	-
TRACTOR	AV225	-	-	-	-	-	26,000	-	-	-	-	-	-
ROAD SWEEPER 15000kg	AV225	-	-	-	-	-	50,000	-	-	-	-	-	-
4x4	AV288	-	-	-	-	-	120,000	-	-	-	-	-	-
TIPPER 3500kg	AV292	-	-	-	-	-	-	23,000	-	-	-	-	-
TIPPER 3500kg	AV286	-	-	-	-	-	-	30,000	-	-	-	-	-
TIPPER 7500kg	AV284	-	-	-	-	-	-	45,000	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV290	-	-	-	-	-	-	100,000	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV291	-	-	-	-	-	-	100,000	-	-	-	-	-
<b>2. OTHER</b>													
Financial Management System Replacement	FMS001	-	69,500	-	-	-	-	-	-	-	-	-	-
Flail Equipment replacement	R476	-	-	-	-	-	-	20,000	-	-	-	-	-
Zip Boilers replacement (Wyre Forest House)		-	-	10,000	10,000	-	-	-	-	-	-	-	-
		1,017,000	1,464,500	760,000	785,000	199,000	224,000	363,000	1,144,000	1,259,000	170,000	546,500	546,500

# PRUDENTIAL INDICATORS 2019-23

## ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
	Actual £	Estimate £	Estimate £	Estimate £	Estimate £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	0	0	413,610	0	0
COMMUNITY WELL-BEING AND ENVIRONMENT	1,448,150	2,730,830	2,884,300	0	0
ECONOMIC PROSPERITY AND PLACE	1,847,650	5,904,470	3,532,020	1,000,000	1,000,000
RESOURCES	752,120	666,110	363,000	438,000	125,000
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	9,931,730	* 24,695,110	* 1,500,000	* 0	* 0
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	642,330	1,464,500	760,000	785,000	199,000
	14,621,980	35,461,020	9,452,930	2,223,000	1,324,000

## Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Capital Strategy Report 2020/30.

\* Whilst it is highly unlikely that the full allocations will be spent in 2019/20 these are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.

The final capital position for 2018/19 has been stated above.

## ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
<b>Capital Expenditure</b>					
Supported Spend (RSG Settlement)	0	0	0	0	0
Unsupported Spend	14,622	35,461	9,453	2,223	1,324
Total Spend	14,622	35,461	9,453	2,223	1,324
<b>Financed by:</b>					
Borrowing/Leasing	12,936	29,638	3,444	1,223	324
Capital Receipts	137	995	2,198	0	0
Capital Grants	1,391	4,304	3,811	1,000	1,000
Revenue	158	524	0	0	0
<b>Capital Financing Requirement (CFR)</b>					
CFR	30,395	59,189	61,158	60,574	58,992
Movement in CFR	12,328	28,794	1,969	(584)	(1,582)
<b>External Debt</b>					
Borrowing	29,000	59,000	61,000	60,000	58,000
Other Long Term Liabilities	0	0	0	0	0
Total Debt at 31st March	29,000	59,000	61,000	60,000	58,000
Under/(Over) borrowing	1,395	189	158	574	992
MRP	608	844	1,475	1,807	1,906

## LIMITS TO BORROWING ACTIVITY

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Gross Borrowing	29,000	59,000	61,000	60,000	58,000
Investments	(13,230)	(14,000)	(18,000)	(15,000)	(14,000)
Icelandic Investments (currently 'frozen')	(35)	(20)	0	0	0
Net Borrowing	15,735	44,980	43,000	45,000	44,000
CFR	30,395	59,189	61,158	60,574	58,992
Under/ (over borrowing) *	1,395	189	158	574	992

\* In the future it may be that the Council will not be able to comply with this indicator introduced in November 2012 since any fixed term maturity loans would not be reduced until they are repaid. Full disclosure is given within the Treasury Management Strategy.

# PRUDENTIAL INDICATORS 2019-23

## AUTHORISED AND OPERATIONAL LIMITS

	2018/2019 Actual £'000	2019/2020 Estimate £'000	2020/2021 Estimate £'000	2021/2022 Estimate £'000	2022/2023 Estimate £'000
<b>Authorised Limit for External Debt</b>					
Borrowing	65,000	75,000	75,000	75,000	75,000
Other Long Term Liabilities	0	0	0	0	0
Total	65,000	75,000	75,000	75,000	75,000
	2018/2019 Actual £'000	2019/2020 Estimate £'000	2020/2021 Estimate £'000	2021/2022 Estimate £'000	2022/2023 Estimate £'000
<b>Operational Boundary for External Debt</b>					
Borrowing	55,000	65,000	65,000	65,000	65,000
Other Long Term Liabilities	0	0	0	0	0
Total	55,000	65,000	65,000	65,000	65,000

## RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2018/2019 Actual %	2019/2020 Estimate %	2020/2021 Estimate %	2021/2022 Estimate %	2022/2023 Estimate %
<b>General Fund *Prudential Code</b>	7.77	13.45	21.52	25.97	26.06
<b>General Fund *Local Indicator</b>	4.45	5.80	7.77	9.65	10.55

\* A local indicator has been introduced from 2018/19 onwards to reflect the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

## INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2020/2021 Estimate £	2021/2022 Estimate £	2022/2023 Estimate £
Council Tax - Band D	0.95	4.01	8.92

The 2020/21 Taxbase of 33,945 has been used across all years for the purpose of these estimates.

## TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2019/2020 Upper		2020/2021 Upper		2021/2022 Upper		2022/2023 Upper	
<b>Maximum principal sums invested for longer than 364 days</b>	£2m		£2m		£2m		£2m	
<b>Limits on fixed interest rates</b>	100%		100%		100%		100%	
<b>Limits on variable interest rates</b>	100%		100%		100%		100%	
<b>Maturity Structure of fixed borrowing**</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

\*\* The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Corporate Director: Resources reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2018/19, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

Quantitative Indicators for the non treasury investments can be found on the Council's Website:  
[http://www.wyreforest.gov.uk/council/docs/doc55603\\_20200226\\_council\\_agenda.pdf](http://www.wyreforest.gov.uk/council/docs/doc55603_20200226_council_agenda.pdf)



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# **Budget Risk Matrix**

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## BUDGET RISK MATRIX 2020-23

