

Wyre Forest District Council

Budget 2021/2024

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Wyre Forest District Council

Budget 2021/2024

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

SERVICE	2020/21		2021/22			2022/23			2023/24		
	Original Estimate £	Revised Estimate £	At Nov.20 Prices £	Inflation £	TOTAL £	At Nov.20 Prices £	Inflation £	TOTAL £	At Nov.20 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,374,060	1,906,710	587,140	47,330	634,470	304,030	95,800	399,830	44,900	145,860	190,760
COMMUNITY AND ENVIRONMENTAL SERVICES	4,421,860	6,593,050	4,468,720	156,590	4,625,310	4,022,590	311,080	4,333,670	3,788,500	476,540	4,265,040
ECONOMIC PROSPERITY AND PLACE	1,990,960	2,515,280	2,216,270	106,430	2,322,700	1,938,880	216,000	2,154,880	1,866,520	324,700	2,191,220
RESOURCES	3,689,640	3,625,920	4,677,290	(37,010)	4,640,280	3,853,470	(71,240)	3,782,230	4,252,510	(106,490)	4,146,020
LESS: CAPITAL ACCOUNT	11,476,520	14,640,960	11,949,420	273,340	12,222,760	10,118,970	551,640	10,670,610	9,952,430	840,610	10,793,040
INTEREST RECEIVED	237,960	(88,060)	97,560	2,360	99,920	306,650	4,750	311,400	379,870	7,250	387,120
CAPITAL PORTFOLIO FUND AND DEVELOPMENT	(180,000)	(50,000)	(20,000)	0	(20,000)	(20,000)	0	(20,000)	(20,000)	0	(20,000)
LOANS FUND	(71,200)	(23,530)	(3,130)	1,050	(2,080)	(4,080)	2,000	(2,080)	(5,080)	3,000	(2,080)
TOTAL NET EXPENDITURE ON SERVICES	11,463,280	14,479,370	12,023,850	276,750	12,300,600	10,401,540	558,390	10,959,930	10,307,220	850,860	11,158,080
LESS: CONTRIBUTION (FROM) TO RESERVES	(485,290)	(419,850)			(503,110)			(657,170)			(672,960)
NET BUDGET REQUIREMENT	10,977,990	14,059,520			11,797,490			10,302,760			10,485,120
LESS: REVENUE SUPPORT GRANT	0	0			0			356,790			356,790
BUSINESS RATES INCOME	(3,341,180)	(3,691,180)			(2,869,590)			(2,898,290)			(2,927,270)
EXPENDITURE RELATED COVID SUPPORT GRANT	0	(1,603,970)			(563,800)			0			0
CO-FUNDING COVID SUPPORT GRANT	0	(1,110,560)			(383,940)			0			0
COVID TAX INCOME GUARANTEE GRANT (CTAX)	0	(17,000)			0			0			0
COLLECTION FUND DEFICIT	70,220	70,220			146,000			95,100			95,100
NEW HOMES BONUS	(261,530)	(261,530)			(242,510)			(63,390)			0
LOCAL COUNCIL TAX SUPPORT GRANT	0	0			(184,250)			0			0
LOWER TIER SERVICES GRANT	0	0			(121,190)			0			0
GENERAL EXPENSES - COUNCIL TAX INCOME	7,445,500	7,445,500			7,578,210			7,792,970			8,009,740
COUNCIL TAX LEVY		219,34			224,34			229,34			234,34
COUNCIL TAX BASE		33,945			33,780			33,980			34,180

WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES (CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND MEMORANDUM)

SERVICE	2020/21		2021/22			2022/23			2023/24		
	Original Estimate £	Revised Estimate £	At Nov.20 Prices £	Inflation £	TOTAL £	At Nov.20 Prices £	Inflation £	TOTAL £	At Nov.20 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,374,060	1,906,710	587,140	47,330	634,470	304,030	95,800	399,830	44,900	145,860	190,760
COMMUNITY AND ENVIRONMENTAL SERVICES	4,421,860	6,593,050	4,468,720	156,590	4,625,310	4,022,590	311,080	4,333,670	3,788,500	476,540	4,265,040
ECONOMIC PROSPERITY AND PLACE	2,709,940	2,973,180	2,751,620	99,960	2,851,580	2,631,730	205,590	2,837,320	2,602,110	308,800	2,910,910
RESOURCES	3,689,640	3,625,920	4,677,290	(37,010)	4,640,280	3,853,470	(71,240)	3,782,230	4,252,510	(106,490)	4,146,020
LESS: CAPITAL ACCOUNT	12,195,500	15,098,860	12,484,770	266,870	12,751,640	10,811,820	541,230	11,353,050	10,688,020	824,710	11,512,730
INTEREST RECEIVED	(212,080)	(561,910)	(390,220)	2,360	(387,860)	(182,400)	4,750	(177,650)	(110,480)	7,250	(103,230)
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	(180,000)	(50,000)	(20,000)	0	(20,000)	(20,000)	0	(20,000)	(20,000)	0	(20,000)
TOTAL NET EXPENDITURE ON SERVICES	(340,140)	(7,580)	(50,700)	7,520	(43,180)	(207,880)	12,410	(195,470)	(250,320)	18,900	(231,420)
LESS: CONTRIBUTION (FROM) TO RESERVES	11,463,280	14,479,370	12,023,850	276,750	12,300,600	10,401,540	558,390	10,959,930	10,307,220	850,860	11,158,080
NET BUDGET REQUIREMENT	(485,290)	(419,850)			(503,110)			(657,170)			(672,960)
LESS: REVENUE SUPPORT GRANT	10,977,990	14,059,520			11,797,490			10,302,760			10,485,120
BUSINESS RATES INCOME	0	0			0			356,790			356,790
EXPENDITURE RELATED COVID SUPPORT GRANT	(3,341,180)	(3,691,180)			(2,869,590)			(2,898,290)			(2,927,270)
CO-FUNDING COVID SUPPORT GRANT	0	(1,603,970)			(563,800)			0			0
COVID TAX INCOME GUARANTEE GRANT (CTAX)	0	(1,110,560)			(383,940)			0			0
COLLECTION FUND DEFICIT	0	(17,000)			0			0			0
NEW HOMES BONUS	70,220	70,220			146,000			95,100			95,100
LOCAL COUNCIL TAX SUPPORT GRANT	(261,530)	(261,530)			(242,510)			(63,390)			0
LOWER TIER SERVICES GRANT	0	0			(184,250)			0			0
GENERAL EXPENSES - COUNCIL TAX INCOME	0	0			(121,190)			0			0
COUNCIL TAX LEVY	7,445,500	7,445,500			7,578,210			7,792,970			8,009,740
COUNCIL TAX BASE		219,34			224,34			229,34			234,34
		33,945			33,780			33,980			34,180

DETAILS OF COUNCIL TAX

1. Band D Council Tax

	2020/2021 £	2021/2022 £
Worcestershire County Council	*1,311.05	*1,343.83
The Office of the Police and Crime Commissioner for West Mercia	225.20	240.19
Hereford & Worcester Fire Authority	85.99	87.68
Wyre Forest District Council	<u>219.34</u>	<u>224.34</u>
Council Tax prior to addition of Parish / Town Council Precepts (see page 7)	<u>1,841.58</u>	<u>1,896.04</u>
(Total of (A), (B), (C) and (D) below)		

*Worcestershire County Council includes a total of £116.04 for Adult Social Care precept in 2020/21 and £129.15 in 2021/22. This is a cumulative amount for Adult Social Care for years 2016/17 to 2021/22.

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire Authority and (D) Wyre Forest District Council.

(A) WORCESTERSHIRE COUNTY COUNCIL

	2020/2021 £M	2021/2022 £M
People	153.0	152.6
Worcestershire Children First	100.2	106.5
Economy and Infrastructure	56.4	55.8
Commercial and Change / Finance / Chief Executive	<u>35.6</u>	<u>40.6</u>
Total Cost of Services	345.2	355.5
Contribution to/(from) Earmarked Reserves	<u>1.1</u>	<u>(3.0)</u>
NET BUDGET REQUIREMENT	346.3	352.5
DEDUCT:		
(Surplus) / Deficit on Previous Year's Collection	(2.9)	1.7
Business Rates	<u>(64.3)</u>	<u>(69.0)</u>
TOTAL	<u>279.1</u>	<u>285.2</u>
Tax Base	212,905	212,227
BAND D COUNCIL TAX (A)	£1,311.05	£1,343.83

DETAILS OF COUNCIL TAX

(B) THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA

	Net Expenditure	
	2020/2021	2021/2022
	£M	£M
Gross Expenditure	260.2	272.1
Income	(24.4)	(27.3)
Less: (Use of) / Contribution to General Reserves	(2.8)	0.2
NET BUDGET REQUIREMENT	233.0	245.0
DEDUCT:		
(Surplus)/Deficit on Council Tax Collection	(1.4)	0.4
Police Grant	(72.0)	(77.0)
Revenue Support Grant & Business Rates	(46.7)	(49.2)
Council Tax Support Grant	(9.2)	(9.2)
Council Tax Freeze Grant	(2.8)	(2.8)
TOTAL	100.9	107.2
Tax Base	448,090	446,649
BAND D COUNCIL TAX (B)	£225.20	£240.19

(C) HEREFORD AND WORCESTER FIRE AUTHORITY

	Net Expenditure	
	2020/2021	2021/2022
	£M	£M
Employees (including Pension Costs)	24.8	24.3
Running Costs	8.2	7.9
Capital Financing	2.9	2.5
Provisions/Contingencies	0.0	0.4
Income	(0.1)	0.0
Core Budget	35.8	35.1
Transfer to / (use of) Reserves	(0.4)	0.1
GROSS EXPENDITURE	35.4	35.2
DEDUCT:		
Revenue Support Grant	(2.1)	(2.1)
Business Rate Top Up Grant	(3.4)	(3.4)
One-Off Pension Grant	(1.5)	(1.5)
Special Grants	(1.1)	(0.6)
Share of Local Business Rates & s31 Grant	(2.7)	(3.1)
Deficits / (Surpluses) on Council Tax Collection Funds	(0.3)	0.1
TOTAL	24.3	24.6
Tax Base	282,662	280,582
BAND D COUNCIL TAX (C)	£85.99	£87.68

DETAILS OF COUNCIL TAX

(D) WYRE FOREST DISTRICT COUNCIL

	Net Expenditure	
	2020/2021	2021/2022
	£'000	£'000
Waste Collection	1,879	1,698
Recreation	3,199	1,898
Highways Cleansing and Parking Facilities	759	840
General Cultural and Commercial Services	757	176
Environmental Health and Community Safety	582	551
Housing and Welfare	1,147	1,061
Council Tax, Housing Benefits and Financial Services	1,091	1,118
Planning and Building Control	593	632
Property, Economic Development and Tourism	512	494
Corporate Activities	4,578	4,283
Less: Capital Account / Interest Received	(617)	(451)
Net Expenditure on Services	14,480	12,300
Contribution to / (Use of) General Reserves	(420)	(503)
BUDGET REQUIREMENT	14,060	11,797
DEDUCT:		
Collection Fund Deficit	70	146
Business Rates	(3,691)	(2,870)
New Homes Bonus	(262)	(243)
Covid Support Grants	(2,732)	(1,131)
Lower Tier Services Grant	0	(121)
TOTAL	7,445	7,578
Tax Base	33,945	33,780
BAND D COUNCIL TAX (D)	£219.34	£224.34

COUNCIL TAX AND OTHER FINANCIAL INFORMATION

DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,896.04 in respect of the year commencing 1st April 2021. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	358	16,110.00	1,896.04	45.00	1,941.04
Bewdley	3,610	200,585.00	1,896.04	55.56	1,951.60
Broome	202	5,500.00	1,896.04	27.23	1,923.27
Chaddesley Corbett	751	34,060.95	1,896.04	45.35	1,941.39
Churchill & Blakedown	809	28,080.39	1,896.04	34.71	1,930.75
Kidderminster	17,281	734,442.50	1,896.04	42.50	1,938.54
Kidderminster Foreign	433	9,492.72	1,896.04	21.92	1,917.96
Ribbesford	119	0.00	1,896.04	0.00	1,896.04
Rock	1,245	55,100.00	1,896.04	44.26	1,940.30
Rushock	80	3,502.40	1,896.04	43.78	1,939.82
Stone	290	14,220.00	1,896.04	49.03	1,945.07
Stourport-on-Severn	6,886	287,146.00	1,896.04	41.70	1,937.74
Wolverley & Cookley	1,716	69,779.42	1,896.04	40.66	1,936.70
Total	33,780	1,458,019.38			

Financial Strategy

2021/2024

WYRE FOREST DISTRICT COUNCIL

COUNCIL

24th FEBRUARY 2021 and 1st March 2021

Medium Term Financial Strategy 2021-2024

On 24th February 2021 Council considered the Budget Strategy for the period 2021-24, the meeting was adjourned and reconvened on 1st March 2021 to approve an amended Budget Strategy Report.

The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website.

2. EXTRACT FROM SECTION 2 : RECOMMENDATIONS (Council 1st March 2021)

The **CABINET RECOMMENDS TO COUNCIL** that it:

2.1 APPROVES the updated Medium-Term Financial Strategy 2021-2024;

2.1.2 APPROVES the revised Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2021-2024 as shown in the table in paragraph 3.11 including:

- a.) Approval of a further programme of phased savings for the strategic repositioning of the Council from the Wyre Forest Forward Savings Programme of £0.817m in 2021-22, £1.208m in 2022-23, £1.5m in 2023-24 ongoing after this year;
- b.) Confirmation that the Wyre Forest Forward Savings Programme is expected to reduce management costs as a result of implementing new service delivery models and a holistic review, to be led by the Chief Executive, is planned for implementation by April 2022 at the latest;
- c.) Confirmation that the Council should not seek a review by the Local Government Boundary Commission for England to reduce the number of Councillors but recognising that a review is likely to be necessary to allow redrawing of ward boundaries to take account of future population growth as a result of the local plan;
- d.) Approval of £200k generic capital budget to support expansion of the Council's income generating activity, to be funded from prudential borrowing with the revenue costs met from within approved financially viable business cases. The Innovation Fund will be used to fund any one-off revenue business case costs.
- e.) Approval of a reduced Community Leadership Fund of £16.5k being £500 per Councillor in 2021-22, followed by £8.5k being £250 per Councillor in 2022-23 and zero thereafter.

2.1.3 APPROVES the fees and charges in line with this Strategy and in line with the recommendations of the Licensing and Environmental Committee of 9th

December 2020, and the impact on the Council's Revenue Budget for 2021-2024, as shown in Appendix 3;

2.1.4 **APPROVES** The removal of the priority about affordable housing from the Corporate Plan as set out in Appendix 5.

2.1.5 **APPROVES** the Council's updated Capital Strategy including the following Indicators and limits that have been revised for the February 2021 Council Meeting following any changes to the Capital Programme brought about as a result of the budget process:

- a) **Approval** of the Capital Strategy 2021-2031 including the associated non-Treasury Prudential Indicators in Appendix 2 of the December Cabinet report now updated for Cabinet Proposal and inclusion of the Future High Streets Funding (FHSF) as set out in Appendix 2/2 of this report;
- b) **Approval** of variations to the Capital Programme and Vehicle, Equipment and Systems Renewals Schedule as set out in Appendix 2 of this report (which updates Appendix 1, Appendices A and B of the Capital Strategy report to December 2020 Cabinet);
- c) **Approval** of the limits for gross debt of non-treasury investments compared to net service expenditure and for commercial income as a percentage of net service expenditure as set out in Appendix 2 of the December report now updated for Cabinet Proposals and FHSF as set out in Appendix 2/2 of this report;
- d) **Approval** of the limits for loan investments as set out in paragraph 5.1 of the 22nd December 2020 report.

2.1.6 **APPROVES** that any Final Accounts savings arising from 2020-2024 over and above the target allowed for in the Council's Financial Strategy, together with surplus Earmarked Reserves, be allocated by the Corporate Director: Resources in consultation with the Leader and Cabinet Member for Strategy and Finance;

2.1.7 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2020 as set out in this report.

3. EXTRACT FROM SECTION 3 : KEY ISSUES (Council 24th February, 2021)

3.1 On 9th February 2021, Cabinet considered a report on proposals for the Budget Strategy for the period 2021-24 including recommendations on the intrinsically linked Capital Strategy 2021-31. There are no major changes from the Provisional Settlement issued on the 17th December 2020 as reflected in the February Cabinet report. This report provides an updated position following receipt of the Final Settlement, subsequent checks and due diligence and a proposed budget decision for Council to consider on the 24th February 2021.

- 3.2 The increase in the District Council's tax from 2011-12 to 2021-22 taking into account the latest proposal is only 13.5% compared to a CPI increase of 21.3% between 2010 and 2020 demonstrating that households within Wyre Forest have enjoyed sub inflation increases for many years.
- 3.4 The Budget Consultation survey was launched on the 11th November and ran until the 10th December 2020. The results of this consultation were reported as part of the December 2020 MTFS report to Cabinet and have informed the proposals in this report. The Strategic Review Panel meetings on the 13th and the 25th January received Alternative Budget Proposals for consideration by Cabinet in formulation of their final proposals.
- 3.5 As referenced in paragraph 6.10 of the December MTFS Cabinet Report, and in line with the Budget Consultation results, a review has been undertaken of the **Corporate Plan** and a revised version is proposed in Appendix 5, amended to omit the priority of good, quality and affordable housing. It should be noted that despite the removal of the priority about affordable housing, it is not proposed to alter the strategic action that mentions affordable housing – as the ambition is still to deliver it in any case through adoption of the local plan and other actions, such as regeneration of Kidderminster town centre.
- 3.6 A revised **Capital Programme** updated from the version considered by December Cabinet is in Appendix 2 for Council approval. This includes the financial implications of the successful bid for £20.5m Future High Streets Funding. The separate report also on this agenda sets out the full impact of this exciting new scheme in full and the gross capital cost, including all partnership funding is shown in the proposed Capital Programme.
- 3.7 The approach to be taken to **fees and charges** within the financial strategy recommended by Cabinet this year will continue to have regard to demand and other market conditions. As a result, some fees and charges may be frozen or increased by less than the average of 5%. The proposals for 2021-22 show that 63% of Fees and Charges are to be frozen whilst a further 11% are proposed to be increased but below the general 5%. As decided last year, car parking fees and charges will be frozen for 2021-22 to retain the new simpler charging structure introduced from 2020-21 with circa 5% increases proposed from April 2022. Car parking income has been adversely impacted by the ongoing pandemic, but it is hoped that it will recover over the next 18 months and this is reflected in the proposed MTFS.
- 3.8 Although the ongoing impact of COVID together with the scale of the funding gap means that income generation is now a much smaller part of strategy, the work of the Commercial team at the Depot will continue in 2021-2022. The previously allocated generic Capital Budget of £250k and £100k for Revenue to support this more commercial work have largely been used and the Innovation Fund will now be used for revenue proposals. A Cabinet Proposal is included in the Strategy for a further £200k Capital pot to support new income generation proposals for speed of decision making.
- 3.9 The final impact of the proposals to Council in the **Pay and Grading Review** report is taken into account in the MTFS.
- 3.10 Fees and Charges requiring Council approval are detailed in Appendix 3.

- 3.11 The financial impact of the Cabinet Proposals is shown in the table below (**taking into account the amendments made after the meeting on the 24th February and approved on 1st March**):

ACTIVITY AND DESCRIPTION OF PROPOSALS	KEY	2021-22 £	2022-23 £	2023-24 £
		£	£	£
Wyre Forest Forward Savings	C	-	-	-
Approval of a further programme of phased savings for the strategic repositioning of the Council from the Wyre Forest Forward Savings Programme of £0.8m in 2021-22, £1.2m in 2022-23 and £1.5m in 2023-24. Governance costs arising from this transformation forward work programme will be met from the Innovation Fund	R	616,500 CR	1,208,250 CR	1,500,000 CR
	S	-	TBC	TBC
Community Leadership Fund				
To retain this funding stream of £1,000 per Member for 2021-22 and approval of a reduced Community Leadership Fund of £18.5k being £500 per Councillor in 2022-23.	C	-	-	-
	R	30,000	18,500	-
	S	-	-	-
Capital Budget to Support the Commercial Agenda				
Approval of a further £200k generic capital budget to support expansion of the Council's income generating activity to supplement revenue funding from the Innovation Fund in 2021-22, to be funded from prudential borrowing with the revenue costs met from within approved business cases.	C	200,000	-	-
	R	-	-	-
	S	-	-	-
TOTALS	C	200,000	-	-
	R	783,500 CR	1,191,750 CR	1,500,000 CR
	S	-	TBC	TBC

- 3.12 Business Rate projections based on the continuation of the current 50% Worcestershire pooling agreement for 2021-22 are shown in table 6.3 below. These do not differ overall from the February report. Accurate forecasting is extremely difficult at this time, but it should be possible to manage any significant variations at final accounts by drawing on the Business Rates Equalisation earmarked Reserves if necessary. These take into account the Council's share of forecast growth from major redevelopments, appeals, reliefs, economic regeneration work, forecast increases in the multiplier for inflation and other Business Rates market intelligence. The collective WBRP approach to provisions for appeals depending on prevailing circumstances nearer the time, may result in outturn variances to these forecasts which will be reported as part of the Final Accounts process.

The most significant factor in the decision regarding Pool membership from 1st April 2021 was our view on the probability of further significant business rate losses in Wyre Forest, exacerbated by the impact of COVID-19 and the uncertainty around the continuation of the significant reliefs provided by Central Government in 2020-21.

LG Futures were commissioned to undertake detailed financial modelling of the potential Pooling proposals for 2021-22. Given the prevailing uncertainty around the economy this was not without its challenges. However, extensive sensitivity and risk analysis has been undertaken as part of the work. This showed that it is unlikely that continuation of the current Pool would not be beneficial.

The position in relation to the detail of the ongoing impact of the COVID-19 pandemic, the delayed Funding Reform, further appeals and resultant significant uncertainty this

year remains a concern. this is being managed by the Corporate Director: Resources in conjunction with the other treasurers within the Pool. It is unknown if Business Rate Pools will cease when the new funding system is eventually introduced.

- 3.17 Taking these measures into account the projected Base Budget net expenditure for 2021-2022 is estimated to be £11,168,610 (see paragraph 6.3). This is £503,110 more than currently estimated to be raised from Council Tax, Business Rates Income retained, Collection Fund Surplus New Homes Bonus and all other grants.

6. **FINANCIAL IMPLICATIONS**

- 6.1 The Cabinet Proposals have now been confirmed. These are set out in the table in 3.11 and included in the table in paragraph 6.3.
- 6.2 The Council Tax Collection Fund position together with the forecasts for the New Tax Income Guarantee Funding were reviewed for the February Cabinet report based on more up-to-date council tax collection information and additional detail in guidance issued with the Provisional Settlement. Further minor revisions have been made to present an updated position for this report.
- 6.3 The following tables demonstrates the updated position for the Council when all the revisions included in the Budget Strategy report are incorporated into the Base Budget. The Council is forecast to hold a balance of £2,581k at the end of 2023-2024 (see reserves table in 6.4).

Table 6.3 - Updated MTFS Position

	Revised 2020-21 £	2021-22 £	2022-23 £	2023-24 £
Net Expenditure on Services (per Appendix 2)	14,479,370	13,084,100	12,151,680	12,658,080
COVID Support grants	(2,714,530)	(1,131,990)	0	0
Total Net Expenditure on Services (per Appendix 2)	11,764,840	11,952,110	12,151,680	12,658,080
<u>Less</u>				
Cabinet Proposals	0	(783,500)	(1,191,750)	(1,500,000)
Net Expenditure	11,764,840	11,168,610	10,959,930	11,158,080
Contribution (from)/to Reserves	(419,850)	(503,110)	(657,170)	(672,960)
Net Budget Requirement	11,344,990	10,665,500	10,302,760	10,485,120
<u>Less</u>				
Revenue Support Grant	0	0	(356,790)	(356,790)
Business Rates	3,691,180	2,869,590	2,898,290	2,927,270
New Homes Bonus	261,530	242,510	63,390	0
Lower Tier Services Grant	0	121,190	0	0
Collection Fund Deficit	(70,220)	(146,000)	(95,100)	(95,100)
Covid 75% Tax Income Guarantee (Council Tax)	17,000	0	0	0
Council Tax Income	7,445,500	7,578,210	7,792,970	8,009,740
WFDC Council Tax: £5 increase per annum	219.34	224.34	229.34	234.34
Percentage increase in Council Tax	2.39%	2.28%	2.23%	2.18%

- 6.4 Reserves available as part of the three-year financial strategy are as shown in the following table.

Table 6.4. - Reserves Statement

Reserves Statement	Revised 2020-21 £	2021-22 £	2022-23 £	2023-24 £
Reserves as at 1st April	4,833,620	4,413,770	3,910,660	3,253,490
Contribution to/(from) Reserves	(419,850)	(503,110)	(657,170)	(672,960)
Reserves as at 31st March	4,413,770	3,910,660	3,253,490	2,580,530

- 6.5 The table below shows a refreshed funding gap of £2.736m in 2023-2024.

Table 6.5.1 – Funding Gap Assuming a Council Tax Increase of £5 pa (Updated for amendments approved on 1st March 2021)

	2020-21 £	2021-22 £	2022-23 £	2023-24 £
Financial Gap				
Efficiency targets in approved business cases	0	18,000	18,000	18,000
Wyre Forest Forward Savings not yet achieved	0	455,800	128,560	82,880
Generic Localism Savings	0	14,530	228,350	385,770
Efficiency Savings (2%, 1%, 1%,1%) EPP	44,570	76,570	76,570	76,570
New Cabinet Proposal for further Savings	0	816,500	1,208,250	1,500,000
SUB- Total	44,570	1,381,400	1,659,730	2,063,220
Use of reserves from Proposed 2020-23 Strategy	419,850	503,110	657,170	672,960
TOTAL	464,420	1,884,510	2,316,900	2,736,180

Note: There is confidence that the Generic Localism savings should be more than achieved for 2021-2022 by the partnership working agreements currently being finalised with Bewdley and Stourport Town Councils. These figures and those for subsequent years will be updated as localism work progresses.

Revenue Budget

FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of
the FMS codes for your assistance

Example:

S11	Community and Environmental Services	(The Service Directorate)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL - SUMMARY

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES	228,130	227,690	230,810	237,580	244,550
A315 MEMBER SERVICES	106,930	128,600	131,190	132,500	134,810
	335,060	356,290	362,000	370,080	379,360
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION	10,000	(2,420)	(40)	0	10
A330 TRAINING OF EMPLOYEES	0	0	0	0	0
	10,000	(2,420)	(40)	0	10
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION	297,570	303,220	290,400	295,230	443,790
	297,570	303,220	290,400	295,230	443,790
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION	239,930	236,670	245,450	251,080	258,060
	239,930	236,670	245,450	251,080	258,060
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION	(2,090)	(150)	680	620	560
	(2,090)	(150)	680	620	560
P142 CORPORATE COSTS					
A370 LICENCE FEES	700	0	0	0	0
	700	0	0	0	0
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE	0	0	0	0	0
	0	0	0	0	0
P234 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES	841,260	1,013,100	1,022,810	1,047,980	1,077,630
A510 CORPORATE COSTS	(348,370)	0	(1,286,830)	(1,565,160)	(1,968,650)
	492,890	1,013,100	(264,020)	(517,180)	(891,020)
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA)	0	0	0	0	0
	0	0	0	0	0
Total S6 CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,374,060	1,906,710	634,470	399,830	190,760

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	750	300	300	300	300
Expenses	8,770	8,770	5,470	5,630	5,800
Members Taxable & Non-Taxable Allowances	243,740	243,740	250,920	258,310	265,920
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	200	200	200	200	200
GROSS EXPENDITURE	253,460	253,010	256,890	264,440	272,220
<u>INCOME</u>					
Recharges	(25,330)	(25,320)	(26,080)	(26,860)	(27,670)
GROSS INCOME	(25,330)	(25,320)	(26,080)	(26,860)	(27,670)
NET EXPENDITURE/(INCOME)	228,130	227,690	230,810	237,580	244,550

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A315 MEMBER SERVICES					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	13,940	14,290	14,680	15,240
Indirect Employee Expenses	1,190	1,150	1,160	1,170	1,190
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	72,220	69,500	72,220	73,190	74,760
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	570	500	500	380
Services	40	40	40	40	40
Communications & Computing	19,190	21,110	21,300	20,740	20,530
Civic Protocol	1,010	1,010	1,010	1,010	1,010
Expenses	220	220	220	220	220
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	800	800	800	800	800
SUPPORT SERVICES					
Financial Services	4,470	3,790	3,710	3,820	3,890
ICT Services	7,290	9,610	9,190	9,490	9,820
Departmental Administrative Expenses	0	6,860	6,750	6,840	6,930
GROSS EXPENDITURE	106,930	128,600	131,190	132,500	134,810
NET EXPENDITURE/(INCOME)	106,930	128,600	131,190	132,500	134,810
Total P115 MEMBER ACTIVITIES	335,060	356,290	362,000	370,080	379,360

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	167,630	169,120	169,230	175,100	182,110
Vacancy Savings	(3,670)	(1,840)	(3,670)	(3,780)	(3,890)
Indirect Employee Expenses	1,580	1,470	1,480	1,530	1,550
Indirect Employee Expenses (inc. Occupational Health)	13,000	13,000	13,000	13,000	13,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,600	13,380	13,720	13,920	14,210
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	360	360	360	360
Car Allowances	350	330	330	330	330
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	150	150	150	150	150
Printing, Stationery & General Office Expenses	740	880	740	740	520
Services	0	8,400	0	0	0
Communications & Computing	15,480	16,570	16,730	16,260	16,090
Expenses	30	30	30	30	30
Grants & Subscriptions	930	930	930	930	930
Corporate Membership of Bodies	20,000	20,000	20,000	20,000	20,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	3,260	1,230	3,260	3,260	3,260
SUPPORT SERVICES					
Financial Services	7,630	8,730	8,930	9,140	9,440
ICT Services	14,700	15,480	14,630	15,090	15,630
Legal Services	11,660	7,140	6,830	7,010	7,230
Convenor Recharges	420	390	400	410	430
Departmental Administrative Expenses	4,550	5,520	5,590	5,680	5,770
GROSS EXPENDITURE	267,440	281,270	272,670	279,160	287,150
<u>INCOME</u>					
Customer & Client Receipts	(1,300)	(1,650)	(1,650)	(1,650)	(1,650)
Recharges to Other Services	(256,140)	(271,210)	(271,060)	(277,510)	(285,490)
Use of Earmarked Reserve	0	(10,830)	0	0	0
GROSS INCOME	(257,440)	(283,690)	(272,710)	(279,160)	(287,140)
NET EXPENDITURE/(INCOME)	10,000	(2,420)	(40)	0	10

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A330 TRAINING OF EMPLOYEES					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	300	180	180	180	180
Printing, Stationery & General Office Expenses	80	80	80	80	80
Services	41,890	41,890	41,890	41,890	41,890
Expenses	100	100	100	100	100
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	600	600	600	600	600
GROSS EXPENDITURE	42,970	42,850	42,850	42,850	42,850
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(500)	0	0	0
Customer & Client Receipts	(1,000)	0	0	0	0
Recharges to Other Services	(41,970)	(42,350)	(42,850)	(42,850)	(42,850)
GROSS INCOME	(42,970)	(42,850)	(42,850)	(42,850)	(42,850)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P130 HUMAN RESOURCES	10,000	(2,420)	(40)	0	10

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P136 ELECTIONS AND ELECTORAL A345 ELECTIONS AND ELECTORAL R500 Elections and Electoral Register					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	106,130	107,340	110,310	113,680	117,730
Vacancy Savings	(2,080)	(1,050)	(2,110)	(2,170)	(2,240)
Indirect Employee Expenses	860	860	870	870	870
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	5,730	5,520	5,730	5,810	5,930
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	250	250	250
Car Allowances	250	150	250	250	250
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,500	16,600	1,490	1,500	880
Electoral Registration & Election Expenses	250,250	232,820	400,250	100,250	275,250
Communications & Computing	6,910	8,040	8,120	7,880	7,800
Miscellaneous Expenses	160	150	150	170	160
SUPPORT SERVICES					
Financial Services	14,410	12,160	11,680	12,070	12,230
ICT Services	9,110	9,630	9,360	9,630	9,960
Legal Services	730	730	740	770	790
Convenor Recharges	180	190	190	200	210
Chief Executive	36,010	25,980	27,130	27,820	28,590
Facilities Management	1,640	1,590	1,680	1,740	1,780
Worcestershire Hub	8,890	5,310	5,290	5,450	5,590
Corporate Support Services	5,740	6,160	6,110	6,160	6,260
Departmental Administrative Expenses	6,060	8,070	8,160	8,280	8,420
GROSS EXPENDITURE	452,730	440,500	595,650	300,610	480,710
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(150,000)	(18,070)	(300,000)	0	(31,380)
Customer & Client Receipts	(1,380)	(100)	(1,390)	(1,390)	(1,390)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
Recharges to Other Services	(3,780)	(3,770)	(3,860)	(3,980)	(4,130)
Use of Earmarked Reserve	0	(115,340)	0	0	0
GROSS INCOME	(155,160)	(137,280)	(305,250)	(5,380)	(36,920)
NET EXPENDITURE/(INCOME)	297,570	303,220	290,400	295,230	443,790
Total P136 ELECTIONS AND ELECTORAL REGISTRATION	297,570	303,220	290,400	295,230	443,790

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION					
R505 Committee Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	163,880	152,780	163,330	168,850	175,460
Vacancy Savings	(1,660)	(840)	(1,680)	(1,730)	(1,780)
Indirect Employee Expenses	310	310	320	320	320
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,600	8,270	8,600	8,710	8,900
SUPPLIES & SERVICES					
Catering	1,500	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	2,650	2,820	2,650	2,650	2,370
Communications & Computing	5,880	7,050	7,130	6,890	6,810
Miscellaneous Expenses	100	100	0	0	0
SUPPORT SERVICES					
Convenor Recharges	180	190	190	200	210
Departmental Administrative Expenses	68,720	74,140	73,710	74,340	75,330
GROSS EXPENDITURE	250,160	246,320	255,750	261,730	269,120
<u>INCOME</u>					
Customer & Client Receipts	(140)	0	0	0	0
Recharges to Other Services	(10,090)	(9,650)	(10,300)	(10,650)	(11,060)
GROSS INCOME	(10,230)	(9,650)	(10,300)	(10,650)	(11,060)
NET EXPENDITURE/(INCOME)	239,930	236,670	245,450	251,080	258,060
Total P137 COMMITTEE ADMINISTRATION	239,930	236,670	245,450	251,080	258,060

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION					
R515 Legal Services Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	277,510	252,360	257,790	255,890	257,300
Vacancy Savings	(6,560)	(3,030)	(6,080)	(6,260)	(6,450)
Indirect Employee Expenses	4,640	4,480	4,680	4,680	4,680
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	20,060	19,310	20,060	20,330	20,770
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	300	300	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	400	400	400	400
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	1,610	1,730	1,610	1,610	1,340
Services	5,300	5,300	5,300	5,300	5,300
Communications & Computing	12,610	14,030	14,210	13,290	12,690
Expenses	100	100	100	100	100
Grants & Subscriptions	18,350	18,350	18,350	18,350	18,350
SUPPORT SERVICES					
Financial Services	18,370	13,330	13,360	13,640	14,020
ICT Services	9,480	8,990	8,380	8,690	8,960
Human Resources	2,020	2,660	2,580	2,660	2,760
Convenor Recharges	470	450	460	470	490
Chief Executive	19,350	11,300	19,250	19,700	20,280
Facilities Management	440	480	460	470	500
Corporate Support Services	5,740	6,160	6,110	6,160	6,260
GROSS EXPENDITURE	390,490	357,000	367,620	366,080	368,350
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(6,740)	(6,870)	(7,080)	(7,270)	(7,440)
Customer & Client Receipts	(20,110)	(16,010)	(20,210)	(20,210)	(20,210)
Fees and Charges - Compounded Inflation	0	0	0	(100)	(200)
Recharges to Other Services	(341,140)	(321,630)	(326,600)	(330,440)	(339,940)
Use of Earmarked Reserve	(24,590)	(12,640)	(13,050)	(7,440)	0
GROSS INCOME	(392,580)	(357,150)	(366,940)	(365,460)	(367,790)
NET EXPENDITURE/(INCOME)	(2,090)	(150)	680	620	560
Total P140 LEGAL SERVICES ADMINISTRATION	(2,090)	(150)	680	620	560

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P142 CORPORATE COSTS					
A370 LICENCE FEES					
R525 Licence Fees					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	700	0	0	0	0
GROSS EXPENDITURE	700	0	0	0	0
NET EXPENDITURE/(INCOME)	700	0	0	0	0
Total P142 CORPORATE COSTS	700	0	0	0	0

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE					
R700 Chief Executive's Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	214,940	207,480	219,910	226,470	234,510
Vacancy Savings	(5,100)	(2,590)	(5,180)	(5,340)	(5,500)
Indirect Employee Expenses	2,500	2,150	2,190	2,280	2,370
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	14,330	11,030	11,460	11,620	11,870
TRANSPORT RELATED EXPENDITURE					
Public Transport	2,150	1,150	2,150	2,150	2,150
Car Allowances	400	200	400	400	400
SUPPLIES & SERVICES					
Catering	200	100	200	200	200
Printing, Stationery & General Office Expenses	740	930	740	740	430
Communications & Computing Expenses	8,070	9,630	9,780	9,400	9,250
Grants & Subscriptions	3,130	2,830	3,130	3,130	3,130
Subscriptions	390	390	390	390	390
Corporate Membership of Bodies	2,900	2,900	2,900	2,900	2,900
	10,800	11,000	11,500	11,500	11,500
SUPPORT SERVICES					
Financial Services	13,900	13,790	13,840	14,160	14,530
ICT Services	6,650	7,630	7,190	7,450	7,720
Legal Services	7,530	7,280	7,800	8,000	8,250
Human Resources	6,350	5,770	5,750	5,910	6,080
Convenor Recharges	350	310	320	330	340
Economic Prosperity and Place	7,060	2,690	3,430	3,950	3,690
Corporate Support Services	5,740	6,160	6,110	6,160	6,260
GROSS EXPENDITURE	303,030	290,830	304,010	311,800	320,470
<u>INCOME</u>					
Recharges to Other Services	(303,030)	(290,830)	(304,010)	(311,800)	(320,470)
GROSS INCOME	(303,030)	(290,830)	(304,010)	(311,800)	(320,470)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P205 CHIEF EXECUTIVE	0	0	0	0	0

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P234 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	519,670	616,720	632,040	652,580	675,770
SUPPORT SERVICES					
ICT Services	0	26,780	28,170	28,860	29,800
Departmental Administrative Expenses	321,590	369,600	362,600	366,540	372,060
GROSS EXPENDITURE	841,260	1,013,100	1,022,810	1,047,980	1,077,630
NET EXPENDITURE/(INCOME)	841,260	1,013,100	1,022,810	1,047,980	1,077,630

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P234 CORPORATE COSTS					
A510 CORPORATE COSTS					
R726 Wyre Forest Forward					
R727 Commercial Activity Programme					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Salaries & Wages	(323,370)	0	(1,286,830)	(1,565,160)	(1,968,650)
GROSS EXPENDITURE	(323,370)	0	(1,286,830)	(1,565,160)	(1,968,650)
<u>INCOME</u>					
Customer & Client Receipts	(25,000)	0	0	0	0
GROSS INCOME	(25,000)	0	0	0	0
NET EXPENDITURE/(INCOME)	(348,370)	0	(1,286,830)	(1,565,160)	(1,968,650)
Total P234 CORPORATE COSTS	492,890	1,013,100	(264,020)	(517,180)	(891,020)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS					
(EXCLUDING VOICE AND DATA)					
R735 Corporate Communications and Web					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	120,470	130,960	127,170	132,210	136,980
Vacancy Savings	(2,850)	(1,500)	(2,990)	(3,080)	(3,170)
Indirect Employee Expenses	1,540	1,600	1,300	1,360	1,380
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	17,190	16,550	17,200	17,430	17,800
TRANSPORT RELATED EXPENDITURE					
Public Transport	320	100	320	320	320
Car Allowances	100	30	50	50	50
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	4,530	5,640	5,730	5,730	5,720
Services	2,300	5,460	5,620	5,620	5,620
Publicity and Promotion / Consultation	2,500	2,500	2,500	2,500	2,500
Communications & Computing	8,750	12,800	10,890	10,500	10,350
SUPPORT SERVICES					
Financial Services	1,460	1,890	1,940	2,030	2,080
ICT Services	8,490	8,360	7,770	8,000	8,260
Human Resources	900	880	850	870	880
Convenor Recharges	470	400	410	420	440
GROSS EXPENDITURE	166,170	185,670	178,760	183,960	189,210
<u>INCOME</u>					
Recharges to Other Services	(166,170)	(177,650)	(178,760)	(183,960)	(189,210)
Use of Earmarked Reserve	0	(8,020)	0	0	0
GROSS INCOME	(166,170)	(185,670)	(178,760)	(183,960)	(189,210)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P240 COMMUNICATIONS	0	0	0	0	0

COMMUNITY AND ENVIRONMENTAL SERVICES - SUMMARY

Detail	2020/21		2021/22	2022/23	2023/24
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE	2,015,740	2,237,030	2,084,090	2,216,340	2,278,250
A002 TRADE WASTE COLLECTION	(190,830)	(197,740)	(187,850)	(188,190)	(254,850)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	(126,480)	(157,990)	(208,340)	(203,430)	(197,370)
A010 RECYCLING ACTIVITIES	0	(2,550)	0	0	0
	1,698,430	1,878,750	1,687,900	1,824,720	1,826,030
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES	(709,810)	(48,180)	(318,070)	(699,340)	(786,090)
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT	70,040	120,170	111,230	70,200	77,750
	(639,770)	71,990	(206,840)	(629,140)	(708,340)
P015 CEMETERIES					
A030 CEMETERY	107,840	107,750	99,550	99,130	97,700
	107,840	107,750	99,550	99,130	97,700
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER	74,220	74,220	43,320	29,880	0
	74,220	74,220	43,320	29,880	0
P023 COMMUNITY DEVELOPMENT					
A036 LEISURE DEVELOPMENT	20,440	0	0	0	0
A040 PLAY DEVELOPMENT	54,920	14,040	0	0	0
A065 ARTS DEVELOPMENT	67,460	32,270	0	0	0
A094 SPORTS DEVELOPMENT	81,140	60,190	66,230	69,290	71,070
A103 COMMUNITY DEVELOPMENT	20,400	13,440	13,840	14,650	15,460
	244,360	119,940	80,070	83,940	86,530
P030 MUSEUM AND TIC					
A050 MUSEUM STORE	51,190	51,840	53,800	54,490	55,270
A055 BEWDLEY MUSEUM	372,130	382,810	393,180	403,120	415,110
A200 GUILDHALL, BEWDLEY	31,000	28,280	30,510	31,190	31,910
	454,320	462,930	477,490	488,800	502,290
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE	(198,710)	1,046,990	(151,990)	(151,940)	(151,880)
A076 BEWDLEY LEISURE CENTRE	51,140	50,780	51,250	51,870	52,540
A080 STOURPORT SPORTS CLUB	16,130	16,260	16,560	16,820	17,240
A110 STOURPORT COMMUNITY CENTRE	13,200	13,130	13,160	13,180	13,190
	(118,240)	1,127,160	(71,020)	(70,070)	(68,910)
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	309,040	319,440	321,530	327,480	334,990
	309,040	319,440	321,530	327,480	334,990
P040 ALLOTMENTS					
A120 ALLOTMENTS	(2,990)	(2,940)	(3,050)	(3,130)	(3,200)
	(2,990)	(2,940)	(3,050)	(3,130)	(3,200)

COMMUNITY AND ENVIRONMENTAL SERVICES - SUMMARY

Detail	2020/21		2021/22	2022/23	2023/24
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES	83,370	89,540	65,060	65,740	65,560
A085 SPORTS PITCHES AND FACILITIES	61,160	70,200	68,980	66,220	57,100
A125 PARKS AND GREEN SPACES	1,018,930	1,127,260	1,043,250	1,010,000	1,023,630
A150 STREET FURNITURE AND NAMEPLATES	19,750	11,750	19,190	19,130	19,070
A155 HIGHWAYS GENERAL CLEANSING	646,970	666,910	760,800	770,040	791,090
A160 HIGHWAYS MAINTENANCE OF VERGES	68,970	75,010	57,340	58,710	60,170
A165 HIGHWAYS RESIDUAL FUNCTION	760	800	810	770	780
	1,899,910	2,041,470	2,015,430	1,990,610	2,017,400
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE	0	(5,770)	(23,570)	(29,310)	(30,190)
A221 GARAGE HOLDING ACCOUNT	90	0	(1,500)	(4,000)	(5,500)
A222 OTHER COMMERCIAL TRADING ACCOUNTS	(17,540)	4,900	(1,560)	(760)	2,750
	(17,450)	(870)	(26,630)	(34,070)	(32,940)
P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION					
A258 DEPOT MANAGEMENT	86,810	105,320	(50,120)	(20,510)	(21,420)
A259 COMMERCIAL INCOME GENERATION TEAM	0	0	0	0	0
	86,810	105,320	(50,120)	(20,510)	(21,420)
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY	159,970	139,800	141,420	144,950	148,670
A496 EXTERNAL FUNDING	45,280	31,240	0	0	0
	205,250	171,040	141,420	144,950	148,670
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY	33,000	33,000	33,000	16,500	0
	33,000	33,000	33,000	16,500	0
P225 CORPORATE COSTS					
A382 CORPORATE COSTS	36,500	36,500	36,500	36,500	36,500
A383 COMMUNITY LOTTERY	0	2,000	0	0	0
	36,500	38,500	36,500	36,500	36,500
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	50,630	45,350	46,760	48,080	49,740
	50,630	45,350	46,760	48,080	49,740
Total S11 COMMUNITY AND ENVIRONMENTAL SERVICES	4,421,860	6,593,050	4,625,310	4,333,670	4,265,040

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
R001 Waste Transfer Station					
R002 Domestic Waste and Recycling					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,202,730	1,306,770	1,307,270	1,351,950	1,402,270
Vacancy Savings	(25,680)	(13,360)	(26,720)	(27,520)	(28,350)
Indirect Employee Expenses	6,780	6,820	6,970	7,030	7,030
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	30,830	25,570	25,600	26,070	26,560
Cleaning & Domestic Supplies	31,840	31,840	31,840	31,840	31,840
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	420,390	432,860	433,030	443,980	453,670
Transport Insurance	28,260	23,190	24,510	25,770	28,400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - External	2,990	3,960	2,990	2,990	2,990
Equipment, Furniture & Materials - Trade Bins	45,000	54,000	45,000	45,000	45,000
Clothing, Uniforms and Laundry	7,590	7,950	7,590	7,590	7,590
Services - Other	5,000	5,000	5,000	5,000	5,000
Communications & Computing	2,980	16,350	16,450	15,940	15,750
Grants & Subscriptions	1,750	1,750	1,750	1,750	1,750
Food Hygiene Training Expenditure	0	1,500	1,500	1,500	1,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	0	6,130	0	0	0
SUPPORT SERVICES					
Financial Services	6,230	8,480	8,670	9,000	9,200
Human Resources	13,360	19,160	18,780	19,340	20,000
Convenor Recharges	4,040	4,380	4,480	4,630	4,790
Commercial Income Generation Team	4,150	12,180	12,560	12,940	13,320
Departmental Administrative Expenses	42,710	50,210	49,430	50,060	50,970
CAPITAL CHARGES					
Depreciation	339,500	381,380	258,380	334,620	334,600
GROSS EXPENDITURE	2,170,450	2,386,120	2,235,080	2,369,480	2,433,880
<u>INCOME</u>					
Customer & Client Receipts	(34,300)	(25,370)	(32,860)	(32,860)	(32,860)
Recharges	(120,410)	(119,720)	(118,130)	(120,280)	(122,770)
Use of Earmarked Reserve	0	(4,000)	0	0	0
GROSS INCOME	(154,710)	(149,090)	(150,990)	(153,140)	(155,630)
NET EXPENDITURE/(INCOME)	2,015,740	2,237,030	2,084,090	2,216,340	2,278,250

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A002 TRADE WASTE COLLECTION					
R003 Trade Waste Collection					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	71,010	69,310	148,800	155,280	162,020
Vacancy Savings	(1,270)	(640)	(1,290)	(1,330)	(1,370)
Indirect Employee Expenses	280	280	290	290	290
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	28,040	20,640	39,920	40,440	30,890
Transport Insurance	1,630	1,220	1,290	1,350	1,420
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Trade Bins	24,000	25,000	60,000	60,720	56,460
Clothing, Uniforms and Laundry	0	0	500	100	100
Services	0	0	5,000	5,100	5,200
Services - WCC Tipping Cost	307,960	260,000	379,580	450,540	516,590
Communications & Computing	60	660	670	650	640
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	22,440	24,480	22,500	22,780	23,080
SUPPORT SERVICES					
Financial Services	3,500	5,670	5,800	6,020	6,170
Legal Services	1,090	1,140	1,180	1,230	1,270
Convenor Recharges	180	190	190	200	210
Commercial Income Generation Team	4,150	13,920	14,350	14,780	15,230
Departmental Administrative Expenses	8,260	8,830	8,730	9,090	9,210
CAPITAL CHARGES					
Depreciation	48,580	0	41,220	41,220	41,220
GROSS EXPENDITURE	519,910	430,700	728,730	808,460	868,630
<u>INCOME</u>					
Trade Waste Income	(688,300)	(605,000)	(834,250)	(973,870)	(1,100,400)
Recharges	(22,440)	(22,440)	(22,500)	(22,780)	(23,080)
Use of Earmarked Reserve	0	(1,000)	(59,830)	0	0
GROSS INCOME	(710,740)	(628,440)	(916,580)	(996,650)	(1,123,480)
NET EXPENDITURE/(INCOME)	(190,830)	(197,740)	(187,850)	(188,190)	(254,850)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A005 KERBSIDE RECYCLING (RECYCLED)					
R005 Garden Waste Collection Service					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	105,540	105,140	107,780	111,170	115,040
Vacancy Savings	(2,000)	(1,030)	(2,070)	(2,130)	(2,200)
Indirect Employee Expenses	420	420	430	440	440
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	17,920	20,290	21,820	21,920	22,580
Transport Insurance	1,570	1,220	1,290	1,350	1,420
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,000	36,000	6,000	6,000	6,000
Services	8,650	8,540	8,250	8,460	8,730
Communications & Computing	30	940	950	910	910
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	44,890	44,890	45,010	45,570	46,160
SUPPORT SERVICES					
Financial Services	3,500	5,670	5,800	6,020	6,170
Convenor Recharges	270	290	300	310	320
Commercial Income Generation Team	6,520	10,450	10,750	11,090	11,420
Departmental Administrative Expenses	9,960	10,850	10,350	10,460	10,640
CAPITAL CHARGES					
Depreciation	18,750	18,750	0	0	0
GROSS EXPENDITURE	222,020	262,420	216,660	221,570	227,630
<u>INCOME</u>					
Customer & Client Receipts	(348,500)	(400,410)	(425,000)	(425,000)	(425,000)
Use of Earmarked Reserve	0	(20,000)	0	0	0
GROSS INCOME	(348,500)	(420,410)	(425,000)	(425,000)	(425,000)
NET EXPENDITURE/(INCOME)	(126,480)	(157,990)	(208,340)	(203,430)	(197,370)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A010 RECYCLING ACTIVITIES					
R015 Bring Bank Recycling					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	0	200	0	0	0
GROSS EXPENDITURE	0	200	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(2,750)	0	0	0
GROSS INCOME	0	(2,750)	0	0	0
NET EXPENDITURE/(INCOME)	0	(2,550)	0	0	0
Total P001 WASTE COLLECTION	1,698,430	1,878,750	1,687,900	1,824,720	1,826,030

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES					
R185 Car Parks General					
R189 Weavers Wharf Car Park					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	167,640	162,880	191,860	192,370	202,690
Vacancy Savings	(1,820)	(1,000)	(2,010)	(2,070)	(2,130)
Indirect Employee Expenses	4,920	10,720	11,180	11,720	12,260
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	6,080	6,000	6,150	6,300	6,460
Repairs, Alterations & Maintenance of Grounds	55,430	93,160	59,600	59,710	59,830
Energy Costs	4,640	4,000	4,120	4,240	4,370
Non-Domestic Rates	215,630	234,340	241,390	248,610	256,050
Water Services	17,000	17,000	17,000	17,000	17,000
Fixtures & Fittings	200	0	0	0	0
Apportionment of Expenses of Operational Buildings	2,490	2,560	2,560	2,610	2,660
Cleaning & Domestic Supplies	145,180	145,180	145,570	147,370	149,300
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	3,500	4,760	5,040	4,780	4,930
Transport Insurance	1,570	1,220	1,290	1,350	1,420
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	42,740	42,740	42,740	43,740	43,740
Clothing, Uniforms and Laundry	1,750	2,750	2,750	2,750	2,750
Printing, Stationery & General Office Expenses	450	650	650	650	650
Services	37,820	35,760	39,290	39,320	39,340
Communications & Computing	8,100	8,520	8,230	8,180	8,170
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	48,230	43,060	43,120	43,180	43,250
SUPPORT SERVICES					
Financial Services	10,360	18,150	18,430	19,000	19,540
Legal Services	5,300	4,270	4,500	4,600	4,740
Human Resources	1,120	1,780	1,730	1,790	1,880
Convenor Recharges	310	450	460	480	490
Facilities Management	1,090	1,160	1,170	1,200	1,220
Worcestershire Hub	4,170	1,590	1,580	1,640	1,700
Commercial Income Generation Team	4,450	6,960	7,180	7,400	7,610
Departmental Administrative Expenses	23,090	28,130	28,510	29,220	30,020
CAPITAL CHARGES					
Depreciation	1,100	1,100	1,090	1,100	0
GROSS EXPENDITURE	812,540	877,890	885,180	898,240	919,940

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES					
R185 Car Parks General					
R189 Weavers Wharf Car Park					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Customer & Client Receipts	(175,000)	(96,000)	(136,850)	(180,600)	(230,600)
Management Fee Weavers Wharf	(165,680)	(148,660)	(173,140)	(173,140)	(173,140)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(1,142,250)	(610,000)	(850,000)	(1,192,250)	(1,192,250)
Fees and Charges - Compounded Inflation	0	0	0	(7,460)	(64,920)
Recharges to Other Services	(10,920)	(12,910)	(14,760)	(15,630)	(16,620)
Recharges	(17,900)	(17,900)	(17,900)	(17,900)	(17,900)
Use of Earmarked Reserve	0	(30,000)	0	0	0
GROSS INCOME	(1,522,350)	(926,070)	(1,203,250)	(1,597,580)	(1,706,030)
NET EXPENDITURE/(INCOME)	(709,810)	(48,180)	(318,070)	(699,340)	(786,090)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT					
R193 Civil and Environmental Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	124,080	100,510	132,170	108,360	113,210
Vacancy Savings	(1,820)	(940)	(1,880)	(1,940)	(1,990)
Indirect Employee Expenses	810	630	770	520	540
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,980	5,110	5,120	5,210	5,310
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	5,700	5,300	5,600	5,370	5,530
Transport Insurance	3,140	2,440	2,580	2,700	2,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	16,500	16,500	16,500	16,500	16,500
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Services	1,550	2,600	2,600	2,600	2,600
Communications & Computing	2,150	8,460	4,970	4,640	4,630
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	18,080	20,000	20,000	20,000	20,000
Wychavon District Council	3,060	3,060	3,120	3,180	3,250
SUPPORT SERVICES					
Financial Services	8,180	10,540	10,780	11,170	11,490
Legal Services	5,410	2,840	2,960	3,080	3,180
Human Resources	1,120	3,560	3,490	3,600	3,760
Convenor Recharges	270	290	300	310	320
Departmental Administrative Expenses	22,630	27,450	27,100	27,840	28,440
CAPITAL CHARGES					
Depreciation	6,190	6,190	6,180	7,320	10,060
GROSS EXPENDITURE	223,030	215,540	243,360	221,460	230,670
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
Customer & Client Receipts	(120,000)	(70,000)	(93,750)	(120,000)	(120,000)
Recharges to Other Services	(30,590)	(22,970)	(35,980)	(28,860)	(30,520)
GROSS INCOME	(152,990)	(95,370)	(132,130)	(151,260)	(152,920)
NET EXPENDITURE/(INCOME)	70,040	120,170	111,230	70,200	77,750
Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT	(639,770)	71,990	(206,840)	(629,140)	(708,340)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P015 CEMETERIES					
A030 CEMETERY					
R040 Cemetery					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	5,560	5,930	6,080	6,250	6,460
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	9,270	9,270	9,500	9,740	9,980
Repairs, Alterations & Maintenance of Grounds	112,170	111,510	100,270	101,510	102,850
Energy Costs	540	350	360	370	380
Non-Domestic Rates	3,530	3,840	3,960	4,070	4,200
Water Services	500	550	550	550	550
Fixtures & Fittings	170	170	170	170	170
Apportionment of Expenses of Operational Buildings	2,490	2,560	2,560	2,610	2,660
Cleaning & Domestic Supplies	500	300	300	300	300
Premises Insurance	550	420	460	480	510
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	20	20	20	20	10
Services	12,000	12,000	12,000	12,000	12,000
Communications & Computing	40	40	40	40	40
Miscellaneous Expenses	750	750	750	750	750
SUPPORT SERVICES					
Financial Services	1,520	2,180	2,290	2,360	2,440
Legal Services	1,420	990	910	940	970
Facilities Management	540	580	590	600	610
Departmental Administrative Expenses	2,620	3,300	3,150	3,180	3,220
CAPITAL CHARGES					
Depreciation	5,550	4,890	4,890	4,890	3,700
GROSS EXPENDITURE	160,740	160,650	149,850	151,830	152,800
<u>INCOME</u>					
Customer & Client Receipts	(52,900)	(52,900)	(50,300)	(50,300)	(50,300)
Fees and Charges - Compounded Inflation	0	0	0	(2,400)	(4,800)
GROSS INCOME	(52,900)	(52,900)	(50,300)	(52,700)	(55,100)
NET EXPENDITURE/(INCOME)	107,840	107,750	99,550	99,130	97,700
Total P015 CEMETERIES	107,840	107,750	99,550	99,130	97,700

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER					
R216 Management Of Kidderminster Town Hall					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	74,220	74,220	43,320	29,880	0
GROSS EXPENDITURE	74,220	74,220	43,320	29,880	0
NET EXPENDITURE/(INCOME)	74,220	74,220	43,320	29,880	0
Total P022 TOWN HALL KIDDERMINSTER	74,220	74,220	43,320	29,880	0

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A036 LEISURE DEVELOPMENT					
R175 Events					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	2,980	0	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	0	0	0	0
Services	13,100	0	0	0	0
Sponsorship and Competitions	3,930	0	0	0	0
SUPPORT SERVICES					
Financial Services	2,930	0	0	0	0
GROSS EXPENDITURE	23,440	0	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	(3,000)	0	0	0	0
GROSS INCOME	(3,000)	0	0	0	0
NET EXPENDITURE/(INCOME)	20,440	0	0	0	0

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A040 PLAY DEVELOPMENT					
R055 Summer Playschemes					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	28,620	7,690	0	0	0
Indirect Employee Expenses	20	20	0	0	0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	450	0	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	800	0	0	0	0
Communications & Computing	90	90	0	0	0
Grants & Subscriptions	11,750	30	0	0	0
SUPPORT SERVICES					
Financial Services	1,860	1,940	0	0	0
Departmental Administrative Expenses	14,830	4,270	0	0	0
GROSS EXPENDITURE	58,420	14,040	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	(3,500)	0	0	0	0
GROSS INCOME	(3,500)	0	0	0	0
NET EXPENDITURE/(INCOME)	54,920	14,040	0	0	0

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A065 ARTS DEVELOPMENT					
R075 Arts Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	23,670	17,430	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,610	230	0	0	0
Services	380	20	0	0	0
Partnership Funding	3,000	2,250	0	0	0
Kidderminster Arts Festival	5,000	630	0	0	0
Arts Activities	9,070	1,120	0	0	0
SUPPORT SERVICES					
Financial Services	3,470	3,590	0	0	0
Legal Services	750	630	0	0	0
Departmental Administrative Expenses	30,010	8,530	0	0	0
GROSS EXPENDITURE	76,960	34,430	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,000)	0	0	0	0
Customer & Client Receipts	(4,500)	(1,530)	0	0	0
Use of Earmarked Reserve	0	(630)	0	0	0
GROSS INCOME	(9,500)	(2,160)	0	0	0
NET EXPENDITURE/(INCOME)	67,460	32,270	0	0	0

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A094 SPORTS DEVELOPMENT					
R125 Sports Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	29,780	35,830	37,770	40,060	41,490
PREMISES RELATED EXPENDITURE					
Rents	1,000	500	1,000	1,000	1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	300	150	300	300	300
Printing, Stationery & General Office Expenses	2,500	750	2,500	2,500	2,500
Services	500	0	500	500	500
Miscellaneous Expenses	3,000	1,500	3,000	3,000	3,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution to Worcs Sports Partnership	1,000	1,000	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	520	550	560	570	590
Departmental Administrative Expenses	42,540	19,910	19,600	20,360	20,690
GROSS EXPENDITURE	81,140	60,190	66,230	69,290	71,070
NET EXPENDITURE/(INCOME)	81,140	60,190	66,230	69,290	71,070

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	8,400	8,640	9,110	9,710	10,320
SUPPORT SERVICES					
Departmental Administrative Expenses	12,000	4,800	4,730	4,940	5,140
GROSS EXPENDITURE	20,400	13,440	13,840	14,650	15,460
NET EXPENDITURE/(INCOME)	20,400	13,440	13,840	14,650	15,460
Total P023 COMMUNITY DEVELOPMENT	244,360	119,940	80,070	83,940	86,530

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A050 MUSEUM STORE					
R060 Museum Store					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	17,250	17,240	17,650	18,200	18,850
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,440	800	1,480	1,510	1,550
Energy Costs	1,130	400	430	450	460
Rents	30,360	30,360	30,360	30,360	30,360
Fixtures & Fittings	700	700	700	700	700
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,460	730	1,460	1,460	1,460
Services	1,930	1,610	1,720	1,810	1,890
GROSS EXPENDITURE	54,270	51,840	53,800	54,490	55,270
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(3,080)	0	0	0	0
GROSS INCOME	(3,080)	0	0	0	0
NET EXPENDITURE/(INCOME)	51,190	51,840	53,800	54,490	55,270

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	256,190	274,490	285,670	294,300	304,620
Indirect Employee Expenses	3,930	4,470	3,630	3,730	3,800
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	26,030	16,030	26,680	27,350	28,030
Repairs, Alterations & Maintenance of Grounds	10,490	10,490	10,490	10,490	10,490
Energy Costs	16,950	13,000	16,480	16,970	17,480
Rents	170	170	170	170	170
Non-Domestic Rates	1,490	1,470	1,510	1,560	1,610
Water Services	4,090	4,200	4,200	4,200	4,200
Fixtures & Fittings	1,700	1,200	1,200	1,200	1,200
Cleaning & Domestic Supplies	16,090	14,840	15,980	16,110	16,260
Premises Insurance	7,110	5,560	6,060	6,370	6,670
TRANSPORT RELATED EXPENDITURE					
Car Allowances	50	50	50	50	50
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	37,300	43,240	37,300	37,300	37,300
Catering	150	70	150	150	150
Clothing, Uniforms and Laundry	1,000	500	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	2,980	2,400	2,980	2,980	2,780
Services	14,180	7,710	14,220	14,270	14,320
Communications & Computing	21,290	26,260	26,610	25,630	25,260
Grants & Subscriptions	16,190	9,940	20,340	20,340	20,340
Miscellaneous Expenses	2,500	2,500	2,500	2,500	2,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	90	90	90	90	90
SUPPORT SERVICES					
Financial Services	17,980	20,830	20,840	21,350	21,850
ICT Services	7,500	8,280	7,650	7,910	8,170
Legal Services	1,230	630	730	750	780
Human Resources	3,170	4,900	4,700	4,820	4,940
Convenor Recharges	880	830	850	880	910
Facilities Management	4,340	4,640	4,680	4,780	4,920
CAPITAL CHARGES					
Depreciation	38,630	35,540	35,540	35,540	35,540
GROSS EXPENDITURE	513,700	514,330	552,300	562,790	575,430

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22	2022/23	2023/24
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(19,900)	0	0	0
Customer & Client Receipts	(141,570)	(93,270)	(141,470)	(141,470)	(141,470)
Recharges to Other Services	0	(17,240)	(17,650)	(18,200)	(18,850)
Use of Earmarked Reserve	0	(1,110)	0	0	0
GROSS INCOME	(141,570)	(131,520)	(159,120)	(159,670)	(160,320)
NET EXPENDITURE/(INCOME)	372,130	382,810	393,180	403,120	415,110

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A200 GUILDHALL, BEWDLEY					
R223 Guildhall Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	6,500	6,500	6,660	6,830	7,000
Energy Costs	3,980	3,980	4,120	4,240	4,370
Non-Domestic Rates	4,760	4,690	4,830	4,980	5,130
Water Services	1,420	0	1,510	1,510	1,510
Fixtures & Fittings	100	100	100	100	100
Cleaning & Domestic Supplies	440	440	440	440	440
Premises Insurance	3,130	2,410	2,610	2,750	2,870
SUPPORT SERVICES					
Facilities Management	4,190	4,310	4,390	4,490	4,640
CAPITAL CHARGES					
Depreciation	7,140	6,510	6,510	6,510	6,510
GROSS EXPENDITURE	31,660	28,940	31,170	31,850	32,570
<u>INCOME</u>					
Customer & Client Receipts	(660)	(660)	(660)	(660)	(660)
GROSS INCOME	(660)	(660)	(660)	(660)	(660)
NET EXPENDITURE/(INCOME)	31,000	28,280	30,510	31,190	31,910
Total P030 MUSEUM AND TIC	454,320	462,930	477,490	488,800	502,290

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE					
R080 Wyre Forest Leisure Centre					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	10,000	621,100	10,000	10,000	10,000
SUPPORT SERVICES					
Financial Services	1,070	2,200	2,240	2,290	2,350
Legal Services	0	6,200	0	0	0
CAPITAL CHARGES					
Depreciation	331,740	377,290	377,290	377,290	377,290
GROSS EXPENDITURE	342,810	1,006,790	389,530	389,580	389,640
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(4,100)	0	0	0
Customer & Client Receipts	(541,520)	44,300	(541,520)	(541,520)	(541,520)
GROSS INCOME	(541,520)	40,200	(541,520)	(541,520)	(541,520)
NET EXPENDITURE/(INCOME)	(198,710)	1,046,990	(151,990)	(151,940)	(151,880)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A076 BEWDLEY LEISURE CENTRE					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	11,740	11,740	12,030	12,330	12,640
Repairs, Alterations & Maintenance of Grounds	9,430	9,430	9,460	9,570	9,700
Premises Insurance	850	690	720	750	790
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	10,330	10,220	10,530	10,840	11,170
SUPPORT SERVICES					
Financial Services	1,070	1,090	1,120	1,150	1,170
Legal Services	940	990	910	940	970
CAPITAL CHARGES					
Depreciation	26,130	26,150	26,150	26,150	26,150
GROSS EXPENDITURE	60,490	60,310	60,920	61,730	62,590
<u>INCOME</u>					
Customer & Client Receipts	(9,350)	(9,530)	(9,670)	(9,860)	(10,050)
GROSS INCOME	(9,350)	(9,530)	(9,670)	(9,860)	(10,050)
NET EXPENDITURE/(INCOME)	51,140	50,780	51,250	51,870	52,540

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A080 STOURPORT SPORTS CLUB					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	13,670	13,670	14,010	14,360	14,720
SUPPORT SERVICES					
Legal Services	2,460	2,590	2,550	2,460	2,520
GROSS EXPENDITURE	16,130	16,260	16,560	16,820	17,240
NET EXPENDITURE/(INCOME)	16,130	16,260	16,560	16,820	17,240

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A110 STOURPORT COMMUNITY CENTRE					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	400	400	400	400	400
Premises Insurance	350	270	300	320	330
CAPITAL CHARGES					
Depreciation	12,850	12,860	12,860	12,860	12,860
GROSS EXPENDITURE	13,600	13,530	13,560	13,580	13,590
<u>INCOME</u>					
Customer & Client Receipts	(400)	(400)	(400)	(400)	(400)
GROSS INCOME	(400)	(400)	(400)	(400)	(400)
NET EXPENDITURE/(INCOME)	13,200	13,130	13,160	13,180	13,190
Total P034 SPORTS AND PHYSICAL RECREATION	(118,240)	1,127,160	(71,020)	(70,070)	(68,910)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE					
R163 Nature Reserves					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	143,150	132,220	136,620	140,780	145,800
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	74,490	97,310	74,650	75,350	76,120
Water Services	150	150	150	150	150
Premises Insurance	10	10	10	10	10
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	7,540	7,540	7,640	7,730	7,860
Transport Insurance	3,140	2,440	2,580	2,700	2,840
Car Allowances	150	150	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,600	14,170	2,600	2,600	2,600
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	4,110	4,110	4,110	4,110	4,110
Services	2,350	2,320	2,250	2,300	2,360
Communications & Computing	650	650	650	650	650
Grants & Subscriptions	2,500	232,840	2,500	2,500	2,500
Miscellaneous Expenses	600	600	600	600	600
SUPPORT SERVICES					
Financial Services	7,960	8,420	8,410	8,550	8,800
Legal Services	750	630	730	750	780
Commercial Income Generation Team	3,560	0	0	0	0
Departmental Administrative Expenses	62,590	73,480	70,890	71,560	72,690
CAPITAL CHARGES					
Depreciation	2,720	6,810	6,810	6,810	6,790
GROSS EXPENDITURE	320,020	584,850	322,350	328,300	335,810
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(10,160)	(251,250)	0	0	0
Customer & Client Receipts	(820)	(1,780)	(820)	(820)	(820)
Use of Earmarked Reserve	0	(12,380)	0	0	0
GROSS INCOME	(10,980)	(265,410)	(820)	(820)	(820)
NET EXPENDITURE/(INCOME)	309,040	319,440	321,530	327,480	334,990
Total P039 COUNTRYSIDE AND CONSERVATION SERVICE	309,040	319,440	321,530	327,480	334,990

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P040 ALLOTMENTS					
A120 ALLOTMENTS					
R155 Allotments					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	160	210	180	180	190
GROSS EXPENDITURE	160	210	180	180	190
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(3,150)	(3,150)	(3,230)	(3,310)	(3,390)
GROSS INCOME	(3,150)	(3,150)	(3,230)	(3,310)	(3,390)
NET EXPENDITURE/(INCOME)	(2,990)	(2,940)	(3,050)	(3,130)	(3,200)
Total P040 ALLOTMENTS	(2,990)	(2,940)	(3,050)	(3,130)	(3,200)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	46,170	50,670	26,280	27,700	28,710
Vacancy Savings	(1,050)	(280)	(560)	(580)	(590)
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	16,670	16,670	17,080	17,510	17,960
Energy Costs	3,560	3,560	3,670	3,780	3,890
Non-Domestic Rates	5,860	5,770	5,950	6,120	6,310
Water Services	8,000	8,000	8,000	8,000	8,000
Cleaning & Domestic Supplies	8,380	8,380	8,380	8,380	8,380
Premises Insurance	420	330	360	380	400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,000	5,120	5,000	5,000	5,000
Clothing, Uniforms and Laundry	100	100	100	100	100
Communications & Computing	80	80	80	80	80
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	7,510	12,200	12,200	12,200	12,200
SUPPORT SERVICES					
Financial Services	3,030	2,180	2,290	2,360	2,440
Convenor Recharges	180	100	100	110	110
Facilities Management	1,630	1,740	1,760	1,790	1,850
Departmental Administrative Expenses	1,030	1,420	1,350	1,370	1,390
CAPITAL CHARGES					
Depreciation	14,790	14,490	14,520	13,660	12,290
GROSS EXPENDITURE	121,360	130,530	106,560	107,960	108,520
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(18,390)	(21,390)	(21,850)	(22,320)	(22,800)
Recharges	(19,600)	(19,600)	(19,650)	(19,900)	(20,160)
GROSS INCOME	(37,990)	(40,990)	(41,500)	(42,220)	(42,960)
NET EXPENDITURE/(INCOME)	83,370	89,540	65,060	65,740	65,560

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A085 SPORTS PITCHES AND FACILITIES					
R095 Sports Pitches and Facilities					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	7,000	3,000	3,080	3,150	3,220
Repairs, Alterations & Maintenance of Grounds	760	5,190	3,510	3,560	3,600
Energy Costs	510	400	420	420	440
Non-Domestic Rates	2,990	2,940	3,030	3,120	3,210
Water Services	100	100	100	100	100
Premises Insurance	1,260	980	1,080	1,130	1,180
SUPPORT SERVICES					
Legal Services	3,970	3,850	4,020	3,960	4,070
CAPITAL CHARGES					
Depreciation	44,570	53,740	53,740	50,780	41,280
GROSS EXPENDITURE	61,160	70,200	68,980	66,220	57,100
NET EXPENDITURE/(INCOME)	61,160	70,200	68,980	66,220	57,100

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A125 PARKS AND GREEN SPACES					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces- Mtce					
R166 Brinton Park - HLF					
R169 Stourport Masterplan					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	105,380	109,970	113,410	116,780	120,880
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	31,430	31,430	32,210	33,030	33,850
Repairs, Alterations & Maintenance of Grounds	608,700	712,590	617,510	624,950	632,950
Energy Costs	8,960	9,800	10,100	10,390	10,710
Rents	600	600	600	600	600
Non-Domestic Rates	2,410	2,360	2,430	2,500	2,580
Water Services	4,000	5,000	5,000	5,000	5,000
Fixtures & Fittings	120	120	120	120	120
Apportionment of Expenses of Operational Buildings	11,050	5,110	5,120	5,210	5,310
Cleaning & Domestic Supplies	13,320	13,320	13,350	13,520	13,700
Premises Insurance	810	630	680	720	750
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	23,970	29,910	30,210	30,660	31,340
Transport Insurance	18,840	17,080	10,320	10,800	11,360
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	135,700	105,700	85,700	85,700	85,700
Services	4,540	4,370	4,470	4,540	4,610
Communications & Computing	100	150	150	150	150
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	7,950	7,950	7,950	7,950	7,950
SUPPORT SERVICES					
Financial Services	6,070	6,170	6,170	6,390	6,530
Legal Services	10,020	8,010	8,090	8,150	8,380
Facilities Management	2,720	2,910	2,920	2,990	3,070
Commercial Income Generation Team	11,860	3,480	3,580	3,690	3,810
Departmental Administrative Expenses	49,630	61,120	58,840	59,360	60,250
CAPITAL CHARGES					
Depreciation	103,420	115,270	112,920	66,030	63,900
GROSS EXPENDITURE	1,161,600	1,253,050	1,131,850	1,099,230	1,113,500

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT					
A125 PARKS AND GREEN SPACES					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces- Mtce					
R166 Brinton Park - HLF					
R169 Stourport Masterplan					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(124,720)	(76,220)	(75,010)	(75,640)	(76,280)
Customer & Client Receipts	(17,950)	(17,090)	(13,590)	(13,590)	(13,590)
Use of Earmarked Reserve	0	(34,300)	0	0	0
GROSS INCOME	(142,670)	(127,610)	(88,600)	(89,230)	(89,870)
NET EXPENDITURE/(INCOME)	1,018,930	1,125,440	1,043,250	1,010,000	1,023,630

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A150 STREET FURNITURE AND NAMEPLATES					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	21,950	13,950	21,450	21,450	21,450
GROSS EXPENDITURE	21,950	13,950	21,450	21,450	21,450
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,200)	(2,200)	(2,260)	(2,320)	(2,380)
GROSS INCOME	(2,200)	(2,200)	(2,260)	(2,320)	(2,380)
NET EXPENDITURE/(INCOME)	19,750	11,750	19,190	19,130	19,070

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22	2022/23	2023/24
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A155 HIGHWAYS GENERAL CLEANSING					
R200 Highways General Cleansing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	486,330	466,630	530,850	550,590	573,290
Vacancy Savings	(9,820)	(5,340)	(10,670)	(10,990)	(11,320)
Indirect Employee Expenses	2,510	2,670	2,740	2,760	2,760
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	31,070	49,820	42,230	42,750	43,300
Apportionment of Expenses of Operational Buildings	4,980	5,110	5,120	5,210	5,310
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	193,060	184,730	185,230	189,410	193,000
Direct Transport Costs - Plant	600	600	600	600	600
Transport Insurance	21,980	17,080	25,800	27,000	28,400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	7,000	4,000	6,000	6,000	6,000
Equipment, Furniture & Materials - External	16,500	13,500	16,500	16,500	16,500
Clothing, Uniforms and Laundry	5,900	5,900	5,900	5,900	5,900
Services	24,390	24,080	23,250	23,840	24,550
Communications & Computing	600	6,340	6,420	6,200	6,120
Food Hygiene Training Expenditure	0	750	750	750	750
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	12,310	12,930	11,170	5,030	0
SUPPORT SERVICES					
Financial Services	3,500	4,160	4,190	4,390	4,480
Human Resources	6,780	8,750	8,670	8,980	9,370
Convenor Recharges	1,630	1,850	1,890	1,950	2,020
Commercial Income Generation Team	16,590	0	0	0	0
Departmental Administrative Expenses	34,260	40,210	39,860	40,420	41,170
CAPITAL CHARGES					
Depreciation	77,190	89,820	143,370	146,450	146,520
GROSS EXPENDITURE	937,360	933,590	1,049,870	1,073,740	1,098,720
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,000)	(1,000)	(1,000)	(1,000)	(1,000)
Customer & Client Receipts	(143,210)	(120,500)	(142,500)	(153,330)	(153,330)
Fees and Charges - Compounded Inflation	0	0	0	(2,000)	(4,000)
Recharges	(145,180)	(145,180)	(145,570)	(147,370)	(149,300)
GROSS INCOME	(290,390)	(266,680)	(289,070)	(303,700)	(307,630)
NET EXPENDITURE/(INCOME)	646,970	666,910	760,800	770,040	791,090

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A160 HIGHWAYS MAINTENANCE OF VERGES					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	120,970	128,070	110,400	111,770	113,230
GROSS EXPENDITURE	120,970	128,070	110,400	111,770	113,230
<u>INCOME</u>					
Income - External Works	(52,000)	(53,060)	(53,060)	(53,060)	(53,060)
GROSS INCOME	(52,000)	(53,060)	(53,060)	(53,060)	(53,060)
NET EXPENDITURE/(INCOME)	68,970	75,010	57,340	58,710	60,170

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A165 HIGHWAYS RESIDUAL FUNCTION					
R210 Highways Residual Functions					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Legal Services	760	800	810	770	780
GROSS EXPENDITURE	760	800	810	770	780
NET EXPENDITURE/(INCOME)	760	800	810	770	780
Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES	1,899,910	2,039,650	2,015,430	1,990,610	2,017,400

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE					
R236 Grounds Maintenance Direct Costs and Income Holding Ac					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	450,830	456,210	434,050	449,110	466,880
Vacancy Savings	(8,930)	(4,560)	(9,110)	(9,380)	(9,660)
Indirect Employee Expenses	2,350	2,360	2,420	2,440	2,440
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	49,340	49,340	18,000	18,000	18,000
Non-Domestic Rates	1,520	1,500	1,550	1,590	1,640
Apportionment of Expenses of Operational Buildings	2,490	2,560	2,560	2,610	2,660
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	39,940	48,770	48,750	49,310	50,100
Direct Transport Costs - Plant	8,000	4,000	4,000	4,000	4,000
Transport Insurance	15,700	12,200	12,900	13,500	14,200
Car Allowances	200	200	200	200	200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	79,200	78,600	78,600	78,600	78,600
Equipment, Furniture & Materials - External	5,000	9,000	9,000	9,000	9,000
Clothing, Uniforms and Laundry	3,000	3,600	3,600	3,600	3,600
Services	14,930	13,660	13,030	13,410	13,840
Communications & Computing	1,100	6,370	5,140	4,960	4,890
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	4,570	4,570	4,320	660	0
SUPPORT SERVICES					
Financial Services	3,970	5,460	5,420	5,700	5,800
Human Resources	10,180	12,120	11,840	12,230	12,650
Convenor Recharges	1,520	1,630	1,670	1,720	1,780
Commercial Income Generation Team	30,000	34,800	35,880	36,950	38,050
Departmental Administrative Expenses	35,120	36,900	36,640	37,090	37,810
CAPITAL CHARGES					
Depreciation	71,170	20,180	28,620	41,920	48,800
GROSS EXPENDITURE	821,200	799,470	749,080	777,220	805,280

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE					
R236 Grounds Maintenance Direct Costs and Income Holding Ac					
<u>INCOME</u>					
Customer & Client Receipts	(30,000)	10,000	(25,000)	(30,000)	(30,000)
Schools	(16,650)	(16,650)	(16,650)	(16,650)	(16,650)
Other External Works	(68,350)	(68,350)	(68,350)	(68,350)	(68,350)
Recharges	(706,200)	(730,240)	(662,650)	(691,530)	(720,470)
GROSS INCOME	(821,200)	(805,240)	(772,650)	(806,530)	(835,470)
NET EXPENDITURE/(INCOME)	0	(5,770)	(23,570)	(29,310)	(30,190)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22	2022/23	2023/24
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A221 GARAGE HOLDING ACCOUNT					
R229 Garage Holding Account					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	180,290	179,470	184,250	189,950	196,770
Vacancy Savings	(2,860)	(1,460)	(2,920)	(3,010)	(3,100)
Indirect Employee Expenses	1,720	1,320	1,600	1,650	1,690
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,190	19,050	19,070	19,420	19,790
Premises Insurance	330	350	390	410	430
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	3,400	4,820	4,860	4,890	4,960
Transport Insurance	1,570	1,220	1,290	1,350	1,420
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	10,000	10,000	10,000	10,000	10,000
Equipment, Furniture & Materials - Fuel	280,000	280,000	288,180	297,120	306,320
Equipment, Furniture & Materials - External	241,290	241,290	241,290	241,290	241,290
Clothing, Uniforms and Laundry	800	1,200	1,000	1,000	1,000
Services	90	80	80	90	90
Communications & Computing	140	5,360	5,370	5,310	5,300
Grants & Subscriptions	800	850	850	850	850
Food Hygiene Training Expenditure	0	250	250	250	250
SUPPORT SERVICES					
Financial Services	3,500	11,830	11,330	11,700	12,010
Human Resources	2,020	2,660	2,580	2,660	2,760
Convenor Recharges	370	390	400	410	430
Departmental Administrative Expenses	27,360	31,680	30,560	30,850	31,380
CAPITAL CHARGES					
Depreciation	4,470	1,720	4,850	5,810	5,820
GROSS EXPENDITURE	771,480	792,080	805,280	822,000	839,460
<u>INCOME</u>					
Customer & Client Receipts	(21,000)	(12,500)	(21,500)	(22,500)	(22,500)
Fees and Charges - Compounded Inflation	0	0	0	(1,500)	(3,000)
Recharges	(750,390)	(779,580)	(785,280)	(802,000)	(819,460)
GROSS INCOME	(771,390)	(792,080)	(806,780)	(826,000)	(844,960)
NET EXPENDITURE/(INCOME)	90	0	(1,500)	(4,000)	(5,500)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A222 OTHER COMMERCIAL TRADING ACCOUNTS					
R252 Arboricultural Services					
R253 Driver Training					
R254 Landscaping Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	321,380	322,950	346,960	360,570	376,140
Vacancy Savings	(6,740)	(3,470)	(6,930)	(7,140)	(7,360)
Indirect Employee Expenses	0	1,400	1,430	1,460	1,460
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	10,000	8,000	10,000	10,000	10,000
Apportionment of Expenses of Operational Buildings	2,490	5,120	5,120	5,220	5,320
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	18,840	28,550	26,940	27,150	27,490
Direct Transport Costs - Plant	3,000	2,000	3,000	3,000	3,000
Transport Insurance	9,420	6,100	6,450	6,750	7,100
Car Allowances	100	0	100	100	100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	15,350	14,350	14,350	14,350	14,350
Equipment, Furniture & Materials - External	32,000	29,000	32,000	32,000	32,000
Catering	1,850	1,850	1,850	1,850	1,850
Clothing, Uniforms and Laundry	5,500	6,500	6,500	6,500	6,500
Services	6,650	7,580	7,420	7,540	7,680
Communications & Computing	2,660	8,400	8,470	8,260	8,190
Grants & Subscriptions	1,420	1,420	1,420	1,420	1,420
Food Hygiene Training Expenditure	0	500	500	500	500
SUPPORT SERVICES					
Financial Services	470	3,320	3,280	3,470	3,540
Human Resources	2,020	2,880	2,720	2,770	2,880
Convenor Recharges	910	970	990	1,030	1,060
Commercial Income Generation Team	8,010	5,220	5,400	5,550	5,700
Departmental Administrative Expenses	17,700	27,770	27,160	27,810	28,680
CAPITAL CHARGES					
Depreciation	14,310	27,170	22,120	22,170	22,120
GROSS EXPENDITURE	467,340	507,580	527,250	542,330	559,720

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL					
A222 OTHER COMMERCIAL TRADING ACCOUNTS					
R252 Arboricultural Services					
R253 Driver Training					
R254 Landscaping Services					
<u>INCOME</u>					
Customer & Client Receipts	(88,460)	(45,000)	(75,000)	(78,080)	(81,500)
Trees and Woodlands	(155,000)	(130,000)	(155,000)	(162,500)	(169,000)
Recharges	(241,420)	(327,680)	(298,810)	(302,510)	(306,470)
GROSS INCOME	(484,880)	(502,680)	(528,810)	(543,090)	(556,970)
NET EXPENDITURE/(INCOME)	(17,540)	4,900	(1,560)	(760)	2,750
Total P070 COMMERCIAL SERVICES- OPERATIONAL AREAS	(17,450)	(870)	(26,630)	(34,070)	(32,940)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22	2022/23	2023/24
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION					
A258 DEPOT MANAGEMENT					
R903 Depot Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,106,440	957,710	903,100	969,470	1,008,670
Vacancy Savings	(28,890)	(16,110)	(32,210)	(33,180)	(34,170)
Indirect Employee Expenses	64,590	52,400	54,000	56,520	58,850
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	86,390	63,900	63,980	65,180	66,370
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	30	0	0	0	0
Public Transport	500	200	400	400	400
Car Allowances	3,500	1,000	2,150	2,150	2,150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,700	(1,700)	(1,700)	(1,700)	(1,700)
Equipment, Furniture & Materials - External	2,000	3,700	3,700	3,700	3,700
Catering	20	20	20	20	20
Clothing, Uniforms and Laundry	1,500	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	11,780	4,480	3,770	3,770	2,660
Services	12,790	17,350	16,430	16,440	16,430
Communications & Computing	74,050	86,170	87,310	84,110	82,920
Expenses	1,150	350	1,100	1,100	1,100
Grants & Subscriptions	5,360	4,680	4,680	4,680	4,680
Miscellaneous Expenses	86,910	100,000	0	0	0
SUPPORT SERVICES					
Financial Services	80,490	91,560	91,700	94,180	96,800
ICT Services	79,720	70,860	68,420	70,550	73,120
Legal Services	11,420	11,230	11,540	11,860	12,210
Human Resources	26,790	22,010	22,180	22,640	23,150
Convenor Recharges	2,830	2,720	2,800	2,880	2,960
Chief Executive	10,140	2,790	3,550	3,640	3,740
Corporate Support Services	9,000	10,140	10,140	10,240	10,410
GROSS EXPENDITURE	1,650,210	1,486,460	1,318,060	1,389,650	1,435,470
<u>INCOME</u>					
Customer & Client Receipts	0	(2,000)	(2,000)	(2,000)	(2,000)
Recharges to Other Services	(1,533,850)	(1,349,380)	(1,335,710)	(1,376,740)	(1,422,340)
Recharges	(29,550)	(29,760)	(30,470)	(31,420)	(32,550)
GROSS INCOME	(1,563,400)	(1,381,140)	(1,368,180)	(1,410,160)	(1,456,890)
NET EXPENDITURE/(INCOME)	86,810	105,320	(50,120)	(20,510)	(21,420)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION					
A259 COMMERCIAL INCOME GENERATION TEAM					
R904 Commercial Income Generation Team					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	118,610	73,630	75,990	78,880	81,620
Indirect Employee Expenses	340	360	360	370	360
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,480	5,110	5,120	5,210	5,310
TRANSPORT RELATED EXPENDITURE					
Public Transport	20	0	20	20	20
Car Allowances	300	100	300	300	300
SUPPLIES & SERVICES					
Communications & Computing Expenses	8,550 10	7,560 10	7,650 10	7,360 10	7,260 10
SUPPORT SERVICES					
Convenor Recharges	370	240	250	250	260
GROSS EXPENDITURE	135,680	87,010	89,700	92,400	95,140
<u>INCOME</u>					
Recharges to Other Services	(89,290)	(87,010)	(89,700)	(92,400)	(95,140)
Use of Earmarked Reserve	(46,390)	0	0	0	0
GROSS INCOME	(135,680)	(87,010)	(89,700)	(92,400)	(95,140)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION	86,810	105,320	(50,120)	(20,510)	(21,420)

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY					
R715 Community Safety					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	33,590	39,620	41,620	44,140	46,790
PREMISES RELATED EXPENDITURE					
Energy Costs	2,220	2,220	2,290	2,360	2,430
SUPPLIES & SERVICES					
Services	270	310	330	350	360
Closed Circuit Television	71,840	86,390	71,840	71,840	71,840
Community Safety	1,000	600	600	600	600
Grants & Subscriptions	5,000	0	0	0	0
SUPPORT SERVICES					
Financial Services	2,130	2,200	2,240	2,290	2,350
Legal Services	940	990	910	940	970
Departmental Administrative Expenses	47,980	22,020	21,590	22,430	23,330
GROSS EXPENDITURE	164,970	154,350	141,420	144,950	148,670
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(14,550)	0	0	0
Use of Earmarked Reserve	(5,000)	0	0	0	0
GROSS INCOME	(5,000)	(14,550)	0	0	0
NET EXPENDITURE/(INCOME)	159,970	139,800	141,420	144,950	148,670

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P215 CRIME AND DISORDER ACT 1998					
A496 EXTERNAL FUNDING					
R716 Community Safety Partnership					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	45,280	45,240	0	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	0	19,820	0	0	0
GROSS EXPENDITURE	45,280	65,060	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(28,080)	0	0	0
Use of Earmarked Reserve	0	(5,740)	0	0	0
GROSS INCOME	0	(33,820)	0	0	0
NET EXPENDITURE/(INCOME)	45,280	31,240	0	0	0
Total P215 CRIME AND DISORDER ACT 1998	205,250	171,040	141,420	144,950	148,670

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY					
R720 Community Strategy					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Community Leadership Fund	33,000	33,000	33,000	16,500	0
GROSS EXPENDITURE	33,000	33,000	33,000	16,500	0
NET EXPENDITURE/(INCOME)	33,000	33,000	33,000	16,500	0
Total P220 COMMUNITY STRATEGY	33,000	33,000	33,000	16,500	0

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P225 CORPORATE COSTS					
A382 CORPORATE COSTS					
R732 Assistance To Other Bodies					
R740 Corporate Costs					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	36,500	36,500	36,500	36,500	36,500
GROSS EXPENDITURE	36,500	36,500	36,500	36,500	36,500
NET EXPENDITURE/(INCOME)	36,500	36,500	36,500	36,500	36,500

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P225 CORPORATE COSTS					
A383 COMMUNITY LOTTERY					
R741 Community Lottery					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Services	0	2,000	0	0	0
GROSS EXPENDITURE	0	2,000	0	0	0
NET EXPENDITURE/(INCOME)	0	2,000	0	0	0
Total P225 CORPORATE COSTS	36,500	38,500	36,500	36,500	36,500

COMMUNITY AND ENVIRONMENTAL SERVICES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY					
R755 Shared Emergency Planning and Business Continuity					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	53,780	53,020	54,260	55,910	57,900
Indirect Employee Expenses	240	260	260	260	260
PREMISES RELATED EXPENDITURE					
Emergency Calls	3,510	8,100	8,100	8,100	8,100
Apportionment of Expenses of Operational Buildings	0	2,560	2,560	2,610	2,660
TRANSPORT RELATED EXPENDITURE					
Public Transport	350	250	350	350	350
Car Allowances	400	150	400	400	400
SUPPLIES & SERVICES					
Catering	300	50	300	300	300
Printing, Stationery & General Office Expenses	130	60	130	130	120
Communications & Computing Expenses	270	200	200	200	200
Miscellaneous Expenses	500	300	500	500	500
	290	0	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	7,800	7,830	7,800	7,800	7,800
SUPPORT SERVICES					
Financial Services	520	550	560	570	590
ICT Services	1,390	1,890	1,850	1,940	2,010
Departmental Administrative Expenses	3,070	3,210	3,070	3,090	3,140
GROSS EXPENDITURE	72,550	78,430	80,340	82,160	84,330
<u>INCOME</u>					
Shared Services Income	(21,920)	(33,080)	(33,580)	(34,080)	(34,590)
GROSS INCOME	(21,920)	(33,080)	(33,580)	(34,080)	(34,590)
NET EXPENDITURE/(INCOME)	50,630	45,350	46,760	48,080	49,740

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2020/21		2021/22	2022/23	2023/24
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P065 PROPERTY					
A130 WYRE FOREST PROPERTY SERVICES	0	0	0	0	0
A210 GREEN STREET DEPOT	0	0	400	400	400
A216 WYRE FOREST HOUSE	211,890	297,680	258,910	220,860	239,270
	211,890	297,680	259,310	221,260	239,670
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT	0	0	0	0	0
	0	0	0	0	0
P085 INDUSTRIAL ESTATES AND OTHER					
A195 LOAD STREET, BEWDLEY	(1,530)	800	(630)	(640)	(630)
A245 OTHER INDUSTRIAL ESTATES	(203,220)	(180,300)	(211,850)	(291,450)	(290,540)
A250 HOOBROOK ENTERPRISE CENTRE	(19,560)	(11,620)	(19,320)	(17,750)	(15,840)
A255 OTHER PROPERTY	65,040	10,330	27,370	33,000	36,320
A489 WYRE FOREST BUSINESS CENTRES	0	(3,490)	0	0	0
	(159,270)	(184,280)	(204,430)	(276,840)	(270,690)
P088 CAPITAL PORTFOLIO FUND					
A254 CAPITAL PORTFOLIO FUND	(718,980)	(457,900)	(528,880)	(682,440)	(719,690)
	(718,980)	(457,900)	(528,880)	(682,440)	(719,690)
P112 TOWN CENTRE RECOVERY FUND					
A275 TOWN CENTRE RECOVERY FUND	0	0	0	0	0
	0	0	0	0	0
P138 LAND CHARGES					
A355 LAND CHARGES	7,670	54,320	43,050	27,300	28,210
	7,670	54,320	43,050	27,300	28,210
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION	229,830	248,170	293,310	298,700	305,320
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	11,900	4,530	10,240	10,450	10,730
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND	0	0	0	0	40
	241,730	252,700	303,550	309,150	316,090
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT MANAGEMENT	81,270	138,220	174,250	191,900	191,580
A395 ENFORCEMENT	99,060	98,260	80,210	75,800	77,300
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	39,290	37,460	38,490	39,690	40,850
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	56,070	55,960	55,940	57,210	58,330
	275,690	329,900	348,890	364,600	368,060
P155 BUILDING CONTROL					
A410 BUILDING CONTROL	49,560	50,510	51,060	51,920	52,890
	49,560	50,510	51,060	51,920	52,890
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	(44,570)	(35,900)	(61,750)	(62,460)	(63,190)
	(44,570)	(35,900)	(61,750)	(62,460)	(63,190)

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES	364,470	378,450	376,560	389,010	402,050
	364,470	378,450	376,560	389,010	402,050
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF	0	0	0	0	0
A460 PRIVATE SECTOR HOUSING	267,040	233,420	261,930	270,190	277,830
A462 CONTROLLING MIGRATION	0	0	0	0	0
A463 ENERGY PERFORMANCE	0	0	0	0	0
	267,040	233,420	261,930	270,190	277,830
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	101,220	105,630	107,060	110,770	115,840
A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING	156,830	154,100	160,550	164,760	169,310
A466 CLINICAL COMMISSIONING (CCG) FUNDING	0	0	0	0	0
A469 TEMPORARY ACCOMMODATION UNITS	(12,910)	(25,910)	(27,650)	(25,810)	(23,560)
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	707,720	820,670	666,240	721,030	717,410
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	(35,650)	(35,650)	0	0	0
	917,210	1,018,840	906,200	970,750	979,000
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION	323,820	307,790	311,340	316,810	325,100
A486 STATE OF THE AREA FUNDING	272,800	280,910	277,180	276,880	277,070
A491 REDDITCH BUSINESS CENTRES	0	2,430	2,270	2,330	2,400
A492 MARKETS	(18,100)	(13,590)	(23,580)	(23,580)	(23,580)
	578,520	577,540	567,210	572,440	580,990
Total S5 ECONOMIC PROSPERITY AND PLACE	1,990,960	2,515,280	2,322,700	2,154,880	2,191,220

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A130 WYRE FOREST PROPERTY SERVICES					
R703 Wyre Forest Property Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	46,890	52,040	68,470	71,120	74,080
Vacancy Savings	(1,090)	(790)	(1,590)	(1,640)	(1,690)
Indirect Employee Expenses	1,650	1,220	1,250	1,270	1,280
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,600	8,270	8,600	8,710	8,900
TRANSPORT RELATED EXPENDITURE					
Car Allowances	300	50	150	150	150
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	210	260	210	210	120
Services	17,500	16,300	16,300	16,300	16,300
Communications & Computing	9,880	13,770	11,910	11,670	11,590
Grants & Subscriptions	420	420	420	420	420
SUPPORT SERVICES					
Financial Services	1,840	2,000	1,960	1,990	2,050
ICT Services	5,330	5,810	5,400	5,600	5,780
Human Resources	1,120	1,780	1,730	1,790	1,880
Convenor Recharges	220	160	160	170	170
Departmental Administrative Expenses	130	130	120	130	130
GROSS EXPENDITURE	93,000	101,420	115,090	117,890	121,160
<u>INCOME</u>					
Customer & Client Receipts	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Recharges to Other Services	(90,000)	(98,420)	(112,090)	(114,890)	(118,160)
GROSS INCOME	(93,000)	(101,420)	(115,090)	(117,890)	(121,160)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P066 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER					
R225 Green Street Depot, Kidderminster					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	34,770	49,970	46,030	47,130	48,260
Repairs, Alterations & Maintenance of Grounds	6,750	6,750	6,760	6,830	6,900
Energy Costs	26,820	36,200	37,290	38,400	39,560
Rents	1,000	160	160	160	160
Non-Domestic Rates	43,720	43,130	44,420	45,760	47,130
Water Services	15,000	15,000	15,000	15,000	15,000
Fixtures & Fittings	3,000	3,000	3,000	3,000	3,000
Cleaning & Domestic Supplies	36,830	32,390	33,140	33,500	33,870
Premises Insurance	4,640	4,620	5,160	5,420	5,680
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	1,500	1,500	1,500	1,500
Catering	590	700	700	700	700
Services	6,510	7,240	7,240	7,240	7,240
Communications & Computing	0	30	30	30	30
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	0	800	800	800	800
SUPPORT SERVICES					
Financial Services	0	1,340	1,380	1,460	1,490
Facilities Management	11,260	11,730	11,830	12,110	12,480
Property Services	2,650	2,590	3,050	3,120	3,200
CAPITAL CHARGES					
Depreciation	87,860	49,750	49,750	49,750	49,750
GROSS EXPENDITURE	281,900	266,900	267,240	271,910	276,750
<u>INCOME</u>					
Customer & Client Receipts	(6,500)	(5,500)	(6,100)	(6,100)	(6,100)
Recharges	(275,400)	(261,400)	(260,740)	(265,410)	(270,250)
GROSS INCOME	(281,900)	(266,900)	(266,840)	(271,510)	(276,350)
NET EXPENDITURE/(INCOME)	0	0	400	400	400

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A216 WYRE FOREST HOUSE					
R251 Wyre Forest House					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	68,400	60,850	68,560	71,170	74,220
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	49,580	49,580	50,810	52,080	53,380
Repairs, Alterations & Maintenance of Grounds	12,090	12,090	12,100	12,170	12,240
Energy Costs	106,080	96,880	109,280	112,550	115,930
Rents	150	160	160	160	160
Non-Domestic Rates	194,670	192,000	197,760	203,690	209,800
Water Services	10,160	10,160	10,160	10,160	10,160
Fixtures & Fittings	1,730	1,860	1,860	1,860	1,860
Cleaning & Domestic Supplies	48,930	50,400	51,150	51,730	52,340
Premises Insurance	11,840	9,050	9,860	10,360	10,860
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,450	6,000	6,000	6,000	6,000
Catering	4,340	2,330	2,330	2,330	2,330
Services	980	990	980	990	980
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	700	700	700	700	700
SUPPORT SERVICES					
Financial Services	4,880	2,350	2,270	2,330	2,380
Legal Services	2,260	1,880	2,190	2,260	2,310
Facilities Management	50,580	50,340	49,180	50,240	51,810
Property Services	8,810	8,590	10,610	10,880	11,210
Departmental Administrative Expenses	38,400	40,420	40,090	40,790	42,010
CAPITAL CHARGES					
Depreciation	264,630	265,280	267,290	279,270	289,290
GROSS EXPENDITURE	885,660	861,910	893,340	921,720	949,970
<u>INCOME</u>					
Customer & Client Receipts	(215,610)	(131,770)	(185,180)	(245,500)	(245,520)
Recharges	(458,160)	(432,460)	(449,250)	(455,360)	(465,180)
GROSS INCOME	(673,770)	(564,230)	(634,430)	(700,860)	(710,700)
NET EXPENDITURE/(INCOME)	211,890	297,680	258,910	220,860	239,270
Total P065 PROPERTY	211,890	297,680	259,310	221,260	239,670

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT					
R516 Facilities Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	195,600	192,140	198,430	205,180	213,570
Vacancy Savings	(4,600)	(2,310)	(4,620)	(4,760)	(4,900)
Indirect Employee Expenses	2,520	2,390	2,000	2,020	2,030
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	14,330	13,790	14,330	14,520	14,830
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,910	2,050	2,070	2,090	2,120
Transport Insurance	1,570	1,220	1,290	1,350	1,420
Car Allowances	600	300	500	500	500
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	500	300	300	300	300
Printing, Stationery & General Office Expenses	320	400	320	320	190
Services	50	50	40	50	40
Communications & Computing	17,990	19,120	19,350	18,630	18,390
SUPPORT SERVICES					
Financial Services	15,590	16,670	16,490	16,840	17,290
ICT Services	13,780	14,020	13,280	13,670	14,150
Human Resources	1,120	1,780	1,730	1,790	1,880
Convenor Recharges	650	590	600	620	650
Property Services	2,180	2,710	2,400	2,440	2,500
Departmental Administrative Expenses	260	260	250	250	260
CAPITAL CHARGES					
Depreciation	0	0	4,170	4,170	4,170
GROSS EXPENDITURE	264,370	265,480	272,930	279,980	289,390
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(9,800)	(9,800)	(10,140)	(10,300)	(10,490)
Recharges to Other Services	(253,720)	(255,680)	(262,790)	(269,680)	(278,900)
Use of Earmarked Reserve	(850)	0	0	0	0
GROSS INCOME	(264,370)	(265,480)	(272,930)	(279,980)	(289,390)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P067 FACILITIES MANAGEMENT	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A195 LOAD STREET, BEWDLEY					
R222 Load Street Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	0	1,200	0	0	0
CAPITAL CHARGES					
Depreciation	2,970	2,970	2,970	2,960	2,970
GROSS EXPENDITURE	2,970	4,170	2,970	2,960	2,970
<u>INCOME</u>					
Customer & Client Receipts	(4,500)	(3,370)	(3,600)	(3,600)	(3,600)
GROSS INCOME	(4,500)	(3,370)	(3,600)	(3,600)	(3,600)
NET EXPENDITURE/(INCOME)	(1,530)	800	(630)	(640)	(630)

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES					
R270 Other Industrial Estates					
R271 Industrial Estates Commercial Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	6,030	6,730	10,990	11,470	12,000
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	530	12,500	540	560	570
SUPPORT SERVICES					
Financial Services	2,640	2,790	2,780	2,840	2,920
Legal Services	6,470	2,740	2,820	2,750	2,820
Facilities Management	1,630	1,740	1,760	1,790	1,850
Departmental Administrative Expenses	5,840	6,340	8,570	8,700	8,860
GROSS EXPENDITURE	23,140	32,840	27,460	28,110	29,020
<u>INCOME</u>					
Customer & Client Receipts	(226,360)	(213,140)	(239,310)	(319,560)	(319,560)
GROSS INCOME	(226,360)	(213,140)	(239,310)	(319,560)	(319,560)
NET EXPENDITURE/(INCOME)	(203,220)	(180,300)	(211,850)	(291,450)	(290,540)

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A250 HOOBROOK ENTERPRISE CENTRE					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	11,050	12,450	15,630	16,220	16,890
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	11,030	11,030	11,310	11,590	11,880
Repairs, Alterations & Maintenance of Grounds	1,000	1,000	1,000	1,020	1,030
Energy Costs	5,300	5,300	5,460	5,620	5,790
Non-Domestic Rates	4,680	4,680	0	0	0
Water Services	8,300	8,300	8,300	8,300	8,300
Cleaning & Domestic Supplies	22,310	22,310	22,370	22,640	22,920
Premises Insurance	1,090	1,110	1,230	1,300	1,360
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	250	250	250	250	250
SUPPORT SERVICES					
Financial Services	1,320	1,390	1,400	1,420	1,470
Legal Services	6,090	3,300	3,420	3,360	3,460
Facilities Management	3,810	4,050	4,090	4,190	4,290
Departmental Administrative Expenses	11,550	12,540	12,490	12,610	12,790
CAPITAL CHARGES					
Depreciation	34,500	34,500	34,500	34,500	34,500
GROSS EXPENDITURE	122,280	122,210	121,450	123,020	124,930
<u>INCOME</u>					
Customer & Client Receipts	(141,840)	(133,830)	(140,770)	(140,770)	(140,770)
GROSS INCOME	(141,840)	(133,830)	(140,770)	(140,770)	(140,770)
NET EXPENDITURE/(INCOME)	(19,560)	(11,620)	(19,320)	(17,750)	(15,840)

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A255 OTHER PROPERTY					
R290 Other Property					
R291 Comberton Place					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	17,690	20,070	23,330	24,160	25,100
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	23,690	21,130	20,250	20,750	21,270
Repairs, Alterations & Maintenance of Grounds	110	110	110	110	110
Energy Costs	200	200	200	220	220
Non-Domestic Rates	18,820	0	0	0	0
Water Services	0	7,200	3,000	3,000	3,000
Cleaning & Domestic Supplies	0	7,200	0	0	0
Premises Insurance	8,020	9,690	10,790	11,350	11,870
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	50	500	0	0	0
Services	4,100	4,000	4,000	4,000	4,000
Communications & Computing	100	100	100	100	100
SUPPORT SERVICES					
Financial Services	670	690	690	700	730
Legal Services	23,880	17,940	19,710	19,250	19,720
Facilities Management	21,080	22,180	22,300	22,830	23,470
Departmental Administrative Expenses	18,090	19,850	18,270	18,400	18,600
CAPITAL CHARGES					
Depreciation	94,610	75,540	75,530	75,540	75,540
GROSS EXPENDITURE	231,110	206,400	198,280	200,410	203,730
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(500)	0	0	0
Customer & Client Receipts	(166,070)	(193,510)	(170,910)	(167,410)	(167,410)
Use of Earmarked Reserve	0	(2,060)	0	0	0
GROSS INCOME	(166,070)	(196,070)	(170,910)	(167,410)	(167,410)
NET EXPENDITURE/(INCOME)	65,040	10,330	27,370	33,000	36,320

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A489 WYRE FOREST BUSINESS CENTRES					
R708 Space at Arthur Drive					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Non-Domestic Rates	0	(3,490)	0	0	0
GROSS EXPENDITURE	0	(3,490)	0	0	0
NET EXPENDITURE/(INCOME)	0	(3,490)	0	0	0
Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY	(159,270)	(184,280)	(204,430)	(276,840)	(270,690)

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P088 CAPITAL PORTFOLIO FUND					
A254 CAPITAL PORTFOLIO FUND					
R276 Shops, Worcester Street/High Street, Kidderminster					
R277 Stratford Court, Solihull					
R278 1 The Courtyard, Buntsford Gate Business Park, Bromsgrove					
R279 Forest House, Kidderminster					
R280 Riverside, Kidderminster					
R281 Goldthorn Road Industrial Unit					
R282 Unity Park, Kidderminster					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	78,740	55,730	85,260	65,390	65,530
Repairs, Alterations & Maintenance of Grounds	3,560	3,560	3,560	3,560	3,560
Energy Costs	35,440	40,700	41,930	43,180	44,470
Non-Domestic Rates	38,760	49,530	54,830	2,000	0
Water Services	3,500	3,500	0	0	0
Fixtures & Fittings	1,100	1,100	1,100	1,100	1,100
Cleaning & Domestic Supplies	31,490	8,270	8,570	8,670	8,770
Premises Insurance	43,020	58,370	66,650	70,010	73,320
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	500	11,000	500	500
Services	17,870	18,800	11,800	11,800	11,800
Communications & Computing	450	450	0	0	0
Miscellaneous Expenses	0	21,450	31,270	51,220	60,420
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	0	49,000	44,780	40,650	20,960
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	0	105,070	38,840	40,740	41,350
SUPPORT SERVICES					
Facilities Management	9,500	8,870	9,710	10,010	10,410
CAPITAL CHARGES					
Depreciation	260,240	248,750	248,750	248,750	248,750
GROSS EXPENDITURE	524,170	673,650	658,050	597,580	590,940
<u>INCOME</u>					
Customer & Client Receipts	(1,323,620)	(1,216,520)	(1,278,930)	(1,371,420)	(1,402,790)
Recharge of Capital Portfolio Fund Management	80,470	84,970	92,000	91,400	92,160
GROSS INCOME	(1,243,150)	(1,131,550)	(1,186,930)	(1,280,020)	(1,310,630)
NET EXPENDITURE/(INCOME)	(718,980)	(457,900)	(528,880)	(682,440)	(719,690)
Total P088 CAPITAL PORTFOLIO FUND	(718,980)	(457,900)	(528,880)	(682,440)	(719,690)

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P112 TOWN CENTRE RECOVERY FUND					
A275 TOWN CENTRE RECOVERY FUND					
R485 Town Centre Recovery Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	12,920	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	5,250	750	0	0
Clothing, Uniforms and Laundry	0	380	0	0	0
Printing, Stationery & General Office Expenses	0	300	0	0	0
Services	0	8,250	1,750	0	0
Communications & Computing	0	400	0	0	0
GROSS EXPENDITURE	0	27,500	2,500	0	0
<u>INCOME</u>					
Government Grants	0	(27,500)	(2,500)	0	0
GROSS INCOME	0	(27,500)	(2,500)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P112 TOWN CENTRE RECOVERY FUND	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P138 LAND CHARGES					
A355 LAND CHARGES					
R510 Land Charges					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	47,890	49,450	50,810	52,540	54,450
Vacancy Savings	(630)	(320)	(640)	(660)	(680)
Indirect Employee Expenses	3,460	2,330	2,270	2,380	2,480
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	2,870	2,760	2,870	2,900	2,970
TRANSPORT RELATED EXPENDITURE					
Car Allowances	50	50	50	50	50
SUPPLIES & SERVICES					
Communications & Computing	7,220	8,790	8,320	8,120	8,000
Grants & Subscriptions	120	130	130	130	130
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	22,000	11,000	13,000	17,000	17,000
SUPPORT SERVICES					
Financial Services	6,670	4,790	4,850	4,930	5,120
ICT Services	6,330	8,450	8,520	8,760	9,030
Legal Services	13,840	14,670	14,300	14,650	15,110
Human Resources	0	650	680	730	770
Convenor Recharges	160	170	170	180	190
Economic Prosperity and Place	3,090	3,460	3,570	3,670	3,800
Corporate Support Services	4,120	5,030	5,120	5,140	5,220
Departmental Administrative Expenses	2,680	2,910	2,830	2,880	2,970
GROSS EXPENDITURE	119,870	114,320	116,850	123,400	126,610
<u>INCOME</u>					
Customer & Client Receipts	(112,200)	(60,000)	(73,800)	(94,300)	(94,300)
Fees and Charges - Compounded Inflation	0	0	0	(1,800)	(4,100)
GROSS INCOME	(112,200)	(60,000)	(73,800)	(96,100)	(98,400)
NET EXPENDITURE/(INCOME)	7,670	54,320	43,050	27,300	28,210
Total P138 LAND CHARGES	7,670	54,320	43,050	27,300	28,210

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION					
R600 Planning Policy Formulation					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	153,330	189,120	154,910	160,090	165,740
Indirect Employee Expenses	1,620	1,870	1,740	1,750	1,750
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,320	9,930	10,320	10,460	10,680
TRANSPORT RELATED EXPENDITURE					
Car Allowances	0	50	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,310	1,420	1,340	1,340	1,200
District Local Development Framework Preparation	19,910	123,570	75,000	75,000	75,000
Communications & Computing	11,750	16,470	16,690	16,060	15,850
SUPPORT SERVICES					
Financial Services	540	2,210	2,200	2,230	2,320
ICT Services	7,570	8,540	8,140	8,410	8,720
Legal Services	3,400	3,240	3,310	3,390	3,480
Corporate Support Services	820	1,010	1,040	1,020	1,040
Departmental Administrative Expenses	19,310	18,960	18,620	18,950	19,540
GROSS EXPENDITURE	229,880	376,390	293,310	298,700	305,320
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(4,220)	0	0	0
Customer & Client Receipts	(50)	0	0	0	0
Use of Earmarked Reserve	0	(124,000)	0	0	0
GROSS INCOME	(50)	(128,220)	0	0	0
NET EXPENDITURE/(INCOME)	229,830	248,170	293,310	298,700	305,320

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	14,680	14,500	15,040	15,630	16,220
SUPPORT SERVICES					
Financial Services	540	0	0	0	0
ICT Services	4,980	4,930	5,190	5,320	5,490
Departmental Administrative Expenses	1,840	1,850	1,810	1,850	1,920
GROSS EXPENDITURE	22,040	21,280	22,040	22,800	23,630
<u>INCOME</u>					
Customer & Client Receipts	(10,140)	(16,750)	(11,800)	(11,800)	(11,800)
Fees and Charges - Compounded Inflation	0	0	0	(550)	(1,100)
GROSS INCOME	(10,140)	(16,750)	(11,800)	(12,350)	(12,900)
NET EXPENDITURE/(INCOME)	11,900	4,530	10,240	10,450	10,730

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND					
R691 External Funding - Community Led Housing Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	8,240	36,030	39,780	42,220	2,010
TRANSPORT RELATED EXPENDITURE					
Public Transport	50	0	0	0	0
Car Allowances	100	100	100	100	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	100	100	100	100	0
Catering	100	100	100	100	0
Printing, Stationery & General Office Expenses	90	110	90	90	40
Services	3,000	0	0	0	0
Communications & Computing	130	90	90	90	0
Grants & Subscriptions	5,000	5,000	5,000	5,000	0
GROSS EXPENDITURE	16,810	41,530	45,260	47,700	2,050
<u>INCOME</u>					
Use of Earmarked Reserve	(16,810)	(41,530)	(45,260)	(47,700)	(2,010)
GROSS INCOME	(16,810)	(41,530)	(45,260)	(47,700)	(2,010)
NET EXPENDITURE/(INCOME)	0	0	0	0	40
Total P145 PLANNING POLICY FORMULATION	241,730	252,700	303,550	309,150	316,090

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT MANAGEMENT					
R605 Development Management					
R606 Development Management - Tree Matters					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	290,510	279,230	297,360	310,320	309,760
Indirect Employee Expenses	6,110	6,290	5,220	5,120	5,130
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	25,790	24,820	25,790	26,140	26,700
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	1,460	0	0	0
Printing, Stationery & General Office Expenses	20,790	20,980	20,530	20,540	19,820
Professional Services / Fees	4,000	3,000	3,000	3,000	3,000
Planning Expenditure (20% Reinvestment)	38,640	31,970	50,950	58,330	58,330
Communications & Computing	32,610	40,000	40,430	35,970	35,470
Grants & Subscriptions	1,100	4,060	1,200	1,200	1,200
SUPPORT SERVICES					
Financial Services	4,330	4,010	4,000	4,090	4,210
ICT Services	22,630	24,300	23,930	24,630	25,550
Legal Services	16,970	12,870	16,490	16,920	17,440
Worcestershire Hub	14,910	9,080	9,080	9,330	9,620
Corporate Support Services	820	1,010	1,040	1,020	1,040
COMMUNITY AND ENVIRONMENTAL SERVICES -	15,060	15,930	15,920	16,240	16,710
Departmental Administrative Expenses	36,560	35,630	35,720	36,720	36,530
GROSS EXPENDITURE	530,830	514,640	550,660	569,570	570,510
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(6,720)	0	0	0	0
Customer & Client Receipts	(442,840)	(372,100)	(376,410)	(376,410)	(376,410)
Fees and Charges - Compounded Inflation	0	0	0	(1,260)	(2,520)
Use of Earmarked Reserve	0	(4,320)	0	0	0
GROSS INCOME	(449,560)	(376,420)	(376,410)	(377,670)	(378,930)
NET EXPENDITURE/(INCOME)	81,270	138,220	174,250	191,900	191,580

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A395 ENFORCEMENT					
R610 Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	86,990	74,330	59,520	55,380	56,370
SUPPORT SERVICES					
Legal Services	8,570	13,440	12,500	12,840	13,230
Corporate Support Services	820	1,010	1,040	1,020	1,040
Departmental Administrative Expenses	10,960	9,480	7,150	6,560	6,660
GROSS EXPENDITURE	107,340	98,260	80,210	75,800	77,300
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(8,280)	0	0	0	0
GROSS INCOME	(8,280)	0	0	0	0
NET EXPENDITURE/(INCOME)	99,060	98,260	80,210	75,800	77,300

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION					
R615 Environmental Improvement and Protection					
R616 Tree Preservation Orders/Trees In Conservation Areas					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	29,380	28,340	29,460	30,490	31,430
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	1,430	1,380	1,430	1,450	1,480
SUPPORT SERVICES					
Legal Services	3,950	3,120	3,020	3,120	3,200
Corporate Support Services	820	1,010	1,040	1,020	1,040
Departmental Administrative Expenses	3,710	3,610	3,540	3,610	3,700
GROSS EXPENDITURE	39,290	37,460	38,490	39,690	40,850
NET EXPENDITURE/(INCOME)	39,290	37,460	38,490	39,690	40,850

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT					
R620 Conservation of the Historic Environment					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	47,490	47,350	47,660	48,810	49,790
Indirect Employee Expenses	220	220	220	220	220
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	1,430	1,380	1,430	1,450	1,480
SUPPORT SERVICES					
Legal Services	940	990	910	940	970
Departmental Administrative Expenses	5,990	6,020	5,720	5,790	5,870
GROSS EXPENDITURE	56,070	55,960	55,940	57,210	58,330
NET EXPENDITURE/(INCOME)	56,070	55,960	55,940	57,210	58,330
Total P150 IMPLEMENTATION OF PLANNING POLICY	275,690	329,900	348,890	364,600	368,060

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P155 BUILDING CONTROL					
A410 BUILDING CONTROL					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,600	8,270	8,600	8,710	8,900
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	60	80	60	60	40
Communications & Computing	8,090	9,720	9,780	9,390	9,180
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	139,820	148,350	151,310	154,340	157,430
SUPPORT SERVICES					
Financial Services	3,780	4,010	4,000	4,090	4,210
ICT Services	5,410	5,890	5,490	5,680	5,870
Legal Services	540	570	600	610	640
Corporate Support Services	820	1,010	1,040	1,020	1,040
GROSS EXPENDITURE	167,120	177,900	180,880	183,900	187,310
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(180)	0	0	0	0
Customer & Client Receipts	(159,950)	(152,400)	(184,400)	(184,400)	(184,400)
Estimated Surplus/Deficit Transferred from Previous	42,570	0	(25,010)	(79,590)	(132,010)
Surplus/Deficit on Year	0	25,010	79,590	132,010	181,990
GROSS INCOME	(117,560)	(127,390)	(129,820)	(131,980)	(134,420)
NET EXPENDITURE/(INCOME)	49,560	50,510	51,060	51,920	52,890
Total P155 BUILDING CONTROL	49,560	50,510	51,060	51,920	52,890

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION R630 Economic Prosperity and Place Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,465,940	1,365,440	1,366,290	1,412,100	1,450,140
Vacancy Savings	(32,570)	(15,720)	(31,440)	(32,380)	(33,350)
Indirect Employee Expenses	17,380	7,590	7,860	8,280	8,610
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	2,870	2,760	2,870	2,900	2,970
TRANSPORT RELATED EXPENDITURE					
Public Transport	750	250	750	750	750
Car Allowances	10,000	3,500	6,000	6,000	6,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,730	2,980	3,730	3,730	3,730
Catering	320	100	320	320	320
Printing, Stationery & General Office Expenses	180	150	180	180	150
Services	750	750	750	750	750
Communications & Computing	24,020	18,370	18,410	18,310	18,270
Expenses	350	200	350	350	350
Miscellaneous Expenses	(44,570)	(33,290)	(44,880)	(45,170)	(45,390)
SUPPORT SERVICES					
Financial Services	45,270	43,330	42,910	43,840	45,010
ICT Services	11,680	12,000	12,530	12,880	13,310
Legal Services	3,280	3,300	3,360	3,460	3,570
Human Resources	13,130	17,120	17,050	17,550	18,160
Convenor Recharges	2,700	2,600	2,670	2,740	2,840
Chief Executive	17,950	16,310	17,000	17,480	17,950
Corporate Support Services	6,520	7,130	7,110	7,180	7,300
GROSS EXPENDITURE	1,549,680	1,454,870	1,433,820	1,481,250	1,521,440
<u>INCOME</u>					
Recharges to Other Services	(1,594,250)	(1,490,770)	(1,495,570)	(1,543,710)	(1,584,630)
GROSS INCOME	(1,594,250)	(1,490,770)	(1,495,570)	(1,543,710)	(1,584,630)
NET EXPENDITURE/(INCOME)	(44,570)	(35,900)	(61,750)	(62,460)	(63,190)
Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	(44,570)	(35,900)	(61,750)	(62,460)	(63,190)

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES					
R634 Trading Standards					
R637 Environmental Health					
R638 Licensing Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Deficit/Back Funding	21,190	4,490	4,490	4,490	4,490
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	19,830	18,930	19,500	19,880	20,350
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,090	830	830	830	830
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	250	330	250	250	250
Catering	700	0	0	0	0
Printing, Stationery & General Office Expenses	23,390	16,460	23,390	23,390	23,390
Services	550	550	550	550	550
Legal Fees	1,000	1,000	1,000	1,000	1,000
Communications & Computing	23,030	34,440	24,910	24,950	24,990
Expenses	3,640	3,640	3,750	3,860	3,980
Members Taxable & Non-Taxable Allowances	22,460	21,680	22,330	23,000	23,690
Miscellaneous Expenses	900	0	900	900	900
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	19,290	19,500	19,990	20,480	21,000
Shared Services	482,000	494,310	504,190	514,270	524,570
SUPPORT SERVICES					
Financial Services	17,280	16,990	16,640	17,000	17,480
Legal Services	12,560	11,480	11,930	12,140	12,500
Chief Executive	8,400	8,400	8,600	8,860	9,180
Worcestershire Hub	2,340	1,580	1,580	1,640	1,700
Corporate Support Services	4,940	6,040	6,080	6,200	6,220
COMMUNITY AND ENVIRONMENTAL SERVICES -	1,590	1,070	1,900	2,020	2,160
GROSS EXPENDITURE	666,430	661,720	672,810	685,710	699,230
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(47,650)	(48,630)	(52,070)	(52,520)	(53,000)
Customer & Client Receipts	(254,310)	(234,640)	(244,180)	(244,180)	(244,180)
GROSS INCOME	(301,960)	(283,270)	(296,250)	(296,700)	(297,180)
NET EXPENDITURE/(INCOME)	364,470	378,450	376,560	389,010	402,050
Total P165 CORPORATE COSTS	364,470	378,450	376,560	389,010	402,050

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF					
R292 Flood Relief					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	3,730	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	7,260	0	0	0
Printing, Stationery & General Office Expenses	0	100	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	0	121,660	0	0	0
GROSS EXPENDITURE	0	132,750	0	0	0
<u>INCOME</u>					
Government Grants	0	(132,750)	0	0	0
GROSS INCOME	0	(132,750)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING					
R675 Private Sector Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	140,930	128,890	137,690	145,110	151,610
Indirect Employee Expenses	4,530	2,240	1,740	1,760	1,770
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	17,480	16,820	17,480	17,720	18,100
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	200	400	400	400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	790	990	780	790	460
Services	0	2,500	0	0	0
Specialist Fees	1,800	1,000	1,800	1,800	1,800
Communications & Computing	13,350	19,800	16,960	16,490	16,320
Housing Stock Condition Surveys	9,000	8,000	8,000	8,000	8,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Home Improvement Agency	45,000	45,000	45,000	45,000	45,000
SUPPORT SERVICES					
Financial Services	6,340	5,790	5,760	5,880	6,070
ICT Services	8,670	9,830	9,830	10,140	10,520
Legal Services	4,800	3,410	3,560	3,700	3,810
Corporate Support Services	820	1,010	1,040	1,020	1,040
Departmental Administrative Expenses	17,750	16,440	16,540	17,180	17,880
GROSS EXPENDITURE	272,660	262,920	267,580	275,990	283,780
<u>INCOME</u>					
Customer & Client Receipts	(5,620)	(29,500)	(5,650)	(5,650)	(5,650)
Fees and Charges - Compounded Inflation	0	0	0	(150)	(300)
GROSS INCOME	(5,620)	(29,500)	(5,650)	(5,800)	(5,950)
NET EXPENDITURE/(INCOME)	267,040	233,420	261,930	270,190	277,830

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A462 CONTROLLING MIGRATION					
R677 Controlling Migration Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	5,490	0	0	0
Indirect Employee Expenses	0	990	0	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	150	100	0	0	0
Car Allowances	300	360	0	0	0
SUPPLIES & SERVICES					
Services	0	3,000	0	0	0
Communications & Computing	130	70	0	0	0
Expenses	60	370	0	0	0
Grants & Subscriptions	0	390	0	0	0
GROSS EXPENDITURE	640	10,770	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	(640)	(10,770)	0	0	0
GROSS INCOME	(640)	(10,770)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A463 ENERGY PERFORMANCE					
R678 Energy Performance					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	32,930	32,590	0	0	0
Indirect Employee Expenses	200	240	0	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	500	500	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,000	5,000	0	0	0
Catering	500	100	0	0	0
Printing, Stationery & General Office Expenses	500	500	0	0	0
Services	1,000	1,500	0	0	0
Professional Services / Fees	10,000	10,000	0	0	0
Communications & Computing	700	3,200	0	0	0
Expenses	1,000	1,000	0	0	0
Miscellaneous Expenses	48,000	44,660	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	670	710	0	0	0
GROSS EXPENDITURE	100,000	100,000	0	0	0
<u>INCOME</u>					
Government Grants	(100,000)	(100,000)	0	0	0
GROSS INCOME	(100,000)	(100,000)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P190 PRIVATE SECTOR HOUSING	267,040	233,420	261,930	270,190	277,830

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT					
R676 North Worcestershire Watercourse Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	223,450	224,920	226,250	233,290	241,570
Indirect Employee Expenses	2,480	2,350	2,400	2,450	2,480
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	9,460	9,100	9,460	9,580	9,790
TRANSPORT RELATED EXPENDITURE					
Public Transport	350	350	350	350	350
Car Allowances	4,000	3,000	4,000	4,000	4,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	800	800	800	800	800
Printing, Stationery & General Office Expenses	310	340	310	310	260
Services	42,740	91,610	40,870	40,870	40,870
Communications & Computing Expenses	17,820	25,020	21,240	20,610	20,380
Grants & Subscriptions	1,600	1,600	1,600	1,600	1,600
	400	0	0	0	0
SUPPORT SERVICES					
Financial Services	2,600	2,800	2,760	2,820	2,900
ICT Services	10,590	11,120	10,970	11,350	11,740
Legal Services	3,750	3,790	3,880	3,820	3,940
Human Resources	2,020	2,660	2,580	2,660	2,760
Convenor Recharges	510	540	550	570	590
Departmental Administrative Expenses	4,640	4,700	4,520	4,600	4,740
GROSS EXPENDITURE	327,520	384,700	332,540	339,680	348,770
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(104,000)	(134,090)	(104,000)	(104,000)	(104,000)
Shared Services Income	(121,900)	(120,030)	(121,180)	(124,610)	(128,630)
Customer & Client Receipts	(400)	(300)	(300)	(300)	(300)
Use of Earmarked Reserve	0	(24,650)	0	0	0
GROSS INCOME	(226,300)	(279,070)	(225,480)	(228,910)	(232,930)
NET EXPENDITURE/(INCOME)	101,220	105,630	107,060	110,770	115,840

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	100,900	94,230	99,360	103,270	107,200
Indirect Employee Expenses	870	670	580	580	580
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,870	4,690	4,870	4,940	5,040
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	0	100	100	100
SUPPLIES & SERVICES					
Catering	300	100	300	300	300
Printing, Stationery & General Office Expenses	280	340	280	280	180
Services	11,500	19,850	11,600	11,600	11,600
Communications & Computing	9,620	11,960	12,300	11,930	11,810
Grants & Subscriptions	4,050	1,500	2,550	2,550	2,550
Environmental Awareness Issues	2,250	2,250	2,250	2,250	2,250
Home Safety Campaign Expenses	400	200	200	200	200
Housing Market Assessments	4,250	4,000	4,000	4,000	4,000
SUPPORT SERVICES					
Financial Services	1,080	1,180	1,140	1,160	1,190
ICT Services	5,550	5,770	5,080	5,310	5,460
Legal Services	4,050	3,680	3,620	3,730	3,840
Corporate Support Services	820	1,010	1,040	1,020	1,040
Departmental Administrative Expenses	12,700	12,030	11,940	12,210	12,650
GROSS EXPENDITURE	163,740	163,460	161,210	165,430	169,990
<u>INCOME</u>					
Customer & Client Receipts	(660)	(1,110)	(660)	(660)	(660)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
Use of Earmarked Reserve	(6,250)	(8,250)	0	0	0
GROSS INCOME	(6,910)	(9,360)	(660)	(670)	(680)
NET EXPENDITURE/(INCOME)	156,830	154,100	160,550	164,760	169,310

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A466 CLINICAL COMMISSIONING (CCG) FUNDING					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,440	1,440	1,480	1,520	1,570
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	30	40	30	30	20
Miscellaneous Expenses	35,000	35,000	35,000	35,000	35,000
Home Safety Campaign Expenses	3,000	3,000	3,000	3,000	3,000
SUPPORT SERVICES					
Departmental Administrative Expenses	180	180	180	180	190
GROSS EXPENDITURE	39,650	39,660	39,690	39,730	39,780
<u>INCOME</u>					
Use of Earmarked Reserve	(39,650)	(39,660)	(39,690)	(39,730)	(39,780)
GROSS INCOME	(39,650)	(39,660)	(39,690)	(39,730)	(39,780)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A469 TEMPORARY ACCOMMODATION UNITS					
R661 Temporary Accommodation at 11b Raven Street					
R684 Temporary Accommodation at 2-3 New Street					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	54,550	59,100	57,930	44,500	44,080
Indirect Employee Expenses	0	240	130	130	130
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	5,340	10,340	4,900	5,020	5,150
Energy Costs	4,030	4,330	5,000	5,140	5,300
Rents	160	320	320	320	320
Non-Domestic Rates	2,470	4,100	4,220	4,350	4,480
Water Services	1,500	350	500	500	500
Fixtures & Fittings	800	730	800	800	800
Cleaning & Domestic Supplies	7,920	8,490	9,050	9,140	9,220
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,180	1,960	2,140	2,140	2,140
Printing, Stationery & General Office Expenses	500	500	500	500	500
Services	500	750	750	750	750
Communications & Computing	1,110	1,050	1,050	1,050	1,050
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	(4,300)	(1,700)	(6,800)	(6,800)	(6,800)
SUPPORT SERVICES					
Facilities Management	1,990	2,120	2,120	2,180	2,220
Departmental Administrative Expenses	2,580	2,320	2,330	2,400	2,500
CAPITAL CHARGES					
Depreciation	6,000	0	0	0	0
GROSS EXPENDITURE	87,330	95,000	84,940	72,120	72,340
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(14,280)	0	0	0
Benefit Receipts	(80,000)	(88,000)	(88,000)	(88,000)	(88,000)
Customer & Client Receipts	(8,610)	(6,850)	(7,900)	(7,900)	(7,900)
Use of Earmarked Reserve	(11,630)	(11,780)	(16,690)	(2,030)	0
GROSS INCOME	(100,240)	(120,910)	(112,590)	(97,930)	(95,900)
NET EXPENDITURE/(INCOME)	(12,910)	(25,910)	(27,650)	(25,810)	(23,560)

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING					
R685 Homelessness Housing Advice and Access to Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	384,180	334,160	320,800	314,450	317,240
Indirect Employee Expenses	3,840	2,150	1,870	1,890	1,890
PREMISES RELATED EXPENDITURE					
Bridge Street Abortive Costs	0	120,000	0	0	0
Apportionment of Expenses of Operational Buildings	42,540	40,960	41,560	42,250	43,080
TRANSPORT RELATED EXPENDITURE					
Public Transport	40	40	40	40	40
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	100	100	100	100	100
Printing, Stationery & General Office Expenses	1,060	1,260	1,050	1,060	720
Services	1,000	20,750	750	750	750
Communications & Computing	51,120	52,730	47,060	46,110	45,780
Grants & Subscriptions	43,830	53,210	53,130	51,610	49,950
Miscellaneous Expenses	210,000	140,030	284,300	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	0	3,580	0	0	0
SWEP Rough Sleepers	32,930	32,930	32,930	16,470	0
Homelessness Costs	119,100	303,000	191,990	175,120	158,250
SUPPORT SERVICES					
Financial Services	3,360	13,530	13,340	13,650	14,050
ICT Services	17,410	16,010	15,060	15,620	16,220
Legal Services	5,260	5,610	5,920	5,950	6,100
Human Resources	2,270	3,370	3,170	3,220	3,290
Convenor Recharges	1,090	800	820	840	870
Worcestershire Hub	75,060	46,360	46,450	47,620	49,030
Corporate Support Services	820	1,010	1,040	1,020	1,040
Departmental Administrative Expenses	38,540	35,840	34,870	36,030	37,210
GROSS EXPENDITURE	1,033,550	1,227,430	1,096,250	773,800	745,610
<u>INCOME</u>					
Government Grants	(210,000)	(244,380)	(344,300)	0	0
Other Grants, Reimbursements & Contributions	(11,200)	(94,700)	(11,200)	(11,200)	(11,200)
Customer & Client Receipts	(17,000)	(10,000)	(17,000)	(17,000)	(17,000)
Use of Earmarked Reserve	(87,630)	(57,680)	(57,510)	(24,570)	0
GROSS INCOME	(325,830)	(406,760)	(430,010)	(52,770)	(28,200)
NET EXPENDITURE/(INCOME)	707,720	820,670	666,240	721,030	717,410

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION					
R686 External Funding - Homelessness Enabling Function					
R692 Private Rented Sector Access Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	79,830	169,310	85,910	22,050	0
Indirect Employee Expenses	0	1,180	660	670	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	50	50	0	0	0
Car Allowances	1,000	1,300	500	150	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	200	200	0	0
Communications & Computing Expenses	130	450	200	150	0
	10	0	0	0	0
Grants & Subscriptions	72,300	127,500	9,500	9,500	9,500
Miscellaneous Expenses	37,000	140,490	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
Additional Support From Social Fund	20,000	67,900	20,000	20,000	20,000
GROSS EXPENDITURE	205,820	503,880	112,470	48,020	25,000
<u>INCOME</u>					
Government Grants	(72,650)	(152,050)	0	0	0
Government Grants - DEFRA	0	(102,900)	0	0	0
Other Grants, Reimbursements & Contributions	0	(73,860)	(9,000)	(3,100)	0
Recharges to Other Services	(28,830)	(28,810)	(30,470)	(10,470)	0
Use of Earmarked Reserve	(139,990)	(181,910)	(73,000)	(34,450)	(25,000)
GROSS INCOME	(241,470)	(539,530)	(112,470)	(48,020)	(25,000)
NET EXPENDITURE/(INCOME)	(35,650)	(35,650)	0	0	0
Total P195 HOUSING ENABLING FUNCTION	917,210	1,018,840	906,200	970,750	979,000

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION					
R705 North Worcs Economic Development & Regeneration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	397,210	402,530	401,910	413,490	428,800
Indirect Employee Expenses	4,790	4,310	3,940	4,040	4,130
PREMISES RELATED EXPENDITURE					
Energy Costs	1,160	500	520	530	550
Apportionment of Expenses of Operational Buildings	17,190	16,550	17,200	17,430	17,800
TRANSPORT RELATED EXPENDITURE					
Public Transport	600	150	600	600	600
Car Allowances	6,500	1,500	6,500	6,500	6,500
SUPPLIES & SERVICES					
Bromsgrove Town Centre Management	57,000	127,000	57,000	57,000	57,000
Printing, Stationery & General Office Expenses	1,940	2,110	1,930	1,940	1,650
Tourism Promotion	4,000	4,000	4,000	4,000	4,000
Services	150	28,120	150	150	150
Bromsgrove Projects	16,500	16,500	16,500	16,500	16,500
Redditch Projects	17,000	14,180	14,180	17,000	17,000
Communications & Computing	9,000	12,660	11,600	11,200	11,060
Expenses	550	1,300	550	550	550
Grants & Subscriptions	10,000	10,000	0	0	0
Economic Investment/Regeneration Initiatives	43,610	51,610	36,610	36,610	36,610
Business Support Grants	81,860	16,220	16,220	81,860	81,860
Enterprising Worcestershire	0	68,460	68,460	0	0
Tractivity CRM	2,930	3,600	2,930	2,930	2,930
ReWyre Projects	38,100	102,950	38,100	38,100	38,100
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	48,000	43,000	48,000	48,000	48,000
SUPPORT SERVICES					
Financial Services	10,240	10,870	10,850	11,100	11,440
ICT Services	16,630	16,250	15,600	16,060	16,650
Legal Services	9,110	8,730	9,370	9,080	9,290
Human Resources	5,200	4,660	4,450	4,590	4,750
Convenor Recharges	770	920	940	970	1,010
Corporate Support Services	2,470	3,020	3,040	3,100	3,110
Community and Environmental Services	17,480	8,130	0	0	0
Departmental Administrative Expenses	710	670	650	660	670
GROSS EXPENDITURE	820,700	980,500	791,800	803,990	820,710

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION					
R705 North Worcs Economic Development & Regeneration					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(54,880)	0	0	0
Shared Services Income	(445,410)	(443,000)	(443,940)	(451,090)	(458,390)
Customer & Client Receipts	(12,000)	0	(5,000)	(5,000)	(5,000)
Recharges to Other Services	(29,470)	(29,460)	(30,150)	(31,090)	(32,220)
Use of Earmarked Reserve	(10,000)	(145,370)	(1,370)	0	0
GROSS INCOME	(496,880)	(672,710)	(480,460)	(487,180)	(495,610)
NET EXPENDITURE/(INCOME)	323,820	307,790	311,340	316,810	325,100

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A486 STATE OF THE AREA FUNDING					
R704 State of the Area Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	2,030	2,030	2,070	2,140	2,210
SUPPLIES & SERVICES					
Communications & Computing	12,440	17,230	15,620	15,030	14,820
Grants & Subscriptions	170,000	312,000	160,000	160,000	160,000
Future High Street Funding	52,270	86,050	0	0	0
Unallocated SoTA Funding	65,000	65,000	90,000	90,000	90,000
Eastern Gateway	22,270	0	0	0	0
Miscellaneous Expenses	15,000	15,000	0	0	0
SUPPORT SERVICES					
Financial Services	4,750	5,150	5,030	5,150	5,290
Legal Services	1,700	1,790	1,720	1,710	1,750
Chief Executive	4,510	4,450	4,490	4,600	4,740
Departmental Administrative Expenses	260	260	250	250	260
GROSS EXPENDITURE	350,230	508,960	279,180	278,880	279,070
<u>INCOME</u>					
Customer & Client Receipts	(2,890)	0	(2,000)	(2,000)	(2,000)
Use of Earmarked Reserve	(74,540)	(228,050)	0	0	0
GROSS INCOME	(77,430)	(228,050)	(2,000)	(2,000)	(2,000)
NET EXPENDITURE/(INCOME)	272,800	280,910	277,180	276,880	277,070

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A491 REDDITCH BUSINESS CENTRES					
R712 Greenlands Business Centre					
R714 Heming Road Business Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	113,370	67,550	69,850	72,100	74,790
Indirect Employee Expenses	320	4,580	240	240	240
PREMISES RELATED EXPENDITURE					
Cleaning & Domestic Supplies	0	13,350	13,350	13,350	13,350
TRANSPORT RELATED EXPENDITURE					
Car Allowances	0	200	200	200	200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	800	800	800	800	800
Printing, Stationery & General Office Expenses	1,580	1,330	1,280	1,280	1,210
Communications & Computing	1,690	1,720	1,720	1,720	1,720
SUPPORT SERVICES					
Human Resources	2,240	2,260	2,100	2,150	2,210
Convenor Recharges	200	170	170	180	190
Departmental Administrative Expenses	0	0	0	0	0
GROSS EXPENDITURE	120,200	91,960	89,710	92,020	94,710
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(4,340)	0	0	0
Shared Services Income	(100,520)	(85,190)	(87,440)	(89,690)	(92,310)
Recharges to Other Services	(19,680)	0	0	0	0
GROSS INCOME	(120,200)	(89,530)	(87,440)	(89,690)	(92,310)
NET EXPENDITURE/(INCOME)	0	2,430	2,270	2,330	2,400

ECONOMIC PROSPERITY AND PLACE

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A492 MARKETS					
R030 Markets					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	16,380	10,640	16,350	16,350	16,350
GROSS EXPENDITURE	16,380	10,640	16,350	16,350	16,350
<u>INCOME</u>					
Shared Services Income	(150)	(150)	(150)	(150)	(150)
Customer & Client Receipts	(34,330)	(24,080)	(39,780)	(39,780)	(39,780)
GROSS INCOME	(34,480)	(24,230)	(39,930)	(39,930)	(39,930)
NET EXPENDITURE/(INCOME)	(18,100)	(13,590)	(23,580)	(23,580)	(23,580)
Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES	578,520	577,540	567,210	572,440	580,990

RESOURCES - SUMMARY

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION	0	4,050	9,260	9,430	9,710
	0	4,050	9,260	9,430	9,710
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON- DOMESTIC RATES	627,330	590,090	611,920	632,720	658,480
	627,330	590,090	611,920	632,720	658,480
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS	(289,950)	(64,750)	(64,750)	(64,750)	(64,750)
A285 BENEFITS ADMINISTRATION	666,740	564,230	562,060	606,360	635,480
A286 BUSINESS SUPPORT UNIT	(12,000)	0	0	0	0
	364,790	499,480	497,310	541,610	570,730
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB	0	11,250	200	160	200
	0	11,250	200	160	200
P135 COMMON SERVICES					
A335 COMPUTER SERVICES	16,420	(25,530)	19,260	(3,330)	(3,030)
A341 PRINT MANAGEMENT	0	0	80	0	0
	16,420	(25,530)	19,340	(3,330)	(3,030)
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS	2,681,100	2,546,580	3,502,250	2,601,640	2,909,930
	2,681,100	2,546,580	3,502,250	2,601,640	2,909,930
Total S2 RESOURCES	3,689,640	3,625,920	4,640,280	3,782,230	4,146,020

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION					
R300 Accountancy and Support					
R301 Internal Audit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	746,380	755,380	769,180	794,890	822,130
Vacancy Savings	(17,270)	(8,830)	(17,670)	(18,200)	(18,750)
Indirect Employee Expenses	9,410	9,220	9,280	9,460	9,620
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	51,580	49,640	51,590	52,280	53,400
TRANSPORT RELATED EXPENDITURE					
Public Transport	700	200	200	200	200
Car Allowances	450	150	450	450	450
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,250	4,350	2,290	2,300	1,640
Services	13,340	13,340	13,340	13,340	13,340
Communications & Computing	70,480	79,230	80,560	78,600	77,900
Expenses	620	600	600	600	600
Grants & Subscriptions	17,820	19,070	20,080	20,080	20,080
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	43,620	48,020	48,520	49,490	50,480
SUPPORT SERVICES					
ICT Services	46,020	43,580	42,380	43,700	45,200
Legal Services	20,950	19,810	21,140	21,590	22,280
Human Resources	11,320	13,230	13,120	13,510	14,010
Convenor Recharges	1,700	1,650	1,690	1,740	1,800
Chief Executive	12,400	4,960	5,360	5,490	5,660
Facilities Management	29,940	36,310	35,470	36,330	37,470
Property Services	4,400	4,300	3,900	3,980	4,050
Departmental Administrative Expenses	8,170	9,210	8,960	9,050	9,220
GROSS EXPENDITURE	1,074,280	1,103,420	1,110,440	1,138,880	1,170,780
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(34,450)	(34,450)	(35,110)	(35,760)	(36,510)
Shared Services Income	(2,540)	(2,500)	(2,500)	(2,500)	(2,500)
Customer & Client Receipts	(11,810)	(2,120)	(6,390)	(6,390)	(6,390)
Recharges to Other Services	(1,025,480)	(1,060,300)	(1,057,180)	(1,084,800)	(1,115,670)
GROSS INCOME	(1,074,280)	(1,099,370)	(1,101,180)	(1,129,450)	(1,161,070)
NET EXPENDITURE/(INCOME)	0	4,050	9,260	9,430	9,710
Total P095 RESOURCES ADMINISTRATION	0	4,050	9,260	9,430	9,710

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES					
R310 Council Tax and National Non-Domestic Rates					
R311 Business Improvement District					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	607,680	651,870	647,770	665,320	686,280
Vacancy Savings	(12,190)	(6,580)	(13,160)	(13,550)	(13,960)
Indirect Employee Expenses	6,830	7,020	6,470	6,580	6,700
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	32,820	29,270	29,300	29,850	30,400
TRANSPORT RELATED EXPENDITURE					
Public Transport	150	0	150	150	150
Car Allowances	1,900	1,200	1,900	1,900	1,900
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,080	1,150	1,080	1,080	1,080
Printing, Stationery & General Office Expenses	8,960	7,150	8,960	8,960	8,310
Services	59,400	20,900	54,400	54,400	54,400
Communications & Computing	65,740	93,960	90,030	88,020	87,300
Grants & Subscriptions	1,900	7,300	7,300	7,300	7,300
Miscellaneous Expenses	0	24,400	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	0	82,250	0	0	0
SUPPORT SERVICES					
Financial Services	54,750	50,780	51,540	52,840	54,350
ICT Services	36,770	34,610	32,920	33,950	35,150
Legal Services	3,500	1,140	1,180	1,230	1,270
Human Resources	6,690	7,100	6,890	7,070	7,260
Convenor Recharges	1,500	1,700	1,740	1,790	1,860
Worcestershire Hub	116,000	74,690	74,820	76,730	79,010
Corporate Support Services	41,420	33,330	31,540	31,870	32,230
Departmental Administrative Expenses	30,660	17,790	17,100	17,250	17,520
GROSS EXPENDITURE	1,065,560	1,141,030	1,051,930	1,072,740	1,098,510

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON- DOMESTIC RATES					
R310 Council Tax and National Non-Domestic Rates					
R311 Business Improvement District					
<u>INCOME</u>					
Government Grants	(133,230)	(272,150)	(131,900)	(131,900)	(131,900)
Council Tax Support Scheme	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Other Grants, Reimbursements & Contributions	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Customer & Client Receipts	(210,000)	(183,790)	(213,110)	(213,120)	(213,130)
GROSS INCOME	(438,230)	(550,940)	(440,010)	(440,020)	(440,030)
NET EXPENDITURE/(INCOME)	627,330	590,090	611,920	632,720	658,480
Total P100 REVENUES	627,330	590,090	611,920	632,720	658,480

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	26,168,940	22,830,000	22,830,000	22,830,000	22,830,000
Rate Rebates	200,000	272,600	183,600	183,600	183,600
Local Scheme	25,000	21,000	21,000	21,000	21,000
Discretionary	176,330	221,070	221,070	221,070	221,070
GROSS EXPENDITURE	26,570,270	23,344,670	23,255,670	23,255,670	23,255,670
<u>INCOME</u>					
Rent Allowances	(26,465,140)	(22,900,000)	(22,900,000)	(22,900,000)	(22,900,000)
Rent Rebates	(200,000)	(272,600)	(183,600)	(183,600)	(183,600)
Discretionary	(176,330)	(221,070)	(221,070)	(221,070)	(221,070)
Local Scheme	(18,750)	(15,750)	(15,750)	(15,750)	(15,750)
GROSS INCOME	(26,860,220)	(23,409,420)	(23,320,420)	(23,320,420)	(23,320,420)
NET EXPENDITURE/(INCOME)	(289,950)	(64,750)	(64,750)	(64,750)	(64,750)

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A285 BENEFITS ADMINISTRATION					
R325 Benefits Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	776,630	733,050	731,260	753,830	780,220
Vacancy Savings	(17,640)	(8,240)	(16,470)	(16,960)	(17,470)
Indirect Employee Expenses	7,590	6,830	6,760	6,960	7,110
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	21,880	23,410	23,440	23,880	24,320
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	50	250	250	250
Car Allowances	700	250	700	700	700
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,210	2,540	2,210	2,210	2,210
Printing, Stationery & General Office Expenses	6,300	4,020	6,300	6,300	6,130
Services	7,000	12,000	7,000	7,000	7,000
Communications & Computing	115,080	133,480	123,600	121,100	120,220
Grants & Subscriptions	2,790	2,440	2,440	2,440	2,440
SUPPORT SERVICES					
Financial Services	46,020	47,990	48,660	49,900	51,320
ICT Services	52,280	41,670	39,520	40,720	42,130
Legal Services	4,140	4,230	4,420	4,550	4,690
Human Resources	7,590	7,980	7,740	7,910	8,150
Convenor Recharges	2,160	2,090	2,140	2,210	2,290
Worcestershire Hub	89,020	42,280	42,380	43,420	44,750
Corporate Support Services	55,940	39,850	36,610	37,020	37,450
Departmental Administrative Expenses	30,660	17,790	17,100	17,250	17,520
GROSS EXPENDITURE	1,210,600	1,113,710	1,086,060	1,110,690	1,141,430
<u>INCOME</u>					
Government Grants	(498,770)	(502,470)	(478,770)	(458,770)	(458,770)
Recharges to Other Services	(37,590)	(43,600)	(44,200)	(45,560)	(47,180)
Use of Earmarked Reserve	(7,500)	(3,410)	(1,030)	0	0
GROSS INCOME	(543,860)	(549,480)	(524,000)	(504,330)	(505,950)
NET EXPENDITURE/(INCOME)	666,740	564,230	562,060	606,360	635,480

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A286 BUSINESS SUPPORT UNIT					
R299 Business Support Unit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	54,870	43,040	42,500	43,790	45,400
Vacancy Savings	(1,300)	(500)	(1,000)	(1,030)	(1,060)
Indirect Employee Expenses	620	520	440	450	460
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	31,520	27,580	28,660	29,040	29,670
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,050	3,200	3,200	3,200	3,200
Printing, Stationery & General Office Expenses	8,800	7,750	8,800	8,800	8,550
Services	80	70	70	80	70
Communications & Computing	74,880	85,280	83,550	83,330	83,260
SUPPORT SERVICES					
Financial Services	2,010	2,080	2,110	2,170	2,200
ICT Services	5,620	5,220	4,790	4,920	5,070
Human Resources	900	880	850	870	880
Convenor Recharges	220	230	240	240	250
CAPITAL CHARGES					
Depreciation	2,000	2,000	2,000	2,000	1,980
GROSS EXPENDITURE	183,270	177,350	176,210	177,860	179,930
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(10)	(10)	(10)	(10)	(10)
Customer & Client Receipts	(1,300)	(50)	(1,300)	(1,300)	(1,300)
Recharges to Other Services	(181,960)	(171,290)	(166,900)	(168,550)	(170,620)
Recharges	(12,000)	(6,000)	(8,000)	(8,000)	(8,000)
GROSS INCOME	(195,270)	(177,350)	(176,210)	(177,860)	(179,930)
NET EXPENDITURE/(INCOME)	(12,000)	0	0	0	0
Total P105 HOUSING BENEFITS/WELFARE	364,790	499,480	497,310	541,610	570,730

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB					
R295 Worcestershire Hub					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	295,670	268,370	273,710	282,280	292,460
Vacancy Savings	(6,980)	(3,210)	(6,420)	(6,610)	(6,810)
Indirect Employee Expenses	2,770	2,640	2,610	2,680	2,720
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	30,090	32,190	32,230	32,830	33,440
Cleaning & Domestic Supplies	0	300	300	300	310
TRANSPORT RELATED EXPENDITURE					
Car Allowances	50	0	50	50	50
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	100	0	0	0
Printing, Stationery & General Office Expenses	610	690	610	610	390
Services	1,160	1,010	1,090	1,150	1,200
Communications & Computing	30,760	32,850	33,200	32,310	32,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	1,000	34,000	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	9,340	6,390	6,540	6,730	6,920
ICT Services	25,030	26,060	24,730	25,510	26,410
Human Resources	5,790	6,220	6,040	6,210	6,410
Convenor Recharges	780	750	770	790	820
Facilities Management	1,280	1,210	1,320	1,360	1,390
Economic Prosperity and Place	0	1,620	0	0	0
Departmental Administrative Expenses	810	920	900	910	930
GROSS EXPENDITURE	398,160	412,110	378,680	388,110	399,640
<u>INCOME</u>					
Government Grants	0	(23,000)	0	0	0
Recharges to Other Services	(397,160)	(376,860)	(377,480)	(386,950)	(398,440)
Use of Earmarked Reserve	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
GROSS INCOME	(398,160)	(400,860)	(378,480)	(387,950)	(399,440)
NET EXPENDITURE/(INCOME)	0	11,250	200	160	200
Total P131 WORCESTERSHIRE HUB	0	11,250	200	160	200

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R431 I.T. Section Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	459,640	500,510	478,370	465,400	483,690
Vacancy Savings	(10,660)	(5,180)	(10,360)	(10,670)	(10,990)
Indirect Employee Expenses	11,300	10,870	10,320	10,450	10,540
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	65,910	63,430	65,920	66,800	68,230
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	600	600	600	600	600
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	160	200	160	160	90
Services	21,370	16,530	17,230	18,090	18,950
Communications & Computing Expenses	450	450	450	450	450
	120	120	120	120	120
SUPPORT SERVICES					
Financial Services	14,510	15,470	15,340	15,720	16,140
Legal Services	9,790	8,140	9,500	9,760	10,060
Human Resources	4,640	5,740	5,700	5,840	6,090
Convenor Recharges	1,060	1,130	1,160	1,190	1,240
Departmental Administrative Expenses	8,170	9,210	8,960	9,050	9,220
GROSS EXPENDITURE	587,260	627,420	603,670	593,160	614,630
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(20,150)	(13,950)	0	0
Shared Services Income	(12,180)	(10,180)	0	0	0
Recharges to Other Services	(568,410)	(597,120)	(578,460)	(596,490)	(617,660)
Use of Earmarked Reserve	(10,110)	(33,530)	0	0	0
GROSS INCOME	(590,700)	(660,980)	(592,410)	(596,490)	(617,660)
NET EXPENDITURE/(INCOME)	(3,440)	(33,560)	11,260	(3,330)	(3,030)

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R430 Central Computer Costs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	63,110	65,930	61,510	63,910	66,730
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	248,520	279,080	254,520	254,520	254,520
Communications & Computing	118,770	124,330	118,770	118,770	118,770
SUPPORT SERVICES					
Departmental Administrative Expenses	19,860	19,850	20,730	21,240	21,920
CAPITAL CHARGES					
Depreciation	209,950	322,190	317,740	287,430	264,310
GROSS EXPENDITURE	660,210	811,380	773,270	745,870	726,250
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(8,400)	(16,400)	(8,400)	(8,400)	0
Shared Services Income	(108,300)	(108,620)	(106,000)	(113,790)	(111,630)
Customer & Client Receipts	(14,000)	(35,910)	(12,590)	(12,660)	(12,590)
Use of Earmarked Reserve	0	(7,180)	0	0	0
Recharge of Central Computer Costs	(509,650)	(635,240)	(638,280)	(611,020)	(602,030)
GROSS INCOME	(640,350)	(803,350)	(765,270)	(745,870)	(726,250)
NET EXPENDITURE/(INCOME)	19,860	8,030	8,000	0	0

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A341 PRINT MANAGEMENT					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	18,000	13,390	18,000	18,000	18,000
Communications & Computing	4,800	4,800	4,800	4,800	4,800
CAPITAL CHARGES					
Depreciation	23,620	23,620	23,630	23,620	16,040
GROSS EXPENDITURE	46,420	41,810	46,430	46,420	38,840
<u>INCOME</u>					
Shared Services Income	(28,040)	(18,790)	(28,040)	(28,040)	(28,040)
Customer & Client Receipts	(50)	(50)	(50)	(50)	(50)
Recharges to Directorates for Print Management	(18,330)	(22,970)	(18,260)	(18,330)	(10,750)
GROSS INCOME	(46,420)	(41,810)	(46,350)	(46,420)	(38,840)
NET EXPENDITURE/(INCOME)	0	0	80	0	0
Total P135 COMMON SERVICES	16,420	(25,530)	19,340	(3,330)	(3,030)

RESOURCES

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS					
R335 Central Corporate Costs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	1,631,000	1,217,300	1,215,500	1,213,700	1,631,000
Reduction in Pay Award to 2%	0	0	(104,500)	(211,500)	(323,000)
Pension Costs - Unfunded Benefits	478,920	461,000	470,630	478,380	486,170
Apprenticeship Levy	27,380	26,400	27,190	28,010	28,850
Pay and Grading Review	0	0	178,200	376,500	368,800
Employer's Superannuation Contribution	7,430	7,430	7,650	7,880	8,120
Indirect Employee Expenses	3,490	2,290	3,050	3,200	3,350
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	6,000	0	0	0
Services	24,450	17,000	20,000	20,000	20,000
Bank Charges & Commission	72,250	72,980	77,230	77,020	77,020
Audit Fees/Inspection Fees	56,180	56,180	57,300	58,450	59,620
Parish Localism Fund	30,000	30,000	0	0	0
Miscellaneous Expenses	350,000	450,000	1,450,000	550,000	550,000
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Provision for COVID Losses	0	200,000	100,000	0	0
GROSS EXPENDITURE	2,681,100	2,546,580	3,502,250	2,601,640	2,909,930
NET EXPENDITURE/(INCOME)	2,681,100	2,546,580	3,502,250	2,601,640	2,909,930
Total P233 CORPORATE COSTS	2,681,100	2,546,580	3,502,250	2,601,640	2,909,930

CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY

Detail	2020/21		2021/22	2022/23	2023/24
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT	238,090	(87,930)	99,920	311,400	387,120
A520 INTEREST RECEIVED	(180,130)	(50,130)	(20,000)	(20,000)	(20,000)
	57,960	(138,060)	79,920	291,400	367,120
P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND					
A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	(71,200)	(23,530)	(2,080)	(2,080)	(2,080)
	(71,200)	(23,530)	(2,080)	(2,080)	(2,080)
Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED	(13,240)	(161,590)	77,840	289,320	365,040

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Financial Services	70,800	86,850	83,760	85,550	87,970
CAPITAL FINANCING COSTS					
Interest Payments	594,710	458,270	517,270	560,070	585,070
Direct Revenue Funding	0	123,950	50,000	0	0
Interest on External Borrowing	446,980	446,980	446,980	446,980	446,980
Treasury Consultancy	15,000	15,000	15,000	15,000	15,000
Minimum Revenue Provision/Voluntary Revenue Provision - Capital Programme	1,299,740	1,169,960	1,260,650	1,413,490	1,435,420
GROSS EXPENDITURE	2,427,230	2,301,010	2,373,660	2,521,090	2,570,440
<u>INCOME</u>					
Depreciation Reversal	(2,149,180)	(2,225,030)	(2,183,780)	(2,209,690)	(2,183,320)
Use of Earmarked Reserve	(39,960)	(163,910)	(89,960)	0	0
GROSS INCOME	(2,189,140)	(2,388,940)	(2,273,740)	(2,209,690)	(2,183,320)
NET EXPENDITURE/(INCOME)	238,090	(87,930)	99,920	311,400	387,120

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A520 INTEREST RECEIVED					
R805 Interest Received					
<u>INCOME</u>					
External Interest	(180,000)	(50,000)	(20,000)	(20,000)	(20,000)
Icelandic Interest	(130)	(130)	0	0	0
GROSS INCOME	(180,000)	(50,000)	(20,000)	(20,000)	(20,000)
NET EXPENDITURE/(INCOME)	(180,130)	(50,130)	(20,000)	(20,000)	(20,000)
Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED	57,960	(138,060)	79,920	291,400	367,120

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND					
A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND					
R275/R810 Capital Portfolio Fund and Development Loans Fund					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Services	48,410	60,710	62,290	55,000	55,000
Creation of Earmarked Risk Reserve	18,150	0	0	0	0
SUPPORT SERVICES					
Financial Services	12,280	12,960	12,940	13,210	13,580
Legal Services	23,200	24,320	24,270	23,140	23,610
CAPITAL FINANCING COSTS					
Interest on External Borrowing	560,640	45,000	325,000	570,000	570,000
Minimum Revenue Provision/Voluntary Revenue Provision - Capital Programme	175,000	0	185,000	394,390	394,390
GROSS EXPENDITURE	837,680	142,990	609,500	1,055,740	1,056,580
<u>INCOME</u>					
Customer & Client Receipts	(400,000)	(32,080)	(377,080)	(501,470)	(501,470)
External Interest	(425,000)	(15,000)	(135,000)	(465,000)	(465,000)
Use of Earmarked Reserve	(3,410)	(32,160)	(7,290)	0	0
Recharge of Capital Portfolio Fund Management Overheads	(80,470)	(87,280)	(92,210)	(91,350)	(92,190)
GROSS INCOME	(908,880)	(166,520)	(611,580)	(1,057,820)	(1,058,660)
NET EXPENDITURE/(INCOME)	(71,200)	(23,530)	(2,080)	(2,080)	(2,080)
Total P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	(71,200)	(23,530)	(2,080)	(2,080)	(2,080)

CAPITAL PORTFOLIO FUND/DEVELOPMENT LOANS FUND MEMORANDUM

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND R275/R276/R277/R278/R279/R280/R281/R282/ R810 Capital Portfolio Fund and Development Loans Fund					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	78,740	55,730	85,260	65,390	65,530
Repairs, Alterations & Maintenance of Grounds	3,560	3,560	3,560	3,560	3,560
Energy Costs	35,440	40,700	41,930	43,180	44,470
Non-Domestic Rates	38,760	49,530	54,830	2,000	0
Water Services	3,500	3,500	0	0	0
Fixtures & Fittings	1,100	1,100	1,100	1,100	1,100
Cleaning & Domestic Supplies	31,490	8,270	8,570	8,670	8,770
Premises Insurance	43,020	58,370	66,650	70,010	73,320
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	500	11,000	500	500
Services	66,280	79,510	74,090	66,800	66,800
Communications & Computing	450	450	0	0	0
Creation of Earmarked Risk Reserve	18,150	21,450	31,270	51,220	60,420
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Service Charges	0	49,000	44,780	40,650	20,960
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Bad Debt Provision	0	105,070	38,840	40,740	41,350
SUPPORT SERVICES					
Financial Services	12,280	12,960	12,940	13,210	13,580
Legal Services	23,200	24,320	24,270	23,140	23,610
Facilities Management	9,500	8,870	9,710	10,010	10,410
CAPITAL CHARGES					
Depreciation	260,240	248,750	248,750	248,750	248,750
CAPITAL FINANCING COSTS					
Interest on External Borrowing	1,007,620	491,980	771,980	1,016,980	1,016,980
Minimum Revenue Provision/Voluntary Revenue Provision - Capital Programme	438,300	275,620	474,550	685,210	686,510
GROSS EXPENDITURE	2,072,130	1,539,240	2,004,080	2,391,120	2,386,620

CAPITAL PORTFOLIO FUND/DEVELOPMENT LOANS FUND MEMORANDUM

Detail	2020/21		2021/22 Estimate £	2022/23 Estimate £	2023/24 Estimate £
	Original £	Revised £			
P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND					
A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND					
R275/R276/R277/R278/R279/R280/R281/R282/ R810 Capital Portfolio Fund and Development Loans Fund					
<u>INCOME</u>					
Customer & Client Receipts	(1,723,620)	(1,248,600)	(1,656,010)	(1,872,890)	(1,904,260)
External Interest	(425,000)	(15,000)	(135,000)	(465,000)	(465,000)
Depreciation Reversal	(260,240)	(248,750)	(248,750)	(248,750)	(248,750)
Use of Earmarked Reserve	(3,410)	(32,160)	(7,290)	0	0
Recharges	0	(2,310)	(210)	50	(30)
GROSS INCOME	(2,412,270)	(1,546,820)	(2,047,260)	(2,586,590)	(2,618,040)
NET EXPENDITURE/(INCOME)	(340,140)	(7,580)	(43,180)	(195,470)	(231,420)
Total P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	(340,140)	(7,580)	(43,180)	(195,470)	(231,420)

Capital Programme

CAPITAL PROGRAMME 2021 TO 2031

Detail	2020-21		2021-22 Estimate £	2022-23 Estimate £	2023-24 Estimate £	2024-25 Estimate £	2025-26 Estimate £	2026-27 Estimate £	2027-28 Estimate £	2028-29 Estimate £	2029-30 Estimate £	2030-31 Estimate £	Prior to 01/04/2020 £	Total £
	Original £	Revised £												
1. COMMITTED EXPENDITURE														
1. CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL														
New Headquarters - Office Accommodation	413,610	-	413,610	-	-	-	-	-	-	-	-	-	9,586,390	10,000,000
SUB TOTAL	413,610	0	413,610	0	0	0	0	0	0	0	0	0	9,586,390	10,000,000
2. COMMUNITY AND ENVIRONMENTAL SERVICES														
Parking Facilities: Improvement to Car Parks	-	-	54,530	-	-	-	-	-	-	-	-	-	419,970	474,500
Green Street Depot Investment	134,300	208,950	70,000	-	-	-	-	-	-	-	-	-	3,706,050	3,985,000
Stourport Riverside	150,000	71,500	78,500	-	-	-	-	-	-	-	-	-	-	150,000
Brimpton Park HLF Scheme (subject to successful HLF bid)	2,600,000	43,720	1,086,520	887,520	582,240	-	-	-	-	-	-	-	-	2,600,000
Commercial Activity Capital Funding*	-	10,390	385,000	-	-	-	-	-	-	-	-	-	54,610	450,000
* Subject to Business Cases & approval by the Commercial Activity Board														
SUB TOTAL	2,884,300	334,560	1,874,550	887,520	582,240	0	0	0	0	0	0	0	4,180,630	7,659,500
3. ECONOMIC PROSPERITY AND PLACE														
Housing Strategy:														
Disabled Facilities Grants (subject to confirmation 21-22 onwards)	1,480,830	1,799,370	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	13,828,590	25,627,960
Conversion of 2-3 New Street, Stourport	-	2,530	-	-	-	-	-	-	-	-	-	-	294,530	297,060
Property Flood Grants	650,000	200,000	450,000	-	-	-	-	-	-	-	-	-	-	650,000
Property Conversion, Stourport	-	60,000	-	-	-	-	-	-	-	-	-	-	-	60,000
Housing Assistance - Private Sector Measures (including Decent Homes Grant)	72,740	100,000	33,950	-	-	-	-	-	-	-	-	-	1,926,420	2,060,370
Flood Relief	18,410	28,410	-	-	-	-	-	-	-	-	-	-	170,590	199,000
Green Homes Grants	-	300,000	-	-	-	-	-	-	-	-	-	-	-	300,000
Carbon Management Plan	20,000	20,000	-	-	-	-	-	-	-	-	-	-	83,150	103,150
Future Investment Evergreen Fund*	-	-	639,660	-	-	-	-	-	-	-	-	-	639,660	639,660
Crown House Car Park	-	27,400	-	-	-	-	-	-	-	-	-	-	-	27,400
Industrial Units Development - Silverwoods	1,930,040	220,000	1,930,040	-	-	-	-	-	-	-	-	-	-	2,150,040
Industrial Units Fireco Development - Silverwoods	-	293,250	-	-	-	-	-	-	-	-	-	-	394,940	688,190
Churchfields Development (Grant Funded)**	-	2,700,000	-	-	-	-	-	-	-	-	-	-	-	2,700,000
Capital Portfolio Fund*	1,500,000	6,000,000	3,175,620	-	-	-	-	-	-	-	-	-	16,796,190	25,971,810
Development Loans Fund*	-	2,000,000	8,000,000	-	-	-	-	-	-	-	-	-	-	10,000,000
Future High Streets Fund*	4,275,000	-	21,760,600	-	-	-	-	-	-	-	-	-	-	21,760,600
* Subject to Business Cases & Due Diligence														
** Co-funding subject to full Business Case following the principles of the Capital Portfolio Fund														
SUB TOTAL	9,957,020	13,750,360	36,989,870	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	33,494,410	93,235,240
4. RESOURCES														
ICT Strategy	363,000	417,910	488,000	125,000	-	-	-	-	-	-	-	-	3,903,870	4,934,780
SUB TOTAL	363,000	417,910	488,000	125,000	0	0	0	0	0	0	0	0	3,903,870	4,934,780
5. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE														
Vehicles & Equipment & Systems Renewal Schedule	790,000	845,780	1,004,000	299,000	224,000	363,000	1,114,000	1,393,000	329,000	546,500	25,000	184,000	7,708,940	14,036,220
SUB TOTAL	790,000	845,780	1,004,000	299,000	224,000	363,000	1,114,000	1,393,000	329,000	546,500	25,000	184,000	7,708,940	14,036,220
TOTAL COMMITTED EXPENDITURE	14,377,930	15,349,210	40,570,030	2,311,520	1,806,240	1,363,000	2,114,000	2,393,000	1,329,000	1,546,500	1,025,000	1,184,000	58,874,240	129,865,740

CAPITAL PROGRAMME 2021 TO 2031

Detail	2020-21		2021-22 Estimate £	2022-23 Estimate £	2023-24 Estimate £	2024-25 Estimate £	2025-26 Estimate £	2026-27 Estimate £	2027-28 Estimate £	2028-29 Estimate £	2029-30 Estimate £	2030-31 Estimate £	Prior to 01/04/2020 £	Total £
	Original £	Revised £												
2. FINANCING														
Capital Receipts: Funding Approved	1,187,780	651,360	1,609,080	-	-	-	-	-	-	-	-	-	-	2,260,440
Prudential Borrowing for Carbon Management Scheme	20,000	20,000	-	-	-	-	-	-	-	-	-	-	-	20,000
Prudential Borrowing for Industrial Units Development	1,430,040	253,250	1,430,040	-	-	-	-	-	-	-	-	-	-	1,683,290
Prudential Borrowing for Development Loans Fund	-	2,000,000	8,000,000	-	-	-	-	-	-	-	-	-	-	10,000,000
Prudential Borrowing for Capital Portfolio Fund	1,500,000	6,000,000	3,175,620	-	-	-	-	-	-	-	-	-	-	9,175,620
Prudential Borrowing for additional Capital Portfolio Fund allocation (Future High Streets Fund Scheme)	-	-	1,250,000	-	-	-	-	-	-	-	-	-	-	1,250,000
Prudential Borrowing for Green Street Depot Investment	134,300	85,000	-	-	-	-	-	-	-	-	-	-	-	85,000
Prudential Borrowing for Binton Park HLF Scheme	200,000	-	-	-	200,000	-	-	-	-	-	-	-	-	200,000
Prudential Borrowing for ICT Strategy	363,000	417,910	488,000	125,000	-	-	-	-	-	-	-	-	-	1,030,910
Prudential Borrowing for Commercial Activity Capital Funding	-	10,390	385,000	-	-	-	-	-	-	-	-	-	-	395,390
Prudential Borrowing for Stourport Riverside	46,420	-	46,420	-	-	-	-	-	-	-	-	-	-	46,420
Better Care Fund Grant (from Worcestershire County Council - subject to confirmation 20/21 onwards)	1,289,400	1,597,940	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	11,597,940
HLF Partner External Funding	2,400,000	43,720	1,086,520	887,520	382,240	-	-	-	-	-	-	-	-	2,400,000
Future High Street Property	4,275,000	-	20,510,600	-	-	-	-	-	-	-	-	-	-	20,510,600
DEFRA Flood Grant Funding	650,000	200,000	450,000	-	-	-	-	-	-	-	-	-	-	650,000
S.106 Funding (Parking - Contractual Agreement)	-	-	52,670	-	-	-	-	-	-	-	-	-	-	52,670
Department of Business, Energy and Industrial Strategy (BEIS) Funding	-	300,000	-	-	-	-	-	-	-	-	-	-	-	300,000
S.106 Funding for Stourport Riverside Scheme	103,580	71,500	32,080	-	-	-	-	-	-	-	-	-	-	103,580
Flood Relief Grant (from DCLG)	18,410	28,410	-	-	-	-	-	-	-	-	-	-	-	28,410
Churchfields Development Grant (from Housing Infrastructure Fund)	-	2,700,000	-	-	-	-	-	-	-	-	-	-	-	2,700,000
Vehicles, Equipment & Systems (Prudential Borrowing)	780,000	845,780	1,004,000	299,000	224,000	363,000	1,114,000	1,393,000	329,000	546,500	25,000	184,000	-	6,327,280
Direct Revenue Funding:	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Green Street Depot Investment	-	123,950	50,000	-	-	-	-	-	-	-	-	-	-	173,950
	14,377,930	15,349,210	40,570,030	2,311,520	1,806,240	1,363,000	2,114,000	2,393,000	1,329,000	1,546,500	1,025,000	1,184,000	-	70,991,500

**VEHICLE, EQUIPMENT AND SYSTEMS
RENEWALS SCHEDULE 2021 TO 2031**

DETAIL	Fleet Number	2020-21		2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
		Original £	Revised £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £
1. VEHICLES													
EMS & BIN LIFTS		-	-	13,500	-	-	-	-	-	-	-	-	-
GARAGE EQUIPMENT		-	31,280	-	-	-	-	-	-	-	-	-	-
REFURBISHMENT FUND		-	30,000	-	-	-	-	-	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV241	-	-	-	-	-	-	91,000	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV237	-	-	-	-	-	-	95,500	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV238	40,000	-	-	-	-	-	95,500	-	-	-	-	-
REFUSE FREIGHTER 24000kg	AV234	-	-	-	-	-	-	100,000	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV268	30,000	-	-	-	-	-	100,000	-	-	-	-	25,000
REFUSE FREIGHTER 26000kg	AV239	30,000	-	-	-	-	-	100,000	-	-	-	-	25,000
TIPPER 3500kg	AV177	30,000	-	-	-	-	-	30,000	-	-	-	-	25,000
TIPPER 3500kg	AV193	30,000	-	-	-	-	-	30,000	-	-	-	-	-
TIPPER 3500kg	AV064	35,000	-	-	-	-	-	-	-	-	-	-	-
TIPPER 3500kg	AV200	35,000	-	-	-	-	-	30,000	-	-	-	-	-
TIPPER 3500kg	AV201	35,000	-	-	-	-	-	30,000	-	-	-	-	-
TIPPER 3500kg	AV202	-	-	-	-	-	-	30,000	-	-	-	-	-
TIPPER 3500kg	AV214	80,000	-	-	-	-	-	30,000	-	-	-	-	80,000
TIPPER 3500kg	AV216	90,000	-	-	-	-	-	30,000	-	-	-	-	-
MEDIUM REFUSE FREIGHTER 12000kg RCV	AV211	140,000	-	-	-	-	-	100,000	-	-	-	-	-
RIDE ON MOWER	AV226	175,000	-	-	-	-	-	-	25,000	-	-	-	-
4x4	AV252	-	-	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV220	-	-	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV063	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV221	-	-	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV222	-	-	-	-	-	-	-	30,000	-	-	-	-
TIPPER 3500kg	AV223	-	30,000	-	-	-	-	-	30,000	-	-	-	-
TRACTOR	AV070	-	-	40,000	-	-	-	-	-	-	-	-	-
RIDE ON MOWER	AV212	-	-	-	-	-	-	32,000	-	-	-	-	-
TIPPER 7000kg	AV181	-	-	-	-	-	-	-	48,000	-	-	-	-
REFUSE FREIGHTER 24000kg	AV245	-	-	-	-	-	-	-	170,500	-	-	-	-
REFUSE FREIGHTER 26000kg	AV246	-	-	-	-	-	-	-	170,500	-	-	-	-
REFUSE FREIGHTER 26000kg	AV083	-	-	-	-	-	-	-	175,000	-	-	-	-
REFUSE FREIGHTER 26000kg	AV084	-	-	-	-	-	-	-	175,000	-	-	-	-
ATV WEED SPRAYER	AV271	-	-	-	-	-	15,000	-	-	-	-	-	-
LIGHT VAN	AV218	-	30,000	-	-	-	-	25,000	-	-	-	-	-
LIGHT VAN	AV230	-	30,000	-	-	-	-	25,000	-	-	-	-	-
LIGHT VAN	AV229	-	30,000	-	-	-	-	25,000	-	-	-	-	3,000
MIDI TRACTOR	AV189	-	-	30,000	-	-	-	-	-	-	-	25,000	-
MOWING MACHINE	AV240	-	-	35,000	-	-	-	35,000	-	-	-	-	26,000
TIPPER 3500kg	AV255	-	35,000	-	-	-	-	-	-	35,000	-	-	-
TIPPER 3500kg	AV256	-	35,000	-	-	-	-	-	-	35,000	-	-	-
JCB DIGGER	AV183	-	-	60,000	-	-	-	-	-	-	-	-	-
PAVEMENT SWEEPER	AV258	-	80,000	-	-	-	-	80,000	-	-	-	-	-
SMALL REFUSE FREIGHTER 7500kg RCV	AV261	-	90,000	-	-	-	-	-	-	85,000	-	-	-
ROAD SWEEPER 15000kg	AV184	-	140,000	-	-	-	-	-	130,000	-	-	-	-
REFUSE FREIGHTER 26000kg	NEW	-	175,000	-	-	-	-	-	175,000	-	-	-	-
CAR	AV279	-	-	10,000	-	-	-	-	10,000	-	-	-	-
CAR	AV272	-	-	15,000	-	-	-	-	-	15,000	-	-	-
FORK LIFT	FORKLIFT	-	-	15,000	-	-	-	-	-	-	-	-	-
PAVEMENT SWEEPER	AV275	-	-	67,000	-	-	-	-	67,000	-	-	-	-
PAVEMENT SWEEPER	AV276	-	-	67,000	-	-	-	-	67,000	-	-	-	-
REFUSE FREIGHTER 26000kg	AV186	-	-	180,500	-	-	-	-	-	-	170,500	-	-
REFUSE FREIGHTER 26000kg	AV187	-	-	180,500	-	-	-	-	-	-	170,500	-	-
REFUSE FREIGHTER 18000kg	AV185	-	-	180,500	-	-	-	-	-	-	170,500	-	-
LIGHT VAN	AV285	-	-	-	20,000	-	-	-	-	20,000	-	-	-
3500KG VAN	AV281	-	-	-	23,000	-	-	-	-	23,000	-	-	-
LIGHT VAN	AV282	-	-	-	23,000	-	-	-	-	23,000	-	-	-
LIGHT VAN	AV283	-	-	-	23,000	-	-	-	-	23,000	-	-	-
RIDE ON MOWER AND FLAIL	AV273	-	-	-	20,000	-	-	-	-	-	17,500	-	-
RIDE ON MOWER AND FLAIL	AV274	-	-	-	20,000	-	-	-	-	-	17,500	-	-
PAVEMENT SWEEPER	AV289	-	-	-	70,000	-	-	-	-	70,000	-	-	-
TRAILER	AV278	-	-	-	-	3,000	-	-	-	-	-	-	-
RIDE ON MOWER	AV287	-	-	-	-	25,000	-	-	-	-	-	-	-
CHIPPER	AV277	-	-	-	-	26,000	-	-	-	-	-	-	-
TRACTOR	AV225	-	-	-	-	50,000	-	-	-	-	-	-	-
ROAD SWEEPER 15000kg	AV280	-	-	-	-	120,000	-	-	-	-	-	-	-
4x4	AV288	-	-	-	-	-	23,000	-	-	-	-	-	-
TIPPER 3500kg	AV292	-	-	-	-	-	30,000	-	-	-	-	-	-
TIPPER 3500kg	AV286	-	-	-	-	-	30,000	-	-	-	-	-	-
TIPPER 7500kg	AV284	-	-	-	-	-	45,000	-	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV290	-	-	-	-	-	100,000	-	-	-	-	-	-
REFUSE FREIGHTER 26000kg	AV291	-	-	-	-	-	100,000	-	-	-	-	-	-
2. OTHER													
Financial Management System Replacement	FMS001	-	69,500	-	-	-	-	-	-	-	-	-	-
Flail Equipment replacement	R476	-	-	-	-	-	20,000	-	-	-	-	-	-
Zip Boilers replacement (Wyre Forest House)		10,000	10,000	10,000	-	-	-	-	-	-	-	-	-
Lighting system upgrade (Wyre Forest House)		-	-	100,000	100,000	-	-	-	-	-	-	-	-
		760,000	845,780	1,004,000	299,000	224,000	363,000	1,114,000	1,393,000	329,000	546,500	25,000	184,000

PRUDENTIAL INDICATORS 2020-24

ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2019/2020 Actual £	2020/2021 Estimate £	2021/2022 Estimate £	2022/2023 Estimate £	2023/2024 Estimate £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	0	0	413,610	0	0
COMMUNITY AND ENVIRONMENTAL SERVICES	2,336,270	334,560	1,674,550	887,520	582,240
ECONOMIC PROSPERITY AND PLACE	1,759,420	5,750,960	25,814,250	1,000,000	1,000,000
RESOURCES	561,210	417,910	488,000	125,000	0
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	7,359,410	* 8,000,000	* 11,175,620	* 0	* 0
VEHICLE, EQUIPMENT AND SYSYEMS RENEWAL SCHEDULE	1,183,760	845,780	1,004,000	299,000	224,000
	13,200,070	15,349,210	40,570,030	2,311,520	1,806,240

Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Capital Strategy Report 2021/31.

* Whilst it is highly unlikely that the full allocations will be spent in 2020/21 these are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.

The final capital position for 2019/20 has been stated above. Community and Environmental Services was Community Well-Being & Environment in 2019/20 for the comparative actuals.

ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2019/2020 Actual £'000	2020/2021 Estimate £'000	2021/2022 Estimate £'000	2022/2023 Estimate £'000	2023/2024 Estimate £'000
Capital Expenditure					
Supported Spend (RSG Settlement)	0	0	0	0	0
Unsupported Spend	13,200	15,349	40,570	2,312	1,806
Total Spend	13,200	15,349	40,570	2,312	1,806
Financed by:					
Borrowing/Leasing	11,015	9,631	14,770	424	424
Capital Receipts	470	651	2,619	0	0
Capital Grants	1,365	4,943	23,131	1,888	1,382
Revenue	350	124	50	0	0
Capital Financing Requirement (CFR)					
CFR	40,566	49,014	62,338	60,954	59,548
Movement in CFR	12,328	8,448	13,324	(1,384)	(1,406)
External Debt					
Borrowing	37,000	49,000	62,000	60,000	59,000
Other Long Term Liabilities	0	0	0	0	0
Total Debt at 31st March	37,000	49,000	62,000	60,000	59,000
Under/(Over) borrowing	3,566	14	338	954	548
MRP	844	1,183	1,446	1,808	1,830

LIMITS TO BORROWING ACTIVITY

	2019/2020 Actual £'000	2020/2021 Estimate £'000	2021/2022 Estimate £'000	2022/2023 Estimate £'000	2023/2024 Estimate £'000
Gross Borrowing	37,000	49,000	62,000	60,000	59,000
Investments	(13,230)	(14,000)	(18,000)	(15,000)	(14,000)
Icelandic Investments (currently 'frozen')	(35)	(20)	0	0	0
Net Borrowing	23,735	34,980	44,000	45,000	45,000
CFR	40,566	49,014	62,338	60,954	59,548
Under/ (over borrowing) *	3,566	14	338	954	548

* In the future it may be that the Council will not be able to comply with this indicator introduced in November 2012 since any fixed term maturity loans would not be reduced until they are repaid. Full disclosure is given within the Treasury Management Strategy.

PRUDENTIAL INDICATORS 2020-24

AUTHORISED AND OPERATIONAL LIMITS

	2019/2020 Actual £'000	2020/2021 Estimate £'000	2021/2022 Estimate £'000	2022/2023 Estimate £'000	2023/2024 Estimate £'000
Authorised Limit for External Debt					
Borrowing	65,000	75,000	75,000	75,000	75,000
Other Long Term Liabilities	0	0	0	0	0
Total	65,000	75,000	75,000	75,000	75,000
	2019/2020 Actual £'000	2020/2021 Estimate £'000	2021/2022 Estimate £'000	2022/2023 Estimate £'000	2023/2024 Estimate £'000
Operational Boundary for External Debt					
Borrowing	55,000	65,000	65,000	65,000	65,000
Other Long Term Liabilities	0	0	0	0	0
Total	55,000	65,000	65,000	65,000	65,000

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2019/2020 Actual %	2020/2021 Estimate %	2021/2022 Estimate %	2022/2023 Estimate %	2023/2024 Estimate %
General Fund *Prudential Code	10.49	14.28	19.72	23.86	23.28
General Fund *Local Indicator	1.96	5.06	6.36	7.70	7.51

* A local indicator has been introduced from 2018/19 onwards to reflect the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2021/2022 Estimate £	2022/2023 Estimate £	2023/2024 Estimate £
Council Tax - Band D	0.00	0.00	0.00

TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2019/2020 Upper		2020/2021 Upper		2021/2022 Upper		2022/2023 Upper	
Maximum principal sums invested for longer than 364 days	£2m		£2m		£2m		£2m	
Limits on fixed interest rates	100%		100%		100%		100%	
Limits on variable interest rates	100%		100%		100%		100%	
Maturity Structure of fixed borrowing**	Lower	Upper	Lower	Upper	Lower	Upper	Lower	Upper
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

** The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Corporate Director: Resources reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2019-20, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

Budget Risk Matrix

BUDGET RISK MATRIX 2021-24

IMPACT	HIGH	<p>QUADRANT 3 - REVIEW RISK - CONTINGENCY PLANS - LOW RISK, HIGH IMPACT</p> <ol style="list-style-type: none"> 1. Finance Strategy/Accountability 2. Council Tax - increases in base to increase funding 3. Wyre Forest House - final sign off of all retentions 4. Industrial Estates & Other Property 5. Lion Fields - Future Development 6. Land Charges Ringfencing/Charging/HIPs 7. ICT Investment - review of functionality and rolling programme of replacement/channel shift 8. Shared Services/Joint Working 9. Budgetary Control/Austerity Measures post Brexit 10. Prudential Code for Capital Accounting - expected revisions 11. Diminishing Reserves/Cashflow 12. Recovery of Icelandic investments 13. MMI Clawback Scheme - further claims 14. Information governance - ensure the Council is safeguarded in view of additional requirement of GDPR from 2018 15. Changes to pay and grading scheme 16. Management Restructures approved and future 	<p>QUADRANT 4 - IMMEDIATE ACTION HIGH RISK, HIGH IMPACT</p> <ol style="list-style-type: none"> 1. Impact of Covid-19 on Financial Sustainability - Funding Gap 2. Cyber Risk - the pandemic and Homeworking increases Cyber Risk 3. Government Grant - Funding reductions, New Homes Bonus and future Spending Review/fair funding reform deferred 4. Business Rates Retention Scheme - Appeals, Pooling and reform 5. Transformational Programme/pace of change required to close funding gap including Localism aspirations 6. Council Tax/Business Rates collection levels 7. Business Rates growth/failure - key to maintaining funding position 8. Capital Receipts - Realisation of, to fund expenditure 9. Environment and Economic Regeneration 10. Universal Credit and CTRS - uncertainty and impact on poorer residents 11. Wyre Forest Forward Efficiency/Commercial Income achievement 12. Potential local government reorganisation, devolution and combined authorities 13. LEP review "Realignment of area" /Alignment of political area: Worcestershire v. Greater Birmingham 14. Capital Portfolio Fund- failure to deliver returns/mitigate risks 15. Car Parking Income - loss of future income 16. Worcestershire County Council overlapping budget proposals 17. Pension Costs - future revaluations 18. Homelessness <p><i>Note: High Impact is risk assessed to be in excess of £100,000 in line with the Risk Management Implementation Strategy</i></p>
	MEDIUM	<p>QUADRANT 1 - KEEP UNDER PERIODIC REVIEW LOW RISK, LOW IMPACT</p> <ol style="list-style-type: none"> 1. External Funding, Partnerships 2. Impact of investment returns 3. Underlying Borrowing Requirement (CFR) 	<p>QUADRANT 2 - CONSIDER ACTION HIGH RISK, LOW IMPACT</p> <ol style="list-style-type: none"> 1. Exit from the European Union - impact on local government
	LOW	MEDIUM	HIGH

RISK

IMPACT