



**Wyre Forest**  
District Council

# Budget 2022 - 2025

September 2022 | Finance

Wyre Forest House, Finepoint Way, Kidderminster, DY11 7WF

# Wyre Forest District Council

## **Budget 2022/2025**

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# Wyre Forest District Council

## Budget 2022/2025

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

SERVICE	2021/22		2022/23			2023/24			2024/25			2025/26		
	Original Estimate	Revised Estimate	At Nov.21 Prices	Inflation	TOTAL	At Nov.21 Prices	Inflation	TOTAL	At Nov.21 Prices	Inflation	TOTAL	At Nov.21 Prices	Inflation	TOTAL
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£634,470.00	£1,746,620.00	£886,040.00	£34,430.00	£920,470.00	£491,480.00	£69,050.00	£560,530.00	£246,370.00	£104,560.00	£350,930.00	£239,450.00	£140,730.00	£380,180.00
COMMUNITY AND ENVIRONMENTAL SERVICES	£4,625,710.00	£5,083,650.00	£4,521,410.00	£138,560.00	£4,659,970.00	£4,265,010.00	£279,780.00	£4,544,790.00	£4,074,370.00	£424,790.00	£4,499,160.00	£3,846,220.00	£573,250.00	£4,419,470.00
ECONOMIC PROSPERITY AND PLACE	£2,322,300.00	£2,375,790.25	£2,231,890.00	£76,380.00	£2,308,270.00	£2,089,840.00	£151,150.00	£2,240,990.00	£2,043,050.00	£227,690.00	£2,270,740.00	£1,998,920.00	£307,570.00	£2,306,490.00
RESOURCES	£4,640,280.00	£3,822,180.00	£3,879,190.00	£38,360.00	£3,917,550.00	£3,674,760.00	£78,940.00	£3,753,700.00	£3,522,350.00	£121,170.00	£3,643,520.00	£3,365,860.00	£163,070.00	£3,528,930.00
LESS: CAPITAL ACCOUNT	£12,222,760.00	£13,028,240.25	£11,518,530.00	£287,730.00	£11,806,260.00	£10,521,090.00	£578,920.00	£11,100,010.00	£9,886,140.00	£878,210.00	£10,764,350.00	£9,450,450.00	£1,184,620.00	£10,635,070.00
INTEREST RECEIVED	£99,920.00	£102,700.00	£273,870.00	£1,550.00	£275,420.00	£457,020.00	£3,080.00	£460,100.00	£656,630.00	£4,800.00	£661,430.00	£800,550.00	£6,430.00	£806,980.00
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	£20,000.00	£28,000.00	£55,000.00	£0.00	£55,000.00	£100,000.00	£0.00	£100,000.00	£90,000.00	£0.00	£90,000.00	£180,000.00	£0.00	£180,000.00
	£2,080.00	£0.00	£760.00	£760.00	£0.00	£11,900.00	£1,620.00	£10,280.00	£12,460.00	£2,180.00	£10,280.00	£13,210.00	£2,930.00	£10,280.00
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>£12,300,600.00</b>	<b>£13,102,940.25</b>	<b>£11,736,640.00</b>	<b>£290,040.00</b>	<b>£12,026,680.00</b>	<b>£10,866,210.00</b>	<b>£583,620.00</b>	<b>£11,449,830.00</b>	<b>£10,440,310.00</b>	<b>£885,190.00</b>	<b>£11,325,500.00</b>	<b>£10,057,790.00</b>	<b>£1,193,980.00</b>	<b>£11,251,770.00</b>
LESS: CONTRIBUTION (FROM) TO RESERVES	£503,110.00	£1,081,770.25			£21,750.00			£706,370.00			£172,070.00			£210,590.00
Available Reserves			£4,400,190.00			£3,318,419.75			£3,296,669.75			£2,590,299.75		
Release of Earmarked Reserves to General Reserves Available / (Shortfall) in Reserves			£0.00											
			£3,318,419.75			£3,296,669.75			£2,590,299.75			£2,418,229.75		
<b>NET BUDGET REQUIREMENT</b>	<b>£11,797,490.00</b>	<b>£12,021,170.00</b>			<b>£12,004,930.00</b>			<b>£10,743,460.00</b>			<b>£11,153,430.00</b>			<b>£11,462,360.00</b>
LESS: REVENUE SUPPORT GRANT	£0.00	£0.00			£0.00			£356,790.00			£356,790.00			£356,790.00
BUSINESS RATES INCOME	£2,869,590.00	£2,843,210.00			£2,956,940.00			£3,016,080.00			£3,076,400.00			£3,137,930.00
BUSINESS RATES GROWTH	£0.00	£400,000.00			£400,000.00			£0.00			£0.00			£0.00
BUSINESS RATES - NATIONAL LEVY REDISTRIBUTED	£0.00	£0.00			£0.00			£0.00			£0.00			£0.00
EXPENDITURE RELATED COVID SUPPORT GRANT	£563,800.00	£563,800.00	£3,243,210.00		£0.00	£2,756,728.50		£0.00	£2,343,220.00		£0.00	£2,226,060.00		£0.00
CO-FUNDING COVID SUPPORT GRANT	£383,940.00	£234,000.00			£0.00			£0.00			£0.00			£0.00
COVID TAX INCOME GUARANTEE GRANT (CTAX)	£0.00	£0.00			£0.00			£0.00			£0.00			£0.00
COLLECTION FUND (SURPLUS)/DEFICIT	£146,000.00	£146,000.00			£10,150.00			£105,250.00			£0.00			£0.00
NEW HOMES BONUS	£242,510.00	£242,510.00			£463,760.00			£0.00			£0.00			£0.00
LOCAL COUNCIL TAX SUPPORT GRANT	£184,250.00	£184,250.00			£0.00			£0.00			£0.00			£0.00
LOWER TIER SERVICES GRANT	£121,190.00	£121,190.00			£130,070.00			£100,000.00			£100,000.00			£100,000.00
ONE OFF SERVICES GRANT	£0.00	£0.00			£196,000.00			£0.00			£0.00			£0.00
<b>GENERAL EXPENSES -</b>														
COUNCIL TAX INCOME	£7,578,210.00	£7,578,210.00			£7,848,010.00			£8,089,420.00			£8,333,820.00			£8,581,220.00
<b>COUNCIL TAX LEVY</b>		<b>£224.34</b>			<b>£229.34</b>			<b>£234.34</b>			<b>£239.34</b>			<b>£244.34</b>
<b>COUNCIL TAX BASE</b>		<b>£33,780.00</b>			<b>£34,220.00</b>			<b>£34,520.00</b>			<b>£34,820.00</b>			<b>£35,120.00</b>

WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES (CAPITAL PORTFOLIO AND DEVELOPMENT LOANS FUND MEMORANDUM)

SERVICE	2021/22		2022/23			2023/24			2024/25			2025/26		
	Original Estimate	Revised Estimate	At Nov.21 Prices £	Inflation	TOTAL	At Nov.21 Prices £	Inflation	TOTAL	At Nov.21 Prices £	Inflation	TOTAL	At Nov.21 Prices £	Inflation	TOTAL
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£634,470.00	£1,746,620.00	£886,040.00	£34,430.00	£920,470.00	£491,480.00	£69,050.00	£560,530.00	£246,370.00	£104,560.00	£350,930.00	£239,450.00	£140,730.00	£380,180.00
COMMUNITY AND ENVIRONMENTAL SERVICES	£4,625,710.00	£5,083,650.00	£4,521,410.00	£138,560.00	£4,659,970.00	£4,265,010.00	£279,780.00	£4,544,790.00	£4,074,370.00	£424,790.00	£4,499,160.00	£3,846,220.00	£573,250.00	£4,419,470.00
ECONOMIC PROSPERITY AND PLACE	£2,851,180.00	£2,795,540.00	£2,798,650.00	£68,570.00	£2,867,220.00	£2,756,140.00	£135,530.00	£2,891,670.00	£2,716,710.00	£203,800.00	£2,920,510.00	£2,671,210.00	£275,080.00	£2,946,290.00
RESOURCES	£4,640,280.00	£3,822,180.00	£3,879,190.00	£38,360.00	£3,917,550.00	£3,674,760.00	£78,940.00	£3,753,700.00	£3,522,350.00	£121,170.00	£3,643,520.00	£3,365,860.00	£163,070.00	£3,528,930.00
LESS: CAPITAL ACCOUNT	£12,751,640.00	£13,447,990.00	£12,085,290.00	£279,920.00	£12,365,210.00	£11,187,390.00	£563,300.00	£11,750,690.00	£10,559,800.00	£854,320.00	£11,414,120.00	£10,122,740.00	£1,152,130.00	£11,274,870.00
INTEREST RECEIVED	£387,860.00	£386,100.00	£200,980.00	£1,550.00	£199,430.00	£30,460.00	£3,080.00	£27,380.00	£167,810.00	£4,800.00	£172,610.00	£310,350.00	£6,430.00	£316,780.00
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	£20,000.00	£28,000.00	£55,000.00	£0.00	£55,000.00	£100,000.00	£0.00	£100,000.00	£90,000.00	£0.00	£90,000.00	£180,000.00	£0.00	£180,000.00
TOTAL NET EXPENDITURE ON SERVICES	£12,300,600.00	£13,102,940.25	£11,736,640.00	£290,040.00	£12,026,680.00	£10,866,210.00	£583,620.00	£11,449,830.00	£10,440,310.00	£885,190.00	£11,325,500.00	£10,057,790.00	£1,193,980.00	£11,251,770.00
LESS: CONTRIBUTION (FROM) TO RESERVES	£503,110.00	£1,081,770.25			£21,750.00			£706,370.00			£172,070.00			£210,590.00
Available Reserves														
Release of Earmarked Reserves to General Reserves Available / (Shortfall) in Reserves			£4,400,190.00		£0.00	£3,318,419.75		£3,296,669.75		£2,590,299.75		£2,418,229.75		
NET BUDGET REQUIREMENT	£11,797,490.00	£12,021,170.00			£12,004,930.00			£10,743,460.00			£11,153,430.00			£11,462,360.00
LESS: REVENUE SUPPORT GRANT	£0.00	£0.00			£0.00			£356,790.00			£356,790.00			£356,790.00
BUSINESS RATES INCOME	£2,869,590.00	£2,843,210.00			£2,956,940.00			£3,016,080.00			£3,076,400.00			£3,137,930.00
BUSINESS RATES GROWTH	£0.00	£400,000.00			£400,000.00			£0.00			£0.00			£0.00
BUSINESS RATES - NATIONAL LEVY REDISTRIBUTED	£0.00	£0.00			£0.00			£0.00			£0.00			£0.00
EXPENDITURE RELATED COVID SUPPORT GRANT	£563,800.00	£563,800.00	£3,243,210.00		£0.00	£2,756,728.50		£0.00	£2,343,220.00		£0.00	£2,226,060.00		£0.00
CO-FUNDING COVID SUPPORT GRANT	£383,940.00	£234,000.00			£0.00			£0.00			£0.00			£0.00
COVID TAX INCOME GUARANTEE GRANT (CTAX)	£0.00	£0.00			£0.00			£0.00			£0.00			£0.00
COLLECTION FUND (SURPLUS)/DEFICIT	£146,000.00	£146,000.00			£10,150.00			£105,250.00			£0.00			£0.00
NEW HOMES BONUS	£242,510.00	£242,510.00			£463,760.00			£0.00			£0.00			£0.00
LOCAL COUNCIL TAX SUPPORT GRANT	£184,250.00	£184,250.00			£0.00			£0.00			£0.00			£0.00
LOWER TIER SERVICES GRANT	£121,190.00	£121,190.00			£130,070.00			£100,000.00			£100,000.00			£100,000.00
ONE OFF SERVICES GRANT	£0.00	£0.00			£196,000.00			£0.00			£0.00			£0.00
GENERAL EXPENSES - COUNCIL TAX INCOME	£7,578,210.00	£7,578,210.00			£7,848,010.00			£8,089,420.00			£8,333,820.00			£8,581,220.00
COUNCIL TAX LEVY		£224.34			£229.34			£234.34			£239.34			£244.34
COUNCIL TAX BASE		£33,780.00			£34,220.00			£34,520.00			£34,820.00			£35,120.00

## DETAILS OF COUNCIL TAX

### Band D Council Tax

	<b>2021/2022</b>	<b>2022/2023</b>
	<b>£</b>	<b>£</b>
Worcestershire County Council	*1,343.83	*1,396.78
The Office of the Police and Crime Commissioner for West Mercia	240.19	249.66
Hereford & Worcester Fire Authority	87.68	89.40
Wyre Forest District Council	224.34	229.34
<b>Council Tax prior to addition of Parish / Town Council Precepts</b>	<b>1,896.04</b>	<b>1,965.18</b>

\*Worcestershire County Council includes a total of £129.15 for Adult Social Care precept in 2021/22 and £169.46 in 2022/23. This is a cumulative amount for Adult Social Care for years 2016/17 to 2022/23.

The table below analyses total net expenditure on the services by Wyre Forest District Council.

### WYRE FOREST DISTRICT COUNCIL

	<b>Net Expenditure</b>	
	<b>2021/2022</b>	<b>2022/2023</b>
	<b>£'000</b>	<b>£'000</b>
Waste Collection	1,954	1,935
Recreation	2,129	1,808
Highways Cleansing and Parking Facilities	872	926
General Cultural and Commercial Services	117	(53)
Environmental Health and Community Safety	523	521
Housing and Welfare	1,071	1,178
Council Tax, Housing Benefits and Financial Services	966	989
Planning and Building Control	613	615
Property, Economic Development and Tourism	66	(80)
Corporate Activities	4,717	3,968
Capital Account / Interest Received	75	220
<b>Net Expenditure on Services</b>	<b>13,103</b>	<b>12,027</b>
Contribution to / (Use of) General Reserves	(1,082)	(22)
<b>BUDGET REQUIREMENT</b>	<b>12,021</b>	<b>12,005</b>
<b>DEDUCT:</b>		
Collection Fund Deficit	146	(10)
Business Rates	(3,243)	(3,357)
New Homes Bonus	(243)	(464)
Covid Support Grants	(798)	-
Lower Tier Services Grant	(121)	(130)
Local Council Tax Support Grant	(184)	-
One Off Services Grant	-	(196)
<b>TOTAL</b>	<b>7,578</b>	<b>7,848</b>
Tax Base	33,780	34,220
<b>BAND D COUNCIL TAX (D)</b>	<b>£224.34</b>	<b>£229.34</b>



## DETAILS OF COUNCIL TAX

### DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,965.18 in respect of the year commencing 1<sup>st</sup> April 2022. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	358	16,110.00	1,965.18	45.00	2,010.18
Bewdley	3,627	205,542.00	1,965.18	56.67	2,021.85
Broome	210	6,000.00	1,965.18	28.57	1,993.75
Chaddesley Corbett	766	34,738.10	1,965.18	45.35	2,010.53
Churchill & Blakedown	804	28,922.04	1,965.18	35.97	2,001.15
Kidderminster	17,498	831,160.00	1,965.18	47.50	2,012.68
Kidderminster Foreign	424	4,745.00	1,965.18	11.19	1,976.37
Ribbesford	111	0.00	1,965.18	0.00	1,965.18
Rock	1,265	55,100.00	1,965.18	43.56	2,008.74
Rushock	77	3,372.00	1,965.18	43.79	2,008.97
Stone	291	15,220.00	1,965.18	52.30	2,017.48
Stourport-on-Severn	6,985	305,245.00	1,965.18	43.70	2,008.88
Wolverley & Cookley	1,804	80,246.33	1,965.18	44.48	2,009.66
<b>Total</b>	<b>34,220</b>	<b>1,586,400.47</b>			

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# **Financial Strategy**

## **2022/2025**

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## **WYRE FOREST DISTRICT COUNCIL**

**COUNCIL**  
**23<sup>RD</sup> FEBRUARY 2022**

### **Medium Term Financial Strategy 2022-2025**

*On 23rd February 2021 Council considered the Budget Strategy for the period 2022-25.*

The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website.

## **2. EXTRACT FROM SECTION 2: RECOMMENDATIONS**

The **CABINET RECOMMENDS TO COUNCIL** that it:

2.1.1 **APPROVES** the updated Medium-Term Financial Strategy 2022-2025.

2.1.2 **APPROVES** the Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2022-2025 as shown in the tables in paragraphs 6.1 and 6.2 and as set out below:

a.) Approval to close the small business grants scheme currently administered by North Worcestershire Economic Development and Regeneration after March 2022. This would save £35 thousand each year from 2022-23 onwards which will be utilised to fund additional resource in the NWEDR team to assist with delivery of the externally funded projects for the Future High Streets Fund (FHSF) and the Levelling up Fund (LUF).

b.) Approval to end discretionary support of sport and leisure facilities from April 2023 namely, phasing out involvement in Bewdley Leisure Centre and Stourport Sports Club. This would save £38 thousand each year from 2023-24 onwards.

2.1.3 **APPROVES** the fees and charges in line with this Strategy and in line with the recommendations of the Licensing and Environmental Committee of 6<sup>th</sup> December 2021, and the impact on the Council's Revenue Budget for 2022-2025, as shown in Appendix 3.

2.1.4 **APPROVES** the Council's updated Capital Strategy:

a) **Approval** of the Capital Strategy 2022-2032 set out in Appendix 2 of the February 2022 Cabinet report including the associated Quantitative Indicators in Appendix 2 of the December 2021 Cabinet report.

b) **Approval** of the Capital Programme and Vehicle, Equipment and Systems Renewals Schedule as set out in Appendices 1A and 1B, of the Capital Strategy report to December 2021 Cabinet.

c) **Approval** of the limits for gross debt for non-treasury investments

compared to net service expenditure and for commercial income as a percentage of net service expenditure as set out in Appendix 2 of the December report.

2.1.5 **APPROVES** that any Final Accounts savings arising from 2021-2022, together with surplus Earmarked Reserves, be allocated by the Head of Resources in consultation with the Cabinet Member for Finance and Capital Portfolio.

2.1.6 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2021 as set out in this report.

### 3. EXTRACT FROM SECTION 3: KEY ISSUES

- 3.1 On 8<sup>th</sup> February 2022, Cabinet considered reports on proposals for the Budget Strategy for the period 2022-2025 including the intrinsically linked Capital Strategy 2022-2032. The Final Settlement has now been issued, there are no major changes from the Provisional Settlement issued on the 16<sup>th</sup> December 2021. This report provides an updated position following receipt of the Final Settlement, subsequent checks and due diligence checks, and a proposed budget decision for Council to consider on the 23<sup>rd</sup> February 2022.
- 3.2 The increase in the District Council's tax from 2011-12 to 2022-23 taking into account the latest proposal is only 16.05% compared to a CPI increase of 26.22% between 2010 and 2021 demonstrating that households within Wyre Forest have enjoyed sub inflation increases for many years.
- 3.3 The Budget Consultation survey was launched on the 30<sup>th</sup> November and ran until the 9<sup>th</sup> December 2021. The results of this consultation were reported as part of the December 2021 MTFS report to Cabinet and have informed the proposals in this report. The Strategic Review Panel meetings on the 13<sup>th</sup> and the 24<sup>th</sup> January received Alternative Budget Proposals for consideration by Cabinet in formulation of their final proposals. Updated versions reflecting the final settlement are provided at Appendix 5.
- 3.4 A revised **Capital Strategy** as set out in Appendix 2 of the February 2022 Cabinet report, including the associated Quantitative Indicators in Appendix 2 of the December 2021 Cabinet report is presented for Council approval. The Capital Programme considered by December Cabinet remains unchanged for Council approval and is provided at Appendix 2.
- 3.5 The approach to be taken to **fees and charges** within the financial strategy recommended by Cabinet this year will continue to have regard to demand and other market conditions. As a result, some fees and charges may be frozen or increased by less than the average of 5%. In line with previous MTFS assumptions car park fees and charges will increase this year following the freeze for 2021-22. In order to retain the new simpler charging structure introduced from 2020-21 fees will increase by 10%. Car parking income has been adversely impacted by the ongoing pandemic,

but it is anticipated that with this increase, revenues on average will recover next year and this is reflected in the proposed MTFS.

3.6 Fees and Charges requiring Council approval are detailed in Appendix 3.

3.7 The financial impact of the Cabinet Proposals is shown in the table below:

<b>CABINET PROPOSALS 2022-23 ONWARDS</b>					
<b>ACTIVITY AND DESCRIPTION OF CABINET PROPOSALS</b>	<b>KEY</b>				<b>AFTER</b>
		<b>2022-23</b>	<b>2023-24</b>	<b>2024-2025</b>	<b>2024-2025</b>
<b><u>Closure of the small business grants scheme to fund additional delivery resource</u></b>					
To close the small business grants scheme and use the saving £35,000 to fund additional resource in the NWEDR team to assist with delivery of the Future High Street (FHSF) and Levelling Up Fund (LUF) funded projects.	C				
	R	-	-	-	-
	S	1	1	1	1
<b><u>Discretionary sport and leisure facilities</u></b>					
To phase out involvement in Bewdley Leisure Centre and Stourport Sports Club	C				
	R	-	-£38,000	-£38,000	-£38,000
	S				
	<b>C</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTALS</b>	<b>R</b>	<b>-</b>	<b>-£38,000</b>	<b>-£38,000</b>	<b>-£38,000</b>
	<b>S</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

3.8 Business Rate projections based on the continuation of the current 50% Worcestershire pooling agreement for 2022-23 are shown in table 6.2 below. These do not differ from the December and February report. Accurate forecasting is extremely difficult, but it should be possible to manage any significant variations at final accounts by drawing on the Business Rates Equalisation Earmarked Reserve if necessary. The projections take into account the Council's share of forecast growth and reductions from major redevelopments, appeals, reliefs, economic regeneration work, forecast future increases in the multiplier for inflation and other Business Rates market intelligence. The collective Worcestershire Business Rates Pool approach to provisions for appeals depending on prevailing circumstances nearer the time, may result in outturn variances to these forecasts which will be reported as part of the Final Accounts process.

3.9 The most significant factor in the decision regarding Pool membership from 1<sup>st</sup> April 2022 was our view on the probability of further significant business rate losses in Wyre Forest, exacerbated by the impact of COVID-19 and the uncertainty around the continuation of the significant reliefs provided by Central Government in 2020-21 and 2021-22.

3.10 LG Futures were commissioned to undertake detailed financial modelling of the potential Pooling proposals for 2022-23. Extensive sensitivity and risk analysis has been undertaken as part of the work. This showed that it is unlikely that continuation of the current Pool would not be beneficial.

- 3.11 The position in relation to the detail of the economic uncertainty caused by the COVID-19 pandemic, the delayed Funding Reform, further appeals and resultant significant uncertainty this year remains a concern this is being managed by the Head of Resources in conjunction with the other treasurers within the Pool. It is unknown if Business Rate Pools will cease when the new funding system is eventually introduced.
- 3.12 Taking these measures into account the projected Base Budget net expenditure for 2022-2023 is estimated to be £12,027 (see paragraph 6.2). This is £21,750 more than currently estimated to be raised from Council Tax, Business Rates Income retained, Collection Fund Surplus New Homes Bonus and all other grants based on a £5 pa Council Tax increase. This total is net of savings targets from Wyre Forest Forward and Localism work streams.

## 6. FINANCIAL IMPLICATIONS

- 6.1 The Cabinet Proposals previously considered on 8<sup>th</sup> February 2022 have now been confirmed. These are set out in the table at 3.7 and included in the table in paragraph 6.2.
- 6.2 The Council Tax Collection Fund position together with the Tax Income Guarantee Funding were reviewed for the February Cabinet report, based on the latest council tax collection information. The table below shows the variations.

**Table 6.2 - Updated MTFS Position**

	Revised 2021-22	2022-23	2023-2024	2024-2025
Net Expenditure on Services	£13,102,940	£12,026,680	£11,487,830	£11,363,600
COVID Support Grants	£797,800	0	0	0
<b>Total Net Expenditure on Services (per Appendix 2)</b>	<b>£12,305,140</b>	<b>12,026,680</b>	<b>11,487,830</b>	<b>11,363,500</b>
Less:				
Cabinet Proposals	0	0	£38,000	£38,000
Net Expenditure	£12,305,140	£12,026,680	£11,449,830	£11,325,500
Contribution (from)/to Reserves	£1,081,770	£21,750	£706,370	£172,070
<b>Net Budget Requirement</b>	<b>£11,223,370</b>	<b>£12,004,930</b>	<b>£10,743,460</b>	<b>£11,153,430</b>
Less:				
Revenue Support Grant	0	0	£356,790	£356,790
Business Rates	£3,243,210	£3,356,940	£3,016,080	£3,076,400
New Homes Bonus	£242,510	£463,760	0	0
Lower Tier Services Grant	£121,190	£130,070	£100,000	£100,000
Collection Fund Deficit	£146,000	£10,150	£105,250	0
Local Council Tax Support Grant	£184,250	0	0	0
Council Tax Income	£7,578,210	£7,848,010	£8,089,420	£8,333,820
One Off Services Grant	0	£196,000	0	0
WFDC Council Tax: £5 increase per annum	<b>£224.34</b>	<b>£229.34</b>	<b>£234.34</b>	<b>£239.34</b>
Percentage increase in Council Tax	2.28%	2.23%	2.18%	2.13%

- 6.3 Reserves available as part of the three-year financial strategy are as shown in the following table.

**Table 6.3. - Reserves Statement**

<b>Reserves Statement</b>	<b>Revised 2021-22</b>	<b>2022-23</b>	<b>2023-2024</b>	<b>2024-2025</b>
Reserves as at 1 <sup>st</sup> April	£4,400	£3,318	£3,297	£2,590
December MTFS transfer to (from) Reserves	£1,082	£130	£601	£172
Collection Fund deficit adjustment	0	£105	£105	0
Transfer to (from) Reserves	£1,082	£25	£706	£172
Updated Reserves as at 31 <sup>st</sup> March	<b>£3,318</b>	<b>£3,294</b>	<b>£2,591</b>	<b>£2,418</b>

6.4 The table below shows a refreshed funding gap of £1.677 million in 2024-25 as a result of the updates in this report.

**Table 6.4 – Funding Gap Assuming a Council Tax Increase of £5 pa**

<b>Financial Gap</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-2024</b>	<b>2024-2025</b>
Wyre Forest Forward Savings not yet achieved	£153,310	£794,150	£1,043,500	£1,016,190
Generic Localism Savings	£5,440	£125,000	£353,460	£526,280
New Cabinet Proposals for further Savings	0	0	38,000	38,000
<b>SUB-Total</b>	<b>£158,750</b>	<b>£919,150</b>	<b>£1,358,960</b>	<b>1,504,470</b>
Use of reserves from proposed 2022-25 Strategy	£1,081,770	£129,530	£601,120	£172,070
<b>Total</b>	<b>£1,240,520</b>	<b>£1,048,680</b>	<b>£1,960,080</b>	<b>£1,676,540</b>

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# Revenue Budget

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FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of  
the FMS codes for your assistance

Example:

S11 Community and Environmental Services	(The Service Directorate)
P001 Waste Collection	(The Programme Area)
A001 Collection of Domestic Waste	(The Activity)
R001 Waste Transfer Station	(The Revenue Cost Centre)
R002 Domestic Waste	(The Revenue Cost Centre)







**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A310 OTHER MEMBERS' ALLOWANCES</b>					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	£300.00	£0.00	£0.00	£0.00	£0.00
Expenses	£5,470.00	£5,470.00	£5,630.00	£5,800.00	£5,980.00
Members Taxable & Non-Taxable Allowances	£250,920.00	£248,820.00	£256,210.00	£263,830.00	£271,670.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£200.00	£200.00	£200.00	£200.00	£200.00
<b>GROSS EXPENDITURE</b>	<b>£256,890.00</b>	<b>£254,490.00</b>	<b>£262,040.00</b>	<b>£269,830.00</b>	<b>£277,850.00</b>
<u>INCOME</u>					
Recharges	-£26,080.00	-£25,570.00	-£26,080.00	-£26,600.00	-£27,130.00
<b>GROSS INCOME</b>	<b>-£26,080.00</b>	<b>-£25,570.00</b>	<b>-£26,080.00</b>	<b>-£26,600.00</b>	<b>-£27,130.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£230,810.00</b>	<b>£228,920.00</b>	<b>£235,960.00</b>	<b>£243,230.00</b>	<b>£250,720.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A315 MEMBER SERVICES</b>					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£14,290.00	£6,350.00	£6,780.00	£7,200.00	£7,360.00
Indirect Employee Expenses	£1,160.00	£1,150.00	£1,160.00	£1,170.00	£1,180.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£72,220.00	£68,480.00	£71,820.00	£73,520.00	£74,810.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£500.00	£500.00	£500.00	£380.00	£380.00
Services	£40.00	£30.00	£40.00	£50.00	£40.00
Communications & Computing	£21,300.00	£22,880.00	£22,630.00	£22,920.00	£19,910.00
Civic Protocol	£1,010.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Expenses	£220.00	£220.00	£220.00	£220.00	£220.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£800.00	£800.00	£800.00	£800.00	£800.00
SUPPORT SERVICES					
Financial Services	£3,710.00	£3,850.00	£4,370.00	£4,340.00	£4,480.00
ICT Services	£9,190.00	£9,560.00	£9,460.00	£9,720.00	£9,980.00
Departmental Administrative Expenses	£6,750.00	£3,180.00	£3,220.00	£3,360.00	£3,340.00
GROSS EXPENDITURE	£131,190.00	£118,000.00	£122,000.00	£124,680.00	£123,500.00
<b>NET EXPENDITURE/(INCOME)</b>	£131,190.00	£118,000.00	£122,000.00	£124,680.00	£123,500.00
<b>Total P115 MEMBER ACTIVITIES</b>	<b>£362,000.00</b>	<b>£346,920.00</b>	<b>£357,960.00</b>	<b>£367,910.00</b>	<b>£374,220.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P130 HUMAN RESOURCES</b>					
<b>A320 HUMAN RESOURCES ADMINISTRATION</b>					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£169,230.00	£179,560.00	£184,850.00	£192,560.00	£199,900.00
Vacancy Savings	-£3,670.00	-£1,940.00	-£3,890.00	-£3,970.00	-£4,050.00
Indirect Employee Expenses	£1,480.00	£1,500.00	£1,550.00	£1,600.00	£1,650.00
Indirect Employee Expenses (inc. Occupational Health)	£13,000.00	£13,000.00	£13,000.00	£13,000.00	£13,000.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£13,720.00	£7,580.00	£8,090.00	£8,260.00	£8,410.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£360.00	£150.00	£360.00	£360.00	£360.00
Car Allowances	£330.00	£150.00	£330.00	£330.00	£330.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£150.00	£150.00	£150.00	£150.00	£150.00
Printing, Stationery & General Office Expenses	£740.00	£710.00	£710.00	£490.00	£490.00
Services	£0.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Communications & Computing Expenses	£16,730.00	£17,990.00	£17,780.00	£18,020.00	£15,600.00
Grants & Subscriptions	£30.00	£30.00	£30.00	£30.00	£30.00
Corporate Membership of Bodies	£930.00	£930.00	£930.00	£930.00	£930.00
	£20,000.00	£20,000.00	£20,000.00	£20,000.00	£20,000.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£3,260.00	£3,260.00	£3,260.00	£3,260.00	£3,260.00
<b>SUPPORT SERVICES</b>					
Financial Services	£8,930.00	£8,980.00	£9,240.00	£9,390.00	£9,540.00
ICT Services	£14,630.00	£15,430.00	£14,850.00	£15,270.00	£15,410.00
Legal Services	£6,830.00	£3,310.00	£3,490.00	£3,540.00	£3,490.00
Convenor Recharges	£400.00	£290.00	£320.00	£340.00	£360.00
Departmental Administrative Expenses	£5,590.00	£4,970.00	£4,250.00	£4,230.00	£4,810.00
<b>GROSS EXPENDITURE</b>	<b>£272,670.00</b>	<b>£279,050.00</b>	<b>£282,300.00</b>	<b>£290,790.00</b>	<b>£296,670.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£1,650.00	-£1,650.00	-£1,650.00	-£1,650.00	-£1,650.00
Recharges to Other Services	-£271,060.00	-£277,400.00	-£280,650.00	-£289,140.00	-£295,020.00
<b>GROSS INCOME</b>	<b>-£272,710.00</b>	<b>-£279,050.00</b>	<b>-£282,300.00</b>	<b>-£290,790.00</b>	<b>-£296,670.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£40.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P130 HUMAN RESOURCES</b>					
<b>A330 TRAINING OF EMPLOYEES</b>					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	£180.00	£30.00	£180.00	£180.00	£180.00
Printing, Stationery & General Office Expenses	£80.00	£30.00	£30.00	£30.00	£30.00
Services	£41,890.00	£51,840.00	£42,140.00	£42,140.00	£42,140.00
Expenses	£100.00	£100.00	£100.00	£100.00	£100.00
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	£600.00	£400.00	£400.00	£400.00	£400.00
GROSS EXPENDITURE	£42,850.00	£52,400.00	£42,850.00	£42,850.00	£42,850.00
<u>INCOME</u>					
Recharges to Other Services	-£42,850.00	-£46,560.00	-£42,850.00	-£42,850.00	-£42,850.00
Use of Earmarked Reserve	£0.00	-£5,840.00	£0.00	£0.00	£0.00
GROSS INCOME	-£42,850.00	-£52,400.00	-£42,850.00	-£42,850.00	-£42,850.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00
<b>Total P130 HUMAN RESOURCES</b>	<b>-£40.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
<b>A345 ELECTIONS AND ELECTORAL REGISTRATION</b>					
R500 Elections and Electoral Register					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£110,310.00	£110,260.00	£112,990.00	£115,070.00	£111,860.00
Vacancy Savings	-£2,110.00	-£1,120.00	-£2,230.00	-£2,270.00	-£2,320.00
Indirect Employee Expenses	£870.00	£830.00	£810.00	£810.00	£820.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£5,730.00	£9,780.00	£10,260.00	£10,500.00	£10,690.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£250.00	£250.00	£250.00	£250.00	£250.00
Car Allowances	£250.00	£250.00	£250.00	£250.00	£250.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£1,490.00	£16,190.00	£1,490.00	£880.00	£880.00
Electoral Registration & Election Expenses	£400,250.00	£503,440.00	£242,750.00	£175,250.00	£242,750.00
Communications & Computing	£8,120.00	£8,750.00	£8,660.00	£8,790.00	£7,570.00
Miscellaneous Expenses	£150.00	£140.00	£160.00	£170.00	£180.00
<b>SUPPORT SERVICES</b>					
Financial Services	£11,680.00	£12,560.00	£13,770.00	£13,800.00	£14,360.00
ICT Services	£9,360.00	£9,610.00	£9,060.00	£8,740.00	£8,770.00
Legal Services	£740.00	£740.00	£760.00	£780.00	£820.00
Convenor Recharges	£190.00	£290.00	£320.00	£340.00	£360.00
Chief Executive	£27,130.00	£25,030.00	£25,580.00	£26,080.00	£26,440.00
Facilities Management	£1,680.00	£1,510.00	£870.00	£920.00	£940.00
Worcestershire Hub	£5,290.00	£5,500.00	£5,860.00	£5,980.00	£5,950.00
Corporate Support Services	£6,110.00	£6,090.00	£6,320.00	£6,420.00	£6,340.00
Departmental Administrative Expenses	£8,160.00	£8,760.00	£8,880.00	£8,990.00	£9,760.00
<b>GROSS EXPENDITURE</b>	<b>£595,650.00</b>	<b>£718,860.00</b>	<b>£446,810.00</b>	<b>£381,750.00</b>	<b>£446,670.00</b>
<u>INCOME</u>					
Government Grants	£0.00	-£26,680.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	-£300,000.00	-£250,000.00	-£150,000.00	£0.00	-£150,000.00
Customer & Client Receipts	-£1,390.00	-£1,050.00	-£1,060.00	-£1,060.00	-£1,060.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£10.00	-£20.00
Recharges to Other Services	-£3,860.00	-£3,820.00	-£3,920.00	-£3,990.00	-£3,790.00
Use of Earmarked Reserve	£0.00	-£121,600.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£305,250.00</b>	<b>-£403,150.00</b>	<b>-£154,980.00</b>	<b>-£5,060.00</b>	<b>-£154,870.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£290,400.00</b>	<b>£315,710.00</b>	<b>£291,830.00</b>	<b>£376,690.00</b>	<b>£291,800.00</b>
<b>Total P136 ELECTIONS AND ELECTORAL REGISTRATION</b>	<b>£290,400.00</b>	<b>£315,710.00</b>	<b>£291,830.00</b>	<b>£376,690.00</b>	<b>£291,800.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P137 COMMITTEE ADMINISTRATION</b>					
<b>A350 COMMITTEE ADMINISTRATION</b>					
R505 Committee Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£163,330.00	£156,940.00	£149,310.00	£153,150.00	£155,640.00
Vacancy Savings	-£1,680.00	-£890.00	-£1,780.00	-£1,820.00	-£1,850.00
Indirect Employee Expenses	£320.00	£380.00	£360.00	£360.00	£370.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£8,600.00	£4,890.00	£5,130.00	£5,250.00	£5,340.00
SUPPLIES & SERVICES					
Catering	£1,500.00	£1,000.00	£1,500.00	£1,500.00	£1,500.00
Printing, Stationery & General Office Expenses	£2,650.00	£1,680.00	£1,900.00	£1,620.00	£1,620.00
Communications & Computing	£7,130.00	£9,220.00	£9,090.00	£9,240.00	£7,860.00
SUPPORT SERVICES					
Financial Services	£0.00	£180.00	£180.00	£190.00	£190.00
Convenor Recharges	£190.00	£290.00	£320.00	£340.00	£360.00
Departmental Administrative Expenses	£73,710.00	£70,340.00	£61,600.00	£61,590.00	£61,970.00
GROSS EXPENDITURE	£255,750.00	£244,030.00	£227,610.00	£231,420.00	£233,000.00
<u>INCOME</u>					
Recharges to Other Services	-£10,300.00	-£10,210.00	-£11,020.00	-£11,290.00	-£11,520.00
GROSS INCOME	-£10,300.00	-£10,210.00	-£11,020.00	-£11,290.00	-£11,520.00
<b>NET EXPENDITURE/(INCOME)</b>	<b>£245,450.00</b>	<b>£233,820.00</b>	<b>£216,590.00</b>	<b>£220,130.00</b>	<b>£221,480.00</b>
<b>Total P137 COMMITTEE ADMINISTRATION</b>	<b>£245,450.00</b>	<b>£233,820.00</b>	<b>£216,590.00</b>	<b>£220,130.00</b>	<b>£221,480.00</b>



**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P140 LEGAL SERVICES ADMINISTRATION</b>					
<b>A360 LEGAL SERVICES ADMINISTRATION</b>					
R515 Legal Services Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£257,790.00	£264,790.00	£259,040.00	£266,150.00	£253,150.00
Vacancy Savings	-£6,080.00	-£3,210.00	-£6,430.00	-£6,560.00	-£6,690.00
Employer's Superannuation Contribution	£0.00	£151,490.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£4,680.00	£4,790.00	£4,680.00	£4,730.00	£4,690.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£20,060.00	£14,680.00	£15,390.00	£15,750.00	£16,030.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£200.00	£200.00	£200.00	£200.00	£200.00
Car Allowances	£300.00	£300.00	£300.00	£300.00	£300.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£400.00	£400.00	£400.00	£400.00	£400.00
Catering	£100.00	£100.00	£100.00	£100.00	£100.00
Printing, Stationery & General Office Expenses	£1,610.00	£1,610.00	£1,610.00	£1,340.00	£1,340.00
Services	£5,300.00	£5,300.00	£5,300.00	£5,300.00	£5,300.00
Communications & Computing Expenses	£14,210.00	£17,120.00	£15,740.00	£16,030.00	£12,830.00
Grants & Subscriptions	£100.00	£100.00	£100.00	£100.00	£100.00
	£18,350.00	£16,000.00	£16,000.00	£16,000.00	£16,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£13,360.00	£15,350.00	£18,340.00	£18,840.00	£18,860.00
ICT Services	£8,380.00	£9,000.00	£8,460.00	£8,690.00	£8,610.00
Human Resources	£2,580.00	£2,700.00	£2,710.00	£2,800.00	£2,860.00
Convenor Recharges	£460.00	£570.00	£640.00	£680.00	£720.00
Chief Executive	£19,250.00	£3,130.00	£5,410.00	£5,690.00	£5,970.00
Facilities Management	£460.00	£0.00	£0.00	£0.00	£0.00
Corporate Support Services	£6,110.00	£6,090.00	£6,320.00	£6,420.00	£6,340.00
<b>GROSS EXPENDITURE</b>	<b>£367,620.00</b>	<b>£510,510.00</b>	<b>£354,310.00</b>	<b>£362,960.00</b>	<b>£347,110.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£7,080.00	-£7,080.00	-£7,270.00	-£7,440.00	£0.00
Customer & Client Receipts	-£20,210.00	-£16,000.00	-£20,310.00	-£20,310.00	-£20,310.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£100.00	-£200.00
Recharges to Other Services	-£326,600.00	-£322,890.00	-£319,390.00	-£335,310.00	-£326,900.00
Use of Earmarked Reserve	-£13,050.00	-£164,540.00	-£7,440.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£366,940.00</b>	<b>-£510,510.00</b>	<b>-£354,410.00</b>	<b>-£363,160.00</b>	<b>-£347,410.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£680.00</b>	<b>£0.00</b>	<b>-£100.00</b>	<b>-£200.00</b>	<b>-£300.00</b>
<b>Total P140 LEGAL SERVICES ADMINISTRATION</b>	<b>£680.00</b>	<b>£0.00</b>	<b>-£100.00</b>	<b>-£200.00</b>	<b>-£300.00</b>



**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P205 CHIEF EXECUTIVE</b>					
<b>A480 CHIEF EXECUTIVE</b>					
R700 Chief Executive's Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£219,910.00	£181,920.00	£195,810.00	£202,200.00	£206,540.00
Vacancy Savings	-£5,180.00	-£2,740.00	-£5,480.00	-£5,590.00	-£5,700.00
Indirect Employee Expenses	£2,190.00	£2,260.00	£1,990.00	£2,050.00	£2,110.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£11,460.00	£9,780.00	£10,260.00	£10,500.00	£10,690.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£2,150.00	£1,080.00	£2,150.00	£2,150.00	£2,150.00
Car Allowances	£400.00	£200.00	£400.00	£400.00	£400.00
<b>SUPPLIES &amp; SERVICES</b>					
Catering	£200.00	£100.00	£200.00	£200.00	£200.00
Printing, Stationery & General Office Expenses	£740.00	£740.00	£740.00	£430.00	£430.00
Communications & Computing Expenses	£9,780.00	£9,070.00	£8,920.00	£9,090.00	£7,600.00
Grants & Subscriptions	£3,130.00	£2,820.00	£3,130.00	£3,130.00	£3,130.00
Subscriptions	£390.00	£410.00	£420.00	£420.00	£420.00
Corporate Membership of Bodies	£2,900.00	£2,900.00	£2,900.00	£2,900.00	£2,900.00
Miscellaneous Expenses	£11,500.00	£11,680.00	£12,400.00	£12,400.00	£12,400.00
	£0.00	£33,340.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£13,840.00	£15,410.00	£16,620.00	£16,750.00	£17,250.00
ICT Services	£7,190.00	£7,710.00	£7,230.00	£7,430.00	£7,580.00
Legal Services	£7,800.00	£7,570.00	£7,200.00	£7,310.00	£7,530.00
Human Resources	£5,750.00	£4,260.00	£4,320.00	£4,440.00	£4,540.00
Convenor Recharges	£320.00	£290.00	£320.00	£340.00	£360.00
Economic Prosperity and Place	£3,430.00	£2,140.00	£2,300.00	£2,360.00	£2,400.00
Corporate Support Services	£6,110.00	£6,090.00	£6,320.00	£6,420.00	£6,340.00
<b>GROSS EXPENDITURE</b>	<b>£304,010.00</b>	<b>£297,030.00</b>	<b>£278,150.00</b>	<b>£285,330.00</b>	<b>£289,270.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£16,670.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£304,010.00	-£263,690.00	-£278,150.00	-£285,330.00	-£289,270.00
Use of Earmarked Reserve	£0.00	-£16,670.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£304,010.00</b>	<b>-£297,030.00</b>	<b>-£278,150.00</b>	<b>-£285,330.00</b>	<b>-£289,270.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P205 CHIEF EXECUTIVE</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P234 CORPORATE COSTS</b>					
<b>A505 CORPORATE MANAGEMENT EXPENSES</b>					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£632,040.00	£622,400.00	£602,560.00	£618,620.00	£632,510.00
SUPPORT SERVICES					
ICT Services	£28,170.00	£26,630.00	£26,820.00	£28,050.00	£29,380.00
Departmental Administrative Expenses	£362,600.00	£359,890.00	£343,960.00	£346,290.00	£344,310.00
GROSS EXPENDITURE	£1,022,810.00	£1,008,920.00	£973,340.00	£992,960.00	£1,006,200.00
<b>NET EXPENDITURE/(INCOME)</b>	£1,022,810.00	£1,008,920.00	£973,340.00	£992,960.00	£1,006,200.00

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P234 CORPORATE COSTS</b>					
<b>A510 CORPORATE COSTS</b>					
R726 Wyre Forest Forward					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	-£1,286,830.00	-£158,750.00	-£919,150.00	-£1,396,960.00	-£1,542,470.00
GROSS EXPENDITURE	-£1,286,830.00	-£158,750.00	-£919,150.00	-£1,396,960.00	-£1,542,470.00
<b>NET EXPENDITURE/(INCOME)</b>	-£1,286,830.00	-£158,750.00	-£919,150.00	-£1,396,960.00	-£1,542,470.00
<b>Total P234 CORPORATE COSTS</b>	<b>-£264,020.00</b>	<b>£850,170.00</b>	<b>£54,190.00</b>	<b>-£404,000.00</b>	<b>-£536,270.00</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P240 COMMUNICATIONS</b>					
<b>A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE)</b>					
R735 Corporate Communications and Web					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£127,170.00	£133,760.00	£131,370.00	£135,930.00	£139,940.00
Vacancy Savings	-£2,990.00	-£1,580.00	-£3,170.00	-£3,230.00	-£3,300.00
Indirect Employee Expenses	£1,300.00	£1,390.00	£1,320.00	£1,360.00	£1,400.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£17,200.00	£4,890.00	£5,130.00	£5,250.00	£5,340.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£320.00	£100.00	£300.00	£300.00	£300.00
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£5,730.00	£5,730.00	£5,730.00	£5,720.00	£5,720.00
Services	£5,620.00	£19,090.00	£14,090.00	£14,090.00	£14,090.00
Publicity and Promotion / Consultation	£2,500.00	£2,500.00	£2,500.00	£2,500.00	£2,500.00
Communications & Computing	£10,890.00	£22,510.00	£11,610.00	£11,820.00	£9,750.00
SUPPORT SERVICES					
Financial Services	£1,940.00	£2,690.00	£1,470.00	£1,530.00	£1,610.00
ICT Services	£7,770.00	£8,310.00	£7,790.00	£8,050.00	£8,070.00
Human Resources	£850.00	£890.00	£920.00	£960.00	£990.00
Convenor Recharges	£410.00	£290.00	£320.00	£340.00	£360.00
GROSS EXPENDITURE	£178,760.00	£200,620.00	£179,430.00	£184,670.00	£186,820.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£10,500.00	-£500.00	-£500.00	-£500.00
Recharges to Other Services	-£178,760.00	-£179,470.00	-£178,930.00	-£184,170.00	-£186,320.00
Use of Earmarked Reserve	£0.00	-£10,650.00	£0.00	£0.00	£0.00
GROSS INCOME	-£178,760.00	-£200,620.00	-£179,430.00	-£184,670.00	-£186,820.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00
<b>Total P240 COMMUNICATIONS</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES - SUMMARY**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P001 WASTE COLLECTION</b>					
A001 COLLECTION OF DOMESTIC WASTE	£2,125,310.00	£2,309,480.00	£2,408,680.00	£2,458,880.00	£2,525,320.00
A002 TRADE WASTE COLLECTION	-£229,070.00	-£185,230.00	-£283,310.00	-£334,170.00	-£382,340.00
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	-£208,340.00	-£180,670.00	-£202,790.00	-£198,730.00	-£194,820.00
A010 RECYCLING ACTIVITIES	£0.00	£0.00	£0.00	£0.00	£0.00
	£1,687,900.00	£1,943,580.00	£1,922,580.00	£1,925,980.00	£1,948,160.00
<b>P010 OPERATIONAL SERVICES - PARKING AND</b>					
A145 PARKING FACILITIES	-£318,070.00	-£547,310.00	-£671,870.00	-£784,390.00	-£905,020.00
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT	£111,230.00	£122,150.00	£136,610.00	£131,350.00	£131,350.00
	-£206,840.00	-£425,160.00	-£535,260.00	-£653,040.00	-£773,670.00
<b>P015 CEMETERIES</b>					
A030 CEMETERY	£99,550.00	£119,490.00	£119,990.00	£121,950.00	£122,510.00
	£99,550.00	£119,490.00	£119,990.00	£121,950.00	£122,510.00
<b>P022 TOWN HALL KIDDERMINSTER</b>					
A170 TOWN HALL, KIDDERMINSTER	£43,320.00	£43,320.00	£29,880.00	£0.00	£0.00
	£43,320.00	£43,320.00	£29,880.00	£0.00	£0.00
<b>P023 COMMUNITY DEVELOPMENT</b>					
A036 LEISURE DEVELOPMENT	£0.00	£0.00	£0.00	£0.00	£0.00
A040 PLAY DEVELOPMENT	£0.00	£0.00	£0.00	£0.00	£0.00
A065 ARTS DEVELOPMENT	£0.00	£0.00	£0.00	£0.00	£0.00
A094 SPORTS DEVELOPMENT	£66,230.00	£4,100.00	£0.00	£0.00	£0.00
A103 COMMUNITY DEVELOPMENT	£13,840.00	£14,280.00	£15,020.00	£15,800.00	£15,860.00
	£80,070.00	£18,380.00	£15,020.00	£15,800.00	£15,860.00
<b>P030 MUSEUM AND TIC</b>					
A050 MUSEUM STORE	£53,800.00	£53,540.00	£55,610.00	£56,250.00	£56,820.00
A055 BEWDLEY MUSEUM	£393,180.00	£335,950.00	£361,110.00	£369,590.00	£374,550.00
A200 GUILDHALL, BEWDLEY	£30,510.00	£26,290.00	£26,470.00	£27,130.00	£27,800.00
	£477,490.00	£415,780.00	£443,190.00	£452,970.00	£459,170.00
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
A070 WYRE FOREST LEISURE CENTRE	-£151,990.00	£182,590.00	-£137,580.00	-£137,390.00	-£137,220.00
A076 BEWDLEY LEISURE CENTRE	£51,250.00	£49,050.00	£60,660.00	£38,330.00	£39,410.00
A080 STOURPORT SPORTS CLUB	£16,560.00	£29,040.00	£29,940.00	£16,200.00	£15,830.00
A110 STOURPORT COMMUNITY CENTRE	£13,160.00	£9,010.00	£8,730.00	£8,730.00	£8,730.00
	-£71,020.00	£269,690.00	-£38,250.00	-£74,130.00	-£73,250.00

**COMMUNITY AND ENVIRONMENTAL SERVICES - SUMMARY**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	£321,530.00	£342,480.00	£359,430.00	£360,590.00	£362,720.00
	£321,530.00	£342,480.00	£359,430.00	£360,590.00	£362,720.00
<b>P040 ALLOTMENTS</b>					
A120 ALLOTMENTS	-£3,050.00	-£3,040.00	-£3,140.00	-£3,210.00	-£3,300.00
	-£3,050.00	-£3,040.00	-£3,140.00	-£3,210.00	-£3,300.00
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT</b>					
A025 PUBLIC CONVENIENCES	£65,060.00	£79,750.00	£76,080.00	£77,760.00	£74,440.00
A085 SPORTS PITCHES AND FACILITIES	£68,980.00	£44,850.00	£45,350.00	£46,150.00	£46,140.00
A125 PARKS AND GREEN SPACES	£1,050,990.00	£1,064,370.00	£1,009,450.00	£1,041,080.00	£1,065,730.00
A150 STREET FURNITURE AND NAMEPLATES	£19,190.00	£19,190.00	£19,190.00	£19,190.00	£19,190.00
A155 HIGHWAYS GENERAL CLEANSING	£753,060.00	£806,400.00	£858,400.00	£886,470.00	£904,000.00
A160 HIGHWAYS MAINTENANCE OF VERGES	£57,340.00	£62,090.00	£65,600.00	£69,750.00	£72,160.00
A165 HIGHWAYS RESIDUAL FUNCTION	£810.00	£810.00	£830.00	£1,010.00	£820.00
	£2,015,430.00	£2,077,460.00	£2,074,900.00	£2,141,410.00	£2,182,480.00
<b>P066 PROPERTY</b>					
A210 GREEN STREET DEPOT, KIDDERMINSTER	£400.00	£0.00	£0.00	£0.00	£0.00
	£400.00	£0.00	£0.00	£0.00	£0.00
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
A220 GROUNDS MAINTENANCE	-£23,570.00	£0.00	£0.00	£0.00	£0.00
A221 GARAGE HOLDING ACCOUNT	-£1,500.00	£370.00	-£60.00	£550.00	£580.00
A222 OTHER COMMERCIAL TRADING ACCOUNTS	-£1,560.00	£12,470.00	£14,170.00	£15,890.00	£16,930.00
	-£26,630.00	£12,840.00	£14,110.00	£16,440.00	£17,510.00
<b>P090 COMMUNITY AND ENVIRONMENTAL SERVICES</b>					
A258 DEPOT MANAGEMENT	-£50,120.00	£0.00	£0.00	£0.00	£0.00
A259 COMMERCIAL INCOME GENERATION TEAM	£0.00	£0.00	£0.00	£0.00	£0.00
	-£50,120.00	£0.00	£0.00	£0.00	£0.00
<b>P215 CRIME AND DISORDER ACT 1998</b>					
A495 COMMUNITY SAFETY	£141,420.00	£148,020.00	£152,360.00	£156,010.00	£156,560.00
A496 EXTERNAL FUNDING	£0.00	£0.00	£0.00	£0.00	£0.00
	£141,420.00	£148,020.00	£152,360.00	£156,010.00	£156,560.00
<b>P220 COMMUNITY STRATEGY</b>					
A500 COMMUNITY STRATEGY	£33,000.00	£33,000.00	£16,500.00	£0.00	£0.00
	£33,000.00	£33,000.00	£16,500.00	£0.00	£0.00
<b>P225 CORPORATE COSTS</b>					
A382 CORPORATE COSTS	£36,500.00	£36,500.00	£36,500.00	£36,500.00	£36,500.00
A383 COMMUNITY LOTTERY	£0.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
	£36,500.00	£37,500.00	£37,500.00	£37,500.00	£37,500.00
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
A530 SHARED EMERGENCY PLANNING AND BUSINESS	£46,760.00	£50,310.00	£51,160.00	£46,520.00	£46,910.00
	£46,760.00	£50,310.00	£51,160.00	£46,520.00	£46,910.00
<b>Total S11 COMMUNITY AND ENVIRONMENTAL SERVICES</b>	<b>£4,625,710.00</b>	<b>£5,083,650.00</b>	<b>£4,659,970.00</b>	<b>£4,544,790.00</b>	<b>£4,499,160.00</b>



**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P001 WASTE COLLECTION</b>					
<b>A001 COLLECTION OF DOMESTIC WASTE</b>					
R001 Waste Transfer Station					
R002 Domestic Waste and Recycling					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£1,307,270.00	£1,409,420.00	£1,511,250.00	£1,536,130.00	£1,584,550.00
Vacancy Savings	-£26,720.00	-£14,120.00	-£28,220.00	-£28,780.00	-£29,360.00
Indirect Employee Expenses	£6,970.00	£7,770.00	£7,350.00	£7,370.00	£7,420.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£25,600.00	£10,750.00	£11,830.00	£12,050.00	£12,290.00
Cleaning & Domestic Supplies	£31,840.00	£26,840.00	£31,840.00	£31,840.00	£31,840.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£433,030.00	£476,990.00	£486,400.00	£498,410.00	£509,750.00
Transport Insurance	£24,510.00	£22,120.00	£22,650.00	£23,680.00	£24,840.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	£2,990.00	£2,300.00	£2,300.00	£2,300.00	£2,300.00
Equipment, Furniture & Materials - Trade Bins	£45,000.00	£68,000.00	£0.00	£0.00	£0.00
Clothing, Uniforms and Laundry	£7,590.00	£7,590.00	£7,590.00	£7,590.00	£7,590.00
Services - Other	£5,000.00	£3,000.00	£5,000.00	£5,000.00	£5,000.00
Communications & Computing	£16,450.00	£18,910.00	£18,680.00	£18,950.00	£16,170.00
Grants & Subscriptions	£1,750.00	£1,750.00	£1,750.00	£1,750.00	£1,750.00
Food Hygiene Training Expenditure	£1,500.00	£1,500.00	£1,510.00	£1,530.00	£1,540.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£0.00	£8,000.00	£8,000.00	£8,000.00	£8,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£8,670.00	£11,490.00	£10,180.00	£10,360.00	£10,640.00
Human Resources	£18,780.00	£19,600.00	£19,800.00	£20,400.00	£20,760.00
Convenor Recharges	£4,480.00	£4,300.00	£4,810.00	£5,110.00	£5,390.00
Commercial Income Generation Team	£12,560.00	£10,750.00	£11,720.00	£12,120.00	£12,300.00
Departmental Administrative Expenses	£49,430.00	£50,190.00	£48,590.00	£50,160.00	£49,270.00
<b>CAPITAL CHARGES</b>					
Depreciation	£299,600.00	£313,790.00	£390,020.00	£401,200.00	£411,440.00
<b>GROSS EXPENDITURE</b>	<b>£2,276,300.00</b>	<b>£2,460,940.00</b>	<b>£2,573,050.00</b>	<b>£2,625,170.00</b>	<b>£2,693,480.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£32,860.00	-£31,800.00	-£29,800.00	-£29,800.00	-£29,800.00
Recharges	-£118,130.00	-£119,660.00	-£134,570.00	-£136,490.00	-£138,360.00
<b>GROSS INCOME</b>	<b>-£150,990.00</b>	<b>-£151,460.00</b>	<b>-£164,370.00</b>	<b>-£166,290.00</b>	<b>-£168,160.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£2,125,310.00</b>	<b>£2,309,480.00</b>	<b>£2,408,680.00</b>	<b>£2,458,880.00</b>	<b>£2,525,320.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P001 WASTE COLLECTION</b>					
<b>A002 TRADE WASTE COLLECTION</b>					
R003 Trade Waste Collection					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£148,800.00	£113,070.00	£176,010.00	£182,770.00	£188,910.00
Vacancy Savings	-£1,290.00	-£680.00	-£1,360.00	-£1,390.00	-£1,420.00
Indirect Employee Expenses	£290.00	£620.00	£580.00	£590.00	£590.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£0.00	£2,690.00	£2,960.00	£3,010.00	£3,070.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£39,920.00	£21,940.00	£22,410.00	£27,410.00	£28,010.00
Transport Insurance	£1,290.00	£1,230.00	£1,250.00	£1,310.00	£1,390.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - Trade Bins	£60,000.00	£60,000.00	£0.00	£0.00	£0.00
Clothing, Uniforms and Laundry	£500.00	£500.00	£500.00	£500.00	£500.00
Services	£5,000.00	£5,000.00	£5,100.00	£5,200.00	£5,310.00
Services - WCC Tipping Cost	£379,580.00	£379,580.00	£447,020.00	£509,350.00	£566,150.00
Communications & Computing	£670.00	£1,400.00	£1,390.00	£1,410.00	£1,180.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	£22,500.00	£24,230.00	£25,380.00	£25,690.00	£26,030.00
<b>SUPPORT SERVICES</b>					
Financial Services	£5,800.00	£6,190.00	£4,560.00	£4,570.00	£4,740.00
Legal Services	£1,180.00	£1,120.00	£1,230.00	£1,250.00	£1,320.00
Convenor Recharges	£190.00	£290.00	£320.00	£340.00	£360.00
Commercial Income Generation Team	£14,350.00	£12,280.00	£13,390.00	£13,840.00	£14,060.00
Departmental Administrative Expenses	£8,730.00	£12,940.00	£12,840.00	£13,100.00	£12,750.00
<b>CAPITAL CHARGES</b>					
<b>GROSS EXPENDITURE</b>	<b>£687,510.00</b>	<b>£642,400.00</b>	<b>£713,580.00</b>	<b>£788,950.00</b>	<b>£852,950.00</b>
<u>INCOME</u>					
Trade Waste Income	-£834,250.00	-£759,000.00	-£960,630.00	-£1,086,580.00	-£1,198,450.00
Recharges	-£22,500.00	-£22,500.00	-£22,560.00	-£22,840.00	-£23,140.00
Use of Earmarked Reserve	-£59,830.00	-£46,130.00	-£13,700.00	-£13,700.00	-£13,700.00
<b>GROSS INCOME</b>	<b>-£916,580.00</b>	<b>-£827,630.00</b>	<b>-£996,890.00</b>	<b>-£1,123,120.00</b>	<b>-£1,235,290.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£229,070.00</b>	<b>-£185,230.00</b>	<b>-£283,310.00</b>	<b>-£334,170.00</b>	<b>-£382,340.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P001 WASTE COLLECTION</b>					
<b>A005 KERBSIDE RECYCLING (RECYCLED MATTER)</b>					
R005 Garden Waste Collection Service					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£107,780.00	£110,600.00	£117,700.00	£119,960.00	£122,500.00
Vacancy Savings	-£2,070.00	-£1,090.00	-£2,180.00	-£2,220.00	-£2,270.00
Indirect Employee Expenses	£430.00	£470.00	£440.00	£440.00	£440.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£0.00	£2,690.00	£2,960.00	£3,010.00	£3,070.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£21,820.00	£23,530.00	£23,960.00	£24,530.00	£25,070.00
Transport Insurance	£1,290.00	£2,450.00	£2,500.00	£2,620.00	£2,770.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£6,000.00	£32,000.00	£0.00	£0.00	£0.00
Services	£8,250.00	£7,650.00	£9,520.00	£9,670.00	£9,810.00
Communications & Computing	£950.00	£1,040.00	£1,020.00	£1,050.00	£860.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	£45,010.00	£48,470.00	£50,780.00	£51,410.00	£52,080.00
<b>SUPPORT SERVICES</b>					
Financial Services	£5,800.00	£6,190.00	£4,560.00	£4,570.00	£4,740.00
Convenor Recharges	£300.00	£290.00	£320.00	£340.00	£360.00
Commercial Income Generation Team	£10,750.00	£9,200.00	£10,030.00	£10,370.00	£10,530.00
Departmental Administrative Expenses	£10,350.00	£11,780.00	£11,540.00	£11,460.00	£11,160.00
<b>CAPITAL CHARGES</b>					
Depreciation	£0.00	£24,060.00	£24,060.00	£24,060.00	£24,060.00
<b>GROSS EXPENDITURE</b>	<b>£216,660.00</b>	<b>£279,330.00</b>	<b>£257,210.00</b>	<b>£261,270.00</b>	<b>£265,180.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£425,000.00	-£460,000.00	-£460,000.00	-£460,000.00	-£460,000.00
<b>GROSS INCOME</b>	<b>-£425,000.00</b>	<b>-£460,000.00</b>	<b>-£460,000.00</b>	<b>-£460,000.00</b>	<b>-£460,000.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£208,340.00</b>	<b>-£180,670.00</b>	<b>-£202,790.00</b>	<b>-£198,730.00</b>	<b>-£194,820.00</b>
<b>Total P001 WASTE COLLECTION</b>	<b>£1,687,900.00</b>	<b>£1,943,580.00</b>	<b>£1,922,580.00</b>	<b>£1,925,980.00</b>	<b>£1,948,160.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P010 OPERATIONAL SERVICES - PARKING AND A145 PARKING FACILITIES</b>					
R185 Car Parks General					
R189 Weavers Wharf Car Park					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£191,860.00	£198,060.00	£224,410.00	£226,620.00	£232,210.00
Vacancy Savings	-£2,010.00	-£1,060.00	-£2,120.00	-£2,160.00	-£2,210.00
Indirect Employee Expenses	£11,180.00	£4,950.00	£5,130.00	£5,360.00	£5,610.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£6,150.00	£10,000.00	£6,300.00	£6,460.00	£6,620.00
Repairs, Alterations & Maintenance of Grounds	£59,600.00	£61,320.00	£60,950.00	£61,420.00	£61,770.00
Energy Costs	£4,120.00	£6,390.00	£6,580.00	£6,780.00	£6,980.00
Non-Domestic Rates	£241,390.00	£247,470.00	£254,900.00	£262,540.00	£270,400.00
Water Services	£17,000.00	£17,000.00	£17,000.00	£17,000.00	£17,000.00
Apportionment of Expenses of Operational Buildings	£2,560.00	£2,690.00	£2,960.00	£3,010.00	£3,070.00
Cleaning & Domestic Supplies	£145,570.00	£145,570.00	£145,960.00	£147,770.00	£149,700.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£5,040.00	£3,550.00	£3,610.00	£3,680.00	£3,760.00
Transport Insurance	£1,290.00	£1,220.00	£1,250.00	£1,310.00	£1,380.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£42,740.00	£43,940.00	£43,940.00	£43,940.00	£43,940.00
Clothing, Uniforms and Laundry	£2,750.00	£2,750.00	£2,750.00	£2,750.00	£2,750.00
Printing, Stationery & General Office Expenses	£650.00	£650.00	£650.00	£650.00	£650.00
Services	£39,290.00	£41,110.00	£40,840.00	£40,870.00	£40,890.00
Communications & Computing	£8,230.00	£8,940.00	£8,910.00	£8,940.00	£8,720.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£43,120.00	£40,020.00	£36,900.00	£36,900.00	£36,900.00
<b>SUPPORT SERVICES</b>					
Financial Services	£18,430.00	£18,830.00	£20,050.00	£21,550.00	£20,850.00
Legal Services	£4,500.00	£4,380.00	£4,700.00	£4,960.00	£4,930.00
Human Resources	£1,730.00	£1,810.00	£1,790.00	£1,840.00	£1,870.00
Convenor Recharges	£460.00	£290.00	£320.00	£340.00	£360.00
Facilities Management	£1,170.00	£1,190.00	£1,240.00	£1,270.00	£1,260.00
Worcestershire Hub	£1,580.00	£1,630.00	£1,760.00	£1,790.00	£1,770.00
Commercial Income Generation Team	£7,180.00	£6,150.00	£6,700.00	£6,920.00	£7,030.00
Departmental Administrative Expenses	£28,510.00	£29,300.00	£29,640.00	£30,990.00	£30,580.00
<b>CAPITAL CHARGES</b>					
Depreciation	£1,090.00	£2,720.00	£2,710.00	£1,620.00	£1,620.00
<b>GROSS EXPENDITURE</b>	<b>£885,180.00</b>	<b>£900,870.00</b>	<b>£929,830.00</b>	<b>£945,120.00</b>	<b>£960,410.00</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	-£10,000.00	-£10,000.00	-£10,000.00	-£10,000.00	-£10,000.00
Customer & Client Receipts	-£136,850.00	-£137,850.00	-£281,650.00	-£257,550.00	-£265,850.00
Management Fee Weavers Wharf	-£173,140.00	-£173,140.00	-£180,600.00	-£180,600.00	-£180,600.00
Rents	-£600.00	-£600.00	-£600.00	-£600.00	-£600.00
Parking Fees	-£850,000.00	-£1,103,000.00	-£1,103,000.00	-£1,103,000.00	-£1,103,000.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£151,260.00	-£278,420.00
Recharges to Other Services	-£14,760.00	-£17,610.00	-£19,870.00	-£20,390.00	-£20,820.00
Recharges	-£17,900.00	-£5,980.00	-£5,980.00	-£6,110.00	-£6,140.00
<b>GROSS INCOME</b>	<b>-£1,203,250.00</b>	<b>-£1,448,180.00</b>	<b>-£1,601,700.00</b>	<b>-£1,729,510.00</b>	<b>-£1,865,430.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£318,070.00</b>	<b>-£547,310.00</b>	<b>-£671,870.00</b>	<b>-£784,390.00</b>	<b>-£905,020.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P010 OPERATIONAL SERVICES - PARKING AND A146 CIVIL &amp; ENVIRONMENTAL ENFORCEMENT</b>					
R193 Civil and Environmental Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£132,170.00	£119,440.00	£137,460.00	£120,470.00	£124,620.00
Vacancy Savings	-£1,880.00	-£990.00	-£1,990.00	-£2,030.00	-£2,070.00
Indirect Employee Expenses	£770.00	£760.00	£780.00	£560.00	£580.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£5,120.00	£21,500.00	£23,650.00	£24,110.00	£24,580.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£5,600.00	£6,800.00	£6,910.00	£7,070.00	£7,220.00
Transport Insurance	£2,580.00	£2,440.00	£2,500.00	£2,620.00	£2,760.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£16,500.00	£21,500.00	£16,500.00	£16,500.00	£16,500.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Services	£2,600.00	£2,600.00	£2,600.00	£2,600.00	£2,600.00
Communications & Computing	£4,970.00	£9,310.00	£9,290.00	£8,970.00	£8,860.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£20,000.00	£23,580.00	£23,580.00	£23,580.00	£23,580.00
Wychavon District Council	£3,120.00	£3,120.00	£3,180.00	£3,250.00	£3,310.00
SUPPORT SERVICES					
Financial Services	£10,780.00	£11,150.00	£11,070.00	£12,270.00	£11,570.00
Legal Services	£2,960.00	£2,790.00	£3,070.00	£3,130.00	£3,290.00
Human Resources	£3,490.00	£3,620.00	£3,590.00	£3,680.00	£3,720.00
Convenor Recharges	£300.00	£290.00	£320.00	£340.00	£360.00
Departmental Administrative Expenses	£27,100.00	£29,670.00	£30,310.00	£32,080.00	£32,080.00
CAPITAL CHARGES					
Depreciation	£6,180.00	£6,180.00	£7,320.00	£10,050.00	£6,460.00
GROSS EXPENDITURE	£243,360.00	£264,760.00	£281,140.00	£270,250.00	£271,020.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£2,400.00	-£2,400.00	-£2,400.00	-£2,400.00	-£2,400.00
Customer & Client Receipts	-£93,750.00	-£105,000.00	-£100,000.00	-£100,000.00	-£100,000.00
Recharges to Other Services	-£35,980.00	-£35,210.00	-£42,130.00	-£36,500.00	-£37,270.00
GROSS INCOME	-£132,130.00	-£142,610.00	-£144,530.00	-£138,900.00	-£139,670.00
<b>NET EXPENDITURE/(INCOME)</b>	£111,230.00	£122,150.00	£136,610.00	£131,350.00	£131,350.00
<b>Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>	<b>-£206,840.00</b>	<b>-£425,160.00</b>	<b>-£535,260.00</b>	<b>-£653,040.00</b>	<b>-£773,670.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P015 CEMETERIES</b>					
<b>A030 CEMETERY</b>					
R040 Cemetery					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£6,080.00	£6,250.00	£6,670.00	£6,890.00	£7,100.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£9,500.00	£9,500.00	£9,740.00	£9,980.00	£10,230.00
Repairs, Alterations & Maintenance of Grounds	£100,270.00	£122,330.00	£119,840.00	£123,520.00	£125,980.00
Energy Costs	£360.00	£450.00	£550.00	£580.00	£590.00
Non-Domestic Rates	£3,960.00	£3,840.00	£3,960.00	£4,070.00	£4,200.00
Water Services	£550.00	£600.00	£600.00	£600.00	£600.00
Fixtures & Fittings	£170.00	£170.00	£170.00	£170.00	£170.00
Apportionment of Expenses of Operational Buildings	£2,560.00	£2,690.00	£2,960.00	£3,010.00	£3,070.00
Cleaning & Domestic Supplies	£300.00	£200.00	£200.00	£200.00	£200.00
Premises Insurance	£460.00	£460.00	£510.00	£530.00	£560.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£1,000.00	£500.00	£500.00	£500.00	£500.00
Printing, Stationery & General Office Expenses	£20.00	£20.00	£20.00	£10.00	£10.00
Services	£12,000.00	£12,000.00	£12,000.00	£12,000.00	£12,000.00
Communications & Computing	£40.00	£6,040.00	£6,040.00	£6,040.00	£6,040.00
Miscellaneous Expenses	£750.00	£750.00	£750.00	£750.00	£750.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,290.00	£2,380.00	£1,860.00	£1,860.00	£1,910.00
Legal Services	£910.00	£990.00	£1,030.00	£1,050.00	£1,000.00
Facilities Management	£590.00	£590.00	£630.00	£630.00	£630.00
Departmental Administrative Expenses	£3,150.00	£3,730.00	£3,780.00	£3,900.00	£3,830.00
<b>CAPITAL CHARGES</b>					
Depreciation	£4,890.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
<b>GROSS EXPENDITURE</b>	<b>£149,850.00</b>	<b>£174,490.00</b>	<b>£172,810.00</b>	<b>£177,290.00</b>	<b>£180,370.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£50,300.00	-£55,000.00	-£52,820.00	-£52,820.00	-£52,820.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£2,520.00	-£5,040.00
<b>GROSS INCOME</b>	<b>-£50,300.00</b>	<b>-£55,000.00</b>	<b>-£52,820.00</b>	<b>-£55,340.00</b>	<b>-£57,860.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£99,550.00</b>	<b>£119,490.00</b>	<b>£119,990.00</b>	<b>£121,950.00</b>	<b>£122,510.00</b>
<b>Total P015 CEMETERIES</b>	<b>£99,550.00</b>	<b>£119,490.00</b>	<b>£119,990.00</b>	<b>£121,950.00</b>	<b>£122,510.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P022 TOWN HALL KIDDERMINSTER</b> <b>A170 TOWN HALL, KIDDERMINSTER</b> R216 Management Of Kidderminster Town Hall					
<u>EXPENDITURE</u>					
Grants & Subscriptions	£43,320.00	£43,320.00	£29,880.00	£0.00	£0.00
GROSS EXPENDITURE	£43,320.00	£43,320.00	£29,880.00	£0.00	£0.00
<u>INCOME</u>					
GROSS INCOME	£0.00	£0.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£43,320.00	£43,320.00	£29,880.00	£0.00	£0.00
<b>Total P022 TOWN HALL KIDDERMINSTER</b>	<b>£43,320.00</b>	<b>£43,320.00</b>	<b>£29,880.00</b>	<b>£0.00</b>	<b>£0.00</b>









**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A094 SPORTS DEVELOPMENT</b>					
R125 Sports Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£37,770.00	£2,570.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Rents	£1,000.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£300.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£2,500.00	£0.00	£0.00	£0.00	£0.00
Services	£500.00	£0.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£3,000.00	£0.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution to Worcs Sports Partnership	£1,000.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£560.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£19,600.00	£1,530.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£66,230.00	£4,100.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£66,230.00	£4,100.00	£0.00	£0.00	£0.00

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A103 COMMUNITY DEVELOPMENT</b>					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£9,110.00	£8,950.00	£9,580.00	£10,090.00	£10,300.00
SUPPLIES & SERVICES					
SUPPORT SERVICES					
Departmental Administrative Expenses	£4,730.00	£5,330.00	£5,440.00	£5,710.00	£5,560.00
GROSS EXPENDITURE	£13,840.00	£14,280.00	£15,020.00	£15,800.00	£15,860.00
<b>NET EXPENDITURE/(INCOME)</b>	£13,840.00	£14,280.00	£15,020.00	£15,800.00	£15,860.00
<b>Total P023 COMMUNITY DEVELOPMENT</b>	<b>£80,070.00</b>	<b>£18,380.00</b>	<b>£15,020.00</b>	<b>£15,800.00</b>	<b>£15,860.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P030 MUSEUM AND TIC</b>					
<b>A050 MUSEUM STORE</b>					
R060 Museum Store					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£17,650.00	£17,470.00	£18,520.00	£18,990.00	£19,390.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£1,480.00	£800.00	£1,520.00	£1,550.00	£1,590.00
Energy Costs	£430.00	£900.00	£1,110.00	£1,150.00	£1,180.00
Rents	£30,360.00	£30,360.00	£30,360.00	£30,360.00	£30,360.00
Fixtures & Fittings	£700.00	£700.00	£700.00	£700.00	£700.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£1,460.00	£1,460.00	£1,460.00	£1,460.00	£1,460.00
Services	£1,720.00	£1,850.00	£1,940.00	£2,040.00	£2,140.00
SUPPORT SERVICES					
GROSS EXPENDITURE	£53,800.00	£53,540.00	£55,610.00	£56,250.00	£56,820.00
<b>NET EXPENDITURE/(INCOME)</b>	£53,800.00	£53,540.00	£55,610.00	£56,250.00	£56,820.00

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P030 MUSEUM AND TIC</b>					
<b>A055 BEWDLEY MUSEUM</b>					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£285,670.00	£246,130.00	£258,090.00	£263,740.00	£269,190.00
Indirect Employee Expenses	£3,630.00	£2,530.00	£2,520.00	£2,580.00	£2,650.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£26,680.00	£26,680.00	£27,350.00	£28,030.00	£28,730.00
Repairs, Alterations & Maintenance of Grounds	£10,490.00	£10,490.00	£10,490.00	£10,490.00	£10,490.00
Energy Costs	£16,480.00	£14,530.00	£19,200.00	£19,780.00	£20,360.00
Rents	£170.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£1,510.00	£1,470.00	£1,510.00	£1,560.00	£1,610.00
Water Services	£4,200.00	£2,490.00	£2,490.00	£2,490.00	£2,490.00
Fixtures & Fittings	£1,200.00	£1,400.00	£1,400.00	£1,400.00	£1,400.00
Cleaning & Domestic Supplies	£15,980.00	£15,090.00	£15,120.00	£15,250.00	£15,400.00
Premises Insurance	£6,060.00	£6,200.00	£6,670.00	£6,990.00	£7,350.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£37,300.00	£46,710.00	£37,300.00	£37,300.00	£37,300.00
Catering	£150.00	£150.00	£150.00	£150.00	£150.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£2,980.00	£2,980.00	£2,980.00	£2,780.00	£2,780.00
Services	£14,220.00	£18,060.00	£14,020.00	£14,060.00	£14,120.00
Communications & Computing	£26,610.00	£18,460.00	£18,170.00	£18,490.00	£15,270.00
Grants & Subscriptions	£20,340.00	£29,150.00	£32,340.00	£32,340.00	£32,340.00
Miscellaneous Expenses	£2,500.00	£1,000.00	£2,500.00	£2,500.00	£2,500.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	£90.00	£90.00	£90.00	£90.00	£90.00
<b>SUPPORT SERVICES</b>					
Financial Services	£20,840.00	£21,960.00	£24,820.00	£25,420.00	£26,540.00
ICT Services	£7,650.00	£8,270.00	£7,740.00	£7,970.00	£8,000.00
Legal Services	£730.00	£780.00	£800.00	£820.00	£820.00
Human Resources	£4,700.00	£4,850.00	£4,810.00	£4,970.00	£5,080.00
Convenor Recharges	£850.00	£860.00	£960.00	£1,020.00	£1,080.00
Facilities Management	£4,680.00	£4,780.00	£4,960.00	£5,060.00	£5,070.00
Departmental Administrative Expenses	£0.00	£6,160.00	£6,180.00	£6,330.00	£6,160.00
<b>CAPITAL CHARGES</b>					
Depreciation	£35,540.00	£22,840.00	£22,840.00	£22,840.00	£22,840.00
<b>GROSS EXPENDITURE</b>	<b>£552,300.00</b>	<b>£515,320.00</b>	<b>£526,710.00</b>	<b>£535,660.00</b>	<b>£541,020.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£18,610.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£141,470.00	-£138,080.00	-£147,080.00	-£147,080.00	-£147,080.00
Recharges to Other Services	-£17,650.00	-£17,470.00	-£18,520.00	-£18,990.00	-£19,390.00
Use of Earmarked Reserve	£0.00	-£5,210.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£159,120.00</b>	<b>-£179,370.00</b>	<b>-£165,600.00</b>	<b>-£166,070.00</b>	<b>-£166,470.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£393,180.00</b>	<b>£335,950.00</b>	<b>£361,110.00</b>	<b>£369,590.00</b>	<b>£374,550.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P030 MUSEUM AND TIC</b>					
<b>A200 GUILDHALL, BEWDLEY</b>					
R223 Guildhall Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£6,660.00	£6,660.00	£6,830.00	£7,000.00	£7,170.00
Energy Costs	£4,120.00	£4,120.00	£5,090.00	£5,240.00	£5,400.00
Non-Domestic Rates	£4,830.00	£4,690.00	£4,830.00	£4,980.00	£5,130.00
Water Services	£1,510.00	£920.00	£920.00	£920.00	£920.00
Fixtures & Fittings	£100.00	£0.00	£0.00	£0.00	£0.00
Cleaning & Domestic Supplies	£440.00	£440.00	£440.00	£440.00	£440.00
Premises Insurance	£2,610.00	£2,670.00	£2,880.00	£3,010.00	£3,170.00
SUPPORT SERVICES					
Facilities Management	£4,390.00	£4,040.00	£2,730.00	£2,790.00	£2,820.00
CAPITAL CHARGES					
Depreciation	£6,510.00	£3,410.00	£3,410.00	£3,410.00	£3,410.00
GROSS EXPENDITURE	£31,170.00	£26,950.00	£27,130.00	£27,790.00	£28,460.00
<u>INCOME</u>					
Customer & Client Receipts	-£660.00	-£660.00	-£660.00	-£660.00	-£660.00
GROSS INCOME	-£660.00	-£660.00	-£660.00	-£660.00	-£660.00
<b>NET EXPENDITURE/(INCOME)</b>	£30,510.00	£26,290.00	£26,470.00	£27,130.00	£27,800.00
<b>Total P030 MUSEUM AND TIC</b>	<b>£477,490.00</b>	<b>£415,780.00</b>	<b>£443,190.00</b>	<b>£452,970.00</b>	<b>£459,170.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A070 WYRE FOREST LEISURE CENTRE</b>					
R080 Wyre Forest Leisure Centre					
R081 Former Leisure Centres Now Decommissioned					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£2,580.00	£2,730.00	£2,790.00	£2,850.00
PREMISES RELATED EXPENDITURE					
SUPPLIES & SERVICES					
Services	£0.00	£9,300.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£10,000.00	£166,600.00	£10,000.00	£10,000.00	£10,000.00
SUPPORT SERVICES					
Financial Services	£2,240.00	£2,280.00	£2,580.00	£2,680.00	£2,830.00
Departmental Administrative Expenses	£0.00	£1,540.00	£1,550.00	£1,580.00	£1,540.00
CAPITAL CHARGES					
Depreciation	£377,290.00	£387,080.00	£387,080.00	£387,080.00	£387,080.00
GROSS EXPENDITURE	£389,530.00	£569,380.00	£403,940.00	£404,130.00	£404,300.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£158,400.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£541,520.00	-£225,890.00	-£541,520.00	-£541,520.00	-£541,520.00
Use of Earmarked Reserve	£0.00	-£2,500.00	£0.00	£0.00	£0.00
GROSS INCOME	-£541,520.00	-£386,790.00	-£541,520.00	-£541,520.00	-£541,520.00
<b>NET EXPENDITURE/(INCOME)</b>	-£151,990.00	£182,590.00	-£137,580.00	-£137,390.00	-£137,220.00



**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A076 BEWDLEY LEISURE CENTRE</b>					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£2,580.00	£2,730.00	£2,790.00	£2,850.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£12,030.00	£12,030.00	£12,330.00	£12,640.00	£12,950.00
Repairs, Alterations & Maintenance of Grounds	£9,460.00	£9,940.00	£10,250.00	£10,600.00	£10,810.00
Premises Insurance	£720.00	£730.00	£790.00	£830.00	£870.00
SUPPLIES & SERVICES					
Miscellaneous Expenses	£0.00	£0.00	£0.00	-£23,210.00	-£22,840.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£10,530.00	£0.00	£10,850.00	£11,170.00	£11,510.00
SUPPORT SERVICES					
Financial Services	£1,120.00	£1,130.00	£1,290.00	£1,340.00	£1,420.00
Legal Services	£910.00	£990.00	£1,030.00	£1,050.00	£1,000.00
Departmental Administrative Expenses	£0.00	£1,540.00	£1,550.00	£1,580.00	£1,540.00
CAPITAL CHARGES					
Depreciation	£26,150.00	£30,000.00	£30,000.00	£30,000.00	£30,000.00
GROSS EXPENDITURE	£60,920.00	£58,940.00	£70,820.00	£48,790.00	£50,110.00
<u>INCOME</u>					
Customer & Client Receipts	-£9,670.00	-£9,890.00	-£10,160.00	-£10,460.00	-£10,700.00
GROSS INCOME	-£9,670.00	-£9,890.00	-£10,160.00	-£10,460.00	-£10,700.00
<b>NET EXPENDITURE/(INCOME)</b>	£51,250.00	£49,050.00	£60,660.00	£38,330.00	£39,410.00

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A080 STOURPORT SPORTS CLUB</b>					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£7,750.00	£8,180.00	£8,380.00	£8,560.00
SUPPLIES & SERVICES					
Grants & Subscriptions	£14,010.00	£14,080.00	£14,430.00	£0.00	£0.00
SUPPORT SERVICES					
Legal Services	£2,550.00	£2,590.00	£2,690.00	£3,070.00	£2,650.00
Departmental Administrative Expenses	£0.00	£4,620.00	£4,640.00	£4,750.00	£4,620.00
GROSS EXPENDITURE	£16,560.00	£29,040.00	£29,940.00	£16,200.00	£15,830.00
<b>NET EXPENDITURE/(INCOME)</b>	£16,560.00	£29,040.00	£29,940.00	£16,200.00	£15,830.00

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A110 STOURPORT COMMUNITY CENTRE</b>					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	£400.00	£220.00	£0.00	£0.00	£0.00
Premises Insurance	£300.00	£300.00	£20.00	£20.00	£20.00
CAPITAL CHARGES					
Depreciation	£12,860.00	£8,710.00	£8,710.00	£8,710.00	£8,710.00
<b>GROSS EXPENDITURE</b>	<b>£13,560.00</b>	<b>£9,230.00</b>	<b>£8,730.00</b>	<b>£8,730.00</b>	<b>£8,730.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£400.00	-£220.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£400.00</b>	<b>-£220.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£13,160.00</b>	<b>£9,010.00</b>	<b>£8,730.00</b>	<b>£8,730.00</b>	<b>£8,730.00</b>
<b>Total P034 SPORTS AND PHYSICAL RECREATION</b>	<b>-£71,020.00</b>	<b>£269,690.00</b>	<b>-£38,250.00</b>	<b>-£74,130.00</b>	<b>-£73,250.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
<b>A118 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
R163 Nature Reserves					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£136,620.00	£135,640.00	£148,070.00	£147,160.00	£151,420.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	£74,650.00	£138,010.00	£74,370.00	£76,490.00	£77,890.00
Water Services	£150.00	£150.00	£150.00	£150.00	£150.00
Apportionment of Expenses of Operational Buildings	£0.00	£8,060.00	£8,870.00	£9,040.00	£9,220.00
Premises Insurance	£10.00	£10.00	£10.00	£10.00	£10.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£7,640.00	£10,260.00	£10,430.00	£10,660.00	£10,850.00
Transport Insurance	£2,580.00	£2,440.00	£2,500.00	£2,620.00	£2,760.00
Car Allowances	£150.00	£150.00	£150.00	£150.00	£150.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£2,600.00	£14,470.00	£2,600.00	£2,600.00	£2,600.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£4,110.00	£4,110.00	£4,110.00	£4,110.00	£4,110.00
Services	£2,250.00	£2,090.00	£2,590.00	£2,650.00	£2,680.00
Communications & Computing	£650.00	£650.00	£650.00	£650.00	£650.00
Grants & Subscriptions	£2,500.00	£248,980.00	£2,500.00	£2,500.00	£2,500.00
Miscellaneous Expenses	£600.00	£600.00	£600.00	£600.00	£600.00
<b>SUPPORT SERVICES</b>					
Financial Services	£8,410.00	£8,520.00	£9,660.00	£9,690.00	£9,910.00
Legal Services	£730.00	£780.00	£800.00	£820.00	£820.00
Departmental Administrative Expenses	£70,890.00	£80,800.00	£84,010.00	£83,330.00	£81,740.00
<b>CAPITAL CHARGES</b>					
Depreciation	£6,810.00	£7,110.00	£7,110.00	£7,110.00	£4,410.00
<b>GROSS EXPENDITURE</b>	<b>£322,350.00</b>	<b>£663,830.00</b>	<b>£360,180.00</b>	<b>£361,340.00</b>	<b>£363,470.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£314,330.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£820.00	-£7,020.00	-£750.00	-£750.00	-£750.00
<b>GROSS INCOME</b>	<b>-£820.00</b>	<b>-£321,350.00</b>	<b>-£750.00</b>	<b>-£750.00</b>	<b>-£750.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£321,530.00</b>	<b>£342,480.00</b>	<b>£359,430.00</b>	<b>£360,590.00</b>	<b>£362,720.00</b>
<b>Total P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>	<b>£321,530.00</b>	<b>£342,480.00</b>	<b>£359,430.00</b>	<b>£360,590.00</b>	<b>£362,720.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P040 ALLOTMENTS</b>					
<b>A120 ALLOTMENTS</b>					
R155 Allotments					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£180.00	£190.00	£190.00	£200.00	£200.00
GROSS EXPENDITURE	£180.00	£190.00	£190.00	£200.00	£200.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£3,230.00	-£3,230.00	-£3,330.00	-£3,410.00	-£3,500.00
GROSS INCOME	-£3,230.00	-£3,230.00	-£3,330.00	-£3,410.00	-£3,500.00
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£3,050.00</b>	<b>-£3,040.00</b>	<b>-£3,140.00</b>	<b>-£3,210.00</b>	<b>-£3,300.00</b>
<b>Total P040 ALLOTMENTS</b>	<b>-£3,050.00</b>	<b>-£3,040.00</b>	<b>-£3,140.00</b>	<b>-£3,210.00</b>	<b>-£3,300.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A025 PUBLIC CONVENIENCES</b>					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£26,280.00	£28,480.00	£30,990.00	£31,860.00	£32,600.00
Vacancy Savings	-£560.00	-£290.00	-£590.00	-£600.00	-£610.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£17,080.00	£17,080.00	£17,510.00	£17,940.00	£18,400.00
Energy Costs	£3,670.00	£3,000.00	£4,080.00	£4,200.00	£4,330.00
Non-Domestic Rates	£5,950.00	£0.00	£0.00	£0.00	£0.00
Water Services	£8,000.00	£8,000.00	£8,000.00	£8,000.00	£8,000.00
Cleaning & Domestic Supplies	£8,380.00	£8,380.00	£8,380.00	£8,380.00	£8,380.00
Premises Insurance	£360.00	£360.00	£400.00	£420.00	£440.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£5,000.00	£5,000.00	£5,000.00	£5,000.00	£5,000.00
Clothing, Uniforms and Laundry	£100.00	£100.00	£100.00	£100.00	£100.00
Communications & Computing	£80.00	£80.00	£80.00	£80.00	£80.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£12,200.00	£12,200.00	£12,200.00	£12,200.00	£12,200.00
SUPPORT SERVICES					
Financial Services	£2,290.00	£2,560.00	£2,040.00	£2,050.00	£2,100.00
Convenor Recharges	£100.00	£290.00	£320.00	£340.00	£360.00
Facilities Management	£1,760.00	£1,780.00	£1,860.00	£1,890.00	£1,910.00
Departmental Administrative Expenses	£1,350.00	£1,600.00	£1,620.00	£1,700.00	£1,690.00
CAPITAL CHARGES					
Depreciation	£14,520.00	£32,630.00	£26,110.00	£26,950.00	£22,970.00
<b>GROSS EXPENDITURE</b>	<b>£106,560.00</b>	<b>£121,250.00</b>	<b>£118,100.00</b>	<b>£120,510.00</b>	<b>£117,950.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£21,850.00	-£21,850.00	-£22,320.00	-£22,800.00	-£23,300.00
Recharges	-£19,650.00	-£19,650.00	-£19,700.00	-£19,950.00	-£20,210.00
<b>GROSS INCOME</b>	<b>-£41,500.00</b>	<b>-£41,500.00</b>	<b>-£42,020.00</b>	<b>-£42,750.00</b>	<b>-£43,510.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£65,060.00</b>	<b>£79,750.00</b>	<b>£76,080.00</b>	<b>£77,760.00</b>	<b>£74,440.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A085 SPORTS PITCHES AND FACILITIES</b>					
R095 Sports Pitches and Facilities					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£3,080.00	£3,080.00	£3,150.00	£3,240.00	£3,320.00
Repairs, Alterations & Maintenance of Grounds	£3,510.00	£3,940.00	£3,960.00	£4,110.00	£4,230.00
Energy Costs	£420.00	£360.00	£440.00	£460.00	£470.00
Non-Domestic Rates	£3,030.00	£2,940.00	£3,030.00	£3,120.00	£3,210.00
Water Services	£100.00	£100.00	£100.00	£100.00	£100.00
Premises Insurance	£1,080.00	£1,090.00	£1,190.00	£1,250.00	£1,310.00
SUPPORT SERVICES					
Legal Services	£4,020.00	£3,140.00	£3,280.00	£3,670.00	£3,300.00
CAPITAL CHARGES					
Depreciation	£53,740.00	£30,200.00	£30,200.00	£30,200.00	£30,200.00
GROSS EXPENDITURE	£68,980.00	£44,850.00	£45,350.00	£46,150.00	£46,140.00
<b>NET EXPENDITURE/(INCOME)</b>	£68,980.00	£44,850.00	£45,350.00	£46,150.00	£46,140.00

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A125 PARKS AND GREEN SPACES</b>					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces- Mtce					
R166 Brinton Park - HLF					
R169 Stourport Masterplan					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£113,410.00	£106,400.00	£108,450.00	£109,470.00	£113,410.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£32,210.00	£30,910.00	£30,340.00	£31,110.00	£31,890.00
Repairs, Alterations & Maintenance of Grounds	£617,510.00	£719,960.00	£657,180.00	£683,630.00	£702,050.00
Energy Costs	£10,100.00	£9,860.00	£11,960.00	£12,330.00	£12,690.00
Rents	£600.00	£600.00	£600.00	£600.00	£600.00
Non-Domestic Rates	£2,430.00	£2,360.00	£2,430.00	£2,500.00	£2,580.00
Water Services	£5,000.00	£4,000.00	£3,000.00	£3,000.00	£3,000.00
Fixtures & Fittings	£120.00	£120.00	£120.00	£120.00	£120.00
Apportionment of Expenses of Operational Buildings	£5,120.00	£0.00	£0.00	£0.00	£0.00
Cleaning & Domestic Supplies	£13,350.00	£13,350.00	£13,380.00	£13,550.00	£13,730.00
Premises Insurance	£680.00	£690.00	£760.00	£790.00	£830.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£30,210.00	£34,530.00	£35,040.00	£35,840.00	£36,550.00
Transport Insurance	£18,060.00	£17,080.00	£17,500.00	£18,340.00	£19,320.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£85,700.00	£85,820.00	£85,820.00	£85,820.00	£85,820.00
Services	£4,470.00	£35,080.00	£4,230.00	£4,300.00	£4,380.00
Communications & Computing	£150.00	£150.00	£150.00	£150.00	£150.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£7,950.00	£7,950.00	£7,950.00	£7,950.00	£7,950.00
<b>SUPPORT SERVICES</b>					
Financial Services	£6,170.00	£5,580.00	£4,690.00	£4,660.00	£4,850.00
Legal Services	£8,090.00	£6,450.00	£6,770.00	£7,210.00	£6,790.00
Facilities Management	£2,920.00	£2,980.00	£3,100.00	£3,160.00	£3,180.00
Commercial Income Generation Team	£3,580.00	£3,060.00	£3,340.00	£3,450.00	£3,510.00
Departmental Administrative Expenses	£58,840.00	£63,370.00	£61,530.00	£61,990.00	£61,220.00
<b>CAPITAL CHARGES</b>					
Depreciation	£112,920.00	£40,460.00	£39,710.00	£39,710.00	£39,710.00
<b>GROSS EXPENDITURE</b>	<b>£1,139,590.00</b>	<b>£1,190,760.00</b>	<b>£1,098,050.00</b>	<b>£1,129,680.00</b>	<b>£1,154,330.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£75,010.00	-£112,800.00	-£75,010.00	-£75,010.00	-£75,010.00
Customer & Client Receipts	-£13,590.00	-£13,590.00	-£13,590.00	-£13,590.00	-£13,590.00
<b>GROSS INCOME</b>	<b>-£88,600.00</b>	<b>-£126,390.00</b>	<b>-£88,600.00</b>	<b>-£88,600.00</b>	<b>-£88,600.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£1,050,990.00</b>	<b>£1,064,370.00</b>	<b>£1,009,450.00</b>	<b>£1,041,080.00</b>	<b>£1,065,730.00</b>



**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A150 STREET FURNITURE AND NAMEPLATES</b>					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£21,450.00	£21,450.00	£21,450.00	£21,450.00	£21,450.00
GROSS EXPENDITURE	£21,450.00	£21,450.00	£21,450.00	£21,450.00	£21,450.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£2,260.00	-£2,260.00	-£2,260.00	-£2,260.00	-£2,260.00
GROSS INCOME	-£2,260.00	-£2,260.00	-£2,260.00	-£2,260.00	-£2,260.00
<b>NET EXPENDITURE/(INCOME)</b>	£19,190.00	£19,190.00	£19,190.00	£19,190.00	£19,190.00

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A155 HIGHWAYS GENERAL CLEANSING</b>					
R200 Highways General Cleansing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£530,850.00	£529,680.00	£592,200.00	£611,330.00	£627,980.00
Vacancy Savings	-£10,670.00	-£5,640.00	-£11,270.00	-£11,500.00	-£11,730.00
Indirect Employee Expenses	£2,740.00	£2,950.00	£2,770.00	£2,780.00	£2,800.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£42,230.00	£48,280.00	£47,710.00	£49,740.00	£51,160.00
Apportionment of Expenses of Operational Buildings	£5,120.00	£0.00	£0.00	£0.00	£0.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£185,230.00	£195,340.00	£198,430.00	£203,040.00	£207,270.00
Direct Transport Costs - Plant	£600.00	£600.00	£600.00	£600.00	£600.00
Transport Insurance	£18,060.00	£17,080.00	£17,500.00	£18,340.00	£19,320.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£6,000.00	£3,750.00	£5,000.00	£5,000.00	£5,000.00
Equipment, Furniture & Materials - External	£16,500.00	£16,500.00	£16,500.00	£16,500.00	£16,500.00
Clothing, Uniforms and Laundry	£5,900.00	£5,900.00	£5,900.00	£5,900.00	£5,900.00
Services	£23,250.00	£21,600.00	£26,820.00	£27,270.00	£27,660.00
Communications & Computing	£6,420.00	£7,010.00	£6,910.00	£7,020.00	£5,890.00
Food Hygiene Training Expenditure	£750.00	£750.00	£750.00	£770.00	£770.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£11,170.00	£11,170.00	£11,170.00	£11,170.00	£11,170.00
SUPPORT SERVICES					
Financial Services	£4,190.00	£5,360.00	£3,630.00	£3,680.00	£3,810.00
Human Resources	£8,670.00	£9,190.00	£9,400.00	£9,670.00	£9,840.00
Convenor Recharges	£1,890.00	£1,720.00	£1,920.00	£2,040.00	£2,150.00
Departmental Administrative Expenses	£39,860.00	£43,160.00	£41,730.00	£43,290.00	£42,590.00
CAPITAL CHARGES					
Depreciation	£143,370.00	£168,070.00	£171,190.00	£174,100.00	£173,520.00
<b>GROSS EXPENDITURE</b>	<b>£1,042,130.00</b>	<b>£1,082,470.00</b>	<b>£1,148,860.00</b>	<b>£1,180,740.00</b>	<b>£1,202,200.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£1,000.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£142,500.00	-£130,500.00	-£144,500.00	-£144,500.00	-£144,500.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£2,000.00	-£4,000.00
Recharges	-£145,570.00	-£145,570.00	-£145,960.00	-£147,770.00	-£149,700.00
<b>GROSS INCOME</b>	<b>-£289,070.00</b>	<b>-£276,070.00</b>	<b>-£290,460.00</b>	<b>-£294,270.00</b>	<b>-£298,200.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£753,060.00</b>	<b>£806,400.00</b>	<b>£858,400.00</b>	<b>£886,470.00</b>	<b>£904,000.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A160 HIGHWAYS MAINTENANCE OF VERGES</b>					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£110,400.00	£116,220.00	£119,730.00	£123,880.00	£126,290.00
GROSS EXPENDITURE	£110,400.00	£116,220.00	£119,730.00	£123,880.00	£126,290.00
<u>INCOME</u>					
Income - External Works	-£53,060.00	-£54,130.00	-£54,130.00	-£54,130.00	-£54,130.00
GROSS INCOME	-£53,060.00	-£54,130.00	-£54,130.00	-£54,130.00	-£54,130.00
<b>NET EXPENDITURE/(INCOME)</b>	£57,340.00	£62,090.00	£65,600.00	£69,750.00	£72,160.00

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A165 HIGHWAYS RESIDUAL FUNCTION</b>					
R210 Highways Residual Functions					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Legal Services	£810.00	£810.00	£830.00	£1,010.00	£820.00
GROSS EXPENDITURE	£810.00	£810.00	£830.00	£1,010.00	£820.00
<b>NET EXPENDITURE/(INCOME)</b>	£810.00	£810.00	£830.00	£1,010.00	£820.00
<b>Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>	<b>£2,015,430.00</b>	<b>£2,077,460.00</b>	<b>£2,074,900.00</b>	<b>£2,141,410.00</b>	<b>£2,182,480.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P066 PROPERTY</b>					
<b>A210 GREEN STREET DEPOT, KIDDERMINSTER</b>					
R225 Green Street Depot					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£46,030.00	£46,230.00	£47,330.00	£48,450.00	£49,600.00
Repairs, Alterations & Maintenance of Grounds	£6,760.00	£6,220.00	£6,390.00	£6,580.00	£6,700.00
Energy Costs	£37,290.00	£27,400.00	£56,360.00	£58,060.00	£59,800.00
Rents	£160.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£44,420.00	£65,400.00	£67,360.00	£69,380.00	£71,460.00
Water Services	£15,000.00	£15,000.00	£15,000.00	£15,000.00	£15,000.00
Fixtures & Fittings	£3,000.00	£3,400.00	£3,400.00	£3,400.00	£3,400.00
Cleaning & Domestic Supplies	£33,140.00	£33,780.00	£33,930.00	£34,300.00	£34,680.00
Premises Insurance	£5,160.00	£5,420.00	£5,830.00	£6,100.00	£6,420.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£1,500.00	£2,000.00	£2,000.00	£2,000.00	£2,000.00
Catering	£700.00	£900.00	£900.00	£900.00	£900.00
Services	£7,240.00	£8,000.00	£7,230.00	£7,230.00	£7,230.00
Communications & Computing	£30.00	£30.00	£30.00	£30.00	£30.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	£800.00	£520.00	£800.00	£800.00	£800.00
SUPPORT SERVICES					
Financial Services	£1,380.00	£1,380.00	£0.00	£0.00	£0.00
Facilities Management	£11,830.00	£10,720.00	£6,730.00	£6,880.00	£6,920.00
Property Services	£3,050.00	£2,950.00	£2,930.00	£2,970.00	£2,970.00
CAPITAL CHARGES					
Depreciation	£49,750.00	£46,380.00	£46,380.00	£46,380.00	£46,380.00
GROSS EXPENDITURE	£267,240.00	£275,890.00	£302,760.00	£308,620.00	£314,450.00
<u>INCOME</u>					
Customer & Client Receipts	-£6,100.00	-£4,500.00	-£4,500.00	-£4,500.00	-£4,500.00
Recharges	-£260,740.00	-£271,390.00	-£298,260.00	-£304,120.00	-£309,950.00
GROSS INCOME	-£266,840.00	-£275,890.00	-£302,760.00	-£308,620.00	-£314,450.00
<b>NET EXPENDITURE/(INCOME)</b>	£400.00	£0.00	£0.00	£0.00	£0.00
<b>Total P066 PROPERTY</b>	<b>£400.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A220 GROUNDS MAINTENANCE</b>					
R236 Grounds Maintenance Direct Costs and Income Holding Ac					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£434,050.00	£446,680.00	£488,320.00	£501,460.00	£512,950.00
Vacancy Savings	-£9,110.00	-£4,810.00	-£9,630.00	-£9,820.00	-£10,020.00
Indirect Employee Expenses	£2,420.00	£2,450.00	£2,310.00	£2,320.00	£2,330.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	£18,000.00	£18,000.00	£18,000.00	£18,000.00	£18,000.00
Non-Domestic Rates	£1,550.00	£1,500.00	£1,550.00	£1,590.00	£1,640.00
Apportionment of Expenses of Operational Buildings	£2,560.00	£8,060.00	£8,870.00	£9,040.00	£9,220.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£48,750.00	£55,050.00	£55,980.00	£57,300.00	£58,520.00
Direct Transport Costs - Plant	£4,000.00	£4,000.00	£4,000.00	£4,000.00	£4,000.00
Transport Insurance	£12,900.00	£10,980.00	£11,250.00	£11,790.00	£12,420.00
Car Allowances	£200.00	£200.00	£200.00	£200.00	£200.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£78,600.00	£61,410.00	£74,220.00	£74,220.00	£74,220.00
Equipment, Furniture & Materials - External	£9,000.00	£9,000.00	£9,000.00	£9,000.00	£9,000.00
Clothing, Uniforms and Laundry	£3,600.00	£3,600.00	£3,600.00	£3,600.00	£3,600.00
Services	£13,030.00	£12,100.00	£14,940.00	£15,220.00	£15,460.00
Communications & Computing	£5,140.00	£5,340.00	£5,260.00	£5,350.00	£4,400.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£4,320.00	£4,320.00	£4,320.00	£4,320.00	£4,320.00
<b>SUPPORT SERVICES</b>					
Financial Services	£5,420.00	£6,450.00	£4,120.00	£4,160.00	£4,360.00
Human Resources	£11,840.00	£12,400.00	£12,550.00	£12,930.00	£13,170.00
Convenor Recharges	£1,670.00	£1,430.00	£1,600.00	£1,700.00	£1,800.00
Commercial Income Generation Team	£35,880.00	£30,710.00	£33,460.00	£34,620.00	£35,150.00
Departmental Administrative Expenses	£36,640.00	£42,000.00	£42,020.00	£42,850.00	£42,200.00
<b>CAPITAL CHARGES</b>					
Depreciation	£28,620.00	£28,430.00	£41,930.00	£48,770.00	£50,050.00
<b>GROSS EXPENDITURE</b>	<b>£749,080.00</b>	<b>£759,300.00</b>	<b>£827,870.00</b>	<b>£852,620.00</b>	<b>£866,990.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£25,000.00	-£28,000.00	-£25,000.00	-£25,000.00	-£25,000.00
Schools	-£16,650.00	-£16,650.00	-£16,650.00	-£16,650.00	-£16,650.00
Other External Works	-£68,350.00	-£18,350.00	-£68,350.00	-£68,350.00	-£68,350.00
Recharges	-£662,650.00	-£696,300.00	-£717,870.00	-£742,620.00	-£756,990.00
<b>GROSS INCOME</b>	<b>-£772,650.00</b>	<b>-£759,300.00</b>	<b>-£827,870.00</b>	<b>-£852,620.00</b>	<b>-£866,990.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£23,570.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A221 GARAGE HOLDING ACCOUNT</b>					
R229 Garage Holding Account					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£184,250.00	£201,450.00	£213,110.00	£223,560.00	£233,210.00
Vacancy Savings	-£2,920.00	-£1,540.00	-£3,080.00	-£3,140.00	-£3,200.00
Indirect Employee Expenses	£1,600.00	£1,400.00	£1,600.00	£1,660.00	£1,710.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£19,070.00	£20,030.00	£22,020.00	£22,450.00	£22,890.00
Premises Insurance	£390.00	£400.00	£440.00	£460.00	£490.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£4,860.00	£4,360.00	£4,420.00	£4,510.00	£4,590.00
Transport Insurance	£1,290.00	£1,220.00	£1,250.00	£1,310.00	£1,380.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£10,000.00	£10,000.00	£10,000.00	£10,000.00	£10,000.00
Equipment, Furniture & Materials - Fuel	£288,180.00	£324,180.00	£334,210.00	£344,530.00	£355,150.00
Equipment, Furniture & Materials - External	£241,290.00	£241,290.00	£241,290.00	£241,290.00	£241,290.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Services	£80.00	£110.00	£120.00	£130.00	£140.00
Communications & Computing	£5,370.00	£9,210.00	£9,470.00	£9,490.00	£9,260.00
Grants & Subscriptions	£850.00	£850.00	£850.00	£850.00	£850.00
Food Hygiene Training Expenditure	£250.00	£250.00	£250.00	£250.00	£250.00
<b>SUPPORT SERVICES</b>					
Financial Services	£11,330.00	£17,210.00	£16,190.00	£16,090.00	£16,580.00
Human Resources	£2,580.00	£2,700.00	£2,710.00	£2,800.00	£2,860.00
Convenor Recharges	£400.00	£290.00	£320.00	£340.00	£360.00
Departmental Administrative Expenses	£30,560.00	£35,510.00	£35,040.00	£35,940.00	£35,060.00
<b>CAPITAL CHARGES</b>					
Depreciation	£4,850.00	£5,830.00	£6,800.00	£6,800.00	£6,800.00
<b>GROSS EXPENDITURE</b>	<b>£805,280.00</b>	<b>£875,750.00</b>	<b>£898,010.00</b>	<b>£920,320.00</b>	<b>£940,670.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£21,500.00	-£15,000.00	-£21,500.00	-£21,500.00	-£21,500.00
Recharges	-£785,280.00	-£860,380.00	-£876,570.00	-£898,270.00	-£918,590.00
<b>GROSS INCOME</b>	<b>-£806,780.00</b>	<b>-£875,380.00</b>	<b>-£898,070.00</b>	<b>-£919,770.00</b>	<b>-£940,090.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£1,500.00</b>	<b>£370.00</b>	<b>-£60.00</b>	<b>£550.00</b>	<b>£580.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A222 OTHER COMMERCIAL TRADING ACCOUNTS</b>					
R252 Arboricultural Services					
R253 Driver Training					
R254 Landscaping Services					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£346,960.00	£344,350.00	£362,570.00	£376,840.00	£390,310.00
Vacancy Savings	-£6,930.00	-£3,660.00	-£7,320.00	-£7,460.00	-£7,620.00
Indirect Employee Expenses	£1,430.00	£1,560.00	£1,470.00	£1,470.00	£1,480.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	£10,000.00	£10,000.00	£10,000.00	£10,000.00	£10,000.00
Apportionment of Expenses of Operational Buildings	£5,120.00	£5,380.00	£5,920.00	£6,020.00	£6,140.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£26,940.00	£28,440.00	£28,870.00	£29,510.00	£30,130.00
Direct Transport Costs - Plant	£3,000.00	£1,500.00	£1,500.00	£1,500.00	£1,500.00
Transport Insurance	£6,450.00	£7,320.00	£7,500.00	£7,860.00	£8,280.00
Car Allowances	£100.00	£100.00	£100.00	£100.00	£100.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£14,350.00	£14,350.00	£14,350.00	£14,350.00	£14,350.00
Equipment, Furniture & Materials - External	£32,000.00	£22,000.00	£32,000.00	£32,000.00	£32,000.00
Catering	£1,850.00	£1,850.00	£1,850.00	£1,850.00	£1,850.00
Clothing, Uniforms and Laundry	£6,500.00	£6,500.00	£6,500.00	£6,500.00	£6,500.00
Services	£7,420.00	£7,080.00	£8,130.00	£8,210.00	£8,300.00
Communications & Computing	£8,470.00	£9,070.00	£8,960.00	£9,080.00	£7,950.00
Grants & Subscriptions	£1,420.00	£1,420.00	£1,420.00	£1,420.00	£1,420.00
Food Hygiene Training Expenditure	£500.00	£500.00	£500.00	£500.00	£500.00
<b>SUPPORT SERVICES</b>					
Financial Services	£3,280.00	£4,030.00	£1,400.00	£1,430.00	£1,510.00
Human Resources	£2,720.00	£2,890.00	£2,890.00	£3,000.00	£3,110.00
Convenor Recharges	£990.00	£1,150.00	£1,280.00	£1,360.00	£1,440.00
Economic Prosperity and Place	£0.00	£5,820.00	£0.00	£0.00	£0.00
Commercial Income Generation Team	£5,400.00	£4,620.00	£5,040.00	£5,220.00	£5,280.00
Departmental Administrative Expenses	£27,160.00	£22,010.00	£25,510.00	£26,550.00	£26,460.00
<b>CAPITAL CHARGES</b>					
Depreciation	£22,120.00	£18,300.00	£18,300.00	£18,280.00	£18,370.00
<b>GROSS EXPENDITURE</b>	<b>£527,250.00</b>	<b>£516,580.00</b>	<b>£538,740.00</b>	<b>£555,590.00</b>	<b>£569,360.00</b>
<b>INCOME</b>					
Customer & Client Receipts	-£75,000.00	-£40,000.00	-£75,000.00	-£75,000.00	-£75,000.00
Trees and Woodlands	-£155,000.00	-£85,000.00	-£155,000.00	-£155,000.00	-£155,000.00
Recharges	-£298,810.00	-£379,110.00	-£294,570.00	-£309,700.00	-£322,430.00
<b>GROSS INCOME</b>	<b>-£528,810.00</b>	<b>-£504,110.00</b>	<b>-£524,570.00</b>	<b>-£539,700.00</b>	<b>-£552,430.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£1,560.00</b>	<b>£12,470.00</b>	<b>£14,170.00</b>	<b>£15,890.00</b>	<b>£16,930.00</b>
<b>Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>	<b>-£26,630.00</b>	<b>£12,840.00</b>	<b>£14,110.00</b>	<b>£16,440.00</b>	<b>£17,510.00</b>



**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P090 COMMUNITY AND ENVIRONMENTAL SERVICES</b>					
<b>A258 DEPOT MANAGEMENT</b>					
R903 Depot Management					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£903,100.00	£968,660.00	£1,039,140.00	£1,068,260.00	£1,102,110.00
Vacancy Savings	-£32,210.00	-£17,010.00	-£34,030.00	-£34,710.00	-£35,410.00
Indirect Employee Expenses	£54,000.00	£57,510.00	£60,100.00	£62,670.00	£65,830.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£63,980.00	£55,090.00	£60,540.00	£61,790.00	£62,980.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£400.00	£400.00	£400.00	£400.00	£400.00
Car Allowances	£2,150.00	£2,150.00	£2,150.00	£2,150.00	£2,150.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	-£1,700.00	-£1,700.00	-£1,700.00	-£1,700.00	-£1,700.00
Equipment, Furniture & Materials - External	£3,700.00	£3,700.00	£3,700.00	£3,700.00	£3,700.00
Catering	£20.00	£20.00	£20.00	£20.00	£20.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£3,770.00	£3,760.00	£3,760.00	£2,630.00	£2,620.00
Services	£16,430.00	£16,410.00	£16,110.00	£16,110.00	£16,110.00
Communications & Computing Expenses	£87,310.00	£87,730.00	£85,810.00	£87,270.00	£72,210.00
Grants & Subscriptions	£1,100.00	£1,100.00	£1,100.00	£1,100.00	£1,100.00
	£4,680.00	£4,680.00	£4,680.00	£4,680.00	£4,680.00
<b>SUPPORT SERVICES</b>					
Financial Services	£91,700.00	£94,180.00	£96,490.00	£99,730.00	£99,870.00
ICT Services	£68,420.00	£71,270.00	£69,350.00	£71,150.00	£71,170.00
Legal Services	£11,540.00	£10,630.00	£10,610.00	£10,780.00	£11,000.00
Human Resources	£22,180.00	£16,660.00	£16,550.00	£17,030.00	£17,330.00
Convenor Recharges	£2,800.00	£2,570.00	£2,890.00	£3,060.00	£3,230.00
Chief Executive	£3,550.00	£2,590.00	£3,840.00	£4,050.00	£4,130.00
Corporate Support Services	£10,140.00	£10,080.00	£10,530.00	£10,630.00	£10,550.00
<b>GROSS EXPENDITURE</b>	<b>£1,318,060.00</b>	<b>£1,391,480.00</b>	<b>£1,453,040.00</b>	<b>£1,491,800.00</b>	<b>£1,515,080.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£2,000.00	£0.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£1,335,710.00	-£1,362,790.00	-£1,421,010.00	-£1,457,790.00	-£1,479,140.00
Recharges	-£30,470.00	-£28,690.00	-£32,030.00	-£34,010.00	-£35,940.00
<b>GROSS INCOME</b>	<b>-£1,368,180.00</b>	<b>-£1,391,480.00</b>	<b>-£1,453,040.00</b>	<b>-£1,491,800.00</b>	<b>-£1,515,080.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£50,120.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P090 COMMUNITY AND ENVIRONMENTAL SERVICES</b>					
<b>A259 COMMERCIAL INCOME GENERATION TEAM</b>					
R904 Commercial Income Generation Team Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£75,990.00	£61,580.00	£68,110.00	£70,660.00	£73,350.00
Indirect Employee Expenses	£360.00	£550.00	£520.00	£540.00	£530.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£5,120.00	£5,380.00	£5,910.00	£6,030.00	£6,140.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£20.00	£20.00	£20.00	£20.00	£20.00
Car Allowances	£300.00	£300.00	£300.00	£300.00	£300.00
SUPPLIES & SERVICES					
Communications & Computing Expenses	£7,650.00 £10.00	£8,460.00 £10.00	£8,310.00 £10.00	£8,450.00 £10.00	£6,960.00 £10.00
SUPPORT SERVICES					
Financial Services	£0.00	£180.00	£180.00	£190.00	£190.00
Convenor Recharges	£250.00	£290.00	£320.00	£340.00	£360.00
GROSS EXPENDITURE	£89,700.00	£76,770.00	£83,680.00	£86,540.00	£87,860.00
<u>INCOME</u>					
Recharges to Other Services	-£89,700.00	-£76,770.00	-£83,680.00	-£86,540.00	-£87,860.00
GROSS INCOME	-£89,700.00	-£76,770.00	-£83,680.00	-£86,540.00	-£87,860.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00
<b>Total P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION/DEPOT MANAGEMENT</b>	<b>-£50,120.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A495 COMMUNITY SAFETY</b>					
R715 Community Safety					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£41,620.00	£44,560.00	£47,590.00	£49,830.00	£50,870.00
PREMISES RELATED EXPENDITURE					
Energy Costs	£2,290.00	£2,250.00	£2,780.00	£2,860.00	£2,950.00
SUPPLIES & SERVICES					
Services	£330.00	£340.00	£370.00	£390.00	£410.00
Closed Circuit Television	£71,840.00	£72,600.00	£71,840.00	£71,840.00	£71,840.00
Community Safety	£600.00	£200.00	£200.00	£200.00	£200.00
SUPPORT SERVICES					
Financial Services	£2,240.00	£2,280.00	£2,580.00	£2,680.00	£2,830.00
Legal Services	£910.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£21,590.00	£26,550.00	£27,000.00	£28,210.00	£27,460.00
GROSS EXPENDITURE	£141,420.00	£148,780.00	£152,360.00	£156,010.00	£156,560.00
<u>INCOME</u>					
Use of Earmarked Reserve	£0.00	-£760.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	-£760.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	<b>£141,420.00</b>	<b>£148,020.00</b>	<b>£152,360.00</b>	<b>£156,010.00</b>	<b>£156,560.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A496 EXTERNAL FUNDING</b>					
R716 Community Safety Partnership					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	£0.00	£38,360.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£0.00</b>	<b>£38,360.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£33,080.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£5,280.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>£0.00</b>	<b>-£38,360.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P215 CRIME AND DISORDER ACT 1998</b>	<b>£141,420.00</b>	<b>£148,020.00</b>	<b>£152,360.00</b>	<b>£156,010.00</b>	<b>£156,560.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P220 COMMUNITY STRATEGY</b>					
<b>A500 COMMUNITY STRATEGY</b>					
R720 Community Strategy					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Community Leadership Fund	£33,000.00	£33,000.00	£16,500.00	£0.00	£0.00
GROSS EXPENDITURE	£33,000.00	£33,000.00	£16,500.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£33,000.00	£33,000.00	£16,500.00	£0.00	£0.00
<b>Total P220 COMMUNITY STRATEGY</b>	<b>£33,000.00</b>	<b>£33,000.00</b>	<b>£16,500.00</b>	<b>£0.00</b>	<b>£0.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P225 CORPORATE COSTS</b>					
<b>A382 CORPORATE COSTS</b>					
R732 Assistance To Other Bodies					
R740 Corporate Costs					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	£36,500.00	£36,500.00	£36,500.00	£36,500.00	£36,500.00
GROSS EXPENDITURE	£36,500.00	£36,500.00	£36,500.00	£36,500.00	£36,500.00
<b>NET EXPENDITURE/(INCOME)</b>	£36,500.00	£36,500.00	£36,500.00	£36,500.00	£36,500.00

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P225 CORPORATE COSTS</b>					
<b>A383 COMMUNITY LOTTERY</b>					
R741 Community Lottery					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	£0.00	£350.00	£350.00	£350.00	£350.00
SUPPLIES & SERVICES					
Services	£0.00	£650.00	£650.00	£650.00	£650.00
GROSS EXPENDITURE	£0.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
<b>Total P225 CORPORATE COSTS</b>	<b>£36,500.00</b>	<b>£37,500.00</b>	<b>£37,500.00</b>	<b>£37,500.00</b>	<b>£37,500.00</b>

**COMMUNITY AND ENVIRONMENTAL SERVICES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
<b>A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY</b>					
R755 Shared Emergency Planning and Business Continuity					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£54,260.00	£54,790.00	£56,550.00	£52,380.00	£53,460.00
Indirect Employee Expenses	£260.00	£260.00	£260.00	£260.00	£260.00
PREMISES RELATED EXPENDITURE					
Emergency Calls	£8,100.00	£8,100.00	£8,100.00	£8,100.00	£8,100.00
Apportionment of Expenses of Operational Buildings	£2,560.00	£2,690.00	£2,960.00	£3,010.00	£3,070.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£350.00	£350.00	£350.00	£350.00	£350.00
Car Allowances	£400.00	£400.00	£400.00	£400.00	£400.00
SUPPLIES & SERVICES					
Catering	£300.00	£300.00	£300.00	£300.00	£300.00
Printing, Stationery & General Office Expenses	£130.00	£130.00	£130.00	£120.00	£120.00
Communications & Computing Expenses	£200.00	£250.00	£250.00	£250.00	£250.00
Expenses	£500.00	£500.00	£500.00	£500.00	£500.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£7,800.00	£7,800.00	£7,800.00	£7,800.00	£7,800.00
SUPPORT SERVICES					
Financial Services	£560.00	£570.00	£650.00	£660.00	£700.00
ICT Services	£1,850.00	£1,920.00	£1,900.00	£1,950.00	£1,950.00
Departmental Administrative Expenses	£3,070.00	£4,150.00	£4,160.00	£4,260.00	£4,140.00
GROSS EXPENDITURE	£80,340.00	£82,210.00	£84,310.00	£80,340.00	£81,400.00
<u>INCOME</u>					
Shared Services Income	-£33,580.00	-£31,900.00	-£33,150.00	-£33,820.00	-£34,490.00
GROSS INCOME	-£33,580.00	-£31,900.00	-£33,150.00	-£33,820.00	-£34,490.00
<b>NET EXPENDITURE/(INCOME)</b>	£46,760.00	£50,310.00	£51,160.00	£46,520.00	£46,910.00
<b>Total P235 PARTNERSHIPS AND EQUALITIES</b>	<b>£46,760.00</b>	<b>£50,310.00</b>	<b>£51,160.00</b>	<b>£46,520.00</b>	<b>£46,910.00</b>



**ECONOMIC PROSPERITY AND PLACE - SUMMARY**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P065 PROPERTY</b>					
A130 WYRE FOREST PROPERTY SERVICES	£0.00	£0.00	£0.00	£0.00	£0.00
A216 WYRE FOREST HOUSE	£258,910.00	£277,340.00	£243,650.00	£263,900.00	£269,330.00
	£258,910.00	£277,340.00	£243,650.00	£263,900.00	£269,330.00
<b>P067 FACILITIES MANAGEMENT</b>					
A218 FACILITIES MANAGEMENT	£0.00	£1,220.00	£1,250.00	£1,310.00	£1,380.00
	£0.00	£1,220.00	£1,250.00	£1,310.00	£1,380.00
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
A195 LOAD STREET, BEWDLEY	-£630.00	£2,500.00	£0.00	£0.00	£0.00
A245 OTHER INDUSTRIAL ESTATES	-£211,850.00	-£192,319.67	-£218,610.00	-£297,890.00	-£297,820.00
A250 HOOBROOK ENTERPRISE CENTRE	-£19,320.00	-£24,620.33	-£23,470.00	-£21,180.00	-£19,930.00
A255 OTHER PROPERTY	£27,370.00	£10,000.00	£100.00	£5,640.00	£5,640.00
A489 WYRE FOREST BUSINESS CENTRES	£0.00	£0.00	£0.00	£0.00	£0.00
	-£204,430.00	-£204,440.00	-£241,980.00	-£313,430.00	-£312,110.00
<b>P088 CAPITAL PORTFOLIO FUND</b>					
A254 CAPITAL PORTFOLIO FUND	-£528,880.00	-£419,749.75	-£558,950.00	-£650,680.00	-£649,770.00
	-£528,880.00	-£419,749.75	-£558,950.00	-£650,680.00	-£649,770.00
<b>P112 COVID-19 PANDEMIC</b>					
A275 TOWN CENTRE RECOVERY FUND	£0.00	£0.00	£0.00	£0.00	£0.00
A276 RESTRICTION SUPPORT	£0.00	£0.00	£0.00	£0.00	£0.00
	£0.00	£0.00	£0.00	£0.00	£0.00
<b>P138 LAND CHARGES</b>					
A355 LAND CHARGES	£43,050.00	£26,770.00	£28,170.00	£28,070.00	£25,060.00
	£43,050.00	£26,770.00	£28,170.00	£28,070.00	£25,060.00
<b>P145 PLANNING POLICY FORMULATION</b>					
A385 PLANNING POLICY FORMULATION ADMINISTRATION OF STREET NAMING AND NUMBERING	£293,310.00	£288,420.00	£292,270.00	£298,590.00	£300,300.00
A416	£10,240.00	-£16,530.00	-£17,610.00	-£7,260.00	-£7,110.00
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND	£0.00	£0.00	£0.00	£0.00	£0.00
	£303,550.00	£271,890.00	£274,660.00	£291,330.00	£293,190.00
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
A390 DEVELOPMENT MANAGEMENT	£174,250.00	£77,560.00	£73,340.00	£82,180.00	£80,070.00
A395 ENFORCEMENT	£80,210.00	£102,560.00	£106,200.00	£111,000.00	£114,570.00
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	£38,490.00	£38,200.00	£38,490.00	£39,490.00	£40,220.00
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	£55,940.00	£56,210.00	£56,160.00	£57,900.00	£59,350.00
	£348,890.00	£274,530.00	£274,190.00	£290,570.00	£294,210.00
<b>P155 BUILDING CONTROL</b>					
A410 BUILDING CONTROL	£51,060.00	£50,610.00	£48,780.00	£52,000.00	£52,270.00
	£51,060.00	£50,610.00	£48,780.00	£52,000.00	£52,270.00
<b>P160 ECONOMIC PROSPERITY AND PLACE</b>					
A415 ECONOMIC PROSPERITY AND PLACE	-£61,750.00	£0.00	£0.00	£0.00	£0.00
	-£61,750.00	£0.00	£0.00	£0.00	£0.00
<b>P165 CORPORATE COSTS</b>					
A422 SHARED REGULATORY SERVICES	£376,560.00	£356,330.00	£373,400.00	£386,490.00	£398,930.00
	£376,560.00	£356,330.00	£373,400.00	£386,490.00	£398,930.00
<b>P190 PRIVATE SECTOR HOUSING</b>					
A256 FLOOD RELIEF	£0.00	£0.00	£0.00	£0.00	£0.00
A460 PRIVATE SECTOR HOUSING	£261,930.00	£240,840.00	£261,590.00	£269,240.00	£271,810.00
A462 CONTROLLING MIGRATION	£0.00	£0.00	£0.00	£0.00	£0.00
A463 ENERGY PERFORMANCE	£0.00	£0.00	£0.00	£0.00	£0.00
	£261,930.00	£240,840.00	£261,590.00	£269,240.00	£271,810.00

**ECONOMIC PROSPERITY AND PLACE - SUMMARY**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P195 HOUSING ENABLING FUNCTION</b>					
A461 NORTH WORCESTERSHIRE WATERCOURSE	£107,060.00	£100,710.00	£112,400.00	£118,400.00	£118,350.00
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY	£160,550.00	£168,260.00	£170,710.00	£175,820.00	£172,170.00
A466 CLINICAL COMMISSIONING (CCG) FUNDING	£0.00	£0.00	£0.00	£0.00	£0.00
A469 TEMPORARY ACCOMMODATION UNITS HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	-£27,650.00	-£20,040.00	-£19,380.00	-£16,710.00	-£14,200.00
A470 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	£666,240.00	£665,990.00	£742,920.00	£744,360.00	£750,630.00
A471 LOCAL AUTHORITY DELIVERY SCHEME	£0.00	£0.00	£0.00	£0.00	£0.00
A474	£0.00	£0.00	£0.00	£0.00	£0.00
	£906,200.00	£914,920.00	£1,006,650.00	£1,021,870.00	£1,026,950.00
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
A484 BETADEN NORTH	£0.00	£0.00	£0.00	£0.00	£0.00
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION	£311,340.00	£301,630.00	£321,530.00	£329,720.00	£332,880.00
A486 STATE OF THE AREA FUNDING	£277,180.00	£286,800.00	£283,960.00	£284,900.00	£280,840.00
A491 REDDITCH BUSINESS CENTRES	£2,270.00	£2,630.00	£2,600.00	£2,700.00	£2,770.00
A492 MARKETS	-£23,580.00	-£5,530.00	-£11,230.00	-£17,000.00	-£17,000.00
	£567,210.00	£585,530.00	£596,860.00	£600,320.00	£599,490.00
<b>Total S5 ECONOMIC PROSPERITY AND PLACE</b>	<b>£2,322,300.00</b>	<b>£2,375,790.25</b>	<b>£2,308,270.00</b>	<b>£2,240,990.00</b>	<b>£2,270,740.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P065 PROPERTY</b>					
<b>A130 WYRE FOREST PROPERTY SERVICES</b>					
R703 Wyre Forest Property Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£68,470.00	£72,870.00	£74,490.00	£77,580.00	£80,370.00
Vacancy Savings	-£1,590.00	-£840.00	-£1,680.00	-£1,710.00	-£1,750.00
Indirect Employee Expenses	£1,250.00	£1,280.00	£1,270.00	£1,290.00	£1,320.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£8,600.00	£4,890.00	£5,130.00	£5,250.00	£5,340.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£150.00	£120.00	£120.00	£120.00	£120.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£210.00	£210.00	£210.00	£120.00	£120.00
Services	£16,300.00	£21,000.00	£16,300.00	£16,300.00	£16,300.00
Communications & Computing	£11,910.00	£12,480.00	£12,390.00	£12,520.00	£11,300.00
Grants & Subscriptions	£420.00	£370.00	£370.00	£370.00	£370.00
SUPPORT SERVICES					
Financial Services	£1,960.00	£2,150.00	£2,370.00	£2,450.00	£2,550.00
ICT Services	£5,400.00	£5,900.00	£5,430.00	£5,560.00	£5,690.00
Human Resources	£1,730.00	£1,810.00	£1,790.00	£1,840.00	£1,870.00
Convenor Recharges	£160.00	£290.00	£320.00	£340.00	£360.00
Departmental Administrative Expenses	£120.00	£80.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£115,090.00	£122,610.00	£118,510.00	£122,030.00	£123,960.00
<u>INCOME</u>					
Customer & Client Receipts	-£3,000.00	-£3,000.00	-£3,000.00	-£3,000.00	-£3,000.00
Recharges to Other Services	-£112,090.00	-£113,440.00	-£115,510.00	-£119,030.00	-£120,960.00
Use of Earmarked Reserve	£0.00	-£6,170.00	£0.00	£0.00	£0.00
GROSS INCOME	-£115,090.00	-£122,610.00	-£118,510.00	-£122,030.00	-£123,960.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P065 PROPERTY</b>					
<b>A216 WYRE FOREST HOUSE</b>					
R251 Wyre Forest House					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£68,560.00	£64,660.00	£52,550.00	£54,490.00	£55,720.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£50,810.00	£50,810.00	£52,080.00	£53,370.00	£54,700.00
Repairs, Alterations & Maintenance of Grounds	£12,100.00	£10,660.00	£10,840.00	£11,040.00	£11,160.00
Energy Costs	£109,280.00	£108,610.00	£134,200.00	£138,220.00	£142,370.00
Rents	£160.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£197,760.00	£192,000.00	£197,760.00	£203,690.00	£209,800.00
Water Services	£10,160.00	£10,160.00	£10,160.00	£10,160.00	£10,160.00
Fixtures & Fittings	£1,860.00	£1,710.00	£1,710.00	£1,710.00	£1,710.00
Cleaning & Domestic Supplies	£51,150.00	£52,180.00	£52,200.00	£52,770.00	£53,380.00
Premises Insurance	£9,860.00	£10,090.00	£10,840.00	£11,360.00	£11,950.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£6,000.00	£6,000.00	£6,000.00	£6,000.00	£6,000.00
Catering	£2,330.00	£390.00	£390.00	£390.00	£390.00
Printing, Stationery & General Office Expenses	£0.00	£1,600.00	£800.00	£800.00	£800.00
Services	£980.00	£1,280.00	£1,280.00	£1,280.00	£1,280.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	£700.00	£700.00	£700.00	£700.00	£700.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,270.00	£5,120.00	£13,750.00	£16,130.00	£14,440.00
Legal Services	£2,190.00	£2,320.00	£2,420.00	£2,470.00	£2,470.00
Facilities Management	£49,180.00	£35,160.00	£39,700.00	£40,140.00	£40,260.00
Property Services	£10,610.00	£10,310.00	£10,200.00	£10,360.00	£10,370.00
Departmental Administrative Expenses	£40,090.00	£40,990.00	£34,140.00	£35,390.00	£34,640.00
<b>CAPITAL CHARGES</b>					
Depreciation	£267,290.00	£173,840.00	£185,840.00	£195,840.00	£195,840.00
<b>GROSS EXPENDITURE</b>	<b>£893,340.00</b>	<b>£778,750.00</b>	<b>£817,720.00</b>	<b>£846,470.00</b>	<b>£858,300.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£40.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£185,180.00	-£161,540.00	-£217,850.00	-£217,870.00	-£217,880.00
Recharges	-£449,250.00	-£339,830.00	-£356,220.00	-£364,700.00	-£371,090.00
<b>GROSS INCOME</b>	<b>-£634,430.00</b>	<b>-£501,410.00</b>	<b>-£574,070.00</b>	<b>-£582,570.00</b>	<b>-£588,970.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£258,910.00</b>	<b>£277,340.00</b>	<b>£243,650.00</b>	<b>£263,900.00</b>	<b>£269,330.00</b>
<b>Total P065 PROPERTY</b>	<b>£258,910.00</b>	<b>£277,340.00</b>	<b>£243,650.00</b>	<b>£263,900.00</b>	<b>£269,330.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P067 FACILITIES MANAGEMENT</b>					
<b>A218 FACILITIES MANAGEMENT</b>					
R516 Facilities Management					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£198,430.00	£163,130.00	£139,280.00	£142,940.00	£145,960.00
Vacancy Savings	-£4,620.00	-£2,440.00	-£4,890.00	-£4,990.00	-£5,090.00
Indirect Employee Expenses	£2,000.00	£25,980.00	£1,720.00	£1,730.00	£1,740.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£14,330.00	£7,340.00	£7,690.00	£7,880.00	£8,010.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£2,070.00	£2,070.00	£2,090.00	£2,110.00	£2,150.00
Transport Insurance	£1,290.00	£1,220.00	£1,250.00	£1,310.00	£1,380.00
Car Allowances	£500.00	£200.00	£200.00	£200.00	£200.00
<b>SUPPLIES &amp; SERVICES</b>					
Clothing, Uniforms and Laundry	£300.00	£300.00	£300.00	£300.00	£300.00
Printing, Stationery & General Office Expenses	£320.00	£320.00	£320.00	£190.00	£190.00
Services	£40.00	£40.00	£50.00	£60.00	£50.00
Communications & Computing	£19,350.00	£20,090.00	£16,330.00	£16,610.00	£13,790.00
<b>SUPPORT SERVICES</b>					
Financial Services	£16,490.00	£20,590.00	£23,530.00	£23,850.00	£24,310.00
ICT Services	£13,280.00	£13,960.00	£13,400.00	£13,760.00	£13,670.00
Human Resources	£1,730.00	£1,810.00	£1,790.00	£1,840.00	£1,870.00
Convenor Recharges	£600.00	£570.00	£640.00	£680.00	£720.00
Property Services	£2,400.00	£2,600.00	£2,740.00	£2,880.00	£2,990.00
Departmental Administrative Expenses	£250.00	£170.00	£0.00	£0.00	£0.00
<b>CAPITAL CHARGES</b>					
Depreciation	£4,170.00	£5,790.00	£5,790.00	£5,790.00	£5,790.00
<b>GROSS EXPENDITURE</b>	<b>£272,930.00</b>	<b>£263,740.00</b>	<b>£212,230.00</b>	<b>£217,140.00</b>	<b>£218,030.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£10,140.00	-£10,140.00	-£10,300.00	-£10,490.00	-£10,490.00
Recharges to Other Services	-£262,790.00	-£228,320.00	-£200,680.00	-£205,340.00	-£206,160.00
Use of Earmarked Reserve	£0.00	-£24,060.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£272,930.00</b>	<b>-£262,520.00</b>	<b>-£210,980.00</b>	<b>-£215,830.00</b>	<b>-£216,650.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£1,220.00</b>	<b>£1,250.00</b>	<b>£1,310.00</b>	<b>£1,380.00</b>
<b>Total P067 FACILITIES MANAGEMENT</b>	<b>£0.00</b>	<b>£1,220.00</b>	<b>£1,250.00</b>	<b>£1,310.00</b>	<b>£1,380.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A195 LOAD STREET, BEWDLEY</b>					
R222 Load Street Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£0.00	£1,730.00	£0.00	£0.00	£0.00
CAPITAL CHARGES					
Depreciation	£2,970.00	£770.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£2,970.00</b>	<b>£2,500.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£3,600.00	£0.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£3,600.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£630.00</b>	<b>£2,500.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A245 OTHER INDUSTRIAL ESTATES</b>					
R270 Other Industrial Estates					
R271 Industrial Estates Commercial Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£10,990.00	£11,280.00	£11,020.00	£11,450.00	£11,820.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£540.00	£540.00	£550.00	£570.00	£580.00
SUPPORT SERVICES					
Financial Services	£2,780.00	£2,820.00	£3,190.00	£3,200.00	£3,290.00
Legal Services	£2,820.00	£2,720.00	£2,890.00	£3,270.00	£2,970.00
Facilities Management	£1,760.00	£1,780.00	£1,860.00	£1,890.00	£1,910.00
Departmental Administrative Expenses	£8,570.00	£8,150.00	£7,840.00	£7,940.00	£7,820.00
<b>GROSS EXPENDITURE</b>	<b>£27,460.00</b>	<b>£27,290.00</b>	<b>£27,350.00</b>	<b>£28,320.00</b>	<b>£28,390.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£239,310.00	-£219,609.67	-£245,960.00	-£326,210.00	-£326,210.00
<b>GROSS INCOME</b>	<b>-£239,310.00</b>	<b>-£219,609.67</b>	<b>-£245,960.00</b>	<b>-£326,210.00</b>	<b>-£326,210.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£211,850.00</b>	<b>-£192,319.67</b>	<b>-£218,610.00</b>	<b>-£297,890.00</b>	<b>-£297,820.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A250 HOOBROOK ENTERPRISE CENTRE</b>					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£15,630.00	£16,390.00	£16,500.00	£17,210.00	£17,870.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£11,310.00	£11,310.00	£11,590.00	£11,880.00	£12,180.00
Repairs, Alterations & Maintenance of Grounds	£1,000.00	£1,050.00	£1,080.00	£1,120.00	£1,140.00
Energy Costs	£5,460.00	£5,000.00	£6,800.00	£7,000.00	£7,210.00
Non-Domestic Rates	£0.00	£1,270.00	£1,310.00	£1,350.00	£1,390.00
Water Services	£8,300.00	£8,300.00	£8,300.00	£8,300.00	£8,300.00
Cleaning & Domestic Supplies	£22,370.00	£22,490.00	£22,550.00	£22,820.00	£23,110.00
Premises Insurance	£1,230.00	£1,280.00	£1,370.00	£1,440.00	£1,510.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£250.00	£250.00	£250.00	£250.00	£250.00
SUPPORT SERVICES					
Financial Services	£1,400.00	£1,420.00	£1,600.00	£1,600.00	£1,640.00
Legal Services	£3,420.00	£3,270.00	£3,510.00	£3,900.00	£3,630.00
Facilities Management	£4,090.00	£4,170.00	£4,330.00	£4,430.00	£4,440.00
Departmental Administrative Expenses	£12,490.00	£12,060.00	£11,750.00	£11,930.00	£11,810.00
CAPITAL CHARGES					
Depreciation	£34,500.00	£27,000.00	£27,000.00	£27,000.00	£27,000.00
GROSS EXPENDITURE	£121,450.00	£115,260.00	£117,940.00	£120,230.00	£121,480.00
<u>INCOME</u>					
Customer & Client Receipts	-£140,770.00	-£139,880.33	-£141,410.00	-£141,410.00	-£141,410.00
GROSS INCOME	-£140,770.00	-£139,880.33	-£141,410.00	-£141,410.00	-£141,410.00
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£19,320.00</b>	<b>-£24,620.33</b>	<b>-£23,470.00</b>	<b>-£21,180.00</b>	<b>-£19,930.00</b>



**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A255 OTHER PROPERTY</b>					
R290 Other Property					
R291 Comberton Place					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£23,330.00	£24,230.00	£24,090.00	£25,210.00	£26,210.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£20,250.00	£23,460.00	£23,750.00	£24,340.00	£24,950.00
Repairs, Alterations & Maintenance of Grounds	£110.00	£120.00	£120.00	£120.00	£130.00
Energy Costs	£200.00	£500.00	£120.00	£130.00	£130.00
Non-Domestic Rates	£0.00	£5,100.00	£5,250.00	£5,410.00	£5,570.00
Water Services	£3,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Premises Insurance	£10,790.00	£11,570.00	£12,340.00	£12,940.00	£13,610.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£0.00	£220.00	£0.00	£0.00	£0.00
Services	£4,520.00	£3,940.00	£3,420.00	£3,420.00	£3,420.00
Communications & Computing	£100.00	£100.00	£100.00	£100.00	£100.00
<b>SUPPORT SERVICES</b>					
Financial Services	£690.00	£710.00	£800.00	£800.00	£820.00
Legal Services	£19,710.00	£17,930.00	£18,800.00	£21,200.00	£18,830.00
Facilities Management	£22,300.00	£20,650.00	£14,770.00	£15,100.00	£15,160.00
Departmental Administrative Expenses	£18,270.00	£17,570.00	£17,150.00	£17,480.00	£17,320.00
<b>CAPITAL CHARGES</b>					
Depreciation	£75,530.00	£50,720.00	£50,720.00	£50,720.00	£50,720.00
<b>GROSS EXPENDITURE</b>	<b>£198,800.00</b>	<b>£179,820.00</b>	<b>£174,430.00</b>	<b>£179,970.00</b>	<b>£179,970.00</b>
<b><u>INCOME</u></b>					
Customer & Client Receipts	-£170,910.00	-£169,010.00	-£174,330.00	-£174,330.00	-£174,330.00
Use of Earmarked Reserve	-£520.00	-£810.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£171,430.00</b>	<b>-£169,820.00</b>	<b>-£174,330.00</b>	<b>-£174,330.00</b>	<b>-£174,330.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£27,370.00</b>	<b>£10,000.00</b>	<b>£100.00</b>	<b>£5,640.00</b>	<b>£5,640.00</b>
<b>Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>	<b>-£204,430.00</b>	<b>-£204,440.00</b>	<b>-£241,980.00</b>	<b>-£313,430.00</b>	<b>-£312,110.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P088 CAPITAL PORTFOLIO FUND</b>					
<b>A254 CAPITAL PORTFOLIO FUND</b>					
R276 Shops, Worcester Street/High Street, Kidderminster					
R277 Stratford Court, Solihull					
R278 1 The Courtyard, Buntsford Gate Business Park, Bromsgrove					
R279 Forest House, Kidderminster					
R280 Riverside, Kidderminster					
R281 Goldthorn Road Industrial Unit					
R282 Unity Park, Kidderminster					
<b><u>EXPENDITURE</u></b>					
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£85,260.00	£81,000.00	£62,530.00	£64,090.00	£65,690.00
Energy Costs	£3,560.00	£0.00	£0.00	£0.00	£0.00
Energy Costs	£41,930.00	£24,750.00	£32,690.00	£33,660.00	£34,670.00
Non-Domestic Rates	£54,830.00	£47,700.00	£49,040.00	£45,300.00	£46,650.00
Fixtures & Fittings	£1,100.00	£510.00	£510.00	£510.00	£510.00
Cleaning & Domestic Supplies	£8,570.00	£8,950.00	£8,970.00	£9,070.00	£9,170.00
Premises Insurance	£66,650.00	£71,340.00	£76,570.00	£80,240.00	£84,450.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£11,000.00	£7,000.00	£4,500.00	£500.00	£500.00
Services	£11,800.00	£11,750.00	£12,250.00	£13,250.00	£13,250.00
Local Housing Allowance Expenditure	£31,270.00	£16,470.00	£32,100.00	£50,340.00	£50,570.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£44,780.00	£44,780.00	£25,230.00	£15,230.00	£15,230.00
<b>TRANSFER PAYMENTS (NO SERVICE PROVIDED)</b>					
Rent Allowances	£38,840.00	£33,540.00	£37,210.00	£39,090.00	£39,090.00
<b>SUPPORT SERVICES</b>					
Facilities Management	£9,710.00	£10,030.00	£9,280.00	£9,570.00	£9,610.00
<b>CAPITAL CHARGES</b>					
Depreciation	£248,750.00	£235,150.00	£261,300.00	£261,300.00	£261,300.00
<b>GROSS EXPENDITURE</b>	<b>£658,050.00</b>	<b>£592,970.00</b>	<b>£612,180.00</b>	<b>£622,150.00</b>	<b>£630,690.00</b>
<b><u>INCOME</u></b>					
Customer & Client Receipts	-£1,278,930.00	-£1,104,279.75	-£1,264,980.00	-£1,370,860.00	-£1,374,380.00
Depreciation - Containers & Lids	£92,000.00	£91,560.00	£93,850.00	£98,030.00	£93,920.00
<b>GROSS INCOME</b>	<b>-£1,186,930.00</b>	<b>-£1,012,719.75</b>	<b>-£1,171,130.00</b>	<b>-£1,272,830.00</b>	<b>-£1,280,460.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£528,880.00</b>	<b>-£419,749.75</b>	<b>-£558,950.00</b>	<b>-£650,680.00</b>	<b>-£649,770.00</b>
<b>Total P088 CAPITAL PORTFOLIO FUND</b>	<b>-£528,880.00</b>	<b>-£419,749.75</b>	<b>-£558,950.00</b>	<b>-£650,680.00</b>	<b>-£649,770.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P112 COVID-19 PANDEMIC</b>					
<b>A275 TOWN CENTRE RECOVERY FUND</b>					
R485 Town Centre Recovery Fund					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£750.00	£0.00	£0.00	£0.00	£0.00
Services	£1,750.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£2,500.00	£0.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
Government Grants	-£2,500.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	-£2,500.00	£0.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P138 LAND CHARGES</b>					
<b>A355 LAND CHARGES</b>					
R510 Land Charges					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£50,810.00	£50,980.00	£52,830.00	£54,500.00	£55,950.00
Vacancy Savings	-£640.00	-£340.00	-£680.00	-£690.00	-£710.00
Indirect Employee Expenses	£2,270.00	£2,180.00	£2,280.00	£2,380.00	£2,500.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£2,870.00	£0.00	£0.00	£0.00	£0.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
SUPPLIES & SERVICES					
Communications & Computing	£8,320.00	£6,390.00	£6,300.00	£6,300.00	£5,670.00
Grants & Subscriptions	£130.00	£130.00	£130.00	£130.00	£130.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£13,000.00	£16,000.00	£16,000.00	£16,000.00	£16,000.00
SUPPORT SERVICES					
Financial Services	£4,850.00	£5,060.00	£9,550.00	£10,790.00	£10,020.00
ICT Services	£8,520.00	£8,410.00	£8,290.00	£8,220.00	£8,320.00
Legal Services	£14,300.00	£12,100.00	£11,150.00	£11,320.00	£11,450.00
Human Resources	£680.00	£730.00	£740.00	£760.00	£760.00
Convenor Recharges	£170.00	£290.00	£320.00	£340.00	£360.00
Economic Prosperity and Place	£3,570.00	£2,170.00	£2,300.00	£2,360.00	£2,400.00
Corporate Support Services	£5,120.00	£5,050.00	£5,240.00	£5,320.00	£5,270.00
Departmental Administrative Expenses	£2,830.00	£2,570.00	£2,120.00	£2,190.00	£2,240.00
GROSS EXPENDITURE	£116,850.00	£111,770.00	£116,620.00	£119,970.00	£120,410.00
<u>INCOME</u>					
Customer & Client Receipts	-£73,800.00	-£85,000.00	-£88,450.00	-£88,450.00	-£88,450.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£3,450.00	-£6,900.00
GROSS INCOME	-£73,800.00	-£85,000.00	-£88,450.00	-£91,900.00	-£95,350.00
<b>NET EXPENDITURE/(INCOME)</b>	£43,050.00	£26,770.00	£28,170.00	£28,070.00	£25,060.00
<b>Total P138 LAND CHARGES</b>	<b>£43,050.00</b>	<b>£26,770.00</b>	<b>£28,170.00</b>	<b>£28,070.00</b>	<b>£25,060.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A385 PLANNING POLICY FORMULATION</b>					
R600 Planning Policy Formulation					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£163,990.00	£162,460.00	£159,600.00	£164,790.00	£169,360.00
Indirect Employee Expenses	£1,740.00	£1,800.00	£1,750.00	£1,760.00	£1,760.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£10,320.00	£5,820.00	£6,100.00	£6,250.00	£6,360.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£1,340.00	£1,340.00	£1,340.00	£1,200.00	£1,200.00
District Local Development Framework Preparation	£111,150.00	£111,150.00	£75,000.00	£75,000.00	£75,000.00
Communications & Computing	£16,690.00	£18,400.00	£18,100.00	£18,430.00	£15,160.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,200.00	£2,200.00	£2,430.00	£2,460.00	£2,550.00
ICT Services	£8,140.00	£8,630.00	£8,170.00	£8,390.00	£8,460.00
Legal Services	£3,310.00	£3,520.00	£3,690.00	£3,740.00	£3,660.00
Corporate Support Services	£1,040.00	£1,010.00	£1,040.00	£1,060.00	£1,070.00
Departmental Administrative Expenses	£18,620.00	£17,320.00	£15,050.00	£15,510.00	£15,720.00
<b>GROSS EXPENDITURE</b>	<b>£338,540.00</b>	<b>£333,650.00</b>	<b>£292,270.00</b>	<b>£298,590.00</b>	<b>£300,300.00</b>
<u>INCOME</u>					
Use of Earmarked Reserve	-£45,230.00	-£45,230.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£45,230.00</b>	<b>-£45,230.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£293,310.00</b>	<b>£288,420.00</b>	<b>£292,270.00</b>	<b>£298,590.00</b>	<b>£300,300.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A416 ADMINISTRATION OF STREET NAMING AND NUMBERING</b>					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£15,040.00	£12,320.00	£13,180.00	£13,840.00	£14,450.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£0.00	£730.00	£770.00	£790.00	£800.00
SUPPORT SERVICES					
ICT Services	£5,190.00	£4,910.00	£4,830.00	£4,400.00	£4,500.00
Departmental Administrative Expenses	£1,810.00	£1,390.00	£1,240.00	£1,310.00	£1,340.00
<b>GROSS EXPENDITURE</b>	<b>£22,040.00</b>	<b>£19,350.00</b>	<b>£20,020.00</b>	<b>£20,340.00</b>	<b>£21,090.00</b>
<u>INCOME</u>					
Customer & Client Receipts	-£11,800.00	-£35,880.00	-£37,630.00	-£25,850.00	-£25,850.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£1,750.00	-£2,350.00
<b>GROSS INCOME</b>	<b>-£11,800.00</b>	<b>-£35,880.00</b>	<b>-£37,630.00</b>	<b>-£27,600.00</b>	<b>-£28,200.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£10,240.00</b>	<b>-£16,530.00</b>	<b>-£17,610.00</b>	<b>-£7,260.00</b>	<b>-£7,110.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND</b>					
R691 External Funding - Community Led Housing Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£39,780.00	£39,090.00	£41,680.00	£3,640.00	£0.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£100.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£100.00	£0.00	£0.00	£0.00	£0.00
Catering	£100.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£90.00	£70.00	£70.00	£40.00	£0.00
Communications & Computing	£90.00	£90.00	£90.00	£30.00	£0.00
Grants & Subscriptions	£5,000.00	£9,480.00	£5,000.00	£0.00	£0.00
GROSS EXPENDITURE	£45,260.00	£48,730.00	£46,840.00	£3,710.00	£0.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£9,640.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	-£45,260.00	-£39,090.00	-£46,840.00	-£3,710.00	£0.00
GROSS INCOME	-£45,260.00	-£48,730.00	-£46,840.00	-£3,710.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00
<b>Total P145 PLANNING POLICY FORMULATION</b>	<b>£303,550.00</b>	<b>£271,890.00</b>	<b>£274,660.00</b>	<b>£291,330.00</b>	<b>£293,190.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A390 DEVELOPMENT MANAGEMENT</b>					
R605 Development Management					
R606 Development Management - Tree Matters					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£297,360.00	£293,990.00	£299,580.00	£308,820.00	£317,180.00
Indirect Employee Expenses	£5,220.00	£5,010.00	£4,720.00	£4,760.00	£4,780.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£25,790.00	£22,940.00	£24,060.00	£24,630.00	£25,060.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£20,530.00	£20,530.00	£20,530.00	£19,810.00	£19,810.00
Professional Services / Fees	£14,760.00	£14,760.00	£3,000.00	£3,000.00	£3,000.00
Planning Expenditure (20% Reinvestment)	£50,950.00	£45,000.00	£43,000.00	£41,000.00	£39,000.00
Communications & Computing	£40,430.00	£43,400.00	£38,880.00	£39,560.00	£32,590.00
Grants & Subscriptions	£1,200.00	£1,400.00	£1,400.00	£1,400.00	£1,400.00
<b>SUPPORT SERVICES</b>					
Financial Services	£4,000.00	£3,950.00	£4,150.00	£4,240.00	£4,380.00
ICT Services	£23,930.00	£24,380.00	£23,730.00	£24,120.00	£24,280.00
Legal Services	£16,490.00	£29,700.00	£30,940.00	£31,430.00	£30,210.00
Worcestershire Hub	£9,080.00	£9,540.00	£10,270.00	£10,370.00	£10,220.00
Corporate Support Services	£1,040.00	£1,010.00	£1,040.00	£1,060.00	£1,070.00
Community and Environmental Services - Depot	£15,920.00	£16,500.00	£17,080.00	£17,510.00	£17,570.00
Departmental Administrative Expenses	£35,720.00	£33,200.00	£28,260.00	£29,080.00	£29,440.00
<b>GROSS EXPENDITURE</b>	<b>£562,420.00</b>	<b>£565,310.00</b>	<b>£550,640.00</b>	<b>£560,790.00</b>	<b>£559,990.00</b>
<b><u>INCOME</u></b>					
Other Grants, Reimbursements & Contributions	-£9,810.00	-£9,810.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£376,410.00	-£475,990.00	-£477,300.00	-£477,300.00	-£477,300.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£1,310.00	-£2,620.00
Use of Earmarked Reserve	-£1,950.00	-£1,950.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£388,170.00</b>	<b>-£487,750.00</b>	<b>-£477,300.00</b>	<b>-£478,610.00</b>	<b>-£479,920.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£174,250.00</b>	<b>£77,560.00</b>	<b>£73,340.00</b>	<b>£82,180.00</b>	<b>£80,070.00</b>



**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A395 ENFORCEMENT</b>					
R610 Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£59,520.00	£76,510.00	£80,440.00	£84,590.00	£88,520.00
SUPPORT SERVICES					
Legal Services	£12,500.00	£16,400.00	£17,120.00	£17,390.00	£16,770.00
Corporate Support Services	£1,040.00	£1,010.00	£1,040.00	£1,060.00	£1,070.00
Departmental Administrative Expenses	£7,150.00	£8,640.00	£7,600.00	£7,960.00	£8,210.00
GROSS EXPENDITURE	£80,210.00	£102,560.00	£106,200.00	£111,000.00	£114,570.00
<b>NET EXPENDITURE/(INCOME)</b>	£80,210.00	£102,560.00	£106,200.00	£111,000.00	£114,570.00

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION</b>					
R615 Environmental Improvement and Protection					
R616 Tree Preservation Orders/Trees In Conservation Areas					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£29,460.00	£28,850.00	£29,310.00	£30,160.00	£30,920.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£1,430.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Legal Services	£3,020.00	£5,090.00	£5,360.00	£5,440.00	£5,350.00
Corporate Support Services	£1,040.00	£1,010.00	£1,040.00	£1,060.00	£1,070.00
Departmental Administrative Expenses	£3,540.00	£3,250.00	£2,780.00	£2,830.00	£2,880.00
GROSS EXPENDITURE	£38,490.00	£38,200.00	£38,490.00	£39,490.00	£40,220.00
<b>NET EXPENDITURE/(INCOME)</b>	£38,490.00	£38,200.00	£38,490.00	£39,490.00	£40,220.00

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A405 CONSERVATION OF THE HISTORIC ENVIRONMENT</b>					
R620 Conservation of the Historic Environment					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£47,660.00	£48,590.00	£49,300.00	£50,840.00	£52,240.00
Indirect Employee Expenses	£220.00	£220.00	£220.00	£220.00	£220.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£1,430.00	£930.00	£970.00	£1,000.00	£1,020.00
SUPPORT SERVICES					
Legal Services	£910.00	£990.00	£1,030.00	£1,050.00	£1,000.00
Departmental Administrative Expenses	£5,720.00	£5,480.00	£4,640.00	£4,790.00	£4,870.00
GROSS EXPENDITURE	£55,940.00	£56,210.00	£56,160.00	£57,900.00	£59,350.00
<b>NET EXPENDITURE/(INCOME)</b>	£55,940.00	£56,210.00	£56,160.00	£57,900.00	£59,350.00
<b>Total P150 IMPLEMENTATION OF PLANNING POLICY</b>	<b>£348,890.00</b>	<b>£274,530.00</b>	<b>£274,190.00</b>	<b>£290,570.00</b>	<b>£294,210.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P155 BUILDING CONTROL</b>					
<b>A410 BUILDING CONTROL</b>					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
<b>EXPENDITURE</b>					
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£8,600.00	£7,340.00	£5,390.00	£7,870.00	£8,010.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£60.00	£60.00	£60.00	£40.00	£40.00
Communications & Computing	£9,780.00	£10,540.00	£10,380.00	£10,180.00	£7,960.00
Miscellaneous Expenses	£0.00	£11,860.00	£12,100.00	£12,340.00	£12,590.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contribution Towards North Worcs Shared Services	£151,310.00	£155,520.00	£158,630.00	£161,810.00	£165,040.00
<b>SUPPORT SERVICES</b>					
Financial Services	£4,000.00	£3,220.00	£3,480.00	£3,560.00	£3,700.00
ICT Services	£5,490.00	£5,980.00	£5,510.00	£5,640.00	£5,700.00
Legal Services	£600.00	£550.00	£620.00	£630.00	£660.00
Corporate Support Services	£1,040.00	£1,010.00	£1,040.00	£1,060.00	£1,070.00
<b>GROSS EXPENDITURE</b>	<b>£180,880.00</b>	<b>£196,080.00</b>	<b>£197,210.00</b>	<b>£203,130.00</b>	<b>£204,770.00</b>
<b>INCOME</b>					
Customer & Client Receipts	-£184,400.00	-£211,700.00	-£191,700.00	-£191,700.00	-£191,700.00
Estimated Surplus/Deficit Transferred from Previous Year	£54,580.00	£0.00	-£66,230.00	-£109,500.00	-£150,070.00
Surplus/Deficit on Year	£0.00	£66,230.00	£109,500.00	£150,070.00	£189,270.00
<b>GROSS INCOME</b>	<b>-£129,820.00</b>	<b>-£145,470.00</b>	<b>-£148,430.00</b>	<b>-£151,130.00</b>	<b>-£152,500.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£51,060.00</b>	<b>£50,610.00</b>	<b>£48,780.00</b>	<b>£52,000.00</b>	<b>£52,270.00</b>
<b>Total P155 BUILDING CONTROL</b>	<b>£51,060.00</b>	<b>£50,610.00</b>	<b>£48,780.00</b>	<b>£52,000.00</b>	<b>£52,270.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P160 ECONOMIC PROSPERITY AND PLACE</b>					
<b>A415 ECONOMIC PROSPERITY AND PLACE</b>					
R630 Economic Prosperity and Place Administration					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£1,366,290.00	£1,457,530.00	£1,399,180.00	£1,403,360.00	£1,442,730.00
Vacancy Savings	-£31,440.00	-£16,610.00	-£33,270.00	-£33,940.00	-£34,620.00
Employer's Superannuation Contribution	£0.00	£169,060.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£7,860.00	£49,210.00	£6,660.00	£6,980.00	£7,390.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£2,870.00	£0.00	£0.00	£0.00	£0.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£750.00	£250.00	£500.00	£500.00	£500.00
Car Allowances	£6,000.00	£5,000.00	£5,000.00	£5,000.00	£5,000.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£3,730.00	£3,340.00	£3,340.00	£3,340.00	£3,340.00
Catering	£320.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£180.00	£80.00	£80.00	£50.00	£50.00
Services	£750.00	£750.00	£750.00	£750.00	£750.00
Communications & Computing Expenses	£18,410.00	£19,180.00	£15,000.00	£15,000.00	£15,000.00
Miscellaneous Expenses	-£44,880.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£42,910.00	£45,720.00	£54,910.00	£56,980.00	£57,510.00
ICT Services	£12,530.00	£11,980.00	£11,830.00	£11,120.00	£11,460.00
Legal Services	£3,360.00	£3,310.00	£3,440.00	£3,510.00	£3,700.00
Human Resources	£17,050.00	£17,730.00	£18,060.00	£18,600.00	£18,940.00
Convenor Recharges	£2,670.00	£2,290.00	£2,570.00	£2,720.00	£2,870.00
Chief Executive	£17,000.00	£8,860.00	£10,380.00	£10,960.00	£11,120.00
Corporate Support Services	£7,110.00	£7,060.00	£7,360.00	£7,450.00	£7,380.00
<b>GROSS EXPENDITURE</b>	<b>£1,433,820.00</b>	<b>£1,785,090.00</b>	<b>£1,506,140.00</b>	<b>£1,512,730.00</b>	<b>£1,553,470.00</b>
<b><u>INCOME</u></b>					
Recharges to Other Services	-£1,495,570.00	-£1,573,880.00	-£1,506,140.00	-£1,512,730.00	-£1,553,470.00
Use of Earmarked Reserve	£0.00	-£211,210.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£1,495,570.00</b>	<b>-£1,785,090.00</b>	<b>-£1,506,140.00</b>	<b>-£1,512,730.00</b>	<b>-£1,553,470.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£61,750.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION</b>	<b>-£61,750.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P165 CORPORATE COSTS</b>					
<b>A422 SHARED REGULATORY SERVICES</b>					
R634 Trading Standards					
R637 Environmental Health					
R638 Licensing Activities					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Future Corporate Pension Costs Savings	£1,120.00	£1,120.00	£1,140.00	£1,170.00	£1,190.00
Pension Deficit/Back Funding	£3,370.00	£3,370.00	£3,440.00	£3,510.00	£3,580.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£19,500.00	£14,150.00	£14,440.00	£14,770.00	£15,080.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£830.00	£0.00	£0.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£250.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£23,390.00	£22,440.00	£22,440.00	£22,440.00	£22,440.00
Services	£550.00	£550.00	£550.00	£550.00	£550.00
Legal Fees	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Communications & Computing Expenses	£24,910.00	£27,040.00	£27,100.00	£27,150.00	£27,040.00
Members Taxable & Non-Taxable Allowances	£3,750.00	£3,510.00	£3,580.00	£3,650.00	£3,720.00
Miscellaneous Expenses	£22,330.00	£22,060.00	£22,500.00	£22,950.00	£23,410.00
	£900.00	£1,050.00	£1,050.00	£1,050.00	£1,050.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contractors Charges	£19,990.00	£9,020.00	£20,490.00	£21,000.00	£21,520.00
Shared Services	£504,190.00	£503,420.00	£513,490.00	£523,750.00	£534,240.00
<b>SUPPORT SERVICES</b>					
Financial Services	£16,640.00	£15,170.00	£16,890.00	£17,390.00	£18,230.00
Legal Services	£11,930.00	£11,330.00	£12,330.00	£13,040.00	£13,020.00
Chief Executive	£8,600.00	£8,500.00	£8,750.00	£8,970.00	£9,160.00
Worcestershire Hub	£1,580.00	£1,710.00	£1,850.00	£1,890.00	£1,880.00
Corporate Support Services	£6,080.00	£6,060.00	£6,320.00	£6,380.00	£6,340.00
Community and Environmental Services - Depot	£1,900.00	£2,120.00	£2,270.00	£2,410.00	£2,420.00
<b>GROSS EXPENDITURE</b>	<b>£672,810.00</b>	<b>£653,620.00</b>	<b>£679,630.00</b>	<b>£693,070.00</b>	<b>£705,870.00</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	-£52,070.00	-£40,240.00	-£48,180.00	-£48,530.00	-£48,890.00
Customer & Client Receipts	-£244,180.00	-£257,050.00	-£258,050.00	-£258,050.00	-£258,050.00
<b>GROSS INCOME</b>	<b>-£296,250.00</b>	<b>-£297,290.00</b>	<b>-£306,230.00</b>	<b>-£306,580.00</b>	<b>-£306,940.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£376,560.00</b>	<b>£356,330.00</b>	<b>£373,400.00</b>	<b>£386,490.00</b>	<b>£398,930.00</b>
<b>Total P165 CORPORATE COSTS</b>	<b>£376,560.00</b>	<b>£356,330.00</b>	<b>£373,400.00</b>	<b>£386,490.00</b>	<b>£398,930.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A460 PRIVATE SECTOR HOUSING</b>					
R675 Private Sector Housing					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£137,690.00	£140,410.00	£150,770.00	£157,390.00	£161,600.00
Indirect Employee Expenses	£1,740.00	£920.00	£860.00	£860.00	£860.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£17,480.00	£7,900.00	£8,280.00	£8,480.00	£8,630.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£400.00	£400.00	£400.00	£400.00	£400.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£1,000.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£780.00	£780.00	£780.00	£450.00	£450.00
Services	£0.00	£1,000.00	£1,000.00	£1,000.00	£810.00
Specialist Fees	£1,800.00	£1,800.00	£1,800.00	£1,800.00	£1,800.00
Communications & Computing	£16,960.00	£17,400.00	£17,200.00	£17,420.00	£15,130.00
Housing Stock Condition Surveys	£8,000.00	£8,000.00	£8,000.00	£8,000.00	£8,000.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Home Improvement Agency	£45,000.00	£45,000.00	£45,000.00	£45,000.00	£45,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£5,760.00	£5,240.00	£5,520.00	£5,630.00	£5,780.00
ICT Services	£9,830.00	£9,890.00	£9,810.00	£10,090.00	£10,180.00
Legal Services	£3,560.00	£3,340.00	£3,690.00	£3,750.00	£3,950.00
Corporate Support Services	£1,040.00	£1,010.00	£1,040.00	£1,060.00	£1,070.00
Departmental Administrative Expenses	£16,540.00	£16,500.00	£14,220.00	£14,820.00	£15,000.00
<b>GROSS EXPENDITURE</b>	<b>£267,580.00</b>	<b>£259,590.00</b>	<b>£268,370.00</b>	<b>£276,150.00</b>	<b>£278,660.00</b>
<b><u>INCOME</u></b>					
Customer & Client Receipts	-£5,650.00	-£17,750.00	-£5,780.00	-£5,780.00	-£5,780.00
Fees and Charges - Compounded Inflation	£0.00	£0.00	£0.00	-£130.00	-£260.00
Use of Earmarked Reserve	£0.00	-£1,000.00	-£1,000.00	-£1,000.00	-£810.00
<b>GROSS INCOME</b>	<b>-£5,650.00</b>	<b>-£18,750.00</b>	<b>-£6,780.00</b>	<b>-£6,910.00</b>	<b>-£6,850.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£261,930.00</b>	<b>£240,840.00</b>	<b>£261,590.00</b>	<b>£269,240.00</b>	<b>£271,810.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A463 ENERGY PERFORMANCE</b>					
R678 Energy Performance					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£35,320.00	£0.00	£0.00	£0.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£0.00	£500.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£800.00	£0.00	£0.00	£0.00
Services	£0.00	£100.00	£0.00	£0.00	£0.00
Specialist Fees	£0.00	£2,000.00	£0.00	£0.00	£0.00
Communications & Computing Expenses	£0.00	£1,140.00	£0.00	£0.00	£0.00
	£0.00	£200.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£0.00	£40,060.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
Customer & Client Receipts	£0.00	-£3,500.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£36,560.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	-£40,060.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00
<b>Total P190 PRIVATE SECTOR HOUSING</b>	<b>£261,930.00</b>	<b>£240,840.00</b>	<b>£261,590.00</b>	<b>£269,240.00</b>	<b>£271,810.00</b>



**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT</b>					
R676 North Worcestershire Watercourse Management					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£226,250.00	£215,150.00	£237,940.00	£246,580.00	£252,880.00
Indirect Employee Expenses	£2,400.00	£1,610.00	£1,640.00	£1,680.00	£1,740.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£9,460.00	£8,680.00	£9,110.00	£9,320.00	£9,480.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£350.00	£350.00	£350.00	£350.00	£350.00
Car Allowances	£4,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£800.00	£800.00	£800.00	£800.00	£800.00
Printing, Stationery & General Office Expenses	£310.00	£310.00	£310.00	£260.00	£260.00
Services	£40,870.00	£46,120.00	£41,120.00	£41,120.00	£41,120.00
Communications & Computing Expenses	£21,240.00	£23,220.00	£22,930.00	£23,260.00	£19,900.00
	£1,600.00	£4,930.00	£1,600.00	£1,600.00	£1,600.00
<b>SUPPORT SERVICES</b>					
Financial Services	£2,760.00	£2,980.00	£3,270.00	£3,330.00	£3,460.00
ICT Services	£10,970.00	£11,170.00	£11,060.00	£11,360.00	£11,360.00
Legal Services	£3,880.00	£2,930.00	£3,080.00	£3,470.00	£3,130.00
Human Resources	£2,580.00	£2,700.00	£2,710.00	£2,800.00	£2,860.00
Convenor Recharges	£550.00	£290.00	£320.00	£340.00	£360.00
Departmental Administrative Expenses	£4,520.00	£4,190.00	£3,660.00	£3,810.00	£3,840.00
<b>GROSS EXPENDITURE</b>	<b>£332,540.00</b>	<b>£328,430.00</b>	<b>£342,900.00</b>	<b>£353,080.00</b>	<b>£356,140.00</b>
<b><u>INCOME</u></b>					
Other Grants, Reimbursements & Contributions	-£104,000.00	-£110,730.00	-£104,000.00	-£104,000.00	-£104,000.00
Shared Services Income	-£121,180.00	-£115,090.00	-£126,200.00	-£130,380.00	-£133,490.00
Customer & Client Receipts	-£300.00	-£300.00	-£300.00	-£300.00	-£300.00
Use of Earmarked Reserve	£0.00	-£1,600.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£225,480.00</b>	<b>-£227,720.00</b>	<b>-£230,500.00</b>	<b>-£234,680.00</b>	<b>-£237,790.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£107,060.00</b>	<b>£100,710.00</b>	<b>£112,400.00</b>	<b>£118,400.00</b>	<b>£118,350.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING</b>					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£99,360.00	£94,720.00	£99,130.00	£103,250.00	£106,060.00
Indirect Employee Expenses	£580.00	£1,650.00	£1,590.00	£1,600.00	£1,450.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£4,870.00	£5,550.00	£5,820.00	£5,960.00	£6,060.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£100.00	£50.00	£50.00	£50.00	£50.00
<b>SUPPLIES &amp; SERVICES</b>					
Catering	£300.00	£50.00	£50.00	£50.00	£50.00
Printing, Stationery & General Office Expenses	£280.00	£280.00	£280.00	£180.00	£180.00
Services	£11,600.00	£11,600.00	£11,600.00	£11,600.00	£11,600.00
Communications & Computing	£12,300.00	£23,630.00	£23,300.00	£23,650.00	£16,900.00
Grants & Subscriptions	£2,550.00	£2,550.00	£2,550.00	£2,550.00	£2,550.00
Environmental Awareness Issues	£6,150.00	£6,150.00	£2,250.00	£2,250.00	£2,250.00
Miscellaneous Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
Home Safety Campaign Expenses	£200.00	£200.00	£200.00	£200.00	£200.00
Housing Market Assessments	£4,000.00	£4,000.00	£4,000.00	£4,000.00	£4,000.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
<b>SUPPORT SERVICES</b>					
Financial Services	£1,140.00	£1,170.00	£1,310.00	£1,360.00	£1,440.00
ICT Services	£5,080.00	£5,860.00	£5,000.00	£5,160.00	£5,350.00
Legal Services	£3,620.00	£3,650.00	£3,920.00	£3,970.00	£3,990.00
Corporate Support Services	£1,040.00	£1,010.00	£1,040.00	£1,060.00	£1,070.00
Departmental Administrative Expenses	£11,940.00	£10,700.00	£9,350.00	£9,730.00	£9,840.00
<b>GROSS EXPENDITURE</b>	<b>£165,110.00</b>	<b>£172,820.00</b>	<b>£171,440.00</b>	<b>£176,620.00</b>	<b>£173,040.00</b>
<b>INCOME</b>					
Customer & Client Receipts	-£660.00	-£660.00	-£730.00	-£730.00	-£730.00
Use of Earmarked Reserve	-£3,900.00	-£3,900.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£4,560.00</b>	<b>-£4,560.00</b>	<b>-£730.00</b>	<b>-£730.00</b>	<b>-£730.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£160,550.00</b>	<b>£168,260.00</b>	<b>£170,710.00</b>	<b>£175,890.00</b>	<b>£172,310.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A466 CLINICAL COMMISSIONING (CCG) FUNDING</b>					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£1,480.00	£1,430.00	£1,470.00	£1,510.00	£1,540.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£30.00	£30.00	£30.00	£20.00	£20.00
Miscellaneous Expenses	£35,000.00	£35,000.00	£35,000.00	£35,000.00	£35,000.00
Home Safety Campaign Expenses	£3,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£180.00	£160.00	£140.00	£140.00	£140.00
GROSS EXPENDITURE	£39,690.00	£39,620.00	£39,640.00	£39,670.00	£39,700.00
<u>INCOME</u>					
Use of Earmarked Reserve	-£39,690.00	-£39,620.00	-£39,640.00	-£39,670.00	-£39,700.00
GROSS INCOME	-£39,690.00	-£39,620.00	-£39,640.00	-£39,670.00	-£39,700.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A469 TEMPORARY ACCOMMODATION UNITS</b>					
R661 Temporary Accommodation at 11b Raven Street					
R684 Temporary Accommodation at 2-3 New Street					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£57,930.00	£59,660.00	£64,500.00	£46,210.00	£48,160.00
Indirect Employee Expenses	£130.00	£0.00	£0.00	£0.00	£0.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£4,900.00	£21,640.00	£5,000.00	£5,130.00	£5,260.00
Energy Costs	£5,000.00	£4,000.00	£5,130.00	£5,280.00	£5,440.00
Rents	£320.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£4,220.00	£4,270.00	£4,400.00	£4,530.00	£4,670.00
Water Services	£500.00	£500.00	£700.00	£700.00	£700.00
Fixtures & Fittings	£800.00	£670.00	£100.00	£100.00	£100.00
Apportionment of Expenses of Operational Buildings	£0.00	£1,080.00	£1,130.00	£1,160.00	£1,180.00
Cleaning & Domestic Supplies	£9,050.00	£8,570.00	£8,840.00	£8,930.00	£9,010.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£2,140.00	£6,200.00	£2,400.00	£2,400.00	£2,400.00
Printing, Stationery & General Office Expenses	£500.00	£400.00	£400.00	£400.00	£400.00
Services	£750.00	£800.00	£800.00	£800.00	£800.00
Communications & Computing	£1,050.00	£1,110.00	£1,110.00	£1,110.00	£1,110.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Homelessness Costs	-£6,800.00	-£2,280.00	-£4,550.00	-£4,550.00	-£4,550.00
<b>SUPPORT SERVICES</b>					
Facilities Management	£2,120.00	£1,910.00	£1,240.00	£1,270.00	£1,260.00
Departmental Administrative Expenses	£2,330.00	£2,220.00	£1,950.00	£2,000.00	£2,040.00
<b>GROSS EXPENDITURE</b>	<b>£84,940.00</b>	<b>£110,910.00</b>	<b>£93,310.00</b>	<b>£75,630.00</b>	<b>£78,140.00</b>
<b><u>INCOME</u></b>					
Government Grants	£0.00	-£39,230.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	£0.00	-£9,930.00	£0.00	£0.00	£0.00
Benefit Receipts	-£88,000.00	-£74,000.00	-£84,000.00	-£84,000.00	-£84,000.00
Customer & Client Receipts	-£7,900.00	-£7,790.00	-£8,340.00	-£8,340.00	-£8,340.00
Use of Earmarked Reserve	-£16,690.00	£0.00	-£20,350.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£112,590.00</b>	<b>-£130,950.00</b>	<b>-£112,690.00</b>	<b>-£92,340.00</b>	<b>-£92,340.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£27,650.00</b>	<b>-£20,040.00</b>	<b>-£19,380.00</b>	<b>-£16,710.00</b>	<b>-£14,200.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO</b>					
R685 Homelessness Housing Advice and Access to Housing					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£320,800.00	£403,940.00	£364,980.00	£323,460.00	£331,970.00
Indirect Employee Expenses	£1,870.00	£1,430.00	£1,370.00	£1,370.00	£1,380.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£41,560.00	£44,900.00	£48,720.00	£49,720.00	£50,670.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£40.00	£40.00	£40.00	£40.00	£40.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£100.00	£100.00	£100.00	£100.00	£100.00
Printing, Stationery & General Office Expenses	£1,050.00	£850.00	£850.00	£510.00	£510.00
Services	£14,790.00	£34,660.00	£620.00	£620.00	£620.00
Communications & Computing	£47,060.00	£45,550.00	£44,980.00	£45,350.00	£41,640.00
Grants & Subscriptions	£53,130.00	£56,090.00	£51,540.00	£51,480.00	£51,260.00
Miscellaneous Expenses	£284,300.00	£86,370.00	£348,800.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
SWEP Rough Sleepers	£32,930.00	£32,930.00	£32,930.00	£32,930.00	£32,930.00
Homelessness Costs	£191,990.00	£167,950.00	£167,950.00	£167,950.00	£167,950.00
<b>SUPPORT SERVICES</b>					
Financial Services	£13,340.00	£17,080.00	£18,800.00	£19,140.00	£19,840.00
ICT Services	£15,060.00	£16,250.00	£15,290.00	£15,680.00	£15,670.00
Legal Services	£5,920.00	£5,040.00	£5,310.00	£5,740.00	£5,440.00
Human Resources	£3,170.00	£3,230.00	£3,150.00	£3,250.00	£3,330.00
Convenor Recharges	£820.00	£570.00	£640.00	£680.00	£720.00
Worcestershire Hub	£46,450.00	£54,440.00	£56,460.00	£57,790.00	£57,650.00
Corporate Support Services	£1,040.00	£1,010.00	£1,040.00	£1,060.00	£1,070.00
Departmental Administrative Expenses	£34,870.00	£31,960.00	£28,450.00	£28,620.00	£28,970.00
<b>GROSS EXPENDITURE</b>	<b>£1,110,290.00</b>	<b>£1,004,390.00</b>	<b>£1,192,020.00</b>	<b>£805,490.00</b>	<b>£811,760.00</b>
<u>INCOME</u>					
Government Grants	-£344,300.00	-£296,160.00	-£344,300.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	-£11,200.00	-£11,200.00	-£11,200.00	-£11,200.00	-£11,200.00
Customer & Client Receipts	-£17,000.00	-£17,000.00	-£17,000.00	-£17,000.00	-£17,000.00
Use of Earmarked Reserve	-£71,550.00	-£14,040.00	-£76,600.00	-£32,930.00	-£32,930.00
<b>GROSS INCOME</b>	<b>-£444,050.00</b>	<b>-£338,400.00</b>	<b>-£449,100.00</b>	<b>-£61,130.00</b>	<b>-£61,130.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£666,240.00</b>	<b>£665,990.00</b>	<b>£742,920.00</b>	<b>£744,360.00</b>	<b>£750,630.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION</b>					
R666 Covid Recovery (COMF)					
R667 Domestic Abuse Funding					
R671 External Funding - Rough Sleeping Initiative (RSI)					
R673 External Funding - Severe Weather Emergency Protocol					
R674 External Funding - Cold Weather Fund					
R686 External Funding - Homelessness Enabling Function					
R692 Private Rented Sector Access Fund					
R693 External Funding - Rough Sleeper Personalisation					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£85,910.00	£361,980.00	£187,500.00	£39,700.00	£0.00
Indirect Employee Expenses	£660.00	£530.00	£530.00	£0.00	£0.00
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	£0.00	£100.00	£0.00	£0.00	£0.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	£0.00	£500.00	£0.00	£0.00	£0.00
Public Transport	£0.00	£100.00	£20.00	£0.00	£0.00
Car Allowances	£500.00	£3,350.00	£700.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£200.00	£1,200.00	£200.00	£0.00	£0.00
Catering	£0.00	£350.00	£0.00	£0.00	£0.00
Communications & Computing	£200.00	£1,060.00	£210.00	£0.00	£0.00
Expenses	£0.00	£350.00	£100.00	£0.00	£0.00
Grants & Subscriptions	£9,500.00	£44,550.00	£40,050.00	£25,050.00	£10,050.00
Miscellaneous Expenses	£0.00	£653,940.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£27,670.00	£30,520.00	£0.00	£0.00	£0.00
Homelessness Costs	-£4,500.00	£8,780.00	-£3,620.00	-£3,620.00	-£3,620.00
Additional Support From Social Fund	£20,000.00	£35,000.00	£35,000.00	£27,500.00	£20,000.00
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	£0.00	£880.00	£400.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£140,140.00</b>	<b>£1,143,190.00</b>	<b>£261,090.00</b>	<b>£88,630.00</b>	<b>£26,430.00</b>
<b>INCOME</b>					
Government Grants	-£27,670.00	-£310,320.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	-£9,000.00	-£725,730.00	-£4,500.00	£0.00	£0.00
Customer & Client Receipts	£0.00	-£4,500.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£30,470.00	-£39,850.00	-£12,110.00	£0.00	£0.00
Use of Earmarked Reserve	-£73,000.00	-£62,790.00	-£244,480.00	-£88,630.00	-£26,430.00
<b>GROSS INCOME</b>	<b>-£140,140.00</b>	<b>-£1,143,190.00</b>	<b>-£261,090.00</b>	<b>-£88,630.00</b>	<b>-£26,430.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A474 LOCAL AUTHORITY DELIVERY SCHEME</b>					
R650 Local Authority Delivery Scheme (LADS)					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£5,250.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Miscellaneous Expenses	£0.00	£54,730.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
GROSS EXPENDITURE	£0.00	£59,980.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£59,980.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	-£59,980.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00
<b>Total P195 HOUSING ENABLING FUNCTION</b>	<b>£906,200.00</b>	<b>£914,920.00</b>	<b>£1,006,650.00</b>	<b>£1,021,940.00</b>	<b>£1,027,090.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A484 BETADEN NORTH</b>					
R719 Betaden North					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£51,170.00	£23,500.00	£0.00	£0.00
Services	£0.00	£170,130.00	£267,700.00	£0.00	£0.00
GROSS EXPENDITURE	£0.00	£221,300.00	£291,200.00	£0.00	£0.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£221,300.00	-£291,200.00	£0.00	£0.00
GROSS INCOME	£0.00	-£221,300.00	-£291,200.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	£0.00	£0.00	£0.00	£0.00



**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT A485 NORTH WORCS ECONOMIC DEVELOPMENT AND R705 North Worcs Economic Development &amp; Regeneration R709 NW Business Awards</b>					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£401,910.00	£424,400.00	£533,640.00	£552,480.00	£512,080.00
Indirect Employee Expenses	£3,940.00	£4,890.00	£4,960.00	£5,110.00	£5,030.00
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	£520.00	£1,350.00	£1,670.00	£1,720.00	£1,770.00
Apportionment of Expenses of Operational Buildings	£17,200.00	£18,590.00	£19,490.00	£19,960.00	£20,300.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£600.00	£600.00	£600.00	£600.00	£600.00
Car Allowances	£6,500.00	£4,500.00	£4,500.00	£4,500.00	£4,500.00
<b>SUPPLIES &amp; SERVICES</b>					
Bromsgrove Town Centre Management	£57,000.00	£57,000.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£1,930.00	£1,930.00	£1,930.00	£1,640.00	£1,640.00
Tourism Promotion	£4,000.00	£4,000.00	£4,000.00	£4,000.00	£4,000.00
Services	£150.00	£150.00	£150.00	£150.00	£150.00
Bromsgrove Projects	£16,500.00	£16,500.00	£16,500.00	£16,500.00	£16,500.00
Redditch Projects	£14,180.00	£14,180.00	£14,180.00	£17,000.00	£17,000.00
Communications & Computing	£11,600.00	£18,080.00	£16,470.00	£16,740.00	£13,960.00
Expenses	£550.00	£1,050.00	£1,050.00	£1,050.00	£1,050.00
Grants & Subscriptions	£10,000.00	£10,000.00	£10,000.00	£10,000.00	£10,000.00
Economic Investment/Regeneration Initiatives	£36,610.00	£36,610.00	£36,610.00	£36,610.00	£36,610.00
Business Support Grants	£16,220.00	£16,220.00	£4,040.00	£46,860.00	£46,860.00
Enterprising Worcestershire	£68,460.00	£68,460.00	£45,640.00	£0.00	£0.00
Tractivity CRM	£2,930.00	£2,930.00	£2,930.00	£2,930.00	£2,930.00
ReWyre Projects	£38,100.00	£53,100.00	£38,100.00	£38,100.00	£38,100.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£48,000.00	£5,000.00	£5,000.00	£5,000.00	£5,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£10,850.00	£11,310.00	£12,030.00	£12,330.00	£12,720.00
ICT Services	£15,600.00	£16,370.00	£15,790.00	£16,220.00	£16,180.00
Legal Services	£9,370.00	£11,780.00	£12,310.00	£13,640.00	£12,350.00
Human Resources	£4,450.00	£5,770.00	£5,730.00	£5,930.00	£6,090.00
Convenor Recharges	£940.00	£860.00	£960.00	£1,020.00	£1,080.00
Corporate Support Services	£3,040.00	£3,030.00	£3,160.00	£3,190.00	£3,170.00
Departmental Administrative Expenses	£650.00	£430.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£801,800.00</b>	<b>£809,090.00</b>	<b>£811,440.00</b>	<b>£833,280.00</b>	<b>£789,670.00</b>
<b><u>INCOME</u></b>					
Other Grants, Reimbursements & Contributions	£0.00	£-15,000.00	£0.00	£0.00	£0.00
Shared Services Income	£-443,940.00	£-445,660.00	£-443,280.00	£-456,120.00	£-408,680.00
Customer & Client Receipts	£-5,000.00	£-5,000.00	£-5,000.00	£-5,000.00	£-5,000.00
Recharges to Other Services	£-30,150.00	£-29,850.00	£-31,630.00	£-32,440.00	£-33,110.00
Use of Earmarked Reserve	£-11,370.00	£-11,950.00	£-10,000.00	£-10,000.00	£-10,000.00
<b>GROSS INCOME</b>	<b>£-490,460.00</b>	<b>£-507,460.00</b>	<b>£-489,910.00</b>	<b>£-503,560.00</b>	<b>£-456,790.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£311,340.00</b>	<b>£301,630.00</b>	<b>£321,530.00</b>	<b>£329,720.00</b>	<b>£332,880.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A486 STATE OF THE AREA FUNDING</b>					
R702 Future High Street Fund					
R704 State of the Area Funding					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£2,070.00	£1,510.00	£0.00	£0.00	£0.00
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	£0.00	£30,000.00	£30,000.00	£0.00	£0.00
Repairs, Alterations & Maintenance of Grounds	£0.00	£14,250.00	£14,250.00	£0.00	£0.00
Non-Domestic Rates	£0.00	£144,650.00	£2,000.00	£0.00	£0.00
Apportionment of Expenses of Operational Buildings	£0.00	£3,700.00	£3,700.00	£0.00	£0.00
<b>SUPPLIES &amp; SERVICES</b>					
Services	£0.00	£200,050.00	£200,050.00	£0.00	£0.00
Communications & Computing	£15,620.00	£25,430.00	£23,050.00	£23,460.00	£19,300.00
Grants & Subscriptions	£230,000.00	£295,000.00	£160,000.00	£160,000.00	£160,000.00
Unallocated SoTA Funding	£5,000.00	£65,000.00	£90,000.00	£90,000.00	£90,000.00
Miscellaneous Expenses	£15,000.00	£15,000.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£5,030.00	£5,140.00	£5,710.00	£5,860.00	£6,140.00
Legal Services	£1,720.00	£1,800.00	£1,860.00	£2,060.00	£1,820.00
Chief Executive	£4,490.00	£2,750.00	£3,340.00	£3,520.00	£3,580.00
Departmental Administrative Expenses	£250.00	£170.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£279,180.00</b>	<b>£804,450.00</b>	<b>£533,960.00</b>	<b>£284,900.00</b>	<b>£280,840.00</b>
<b><u>INCOME</u></b>					
Government Grants	£0.00	-£125,000.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£2,000.00	£0.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£392,650.00	-£250,000.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£2,000.00</b>	<b>-£517,650.00</b>	<b>-£250,000.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£277,180.00</b>	<b>£286,800.00</b>	<b>£283,960.00</b>	<b>£284,900.00</b>	<b>£280,840.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A491 REDDITCH BUSINESS CENTRES</b>					
R712 Greenlands Business Centre					
R713 Rubicon Business Centre					
R714 Heming Road Business Centre					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£69,850.00	£69,530.00	£74,920.00	£76,900.00	£78,540.00
Indirect Employee Expenses	£240.00	£250.00	£230.00	£230.00	£240.00
<b>PREMISES RELATED EXPENDITURE</b>					
Cleaning & Domestic Supplies	£13,350.00	£13,350.00	£13,380.00	£13,560.00	£13,730.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	£200.00	£150.00	£150.00	£150.00	£150.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£800.00	£850.00	£850.00	£850.00	£850.00
Printing, Stationery & General Office Expenses	£1,280.00	£1,280.00	£1,080.00	£1,010.00	£1,010.00
Communications & Computing	£1,720.00	£930.00	£930.00	£930.00	£930.00
<b>SUPPORT SERVICES</b>					
Financial Services	£0.00	£180.00	£180.00	£190.00	£190.00
Human Resources	£2,100.00	£2,160.00	£2,100.00	£2,170.00	£2,220.00
Convenor Recharges	£170.00	£290.00	£320.00	£340.00	£360.00
<b>GROSS EXPENDITURE</b>	<b>£89,710.00</b>	<b>£88,970.00</b>	<b>£94,140.00</b>	<b>£96,330.00</b>	<b>£98,220.00</b>
<u>INCOME</u>					
Shared Services Income	-£87,440.00	-£86,340.00	-£91,540.00	-£93,630.00	-£95,450.00
<b>GROSS INCOME</b>	<b>-£87,440.00</b>	<b>-£86,340.00</b>	<b>-£91,540.00</b>	<b>-£93,630.00</b>	<b>-£95,450.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£2,270.00</b>	<b>£2,630.00</b>	<b>£2,600.00</b>	<b>£2,700.00</b>	<b>£2,770.00</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT</b>					
<b>A492 MARKETS</b>					
R030 Markets					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£16,350.00	-£5,450.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£16,350.00</b>	<b>-£5,450.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<u>INCOME</u>					
Shared Services Income	-£150.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£39,780.00	-£80.00	-£11,230.00	-£17,000.00	-£17,000.00
<b>GROSS INCOME</b>	<b>-£39,930.00</b>	<b>-£80.00</b>	<b>-£11,230.00</b>	<b>-£17,000.00</b>	<b>-£17,000.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£23,580.00</b>	<b>-£5,530.00</b>	<b>-£11,230.00</b>	<b>-£17,000.00</b>	<b>-£17,000.00</b>
<b>Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>	<b>£567,210.00</b>	<b>£585,530.00</b>	<b>£596,860.00</b>	<b>£600,320.00</b>	<b>£599,490.00</b>

## RESOURCES - SUMMARY

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P095 RESOURCES ADMINISTRATION</b>					
A265 RESOURCES ADMINISTRATION	£9,260.00	£0.00	-£10.00	-£20.00	-£40.00
	£9,260.00	£0.00	-£10.00	-£20.00	-£40.00
<b>P100 REVENUES</b>					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC	£611,920.00	£523,790.00	£541,500.00	£595,480.00	£611,800.00
	£611,920.00	£523,790.00	£541,500.00	£595,480.00	£611,800.00
<b>P105 HOUSING BENEFITS/WELFARE</b>					
A280 BENEFIT PAYMENTS	-£64,750.00	-£65,100.00	-£65,100.00	-£65,100.00	-£65,100.00
A285 BENEFITS ADMINISTRATION	£562,060.00	£507,260.00	£512,540.00	£552,890.00	£571,390.00
A286 BUSINESS SUPPORT UNIT	£0.00	-£30.00	£50.00	£50.00	£40.00
	£497,310.00	£442,130.00	£447,490.00	£487,840.00	£506,330.00
<b>P131 WORCESTERSHIRE HUB</b>					
A260 WORCESTERSHIRE HUB	£200.00	-£7,830.00	-£11,410.00	-£12,300.00	-£13,220.00
	£200.00	-£7,830.00	-£11,410.00	-£12,300.00	-£13,220.00
<b>P135 COMMON SERVICES</b>					
A335 COMPUTER SERVICES	£19,260.00	-£13,730.00	-£23,140.00	-£23,450.00	-£23,070.00
A341 PRINT MANAGEMENT	£80.00	£0.00	£0.00	£0.00	£0.00
	£19,340.00	-£13,730.00	-£23,140.00	-£23,450.00	-£23,070.00
<b>P233 CORPORATE COSTS</b>					
A294 CENTRAL CORPORATE COSTS	£3,502,250.00	£2,877,820.00	£2,963,120.00	£2,706,150.00	£2,561,720.00
	£3,502,250.00	£2,877,820.00	£2,963,120.00	£2,706,150.00	£2,561,720.00
<b>Total S2 RESOURCES</b>	<b>£4,640,280.00</b>	<b>£3,822,180.00</b>	<b>£3,917,550.00</b>	<b>£3,753,700.00</b>	<b>£3,643,520.00</b>

**RESOURCES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P095 RESOURCES ADMINISTRATION</b>					
<b>A265 RESOURCES ADMINISTRATION</b>					
R300 Accountancy and Support					
R301 Internal Audit					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£769,180.00	£749,430.00	£702,330.00	£724,990.00	£745,830.00
Vacancy Savings	-£17,670.00	-£9,330.00	-£18,670.00	-£19,050.00	-£19,430.00
Employer's Superannuation Contribution	£0.00	£163,560.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£9,280.00	£50,690.00	£8,050.00	£8,200.00	£8,380.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£51,590.00	£39,380.00	£41,430.00	£42,400.00	£43,140.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£200.00	£0.00	£200.00	£200.00	£200.00
Car Allowances	£450.00	£150.00	£150.00	£150.00	£150.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£2,290.00	£2,290.00	£3,040.00	£2,390.00	£2,390.00
Services	£13,340.00	£11,320.00	£11,320.00	£11,320.00	£11,320.00
Communications & Computing Expenses	£80,560.00	£92,620.00	£89,460.00	£89,960.00	£79,960.00
Grants & Subscriptions	£600.00	£200.00	£200.00	£200.00	£200.00
	£20,080.00	£20,610.00	£20,610.00	£20,610.00	£20,610.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	£48,520.00	£74,520.00	£76,010.00	£77,530.00	£79,080.00
<b>SUPPORT SERVICES</b>					
Financial Services	£0.00	£1,030.00	£1,090.00	£1,150.00	£1,160.00
ICT Services	£42,380.00	£43,660.00	£42,340.00	£43,460.00	£43,520.00
Legal Services	£21,140.00	£21,500.00	£22,040.00	£22,740.00	£22,630.00
Human Resources	£13,120.00	£13,590.00	£13,780.00	£14,200.00	£14,450.00
Convenor Recharges	£1,690.00	£1,720.00	£1,920.00	£2,040.00	£2,160.00
Chief Executive	£5,360.00	£2,890.00	£3,590.00	£3,780.00	£3,860.00
Facilities Management	£35,470.00	£21,730.00	£22,490.00	£22,330.00	£22,420.00
Property Services	£3,900.00	£3,730.00	£3,660.00	£3,730.00	£3,740.00
Departmental Administrative Expenses	£8,960.00	£6,900.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£1,110,440.00</b>	<b>£1,312,190.00</b>	<b>£1,045,040.00</b>	<b>£1,072,330.00</b>	<b>£1,085,770.00</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	-£35,110.00	-£35,110.00	-£35,760.00	-£36,510.00	-£36,510.00
Shared Services Income	-£2,500.00	-£2,500.00	-£2,550.00	-£2,600.00	-£2,650.00
Customer & Client Receipts	-£6,390.00	-£5,060.00	-£3,180.00	-£3,180.00	-£5,050.00
Recharges to Other Services	-£1,057,180.00	-£1,040,150.00	-£1,003,560.00	-£1,030,060.00	-£1,041,600.00
Use of Earmarked Reserve	£0.00	-£229,370.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£1,101,180.00</b>	<b>-£1,312,190.00</b>	<b>-£1,045,050.00</b>	<b>-£1,072,350.00</b>	<b>-£1,085,810.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£9,260.00</b>	<b>£0.00</b>	<b>-£10.00</b>	<b>-£20.00</b>	<b>-£40.00</b>
<b>Total P095 RESOURCES ADMINISTRATION</b>	<b>£9,260.00</b>	<b>£0.00</b>	<b>-£10.00</b>	<b>-£20.00</b>	<b>-£40.00</b>

## RESOURCES

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P100 REVENUES</b>					
<b>A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES</b>					
R310 Council Tax and National Non-Domestic Rates					
R311 Business Improvement District					
R313 Discretionary Business Support Grant					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£647,770.00	£588,630.00	£610,080.00	£655,970.00	£684,090.00
Vacancy Savings	-£13,160.00	-£6,950.00	-£13,910.00	-£14,190.00	-£14,470.00
Indirect Employee Expenses	£6,470.00	£17,420.00	£6,460.00	£6,650.00	£6,870.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£29,300.00	£19,000.00	£20,890.00	£21,300.00	£21,720.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£150.00	£0.00	£150.00	£150.00	£150.00
Car Allowances	£1,900.00	£2,200.00	£2,200.00	£2,200.00	£2,200.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£1,080.00	£270.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£8,960.00	£8,960.00	£8,960.00	£8,310.00	£8,310.00
Services	£54,400.00	£32,500.00	£33,400.00	£33,400.00	£33,400.00
Communications & Computing	£90,030.00	£91,620.00	£90,980.00	£92,720.00	£82,950.00
Grants & Subscriptions	£7,300.00	£2,300.00	£2,300.00	£2,300.00	£2,300.00
Miscellaneous Expenses	£0.00	£55,775.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
<b>SUPPORT SERVICES</b>					
Financial Services	£51,540.00	£53,800.00	£67,980.00	£71,600.00	£70,490.00
ICT Services	£32,920.00	£34,690.00	£33,490.00	£34,370.00	£34,460.00
Legal Services	£1,180.00	£1,120.00	£1,230.00	£1,250.00	£1,320.00
Human Resources	£6,890.00	£7,150.00	£7,220.00	£7,470.00	£7,640.00
Convenor Recharges	£1,740.00	£1,720.00	£1,920.00	£2,040.00	£2,150.00
Worcestershire Hub	£74,820.00	£83,890.00	£88,440.00	£89,750.00	£88,750.00
Corporate Support Services	£31,540.00	£31,260.00	£32,670.00	£32,970.00	£32,720.00
Departmental Administrative Expenses	£17,100.00	£15,140.00	£7,060.00	£7,240.00	£6,770.00
<b>GROSS EXPENDITURE</b>	<b>£1,051,930.00</b>	<b>£1,040,495.00</b>	<b>£1,001,520.00</b>	<b>£1,055,500.00</b>	<b>£1,071,820.00</b>
<b>INCOME</b>					
Government Grants	-£131,900.00	-£146,120.00	-£146,120.00	-£146,120.00	-£146,120.00
Council Tax Support Scheme	-£75,000.00	-£180,775.00	-£75,000.00	-£75,000.00	-£75,000.00
Other Grants, Reimbursements & Contributions	-£20,000.00	-£20,000.00	-£20,000.00	-£20,000.00	-£20,000.00
Customer & Client Receipts	-£213,110.00	-£158,890.00	-£218,900.00	-£218,900.00	-£218,900.00
Use of Earmarked Reserve	£0.00	-£10,920.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£440,010.00</b>	<b>-£516,705.00</b>	<b>-£460,020.00</b>	<b>-£460,020.00</b>	<b>-£460,020.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£611,920.00</b>	<b>£523,790.00</b>	<b>£541,500.00</b>	<b>£595,480.00</b>	<b>£611,800.00</b>
<b>Total P100 REVENUES</b>	<b>£611,920.00</b>	<b>£523,790.00</b>	<b>£541,500.00</b>	<b>£595,480.00</b>	<b>£611,800.00</b>

## RESOURCES

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A280 BENEFIT PAYMENTS</b>					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£22,830,000.00	£19,870,000.00	£19,870,000.00	£19,870,000.00	£19,870,000.00
Rate Rebates	£183,600.00	£300,000.00	£300,000.00	£300,000.00	£300,000.00
Local Scheme	£21,000.00	£20,000.00	£20,000.00	£20,000.00	£20,000.00
Discretionary	£221,070.00	£155,540.00	£155,540.00	£155,540.00	£155,540.00
<b>GROSS EXPENDITURE</b>	<b>£23,255,670.00</b>	<b>£20,345,540.00</b>	<b>£20,345,540.00</b>	<b>£20,345,540.00</b>	<b>£20,345,540.00</b>
<u>INCOME</u>					
Rent Allowances	-£22,900,000.00	-£19,940,100.00	-£19,940,100.00	-£19,940,100.00	#####
Rent Rebates	-£183,600.00	-£300,000.00	-£300,000.00	-£300,000.00	-£300,000.00
Discretionary	-£221,070.00	-£155,540.00	-£155,540.00	-£155,540.00	-£155,540.00
Local Scheme	-£15,750.00	-£15,000.00	-£15,000.00	-£15,000.00	-£15,000.00
<b>GROSS INCOME</b>	<b>-£23,320,420.00</b>	<b>-£20,410,640.00</b>	<b>-£20,410,640.00</b>	<b>-£20,410,640.00</b>	<b>#####</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£64,750.00</b>	<b>-£65,100.00</b>	<b>-£65,100.00</b>	<b>-£65,100.00</b>	<b>-£65,100.00</b>



## RESOURCES

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A285 BENEFITS ADMINISTRATION</b>					
R325 Benefits Administration					
R327 Track & Trace Support Scheme					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£731,260.00	£729,960.00	£640,220.00	£673,910.00	£707,160.00
Vacancy Savings	-£16,470.00	-£8,700.00	-£17,400.00	-£17,750.00	-£18,100.00
Employer's Superannuation Contribution	£0.00	£213,240.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£6,760.00	£39,170.00	£6,930.00	£7,180.00	£7,480.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£23,440.00	£30,220.00	£33,100.00	£33,760.00	£34,410.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£250.00	£50.00	£250.00	£250.00	£250.00
Car Allowances	£700.00	£200.00	£700.00	£700.00	£700.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£2,210.00	£460.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£6,300.00	£6,300.00	£6,300.00	£6,140.00	£6,140.00
Services	£7,000.00	£3,000.00	£4,000.00	£4,000.00	£4,000.00
Communications & Computing	£123,600.00	£132,370.00	£129,710.00	£132,120.00	£120,390.00
Grants & Subscriptions	£2,440.00	£2,440.00	£2,440.00	£2,440.00	£2,440.00
Miscellaneous Expenses	£0.00	£52,670.00	£0.00	£0.00	£0.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	£0.00	£411,500.00	£0.00	£0.00	£0.00
<b>SUPPORT SERVICES</b>					
Financial Services	£48,660.00	£50,800.00	£63,440.00	£66,890.00	£65,780.00
ICT Services	£39,520.00	£41,830.00	£40,110.00	£41,160.00	£41,410.00
Legal Services	£4,420.00	£4,150.00	£3,890.00	£3,970.00	£4,140.00
Human Resources	£7,740.00	£8,040.00	£8,140.00	£8,430.00	£8,630.00
Convenor Recharges	£2,140.00	£2,000.00	£2,240.00	£2,380.00	£2,510.00
Worcestershire Hub	£42,380.00	£32,260.00	£36,870.00	£37,370.00	£36,960.00
Corporate Support Services	£36,610.00	£36,340.00	£37,960.00	£38,330.00	£38,030.00
Departmental Administrative Expenses	£17,100.00	£15,140.00	£7,060.00	£7,240.00	£6,770.00
<b>GROSS EXPENDITURE</b>	<b>£1,086,060.00</b>	<b>£1,803,440.00</b>	<b>£1,005,960.00</b>	<b>£1,048,520.00</b>	<b>£1,069,100.00</b>
<u>INCOME</u>					
Government Grants	-£478,770.00	-£699,990.00	-£455,220.00	-£455,220.00	-£455,220.00
Other Grants, Reimbursements & Contributions	£0.00	-£59,160.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£44,200.00	-£45,400.00	-£38,200.00	-£40,410.00	-£42,490.00
Use of Earmarked Reserve	-£1,030.00	-£491,630.00	£0.00	£0.00	£0.00
<b>GROSS INCOME</b>	<b>-£524,000.00</b>	<b>-£1,296,180.00</b>	<b>-£493,420.00</b>	<b>-£495,630.00</b>	<b>-£497,710.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£562,060.00</b>	<b>£507,260.00</b>	<b>£512,540.00</b>	<b>£552,890.00</b>	<b>£571,390.00</b>

## RESOURCES

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A286 BUSINESS SUPPORT UNIT</b>					
R299 Business Support Unit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£42,500.00	£45,290.00	£49,450.00	£50,740.00	£51,820.00
Vacancy Savings	-£1,000.00	-£530.00	-£1,060.00	-£1,080.00	-£1,100.00
Indirect Employee Expenses	£440.00	£470.00	£470.00	£490.00	£500.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£28,660.00	£24,460.00	£25,650.00	£26,260.00	£26,720.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£3,200.00	£3,200.00	£3,200.00	£3,200.00	£3,200.00
Printing, Stationery & General Office Expenses	£8,800.00	£6,300.00	£8,800.00	£8,550.00	£8,550.00
Services	£70.00	£10.00	£10.00	£10.00	£10.00
Communications & Computing	£83,550.00	£84,110.00	£84,020.00	£84,120.00	£83,040.00
SUPPORT SERVICES					
Financial Services	£2,110.00	£2,330.00	£2,620.00	£2,670.00	£2,770.00
ICT Services	£4,790.00	£5,260.00	£4,790.00	£4,890.00	£4,920.00
Human Resources	£850.00	£890.00	£920.00	£960.00	£990.00
Convenor Recharges	£240.00	£290.00	£320.00	£340.00	£360.00
CAPITAL CHARGES					
Depreciation	£2,000.00	£2,000.00	£2,000.00	£2,000.00	£0.00
GROSS EXPENDITURE	£176,210.00	£174,080.00	£181,190.00	£183,150.00	£181,780.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£10.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£1,300.00	-£500.00	-£500.00	-£500.00	-£500.00
Recharges to Other Services	-£166,900.00	-£165,610.00	-£172,640.00	-£174,600.00	-£173,240.00
Recharges	-£8,000.00	-£8,000.00	-£8,000.00	-£8,000.00	-£8,000.00
GROSS INCOME	-£176,210.00	-£174,110.00	-£181,140.00	-£183,100.00	-£181,740.00
<b>NET EXPENDITURE/(INCOME)</b>	£0.00	-£30.00	£50.00	£50.00	£40.00
<b>Total P105 HOUSING BENEFITS/WELFARE</b>	<b>£497,310.00</b>	<b>£442,130.00</b>	<b>£447,490.00</b>	<b>£487,840.00</b>	<b>£506,330.00</b>

**RESOURCES**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P131 WORCESTERSHIRE HUB</b>					
<b>A260 WORCESTERSHIRE HUB</b>					
R295 Worcestershire Hub					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£273,710.00	£268,240.00	£290,630.00	£296,010.00	£300,180.00
Vacancy Savings	-£6,420.00	-£3,390.00	-£6,780.00	-£6,920.00	-£7,050.00
Indirect Employee Expenses	£2,610.00	£2,940.00	£2,970.00	£3,010.00	£2,920.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£32,230.00	£38,000.00	£41,790.00	£42,600.00	£43,430.00
Cleaning & Domestic Supplies	£300.00	£300.00	£300.00	£300.00	£310.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	£50.00	£0.00	£50.00	£50.00	£50.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£0.00	£0.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£610.00	£620.00	£610.00	£390.00	£390.00
Services	£1,090.00	£920.00	£970.00	£1,010.00	£1,070.00
Communications & Computing	£33,200.00	£33,280.00	£32,840.00	£33,350.00	£25,360.00
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Additional Support From Social Fund	£1,000.00	£16,500.00	£1,000.00	£1,000.00	£1,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£6,540.00	£6,760.00	£6,940.00	£7,070.00	£7,220.00
ICT Services	£24,730.00	£26,080.00	£25,000.00	£25,690.00	£25,520.00
Human Resources	£6,040.00	£6,260.00	£6,290.00	£6,490.00	£6,660.00
Convenor Recharges	£770.00	£570.00	£640.00	£680.00	£720.00
Facilities Management	£1,320.00	£1,380.00	£1,500.00	£1,550.00	£1,570.00
Departmental Administrative Expenses	£900.00	£690.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£378,680.00</b>	<b>£399,150.00</b>	<b>£404,750.00</b>	<b>£412,280.00</b>	<b>£409,350.00</b>
<b><u>INCOME</u></b>					
Recharges to Other Services	-£377,480.00	-£390,480.00	-£405,530.00	-£413,950.00	-£411,940.00
Use of Earmarked Reserve	-£1,000.00	-£16,500.00	-£10,630.00	-£10,630.00	-£10,630.00
<b>GROSS INCOME</b>	<b>-£378,480.00</b>	<b>-£406,980.00</b>	<b>-£416,160.00</b>	<b>-£424,580.00</b>	<b>-£422,570.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£200.00</b>	<b>-£7,830.00</b>	<b>-£11,410.00</b>	<b>-£12,300.00</b>	<b>-£13,220.00</b>
<b>Total P131 WORCESTERSHIRE HUB</b>	<b>£200.00</b>	<b>-£7,830.00</b>	<b>-£11,410.00</b>	<b>-£12,300.00</b>	<b>-£13,220.00</b>

## RESOURCES

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R430 Central Computer Costs					
R431 I.T. Section Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£478,370.00	£505,470.00	£482,180.00	£490,230.00	£490,640.00
Vacancy Savings	-£10,360.00	-£5,470.00	-£10,940.00	-£11,160.00	-£11,380.00
Indirect Employee Expenses	£10,320.00	£14,740.00	£9,410.00	£9,490.00	£9,560.00
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	£65,920.00	£46,470.00	£48,730.00	£49,890.00	£50,760.00
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	£200.00	£200.00	£200.00	£200.00	£200.00
Car Allowances	£600.00	£500.00	£500.00	£500.00	£500.00
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	£160.00	£160.00	£160.00	£90.00	£90.00
Services	£17,230.00	£15,250.00	£15,370.00	£16,100.00	£16,960.00
Communications & Computing Expenses	£450.00	£180.00	£100.00	£100.00	£100.00
	£120.00	£120.00	£120.00	£120.00	£120.00
<b>SUPPORT SERVICES</b>					
Financial Services	£15,340.00	£16,620.00	£17,300.00	£17,470.00	£17,840.00
Legal Services	£9,500.00	£8,500.00	£8,890.00	£9,040.00	£9,060.00
Human Resources	£5,700.00	£5,910.00	£5,990.00	£6,150.00	£6,290.00
Convenor Recharges	£1,160.00	£860.00	£960.00	£1,020.00	£1,080.00
Departmental Administrative Expenses	£8,960.00	£6,900.00	£0.00	£0.00	£0.00
<b>GROSS EXPENDITURE</b>	<b>£603,670.00</b>	<b>£616,410.00</b>	<b>£578,970.00</b>	<b>£589,240.00</b>	<b>£591,820.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£13,950.00	-£5,000.00	£0.00	£0.00	£0.00
Shared Services Income	£0.00	-£11,970.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£578,460.00	-£599,440.00	-£578,970.00	-£589,240.00	-£591,820.00
<b>GROSS INCOME</b>	<b>-£592,410.00</b>	<b>-£616,410.00</b>	<b>-£578,970.00</b>	<b>-£589,240.00</b>	<b>-£591,820.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£11,260.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>

## RESOURCES

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R430 Central Computer Costs					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	£61,510.00	£67,980.00	£68,590.00	£70,480.00	£69,940.00
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	£254,520.00	£322,630.00	£270,150.00	£270,080.00	£269,080.00
Communications & Computing	£118,770.00	£133,190.00	£126,370.00	£126,370.00	£125,520.00
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	£20,730.00	£19,110.00	£15,480.00	£15,810.00	£16,010.00
<b>CAPITAL CHARGES</b>					
Depreciation	£317,740.00	£352,360.00	£322,050.00	£298,970.00	£146,880.00
<b>GROSS EXPENDITURE</b>	<b>£773,270.00</b>	<b>£895,270.00</b>	<b>£802,640.00</b>	<b>£781,710.00</b>	<b>£627,430.00</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£8,400.00	-£8,400.00	-£8,400.00	£0.00	£0.00
Shared Services Income	-£106,000.00	-£121,390.00	-£126,930.00	-£103,930.00	-£75,500.00
Customer & Client Receipts	-£12,590.00	-£72,530.00	-£13,230.00	-£13,160.00	-£11,310.00
Recharge of Central Computer Costs	-£638,280.00	-£706,680.00	-£677,220.00	-£688,070.00	-£563,690.00
<b>GROSS INCOME</b>	<b>-£765,270.00</b>	<b>-£909,000.00</b>	<b>-£825,780.00</b>	<b>-£805,160.00</b>	<b>-£650,500.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£8,000.00</b>	<b>-£13,730.00</b>	<b>-£23,140.00</b>	<b>-£23,450.00</b>	<b>-£23,070.00</b>

## RESOURCES

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P135 COMMON SERVICES</b>					
<b>A341 PRINT MANAGEMENT</b>					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£18,000.00	£18,000.00	£18,000.00	£18,000.00	£18,000.00
Communications & Computing	£4,800.00	£4,800.00	£4,800.00	£4,800.00	£4,800.00
CAPITAL CHARGES					
Depreciation	£23,630.00	£23,630.00	£23,620.00	£16,050.00	£16,040.00
<b>GROSS EXPENDITURE</b>	<b>£46,430.00</b>	<b>£46,430.00</b>	<b>£46,420.00</b>	<b>£38,850.00</b>	<b>£38,840.00</b>
<u>INCOME</u>					
Shared Services Income	-£28,040.00	-£28,120.00	-£28,110.00	-£28,110.00	-£28,110.00
Customer & Client Receipts	-£50.00	-£50.00	-£50.00	-£50.00	-£50.00
Recharges to Directorates for Print Management	-£18,260.00	-£18,260.00	-£18,260.00	-£10,690.00	-£10,680.00
<b>GROSS INCOME</b>	<b>-£46,350.00</b>	<b>-£46,430.00</b>	<b>-£46,420.00</b>	<b>-£38,850.00</b>	<b>-£38,840.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£80.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£0.00</b>
<b>Total P135 COMMON SERVICES</b>	<b>£19,340.00</b>	<b>-£13,730.00</b>	<b>-£23,140.00</b>	<b>-£23,450.00</b>	<b>-£23,070.00</b>

## RESOURCES

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P233 CORPORATE COSTS</b>					
<b>A294 CENTRAL CORPORATE COSTS</b>					
R335 Central Corporate Costs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	£1,215,500.00	£1,215,000.00	£1,213,700.00	£1,400,000.00	£1,400,000.00
Additional Costs from Management Restructure	£0.00	£13,340.00	£40,800.00	£41,620.00	£42,450.00
Reduction in Pay award to 2%	-£104,500.00	£0.00	£0.00	£0.00	£0.00
Pension Costs - Unfunded Benefits	£470,630.00	£446,400.00	£448,400.00	£448,400.00	£448,400.00
Apprenticeship Levy	£27,190.00	£26,000.00	£25,500.00	£26,010.00	£26,530.00
Pay and Grading Review	£178,200.00	£0.00	£0.00	£0.00	£0.00
Increase in Pay Award to 3%	£0.00	£0.00	£106,110.00	£107,660.00	£109,360.00
Employer's Superannuation Contribution	£7,650.00	£8,450.00	£8,620.00	£8,790.00	£8,970.00
Indirect Employee Expenses	£3,050.00	£2,340.00	£3,050.00	£3,200.00	£3,360.00
PREMISES RELATED EXPENDITURE					
Energy Costs	£0.00	£0.00	£49,940.00	£9,600.00	£9,900.00
Premises Insurance	£0.00	£0.00	£18,750.00	£25,000.00	£25,000.00
SUPPLIES & SERVICES					
Services	£20,000.00	£22,160.00	£20,000.00	£20,000.00	£20,000.00
Bank Charges & Commission	£77,230.00	£73,210.00	£72,550.00	£72,340.00	£72,340.00
Audit Fees/Inspection Fees	£57,300.00	£87,300.00	£91,700.00	£93,530.00	£95,410.00
Parish Localism Fund	£0.00	£18,140.00	£0.00	£0.00	£0.00
Grants to Voluntary Bodies	£0.00	£19,360.00	£14,000.00	£0.00	£0.00
Miscellaneous Expenses	£1,450,000.00	£894,960.00	£850,000.00	£450,000.00	£300,000.00
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£100,000.00	£100,000.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£3,502,250.00	£2,926,660.00	£2,963,120.00	£2,706,150.00	£2,561,720.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£30,700.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£18,140.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	-£48,840.00	£0.00	£0.00	£0.00
<b>NET EXPENDITURE/(INCOME)</b>	£3,502,250.00	£2,877,820.00	£2,963,120.00	£2,706,150.00	£2,561,720.00
<b>Total P233 CORPORATE COSTS</b>	<b>£3,502,250.00</b>	<b>£2,877,820.00</b>	<b>£2,963,120.00</b>	<b>£2,706,150.00</b>	<b>£2,561,720.00</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
A515 CAPITAL ACCOUNT	£99,920.00	£102,700.00	£275,420.00	£460,100.00	£661,430.00
A520 INTEREST RECEIVED	-£20,000.00	-£28,000.00	-£55,000.00	-£100,000.00	-£90,000.00
	£79,920.00	£74,700.00	£220,420.00	£360,100.00	£571,430.00
<b>P231 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD</b>					
A535 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD	-£2,080.00	£0.00	£0.00	-£10,280.00	-£10,280.00
	-£2,080.00	£0.00	£0.00	-£10,280.00	-£10,280.00
<b>Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED</b>	<b>£77,840.00</b>	<b>£74,700.00</b>	<b>£220,420.00</b>	<b>£349,820.00</b>	<b>£561,150.00</b>



**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A515 CAPITAL ACCOUNT</b>					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Financial Services	£83,760.00	£78,990.00	£78,430.00	£79,920.00	£83,010.00
CAPITAL CHARGES					
Loss on Impairment of Assets - Final KSF Adjustment	£0.00	£1,030.00	£0.00	£0.00	£0.00
CAPITAL FINANCING COSTS					
Interest Payments	£517,270.00	£454,720.00	£578,630.00	£613,560.00	£620,640.00
Direct Revenue Funding	£50,000.00	£108,950.00	£0.00	£0.00	£0.00
Interest on External Borrowing	£446,980.00	£446,980.00	£446,980.00	£446,980.00	£446,980.00
Treasury Consultancy	£15,000.00	£20,020.00	£0.00	£0.00	£0.00
Minimum Revenue Provision - Capital Programme	£1,260,650.00	£1,213,070.00	£1,354,540.00	£1,475,550.00	£1,503,400.00
<b>GROSS EXPENDITURE</b>	<b>£2,373,660.00</b>	<b>£2,323,760.00</b>	<b>£2,458,580.00</b>	<b>£2,616,010.00</b>	<b>£2,654,030.00</b>
<u>INCOME</u>					
External Interest	£0.00	-£23,400.00	£0.00	£0.00	£0.00
Icelandic Interest	£0.00	-£290.00	£0.00	£0.00	£0.00
Recharges	-£2,183,780.00	-£2,048,460.00	-£2,143,200.00	-£2,145,940.00	-£1,992,600.00
Use of Earmarked Reserve	-£89,960.00	-£148,910.00	-£39,960.00	-£9,970.00	£0.00
<b>GROSS INCOME</b>	<b>-£2,273,740.00</b>	<b>-£2,221,060.00</b>	<b>-£2,183,160.00</b>	<b>-£2,155,910.00</b>	<b>-£1,992,600.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>£99,920.00</b>	<b>£102,700.00</b>	<b>£275,420.00</b>	<b>£460,100.00</b>	<b>£661,430.00</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A520 INTEREST RECEIVED</b>					
R805 Interest Received					
<u>INCOME</u>					
External Interest	-£20,000.00	-£28,000.00	-£55,000.00	-£100,000.00	-£90,000.00
GROSS INCOME	-£20,000.00	-£28,000.00	-£55,000.00	-£100,000.00	-£90,000.00
<b>NET EXPENDITURE/(INCOME)</b>	-£20,000.00	-£28,000.00	-£55,000.00	-£100,000.00	-£90,000.00
<b>Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>	<b>£79,920.00</b>	<b>£74,700.00</b>	<b>£220,420.00</b>	<b>£360,100.00</b>	<b>£571,430.00</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2021/22		2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
	Original	Revised			
<b>P231 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD A535 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD R275 Capital Portfolio Fund Administration R810 Capital Portfolio Fund and Loans to Third Parties</b>					
<b>EXPENDITURE</b>					
<b>SUPPLIES &amp; SERVICES</b>					
Services	£62,290.00	£65,420.00	£55,000.00	£55,000.00	£55,000.00
<b>SUPPORT SERVICES</b>					
Financial Services	£12,940.00	£13,180.00	£14,520.00	£14,570.00	£14,940.00
Legal Services	£24,270.00	£23,380.00	£24,340.00	£28,460.00	£23,980.00
<b>CAPITAL FINANCING COSTS</b>					
Interest on External Borrowing	£325,000.00	£0.00	£135,000.00	£270,000.00	£270,000.00
Minimum Revenue Provision - Capital Programme	£185,000.00	£0.00	£0.00	£221,190.00	£221,190.00
<b>GROSS EXPENDITURE</b>	<b>£609,500.00</b>	<b>£101,980.00</b>	<b>£228,860.00</b>	<b>£589,220.00</b>	<b>£585,110.00</b>
<b>INCOME</b>					
Customer & Client Receipts	-£377,080.00	£0.00	-£135,000.00	-£501,470.00	-£501,470.00
External Interest	-£135,000.00	£0.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	-£7,290.00	-£10,420.00	£0.00	£0.00	£0.00
Recharge of Capital Portfolio Fund Management Overheads	-£92,210.00	-£91,560.00	-£93,860.00	-£98,030.00	-£93,920.00
<b>GROSS INCOME</b>	<b>-£611,580.00</b>	<b>-£101,980.00</b>	<b>-£228,860.00</b>	<b>-£599,500.00</b>	<b>-£595,390.00</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>-£2,080.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>-£10,280.00</b>	<b>-£10,280.00</b>
<b>Total P231 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES</b>	<b>-£2,080.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>-£10,280.00</b>	<b>-£10,280.00</b>

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# **Capital Programme**

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**CAPITAL PROGRAMME 2022 TO 2032**

**APPENDIX 1/A**

Detail	2021-22 Original	2021-22 Revised	2022-23 Estimate	2023-24 Estimate	2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate	2028-29 Estimate	2029-30 Estimate	2030-31 Estimate	2031-32 Estimate	Prior to 01/04/2021	Total
<b>1. COMMITTED EXPENDITURE</b>														
<b>1. CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL</b>														
New Headquarters - Office Accommodation	£413,610	£0	£413,610	£0	£0	£0	£0	£0	£0	£0	£0	£0	£9,586,390	£10,000,000
<b>SUB TOTAL</b>	<b>£413,610</b>	<b>£0</b>	<b>£413,610</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£9,586,390</b>	<b>£10,000,000</b>
<b>2. COMMUNITY AND ENVIRONMENTAL SERVICES</b>														
Parking Facilities: Improvement to Car Parks	£54,530	£0	£54,530	£0	£0	£0	£0	£0	£0	£0	£0	£0	£419,970	£474,500
Green Street Depot Investment	£70,000	£153,410	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£3,746,590	£3,900,000
Stourport Riverside	£78,500	£119,770	£20,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£10,230	£150,000
Community Safety CCTV Upgrade (Grant Funded)	£0	£24,860	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£24,860
Brinton Park HLF Scheme (subject to successful HLF bid)	£1,086,520	£1,116,870	£887,520	£582,240	£0	£0	£0	£0	£0	£0	£0	£0	£13,370	£2,600,000
Commercial Activity Capital Funding*	£385,000	£0	£395,390	£0	£0	£0	£0	£0	£0	£0	£0	£0	£54,610	£450,000
* Subject to Business Cases & approval by the Commercial Activity Board														
<b>SUB TOTAL</b>	<b>£1,674,550</b>	<b>£1,414,910</b>	<b>£1,357,440</b>	<b>£582,240</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£4,244,770</b>	<b>£7,599,360</b>
<b>3. ECONOMIC PROSPERITY AND PLACE</b>														
Housing Strategy:														
Disabled Facilities Grants (subject to confirmation 22-23 onwards)	£1,000,000	£1,200,000	£2,055,460	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£14,697,760	£26,953,220
BCF Energy Efficiency	£0	£50,000	£150,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£200,000
BCF Disabled Adapted Units	£0	£150,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£150,000
Property Flood Grants	£450,000	£602,340	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£47,660	£650,000
Property Conversion, Stourport	£0	£19,110	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£40,890	£60,000
Castle Road Development	£0	£100,000	£3,353,360	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£3,453,360
Housing Assistance - Private Sector Measures (including Decent Homes Grant)	£33,950	£100,200	£106,000	£106,000	£0	£0	£0	£0	£0	£0	£0	£0	£1,934,110	£2,246,310
Flood Relief	£0	£28,410	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£170,590	£199,000
Flood Recovery Support (expenditure is conditional upon receipt of grant)	£0	£190,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£190,000
Green Homes Grants Phase 1	£0	£300,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£300,000
Green Homes Grants Phase 2	£0	£525,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£525,000
Carbon Management Plan	£0	£0	£20,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£83,150	£103,150
Future Investment Evergreen Fund (unallocated balance)*	£639,660	£466,250	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£466,250
Acquisition of Land at Horsefair, Kidderminster	£0	£50,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£50,000
Crown House Car Park	£0	£3,180	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£27,400
Industrial Units Development - Silverwoods	£1,930,040	£1,960,020	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£190,020	£2,150,040
Industrial Units Frenco Development - Silverwoods	£0	£409,930	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£636,260	£1,046,190
Churchfields Development (Grant Funded)	£0	£166,520	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£2,533,480	£2,700,000
Electric Vehicle Chargepoints	£0	£271,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£271,000
Levelling Up Fund	£0	£3,000,000	£14,900,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£17,900,000
Capital Portfolio Fund*	£3,175,620	£6,050,830	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£16,754,620	£22,805,450
Development Loans Fund*	£8,000,000	£2,000,000	£8,000,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£10,000,000
Future High Streets Fund**	£21,760,600	£4,571,420	£7,201,110	£9,751,920	£0	£0	£0	£0	£0	£0	£0	£0	£236,150	£21,760,600
* Subject to Business Cases & Due Diligence														
** Co-funding subject to full Business Case following the principles of the Capital Portfolio Fund														
<b>SUB TOTAL</b>	<b>£36,989,870</b>	<b>£22,214,210</b>	<b>£35,785,930</b>	<b>£10,857,920</b>	<b>£1,000,000</b>	<b>£1,000,000</b>	<b>£1,000,000</b>	<b>£1,000,000</b>	<b>£1,000,000</b>	<b>£1,000,000</b>	<b>£1,000,000</b>	<b>£1,000,000</b>	<b>£37,348,910</b>	<b>£114,206,970</b>
<b>4. RESOURCES</b>														
ICT Strategy	£488,000	£556,290	£325,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£4,053,490	£4,934,780
<b>SUB TOTAL</b>	<b>£488,000</b>	<b>£556,290</b>	<b>£325,000</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£4,053,490</b>	<b>£4,934,780</b>
<b>5. VEHICLE, EQUIPMENT &amp; SYSTEMS RENEWAL SCHEDULE</b>														
Vehicles & Equipment & Systems Renewal Schedule	£1,004,000	£1,002,130	£482,720	£606,720	£506,720	£1,158,720	£1,494,720	£266,720	£842,220	£136,720	£295,720	£111,720	£7,708,940	£14,613,770
<b>SUB TOTAL</b>	<b>£1,004,000</b>	<b>£1,002,130</b>	<b>£482,720</b>	<b>£606,720</b>	<b>£506,720</b>	<b>£1,158,720</b>	<b>£1,494,720</b>	<b>£266,720</b>	<b>£842,220</b>	<b>£136,720</b>	<b>£295,720</b>	<b>£111,720</b>	<b>£7,708,940</b>	<b>£14,613,770</b>
<b>TOTAL COMMITTED EXPENDITURE</b>	<b>£40,570,030</b>	<b>£25,187,540</b>	<b>£38,364,700</b>	<b>£12,046,880</b>	<b>£1,506,720</b>	<b>£2,158,720</b>	<b>£2,494,720</b>	<b>£1,266,720</b>	<b>£1,842,220</b>	<b>£1,136,720</b>	<b>£1,295,720</b>	<b>£1,111,720</b>	<b>£62,942,500</b>	<b>£151,354,880</b>

CAPITAL PROGRAMME 2022 TO 2032

APPENDIX 1/A

Detail	2021-22 Original	2021-22 Revised	2022-23 Estimate	2023-24 Estimate	2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate	2028-29 Estimate	2029-30 Estimate	2030-31 Estimate	2031-32 Estimate	Prior to 01/04/2021	Total
<b>2. FINANCING</b>														
Capital Receipts: Funding Approved	£1,609,080	£1,240,670	£1,075,520	£106,000	£0	£0	£0	£0	£0	£0	£0	£0		£2,422,190
Prudential Borrowing for Carbon Management Scheme	£0	£0	£20,000	£0	£0	£0	£0	£0	£0	£0	£0	£0		£20,000
Prudential Borrowing for Industrial Units Development	£1,430,040	£1,460,020	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£1,460,020
Prudential Borrowing for Development Loans Fund	£8,000,000	£2,000,000	£8,000,000	£0	£0	£0	£0	£0	£0	£0	£0	£0		£10,000,000
Prudential Borrowing for Capital Portfolio Fund	£3,175,620	£6,050,830	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£6,050,830
Prudential Borrowing for additional Capital Portfolio Fund allocation (Future High Streets Fu	£1,250,000	£0	£0	£1,250,000	£0	£0	£0	£0	£0	£0	£0	£0		£1,250,000
Prudential Borrowing for Castle Road Development	£0	£100,000	£2,738,360	£0	£0	£0	£0	£0	£0	£0	£0	£0		£2,838,360
Prudential Borrowing for Green Street Depot Investment	£0	£24,460	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£24,460
Prudential Borrowing for Brinton Park HLF Scheme	£0	£0	£0	£186,630	£0	£0	£0	£0	£0	£0	£0	£0		£186,630
Prudential Borrowing for ICT Strategy	£488,000	£556,290	£325,000	£0	£0	£0	£0	£0	£0	£0	£0	£0		£881,290
Prudential Borrowing for Commercial Activity Capital Funding	£385,000	£0	£395,390	£0	£0	£0	£0	£0	£0	£0	£0	£0		£395,390
Prudential Borrowing for Stourport Riverside	£0	£26,420	£20,000	£0	£0	£0	£0	£0	£0	£0	£0	£0		£46,420
Prudential Borrowing for Frenco Site	£0	£328,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£328,000
Prudential Borrowing for Electric Vehicle Chargepoints (scheme subject to Council approval)	£0	£271,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£271,000
Better Care Fund Grant (from Worcestershire County Council - subject to confirmation 20/2)	£1,000,000	£1,400,000	£2,081,160	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000	£1,000,000		£12,481,160
HLF Partner External Funding	£1,086,520	£1,116,870	£887,520	£395,610	£0	£0	£0	£0	£0	£0	£0	£0		£2,400,000
Future High Street Property Acquisition External Funding	£20,510,600	£4,571,420	£7,201,110	£8,501,920	£0	£0	£0	£0	£0	£0	£0	£0		£20,274,450
Levelling Up Fund	£0	£3,000,000	£14,900,000	£0	£0	£0	£0	£0	£0	£0	£0	£0		£17,900,000
DEFRA Flood Grant Funding	£450,000	£602,340	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£602,340
S.106 Funding (Parking - Contractual Agreement)	£52,670	£0	£52,670	£0	£0	£0	£0	£0	£0	£0	£0	£0		£52,670
S.106 Funding (Castle Road Development)	£0	£0	£185,250	£0	£0	£0	£0	£0	£0	£0	£0	£0		£185,250
Department of Business, Energy and Industrial Strategy (BEIS) Funding	£0	£300,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£300,000
Department of Business, Energy and Industrial Strategy (BEIS) Fundingm(Phase 2)	£0	£525,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£525,000
S.106 Funding for Stourport Riverside Scheme	£78,500	£93,350	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£93,350
Flood Relief Grant (from DCLG)	£0	£28,410	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£28,410
Flood Support Grant	£0	£190,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£190,000
CCTV Grant (PCC)	£0	£24,860	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£24,860
Churchfields Development Grant (from Housing Infrastructure Fund)	£0	£166,520	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£166,520
Vehicles, Equipment & Systems (Prudential Borrowing)	£1,004,000	£1,002,130	£482,720	£606,720	£506,720	£1,158,720	£1,494,720	£266,720	£842,220	£136,720	£295,720	£111,720		£6,904,830
<b>Direct Revenue Funding:</b>														
Green Street Depot Investment	£50,000	£108,950	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0		£108,950
	£40,570,030	£25,187,540	£38,364,700	£12,046,880	£1,506,720	£2,158,720	£2,494,720	£1,266,720	£1,842,220	£1,136,720	£1,295,720	£1,111,720		£88,412,380

**VEHICLE, EQUIPMENT AND SYSTEMS  
RENEWALS SCHEDULE 2022 TO 2032**

**APPENDIX 1/B**

DETAIL	Fleet Number	2021-22 Original	2021-22 Revised	2022-23 Estimate	2023-24 Estimate	2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate	2028-29 Estimate	2029-30 Estimate	2030-31 Estimate	2031-32 Estimate
<b>1. VEHICLES</b>													
EMS & BIN LIFTS		£13,500	£13,500	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
GARAGE EQUIPMENT		£0	£17,680	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
REFURBISHMENT FUND		£0	£30,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
BIN STOCK RENEWALS		£0	£0	£111,720	£111,720	£111,720	£111,720	£111,720	£111,720	£111,720	£111,720	£111,720	£111,720
TIPPER 3500kg	AV063	£0	£0	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£0
TIPPER 3500kg	AV223	£0	£30,000	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£0
TRACTOR	AV070	£40,000	£0	£0	£40,000	£0	£0	£0	£0	£0	£0	£0	£0
LIGHT VAN	AV218	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£25,000	£0
LIGHT VAN	AV230	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£25,000	£0
LIGHT VAN	AV229	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£25,000	£0
MIDI TRACTOR	AV189	£30,000	£0	£0	£30,000	£0	£0	£0	£0	£0	£0	£0	£0
MOWING MACHINE	AV240	£35,000	£23,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV255	£0	£0	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0
TIPPER 3500kg	AV256	£0	£0	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0
JCB DIGGER	AV183	£60,000	£0	£0	£60,000	£0	£0	£0	£0	£0	£0	£0	£0
PAVEMENT SWEEPER	AV258	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£80,000	£0
SMALL REFUSE FREIGHTER 7500kg RCV	AV261	£0	£0	£0	£0	£0	£0	£0	£85,000	£0	£0	£0	£0
ROAD SWEEPER 15000kg	AV184	£0	£140,000	£0	£0	£0	£0	£130,000	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	NEW	£0	£0	£0	£0	£0	£0	£175,000	£0	£0	£0	£0	£0
CAR	AV279	£10,000	£0	£0	£12,000	£0	£0	£0	£0	£10,000	£0	£0	£0
CAR	AV272	£15,000	£0	£0	£15,000	£0	£0	£0	£0	£15,000	£0	£0	£0
FORK LIFT	FORKLIFT	£15,000	£17,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
PAVEMENT SWEEPER	AV275	£67,000	£75,000	£0	£0	£0	£0	£67,000	£0	£0	£0	£0	£0
PAVEMENT SWEEPER	AV276	£67,000	£75,000	£0	£0	£0	£0	£67,000	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV186	£180,500	£180,000	£0	£0	£0	£0	£0	£0	£170,500	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV187	£180,500	£180,000	£0	£0	£0	£0	£0	£0	£170,500	£0	£0	£0
REFUSE FREIGHTER 18000kg	AV185	£180,500	£165,000	£0	£0	£0	£0	£0	£0	£170,500	£0	£0	£0
LIGHT VAN	AV285	£0	£0	£0	£26,000	£0	£0	£0	£0	£20,000	£0	£0	£0
3500KG VAN	AV281	£0	£0	£0	£30,000	£0	£0	£0	£0	£23,000	£0	£0	£0
LIGHT VAN	AV282	£0	£0	£0	£30,000	£0	£0	£0	£0	£23,000	£0	£0	£0
LIGHT VAN	AV283	£0	£0	£30,000	£0	£0	£0	£0	£0	£23,000	£0	£0	£0
RIDE ON MOWER AND FLAIL	AV273	£0	£0	£28,000	£0	£0	£0	£0	£0	£17,500	£0	£0	£0
RIDE ON MOWER AND FLAIL	AV274	£0	£0	£28,000	£0	£0	£0	£0	£0	£17,500	£0	£0	£0
PAVEMENT SWEEPER	AV289	£0	£0	£85,000	£0	£0	£0	£0	£0	£70,000	£0	£0	£0
TRAILER	AV278	£0	£0	£0	£4,000	£0	£0	£0	£0	£0	£0	£3,000	£0
RIDE ON MOWER	AV287	£0	£0	£0	£28,000	£0	£0	£0	£0	£0	£25,000	£0	£0
CHIPPER	AV277	£0	£0	£0	£30,000	£0	£0	£0	£0	£0	£0	£26,000	£0
TRACTOR	AV225	£0	£0	£0	£60,000	£0	£0	£0	£0	£0	£0	£0	£0
ROAD SWEEPER 15000kg	AV280	£0	£0	£0	£130,000	£0	£0	£0	£0	£0	£0	£0	£0
4x4	AV288	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV292	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV286	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0	£0
TIPPER 7500kg	AV284	£0	£0	£0	£0	£55,000	£0	£0	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV290	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV291	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV241	£0	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV237	£0	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV238	£0	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0
REFUSE FREIGHTER 24000kg	AV234	£0	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV268	£0	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV239	£0	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV177	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV193	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV200	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV201	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV202	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV214	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0
TIPPER 3500kg	AV216	£0	£0	£0	£0	£0	£35,000	£0	£0	£0	£0	£0	£0
MEDIUM REFUSE FREIGHTER 12000kg RCV	AV211	£0	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£0	£0
RIDE ON MOWER	AV212	£0	£0	£0	£0	£0	£32,000	£0	£0	£0	£0	£0	£0
TIPPER 7000kg	AV181	£0	£0	£0	£0	£0	£0	£48,000	£0	£0	£0	£0	£0
REFUSE FREIGHTER 24000kg	AV245	£0	£0	£0	£0	£0	£0	£170,500	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV246	£0	£0	£0	£0	£0	£0	£170,500	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV083	£0	£0	£0	£0	£0	£0	£175,000	£0	£0	£0	£0	£0
REFUSE FREIGHTER 26000kg	AV084	£0	£0	£0	£0	£0	£0	£175,000	£0	£0	£0	£0	£0
RIDE ON MOWER	AV226	£0	£0	£0	£0	£0	£0	£25,000	£0	£0	£0	£0	£0
4x4	AV252	£0	£0	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£0
TIPPER 3500kg	AV220	£0	£0	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£0
TIPPER 3500kg	AV221	£0	£0	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£0
TIPPER 3500kg	AV222	£0	£0	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£0
<b>2. OTHER</b>													
Financial Management System Replacement	FMS001	£0	£45,950	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Flail Equipment replacement	R476	£0	£0	£0	£0	£20,000	£0	£0	£0	£0	£0	£0	£0
Zip Boilers replacement (Wyre Forest House)		£10,000	£10,000	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Lighting system upgrade (Wyre Forest House)		£100,000	£0	£200,000	£0	£0	£0	£0	£0	£0	£0	£0	£0
		£1,004,000	£1,002,130	£482,720	£606,720	£506,720	£1,158,720	£1,494,720	£266,720	£842,220	£136,720	£295,720	£111,720

Note. A fundamental review of all fossil fuel powered vehicles & equipment will be undertaken during the next year.

# PRUDENTIAL INDICATORS 2021-25

## ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
	Actual	Estimate	Estimate	Estimate	Estimate
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£0.00	£0.00	£413,610.00	£0.00	£0.00
COMMUNITY AND ENVIRONMENTAL SERVICES	£64,154.00	£1,414,910.00	£1,357,440.00	£582,240.00	£0.00
ECONOMIC PROSPERITY AND PLACE	£4,160,298.00	£14,163,380.00	£27,785,930.00	£10,857,920.00	£1,000,000.00
RESOURCES	£173,176.00	£556,290.00	£325,000.00	£0.00	£0.00
CAPITAL PORTFOLIO FUND AND GENERIC CAPITAL FUND	£33,250.00	£8,050,830.00	£8,000,000.00	£0.00	£0.00
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	£472,819.00	£1,002,130.00	£482,720.00	£606,720.00	£506,720.00
	£4,903,697.00	£25,187,540.00	£38,364,700.00	£12,046,880.00	£1,506,720.00

### Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Capital Strategy Report 2022/32.

\* Whilst it is highly unlikely that the full allocations will be spent in 2021-22 these are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.

The final capital position for 2020-21 has been stated above.

## ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
	Actual '000	Estimate '000	Estimate '000	Estimate '000	Estimate '000
<b>Capital Expenditure</b>					
Supported Spend (RSG Settlement)	£0.00	£0.00	£0.00	£0.00	£0.00
Unsupported Spend	£4,903.70	£25,188.00	£38,365.00	£12,047.00	£1,507.00
Total Spend	£4,903.70	£25,188.00	£38,365.00	£12,047.00	£1,507.00
<b>Financed by:</b>					
Borrowing/Leasing	£923.00	£11,819.00	£11,981.00	£2,043.00	£507.00
Capital Receipts	£284.00	£1,241.00	£1,076.00	£106.00	£0.00
Capital Grants	£3,697.00	£12,019.00	£25,308.00	£9,898.00	£1,000.00
Revenue	£0.00	£109.00	£0.00	£0.00	£0.00
<b>Capital Financing Requirement (CFR)</b>					
CFR	£40,319.00	£50,925.00	£61,551.00	£61,631.00	£60,147.00
Movement in CFR	£-247.00	£10,606.00	£10,626.00	£80.00	£-1,484.00
<b>External Debt</b>					
Borrowing	£37,000.00	£50,000.00	£61,000.00	£61,000.00	£60,000.00
Other Long Term Liabilities	£0.00	£0.00	£0.00	£0.00	£0.00
Total Debt at 31st March	£37,000.00	£50,000.00	£61,000.00	£61,000.00	£60,000.00
Under/(Over) borrowing	£3,319.00	£925.00	£551.00	£631.00	£147.00
MRP	£1,170.00	£1,213.00	£1,355.00	£1,963.00	£1,991.00

## LIMITS TO BORROWING ACTIVITY

	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Gross Borrowing	37,000	50,000	61,000	61,000	60,000
Investments	(22,620)	(22,000)	(20,000)	(18,000)	(16,000)
Icelandic Investments (currently 'frozen')	(13)	0	0	0	0
Net Borrowing	14,367	28,000	41,000	43,000	44,000
CFR	40,319	50,925	61,551	61,631	60,147
Under/ (over borrowing) *	3,319	925	551	631	147

\* In the future it may be that the Council will not be able to comply with this indicator introduced in November 2012 since any fixed term maturity loans would not be reduced until they are repaid. Full disclosure is given within the Treasury Management Strategy.



# PRUDENTIAL INDICATORS 2021-25

## AUTHORISED AND OPERATIONAL LIMITS

	2020/2021 Actual	2021/2022 Estimate	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate
<b>Authorised Limit for External Debt</b>					
Borrowing	£65,000,000	£75,000,000	£75,000,000	£75,000,000	£75,000,000
Other Long Term Liabilities	£0	£0	£0	£0	£0
Total	£65,000,000	£75,000,000	£75,000,000	£75,000,000	£75,000,000
	2020/2021 Actual	2021/2022 Estimate	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate
<b>Operational Boundary for External Debt</b>					
Borrowing	£55,000,000.00	£65,000,000.00	£65,000,000.00	£65,000,000.00	£65,000,000.00
Other Long Term Liabilities	£0.00	£0.00	£0.00	£0.00	£0.00
Total	£55,000,000.00	£65,000,000.00	£65,000,000.00	£65,000,000.00	£65,000,000.00

## RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2020/2021 Actual %	2021/2022 Estimate %	2022/2023 Estimate %	2023/2024 Estimate %	2024/2025 Estimate %
<b>General Fund *Prudential Code</b>	13.60	15.75	20.47	27.81	28.45
<b>General Fund *Local Indicator</b>	6.18	7.32	8.83	11.51	11.94

\* A local indicator has been introduced from 2018/19 onwards to reflect the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

## TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2021/2022 Upper		2022/2023 Upper		2023/2024 Upper		2024/2025 Upper	
<b>Maximum principal sums invested for longer than 364 days</b>	£2,000,000.00		£2,000,000.00		£2,000,000.00		£2,000,000.00	
<b>Limits on fixed interest rates</b>	100%		100%		100%		100%	
<b>Limits on variable interest rates</b>	100%		100%		100%		100%	
<b>Maturity Structure of fixed borrowing**</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

\*\* The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Head of Resources reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2020-21, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

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# **Budget Risk Matrix**

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## BUDGET RISK MATRIX 2022-25

