

# Budget

**2019/2022**



**Wyre Forest**  
District Council

# Wyre Forest District Council

## **Budget 2019/2022**

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# Wyre Forest District Council

## Budget 2019/2022

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**WYRE FOREST DISTRICT COUNCIL**

**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES**

SERVICE	2018/19		2019/20			2020/21			2021/22		
	Original Estimate £	Revised Estimate £	At Nov.18 Prices £	Inflation £	TOTAL £	At Nov.18 Prices £	Inflation £	TOTAL £	At Nov.18 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,699,770	1,737,630	1,469,280	21,360	1,490,640	892,850	46,330	939,180	842,130	74,410	916,540
COMMUNITY WELL-BEING AND ENVIRONMENT	4,445,320	4,636,750	4,621,600	79,320	4,700,920	4,314,340	173,400	4,487,740	4,094,770	278,610	4,373,380
ECONOMIC PROSPERITY AND PLACE (INCLUDING ALLOCATED CAPITAL PORTFOLIO FUND)	2,400,470	2,409,130	1,860,760	53,180	1,913,940	1,661,570	114,950	1,776,520	1,839,050	182,890	2,021,940
RESOURCES	3,706,500	3,626,180	3,621,800	26,700	3,648,500	3,594,400	112,300	3,706,700	3,598,030	184,340	3,782,370
<b>LESS: CAPITAL ACCOUNT</b>	12,252,060	12,409,690	11,573,440	180,560	11,754,000	10,463,160	446,980	10,910,140	10,373,980	720,250	11,094,230
INTEREST RECEIVED	(220,420)	(269,330)	361,980	890	362,870	674,530	1,930	676,460	815,800	3,210	819,010
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND (UNALLOCATED)	(86,510)	(112,670)	(121,440)	0	(121,440)	(140,130)	0	(140,130)	(162,500)	0	(162,500)
	(80,310)	(11,570)	(150,270)	390	(149,880)	(170,510)	830	(169,680)	(216,260)	1,360	(214,900)
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>11,864,820</b>	<b>12,016,120</b>	<b>11,663,710</b>	<b>181,840</b>	<b>11,845,550</b>	<b>10,827,050</b>	<b>449,740</b>	<b>11,276,790</b>	<b>10,811,020</b>	<b>724,820</b>	<b>11,535,840</b>
<b>LESS: CONTRIBUTION (FROM) TO RESERVES</b>	(455,830)	(264,210)			(309,650)			(779,620)			(847,960)
<b>NET BUDGET REQUIREMENT</b>	<b>11,408,990</b>	<b>11,751,910</b>			<b>11,535,900</b>			<b>10,497,170</b>			<b>10,687,880</b>
<b>LESS: REVENUE SUPPORT GRANT</b>	(100,680)	(100,680)			0			356,790			356,790
BUSINESS RATES	(2,734,950)	(2,734,950)			(2,795,610)			(2,854,320)			(2,911,410)
BUSINESS RATES GROWTH	(246,560)	(546,560)			(600,000)			(248,200)			(225,000)
BUSINESS RATES - NATIONAL LEVY REDISTRIBUTED	0	(42,920)			0			0			0
COLLECTION FUND SURPLUS	(50,000)	(50,000)			0			(50,000)			0
NEW HOMES BONUS	(1,272,700)	(1,272,700)			(906,100)			(232,690)			(201,960)
<b>GENERAL EXPENSES - COUNCIL TAX INCOME</b>	<b>7,004,100</b>	<b>7,004,100</b>			<b>7,234,190</b>			<b>7,468,750</b>			<b>7,706,300</b>
<b>COUNCIL TAX LEVY</b>		<b>209.34</b>			<b>214.34</b>			<b>219.34</b>			<b>224.34</b>
<b>COUNCIL TAX BASE</b>		<b>33,458</b>			<b>33,751</b>			<b>34,051</b>			<b>34,351</b>

**WYRE FOREST DISTRICT COUNCIL**

**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES (CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND MEMORANDUM)**

SERVICE	2018/19		2019/20			2020/21			2021/22		
	Original Estimate £	Revised Estimate £	At Nov.18 Prices £	Inflation £	TOTAL £	At Nov.18 Prices £	Inflation £	TOTAL £	At Nov.18 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,699,770	1,737,630	1,469,280	21,360	1,490,640	892,850	46,330	939,180	842,130	74,410	916,540
COMMUNITY WELL-BEING AND ENVIRONMENT	4,445,320	4,636,750	4,621,600	79,320	4,700,920	4,314,340	173,400	4,487,740	4,094,770	278,610	4,373,380
ECONOMIC PROSPERITY AND PLACE	2,400,470	2,723,760	2,445,910	53,180	2,499,090	2,226,280	114,950	2,341,230	2,228,320	182,890	2,411,210
RESOURCES	3,706,500	3,626,180	3,621,800	26,700	3,648,500	3,594,400	112,300	3,706,700	3,598,030	184,340	3,782,370
<b>LESS: CAPITAL ACCOUNT</b>	12,252,060	12,724,320	12,158,590	180,560	12,339,150	11,027,870	446,980	11,474,850	10,763,250	720,250	11,483,500
INTEREST RECEIVED	(220,420)	(383,070)	(16,440)	890	(15,550)	294,920	1,930	296,850	434,970	3,210	438,180
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND (CUMULATIVE)	(86,510)	(112,670)	(121,440)	0	(121,440)	(140,130)	0	(140,130)	(162,500)	0	(162,500)
	(80,310)	(212,460)	(357,000)	390	(356,610)	(355,610)	830	(354,780)	(224,700)	1,360	(223,340)
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>11,864,820</b>	<b>12,016,120</b>	<b>11,663,710</b>	<b>181,840</b>	<b>11,845,550</b>	<b>10,827,050</b>	<b>449,740</b>	<b>11,276,790</b>	<b>10,811,020</b>	<b>724,820</b>	<b>11,535,840</b>
<b>LESS: CONTRIBUTION (FROM) TO RESERVES</b>	(455,830)	(264,210)			(309,650)			(779,620)			(847,960)
<b>NET BUDGET REQUIREMENT</b>	<b>11,408,990</b>	<b>11,751,910</b>			<b>11,535,900</b>			<b>10,497,170</b>			<b>10,687,880</b>
<b>LESS: REVENUE SUPPORT GRANT</b>	(100,680)	(100,680)			0			356,790			356,790
BUSINESS RATES	(2,734,950)	(2,734,950)			(2,795,610)			(2,854,320)			(2,911,410)
BUSINESS RATES GROWTH	(246,560)	(546,560)			(600,000)			(248,200)			(225,000)
BUSINESS RATES - NATIONAL LEVY REDISTRIBUTED	0	(42,920)			0			0			0
COLLECTION FUND SURPLUS	(50,000)	(50,000)			0			(50,000)			0
NEW HOMES BONUS	(1,272,700)	(1,272,700)			(906,100)			(232,690)			(201,960)
<b>GENERAL EXPENSES - COUNCIL TAX INCOME</b>	<b>7,004,100</b>	<b>7,004,100</b>			<b>7,234,190</b>			<b>7,468,750</b>			<b>7,706,300</b>
<b>COUNCIL TAX LEVY</b>		<b>209.34</b>			<b>214.34</b>			<b>219.34</b>			<b>224.34</b>
<b>COUNCIL TAX BASE</b>		<b>33,458</b>			<b>33,751</b>			<b>34,051</b>			<b>34,351</b>

## DETAILS OF COUNCIL TAX

### 1. Band D Council Tax

	<b>2018/2019</b>	<b>2019/2020</b>
	<b>£</b>	<b>£</b>
Worcestershire County Council	*1,212.38	*1,260.75
The Office of the Police and Crime Commissioner for West Mercia	197.07	216.66
Hereford & Worcester Fire Authority	81.90	84.34
Wyre Forest District Council	209.34	214.34
<b>Council Tax prior to addition of Parish / Town Council Precepts (see page 7)</b>	<b>1,700.69</b>	<b>1,776.09</b>
(Total of (A), (B), (C) and (D) below)		

\*Worcestershire County Council includes a total of £78.71 for Adult Social Care precept in 2018/19 and £90.83 in 2019/20.

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire Authority and (D) Wyre Forest District Council.

#### (A) WORCESTERSHIRE COUNTY COUNCIL

	<b>Net Expenditure</b>	
	<b>2018/2019</b>	<b>2019/2020</b>
	<b>£M</b>	<b>£M</b>
Adult Social Care	125.4	139.0
Public Health	(0.8)	0.0
Children, Families and Communities	96.4	105.5
Economy and Infrastructure	63.5	57.7
Commercial and Change / Finance / Chief Executive	39.7	30.4
<b>Total Cost of Services</b>	<b>324.2</b>	<b>332.6</b>
Contribution from Earmarked Reserves	(0.0)	(2.2)
<b>NET BUDGET REQUIREMENT</b>	<b>324.2</b>	<b>330.4</b>
<b>DEDUCT:</b>		
Surplus on Previous Year's Collection	(2.1)	(1.7)
Business Rates	(61.2)	(64.3)
Revenue Support Grant	(9.4)	(0.0)
<b>TOTAL</b>	<b>251.5</b>	<b>264.4</b>
Tax Base	207,473	209,739
<b>BAND D COUNCIL TAX (A)</b>	<b>£1,212.38</b>	<b>£1,260.75</b>

## DETAILS OF COUNCIL TAX

### **(B) THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA**

	Net Expenditure	
	2018/2019 £M	2019/2020 £M
Gross Expenditure	227.0	242.9
Income	(15.5)	(18.3)
Less: Use of General Reserves	(4.7)	(5.7)
<b>NET BUDGET REQUIREMENT</b>	<b>206.8</b>	<b>218.9</b>
 <b>DEDUCT:</b>		
Surplus on Council Tax Collection	(1.0)	(1.0)
Police Grant	(65.4)	(66.9)
Revenue Support Grant & Business Rates	(42.8)	(43.6)
Council Tax Support Grant	(9.2)	(9.2)
Council Tax Freeze Grant	(2.8)	(2.8)
<b>TOTAL</b>	<b>85.6</b>	<b>95.4</b>
 Tax Base	 434,326	 440,445
 <b>BAND D COUNCIL TAX (B)</b>	 <b>£197.07</b>	 <b>£216.66</b>

### **(C) HEREFORD AND WORCESTER FIRE AUTHORITY**

	Net Expenditure	
	2018/2019 £M	2019/2020 £M
Employees (including Pension Costs)	21.5	23.5
Running Costs	8.3	8.2
Capital Financing	2.8	3.2
Income	(0.4)	(0.1)
<b>Core Budget</b>	<b>32.2</b>	<b>34.8</b>
Transfer to / (use of) Reserves	(0.3)	(0.8)
<b>GROSS EXPENDITURE</b>	<b>31.9</b>	<b>34.0</b>
 <b>DEDUCT:</b>		
Revenue Support Grant	(2.4)	(2.0)
Business Rate Top Up Grant	(3.2)	(3.4)
One-Off Pension Grant	(0.0)	(1.3)
Special Grants	(1.1)	(1.1)
Share of Local Business Rates & s31 Grant	(2.4)	(2.6)
Deficits / (Surpluses) on Council Tax Collection Funds	(0.2)	(0.1)
<b>TOTAL</b>	<b>22.6</b>	<b>23.5</b>
 Tax Base	 275,651	 278,565
 <b>BAND D COUNCIL TAX (C)</b>	 <b>£81.90</b>	 <b>£84.34</b>

## DETAILS OF COUNCIL TAX

### **(D) WYRE FOREST DISTRICT COUNCIL**

	Net Expenditure	
	2018/2019 £'000	2019/2020 £'000
Waste Collection	1,664	1,701
Recreation	1,917	1,947
Highways Cleansing and Parking Facilities	730	747
General Cultural and Commercial Services	202	158
Environmental Health and Community Safety	561	567
Housing and Welfare	981	941
Council Tax, Housing Benefits and Financial Services	974	980
Planning and Building Control	635	510
Property, Economic Development and Tourism	563	564
Corporate Activities	4,497	4,224
Less: Capital Portfolio Fund and Development Loans Fund	(212)	(357)
Less: Capital Account / Interest Received	(496)	(136)
<b>Net Expenditure on Services</b>	<b>12,016</b>	<b>11,846</b>
Contribution to / (Use of) General Reserves	(264)	(310)
<b>BUDGET REQUIREMENT</b>	<b>11,752</b>	<b>11,536</b>
 <b>DEDUCT:</b>		
Collection Fund Surplus	(50)	0
Revenue Support Grant	(101)	0
Business Rates	(3,324)	(3,396)
New Homes Bonus	(1,273)	(906)
<b>TOTAL</b>	<b>7,004</b>	<b>7,234</b>
 Tax Base	 33,458	 33,751
 <b>BAND D COUNCIL TAX (D)</b>	 <b>£209.34</b>	 <b>£214.34</b>



## COUNCIL TAX AND OTHER FINANCIAL INFORMATION

### DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,776.09 in respect of the year commencing 1<sup>st</sup> April, 2019. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	364	16,381.28	1,776.09	45.00	1,821.09
Bewdley	3,630	161,309.00	1,776.09	44.44	1,820.53
Broome	195	4,800.00	1,776.09	24.62	1,800.71
Chaddesley Corbett	760	29,943.00	1,776.09	39.40	1,815.49
Churchill & Blakedown	794	27,972.62	1,776.09	35.23	1,811.32
Kidderminster	17,241	620,676.00	1,776.09	36.00	1,812.09
Kidderminster Foreign	428	9,787.47	1,776.09	22.87	1,798.96
Ribbesford	129	0.00	1,776.09	0.00	1,776.09
Rock	1,249	48,220.00	1,776.09	38.61	1,814.70
Rushock	76	3,025.00	1,776.09	39.80	1,815.89
Stone	275	12,000.00	1,776.09	43.64	1,819.73
Stourport-on-Severn	6,914	217,100.00	1,776.09	31.40	1,807.49
Wolverley & Cookley	1,696	52,143.52	1,776.09	30.75	1,806.84
<b>Total</b>	<b>33,751</b>	<b>1,203,357.89</b>			

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# **Financial Strategy**

## **2019/2022**

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**WYRE FOREST DISTRICT COUNCIL**

**COUNCIL**  
**27<sup>th</sup> FEBRUARY 2019**

**Medium Term Financial Strategy 2019-22**

The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website by using the following link:

[http://www.wyreforest.gov.uk/council/docs/doc54257\\_20190227\\_council\\_agenda.pdf](http://www.wyreforest.gov.uk/council/docs/doc54257_20190227_council_agenda.pdf)

**EXTRACT FROM SECTION 2: RECOMMENDATIONS**

**2.1 THREE YEAR BUDGET, CAPITAL STRATEGY AND POLICY FRAMEWORK 2019-22**

2.1.1 **APPROVES** the updated Medium Term Financial Strategy 2019-22;

2.1.2 **APPROVES** the revised Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2019-22 as shown in the table in paragraph 3.14 including:

- a. Approval of the Community Leadership Fund for 2019-20 of £33k;
- b. Approval of a further Localism Fund allocation of £50k in 2019-20;
- c. Approval of the allocation of £30k in 2019-20 to preserve service standards of highways verge maintenance;
- d. Approval of additional staffing resource for Planning Enforcement of 1 FTE for a 2 year fixed term at a cost of £25.9k in 2019-20 and £27.1k in 2020-21 funded from a combination of the 20% increase in Planning Fees previously approved and service efficiency savings as a result of the new system implementation;
- e. Approval of additional staffing resource for Environmental Protection and Enforcement team of 1 FTE for a 2 year fixed term. Funded in part from additional fine income at a net cost of £17,540 in 2019-20, and £18,780 in 2020-21;
- f. Approval of additional income generation targets of £75k in 2019-20, £100k in 2020-21 and £150k in 2021-22;
- g. Approval of £13.5k in 2019-20, 2020-21 and 2021-22 for a Rough Sleeper night shelter protocol to be funded from additional Flexible Homeless Support Grant from Central Government (see paragraph 3.13).

2.1.3 **APPROVES** the fees and charges in line with this Strategy and in line with the recommendations of the Licensing and Environmental Committee of 4<sup>th</sup> February 2019, and the impact on the Council's Revenue Budget for 2019-22, as shown in Appendix 3;

2.1.4 **APPROVES** the Council's updated Capital Strategy including:

- a) **Approval** of the Capital Strategy 2019-22 including the associated Quantitative Indicators in Appendix 2 of the December Cabinet report;
- b) **Approval** of variations to the Capital Programme and Vehicle, Equipment and Systems Renewals Schedule as set out in Appendix 2 of this report (which updates Appendix 1, Appendices A and B of the Capital Strategy report to December 2018 Cabinet) ;
- c) **Approval** of the limits for gross debt of non treasury investments compared to net service expenditure and for commercial income as a percentage of net service expenditure as set out in Appendix 2 of the December report;
- d) **Approval** of the limits for loan investments as set out in paragraph 5.1 of the 18<sup>th</sup> December 2018 report.

2.1.5 **APPROVES** that any Final Accounts savings arising from 2018-22 over and above the target allowed for in the Council's Financial Strategy, together with surplus Earmarked Reserves, be allocated by the Corporate Director: Resources in consultation with the Leader and Cabinet Member for Resources;

2.1.6 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2018 as set out in this report.

### **EXTRACT FROM SECTION 3: KEY ISSUES**

3.1 On 12<sup>th</sup> February 2019, Cabinet considered a report on proposals for the Budget Strategy for the period 2019-22 including recommendations on the intrinsically linked Capital Strategy 2019-22. The Final Local Government Finance Settlement was announced on the 29<sup>th</sup> January 2019; there were no major changes from the Provisional Settlement issued on the 13<sup>th</sup> December 2018 that differed significantly from funding assumptions within the December report. This report provides an updated position and a proposed budget decision for Council to consider on the 27<sup>th</sup> February 2019.

3.2 Taking into account the freeze in council tax for five of the previous eight years the proposed 2.39% increase in 2019-20 still means that the council tax for Wyre Forest District Council will have been held substantially below inflation across that nine year period.

3.10 The Commercial Activity Programme Board (CAPB) set up as part of last year's MTFs will continue to operate in 2019-20 aided by the Commercial Business Manager. The CAPB was allocated a generic Capital Budget of £250k supplemented by £100k for Revenue and of this £192k Capital and £91k Revenue is unallocated at the time of writing this report. To assist with pace, Cabinet on the 18<sup>th</sup> December 2018 approved that decisions in relation to the setting of fees and charges arising in year are delegated to the Corporate Director: Community and Well-Being and Environment in consultation with the CAPB and the Corporate Director: Resources.

3.11 The Council will continue to expand its commercial activities during the medium term financial strategy, as reflected in the increased targets for commercial income utilising the additional resource for marketing and sales support to capture potential growth in key income generation areas.

3.13 The overall financial implications of the Cabinet Proposals are shown in the table that follows:

Cost Centre	ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL	KEY	2019-20 £	2020-21 £	2021-22 £	After 2021-22 £
<b>CLEAN, GREEN AND SAFE COMMUNITIES</b>						
R335	<b>Localism Fund</b> To top up the single Localism Fund by a further £50k to continue the good work done so far with Parish and Town Councils and other local organisations.	C R S	- 50,000 -	- - -	- - -	- - -
R205	<b>Highways Maintenance of Verges</b> To help deliver the corporate priority: "to support you to live in clean, green and safe communities" to allocate funding of £30k pa to ensure service standards of maintenance of highways verges are maintained at current levels in 2019-20. This will be subject to review in subsequent years.	C R S	- 30,000 -	- - -	- - -	- - -
R610	<b>Planning and Enforcement</b> To provide additional resource for Planning Enforcement for a fixed term of 2 years - 2019-20 to 2020-21 of 1 FTE Assistant Enforcement Officer Band F funded from a combination of additional income raised from 20% planning fee increase and service efficiencies achieved from the new Planning system implementation	C R R S	- 25,920 25,920 CR 1.00	- 27,130 27,130 CR 1.00	- - -	- - -
R720	<b>Community Leadership Fund</b> In light of the acknowledged effectiveness of this fund to retain this funding stream of £1,000 per Member for 2019-20	C R S	- 33,000 -	- - -	- - -	- - -
R193	<b>Environmental Protection and Enforcement</b> To provide additional resource within the Environmental Protection/Enforcement team of 1 FTE for 2 years to supplement the current total 8.5FTE; the costs of this post can be offset from additional income generated of circa £5k pa	C R S	- 17,540 1.00	- 18,780 1.00	- -	- -
	<b>Income Generation</b> To introduce an additional generic income generation target across all areas of activity including the Capital Portfolio Fund.	C R S	- 75,000 CR -	- 100,000 CR -	- 150,000 CR -	- 175,000 CR -
	<b>Rough Sleepers Protocol</b> To agree a Rough Sleepers night shelter protocol to be funded from additional Flexible Homeless Support Grant from Government and commissioned as part of the procurement already planned for a more comprehensive service	C R R S	- 13,500 13,500 CR -	- 13,500.00 13,500 CR -	- 13,500 13,500 CR -	- 13,500 13,500 CR -
	<b>TOTALS</b>	C R S	- 55,540 2.00	- 81,220 CR 2.00	- 150,000 CR -	- 175,000 CR -
<b>KEY - Changes in Resources</b>						
	C Capital					
	R Revenue					
	S Staffing - Stated in FTEs					

3.14 This Council participated in a successful application for a pan-Worcestershire Business Rates Pool (WBRP) for pilot status for the 75% Business Rate Retention for 2019-20 financial year. Participation in this Pilot is at no

detriment to our financial position based on the current 50% scheme and membership of the Worcestershire Business Rates Pool. The decision to participate in the Pilot status Worcestershire Business Rates Pool will help to maximise the benefit by retaining more of the business rates delivered from economic growth within Worcestershire. Economic and subsequent business rates growth remains a key priority for this Council. The position in relation to the baseline reset in 2020-21 and also further appeals and resultant uncertainty due to the impact on performance remains a concern; this is being managed by the Corporate Director: Resources in conjunction with the other treasurers within the Pool. Business rates projections included within the December Cabinet report have now been confirmed. It is unknown if Business Rate Pools will cease when the new funding system is introduced.

- 3.15 Taking these measures into account the projected Base Budget net expenditure for 2019-20 is estimated to be £11,845,550 (see paragraph 6.3). This is £310k more than currently estimated to be raised from Council Tax, Business Rates Income retained, Collection Fund Surplus New Homes Bonus and all other grants.

## 6. **FINANCIAL IMPLICATIONS**

- 6.1 The Cabinet Proposals as presented to the meeting on the 12<sup>th</sup> February 2019 remain unchanged. A schedule is shown in the table in paragraph 3.13.

- 6.2 The Council Tax Collection Fund surpluses have now been reviewed. The previously estimated £50k for 2018-19 remains unchanged; a neutral position is now forecast for 2019-20 with no surplus or deficit being likely, followed by £50k surplus in 2020-21.

- 6.3 The following table demonstrates the updated position for the Council when all the revisions included in this report are incorporated into the Base Budget. The Council is forecast to hold a balance of £1,749k at the end of 2021-22 (see reserves table in 6.4).

	Revised 2018/19 £	2019/20 £	2020/21 £	2021/22 £
Net Expenditure on Services (per Appendix 1)	12,016,120	11,790,010	11,358,010	11,685,840
<b>Total Net Expenditure on Services (per Appendix 1)</b>	<b>12,016,120</b>	<b>11,790,010</b>	<b>11,358,010</b>	<b>11,685,840</b>
<b>Less</b>				
Cabinet Proposals	0	55,540	(81,220)	(150,000)
Net Expenditure	12,016,120	11,845,550	11,276,790	11,535,840
Contribution (from)/to Reserves	(264,210)	(309,650)	(779,620)	(847,960)
<b>Net Budget Requirement</b>	<b>11,751,910</b>	<b>11,535,900</b>	<b>10,497,170</b>	<b>10,687,880</b>
<b>Less</b>				
Revenue Support Grant	100,680	0	(356,790)	(356,790)
Business Rates	3,281,510	3,395,610	3,102,520	3,136,410
Business Rates - National levy redistributed	42,920			
New Homes Bonus	1,272,700	906,100	232,690	201,960
Collection Fund Surplus	50,000	0	50,000	0
Council Tax Income	7,004,100	7,234,190	7,468,750	7,706,300
<b>WFDC Council Tax: £5 increase from 2019-20 onwards</b>	<b>209.34</b>	<b>214.34</b>	<b>219.34</b>	<b>224.34</b>
Percentage increase in Council Tax	1.94%	2.39%	2.33%	2.28%

6.4 Reserves available as part of the three year financial strategy are as shown in the following table. Taking all of the revisions contained in this report into account this shows an increase of £102k at the end of 2021-22 compared to the December forecast.

<b>Reserves Statement</b>	<b>2018-19 £'000</b>	<b>2019-20 £'000</b>	<b>2020-21 £'000</b>	<b>2021-22 £'000</b>
Reserves as at 1st April	4,151	3,687	3,377	2,597
Increase to Working Balance	(200)			
Contribution (from)/to Reserves	(264)	(310)	(780)	(848)
Reserves as at 31st March	3,687	3,377	2,597	1,749

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# Revenue Budget

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FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of  
the FMS codes for your assistance

Example:

S11	Community Well-Being and Environment	(The Service Division)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)



**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL - SUMMARY**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
A310 OTHER MEMBERS' ALLOWANCES	239,610	217,700	221,350	225,030	228,670
A315 MEMBER SERVICES	137,570	122,260	123,560	124,200	126,210
	377,180	339,960	344,910	349,230	354,880
<b>P130 HUMAN RESOURCES</b>					
A320 HUMAN RESOURCES ADMINISTRATION	(2,090)	350	370	380	380
A330 TRAINING OF EMPLOYEES	(560)	0	0	0	0
	(2,650)	350	370	380	380
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
A345 ELECTIONS AND ELECTORAL REGISTRATION	355,340	340,130	292,160	244,570	249,270
	355,340	340,130	292,160	244,570	249,270
<b>P137 COMMITTEE ADMINISTRATION</b>					
A350 COMMITTEE ADMINISTRATION	239,690	234,850	240,980	248,500	253,710
	239,690	234,850	240,980	248,500	253,710
<b>P140 LEGAL SERVICES ADMINISTRATION</b>					
A360 LEGAL SERVICES ADMINISTRATION	(1,910)	400	300	210	90
	(1,910)	400	300	210	90
<b>P142 CORPORATE COSTS</b>					
A370 LICENCE FEES	700	700	700	700	700
	700	700	700	700	700
<b>P205 CHIEF EXECUTIVE</b>					
A480 CHIEF EXECUTIVE	(6,560)	120	(90)	(30,830)	(61,610)
	(6,560)	120	(90)	(30,830)	(61,610)
<b>P234 CORPORATE COSTS</b>					
A505 CORPORATE MANAGEMENT EXPENSES	899,900	862,560	867,960	872,140	887,450
A510 CORPORATE COSTS	(161,920)	(41,440)	(256,650)	(745,720)	(768,330)
	737,980	821,120	611,310	126,420	119,120
<b>Total S6 CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL</b>	<b>1,699,770</b>	<b>1,737,630</b>	<b>1,490,640</b>	<b>939,180</b>	<b>916,540</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A310 OTHER MEMBERS' ALLOWANCES</b>					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	1,000	1,000	1,000	1,000	1,000
Expenses	8,510	8,510	8,510	8,510	8,510
Members Taxable & Non-Taxable Allowances	229,900	232,870	236,970	241,090	245,190
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	200	200	200	200	200
<b>GROSS EXPENDITURE</b>	<b>239,610</b>	<b>242,580</b>	<b>246,680</b>	<b>250,800</b>	<b>254,900</b>
<u>INCOME</u>					
Recharges	0	(24,880)	(25,330)	(25,770)	(26,230)
<b>GROSS INCOME</b>	<b>0</b>	<b>(24,880)</b>	<b>(25,330)</b>	<b>(25,770)</b>	<b>(26,230)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>239,610</b>	<b>217,700</b>	<b>221,350</b>	<b>225,030</b>	<b>228,670</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A315 MEMBER SERVICES</b>					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	13,890	13,150	13,330	13,550	13,790
Indirect Employee Expenses	1,480	1,250	1,260	1,270	1,300
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	82,980	70,050	70,780	72,070	73,430
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,200	680	680	680	680
Services	70	60	70	70	90
Communications & Computing	18,020	17,000	17,040	15,910	15,990
Civic Protocol	1,010	1,010	1,010	1,010	1,010
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	800	800	800	800	800
SUPPORT SERVICES					
Financial Services	3,930	4,400	4,400	4,420	4,410
ICT Services	7,200	6,870	7,130	7,260	7,410
Departmental Administrative Expenses	6,990	6,990	7,060	7,160	7,300
GROSS EXPENDITURE	137,570	122,260	123,560	124,200	126,210
<b>NET EXPENDITURE/(INCOME)</b>	137,570	122,260	123,560	124,200	126,210
<b>Total P115 MEMBER ACTIVITIES</b>	<b>377,180</b>	<b>339,960</b>	<b>344,910</b>	<b>349,230</b>	<b>354,880</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A320 HUMAN RESOURCES ADMINISTRATION</b>					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	126,560	154,790	158,230	160,650	163,540
Vacancy Savings	(1,440)	(920)	(1,850)	(1,880)	(1,910)
Indirect Employee Expenses	1,820	2,110	2,180	2,260	2,350
Indirect Employee Expenses (inc. Occupational Health)	13,000	13,000	13,000	13,000	13,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	11,850	11,120	11,230	11,440	11,660
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	400	400	400	400
Car Allowances	280	280	280	280	280
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	230	230	230	230	230
Printing, Stationery & General Office Expenses	1,130	1,100	1,100	1,100	1,100
Communications & Computing Expenses	10,100	10,510	10,550	9,440	9,510
Grants & Subscriptions	30	30	30	30	30
Corporate Membership of Bodies	930	930	930	930	930
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	5,830	5,830	3,260	3,260	3,260
SUPPORT SERVICES					
Financial Services	7,200	6,720	6,750	6,770	6,880
ICT Services	9,990	10,950	11,310	11,510	11,740
Legal Services	9,520	10,670	10,480	10,380	10,870
Convenor Recharges	390	390	390	400	410
Departmental Administrative Expenses	6,500	5,380	4,880	4,490	5,050
<b>GROSS EXPENDITURE</b>	<b>215,820</b>	<b>245,020</b>	<b>244,880</b>	<b>246,190</b>	<b>250,830</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(1,160)	0	0	0	0
Customer & Client Receipts	0	(1,160)	(1,160)	(1,160)	(1,160)
Recharges to Other Services	(214,280)	(240,690)	(243,350)	(244,650)	(249,290)
Use of Earmarked Reserve	(2,470)	(2,820)	0	0	0
<b>GROSS INCOME</b>	<b>(217,910)</b>	<b>(244,670)</b>	<b>(244,510)</b>	<b>(245,810)</b>	<b>(250,450)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(2,090)</b>	<b>350</b>	<b>370</b>	<b>380</b>	<b>380</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A330 TRAINING OF EMPLOYEES</b>					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	350	300	300	300	300
Printing, Stationery & General Office Expenses	50	80	80	80	80
Services	41,890	51,890	41,890	41,890	41,890
Expenses	100	100	100	100	100
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	600	600	600	600	600
<b>GROSS EXPENDITURE</b>	<b>42,990</b>	<b>52,970</b>	<b>42,970</b>	<b>42,970</b>	<b>42,970</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(500)	0	0	0
Customer & Client Receipts	(1,000)	(1,500)	(1,500)	(1,500)	(1,500)
Recharges to Other Services	(42,550)	(40,970)	(41,470)	(41,470)	(41,470)
Use of Earmarked Reserve	0	(10,000)	0	0	0
<b>GROSS INCOME</b>	<b>(43,550)</b>	<b>(52,970)</b>	<b>(42,970)</b>	<b>(42,970)</b>	<b>(42,970)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(560)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P130 HUMAN RESOURCES</b>	<b>(2,650)</b>	<b>350</b>	<b>370</b>	<b>380</b>	<b>380</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P136 ELECTIONS AND ELECTORAL A345 ELECTIONS AND ELECTORAL R500 Elections and Electoral Register</b>					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	93,630	101,000	103,270	104,830	106,750
Vacancy Savings	0	(530)	(1,060)	(1,080)	(1,100)
Indirect Employee Expenses	550	800	810	810	810
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,890	5,560	5,620	5,720	5,830
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	250	250	250
Car Allowances	20	250	250	250	250
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	7,500	17,100	2,100	2,100	2,100
Electoral Registration & Election Expenses	123,100	254,760	249,570	144,570	149,570
Communications & Computing	2,030	6,030	6,050	5,590	5,630
Miscellaneous Expenses	260	270	280	290	320
SUPPORT SERVICES					
Financial Services	8,700	11,260	12,220	13,480	13,560
ICT Services	6,570	8,710	8,950	9,070	9,240
Legal Services	750	690	690	680	720
Convenor Recharges	0	170	170	170	180
Chief Executive	34,720	34,660	34,990	35,450	36,100
Facilities Management	1,550	1,570	1,600	1,580	1,590
Worcestershire Hub	13,980	7,960	7,230	7,140	8,060
Corporate Support Services	6,620	6,960	7,060	7,130	7,160
Departmental Administrative Expenses	47,720	7,900	7,240	6,720	7,500
GROSS EXPENDITURE	356,840	465,370	447,290	344,750	354,520
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(105,190)	(150,000)	(95,000)	(100,000)
Customer & Client Receipts	(1,500)	(1,490)	(1,490)	(1,490)	(1,490)
Recharges to Other Services	0	(3,560)	(3,640)	(3,690)	(3,760)
Use of Earmarked Reserve	0	(15,000)	0	0	0
GROSS INCOME	(1,500)	(125,240)	(155,130)	(100,180)	(105,250)
<b>NET EXPENDITURE/(INCOME)</b>	355,340	340,130	292,160	244,570	249,270
<b>Total P136 ELECTIONS AND ELECTORAL REGISTRATION</b>	<b>355,340</b>	<b>340,130</b>	<b>292,160</b>	<b>244,570</b>	<b>249,270</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P137 COMMITTEE ADMINISTRATION</b>					
<b>A350 COMMITTEE ADMINISTRATION</b>					
R505 Committee Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	129,920	156,540	163,120	169,880	173,670
Vacancy Savings	0	(420)	(850)	(860)	(880)
Indirect Employee Expenses	110	250	260	260	260
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,890	8,340	8,430	8,580	8,740
SUPPLIES & SERVICES					
Catering	1,780	1,780	1,780	1,780	1,780
Printing, Stationery & General Office Expenses	3,960	3,050	3,050	3,050	3,050
Communications & Computing	1,960	5,500	5,520	5,060	5,100
Miscellaneous Expenses	0	120	0	0	0
SUPPORT SERVICES					
Convenor Recharges	0	170	170	170	180
Departmental Administrative Expenses	93,220	69,070	69,300	70,570	72,020
GROSS EXPENDITURE	239,840	244,400	250,780	258,490	263,920
<u>INCOME</u>					
Customer & Client Receipts	(150)	(150)	(160)	(160)	(160)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
Recharges to Other Services	0	(9,400)	(9,640)	(9,820)	(10,030)
GROSS INCOME	(150)	(9,550)	(9,800)	(9,990)	(10,210)
<b>NET EXPENDITURE/(INCOME)</b>	239,690	234,850	240,980	248,500	253,710
<b>Total P137 COMMITTEE ADMINISTRATION</b>	<b>239,690</b>	<b>234,850</b>	<b>240,980</b>	<b>248,500</b>	<b>253,710</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P140 LEGAL SERVICES ADMINISTRATION</b>					
<b>A360 LEGAL SERVICES ADMINISTRATION</b>					
R515 Legal Services Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	225,670	239,200	251,380	249,640	246,060
Vacancy Savings	(2,830)	(1,580)	(3,190)	(3,240)	(3,290)
Indirect Employee Expenses	5,570	5,620	5,830	5,920	6,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	17,780	16,680	16,850	17,160	17,480
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	150	150	150	150
Car Allowances	250	350	350	350	350
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	650	550	550	550	550
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	2,700	3,010	3,010	3,010	3,010
Services	5,300	5,300	5,300	5,300	5,300
Communications & Computing Expenses	9,640	10,450	10,500	9,120	9,190
	200	200	200	200	200
Grants & Subscriptions	18,350	18,350	18,350	18,350	18,350
Miscellaneous Expenses	0	14,640	0	0	0
SUPPORT SERVICES					
Financial Services	19,980	15,440	16,460	17,400	17,730
ICT Services	8,880	9,030	9,290	9,450	9,650
Human Resources	2,000	1,920	1,940	1,930	1,990
Convenor Recharges	400	430	440	440	460
Chief Executive	20,870	18,690	18,840	19,040	19,420
Facilities Management	380	400	410	420	450
Economic Prosperity and Place	340	0	0	0	0
Corporate Support Services	5,950	6,270	6,380	6,420	6,460
<b>GROSS EXPENDITURE</b>	<b>342,430</b>	<b>365,200</b>	<b>363,140</b>	<b>361,710</b>	<b>359,610</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,250)	(19,890)	(5,380)	(5,520)	(5,520)
Customer & Client Receipts	(15,910)	(16,910)	(17,010)	(17,010)	(17,010)
Fees and Charges - Compounded Inflation	0	0	0	(100)	(200)
Recharges to Other Services	(316,520)	(313,470)	(317,250)	(314,840)	(321,220)
Use of Earmarked Reserve	(6,660)	(14,530)	(23,200)	(24,030)	(15,570)
<b>GROSS INCOME</b>	<b>(344,340)</b>	<b>(364,800)</b>	<b>(362,840)</b>	<b>(361,500)</b>	<b>(359,520)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(1,910)</b>	<b>400</b>	<b>300</b>	<b>210</b>	<b>90</b>
<b>Total P140 LEGAL SERVICES ADMINISTRATION</b>	<b>(1,910)</b>	<b>400</b>	<b>300</b>	<b>210</b>	<b>90</b>



**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P142 CORPORATE COSTS</b>					
<b>A370 LICENCE FEES</b>					
R525 Licence Fees					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	700	700	700	700	700
GROSS EXPENDITURE	700	700	700	700	700
<b>NET EXPENDITURE/(INCOME)</b>	700	700	700	700	700
<b>Total P142 CORPORATE COSTS</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P205 CHIEF EXECUTIVE</b>					
<b>A480 CHIEF EXECUTIVE</b>					
R700 Chief Executive's Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	217,510	219,670	222,350	225,630	229,680
Vacancy Savings	(5,180)	(1,390)	(2,820)	(2,870)	(2,920)
Indirect Employee Expenses	6,180	4,570	4,560	4,810	5,040
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	23,710	16,680	16,850	17,160	17,480
TRANSPORT RELATED EXPENDITURE					
Public Transport	1,000	1,400	1,400	1,400	1,400
Car Allowances	1,000	600	600	600	600
SUPPLIES & SERVICES					
Catering	200	410	350	350	350
Printing, Stationery & General Office Expenses	2,550	1,180	1,180	1,180	1,180
Communications & Computing Expenses	24,350	11,730	12,570	11,740	11,790
Grants & Subscriptions	2,650	2,800	2,800	2,800	2,800
Subscriptions	300	390	390	390	390
Corporate Membership of Bodies	550	2,900	2,900	2,900	2,900
Miscellaneous Expenses	10,300	10,300	10,550	10,800	11,300
	(1,910)	0	0	(30,750)	(61,550)
SUPPORT SERVICES					
Financial Services	17,570	14,350	14,500	14,750	14,910
ICT Services	18,080	6,220	6,510	6,620	6,750
Legal Services	7,760	7,290	7,130	7,040	7,380
Human Resources	5,120	5,960	6,030	6,050	6,200
Convenor Recharges	910	320	320	330	340
Economic Prosperity and Place	6,780	4,700	4,770	5,700	5,810
Corporate Support Services	5,300	5,590	5,660	5,740	5,750
<b>GROSS EXPENDITURE</b>	<b>344,730</b>	<b>315,670</b>	<b>318,600</b>	<b>292,370</b>	<b>267,580</b>
<u>INCOME</u>					
Customer & Client Receipts	0	(110)	0	0	0
Recharges to Other Services	(351,290)	(315,440)	(318,690)	(323,200)	(329,190)
<b>GROSS INCOME</b>	<b>(351,290)</b>	<b>(315,550)</b>	<b>(318,690)</b>	<b>(323,200)</b>	<b>(329,190)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(6,560)</b>	<b>120</b>	<b>(90)</b>	<b>(30,830)</b>	<b>(61,610)</b>
<b>Total P205 CHIEF EXECUTIVE</b>	<b>(6,560)</b>	<b>120</b>	<b>(90)</b>	<b>(30,830)</b>	<b>(61,610)</b>

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P234 CORPORATE COSTS</b>					
<b>A505 CORPORATE MANAGEMENT EXPENSES</b>					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	537,750	522,800	524,690	528,270	537,940
SUPPORT SERVICES					
Departmental Administrative Expenses	362,150	339,760	343,270	343,870	349,510
GROSS EXPENDITURE	899,900	862,560	867,960	872,140	887,450
<b>NET EXPENDITURE/(INCOME)</b>	899,900	862,560	867,960	872,140	887,450

**CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P234 CORPORATE COSTS</b>					
<b>A510 CORPORATE COSTS</b>					
R726 Wyre Forest Forward					
R727 Commercial Activity Programme					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	(111,920)	(41,440)	(181,650)	(645,720)	(618,330)
GROSS EXPENDITURE	(111,920)	(41,440)	(181,650)	(645,720)	(618,330)
<u>INCOME</u>					
Customer & Client Receipts	(50,000)	0	(75,000)	(100,000)	(150,000)
GROSS INCOME	(50,000)	0	(75,000)	(100,000)	(150,000)
<b>NET EXPENDITURE/(INCOME)</b>	(161,920)	(41,440)	(256,650)	(745,720)	(768,330)
<b>Total P234 CORPORATE COSTS</b>	<b>737,980</b>	<b>821,120</b>	<b>611,310</b>	<b>126,420</b>	<b>119,120</b>

## COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
A001 COLLECTION OF DOMESTIC WASTE	1,994,750	2,006,640	2,077,630	2,126,130	2,083,100
A002 TRADE WASTE COLLECTION	(202,770)	(195,860)	(226,860)	(249,790)	(263,580)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	(94,410)	(140,930)	(146,130)	(158,140)	(178,940)
A010 RECYCLING ACTIVITIES	(5,400)	(5,500)	(3,500)	(3,500)	(3,500)
	1,692,170	1,664,350	1,701,140	1,714,700	1,637,080
<b>P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>					
A145 PARKING FACILITIES	(628,830)	(524,470)	(536,680)	(574,330)	(613,710)
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT	131,320	104,620	140,790	143,870	128,330
	(497,510)	(419,850)	(395,890)	(430,460)	(485,380)
<b>P015 CEMETERIES</b>					
A030 CEMETERY	107,160	119,860	122,510	129,800	134,540
	107,160	119,860	122,510	129,800	134,540
<b>P022 TOWN HALL KIDDERMINSTER</b>					
A170 TOWN HALL, KIDDERMINSTER	106,170	143,110	137,250	89,220	58,680
	106,170	143,110	137,250	89,220	58,680
<b>P023 COMMUNITY DEVELOPMENT</b>					
A036 LEISURE DEVELOPMENT	52,060	27,620	28,520	28,830	29,080
A040 PLAY DEVELOPMENT	42,850	37,650	39,340	39,810	40,070
A065 ARTS DEVELOPMENT	64,450	50,510	55,260	57,540	58,760
A094 SPORTS DEVELOPMENT	63,780	64,510	64,890	66,620	67,960
A103 COMMUNITY DEVELOPMENT	47,130	55,380	55,820	57,530	58,870
	270,270	235,670	243,830	250,330	254,740
<b>P030 MUSEUM AND TIC</b>					
A050 MUSEUM STORE	48,300	45,870	51,120	51,610	52,150
A055 BEWDLEY MUSEUM	322,090	340,080	348,360	355,580	363,180
A200 GUILDHALL, BEWDLEY	33,110	33,380	34,200	34,870	35,680
	403,500	419,330	433,680	442,060	451,010
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
A070 WYRE FOREST LEISURE CENTRE	(140,600)	(142,310)	(152,270)	(158,270)	(164,630)
A076 BEWDLEY LEISURE CENTRE	51,220	57,980	54,090	55,660	57,320
A080 STOURPORT SPORTS CLUB	25,370	25,870	26,250	26,860	27,550
A110 STOURPORT COMMUNITY CENTRE	12,040	12,520	12,090	12,110	12,150
	(51,970)	(45,940)	(59,840)	(63,640)	(67,610)
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	312,280	318,990	334,470	337,910	344,890
	312,280	318,990	334,470	337,910	344,890
<b>P040 ALLOTMENTS</b>					
A120 ALLOTMENTS	280	90	180	370	480
	280	90	180	370	480

## COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2018/19		2019/20	2020/21	2021/22
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
A025 PUBLIC CONVENIENCES	92,720	98,640	91,090	90,020	90,240
A085 SPORTS PITCHES AND FACILITIES	91,370	94,180	92,980	76,180	77,410
A125 PARKS AND GREEN SPACES	860,270	955,850	964,130	995,900	1,020,930
A150 STREET FURNITURE AND NAMEPLATES	19,950	19,950	19,800	19,740	19,740
A155 HIGHWAYS GENERAL CLEANSING	670,280	622,440	604,810	603,750	655,940
A160 HIGHWAYS MAINTENANCE OF VERGES	64,660	77,550	112,680	91,720	96,770
A165 HIGHWAYS RESIDUAL FUNCTION	1,620	760	690	670	700
	1,800,870	1,869,370	1,886,180	1,877,980	1,961,730
<b>P066 PROPERTY</b>					
A210 GREEN STREET DEPOT, KIDDERMINSTER	15,330	69,980	54,890	46,600	48,480
	15,330	69,980	54,890	46,600	48,480
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
A220 GROUNDS MAINTENANCE	(5,750)	(42,810)	(47,650)	(77,930)	(89,520)
A221 GARAGE HOLDING ACCOUNT	(1,750)	5,960	7,740	(3,200)	(4,800)
	(7,500)	(36,850)	(39,910)	(81,130)	(94,320)
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT</b>					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	(8,200)	1,180	50	(48,400)	(96,790)
A258 DEPOT MANAGEMENT	(3,660)	8,580	(8,480)	(25,580)	(25,130)
A259 COMMERCIAL INCOME GENERATION TEAM	0	0	0	0	0
	(11,860)	9,760	(8,430)	(73,980)	(121,920)
<b>P215 CRIME AND DISORDER ACT 1998</b>					
A495 COMMUNITY SAFETY	165,070	161,500	162,460	165,280	167,490
A496 EXTERNAL FUNDING	42,900	12,880	13,580	0	0
	207,970	174,380	176,040	165,280	167,490
<b>P220 COMMUNITY STRATEGY</b>					
A500 COMMUNITY STRATEGY	33,000	33,000	33,000	0	0
	33,000	33,000	33,000	0	0
<b>P225 CORPORATE COSTS</b>					
A382 CORPORATE COSTS	36,500	36,500	36,500	36,500	36,500
	36,500	36,500	36,500	36,500	36,500
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	48,660	44,660	44,950	45,890	46,680
	48,660	44,660	44,950	45,890	46,680
<b>P240 COMMUNICATIONS</b>					
A380 CORPORATE COMMUNICATIONS	(20,000)	340	370	310	310
	(20,000)	340	370	310	310
<b>Total S11 COMMUNITY WELL-BEING AND ENVIRONMENT</b>	<b>4,445,320</b>	<b>4,636,750</b>	<b>4,700,920</b>	<b>4,487,740</b>	<b>4,373,380</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A001 COLLECTION OF DOMESTIC WASTE</b>					
R001 Waste Transfer Station					
R002 Domestic Waste & Recycling					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	1,181,810	1,167,530	1,191,910	1,220,740	1,248,790
Vacancy Savings	(13,350)	(6,680)	(13,550)	(13,760)	(14,000)
Indirect Employee Expenses	7,110	6,490	6,610	6,740	6,760
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	18,150	17,850	17,870	19,590	20,050
Cleaning & Domestic Supplies	46,620	46,620	46,750	47,320	47,940
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	390,610	430,260	423,360	437,110	448,440
Transport Insurance	31,730	35,190	36,730	38,710	40,490
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	8,390	8,700	7,990	7,990	7,990
Equipment, Furniture & Materials - Trade Bins	40,000	65,000	40,000	40,000	40,000
Clothing, Uniforms and Laundry	7,590	7,590	7,590	7,590	7,590
Printing, Stationery & General Office Expenses	800	0	0	0	0
Services	4,300	4,300	4,300	4,300	4,300
Services - Other	9,250	9,250	9,250	9,250	9,250
Communications & Computing	3,480	3,480	3,480	1,650	1,650
Grants & Subscriptions	5,370	4,370	4,370	4,370	4,370
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Health Authorities	31,400	40,800	41,600	41,600	41,600
Private Contractors	300	300	300	300	300
<b>SUPPORT SERVICES</b>					
Financial Services	8,270	7,990	7,570	7,140	7,240
Human Resources	18,850	12,730	12,650	12,740	13,000
Convenor Recharges	4,040	3,900	3,910	4,040	4,090
Departmental Administrative Expenses	48,250	51,220	49,160	49,050	49,710
<b>CAPITAL CHARGES</b>					
Depreciation	319,580	294,210	356,300	362,560	278,940
<b>GROSS EXPENDITURE</b>	<b>2,172,550</b>	<b>2,211,100</b>	<b>2,258,150</b>	<b>2,309,030</b>	<b>2,268,500</b>
<u>INCOME</u>					
Customer & Client Receipts	(43,100)	(44,000)	(44,700)	(44,700)	(44,700)
Fees and Charges - Compounded Inflation	0	0	0	(700)	(1,400)
Recharges	(134,700)	(135,460)	(135,820)	(137,500)	(139,300)
Use of Earmarked Reserve	0	(25,000)	0	0	0
<b>GROSS INCOME</b>	<b>(177,800)</b>	<b>(204,460)</b>	<b>(180,520)</b>	<b>(182,900)</b>	<b>(185,400)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>1,994,750</b>	<b>2,006,640</b>	<b>2,077,630</b>	<b>2,126,130</b>	<b>2,083,100</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A002 TRADE WASTE COLLECTION</b>					
R003 Trade Waste Collection					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	79,190	80,980	86,240	78,440	80,210
Vacancy Savings	(630)	(330)	(640)	(650)	(660)
Indirect Employee Expenses	280	250	260	260	260
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	28,700	32,300	32,320	34,830	35,970
Transport Insurance	1,670	1,600	1,670	1,760	1,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Trade Bins	24,000	24,000	24,000	24,000	24,000
Services - WCC Tipping Cost	172,770	228,000	234,840	241,890	249,140
Communications & Computing	60	60	60	60	60
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	40,210	40,210	40,210	40,210	40,210
SUPPORT SERVICES					
Financial Services	4,210	3,950	3,550	3,090	3,130
Legal Services	1,050	1,030	1,040	1,050	1,140
Convenor Recharges	170	170	170	170	180
Departmental Administrative Expenses	14,210	11,040	10,930	10,950	11,160
CAPITAL CHARGES					
Depreciation	18,320	18,320	0	0	0
<b>GROSS EXPENDITURE</b>	<b>384,210</b>	<b>441,580</b>	<b>434,650</b>	<b>436,060</b>	<b>446,640</b>
<u>INCOME</u>					
Customer & Client Receipts	(21,600)	0	(24,000)	(24,000)	(24,000)
Fees and Charges - Compounded Inflation	0	0	0	(24,000)	(48,000)
Trade Waste Income	(540,000)	(610,000)	(610,000)	(610,000)	(610,000)
Recharges	(25,380)	(27,440)	(27,510)	(27,850)	(28,220)
<b>GROSS INCOME</b>	<b>(586,980)</b>	<b>(637,440)</b>	<b>(661,510)</b>	<b>(685,850)</b>	<b>(710,220)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(202,770)</b>	<b>(195,860)</b>	<b>(226,860)</b>	<b>(249,790)</b>	<b>(263,580)</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A005 KERBSIDE RECYCLING (RECYCLED)</b>					
R005 Garden Waste Collection Service					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	80,180	74,240	79,410	71,500	73,150
Vacancy Savings	(640)	(320)	(650)	(660)	(670)
Indirect Employee Expenses	280	250	260	260	260
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	15,430	13,190	13,200	15,260	17,110
Transport Insurance	1,670	1,600	1,670	1,760	1,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,000	10,000	6,000	6,000	6,000
Services	10,490	10,490	10,660	10,830	11,000
Communications & Computing	60	60	60	60	60
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	20,110	20,110	20,110	20,110	20,110
SUPPORT SERVICES					
Financial Services	4,210	3,950	3,550	3,090	3,130
Convenor Recharges	170	170	170	170	180
Departmental Administrative Expenses	14,370	6,570	6,670	6,730	6,890
CAPITAL CHARGES					
Depreciation	18,760	18,760	18,760	18,750	0
<b>GROSS EXPENDITURE</b>	<b>171,090</b>	<b>159,070</b>	<b>159,870</b>	<b>153,860</b>	<b>139,060</b>
<u>INCOME</u>					
Customer & Client Receipts	(265,500)	(300,000)	(306,000)	(306,000)	(306,000)
Fees and Charges - Compounded Inflation	0	0	0	(6,000)	(12,000)
<b>GROSS INCOME</b>	<b>(265,500)</b>	<b>(300,000)</b>	<b>(306,000)</b>	<b>(312,000)</b>	<b>(318,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(94,410)</b>	<b>(140,930)</b>	<b>(146,130)</b>	<b>(158,140)</b>	<b>(178,940)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A010 RECYCLING ACTIVITIES</b>					
R015 Bring Bank Recycling					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	600	500	500	500	500
GROSS EXPENDITURE	600	500	500	500	500
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(6,000)	(6,000)	(4,000)	(4,000)	(4,000)
GROSS INCOME	(6,000)	(6,000)	(4,000)	(4,000)	(4,000)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(5,400)</b>	<b>(5,500)</b>	<b>(3,500)</b>	<b>(3,500)</b>	<b>(3,500)</b>
<b>Total P001 WASTE COLLECTION</b>	<b>1,692,170</b>	<b>1,664,350</b>	<b>1,701,140</b>	<b>1,714,700</b>	<b>1,637,080</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>					
<b>A145 PARKING FACILITIES</b>					
R185 Car Parks General					
R187 Surface Car Parks					
R189 Weavers Wharf Car Park					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	162,380	148,180	155,940	160,150	164,600
Vacancy Savings	(980)	(470)	(940)	(960)	(970)
Indirect Employee Expenses	16,950	1,220	1,270	1,320	1,380
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	16,040	16,040	16,440	16,850	17,270
Repairs, Alterations & Maintenance of Grounds	60,470	77,520	63,260	67,100	67,850
Energy Costs	2,290	3,300	3,400	3,500	3,610
Non-Domestic Rates	183,930	187,150	179,440	184,820	190,360
Water Services	17,000	17,000	17,000	17,000	17,000
Fixtures & Fittings	400	400	400	400	400
Apportionment of Expenses of Operational Buildings	4,670	3,950	3,950	4,330	4,430
Cleaning & Domestic Supplies	144,400	144,400	144,790	146,580	148,500
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	6,160	3,120	3,120	3,120	3,130
Transport Insurance	1,670	1,600	1,670	1,760	1,840
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	45,590	45,590	43,740	43,740	43,740
Clothing, Uniforms and Laundry	2,000	2,000	1,750	1,750	1,750
Printing, Stationery & General Office Expenses	700	700	450	450	450
Services	36,740	38,960	38,750	38,780	38,830
Communications & Computing	8,600	8,600	8,600	8,600	8,600
Grants & Subscriptions	100	100	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	58,030	59,870	59,900	59,930	59,960
<b>SUPPORT SERVICES</b>					
Financial Services	12,200	11,350	10,820	9,480	9,680
Legal Services	6,390	4,970	4,990	5,040	5,360
Human Resources	1,330	1,070	1,080	1,070	1,100
Convenor Recharges	320	300	300	310	310
Facilities Management	1,030	1,030	1,060	1,080	1,120
Worcestershire Hub	6,670	4,330	3,960	3,860	4,320
Departmental Administrative Expenses	22,400	22,750	23,950	23,980	24,250
<b>CAPITAL CHARGES</b>					
Depreciation	17,400	15,300	15,300	1,100	10,090
<b>GROSS EXPENDITURE</b>	<b>834,880</b>	<b>820,330</b>	<b>804,390</b>	<b>805,140</b>	<b>828,960</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20	2020/21	2021/22
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>					
<b>A145 PARKING FACILITIES (CONTINUED)</b>					
R185 Car Parks General					
R187 Surface Car Parks					
R189 Weavers Wharf Car Park					
<b>INCOME</b>					
Customer & Client Receipts	(68,530)	(16,500)	(26,300)	(53,300)	(78,050)
Management Fee Weavers Wharf	(144,500)	(144,500)	(144,500)	(144,500)	(144,500)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(1,075,030)	(990,000)	(990,000)	(990,000)	(990,000)
Season Tickets	(76,500)	(90,000)	(90,000)	(90,000)	(90,000)
Excess Charge Tickets	(60,000)	(55,000)	(55,000)	(55,000)	(55,000)
Fees and Charges - Compounded Inflation	0	0	0	(9,800)	(46,600)
Recharges to Other Services	(14,380)	(10,310)	(10,460)	(10,640)	(10,840)
Recharges	(24,170)	(22,890)	(24,210)	(25,630)	(27,080)
Use of Earmarked Reserve	0	(15,000)	0	0	0
<b>GROSS INCOME</b>	<b>(1,463,710)</b>	<b>(1,344,800)</b>	<b>(1,341,070)</b>	<b>(1,379,470)</b>	<b>(1,442,670)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(628,830)</b>	<b>(524,470)</b>	<b>(536,680)</b>	<b>(574,330)</b>	<b>(613,710)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>					
<b>A146 CIVIL &amp; ENVIRONMENTAL ENFORCEMENT</b>					
R193 Civil and Environmental Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	121,590	114,910	148,470	153,030	132,540
Vacancy Savings	(670)	(320)	(650)	(660)	(670)
Indirect Employee Expenses	830	750	790	830	880
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,670	3,950	3,950	4,330	4,430
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	3,180	5,630	5,630	5,630	5,660
Transport Insurance	3,340	3,200	3,340	3,520	3,680
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,500	9,000	9,000	9,000	9,000
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	250	250	250	250	250
Services	900	900	900	900	900
Communications & Computing	2,400	2,400	2,400	2,400	2,400
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Wychavon District Council	38,030	39,380	39,410	39,440	39,470
SUPPORT SERVICES					
Financial Services	8,170	8,320	8,110	7,280	7,450
Legal Services	5,760	5,130	5,180	5,280	5,650
Human Resources	1,330	1,070	1,080	1,070	1,100
Convenor Recharges	170	170	170	170	180
Departmental Administrative Expenses	34,630	36,050	39,100	39,030	39,450
CAPITAL CHARGES					
Depreciation	4,190	2,570	8,560	8,560	8,560
GROSS EXPENDITURE	235,270	234,360	276,690	281,060	261,930
<u>INCOME</u>					
Customer & Client Receipts	(79,000)	(107,500)	(112,500)	(112,500)	(107,500)
Recharges to Other Services	(24,950)	(22,240)	(23,400)	(24,690)	(26,100)
GROSS INCOME	(103,950)	(129,740)	(135,900)	(137,190)	(133,600)
<b>NET EXPENDITURE/(INCOME)</b>	131,320	104,620	140,790	143,870	128,330
<b>Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT</b>	<b>(497,510)</b>	<b>(419,850)</b>	<b>(395,890)</b>	<b>(430,460)</b>	<b>(485,380)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P015 CEMETERIES</b>					
<b>A030 CEMETERY</b>					
R040 Cemetery					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	6,930	6,590	6,720	6,850	6,970
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,770	10,770	9,040	9,320	9,600
Repairs, Alterations & Maintenance of Grounds	102,620	114,190	119,380	127,040	131,230
Energy Costs	390	500	520	530	550
Non-Domestic Rates	2,830	3,050	3,140	3,240	3,330
Water Services	500	0	0	0	0
Fixtures & Fittings	150	170	170	170	170
Apportionment of Expenses of Operational Buildings	3,520	3,060	3,070	3,360	3,440
Cleaning & Domestic Supplies	3,550	500	500	500	510
Premises Insurance	710	730	780	820	870
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	20	20	20	20	20
Services	8,000	12,000	12,000	12,000	12,000
Communications & Computing	40	40	40	40	40
Grants & Subscriptions	450	450	0	0	0
Miscellaneous Expenses	1,000	1,000	500	500	500
SUPPORT SERVICES					
Financial Services	2,540	2,430	2,210	1,980	2,010
Legal Services	920	1,100	1,300	1,310	1,120
Facilities Management	510	510	540	540	570
Departmental Administrative Expenses	3,460	3,650	3,490	3,480	3,520
CAPITAL CHARGES					
Depreciation	4,500	5,350	5,340	4,350	4,340
GROSS EXPENDITURE	154,410	167,110	169,760	177,050	181,790
<u>INCOME</u>					
Customer & Client Receipts	(47,250)	(47,250)	(47,250)	(42,250)	(37,250)
Fees and Charges - Compounded Inflation	0	0	0	(5,000)	(10,000)
GROSS INCOME	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)
<b>NET EXPENDITURE/(INCOME)</b>	107,160	119,860	122,510	129,800	134,540
<b>Total P015 CEMETERIES</b>	<b>107,160</b>	<b>119,860</b>	<b>122,510</b>	<b>129,800</b>	<b>134,540</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P022 TOWN HALL KIDDERMINSTER</b>					
<b>A170 TOWN HALL, KIDDERMINSTER</b>					
R216 Management Of Kidderminster Town Hall					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	118,530	147,630	7,390	7,480	7,610
Indirect Employee Expenses	1,660	2,000	670	580	590
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	70,560	121,330	0	0	0
Energy Costs	33,340	31,700	0	0	0
Rents	8,150	8,150	0	0	0
Non-Domestic Rates	24,950	23,760	0	0	0
Water Services	10,290	10,680	0	0	0
Fixtures & Fittings	3,000	3,000	0	0	0
Cleaning & Domestic Supplies	28,770	30,980	0	0	0
Premises Insurance	15,770	16,110	0	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	0	10	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,200	1,300	0	0	0
Catering	830	630	0	0	0
Clothing, Uniforms and Laundry	500	500	0	0	0
Printing, Stationery & General Office Expenses	9,820	9,940	0	0	0
Services	6,820	8,280	0	0	0
Communications & Computing	8,340	10,960	0	0	0
Grants & Subscriptions	0	8,000	122,530	74,220	43,320
Sponsorship and Competitions	0	3,000	0	0	0
Miscellaneous Expenses	100	1,000	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	27,000	22,500	0	0	0
Other Agencies	460	460	0	0	0
SUPPORT SERVICES					
Financial Services	13,420	14,140	0	0	0
ICT Services	6,900	9,690	0	0	0
Legal Services	1,440	1,380	0	0	0
Human Resources	1,330	1,070	1,080	1,070	1,100
Convenor Recharges	350	440	450	450	470
Facilities Management	8,070	8,110	0	0	0
Departmental Administrative Expenses	6,320	5,120	5,130	5,420	5,590
GROSS EXPENDITURE	407,920	501,870	137,250	89,220	58,680
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(187,150)	(195,150)	0	0	0
Customer & Client Receipts	(114,600)	(94,450)	0	0	0
Use of Earmarked Reserve	0	(69,160)	0	0	0
GROSS INCOME	(301,750)	(358,760)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	106,170	143,110	137,250	89,220	58,680
<b>Total P022 TOWN HALL KIDDERMINSTER</b>	<b>106,170</b>	<b>143,110</b>	<b>137,250</b>	<b>89,220</b>	<b>58,680</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A036 LEISURE DEVELOPMENT</b>					
R175 Events					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	24,180	9,990	10,210	10,450	10,590
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	750	500	500	500	500
Services	12,600	13,100	12,750	12,750	12,750
Grants & Subscriptions	8,000	0	0	0	0
Sponsorship and Competitions	5,730	3,930	3,930	3,930	3,930
SUPPORT SERVICES					
Financial Services	4,610	3,440	3,420	3,400	3,440
Departmental Administrative Expenses	13,690	1,710	1,710	1,800	1,870
<b>GROSS EXPENDITURE</b>	<b>69,560</b>	<b>32,670</b>	<b>32,520</b>	<b>32,830</b>	<b>33,080</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(8,000)	0	0	0	0
Customer & Client Receipts	(9,500)	(5,050)	(4,000)	(4,000)	(4,000)
<b>GROSS INCOME</b>	<b>(17,500)</b>	<b>(5,050)</b>	<b>(4,000)</b>	<b>(4,000)</b>	<b>(4,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>52,060</b>	<b>27,620</b>	<b>28,520</b>	<b>28,830</b>	<b>29,080</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A040 PLAY DEVELOPMENT</b>					
R055 Summer Playschemes					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	24,740	22,590	23,270	23,480	23,580
Indirect Employee Expenses	40	30	40	40	50
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	900	900	900	900	900
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	250	250	250	250	250
Printing, Stationery & General Office Expenses	710	740	800	800	800
Communications & Computing	320	200	200	200	200
Grants & Subscriptions	11,620	11,590	11,500	11,500	11,500
SUPPORT SERVICES					
Financial Services	3,080	2,380	2,380	2,350	2,370
Departmental Administrative Expenses	6,190	3,050	3,500	3,790	3,920
GROSS EXPENDITURE	47,850	41,730	42,840	43,310	43,570
<u>INCOME</u>					
Customer & Client Receipts	(5,000)	(4,080)	(3,500)	(3,500)	(3,500)
GROSS INCOME	(5,000)	(4,080)	(3,500)	(3,500)	(3,500)
<b>NET EXPENDITURE/(INCOME)</b>	42,850	37,650	39,340	39,810	40,070

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A065 ARTS DEVELOPMENT</b>					
R075 Arts Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	27,550	24,120	27,090	28,180	28,840
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,610	1,610	1,610	1,610	1,610
Services	400	400	400	410	410
Partnership Funding	3,000	3,000	3,000	3,000	3,000
Kidderminster Arts Festival	5,000	39,050	5,000	5,000	5,000
Arts Activities	9,070	9,650	9,070	9,070	9,070
SUPPORT SERVICES					
Financial Services	4,050	3,970	3,940	3,910	3,960
Legal Services	740	690	670	670	700
Departmental Administrative Expenses	22,530	12,150	13,980	15,190	15,670
<b>GROSS EXPENDITURE</b>	<b>73,950</b>	<b>94,640</b>	<b>64,760</b>	<b>67,040</b>	<b>68,260</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,000)	(19,990)	(5,000)	(5,000)	(5,000)
Customer & Client Receipts	(4,500)	(4,820)	(4,500)	(4,500)	(4,500)
Use of Earmarked Reserve	0	(19,320)	0	0	0
<b>GROSS INCOME</b>	<b>(9,500)</b>	<b>(44,130)</b>	<b>(9,500)</b>	<b>(9,500)</b>	<b>(9,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>64,450</b>	<b>50,510</b>	<b>55,260</b>	<b>57,540</b>	<b>58,760</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A094 SPORTS DEVELOPMENT</b>					
R125 Sports Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	30,660	30,620	31,000	31,480	32,070
PREMISES RELATED EXPENDITURE					
Rents	1,000	1,300	1,000	1,000	1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	300	300	300	300	300
Printing, Stationery & General Office Expenses	2,800	2,500	2,500	2,500	2,500
Services	500	500	500	500	500
Miscellaneous Expenses	3,300	3,300	3,300	3,300	3,300
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution to Worcs Sports Partnership	3,690	3,690	3,690	3,690	3,690
SUPPORT SERVICES					
Financial Services	1,680	1,060	1,060	1,040	1,050
Departmental Administrative Expenses	19,850	21,430	21,540	22,810	23,550
GROSS EXPENDITURE	63,780	64,700	64,890	66,620	67,960
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(90)	0	0	0
Customer & Client Receipts	0	(100)	0	0	0
GROSS INCOME	0	(190)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	63,780	64,510	64,890	66,620	67,960

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P023 COMMUNITY DEVELOPMENT</b>					
<b>A103 COMMUNITY DEVELOPMENT</b>					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	25,940	32,350	32,700	33,120	33,710
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	400	400	400	400
Miscellaneous Expenses	4,000	0	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	16,790	22,630	22,720	24,010	24,760
GROSS EXPENDITURE	47,130	55,380	55,820	57,530	58,870
<b>NET EXPENDITURE/(INCOME)</b>	47,130	55,380	55,820	57,530	58,870
<b>Total P023 COMMUNITY DEVELOPMENT</b>	<b>270,270</b>	<b>235,670</b>	<b>243,830</b>	<b>250,330</b>	<b>254,740</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A050 MUSEUM STORE</b>					
R060 Museum Store					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	16,340	16,320	16,540	16,800	17,090
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,360	100	1,400	1,430	1,460
Energy Costs	360	600	620	640	660
Rents	29,600	29,230	29,860	29,860	29,860
Fixtures & Fittings	490	610	610	610	610
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,460	970	1,460	1,460	1,460
Services	3,570	3,480	3,630	3,810	4,010
SUPPORT SERVICES					
Financial Services	560	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>53,740</b>	<b>51,310</b>	<b>54,120</b>	<b>54,610</b>	<b>55,150</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,440)	(5,440)	(3,000)	(3,000)	(3,000)
<b>GROSS INCOME</b>	<b>(5,440)</b>	<b>(5,440)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>48,300</b>	<b>45,870</b>	<b>51,120</b>	<b>51,610</b>	<b>52,150</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A055 BEWDLEY MUSEUM</b>					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	205,040	245,310	251,820	258,350	262,980
Indirect Employee Expenses	1,250	2,400	2,510	2,610	2,690
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	24,780	82,390	25,400	26,030	26,690
Repairs, Alterations & Maintenance of Grounds	8,970	10,090	10,490	11,220	11,620
Energy Costs	12,600	14,150	14,580	15,010	15,460
Rents	150	170	170	170	170
Non-Domestic Rates	1,420	1,420	1,460	1,510	1,550
Water Services	3,710	3,870	3,870	3,870	3,870
Fixtures & Fittings	940	1,700	1,700	1,700	1,700
Cleaning & Domestic Supplies	13,260	14,070	14,470	14,600	14,750
Premises Insurance	8,800	9,130	9,680	10,190	10,710
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	0	40	0	0	0
Car Allowances	100	50	50	50	50
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	38,190	47,510	37,300	37,300	37,300
Catering	150	150	150	150	150
Clothing, Uniforms and Laundry	1,200	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	4,320	3,620	3,620	3,620	3,620
Services	14,280	17,310	14,400	14,500	14,610
Communications & Computing	4,550	8,090	8,070	7,170	7,230
Grants & Subscriptions	8,320	16,920	16,180	16,180	16,180
Miscellaneous Expenses	1,000	1,000	2,500	1,000	1,000
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	90	90	90	90	90
<b>SUPPORT SERVICES</b>					
Financial Services	19,960	17,530	17,410	17,380	17,570
ICT Services	7,100	7,120	7,340	7,470	7,600
Legal Services	1,480	920	1,130	1,150	950
Human Resources	2,840	3,010	3,010	3,030	3,090
Convenor Recharges	640	720	730	740	760
Facilities Management	4,100	4,110	4,260	4,320	4,500
Departmental Administrative Expenses	17,010	3,320	3,340	3,540	3,660
<b>CAPITAL CHARGES</b>					
Depreciation	33,840	38,300	38,300	38,300	38,300
<b>GROSS EXPENDITURE</b>	<b>440,090</b>	<b>555,510</b>	<b>495,030</b>	<b>502,250</b>	<b>509,850</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20	2020/21	2021/22
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P030 MUSEUM AND TIC</b>					
<b>A055 BEWDLEY MUSEUM (CONTINUED)</b>					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(6,700)	0	0	0
Customer & Client Receipts	(118,000)	(143,850)	(146,670)	(146,670)	(146,670)
Use of Earmarked Reserve	0	(64,880)	0	0	0
<b>GROSS INCOME</b>	<b>(118,000)</b>	<b>(215,430)</b>	<b>(146,670)</b>	<b>(146,670)</b>	<b>(146,670)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>322,090</b>	<b>340,080</b>	<b>348,360</b>	<b>355,580</b>	<b>363,180</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM AND TIC</b>					
<b>A200 GUILDHALL, BEWDLEY</b>					
R223 Guildhall Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	6,180	24,380	6,330	6,500	6,660
Energy Costs	3,580	3,750	3,860	3,980	4,100
Non-Domestic Rates	4,530	4,520	4,660	4,790	4,940
Water Services	1,270	1,330	1,330	1,330	1,330
Fixtures & Fittings	80	100	100	100	100
Cleaning & Domestic Supplies	2,440	2,820	2,900	2,930	2,960
Premises Insurance	4,050	4,200	4,460	4,680	4,930
SUPPORT SERVICES					
Facilities Management	4,680	4,000	4,080	4,080	4,180
CAPITAL CHARGES					
Depreciation	6,960	7,140	7,140	7,140	7,140
GROSS EXPENDITURE	33,770	52,240	34,860	35,530	36,340
<u>INCOME</u>					
Customer & Client Receipts	(660)	(660)	(660)	(660)	(660)
Use of Earmarked Reserve	0	(18,200)	0	0	0
GROSS INCOME	(660)	(18,860)	(660)	(660)	(660)
<b>NET EXPENDITURE/(INCOME)</b>	33,110	33,380	34,200	34,870	35,680
<b>Total P030 MUSEUM AND TIC</b>	<b>403,500</b>	<b>419,330</b>	<b>433,680</b>	<b>442,060</b>	<b>451,010</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A070 WYRE FOREST LEISURE CENTRE</b>					
R080 Wyre Forest Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	21,850	25,130	25,450	25,840	26,300
SUPPLIES & SERVICES					
Grants & Subscriptions	2,970	2,970	0	0	0
Miscellaneous Expenses	7,000	0	0	0	0
SUPPORT SERVICES					
Financial Services	0	1,060	1,060	1,040	1,050
Departmental Administrative Expenses	14,140	17,580	17,680	18,730	19,310
CAPITAL CHARGES					
Depreciation	326,800	331,720	331,720	331,720	331,720
<b>GROSS EXPENDITURE</b>	<b>372,760</b>	<b>378,460</b>	<b>375,910</b>	<b>377,330</b>	<b>378,380</b>
<u>INCOME</u>					
Customer & Client Receipts	(513,360)	(520,770)	(528,180)	(535,600)	(543,010)
<b>GROSS INCOME</b>	<b>(513,360)</b>	<b>(520,770)</b>	<b>(528,180)</b>	<b>(535,600)</b>	<b>(543,010)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(140,600)</b>	<b>(142,310)</b>	<b>(152,270)</b>	<b>(158,270)</b>	<b>(164,630)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A076 BEWDLEY LEISURE CENTRE</b>					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,180	1,360	1,380	1,400	1,420
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	11,170	21,170	11,450	11,740	12,030
Repairs, Alterations & Maintenance of Grounds	9,090	10,260	10,680	11,410	11,820
Premises Insurance	1,130	1,160	1,230	1,290	1,360
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	10,040	10,190	10,860	11,740	12,860
SUPPORT SERVICES					
Financial Services	0	530	520	530	520
Legal Services	920	870	840	830	870
Departmental Administrative Expenses	760	950	960	1,010	1,040
CAPITAL CHARGES					
Depreciation	26,130	26,130	26,130	26,130	26,130
<b>GROSS EXPENDITURE</b>	<b>60,420</b>	<b>72,620</b>	<b>64,050</b>	<b>66,080</b>	<b>68,050</b>
<u>INCOME</u>					
Customer & Client Receipts	(9,200)	(9,640)	(9,960)	(10,420)	(10,730)
Use of Earmarked Reserve	0	(5,000)	0	0	0
<b>GROSS INCOME</b>	<b>(9,200)</b>	<b>(14,640)</b>	<b>(9,960)</b>	<b>(10,420)</b>	<b>(10,730)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>51,220</b>	<b>57,980</b>	<b>54,090</b>	<b>55,660</b>	<b>57,320</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A080 STOURPORT SPORTS CLUB</b>					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	6,060	6,240	6,310	6,390	6,500
SUPPLIES & SERVICES					
Grants & Subscriptions	13,010	13,010	13,340	13,670	14,010
SUPPORT SERVICES					
Legal Services	2,380	2,260	2,210	2,170	2,270
Departmental Administrative Expenses	3,920	4,360	4,390	4,630	4,770
GROSS EXPENDITURE	25,370	25,870	26,250	26,860	27,550
<b>NET EXPENDITURE/(INCOME)</b>	25,370	25,870	26,250	26,860	27,550

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A110 STOURPORT COMMUNITY CENTRE</b>					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	0	470	0	0	0
Rents	400	400	400	400	400
Premises Insurance	450	460	500	520	560
CAPITAL CHARGES					
Depreciation	11,590	11,590	11,590	11,590	11,590
<b>GROSS EXPENDITURE</b>	<b>12,440</b>	<b>12,920</b>	<b>12,490</b>	<b>12,510</b>	<b>12,550</b>
<u>INCOME</u>					
Customer & Client Receipts	(400)	(400)	(400)	(400)	(400)
<b>GROSS INCOME</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>12,040</b>	<b>12,520</b>	<b>12,090</b>	<b>12,110</b>	<b>12,150</b>
<b>Total P034 SPORTS AND PHYSICAL RECREATION</b>	<b>(51,970)</b>	<b>(45,940)</b>	<b>(59,840)</b>	<b>(63,640)</b>	<b>(67,610)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
<b>A118 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
R163 Nature Reserves					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	142,400	164,300	141,190	133,010	135,420
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	62,210	122,080	66,850	69,100	70,150
Energy Costs	10	40	40	40	40
Water Services	100	150	150	150	150
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	8,120	5,970	6,030	6,100	6,190
Transport Insurance	3,340	3,200	3,340	3,520	3,680
Car Allowances	400	150	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,600	12,430	2,600	2,600	2,600
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	4,110	4,110	4,110	4,110	4,110
Services	2,810	2,860	2,910	2,960	3,030
Communications & Computing	630	760	760	760	760
Grants & Subscriptions	2,500	138,080	2,500	2,500	2,500
Miscellaneous Expenses	600	600	600	600	600
SUPPORT SERVICES					
Financial Services	8,400	7,960	7,890	7,800	7,910
Legal Services	1,460	1,370	1,340	1,340	1,400
Departmental Administrative Expenses	83,370	90,620	91,110	96,410	99,440
CAPITAL CHARGES					
Depreciation	3,070	2,720	2,720	6,580	6,580
GROSS EXPENDITURE	327,130	558,400	335,290	338,730	345,710
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(13,580)	(181,090)	0	0	0
Customer & Client Receipts	(1,270)	(820)	(820)	(820)	(820)
Use of Earmarked Reserve	0	(57,500)	0	0	0
GROSS INCOME	(14,850)	(239,410)	(820)	(820)	(820)
<b>NET EXPENDITURE/(INCOME)</b>	312,280	318,990	334,470	337,910	344,890
<b>Total P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>	<b>312,280</b>	<b>318,990</b>	<b>334,470</b>	<b>337,910</b>	<b>344,890</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P040 ALLOTMENTS</b>					
<b>A120 ALLOTMENTS</b>					
R155 Allotments					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	2,490	2,820	2,940	3,140	3,250
SUPPORT SERVICES					
Legal Services	520	0	0	0	0
GROSS EXPENDITURE	3,010	2,820	2,940	3,140	3,250
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,730)	(2,730)	(2,760)	(2,770)	(2,770)
GROSS INCOME	(2,730)	(2,730)	(2,760)	(2,770)	(2,770)
<b>NET EXPENDITURE/(INCOME)</b>	280	90	180	370	480
<b>Total P040 ALLOTMENTS</b>	<b>280</b>	<b>90</b>	<b>180</b>	<b>370</b>	<b>480</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A025 PUBLIC CONVENIENCES</b>					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	43,260	45,360	46,450	47,760	49,180
Vacancy Savings	(480)	(260)	(530)	(530)	(540)
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	22,630	22,630	18,260	18,930	19,600
Energy Costs	3,360	3,360	3,460	3,560	3,670
Non-Domestic Rates	9,110	9,060	9,320	9,610	9,900
Water Services	10,000	10,000	10,000	10,000	10,000
Cleaning & Domestic Supplies	3,620	7,500	7,150	7,150	7,150
Premises Insurance	670	560	590	630	670
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,000	6,020	5,000	5,000	5,000
Clothing, Uniforms and Laundry	200	100	100	100	100
Communications & Computing	80	80	80	80	80
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	7,700	12,370	7,090	4,500	2,310
SUPPORT SERVICES					
Financial Services	3,750	3,540	3,340	3,090	3,130
Convenor Recharges	170	170	170	170	180
Facilities Management	1,530	1,540	1,590	1,620	1,690
Departmental Administrative Expenses	2,340	2,610	2,510	2,510	2,530
CAPITAL CHARGES					
Depreciation	19,590	13,760	13,760	13,780	13,780
<b>GROSS EXPENDITURE</b>	<b>132,530</b>	<b>138,400</b>	<b>128,340</b>	<b>127,960</b>	<b>128,430</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(17,500)	(20,500)	(17,940)	(18,390)	(18,390)
Customer & Client Receipts	(250)	(250)	(250)	(250)	(250)
Recharges	(22,060)	(19,010)	(19,060)	(19,300)	(19,550)
<b>GROSS INCOME</b>	<b>(39,810)</b>	<b>(39,760)</b>	<b>(37,250)</b>	<b>(37,940)</b>	<b>(38,190)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>92,720</b>	<b>98,640</b>	<b>91,090</b>	<b>90,020</b>	<b>90,240</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A085 SPORTS PITCHES AND FACILITIES</b>					
R095 Sports Pitches and Facilities					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	8,550	8,550	6,830	7,120	7,420
Repairs, Alterations & Maintenance of Grounds	11,500	13,040	13,560	14,490	15,020
Energy Costs	230	220	230	230	240
Non-Domestic Rates	2,830	2,840	2,930	3,010	3,100
Water Services	250	200	100	100	100
Premises Insurance	1,590	1,790	1,910	2,010	2,110
SUPPLIES & SERVICES					
Professional Services / Fees	0	50	50	50	50
SUPPORT SERVICES					
Financial Services	440	440	430	430	440
Legal Services	4,580	4,330	4,230	4,180	4,360
Facilities Management	1,030	0	0	0	0
CAPITAL CHARGES					
Depreciation	60,370	62,720	62,710	44,560	44,570
GROSS EXPENDITURE	91,370	94,180	92,980	76,180	77,410
<b>NET EXPENDITURE/(INCOME)</b>	91,370	94,180	92,980	76,180	77,410



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A125 PARKS AND GREEN SPACES</b>					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces - Maintenance					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	114,020	116,470	118,830	121,270	123,820
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	14,220	14,220	14,570	14,940	15,320
Repairs, Alterations & Maintenance of Grounds	476,200	534,470	550,860	585,760	603,410
Energy Costs	7,300	8,700	8,960	9,230	9,510
Non-Domestic Rates	2,280	2,270	2,340	2,410	2,480
Water Services	4,000	4,000	3,000	3,000	3,000
Fixtures & Fittings	90	120	120	120	120
Apportionment of Expenses of Operational Buildings	11,480	9,980	9,990	10,960	11,210
Cleaning & Domestic Supplies	29,920	29,770	29,450	29,830	30,220
Premises Insurance	1,160	1,180	1,260	1,330	1,400
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	15,980	13,500	13,500	13,500	13,570
Transport Insurance	8,350	8,000	8,350	8,800	9,200
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	378,060	90,090	399,940	41,000	194,080
Clothing, Uniforms and Laundry	500	500	500	500	500
Services	7,800	6,700	5,870	6,010	6,170
Communications & Computing	200	330	330	330	330
Miscellaneous Expenses	100,000	65,280	177,520	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	7,950	7,950	7,950	7,950	7,950
<b>SUPPORT SERVICES</b>					
Financial Services	7,980	7,180	6,950	6,700	6,770
Legal Services	9,850	8,320	9,120	9,100	8,520
Facilities Management	2,560	2,570	2,650	2,700	2,820
Departmental Administrative Expenses	58,480	69,710	68,480	70,300	71,860
<b>CAPITAL CHARGES</b>					
Depreciation	76,070	105,990	99,580	91,100	93,690
<b>GROSS EXPENDITURE</b>	<b>1,334,450</b>	<b>1,107,300</b>	<b>1,540,120</b>	<b>1,036,840</b>	<b>1,215,950</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(451,190)	(129,450)	(552,990)	(16,940)	(170,020)
Customer & Client Receipts	(22,990)	(22,000)	(23,000)	(23,000)	(23,000)
Fees and Charges - Compounded Inflation	0	0	0	(1,000)	(2,000)
<b>GROSS INCOME</b>	<b>(474,180)</b>	<b>(151,450)</b>	<b>(575,990)</b>	<b>(40,940)</b>	<b>(195,020)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>860,270</b>	<b>955,850</b>	<b>964,130</b>	<b>995,900</b>	<b>1,020,930</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A150 STREET FURNITURE AND NAMEPLATES</b>					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	22,050	22,050	21,950	21,950	21,950
GROSS EXPENDITURE	22,050	22,050	21,950	21,950	21,950
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,100)	(2,100)	(2,150)	(2,210)	(2,210)
GROSS INCOME	(2,100)	(2,100)	(2,150)	(2,210)	(2,210)
<b>NET EXPENDITURE/(INCOME)</b>	19,950	19,950	19,800	19,740	19,740

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A155 HIGHWAYS GENERAL CLEANSING</b>					
R200 Highways General Cleansing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	537,240	501,650	506,290	519,440	532,060
Vacancy Savings	(5,390)	(2,530)	(5,130)	(5,210)	(5,300)
Indirect Employee Expenses	2,790	2,270	2,320	2,370	2,380
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	17,290	19,560	20,350	21,740	22,520
Apportionment of Expenses of Operational Buildings	5,330	4,640	4,640	5,090	5,200
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	144,800	119,310	137,170	138,160	140,280
Direct Transport Costs - Plant	600	600	600	600	600
Transport Insurance	25,050	24,000	25,050	26,400	27,600
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	10,000	12,000	12,000	12,000	12,000
Equipment, Furniture & Materials - External	17,500	17,500	17,500	17,500	17,500
Clothing, Uniforms and Laundry	5,900	5,900	5,900	5,900	5,900
Services	29,620	29,620	30,090	30,570	31,050
Lengthsman Scheme	340	340	0	0	0
Communications & Computing	1,500	1,500	1,500	1,500	1,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	15,000	12,150	6,660	6,200	4,290
SUPPORT SERVICES					
Financial Services	2,100	3,540	3,340	3,090	3,130
Human Resources	7,990	6,460	6,430	6,480	6,600
Convenor Recharges	1,760	1,530	1,550	1,570	1,600
Departmental Administrative Expenses	54,550	55,130	54,120	54,550	55,790
CAPITAL CHARGES					
Depreciation	68,000	90,870	64,930	54,600	98,470
<b>GROSS EXPENDITURE</b>	<b>941,970</b>	<b>906,040</b>	<b>895,310</b>	<b>902,550</b>	<b>963,170</b>
<u>INCOME</u>					
Customer & Client Receipts	(127,290)	(139,200)	(145,710)	(145,710)	(145,710)
Fees and Charges - Compounded Inflation	0	0	0	(6,510)	(13,020)
Recharges	(144,400)	(144,400)	(144,790)	(146,580)	(148,500)
<b>GROSS INCOME</b>	<b>(271,690)</b>	<b>(283,600)</b>	<b>(290,500)</b>	<b>(298,800)</b>	<b>(307,230)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>670,280</b>	<b>622,440</b>	<b>604,810</b>	<b>603,750</b>	<b>655,940</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A160 HIGHWAYS MAINTENANCE OF VERGES</b>					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	111,960	126,750	131,880	110,920	115,970
GROSS EXPENDITURE	111,960	126,750	131,880	110,920	115,970
<u>INCOME</u>					
Income - External Works	(47,300)	(49,200)	(19,200)	(19,200)	(19,200)
GROSS INCOME	(47,300)	(49,200)	(19,200)	(19,200)	(19,200)
<b>NET EXPENDITURE/(INCOME)</b>	64,660	77,550	112,680	91,720	96,770

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>					
<b>A165 HIGHWAYS RESIDUAL FUNCTION</b>					
R210 Highways Residual Functions					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Legal Services	740	690	690	670	700
Economic Prosperity and Place	880	70	0	0	0
GROSS EXPENDITURE	1,620	760	690	670	700
<b>NET EXPENDITURE/(INCOME)</b>	1,620	760	690	670	700
<b>Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES</b>	<b>1,800,870</b>	<b>1,869,370</b>	<b>1,886,180</b>	<b>1,877,980</b>	<b>1,961,730</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P066 PROPERTY</b>					
<b>A210 GREEN STREET DEPOT, KIDDERMINSTER</b>					
R225 Green Street Depot					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	32,980	42,980	33,980	35,010	36,070
Repairs, Alterations & Maintenance of Grounds	5,900	6,470	6,680	7,020	7,210
Energy Costs	26,160	25,070	26,340	27,130	27,940
Rents	1,000	1,000	1,000	1,000	1,000
Non-Domestic Rates	42,470	41,540	42,790	44,070	45,390
Water Services	12,400	12,400	12,400	12,400	12,400
Fixtures & Fittings	3,000	3,000	3,000	3,000	3,000
Cleaning & Domestic Supplies	29,870	22,270	18,110	30,280	30,650
Premises Insurance	6,350	6,220	6,480	6,810	7,160
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	500	500	500	500
Catering	580	580	580	580	580
Services	10	10	10	10	10
SUPPORT SERVICES					
Facilities Management	10,740	10,790	10,990	11,010	11,300
Property Services	2,790	2,450	2,410	2,870	2,940
CAPITAL CHARGES					
Depreciation	11,900	11,900	11,910	11,900	11,910
GROSS EXPENDITURE	186,650	187,180	177,180	193,590	198,060
<u>INCOME</u>					
Customer & Client Receipts	(6,500)	(6,500)	(21,500)	(36,500)	(36,500)
Recharges	(164,820)	(100,700)	(100,790)	(110,490)	(113,080)
Use of Earmarked Reserve	0	(10,000)	0	0	0
GROSS INCOME	(171,320)	(117,200)	(122,290)	(146,990)	(149,580)
<b>NET EXPENDITURE/(INCOME)</b>	15,330	69,980	54,890	46,600	48,480
<b>Total P066 PROPERTY</b>	<b>15,330</b>	<b>69,980</b>	<b>54,890</b>	<b>46,600</b>	<b>48,480</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A220 GROUNDS MAINTENANCE</b>					
R236 Grounds Maintenance Holding Account					
R252 Arboricultural Services					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	596,260	711,770	747,540	749,530	768,530
Vacancy Savings	(6,170)	(3,940)	(7,980)	(8,100)	(8,250)
Indirect Employee Expenses	2,990	3,470	3,530	3,610	3,620
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	30,100	30,100	28,100	28,100	28,100
Energy Costs	70	150	150	160	160
Non-Domestic Rates	1,440	1,450	1,490	1,540	1,580
Apportionment of Expenses of Operational Buildings	5,900	5,120	5,140	5,620	5,760
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	90,860	95,720	96,730	97,880	99,380
Direct Transport Costs - Plant	11,000	11,000	11,000	11,000	11,000
Transport Insurance	36,740	35,200	36,740	38,720	40,480
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	10,000	10,000	10,000	10,000	10,000
Equipment, Furniture & Materials - External	78,450	80,450	80,450	80,450	80,450
Clothing, Uniforms and Laundry	6,300	6,800	6,800	6,800	6,800
Services	16,250	22,930	23,600	24,030	24,490
Communications & Computing	1,900	13,890	13,940	12,590	12,690
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	920	10,000	960	980	980
<b>SUPPORT SERVICES</b>					
Financial Services	3,750	3,540	3,340	4,610	4,650
Human Resources	9,170	11,610	11,610	16,010	16,240
Convenor Recharges	1,840	2,290	2,330	2,360	2,400
Departmental Administrative Expenses	52,880	53,040	51,570	51,810	52,740
<b>CAPITAL CHARGES</b>					
Depreciation	22,780	22,530	47,690	80,440	88,940
<b>GROSS EXPENDITURE</b>	<b>973,430</b>	<b>1,127,120</b>	<b>1,174,730</b>	<b>1,218,140</b>	<b>1,250,740</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(17,550)	0	0	0	0
Customer & Client Receipts	(41,440)	(70,000)	(73,830)	(73,830)	(73,830)
Fees and Charges - Compounded Inflation	0	0	0	(11,690)	(23,380)
Schools	(16,400)	(16,650)	(16,650)	(16,650)	(16,650)
Other External Works	(7,000)	(10,000)	(10,000)	(10,000)	(10,000)
Trees and Woodlands	(62,060)	(157,230)	(165,090)	(165,090)	(165,090)
Recharges	(834,730)	(916,050)	(956,810)	(1,018,810)	(1,051,310)
<b>GROSS INCOME</b>	<b>(979,180)</b>	<b>(1,169,930)</b>	<b>(1,222,380)</b>	<b>(1,296,070)</b>	<b>(1,340,260)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(5,750)</b>	<b>(42,810)</b>	<b>(47,650)</b>	<b>(77,930)</b>	<b>(89,520)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A221 GARAGE HOLDING ACCOUNT</b>					
R229 Garage Holding Account					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	165,070	164,350	170,350	163,630	166,770
Vacancy Savings	(1,440)	(730)	(1,470)	(1,490)	(1,520)
Indirect Employee Expenses	2,190	1,800	2,220	2,320	2,420
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	17,400	15,140	15,150	16,610	17,000
Premises Insurance	830	790	820	860	910
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,900	2,680	2,710	2,750	2,800
Transport Insurance	1,670	1,600	1,670	1,760	1,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Fuel	278,350	277,500	290,000	302,500	315,000
Equipment, Furniture & Materials - External	231,220	241,290	241,290	241,290	241,290
Clothing, Uniforms and Laundry	1,050	1,050	800	800	800
Services	160	160	170	170	190
Communications & Computing	200	200	200	200	200
Grants & Subscriptions	130	130	130	130	130
SUPPORT SERVICES					
Financial Services	3,310	3,950	3,550	3,090	4,710
Human Resources	2,000	1,920	1,940	2,800	2,870
Convenor Recharges	360	340	370	350	360
Departmental Administrative Expenses	25,020	23,610	22,810	22,710	23,040
CAPITAL CHARGES					
Depreciation	2,810	470	10,670	14,600	14,600
GROSS EXPENDITURE	733,230	736,250	763,380	775,080	793,410
<u>INCOME</u>					
Customer & Client Receipts	(26,500)	(22,500)	(28,100)	(28,100)	(28,100)
Fees and Charges - Compounded Inflation	0	0	0	(1,600)	(3,200)
Recharges	(708,480)	(707,790)	(727,540)	(748,580)	(766,910)
GROSS INCOME	(734,980)	(730,290)	(755,640)	(778,280)	(798,210)
<b>NET EXPENDITURE/(INCOME)</b>	(1,750)	5,960	7,740	(3,200)	(4,800)
<b>Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>	<b>(7,500)</b>	<b>(36,850)</b>	<b>(39,910)</b>	<b>(81,130)</b>	<b>(94,320)</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT</b>					
<b>A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION</b>					
R900 Community Well-Being and Environment Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	586,760	615,210	630,540	657,990	670,370
Vacancy Savings	(7,550)	(4,680)	(9,480)	(9,620)	(9,790)
Indirect Employee Expenses	98,030	113,780	119,770	126,430	132,920
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	38,830	36,410	36,780	37,470	38,180
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	500	120	120	120	120
Public Transport	150	200	200	200	200
Car Allowances	3,000	2,500	2,500	2,500	2,500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	20	0	0	0
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	1,600	860	860	860	860
Services	4,710	7,040	4,710	4,710	4,720
Communications & Computing Expenses	26,350	31,070	32,040	28,640	28,880
Grants & Subscriptions	170	50	50	50	50
Miscellaneous Expenses	1,180	1,220	1,220	1,220	1,220
	0	0	0	(47,300)	(94,500)
SUPPORT SERVICES					
Financial Services	54,030	50,800	52,020	52,500	53,440
ICT Services	23,270	27,430	28,210	28,690	29,240
Legal Services	10,800	10,140	9,930	9,830	10,260
Human Resources	6,700	8,850	8,950	8,990	9,130
Convenor Recharges	1,060	900	910	930	940
Chief Executive	11,680	9,780	9,870	9,990	10,180
Corporate Support Services	9,280	9,780	9,930	10,000	10,070
GROSS EXPENDITURE	870,650	921,580	939,230	924,300	899,090
<u>INCOME</u>					
Customer & Client Receipts	0	0	(1,210)	(1,210)	(1,210)
Fees and Charges - Compounded Inflation	0	0	0	(1,210)	(2,420)
Recharges to Other Services	(878,850)	(918,300)	(937,970)	(970,280)	(992,250)
Use of Earmarked Reserve	0	(2,100)	0	0	0
GROSS INCOME	(878,850)	(920,400)	(939,180)	(972,700)	(995,880)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(8,200)</b>	<b>1,180</b>	<b>50</b>	<b>(48,400)</b>	<b>(96,790)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT A258 DEPOT MANAGEMENT</b>					
R903 Depot Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	785,830	649,350	649,720	647,410	662,960
Vacancy Savings	(9,550)	(4,030)	(8,160)	(8,280)	(8,430)
Indirect Employee Expenses	14,430	13,240	13,710	13,470	13,600
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	38,060	30,980	31,000	33,990	34,780
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	400	400	400	400
Car Allowances	400	400	400	400	400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,700	1,700	1,700	1,700	1,700
Equipment, Furniture & Materials - External	3,000	3,000	2,000	2,000	2,000
Catering	740	740	740	740	740
Clothing, Uniforms and Laundry	200	200	200	200	200
Printing, Stationery & General Office Expenses	13,200	12,570	12,570	12,570	12,570
Services	11,110	10,810	8,610	8,610	8,610
Communications & Computing Expenses	57,440	57,270	57,520	51,610	52,040
Grants & Subscriptions	1,820	1,820	1,820	1,820	1,820
3,350	3,350	3,350	3,350	3,350	3,350
SUPPORT SERVICES					
Financial Services	33,680	33,520	33,360	33,000	33,310
ICT Services	49,100	48,230	49,800	50,650	51,630
Legal Services	0	690	670	670	700
Human Resources	15,670	16,970	17,270	17,390	17,710
Convenor Recharges	2,390	2,220	2,260	2,290	2,330
Departmental Administrative Expenses	17,390	18,800	18,900	20,010	20,630
<b>GROSS EXPENDITURE</b>	<b>1,040,360</b>	<b>902,230</b>	<b>897,840</b>	<b>894,000</b>	<b>913,050</b>
<u>INCOME</u>					
Customer & Client Receipts	0	(4,130)	(4,130)	(4,130)	(4,130)
Recharges to Other Services	(985,060)	(858,520)	(873,650)	(886,460)	(904,520)
Recharges	(28,250)	(28,180)	(28,540)	(28,990)	(29,530)
Use of Earmarked Reserve	(30,710)	(2,820)	0	0	0
<b>GROSS INCOME</b>	<b>(1,044,020)</b>	<b>(893,650)</b>	<b>(906,320)</b>	<b>(919,580)</b>	<b>(938,180)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(3,660)</b>	<b>8,580</b>	<b>(8,480)</b>	<b>(25,580)</b>	<b>(25,130)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20	2020/21	2021/22
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT</b>					
<b>A259 COMMERCIAL INCOME GENERATION TEAM</b>					
R904 Commercial Income Generation Team					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	117,670	136,970	81,760	50,610
GROSS EXPENDITURE	0	117,670	136,970	81,760	50,610
<u>INCOME</u>					
Recharges to Other Services	0	(63,620)	(82,040)	(36,950)	(38,900)
Use of Earmarked Reserve	0	(54,050)	(54,930)	(44,810)	(11,710)
GROSS INCOME	0	(117,670)	(136,970)	(81,760)	(50,610)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT</b>	<b>(11,860)</b>	<b>9,760</b>	<b>(8,430)</b>	<b>(73,980)</b>	<b>(121,920)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A495 COMMUNITY SAFETY</b>					
R715 Community Safety					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	52,660	48,640	49,250	49,990	50,890
PREMISES RELATED EXPENDITURE					
Energy Costs	1,780	1,960	2,160	2,230	2,290
SUPPLIES & SERVICES					
Catering	0	50	50	50	50
Printing, Stationery & General Office Expenses	100	0	0	0	0
Services	500	480	500	520	560
Closed Circuit Television	71,840	81,170	71,840	71,840	71,840
Community Safety	1,500	1,500	1,500	1,500	1,500
SUPPORT SERVICES					
Financial Services	1,680	2,120	2,100	2,090	2,120
Legal Services	920	870	840	830	870
Departmental Administrative Expenses	34,090	34,040	34,220	36,230	37,370
<b>GROSS EXPENDITURE</b>	<b>165,070</b>	<b>170,830</b>	<b>162,460</b>	<b>165,280</b>	<b>167,490</b>
<u>INCOME</u>					
Use of Earmarked Reserve	0	(9,330)	0	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(9,330)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>165,070</b>	<b>161,500</b>	<b>162,460</b>	<b>165,280</b>	<b>167,490</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A496 EXTERNAL FUNDING</b>					
R716 Community Safety Partnership					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	42,900	42,820	43,390	44,080	44,880
TRANSPORT RELATED EXPENDITURE					
Car Allowances	0	400	500	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	0	22,380	17,820	0	0
<b>GROSS EXPENDITURE</b>	<b>42,900</b>	<b>65,600</b>	<b>61,710</b>	<b>44,080</b>	<b>44,880</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(52,130)	(48,130)	(44,080)	(44,880)
Use of Earmarked Reserve	0	(590)	0	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(52,720)</b>	<b>(48,130)</b>	<b>(44,080)</b>	<b>(44,880)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>42,900</b>	<b>12,880</b>	<b>13,580</b>	<b>0</b>	<b>0</b>
<b>Total P215 CRIME AND DISORDER ACT 1998</b>	<b>207,970</b>	<b>174,380</b>	<b>176,040</b>	<b>165,280</b>	<b>167,490</b>
Funding confirmed for 2018/19 and 2019/20. To be reviewed in future years.					

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P220 COMMUNITY STRATEGY</b>					
<b>A500 COMMUNITY STRATEGY</b>					
R720 Community Strategy					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Community Leadership Fund	33,000	33,000	33,000	0	0
GROSS EXPENDITURE	33,000	33,000	33,000	0	0
<b>NET EXPENDITURE/(INCOME)</b>	33,000	33,000	33,000	0	0
<b>Total P220 COMMUNITY STRATEGY</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>	<b>0</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P225 CORPORATE COSTS</b>					
<b>A382 CORPORATE COSTS</b>					
R740 Corporate Costs					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	36,500	36,500	36,500	36,500	36,500
GROSS EXPENDITURE	36,500	36,500	36,500	36,500	36,500
<b>NET EXPENDITURE/(INCOME)</b>	36,500	36,500	36,500	36,500	36,500
<b>Total P225 CORPORATE COSTS</b>	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
<b>A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY</b>					
R755 Shared Emergency Planning and Business Continuity					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	53,420	53,360	54,050	54,880	55,860
Indirect Employee Expenses	240	300	240	240	240
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,390	1,380	1,380	1,510	1,550
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	350	350	350	350
Car Allowances	400	400	400	400	400
SUPPLIES & SERVICES					
Catering	300	320	300	300	300
Printing, Stationery & General Office Expenses	80	190	140	140	140
Communications & Computing Expenses	2,360	270	270	270	270
Miscellaneous Expenses	500	630	500	500	500
	15,000	15,000	15,000	15,000	15,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	2,860	2,650	2,800	2,800	2,800
SUPPORT SERVICES					
Financial Services	0	530	520	530	520
ICT Services	2,140	1,260	1,370	1,400	1,420
Departmental Administrative Expenses	5,590	6,040	6,070	6,440	6,630
<b>GROSS EXPENDITURE</b>	<b>86,680</b>	<b>82,680</b>	<b>83,390</b>	<b>84,760</b>	<b>85,980</b>
<u>INCOME</u>					
Shared Services Income	(28,020)	(28,020)	(28,440)	(28,870)	(29,300)
Use of Earmarked Reserve	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>GROSS INCOME</b>	<b>(38,020)</b>	<b>(38,020)</b>	<b>(38,440)</b>	<b>(38,870)</b>	<b>(39,300)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>48,660</b>	<b>44,660</b>	<b>44,950</b>	<b>45,890</b>	<b>46,680</b>
<b>Total P235 PARTNERSHIPS AND EQUALITIES</b>	<b>48,660</b>	<b>44,660</b>	<b>44,950</b>	<b>45,890</b>	<b>46,680</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P240 COMMUNICATIONS</b>					
<b>A380 CORPORATE COMMUNICATIONS</b>					
<b>(EXCLUDING VOICE AND DATA)</b>					
R735 Corporate Communications and Web					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	116,750	130,180	126,680	124,980	127,220
Vacancy Savings	(1,410)	(750)	(1,530)	(1,550)	(1,580)
Indirect Employee Expenses	2,650	2,500	3,040	2,990	3,100
<b>PREMISES RELATED EXPENDITURE</b>					
Emergency Calls	3,380	3,510	3,510	3,510	3,510
Apportionment of Expenses of Operational Buildings	11,850	13,900	14,040	14,300	14,570
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	80	320	320	320	320
Car Allowances	200	100	100	100	100
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	4,800	4,550	4,550	4,550	4,550
Services	2,300	9,700	7,800	2,300	2,300
Publicity and Promotion / Consultation	2,000	2,500	2,000	2,000	2,000
Communications & Computing	8,300	9,480	9,520	6,740	6,790
<b>SUPPORT SERVICES</b>					
Financial Services	3,070	1,460	1,450	1,440	1,440
ICT Services	8,330	8,160	8,340	8,460	8,620
Human Resources	670	850	860	860	890
Convenor Recharges	330	380	380	390	380
Departmental Administrative Expenses	3,110	3,360	3,380	3,570	3,690
<b>GROSS EXPENDITURE</b>	<b>166,410</b>	<b>190,200</b>	<b>184,440</b>	<b>174,960</b>	<b>177,900</b>
<u>INCOME</u>					
Recharges to Other Services	(186,410)	(172,110)	(174,940)	(174,650)	(177,590)
Use of Earmarked Reserve	0	(17,750)	(9,130)	0	0
<b>GROSS INCOME</b>	<b>(186,410)</b>	<b>(189,860)</b>	<b>(184,070)</b>	<b>(174,650)</b>	<b>(177,590)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(20,000)</b>	<b>340</b>	<b>370</b>	<b>310</b>	<b>310</b>
<b>Total P240 COMMUNICATIONS</b>	<b>(20,000)</b>	<b>340</b>	<b>370</b>	<b>310</b>	<b>310</b>



## ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2018/19		2019/20	2020/21	2021/22
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P065 PROPERTY</b>					
A216 WYRE FOREST HOUSE	89,820	177,780	157,070	63,610	69,700
	89,820	177,780	157,070	63,610	69,700
<b>P067 FACILITIES MANAGEMENT</b>					
A218 FACILITIES MANAGEMENT	(630)	590	620	550	570
	(630)	590	620	550	570
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
A195 LOAD STREET, BEWDLEY	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)
A245 OTHER INDUSTRIAL ESTATES	(181,730)	(179,230)	(196,050)	(269,640)	(270,750)
A250 HOOBROOK ENTERPRISE CENTRE	(6,570)	4,840	(14,770)	(9,930)	(9,110)
A255 OTHER PROPERTY	(18,730)	56,730	55,410	60,830	62,960
	(208,560)	(119,190)	(156,940)	(220,270)	(218,430)
<b>P088 CAPITAL PORTFOLIO FUND</b>					
A254 CAPITAL PORTFOLIO FUND	0	(314,630)	(585,150)	(564,710)	(389,270)
	0	(314,630)	(585,150)	(564,710)	(389,270)
<b>P138 LAND CHARGES</b>					
A355 LAND CHARGES	(4,340)	23,860	(18,630)	(23,990)	(27,190)
	(4,340)	23,860	(18,630)	(23,990)	(27,190)
<b>P145 PLANNING POLICY FORMULATION</b>					
A385 PLANNING POLICY FORMULATION	298,240	327,830	224,470	223,920	280,570
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	7,700	9,500	9,390	9,280	9,320
	305,940	337,330	233,860	233,200	289,890
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
A390 DEVELOPMENT CONTROL	161,680	99,060	81,650	91,950	125,340
A395 ENFORCEMENT	82,120	72,520	98,230	101,050	75,140
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	39,360	36,150	36,600	37,970	38,340
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	55,660	53,660	53,470	55,150	56,000
	338,820	261,390	269,950	286,120	294,820
<b>P155 BUILDING CONTROL</b>					
A410 BUILDING CONTROL	47,190	46,780	46,500	46,790	47,260
	47,190	46,780	46,500	46,790	47,260
<b>P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION</b>					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	(1,350)	(930)	(30,650)	(56,100)	(88,090)
	(1,350)	(930)	(30,650)	(56,100)	(88,090)
<b>P165 CORPORATE COSTS</b>					
A422 SHARED REGULATORY SERVICES	329,540	355,530	360,020	364,910	371,390
	329,540	355,530	360,020	364,910	371,390
<b>P190 PRIVATE SECTOR HOUSING</b>					
A460 PRIVATE SECTOR HOUSING	280,290	266,490	258,340	260,580	266,890
A462 CONTROLLING MIGRATION	0	0	0	0	0
	280,290	266,490	258,340	260,580	266,890

## ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	102,260	98,300	95,830	94,790	97,250
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND	0	0	0	0	0
A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING	166,310	160,440	152,580	154,280	156,750
A466 CLINICAL COMMISSIONING (CCG) FUNDING	0	0	0	0	0
A469 TEMPORARY ACCOMMODATION UNITS	(39,690)	(86,110)	(85,620)	(85,380)	(85,280)
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	553,300	640,630	615,370	619,550	628,700
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	0	0	0	0	0
A473 EXTERNAL FUNDING - SYRIAN REFUGEES	0	0	0	0	0
	<b>782,180</b>	<b>813,260</b>	<b>778,160</b>	<b>783,240</b>	<b>797,420</b>
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
A130 WYRE FOREST PROPERTY SERVICES NORTH WORCS ECONOMIC	0	160	170	180	180
A485 DEVELOPMENT AND REGENERATION	361,350	331,060	352,030	355,230	359,520
A486 STATE OF THE AREA FUNDING	102,800	250,860	270,840	269,420	269,520
A489 WYRE FOREST BUSINESS CENTRES	0	0	0	0	0
A491 REDDITCH BUSINESS CENTRES	0	0	0	0	0
A492 MARKETS	(22,580)	(21,210)	(22,250)	(22,240)	(22,240)
	<b>441,570</b>	<b>560,870</b>	<b>600,790</b>	<b>602,590</b>	<b>606,980</b>
<b>Total S5 ECONOMIC PROSPERITY AND PLACE</b>	<b>2,400,470</b>	<b>2,409,130</b>	<b>1,913,940</b>	<b>1,776,520</b>	<b>2,021,940</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A216 WYRE FOREST HOUSE</b>					
R251 Wyre Forest House					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	60,970	64,490	65,950	67,080	68,500
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	48,170	49,500	48,910	49,690	50,970
Repairs, Alterations & Maintenance of Grounds	15,360	19,010	19,510	20,400	20,890
Energy Costs	89,280	96,650	99,830	102,950	106,270
Rents	150	150	150	150	150
Non-Domestic Rates	185,020	184,880	190,430	196,140	202,020
Water Services	9,150	8,540	8,540	8,540	8,540
Fixtures & Fittings	1,770	1,770	1,770	1,770	1,770
Cleaning & Domestic Supplies	47,500	47,730	47,860	48,400	48,990
Premises Insurance	14,480	14,930	15,790	16,610	17,460
Contributions to Premises-Related Provisions	4,620	5,480	5,690	4,620	4,620
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,870	6,920	5,820	5,770	5,770
Catering	4,240	4,330	4,330	4,330	4,330
Services	320	1,740	310	300	310
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	600	600	600	600	600
SUPPORT SERVICES					
Financial Services	1,720	5,010	5,490	4,770	5,000
Legal Services	2,200	2,070	2,020	2,010	2,090
Facilities Management	51,930	52,490	53,180	53,180	54,590
Property Services	12,920	8,180	7,990	10,040	10,230
Departmental Administrative Expenses	35,100	38,320	38,280	36,400	37,030
CAPITAL CHARGES					
Depreciation	264,630	264,630	264,630	264,630	264,630
GROSS EXPENDITURE	856,000	877,420	887,080	898,380	914,760
<u>INCOME</u>					
Customer & Client Receipts	(193,750)	(167,660)	(193,910)	(288,820)	(288,830)
Recharges	(572,430)	(530,550)	(536,100)	(545,950)	(556,230)
Use of Earmarked Reserve	0	(1,430)	0	0	0
GROSS INCOME	(766,180)	(699,640)	(730,010)	(834,770)	(845,060)
<b>NET EXPENDITURE/(INCOME)</b>	89,820	177,780	157,070	63,610	69,700
<b>Total P065 PROPERTY</b>	<b>89,820</b>	<b>177,780</b>	<b>157,070</b>	<b>63,610</b>	<b>69,700</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P067 FACILITIES MANAGEMENT</b>					
<b>A218 FACILITIES MANAGEMENT</b>					
R516 Facilities Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	184,690	195,380	195,900	193,910	199,400
Vacancy Savings	(2,300)	(1,220)	(2,460)	(2,500)	(2,540)
Indirect Employee Expenses	1,760	2,170	2,240	2,190	2,240
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,550	14,540	14,680	15,000	15,290
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,550	1,460	1,480	1,490	1,520
Transport Insurance	1,670	1,600	1,670	1,760	1,840
Car Allowances	290	290	280	270	270
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	390	390	680	670	670
Printing, Stationery & General Office Expenses	1,170	510	510	510	510
Services	940	1,220	1,230	1,230	1,240
Communications & Computing	13,230	15,310	15,370	11,920	12,040
SUPPORT SERVICES					
Financial Services	14,500	14,480	14,790	15,100	15,370
ICT Services	11,560	13,080	13,490	13,730	13,990
Human Resources	1,330	1,070	1,080	1,070	1,100
Convenor Recharges	560	630	640	650	660
Property Services	2,990	2,620	2,550	2,340	2,380
Departmental Administrative Expenses	430	370	300	300	310
CAPITAL CHARGES					
Depreciation	1,560	1,560	1,550	0	0
<b>GROSS EXPENDITURE</b>	<b>251,870</b>	<b>265,460</b>	<b>265,980</b>	<b>259,640</b>	<b>266,290</b>
<u>INCOME</u>					
Recharges to Other Services	(252,500)	(254,750)	(259,100)	(259,090)	(265,720)
Use of Earmarked Reserve	0	(10,120)	(6,260)	0	0
<b>GROSS INCOME</b>	<b>(252,500)</b>	<b>(264,870)</b>	<b>(265,360)</b>	<b>(259,090)</b>	<b>(265,720)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(630)</b>	<b>590</b>	<b>620</b>	<b>550</b>	<b>570</b>
<b>Total P067 FACILITIES MANAGEMENT</b>	<b>(630)</b>	<b>590</b>	<b>620</b>	<b>550</b>	<b>570</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A195 LOAD STREET, BEWDLEY</b>					
R222 Load Street Bewdley					
<u>EXPENDITURE</u>					
CAPITAL CHARGES					
Depreciation	2,970	2,970	2,970	2,970	2,970
GROSS EXPENDITURE	2,970	2,970	2,970	2,970	2,970
<u>INCOME</u>					
Customer & Client Receipts	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
GROSS INCOME	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(1,530)</b>	<b>(1,530)</b>	<b>(1,530)</b>	<b>(1,530)</b>	<b>(1,530)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A245 OTHER INDUSTRIAL ESTATES</b>					
R270 Other Industrial Estates					
R271 Industrial Estates Commercial Development					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	6,290	6,290	6,370	10,570	10,850
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	510	510	520	540	550
<b>SUPPORT SERVICES</b>					
Financial Services	2,770	2,630	2,620	2,580	2,620
Legal Services	6,920	4,230	6,090	6,160	4,520
Facilities Management	1,530	1,540	1,590	1,620	1,690
Departmental Administrative Expenses	7,610	6,030	5,670	8,050	8,180
<b>GROSS EXPENDITURE</b>	<b>25,630</b>	<b>21,230</b>	<b>22,860</b>	<b>29,520</b>	<b>28,410</b>
<u>INCOME</u>					
Customer & Client Receipts	(207,360)	(200,460)	(218,910)	(299,160)	(299,160)
<b>GROSS INCOME</b>	<b>(207,360)</b>	<b>(200,460)</b>	<b>(218,910)</b>	<b>(299,160)</b>	<b>(299,160)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(181,730)</b>	<b>(179,230)</b>	<b>(196,050)</b>	<b>(269,640)</b>	<b>(270,750)</b>



**ECONOMIC PROSPERITY AND PLACE**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A250 HOOBROOK ENTERPRISE CENTRE</b>					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	11,890	11,870	12,020	15,190	15,530
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,250	20,000	10,760	11,030	11,310
Repairs, Alterations & Maintenance of Grounds	1,840	2,090	2,170	2,320	2,400
Energy Costs	4,090	5,000	5,150	5,300	5,460
Non-Domestic Rates	5,050	2,970	3,060	3,150	3,250
Water Services	6,750	6,750	6,750	6,750	6,750
Cleaning & Domestic Supplies	19,590	22,590	22,650	22,920	23,210
Premises Insurance	3,610	3,620	3,800	3,990	4,200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	250	1,090	250	250	250
SUPPORT SERVICES					
Financial Services	1,400	1,320	1,300	1,290	1,300
Legal Services	6,290	4,570	5,740	5,810	4,890
Facilities Management	3,570	3,590	3,720	3,780	3,940
Departmental Administrative Expenses	15,380	12,140	11,440	11,870	11,980
CAPITAL CHARGES					
Depreciation	34,500	34,500	34,500	34,500	34,500
GROSS EXPENDITURE	124,460	132,100	123,310	128,150	128,970
<u>INCOME</u>					
Customer & Client Receipts	(131,030)	(127,260)	(138,080)	(138,080)	(138,080)
GROSS INCOME	(131,030)	(127,260)	(138,080)	(138,080)	(138,080)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(6,570)</b>	<b>4,840</b>	<b>(14,770)</b>	<b>(9,930)</b>	<b>(9,110)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A255 OTHER PROPERTY</b>					
R290 Other Property					
R291 Comberton Place					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	19,040	19,020	19,260	22,550	23,000
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	22,550	17,550	23,110	23,690	24,290
Repairs, Alterations & Maintenance of Grounds	18,780	21,290	22,150	23,670	24,520
Energy Costs	200	200	200	220	220
Non-Domestic Rates	5,130	14,060	14,480	14,920	15,360
Water Services	100	2,600	2,600	2,600	2,600
Premises Insurance	6,320	6,740	7,090	7,450	7,850
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	130	50	50	50	50
Services	4,350	4,100	4,100	4,100	4,100
Communications & Computing	100	100	100	100	100
<b>SUPPORT SERVICES</b>					
Financial Services	700	660	650	650	650
Legal Services	18,440	19,730	21,780	21,620	20,230
Facilities Management	14,120	20,100	20,530	20,640	21,300
Departmental Administrative Expenses	24,190	19,110	18,010	17,270	17,400
<b>CAPITAL CHARGES</b>					
Depreciation	83,090	94,070	94,070	94,070	94,060
<b>GROSS EXPENDITURE</b>	<b>217,240</b>	<b>239,380</b>	<b>248,180</b>	<b>253,600</b>	<b>255,730</b>
<u>INCOME</u>					
Customer & Client Receipts	(235,970)	(182,650)	(192,770)	(192,770)	(192,770)
<b>GROSS INCOME</b>	<b>(235,970)</b>	<b>(182,650)</b>	<b>(192,770)</b>	<b>(192,770)</b>	<b>(192,770)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(18,730)</b>	<b>56,730</b>	<b>55,410</b>	<b>60,830</b>	<b>62,960</b>
<b>Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>	<b>(208,560)</b>	<b>(119,190)</b>	<b>(156,940)</b>	<b>(220,270)</b>	<b>(218,430)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P088 CAPITAL PORTFOLIO FUND</b>					
<b>A254 CAPITAL PORTFOLIO FUND</b>					
R276 Shops, Worcester Street/High Street, Kidderminster					
R277 Stratford Court, Solihull					
R278 1 The Courtyard, Buntsford Gate Business Park, Bromsgrove					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Operating Costs *	0	50,010	64,610	85,050	260,490
CAPITAL CHARGES					
Depreciation	0	0	26,440	26,440	26,440
<b>GROSS EXPENDITURE</b>	<b>0</b>	<b>50,010</b>	<b>91,050</b>	<b>111,490</b>	<b>286,930</b>
<u>INCOME</u>					
Customer & Client Receipts	0	(364,640)	(676,200)	(676,200)	(676,200)
<b>GROSS INCOME</b>	<b>0</b>	<b>(364,640)</b>	<b>(676,200)</b>	<b>(676,200)</b>	<b>(676,200)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>(314,630)</b>	<b>(585,150)</b>	<b>(564,710)</b>	<b>(389,270)</b>
<b>Total P088 CAPITAL PORTFOLIO FUND</b>	<b>0</b>	<b>(314,630)</b>	<b>(585,150)</b>	<b>(564,710)</b>	<b>(389,270)</b>
<p>*Operating Costs budgets will be expanded once the detailed Asset Management Plan is embedded.</p> <p>Capital Portfolio funding costs are shown in the Capital Account on page 126. A combined Capital Portfolio Fund and Development Loans Fund memorandum account is shown on page 127.</p>					

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P138 LAND CHARGES</b>					
<b>A355 LAND CHARGES</b>					
R510 Land Charges					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	44,410	47,230	48,390	49,220	50,240
Vacancy Savings	(280)	(160)	(320)	(330)	(330)
Indirect Employee Expenses	3,100	3,020	3,140	3,280	3,450
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,450	2,780	2,810	2,860	2,910
TRANSPORT RELATED EXPENDITURE					
Car Allowances	50	70	50	50	50
SUPPLIES & SERVICES					
Communications & Computing	13,390	16,510	6,420	6,040	6,070
Grants & Subscriptions	120	120	120	120	120
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	28,000	20,000	29,400	30,870	32,410
SUPPORT SERVICES					
Financial Services	8,280	6,930	7,150	6,750	6,940
ICT Services	4,790	6,070	6,230	6,300	6,400
Legal Services	16,050	13,360	13,080	12,920	13,500
Human Resources	490	0	0	0	0
Convenor Recharges	140	150	150	150	160
Economic Prosperity and Place	2,940	3,090	3,040	3,070	3,130
Corporate Support Services	3,340	3,510	3,580	3,580	3,610
Departmental Administrative Expenses	4,890	4,180	3,560	3,560	3,650
GROSS EXPENDITURE	134,160	126,860	126,800	128,440	132,310
<u>INCOME</u>					
Customer & Client Receipts	(138,500)	(103,000)	(145,430)	(146,900)	(148,440)
Fees and Charges - Compounded Inflation	0	0	0	(5,530)	(11,060)
GROSS INCOME	(138,500)	(103,000)	(145,430)	(152,430)	(159,500)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(4,340)</b>	<b>23,860</b>	<b>(18,630)</b>	<b>(23,990)</b>	<b>(27,190)</b>
<b>Total P138 LAND CHARGES</b>	<b>(4,340)</b>	<b>23,860</b>	<b>(18,630)</b>	<b>(23,990)</b>	<b>(27,190)</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A385 PLANNING POLICY FORMULATION</b>					
R600 Planning Policy Formulation					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	138,510	170,640	149,590	149,640	152,700
Indirect Employee Expenses	1,200	1,400	1,420	1,430	1,430
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	11,260	10,010	10,110	10,300	10,490
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	3,150	1,590	1,550	1,510	1,510
Services	0	5,000	0	0	0
Professional Services / Fees	0	500	0	0	0
District Local Development Framework Preparation	99,260	98,160	19,910	19,910	72,500
Communications & Computing	8,220	8,190	8,230	7,330	7,390
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	87,660	87,660	0	0	0
SUPPORT SERVICES					
Financial Services	580	550	540	530	540
ICT Services	7,890	7,110	7,400	7,530	7,680
Legal Services	920	2,240	2,180	2,170	2,270
Corporate Support Services	670	710	720	710	740
Departmental Administrative Expenses	30,790	26,780	22,870	22,910	23,370
GROSS EXPENDITURE	390,110	420,540	224,520	223,970	280,620
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(87,660)	(87,660)	0	0	0
Customer & Client Receipts	(50)	(50)	(50)	(50)	(50)
Use of Earmarked Reserve	(4,160)	(5,000)	0	0	0
GROSS INCOME	(91,870)	(92,710)	(50)	(50)	(50)
<b>NET EXPENDITURE/(INCOME)</b>	298,240	327,830	224,470	223,920	280,570

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A416 ADMINISTRATION OF STREET NAMING AND NUMBERING</b>					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	8,880	11,050	11,620	11,890	12,210
SUPPORT SERVICES					
Financial Services	580	550	540	530	540
ICT Services	6,010	4,840	4,910	4,950	5,050
Departmental Administrative Expenses	1,970	2,120	1,810	1,830	1,870
<b>GROSS EXPENDITURE</b>	<b>17,440</b>	<b>18,560</b>	<b>18,880</b>	<b>19,200</b>	<b>19,670</b>
<u>INCOME</u>					
Customer & Client Receipts	(9,740)	(9,060)	(9,490)	(9,490)	(9,490)
Fees and Charges - Compounded Inflation	0	0	0	(430)	(860)
<b>GROSS INCOME</b>	<b>(9,740)</b>	<b>(9,060)</b>	<b>(9,490)</b>	<b>(9,920)</b>	<b>(10,350)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>7,700</b>	<b>9,500</b>	<b>9,390</b>	<b>9,280</b>	<b>9,320</b>
<b>Total P145 PLANNING POLICY FORMULATION</b>	<b>305,940</b>	<b>337,330</b>	<b>233,860</b>	<b>233,200</b>	<b>289,890</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A390 DEVELOPMENT CONTROL</b>					
R605 Development Control					
R606 Development Control - Tree Matters					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	267,190	253,210	261,850	272,090	275,360
Indirect Employee Expenses	3,130	2,930	2,960	2,990	2,990
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	26,670	25,020	25,270	25,740	26,230
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	23,580	22,370	22,250	22,140	22,140
Professional Services / Fees	68,700	24,890	35,380	36,710	63,840
Communications & Computing	21,680	20,230	20,320	18,060	18,210
Grants & Subscriptions	2,350	1,100	1,100	1,100	1,100
<b>SUPPORT SERVICES</b>					
Financial Services	5,510	5,150	5,110	5,100	5,210
ICT Services	24,970	21,470	22,180	22,560	22,990
Legal Services	16,510	15,500	15,200	15,030	15,740
Worcestershire Hub	22,610	13,990	12,670	12,430	13,380
Corporate Support Services	670	710	720	710	740
Community Well-Being and Environment	26,310	27,370	27,560	28,390	29,050
Departmental Administrative Expenses	59,370	48,320	40,780	41,650	42,160
<b>GROSS EXPENDITURE</b>	<b>569,250</b>	<b>482,260</b>	<b>493,350</b>	<b>504,700</b>	<b>539,140</b>
<u>INCOME</u>					
Customer & Client Receipts	(407,570)	(383,200)	(411,700)	(411,700)	(411,700)
Fees and Charges - Compounded Inflation	0	0	0	(1,050)	(2,100)
<b>GROSS INCOME</b>	<b>(407,570)</b>	<b>(383,200)</b>	<b>(411,700)</b>	<b>(412,750)</b>	<b>(413,800)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>161,680</b>	<b>99,060</b>	<b>81,650</b>	<b>91,950</b>	<b>125,340</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A395 ENFORCEMENT</b>					
R610 Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	59,600	53,900	81,180	83,960	57,760
SUPPORT SERVICES					
Legal Services	8,610	7,620	7,730	7,690	7,810
Corporate Support Services	670	710	720	710	740
Departmental Administrative Expenses	13,240	10,290	8,600	8,690	8,830
GROSS EXPENDITURE	82,120	72,520	98,230	101,050	75,140
<b>NET EXPENDITURE/(INCOME)</b>	82,120	72,520	98,230	101,050	75,140



## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION</b>					
R615 Environment Improvement and Protection					
R616 Tree Preservation Orders/Trees in Conservation Areas					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	28,100	25,920	26,680	27,920	28,410
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	1,480	1,390	1,400	1,430	1,460
<b>SUPPORT SERVICES</b>					
Legal Services	2,880	3,200	3,650	3,650	3,380
Corporate Support Services	670	710	720	710	740
Departmental Administrative Expenses	6,230	4,930	4,150	4,260	4,350
<b>GROSS EXPENDITURE</b>	<b>39,360</b>	<b>36,150</b>	<b>36,600</b>	<b>37,970</b>	<b>38,340</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>39,360</b>	<b>36,150</b>	<b>36,600</b>	<b>37,970</b>	<b>38,340</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A405 CONSERVATION OF THE HISTORIC ENVIRONMENT</b>					
R620 Conservation of the Historic Environment					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	44,620	42,990	44,140	45,670	46,360
Indirect Employee Expenses	210	220	220	220	220
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	0	1,390	1,400	1,430	1,460
SUPPORT SERVICES					
Legal Services	920	870	840	830	870
Departmental Administrative Expenses	9,910	8,190	6,870	7,000	7,090
GROSS EXPENDITURE	55,660	53,660	53,470	55,150	56,000
<b>NET EXPENDITURE/(INCOME)</b>	55,660	53,660	53,470	55,150	56,000
<b>Total P150 IMPLEMENTATION OF PLANNING POLICY</b>	<b>338,820</b>	<b>261,390</b>	<b>269,950</b>	<b>286,120</b>	<b>294,820</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P155 BUILDING CONTROL</b>					
<b>A410 BUILDING CONTROL</b>					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,890	8,340	8,430	8,580	8,740
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	300	90	90	90	90
Communications & Computing	6,680	6,280	6,180	5,450	5,400
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	138,550	136,680	137,230	138,610	140,000
SUPPORT SERVICES					
Financial Services	4,960	4,070	4,060	4,040	4,130
ICT Services	5,850	5,080	5,290	5,380	5,460
Legal Services	520	510	520	530	560
Corporate Support Services	670	710	720	710	740
GROSS EXPENDITURE	166,420	161,760	162,520	163,390	165,120
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(1,920)	(210)	(210)	(210)	(210)
Customer & Client Receipts	(138,750)	(147,750)	(147,750)	(147,750)	(147,750)
Estimated Surplus/Deficit Transferred from Previous	(22,220)	0	(32,980)	(64,920)	(96,280)
Surplus/Deficit on Year	43,660	32,980	64,920	96,280	126,380
GROSS INCOME	(119,230)	(114,980)	(116,020)	(116,600)	(117,860)
<b>NET EXPENDITURE/(INCOME)</b>	47,190	46,780	46,500	46,790	47,260
<b>Total P155 BUILDING CONTROL</b>	<b>47,190</b>	<b>46,780</b>	<b>46,500</b>	<b>46,790</b>	<b>47,260</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION R630 Economic Prosperity and Place Administration</b>					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,072,490	1,251,260	1,377,910	1,410,130	1,397,300
Vacancy Savings	(13,510)	(7,920)	(16,040)	(16,280)	(16,560)
Indirect Employee Expenses	25,220	24,920	26,500	27,990	29,410
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,740	2,780	2,810	2,860	2,910
TRANSPORT RELATED EXPENDITURE					
Public Transport	750	750	750	750	750
Car Allowances	8,500	10,000	10,000	10,000	10,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,290	3,950	3,380	3,380	3,380
Catering	350	350	320	320	320
Printing, Stationery & General Office Expenses	300	330	330	330	330
Services	710	500	500	500	500
Communications & Computing	42,080	42,050	24,430	24,080	24,100
Expenses	600	600	350	350	350
Miscellaneous Expenses	0	0	(30,780)	(56,220)	(88,220)
SUPPORT SERVICES					
Financial Services	48,990	43,680	44,120	44,060	44,690
ICT Services	15,940	11,250	11,470	11,610	11,830
Legal Services	3,360	3,150	3,100	3,070	3,210
Human Resources	13,850	14,020	14,060	14,180	14,420
Convenor Recharges	2,360	2,380	2,430	2,460	2,500
Chief Executive	17,750	17,210	17,420	17,660	18,010
Corporate Support Services	6,590	6,980	7,100	7,130	7,190
GROSS EXPENDITURE	1,254,360	1,428,240	1,500,160	1,508,360	1,466,420
<u>INCOME</u>					
Recharges to Other Services	(1,255,710)	(1,422,480)	(1,525,960)	(1,564,460)	(1,554,510)
Use of Earmarked Reserve	0	(6,690)	(4,850)	0	0
GROSS INCOME	(1,255,710)	(1,429,170)	(1,530,810)	(1,564,460)	(1,554,510)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(1,350)</b>	<b>(930)</b>	<b>(30,650)</b>	<b>(56,100)</b>	<b>(88,090)</b>
<b>Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION</b>	<b>(1,350)</b>	<b>(930)</b>	<b>(30,650)</b>	<b>(56,100)</b>	<b>(88,090)</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P165 CORPORATE COSTS</b>					
<b>A422 SHARED REGULATORY SERVICES</b>					
R637 Environmental Health					
R638 Licensing Activities					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Pension Deficit/Back Funding	20,000	20,000	20,880	21,190	21,560
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	9,400	19,190	19,480	19,850	20,210
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	1,110	1,410	1,440	1,480	1,510
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	0	830	750	750	750
Catering	600	600	600	600	600
Printing, Stationery & General Office Expenses	21,700	19,450	19,450	19,450	19,450
Legal Fees	1,000	1,000	1,000	1,000	1,000
Communications & Computing Expenses	19,750	32,310	32,360	32,400	32,440
	0	3,470	3,530	3,590	3,660
Members Taxable & Non-Taxable Allowances	0	21,410	21,800	22,180	22,570
Miscellaneous Expenses	750	1,850	1,850	1,850	1,850
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contractors Charges	17,940	17,940	18,390	18,850	19,320
Shared Services	467,630	468,750	479,250	484,040	488,870
<b>SUPPORT SERVICES</b>					
Financial Services	17,100	17,390	17,260	17,150	17,490
Legal Services	8,480	13,350	13,450	13,630	14,530
Chief Executive	11,970	7,950	8,050	8,180	8,330
Worcestershire Hub	4,090	2,540	2,310	2,220	2,280
Corporate Support Services	4,040	4,280	4,300	4,320	4,420
Website	2,330	1,990	2,300	2,370	2,490
<b>GROSS EXPENDITURE</b>	<b>607,890</b>	<b>655,710</b>	<b>668,450</b>	<b>675,100</b>	<b>683,330</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(45,530)	(56,880)	(57,140)	(57,500)	(57,850)
Customer & Client Receipts	(232,820)	(243,300)	(251,290)	(251,290)	(251,290)
Fees and Charges - Compounded Inflation	0	0	0	(1,400)	(2,800)
<b>GROSS INCOME</b>	<b>(278,350)</b>	<b>(300,180)</b>	<b>(308,430)</b>	<b>(310,190)</b>	<b>(311,940)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>329,540</b>	<b>355,530</b>	<b>360,020</b>	<b>364,910</b>	<b>371,390</b>
<b>Total P165 CORPORATE COSTS</b>	<b>329,540</b>	<b>355,530</b>	<b>360,020</b>	<b>364,910</b>	<b>371,390</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A460 PRIVATE SECTOR HOUSING</b>					
R675 Private Sector Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	135,050	145,910	135,090	139,350	144,050
Indirect Employee Expenses	2,340	3,350	3,470	3,590	3,720
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	14,810	16,960	17,130	17,450	17,780
TRANSPORT RELATED EXPENDITURE					
Public Transport	150	200	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	1,600	1,270	1,270	1,270	1,270
Specialist Fees	2,000	1,900	1,900	1,900	1,900
Communications & Computing	13,130	19,480	15,630	14,390	14,490
Grants & Subscriptions	1,600	800	800	800	800
Housing Stock Condition Surveys	10,000	9,000	9,000	9,000	9,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Home Improvement Agency	48,500	48,500	46,690	45,000	45,000
SUPPORT SERVICES					
Financial Services	6,870	6,770	6,780	6,780	6,890
ICT Services	10,290	8,210	8,510	8,640	8,840
Legal Services	4,930	4,340	4,610	4,710	4,770
Corporate Support Services	670	710	720	710	740
Departmental Administrative Expenses	30,010	22,490	21,040	21,340	22,040
GROSS EXPENDITURE	283,050	290,990	273,890	276,180	282,540
<u>INCOME</u>					
Customer & Client Receipts	(2,760)	(24,500)	(15,550)	(15,550)	(15,550)
Fees and Charges - Compounded Inflation	0	0	0	(50)	(100)
GROSS INCOME	(2,760)	(24,500)	(15,550)	(15,600)	(15,650)
<b>NET EXPENDITURE/(INCOME)</b>	280,290	266,490	258,340	260,580	266,890

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A462 CONTROLLING MIGRATION</b>					
R677 Controlling Migration Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	94,840	96,240	0	0
Indirect Employee Expenses	0	810	0	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	600	600	0	0
Car Allowances	0	400	400	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	100	0	0	0
Clothing, Uniforms and Laundry	0	340	0	0	0
Communications & Computing	0	130	130	0	0
Expenses	0	120	120	0	0
Miscellaneous Expenses	0	67,820	0	0	0
GROSS EXPENDITURE	0	165,160	97,490	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(136,020)	0	0	0
Use of Earmarked Reserve	0	(29,140)	(97,490)	0	0
GROSS INCOME	0	(165,160)	(97,490)	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P190 PRIVATE SECTOR HOUSING</b>	<b>280,290</b>	<b>266,490</b>	<b>258,340</b>	<b>260,580</b>	<b>266,890</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT</b>					
R676 North Worcestershire Watercourse Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	215,390	213,050	213,960	216,590	219,670
Indirect Employee Expenses	3,440	2,930	3,220	3,340	3,450
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,210	9,540	9,640	9,850	10,040
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	300	300	300	300
Car Allowances	3,000	5,000	5,000	5,000	5,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	700	480	480	480	480
Services	79,530	79,530	44,900	43,400	43,400
Communications & Computing Expenses	15,650	15,060	15,110	13,840	13,930
	2,870	2,870	1,300	1,300	1,300
Grants & Subscriptions	3,500	1,000	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	2,780	2,610	2,600	2,560	2,610
ICT Services	11,560	10,060	10,370	10,530	10,750
Legal Services	3,640	3,460	3,400	3,370	3,530
Human Resources	2,000	1,920	1,940	1,930	1,990
Convenor Recharges	510	480	490	490	500
Departmental Administrative Expenses	7,750	6,930	5,500	5,490	5,580
<b>GROSS EXPENDITURE</b>	<b>363,930</b>	<b>356,220</b>	<b>320,210</b>	<b>320,470</b>	<b>324,530</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(111,040)	(111,040)	(104,000)	(104,000)	(104,000)
Shared Services Income	(121,170)	(121,170)	(118,980)	(120,280)	(121,780)
Customer & Client Receipts	(500)	(500)	(250)	(250)	(250)
Use of Earmarked Reserve	(28,960)	(25,210)	(1,150)	(1,150)	(1,250)
<b>GROSS INCOME</b>	<b>(261,670)</b>	<b>(257,920)</b>	<b>(224,380)</b>	<b>(225,680)</b>	<b>(227,280)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>102,260</b>	<b>98,300</b>	<b>95,830</b>	<b>94,790</b>	<b>97,250</b>



## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND</b>					
R691 External Funding - Community Housing Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	29,660	29,630	30,890	8,010	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	100	200	50	0
Car Allowances	600	300	300	100	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	200	100	100	100	0
Catering	200	100	100	50	0
Printing, Stationery & General Office Expenses	0	20	20	20	0
Services	2,000	1,500	3,000	1,500	0
Communications & Computing	130	130	130	40	0
Grants & Subscriptions	200	1,000	1,000	170	0
<b>GROSS EXPENDITURE</b>	<b>33,190</b>	<b>32,880</b>	<b>35,740</b>	<b>10,040</b>	<b>0</b>
<u>INCOME</u>					
Use of Earmarked Reserve	(33,190)	(32,880)	(35,740)	(10,040)	0
<b>GROSS INCOME</b>	<b>(33,190)</b>	<b>(32,880)</b>	<b>(35,740)</b>	<b>(10,040)</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A465 HOUSING, HEALTH AND SUSTAINABILITY.</b>					
<b>STRATEGY AND ENABLING</b>					
R679 Housing Strategy and Enabling					
R680 Health & Sustainability					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	88,150	84,450	89,410	92,220	93,930
Indirect Employee Expenses	670	530	540	550	560
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,960	4,730	4,770	4,860	4,960
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	300	300	300	300
SUPPLIES & SERVICES					
Catering	300	300	300	300	300
Printing, Stationery & General Office Expenses	440	200	200	200	180
Services	0	18,620	0	0	0
Professional Services / Fees	11,750	11,750	11,630	11,500	11,500
Communications & Computing	10,670	10,890	10,950	9,990	10,060
Grants & Subscriptions	5,550	5,550	5,550	5,250	2,550
Environmental Awareness Issues	2,500	2,400	2,300	2,250	2,250
Miscellaneous Expenses	0	0	0	0	0
Home Safety Campaign Expenses	400	400	400	400	400
Housing Market Assessments	4,750	4,750	4,380	4,250	4,250
SUPPORT SERVICES					
Financial Services	1,140	1,080	1,080	1,050	1,070
ICT Services	8,280	5,230	5,430	5,530	5,610
Legal Services	3,920	3,770	3,760	3,770	4,010
Corporate Support Services	670	710	720	710	740
Departmental Administrative Expenses	19,890	16,380	14,120	14,120	14,360
GROSS EXPENDITURE	170,240	172,040	155,840	157,250	157,030
<u>INCOME</u>					
Customer & Client Receipts	(250)	(250)	(260)	(260)	(260)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
Use of Earmarked Reserve	(3,680)	(11,350)	(3,000)	(2,700)	0
GROSS INCOME	(3,930)	(11,600)	(3,260)	(2,970)	(280)
<b>NET EXPENDITURE/(INCOME)</b>	166,310	160,440	152,580	154,280	156,750

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A466 CLINICAL COMMISSIONING (CCG) FUNDING</b>					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,370	1,370	1,380	0	0
SUPPLIES & SERVICES					
Miscellaneous Expenses	58,500	35,000	35,000	35,000	35,000
Home Safety Campaign Expenses	0	3,000	3,000	3,000	3,000
GROSS EXPENDITURE	59,870	39,370	39,380	38,000	38,000
<u>INCOME</u>					
Use of Earmarked Reserve	(59,870)	(39,370)	(39,380)	(38,000)	(38,000)
GROSS INCOME	(59,870)	(39,370)	(39,380)	(38,000)	(38,000)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A469 TEMPORARY ACCOMMODATION UNITS</b>					
R684 Temporary Accommodation at 2-3 New Street					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	36,940	37,620	32,530	27,420	27,930
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	5,170	4,170	4,250	4,320	4,460
Repairs, Alterations & Maintenance of Grounds	500	500	500	510	510
Energy Costs	6,550	4,150	4,600	4,750	4,930
Rents	0	150	150	150	150
Non-Domestic Rates	0	2,710	2,790	2,880	2,960
Council Tax	6,170	0	0	0	0
Water Services	2,450	2,200	2,180	2,160	2,160
Fixtures & Fittings	960	960	950	940	940
Cleaning & Domestic Supplies	10,120	10,190	10,480	10,530	10,630
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,930	1,900	2,190	2,180	2,180
Printing, Stationery & General Office Expenses	0	1,000	1,000	1,000	1,000
Services	0	0	0	0	0
Communications & Computing	980	880	960	960	960
Miscellaneous Expenses	100,000	100,000	131,500	0	0
SUPPORT SERVICES					
Facilities Management	2,790	1,900	1,940	1,960	2,010
Departmental Administrative Expenses	1,290	1,170	1,080	1,060	1,100
GROSS EXPENDITURE	175,850	169,500	197,100	60,820	61,920
<u>INCOME</u>					
Government Grants	(165,000)	(162,300)	(196,500)	0	0
Benefit Receipts	(43,350)	(72,000)	(72,000)	(72,000)	(72,000)
Customer & Client Receipts	(7,190)	(8,700)	(8,700)	(8,700)	(8,700)
Use of Earmarked Reserve	0	(12,610)	(5,520)	(65,500)	(66,500)
GROSS INCOME	(215,540)	(255,610)	(282,720)	(146,200)	(147,200)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(39,690)</b>	<b>(86,110)</b>	<b>(85,620)</b>	<b>(85,380)</b>	<b>(85,280)</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING</b>					
R685 Homelessness Housing Advice and Access to Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	108,430	303,730	364,170	372,530	367,710
Indirect Employee Expenses	450	2,910	3,030	3,160	3,270
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,670	14,730	14,890	15,160	15,440
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	200	100	100	100
Printing, Stationery & General Office Expenses	790	1,690	1,680	1,670	1,670
Services	0	1,000	1,000	1,000	1,000
Communications & Computing	24,450	44,180	43,600	40,920	41,100
Grants & Subscriptions	44,950	45,420	44,780	44,340	43,850
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
SWEP Rough Sleepers	0	0	13,500	13,500	13,500
Contractors Charges	333,100	53,590	0	0	0
Homelessness Costs	33,780	*98,200	59,880	59,130	59,130
SUPPORT SERVICES					
Financial Services	2,780	3,390	3,360	3,320	3,370
ICT Services	5,680	16,260	16,980	17,330	17,710
Legal Services	2,180	2,070	2,030	2,030	2,130
Human Resources	0	2,160	2,150	2,170	2,200
Convenor Recharges	0	640	650	660	670
Worcestershire Hub	8,740	50,950	55,510	54,490	55,500
Corporate Support Services	670	710	720	710	740
Departmental Administrative Expenses	16,960	48,440	48,180	48,520	49,410
<b>GROSS EXPENDITURE</b>	<b>593,630</b>	<b>690,270</b>	<b>676,210</b>	<b>680,740</b>	<b>678,500</b>
<u>INCOME</u>					
Government Grants	0	0	(13,500)	(13,500)	(13,500)
Other Grants, Reimbursements & Contributions	(8,400)	(11,200)	(11,200)	(11,200)	(11,200)
Customer & Client Receipts	(13,000)	(14,000)	(14,000)	(14,000)	(14,000)
Other Income	(9,080)	0	0	0	0
Use of Earmarked Reserve	(9,850)	(24,440)	(22,140)	(22,490)	(11,100)
<b>GROSS INCOME</b>	<b>(40,330)</b>	<b>(49,640)</b>	<b>(60,840)</b>	<b>(61,190)</b>	<b>(49,800)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>553,300</b>	<b>640,630</b>	<b>615,370</b>	<b>619,550</b>	<b>628,700</b>
* Supplementary Estimate approved by Cabinet on 19/09/2018 in the sum of £65,000					

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION</b>					
R686 External Funding - Homelessness Enabling Function					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	21,210	39,230	34,100	28,060	9,850
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	50	50	50	20
Car Allowances	0	530	530	530	210
SUPPLIES & SERVICES					
Communications & Computing Expenses	300	130	40	40	20
Grants & Subscriptions	6,800	10,450	10,450	10,450	0
Miscellaneous Expenses	30,570	31,440	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	(6,800)	(3,550)	(3,550)	(3,550)	0
Additional Support From Social Fund	60,000	60,000	60,000	60,000	0
<b>GROSS EXPENDITURE</b>	<b>112,080</b>	<b>138,290</b>	<b>101,630</b>	<b>95,590</b>	<b>10,110</b>
<u>INCOME</u>					
Government Grants	(26,080)	(26,080)	0	0	0
Other Grants, Reimbursements & Contributions	(26,000)	(27,250)	0	0	0
Use of Earmarked Reserve	(60,000)	(84,960)	(101,630)	(95,590)	(10,110)
<b>GROSS INCOME</b>	<b>(112,080)</b>	<b>(138,290)</b>	<b>(101,630)</b>	<b>(95,590)</b>	<b>(10,110)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A473 EXTERNAL FUNDING - SYRIAN REFUGEES</b>					
R690 External Funding - Syrian Refugees					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	15,000	15,000	7,500	0	0
GROSS EXPENDITURE	15,000	15,000	7,500	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(15,000)	(15,000)	(7,500)	0	0
GROSS INCOME	(15,000)	(15,000)	(7,500)	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P195 HOUSING ENABLING FUNCTION</b>	<b>782,180</b>	<b>813,260</b>	<b>778,160</b>	<b>783,240</b>	<b>797,420</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A130 WYRE FOREST PROPERTY SERVICES</b>					
R703 Wyre Forest Property Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	110,460	64,520	49,910	65,590	67,120
Vacancy Savings	(1,380)	(400)	(800)	(810)	(830)
Indirect Employee Expenses	2,220	1,400	1,470	1,510	1,560
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,890	8,340	8,430	8,580	8,740
TRANSPORT RELATED EXPENDITURE					
Car Allowances	500	300	300	300	300
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,840	330	330	330	330
Services	17,500	17,500	17,500	17,500	17,500
Communications & Computing	13,200	12,380	9,650	9,190	9,230
Grants & Subscriptions	350	350	350	350	350
SUPPORT SERVICES					
Financial Services	1,960	1,860	1,840	1,810	1,830
ICT Services	5,110	5,020	5,210	5,300	5,380
Human Resources	1,330	1,070	1,080	1,070	1,100
Convenor Recharges	260	170	170	170	180
Departmental Administrative Expenses	210	180	150	150	150
GROSS EXPENDITURE	162,450	113,020	95,590	111,040	112,940
<u>INCOME</u>					
Customer & Client Receipts	(2,750)	(2,750)	(2,750)	(2,750)	(2,750)
Recharges to Other Services	(156,950)	(107,360)	(92,670)	(108,110)	(110,010)
Use of Earmarked Reserve	(2,750)	(2,750)	0	0	0
GROSS INCOME	(162,450)	(112,860)	(95,420)	(110,860)	(112,760)
<b>NET EXPENDITURE/(INCOME)</b>	0	160	170	180	180



## **ECONOMIC PROSPERITY AND PLACE**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION</b>					
R705 North Worcs Economic Development & Regeneration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	326,100	318,060	352,390	356,780	362,600
Indirect Employee Expenses	7,400	28,950	6,620	6,900	7,160
<b>PREMISES RELATED EXPENDITURE</b>					
Energy Costs	820	1,100	1,130	1,170	1,200
Apportionment of Expenses of Operational Buildings	17,780	16,680	16,850	17,160	17,480
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	600	600	600	600	600
Car Allowances	6,500	6,500	6,500	6,500	6,500
<b>SUPPLIES &amp; SERVICES</b>					
Improvements to Town Centres	20,000	20,000	20,000	20,000	20,000
Bromsgrove Town Centre Management	97,000	97,000	57,000	57,000	57,000
Printing, Stationery & General Office Expenses	3,330	2,490	2,490	2,490	2,490
Tourism Promotion	4,000	4,000	4,000	4,000	4,000
Services	35,100	71,960	0	0	0
Bromsgrove Projects	16,500	16,500	16,500	16,500	16,500
Redditch Projects	17,000	17,000	17,000	17,000	17,000
Communications & Computing Expenses	7,290	7,770	7,800	7,000	7,060
	940	550	500	500	500
Grants & Subscriptions	19,540	19,540	10,000	0	0
Economic Investment/Regeneration Initiatives	46,610	46,610	36,610	36,610	36,610
Business Support Grants	39,400	39,400	81,860	81,860	81,860
Kidderminster Town Centre Enhancement Project	10,520	10,520	10,520	10,520	10,520
Enterprising Worcestershire	115,580	115,580	0	0	0
Tractivity CRM	2,930	2,930	2,930	2,930	2,930
ReWyre Projects	38,100	46,870	38,100	38,100	38,100
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	44,800	45,420	45,930	46,540	47,270
<b>SUPPORT SERVICES</b>					
Financial Services	9,870	9,950	9,950	9,910	10,050
ICT Services	11,640	15,710	16,240	16,550	16,860
Legal Services	14,300	8,310	8,160	8,000	8,370
Human Resources	4,330	4,950	4,950	4,950	5,070
Convenor Recharges	800	760	770	780	790
Property Services	3,060	760	0	0	0
Corporate Support Services	2,020	2,140	2,150	2,160	2,210
Community Well-Being and Environment	14,300	9,540	11,420	12,190	12,490
Departmental Administrative Expenses	1,160	1,010	840	830	850
<b>GROSS EXPENDITURE</b>	<b>939,320</b>	<b>989,160</b>	<b>789,810</b>	<b>785,530</b>	<b>794,070</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION (CONTINUED)</b>					
R705 North Worcs Economic Development & Regeneration					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(22,500)	(35,900)	0	0	0
Shared Services Income	(392,270)	(388,550)	(391,570)	(393,610)	(396,290)
Customer & Client Receipts	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Recharges to Other Services	(2,940)	(30,820)	(31,210)	(31,690)	(32,260)
Use of Earmarked Reserve	(155,260)	(197,830)	(10,000)	0	(1,000)
<b>GROSS INCOME</b>	<b>(577,970)</b>	<b>(658,100)</b>	<b>(437,780)</b>	<b>(430,300)</b>	<b>(434,550)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>361,350</b>	<b>331,060</b>	<b>352,030</b>	<b>355,230</b>	<b>359,520</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A486 STATE OF THE AREA FUNDING</b>					
R704 State of the Area Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,920	1,920	1,940	1,970	2,010
PREMISES RELATED EXPENDITURE					
Contributions to Premises-Related Provisions	2,400	2,400	2,400	2,400	2,400
SUPPLIES & SERVICES					
Communications & Computing	9,750	10,680	10,730	9,530	9,610
Grants & Subscriptions	30,000	30,000	0	0	0
Partnership Funding - LEP & WM Euro Service	15,000	272,000	160,000	160,000	160,000
Unallocated SoTA Funding	20,000	50,160	90,000	90,000	90,000
Eastern Gateway	67,360	67,360	0	0	0
Miscellaneous Expenses	20,000	20,000	0	0	0
SUPPORT SERVICES					
Financial Services	5,050	4,760	4,730	4,690	4,760
Legal Services	1,660	1,560	1,530	1,500	1,570
Chief Executive	4,240	4,320	4,360	4,430	4,510
Departmental Administrative Expenses	430	370	300	300	310
<b>GROSS EXPENDITURE</b>	<b>177,810</b>	<b>465,530</b>	<b>275,990</b>	<b>274,820</b>	<b>275,170</b>
<u>INCOME</u>					
Customer & Client Receipts	(5,250)	(6,750)	(2,750)	(2,750)	(2,750)
Fees and Charges - Compounded Inflation	0	0	0	(250)	(500)
Use of Earmarked Reserve	(69,760)	(207,920)	(2,400)	(2,400)	(2,400)
<b>GROSS INCOME</b>	<b>(75,010)</b>	<b>(214,670)</b>	<b>(5,150)</b>	<b>(5,400)</b>	<b>(5,650)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>102,800</b>	<b>250,860</b>	<b>270,840</b>	<b>269,420</b>	<b>269,520</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A489 WYRE FOREST BUSINESS CENTRES</b>					
R708 Space Business Units					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	2,600	2,600	2,670	2,730	2,800
Energy Costs	4,950	5,500	5,670	5,830	6,010
Rents	28,000	37,300	45,000	45,000	45,000
Non-Domestic Rates	0	2,470	2,540	2,620	2,700
Water Services	2,600	2,600	2,600	2,600	2,600
Fixtures & Fittings	760	760	760	760	760
Cleaning & Domestic Supplies	6,620	6,860	7,160	7,240	7,340
Premises Insurance	1,410	1,090	1,150	1,210	1,270
Service Charge	150	160	160	160	160
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	540	540	540	540	540
SUPPORT SERVICES					
Facilities Management	8,960	9,060	9,270	9,260	9,510
CAPITAL CHARGES					
Depreciation	0	570	570	570	570
GROSS EXPENDITURE	56,590	69,510	78,090	78,520	79,260
<u>INCOME</u>					
Customer & Client Receipts	(43,010)	(41,380)	(48,880)	(48,880)	(48,880)
Use of Earmarked Reserve	(13,580)	(28,130)	(29,210)	(29,640)	(30,380)
GROSS INCOME	(56,590)	(69,510)	(78,090)	(78,520)	(79,260)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A491 REDDITCH BUSINESS CENTRES</b>					
R712 Greenlands Business Centre					
R713 Rubicon Business Centre					
R714 Heming Road Business Centre					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	77,220	79,150	79,760	81,640	83,810
Indirect Employee Expenses	420	280	280	300	300
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	3,650	3,260	3,260	3,260	3,260
Printing, Stationery & General Office Expenses	3,480	3,480	3,480	3,480	3,480
Communications & Computing	990	2,810	2,810	2,810	2,810
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	27,000	0	0	0	0
<b>SUPPORT SERVICES</b>					
Human Resources	1,680	2,140	2,160	2,140	2,200
Convenor Recharges	260	200	200	200	200
Departmental Administrative Expenses	0	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>114,700</b>	<b>91,320</b>	<b>91,950</b>	<b>93,830</b>	<b>96,060</b>
<u>INCOME</u>					
Shared Services Income	(114,700)	(91,320)	(91,950)	(93,830)	(96,060)
<b>GROSS INCOME</b>	<b>(114,700)</b>	<b>(91,320)</b>	<b>(91,950)</b>	<b>(93,830)</b>	<b>(96,060)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A492 MARKETS</b>					
R030 Markets					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	490	490	490	500	510
SUPPLIES & SERVICES					
Services	0	1,080	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	27,290	17,820	15,760	15,760	15,760
<b>GROSS EXPENDITURE</b>	<b>27,780</b>	<b>19,390</b>	<b>16,250</b>	<b>16,260</b>	<b>16,270</b>
<u>INCOME</u>					
Shared Services Income	(300)	(190)	(150)	(150)	(160)
Customer & Client Receipts	(50,060)	(40,410)	(38,350)	(38,350)	(38,350)
<b>GROSS INCOME</b>	<b>(50,360)</b>	<b>(40,600)</b>	<b>(38,500)</b>	<b>(38,500)</b>	<b>(38,510)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(22,580)</b>	<b>(21,210)</b>	<b>(22,250)</b>	<b>(22,240)</b>	<b>(22,240)</b>
<b>Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>	<b>441,570</b>	<b>560,870</b>	<b>600,790</b>	<b>602,590</b>	<b>606,980</b>

## RESOURCES - SUMMARY

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
A265 RESOURCES ADMINISTRATION	(7,640)	920	1,630	1,590	1,640
	(7,640)	920	1,630	1,590	1,640
<b>P100 REVENUES</b>					
A270 COUNCIL TAX AND NATIONAL NON- DOMESTIC RATES	622,750	563,930	576,250	599,750	620,810
	622,750	563,930	576,250	599,750	620,810
<b>P105 HOUSING BENEFITS/WELFARE</b>					
A280 BENEFIT PAYMENTS	(221,250)	(229,200)	(227,950)	(227,950)	(227,950)
A285 BENEFITS ADMINISTRATION	702,840	638,010	629,880	614,200	641,370
A286 BUSINESS SUPPORT UNIT	(5,550)	(7,900)	(6,920)	(7,060)	(7,020)
	476,040	400,910	395,010	379,190	406,400
<b>P131 WORCESTERSHIRE HUB</b>					
A260 WORCESTERSHIRE HUB	(280)	98,660	87,500	106,780	98,490
	(280)	98,660	87,500	106,780	98,490
<b>P135 COMMON SERVICES</b>					
A335 COMPUTER SERVICES	(8,980)	(3,330)	(14,070)	(14,290)	(14,530)
A341 PRINT MANAGEMENT	(27,410)	0	(280)	(100)	10
	(36,390)	(3,330)	(14,350)	(14,390)	(14,520)
<b>P233 CORPORATE COSTS</b>					
A294 CENTRAL CORPORATE COSTS	2,652,020	2,565,090	2,602,460	2,633,780	2,669,550
	2,652,020	2,565,090	2,602,460	2,633,780	2,669,550
<b>Total S2 RESOURCES</b>	<b>3,706,500</b>	<b>3,626,180</b>	<b>3,648,500</b>	<b>3,706,700</b>	<b>3,782,370</b>

## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
<b>A265 RESOURCES ADMINISTRATION</b>					
R300 Accountancy and Support					
R301 Internal Audit					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	726,320	721,440	729,100	733,210	748,520
Vacancy Savings	(8,910)	(4,460)	(9,040)	(9,160)	(9,330)
Indirect Employee Expenses	13,630	12,840	13,350	17,620	18,100
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	62,230	58,380	58,980	60,060	61,200
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	700	700	700	700	700
Car Allowances	600	600	600	600	600
<b>SUPPLIES &amp; SERVICES</b>					
Catering	30	30	30	30	30
Printing, Stationery & General Office Expenses	5,870	3,590	3,590	3,590	3,590
Services	13,720	12,840	12,840	12,840	12,840
Communications & Computing Expenses	81,220	71,710	77,750	71,620	71,940
Grants & Subscriptions	620	620	620	620	620
	16,270	17,630	16,460	16,460	16,460
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	42,760	42,760	43,190	43,620	44,060
<b>SUPPORT SERVICES</b>					
ICT Services	45,900	43,780	45,050	45,760	46,640
Legal Services	21,290	19,570	19,250	19,060	20,010
Human Resources	10,270	10,700	10,740	10,820	11,030
Convenor Recharges	1,760	1,640	1,660	1,690	1,710
Chief Executive	15,870	11,950	12,050	12,210	12,440
Facilities Management	28,730	29,010	29,410	29,490	30,250
Property Services	4,660	4,090	4,000	3,670	3,700
Departmental Administrative Expenses	9,630	8,540	8,320	8,070	8,140
<b>GROSS EXPENDITURE</b>	<b>1,093,170</b>	<b>1,067,960</b>	<b>1,078,650</b>	<b>1,082,580</b>	<b>1,103,250</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Shared Services Income	(2,540)	(2,550)	(3,050)	(3,090)	(3,140)
Customer & Client Receipts	(6,640)	(7,550)	(6,140)	(6,140)	(6,140)
Recharges to Other Services	(1,071,630)	(1,031,780)	(1,043,870)	(1,047,800)	(1,068,370)
Use of Earmarked Reserve	0	(5,160)	(3,960)	(3,960)	(3,960)
<b>GROSS INCOME</b>	<b>(1,100,810)</b>	<b>(1,067,040)</b>	<b>(1,077,020)</b>	<b>(1,080,990)</b>	<b>(1,101,610)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(7,640)</b>	<b>920</b>	<b>1,630</b>	<b>1,590</b>	<b>1,640</b>
<b>Total P095 RESOURCES ADMINISTRATION</b>	<b>(7,640)</b>	<b>920</b>	<b>1,630</b>	<b>1,590</b>	<b>1,640</b>



## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P100 REVENUES</b>					
<b>A270 COUNCIL TAX AND NATIONAL NON- DOMESTIC RATES</b>					
R310 Council Tax and National Non-Domestic Rates					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	580,270	577,820	592,820	601,710	614,110
Vacancy Savings	(6,320)	(3,220)	(6,520)	(6,620)	(6,730)
Indirect Employee Expenses	10,900	11,140	11,660	12,210	12,750
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	23,710	22,240	22,470	22,880	23,310
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	150	150	150	150	150
Car Allowances	1,900	1,900	1,900	1,900	1,900
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,500	1,440	1,180	1,180	1,180
Printing, Stationery & General Office Expenses	12,900	10,400	10,400	10,400	10,400
Services	47,500	56,970	54,400	54,400	54,400
Communications & Computing	55,390	59,730	59,890	56,010	56,290
Grants & Subscriptions	2,180	2,180	2,180	2,180	2,180
Miscellaneous Expenses	0	8,170	0	0	0
<b>SUPPORT SERVICES</b>					
Financial Services	52,720	50,920	52,090	51,880	52,950
ICT Services	34,600	35,490	36,510	37,110	37,850
Legal Services	4,720	2,160	3,340	3,410	2,370
Human Resources	4,070	6,330	6,330	6,390	6,480
Convenor Recharges	1,530	1,470	1,490	1,510	1,540
Worcestershire Hub	167,230	112,920	102,670	100,740	107,330
Corporate Support Services	45,960	48,600	49,320	49,550	50,060
Departmental Administrative Expenses	34,240	17,890	15,810	14,360	14,250
<b>CAPITAL CHARGES</b>					
Depreciation	0	0	1,200	1,200	1,200
<b>GROSS EXPENDITURE</b>	<b>1,075,150</b>	<b>1,024,700</b>	<b>1,019,290</b>	<b>1,022,550</b>	<b>1,043,970</b>
<b>INCOME</b>					
Government Grants	(137,200)	(134,280)	(134,280)	(134,280)	(134,280)
Council Tax Support Scheme	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Other Grants, Reimbursements & Contributions	(26,430)	(34,600)	(20,000)	0	0
Customer & Client Receipts	(210,000)	(210,000)	(210,000)	(210,000)	(210,000)
Recharges to Other Services	(3,770)	(3,420)	(3,760)	(3,520)	(3,880)
Use of Earmarked Reserve	0	(3,470)	0	0	0
<b>GROSS INCOME</b>	<b>(452,400)</b>	<b>(460,770)</b>	<b>(443,040)</b>	<b>(422,800)</b>	<b>(423,160)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>622,750</b>	<b>563,930</b>	<b>576,250</b>	<b>599,750</b>	<b>620,810</b>
<b>Total P100 REVENUES</b>	<b>622,750</b>	<b>563,930</b>	<b>576,250</b>	<b>599,750</b>	<b>620,810</b>

## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A280 BENEFIT PAYMENTS</b>					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	27,898,750	28,208,940	28,208,940	28,208,940	28,208,940
Rate Rebates	34,600	180,000	75,000	75,000	75,000
Local Scheme	25,000	20,000	25,000	25,000	25,000
Discretionary	209,170	186,060	186,060	186,060	186,060
<b>GROSS EXPENDITURE</b>	<b>28,167,520</b>	<b>28,595,000</b>	<b>28,495,000</b>	<b>28,495,000</b>	<b>28,495,000</b>
<u>INCOME</u>					
Rent Allowances	(28,126,250)	(28,443,140)	(28,443,140)	(28,443,140)	(28,443,140)
Rent Rebates	(34,600)	(180,000)	(75,000)	(75,000)	(75,000)
Discretionary	(209,170)	(186,060)	(186,060)	(186,060)	(186,060)
Local Scheme	(18,750)	(15,000)	(18,750)	(18,750)	(18,750)
<b>GROSS INCOME</b>	<b>(28,388,770)</b>	<b>(28,824,200)</b>	<b>(28,722,950)</b>	<b>(28,722,950)</b>	<b>(28,722,950)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(221,250)</b>	<b>(229,200)</b>	<b>(227,950)</b>	<b>(227,950)</b>	<b>(227,950)</b>

## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A285 BENEFITS ADMINISTRATION</b>					
R325 Benefits Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	781,820	811,590	781,560	764,610	779,090
Vacancy Savings	(9,440)	(4,690)	(9,500)	(9,640)	(9,810)
Indirect Employee Expenses	16,950	17,040	17,170	17,560	18,350
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	17,780	16,680	16,850	17,160	17,480
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	250	250	250
Car Allowances	300	300	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,890	2,300	2,210	2,210	2,210
Printing, Stationery & General Office Expenses	8,000	6,640	6,640	6,640	6,640
Services	7,000	7,600	7,000	7,000	7,000
Communications & Computing	109,530	106,350	104,480	97,150	97,540
Grants & Subscriptions	2,850	2,850	2,850	2,850	2,850
SUPPORT SERVICES					
Financial Services	45,690	44,280	45,370	45,060	46,050
ICT Services	53,000	50,410	51,710	52,560	53,570
Legal Services	4,270	4,050	3,980	3,960	4,180
Human Resources	8,380	7,210	7,200	7,240	7,360
Convenor Recharges	2,230	2,190	2,210	2,240	2,290
Worcestershire Hub	151,300	106,440	96,890	94,900	103,950
Corporate Support Services	62,890	66,540	67,530	67,890	68,580
Departmental Administrative Expenses	34,240	17,890	15,810	14,360	14,250
GROSS EXPENDITURE	1,298,930	1,265,920	1,220,510	1,194,300	1,222,130
<u>INCOME</u>					
Government Grants	(544,130)	(544,980)	(514,130)	(484,130)	(484,130)
Other Grants, Reimbursements & Contributions	(2,630)	0	0	0	0
Recharges to Other Services	(35,000)	(34,960)	(35,410)	(35,970)	(36,630)
Use of Earmarked Reserve	(14,330)	(47,970)	(41,090)	(60,000)	(60,000)
GROSS INCOME	(596,090)	(627,910)	(590,630)	(580,100)	(580,760)
<b>NET EXPENDITURE/(INCOME)</b>	702,840	638,010	629,880	614,200	641,370

## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A286 BUSINESS SUPPORT UNIT</b>					
R299 Business Support Unit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	65,030	64,900	65,670	66,650	67,880
Vacancy Savings	(810)	(410)	(830)	(840)	(860)
Indirect Employee Expenses	1,110	1,050	1,090	1,140	1,180
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	35,560	33,360	33,700	34,320	34,970
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,600	3,250	3,250	3,250	3,250
Printing, Stationery & General Office Expenses	10,750	9,660	10,360	10,360	10,360
Services	190	150	160	170	180
Communications & Computing	73,050	78,040	78,070	77,390	77,430
SUPPORT SERVICES					
Financial Services	0	1,990	1,990	1,950	1,970
ICT Services	3,830	5,340	5,490	5,580	5,660
Human Resources	1,160	850	860	860	890
Convenor Recharges	260	260	260	270	270
Worcestershire Hub	0	5,130	4,830	4,680	4,710
CAPITAL CHARGES					
Depreciation	0	0	1,200	1,200	1,200
GROSS EXPENDITURE	193,730	203,570	206,100	206,980	209,090
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(180)	0	0	0
Customer & Client Receipts	(600)	(1,900)	(800)	(800)	(800)
Recharges to Other Services	(186,680)	(197,390)	(200,220)	(201,240)	(203,310)
Recharges	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
GROSS INCOME	(199,280)	(211,470)	(213,020)	(214,040)	(216,110)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(5,550)</b>	<b>(7,900)</b>	<b>(6,920)</b>	<b>(7,060)</b>	<b>(7,020)</b>
<b>Total P105 HOUSING BENEFITS/WELFARE</b>	<b>476,040</b>	<b>400,910</b>	<b>395,010</b>	<b>379,190</b>	<b>406,400</b>

## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P131 WORCESTERSHIRE HUB</b>					
<b>A260 WORCESTERSHIRE HUB</b>					
R295 Worcestershire Hub					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	362,220	346,440	340,800	366,790	376,440
Vacancy Savings	(4,550)	(2,320)	(4,690)	(4,760)	(4,840)
Indirect Employee Expenses	9,080	7,550	8,010	8,640	9,060
PREMISES RELATED EXPENDITURE					
Rents	50,000	50,000	12,500	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	50	100	50	50	50
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,580	930	930	930	930
Services	1,280	1,260	1,310	1,380	1,460
Communications & Computing	34,480	34,030	34,140	31,190	31,390
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	0	1,000	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	11,180	10,330	10,300	10,380	10,570
ICT Services	26,150	23,780	24,490	24,930	25,390
Human Resources	5,250	5,480	5,500	5,500	5,620
Convenor Recharges	1,090	1,040	1,060	1,080	1,100
Facilities Management	2,720	1,210	1,260	1,240	1,270
Departmental Administrative Expenses	0	860	830	810	810
GROSS EXPENDITURE	501,530	481,690	437,490	449,160	460,250
<u>INCOME</u>					
County Council Contribution	(30,000)	(9,730)	0	0	0
Shared Services Income	(8,630)	(1,440)	0	0	0
Recharges to Other Services	(463,180)	(370,860)	(348,990)	(341,380)	(360,760)
Use of Earmarked Reserve	0	(1,000)	(1,000)	(1,000)	(1,000)
GROSS INCOME	(501,810)	(383,030)	(349,990)	(342,380)	(361,760)
<b>NET EXPENDITURE/(INCOME)</b>	(280)	98,660	87,500	106,780	98,490
<b>Total P131 WORCESTERSHIRE HUB</b>	<b>(280)</b>	<b>98,660</b>	<b>87,500</b>	<b>106,780</b>	<b>98,490</b>

## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R431 I.T. Section Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	433,310	427,600	442,600	444,590	446,270
Vacancy Savings	(5,340)	(2,710)	(5,500)	(5,580)	(5,680)
Indirect Employee Expenses	12,990	12,870	13,200	13,470	13,560
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	71,120	66,710	67,410	68,640	69,930
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	500	600	600	600	600
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	250	250	250	250
Services	8,910	8,710	9,070	9,540	10,020
Communications & Computing Expenses	480	480	480	480	480
	120	120	120	120	120
SUPPORT SERVICES					
Financial Services	15,940	14,310	14,350	14,440	14,620
Legal Services	7,320	8,940	8,750	8,660	9,080
Human Resources	3,890	4,390	4,430	4,400	4,520
Convenor Recharges	1,020	990	1,000	1,020	1,040
Departmental Administrative Expenses	9,630	8,540	8,320	8,070	8,140
GROSS EXPENDITURE	560,490	552,000	565,280	568,900	573,150
<u>INCOME</u>					
Shared Services Income	0	(10,500)	(10,660)	(10,820)	(10,980)
Recharges to Other Services	(551,220)	(538,140)	(556,000)	(565,650)	(576,700)
Use of Earmarked Reserve	(10,410)	(6,690)	(12,690)	(6,720)	0
GROSS INCOME	(561,630)	(555,330)	(579,350)	(583,190)	(587,680)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(1,140)</b>	<b>(3,330)</b>	<b>(14,070)</b>	<b>(14,290)</b>	<b>(14,530)</b>

## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R430 Central Computer Costs					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,880	3,370	3,370	3,700	3,790
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	218,890	279,330	240,020	240,210	240,210
Communications & Computing	109,520	123,070	118,770	118,140	117,860
SUPPORT SERVICES					
ICT Services	72,340	68,830	72,660	74,360	75,940
CAPITAL CHARGES					
Depreciation	121,100	134,230	131,540	67,810	63,360
GROSS EXPENDITURE	525,730	608,830	566,360	504,220	501,160
<u>INCOME</u>					
Shared Services Income	(92,120)	(82,100)	(75,220)	(73,100)	(66,830)
Customer & Client Receipts	0	(17,300)	(13,000)	(12,370)	(12,090)
Use of Earmarked Reserve	0	(39,500)	0	0	0
Recharge of Central Computer Costs	(441,450)	(469,930)	(478,140)	(418,750)	(422,240)
GROSS INCOME	(533,570)	(608,830)	(566,360)	(504,220)	(501,160)
<b>NET EXPENDITURE/(INCOME)</b>	(7,840)	0	0	0	0

## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A341 PRINT MANAGEMENT</b>					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	24,760	0	0	0	0
Printing, Stationery & General Office Expenses	18,800	20,000	20,000	20,000	20,000
Communications & Computing	4,800	4,800	4,800	4,800	4,800
CAPITAL CHARGES					
Depreciation	0	23,630	23,630	23,620	23,630
<b>GROSS EXPENDITURE</b>	<b>48,360</b>	<b>48,430</b>	<b>48,430</b>	<b>48,420</b>	<b>48,430</b>
<u>INCOME</u>					
Shared Services Income	(23,320)	(19,660)	(19,940)	(3,090)	0
Recharges to Directorates for Print Management	(52,450)	(28,770)	(28,770)	(45,430)	(48,420)
<b>GROSS INCOME</b>	<b>(75,770)</b>	<b>(48,430)</b>	<b>(48,710)</b>	<b>(48,520)</b>	<b>(48,420)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(27,410)</b>	<b>0</b>	<b>(280)</b>	<b>(100)</b>	<b>10</b>
<b>Total P135 COMMON SERVICES</b>	<b>(36,390)</b>	<b>(3,330)</b>	<b>(14,350)</b>	<b>(14,390)</b>	<b>(14,520)</b>



## RESOURCES

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P233 CORPORATE COSTS</b>					
<b>A294 CENTRAL CORPORATE COSTS</b>					
R335 Central Corporate Costs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	1,864,300	1,764,300	1,764,300	1,943,970	1,977,970
Increase in Pay Award/Long Service Award	500	0	0	0	0
Pension Costs - Unfunded Benefits	496,470	496,470	496,470	496,470	496,470
Apprenticeship Levy	24,620	26,650	26,980	27,390	27,870
Employer's Superannuation Contribution	3,470	5,750	5,820	5,910	6,010
Indirect Employee Expenses	4,890	3,900	5,110	5,370	5,650
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	49,860	0	0	0	0
SUPPLIES & SERVICES					
Services	26,450	26,450	26,450	26,450	26,450
Bank Charges & Commission	51,040	71,860	72,250	72,040	71,830
Audit Fees/Inspection Fees	64,710	54,000	55,080	56,180	57,300
Parish Localism Fund	50,000	50,000	50,000	0	0
Miscellaneous Expenses	0	50,000	100,000	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	15,710	15,710	0	0	0
GROSS EXPENDITURE	2,652,020	2,565,090	2,602,460	2,633,780	2,669,550
<b>NET EXPENDITURE/(INCOME)</b>	2,652,020	2,565,090	2,602,460	2,633,780	2,669,550
<b>Total P233 CORPORATE COSTS</b>	<b>2,652,020</b>	<b>2,565,090</b>	<b>2,602,460</b>	<b>2,633,780</b>	<b>2,669,550</b>



**CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY**

Detail	2018/19		2019/20	2020/21	2021/22
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
A515 CAPITAL ACCOUNT	(220,420)	(269,330)	362,870	676,460	819,010
A520 INTEREST RECEIVED	(86,510)	(112,670)	(121,440)	(140,130)	(162,500)
	(306,930)	(382,000)	241,430	536,330	656,510
<b>P231 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES</b>					
A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	(80,310)	(11,570)	(149,880)	(169,680)	(214,900)
	(80,310)	(11,570)	(149,880)	(169,680)	(214,900)
<b>Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED</b>	<b>(387,240)</b>	<b>(393,570)</b>	<b>91,550</b>	<b>366,650</b>	<b>441,610</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A515 CAPITAL ACCOUNT</b>					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Financial Services	71,450	68,030	68,100	68,690	70,540
CAPITAL FINANCING COSTS					
Interest Payments	600	680	1,250	1,250	1,250
Direct Revenue Funding	20,000	733,920	0	0	0
Interest on External Borrowing	598,420	698,490	1,059,090	1,136,590	1,185,440
Treasury Consultancy	11,650	11,650	12,000	12,500	13,000
Minimum Revenue Provision/Voluntary Revenue Provision - Capital Programme	694,270	608,020	977,530	1,102,200	1,150,690
<b>GROSS EXPENDITURE</b>	<b>1,396,390</b>	<b>2,120,790</b>	<b>2,117,970</b>	<b>2,321,230</b>	<b>2,420,920</b>
<u>INCOME</u>					
Depreciation Reversal	(1,560,510)	(1,636,510)	(1,715,410)	(1,644,770)	(1,601,910)
Use of Earmarked Reserve	(56,300)	(753,610)	(39,690)	0	0
<b>GROSS INCOME</b>	<b>(1,616,810)</b>	<b>(2,390,120)</b>	<b>(1,755,100)</b>	<b>(1,644,770)</b>	<b>(1,601,910)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(220,420)</b>	<b>(269,330)</b>	<b>362,870</b>	<b>676,460</b>	<b>819,010</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A520 INTEREST RECEIVED</b>					
R805 Interest Received					
<u>INCOME</u>					
External Interest	(85,000)	(110,500)	(120,000)	(140,000)	(162,500)
Icelandic Interest	(1,510)	(2,170)	(1,440)	(130)	0
<b>GROSS INCOME</b>	<b>(86,510)</b>	<b>(112,670)</b>	<b>(121,440)</b>	<b>(140,130)</b>	<b>(162,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(86,510)</b>	<b>(112,670)</b>	<b>(121,440)</b>	<b>(140,130)</b>	<b>(162,500)</b>
<b>Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>	<b>(306,930)</b>	<b>(382,000)</b>	<b>241,430</b>	<b>536,330</b>	<b>656,510</b>

## CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND</b>					
R275/R810 Capital Portfolio Fund and Development Loans Fund					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses *	47,060	11,740	0	0	0
SUPPLIES & SERVICES					
Professional Fees/Services *	18,670	45,850	62,000	14,000	0
Creation of Earmarked Risk Reserve *	0	33,040	64,150	54,700	14,600
SUPPORT SERVICES					
Financial Services *	0	8,830	8,780	8,730	8,850
Legal Services *	0	21,170	20,770	20,340	21,300
CAPITAL FINANCING COSTS					
Interest on External Borrowing	570,000	276,260	677,010	847,010	847,010
Minimum Revenue Provision/Voluntary Revenue Provision - Capital Programme	425,000	0	447,510	562,510	552,510
<b>GROSS EXPENDITURE</b>	<b>1,060,730</b>	<b>396,890</b>	<b>1,280,220</b>	<b>1,507,290</b>	<b>1,444,270</b>
<u>INCOME</u>					
Customer & Client Receipts *	(802,370)	(289,790)	(970,100)	(1,146,970)	(1,139,170)
External Interest	(320,000)	(100,000)	(460,000)	(530,000)	(520,000)
Use of Earmarked Reserve *	(18,670)	(18,670)	0	0	0
<b>GROSS INCOME</b>	<b>(1,141,040)</b>	<b>(408,460)</b>	<b>(1,430,100)</b>	<b>(1,676,970)</b>	<b>(1,659,170)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(80,310)</b>	<b>(11,570)</b>	<b>(149,880)</b>	<b>(169,680)</b>	<b>(214,900)</b>
<b>Total P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND</b>	<b>(80,310)</b>	<b>(11,570)</b>	<b>(149,880)</b>	<b>(169,680)</b>	<b>(214,900)</b>
* Once the schemes progress, these budgets will be reassigned to Economic, Prosperity and Place. Presentation of this page is to aid initial understanding of these policies. Expenditure will be subject to business case appraisal, including due diligence.					

**CAPITAL PORTFOLIO FUND/DEVELOPMENT LOANS FUND MEMORANDUM**

Detail	2018/19		2019/20 Estimate £	2020/21 Estimate £	2021/22 Estimate £
	Original £	Revised £			
<b>P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND R275/R276/R277/R278/R810 Capital Portfolio Fund and Development Loans Fund</b>					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses (see page 126)	47,060	11,740	0	0	0
PREMISES RELATED EXPENDITURE					
Operating Costs (see page 83)	0	50,010	64,610	85,050	260,490
SUPPLIES & SERVICES					
Professional Fees/Services (see page 126)	18,670	45,850	62,000	14,000	0
Creation of Earmarked Risk Reserve (see page 126)	0	33,040	64,150	54,700	14,600
SUPPORT SERVICES					
Financial Services (see page 126)	0	8,830	8,780	8,730	8,850
Legal Services (see page 126)	0	21,170	20,770	20,340	21,300
CAPITAL CHARGES					
Depreciation (see page 83)	0	0	26,440	26,440	26,440
CAPITAL FINANCING COSTS					
Interest on External Borrowing (see page 126)	570,000	390,000	950,000	1,120,000	1,120,000
Minimum Revenue Provision/Voluntary Revenue Provision - Capital Programme (see page 126)	425,000	0	552,940	669,130	660,350
<b>GROSS EXPENDITURE</b>	<b>1,060,730</b>	<b>560,640</b>	<b>1,749,690</b>	<b>1,998,390</b>	<b>2,112,030</b>
<u>INCOME</u>					
Customer & Client Receipts (see pages 83 & 126)	(802,370)	(654,430)	(1,646,300)	(1,823,170)	(1,815,370)
External Interest (see page 126)	(320,000)	(100,000)	(460,000)	(530,000)	(520,000)
Use of Earmarked Reserve (see page 126)	(18,670)	(18,670)	0	0	0
<b>GROSS INCOME</b>	<b>(1,141,040)</b>	<b>(773,100)</b>	<b>(2,106,300)</b>	<b>(2,353,170)</b>	<b>(2,335,370)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(80,310)</b>	<b>(212,460)</b>	<b>(356,610)</b>	<b>(354,780)</b>	<b>(223,340)</b>
<b>Total P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND</b>	<b>(80,310)</b>	<b>(212,460)</b>	<b>(356,610)</b>	<b>(354,780)</b>	<b>(223,340)</b>

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# **Capital Programme**

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**CAPITAL PROGRAMME 2019 TO 2022**

CODE	Detail	2018-19		2019-20 Estimate £	2020-21 Estimate £	2021-22 Estimate £	Prior to 01/04/2018 £	Total £
		Original £	Revised £					
	<b>1. COMMITTED EXPENDITURE</b>							
	<b>1. CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL</b>							
98564	New Headquarters - Office Accommodation	413,610	413,610	-	-	-	9,586,390	10,000,000
98610	Boundary Wall at 49 Worcester Street	10,000	10,000	-	-	-	-	10,000
	<b>SUB TOTAL</b>	<b>423,610</b>	<b>423,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,586,390</b>	<b>10,010,000</b>
	<b>2. COMMUNITY WELL-BEING AND ENVIRONMENT</b>							
98615	Future Leisure Provision (including demolition costs)	-	1,100	-	-	-	13,914,560	13,915,660
98625	Northwood Lane Improvements	-	330	-	-	-	19,670	20,000
98585	Franchise Street S106 - Brinton Park	-	-	-	37,430	-	24,780	62,210
98585	Franchise Street S106 - Arts Development	-	9,330	-	-	-	-	9,330
98042	Parking Facilities: Improvement to Car Parks	50,010	40,000	34,530	-	-	419,970	494,500
98635	Bewdley Museum Improvements	-	8,090	-	-	-	29,870	37,960
98630	Green Street Depot Investment	3,150,000	3,689,660	-	-	-	190,340	3,880,000
98620	Bewdley Medical Centre	20,000	218,120	-	-	-	684,620	902,740
98636	Spennells Valley Boardwalk Improvements	38,000	38,000	-	-	-	-	38,000
98631	Brinton Park HLF Scheme (subject to successful HLF bid)	-	-	-	100,000	-	-	100,000
98637	Commercial Activity Capital Funding*	250,000	250,000	-	-	-	-	250,000
	* Subject to Business Cases & approval by the Commercial Activity Board							
	<b>SUB TOTAL</b>	<b>3,508,010</b>	<b>4,254,630</b>	<b>34,530</b>	<b>137,430</b>	<b>0</b>	<b>15,283,810</b>	<b>19,710,400</b>
	<b>3. ECONOMIC PROSPERITY AND PLACE</b>							
	Housing Strategy:							
98090	Disabled Facilities Grants (subject to confirmation 2019-20, 2020-21 & 2021-22)	1,475,370	1,355,140	1,683,840	1,000,000	1,000,000	11,129,090	16,168,070
98629	Conversion of 2-3 New Street, Stourport	-	9,430	-	-	-	287,630	297,060
98638	Comberton Place Residential Investment*	440,000	-	440,000	-	-	-	440,000
98101	Housing Assistance - Private Sector Measures (including Decent Homes Grant)	68,540	80,000	103,830	-	-	1,876,540	2,060,370
98553	Planning Delivery Grant Capital Projects	-	11,000	-	-	-	246,760	257,760
98577	Flood Relief	18,410	10,000	18,410	-	-	170,590	199,000
98621	North Worcs Water Management Capital Projects - Redditch Schemes	-	17,230	18,870	-	-	98,700	134,800
98617	Regeneration and Economic Development	-	181,810	-	-	-	2,804,160	2,985,970
98618	Carbon Management Plan	15,000	20,000	-	-	-	83,150	103,150
98628	Worcester Street Improvements Grant (Match Funding)	500,000	450,000	375,000	-	-	-	825,000
98627	Future Investment Evergreen Fund*	-	60,580	-	-	-	-	60,580
98632	Industrial Units Development - Silverwoods	1,075,020	215,000	1,935,040	-	-	-	2,150,040
98633	Capital Portfolio Fund*	9,750,000	20,000,000	4,750,000	-	-	-	24,750,000
98634	Development Loans Fund*	4,000,000	6,000,000	4,000,000	-	-	-	10,000,000
	* Subject to Business Cases & Due Diligence							
	<b>SUB TOTAL</b>	<b>17,342,340</b>	<b>28,410,190</b>	<b>13,324,990</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>16,696,620</b>	<b>60,431,800</b>
	<b>4. RESOURCES</b>							
98590	ICT Strategy (2018-19 FMS Upgrade £69,500 included in Renewals Schedule)	706,500	760,230	558,000	113,000	260,000	2,590,550	4,281,780
	<b>SUB TOTAL</b>	<b>706,500</b>	<b>760,230</b>	<b>558,000</b>	<b>113,000</b>	<b>260,000</b>	<b>2,590,550</b>	<b>4,281,780</b>
	<b>5. VEHICLE, EQUIPMENT &amp; SYSTEMS RENEWAL SCHEDULE</b>							
98530	Vehicles & Equipment & Systems Renewal Schedule	884,920	1,132,900	1,017,000	745,000	676,000	7,066,610	10,637,510
	<b>SUB TOTAL</b>	<b>884,920</b>	<b>1,132,900</b>	<b>1,017,000</b>	<b>745,000</b>	<b>676,000</b>	<b>7,066,610</b>	<b>10,637,510</b>
	<b>TOTAL COMMITTED EXPENDITURE</b>	<b>22,865,380</b>	<b>34,981,560</b>	<b>14,934,520</b>	<b>1,995,430</b>	<b>1,936,000</b>	<b>51,223,980</b>	<b>105,071,490</b>

**CAPITAL PROGRAMME 2019 TO 2022**

CODE	Detail	2018-19		2019-20	2020-21	2021-22	Prior to 01/04/2018	Total
		Original £	Revised £	Estimate £	Estimate £	Estimate £		
	<b>2. FINANCING</b>							
	Capital Receipts: Funding Approved	1,267,940	1,360,810	695,260	-	-		2,056,070
	Future Leisure Provision Scheme - Prudential Borrowing	-	1,100	-	-	-		1,100
	Prudential Borrowing for Spennells Valley Boardwalk Improvements	38,000	38,000	-	-	-		38,000
	Prudential Borrowing for Regeneration and Economic Development Scheme	-	134,180	-	-	-		134,180
	Prudential Borrowing for Carbon Management Scheme	15,000	20,000	-	-	-		20,000
	Prudential Borrowing for Worcester Street Improvements Grant (Match Funding)	500,000	450,000	375,000	-	-		825,000
	Prudential Borrowing for Industrial Units Development	1,075,020	-	1,650,040	-	-		1,650,040
	Prudential Borrowing for Loans to Third Parties	4,000,000	6,000,000	4,000,000	-	-		10,000,000
	Prudential Borrowing for Capital Portfolio Fund	10,000,000	19,900,000	5,000,000	-	-		24,900,000
	Prudential Borrowing for Green Street Depot Investment	2,550,000	2,729,660	-	-	-		2,729,660
	Prudential Borrowing for Brinton Park HLF Scheme	-	-	-	100,000	-		100,000
	Prudential Borrowing for ICT Strategy	706,500	760,230	558,000	113,000	260,000		1,691,230
	Prudential Borrowing for Commercial Activity Capital Funding	250,000	250,000	-	-	-		250,000
	Public Realm Funding (from Worcestershire County Council)	-	41,830	-	-	-		41,830
	Better Care Fund Grant (from Worcestershire County Council)	1,276,440	1,200,000	1,482,410	1,000,000	1,000,000		4,682,410
	Additional Disabled Facilities Grants Funding (from MHCLG)	-	155,140	-	-	-		155,140
	Planning Delivery Grant	-	11,000	-	-	-		11,000
	S.106 Funding (Parking - Contractual Agreement)	28,150	18,140	34,530	-	-		52,670
	S.106 Funding (Franchise Street)	-	9,330	-	37,430	-		46,760
	S.106 Funding (Sutton Park Road)	85,000	-	85,000	-	-		85,000
	Flood Relief Grant (from DCLG)	18,410	10,000	18,410	-	-		28,410
	West Midlands Museum Development Grant	-	8,090	-	-	-		8,090
	North Worcs Water Management Capital Projects - Redditch BC Funding	-	17,230	18,870	-	-		36,100
	Vehicles, Equipment & Systems (Prudential Borrowing)	884,920	1,132,900	1,017,000	745,000	676,000		3,570,900
	<u>Direct Revenue Funding:</u>							
	Bewdley Medical Centre	20,000	218,120	-	-	-		218,120
	Green Street Depot Investment	150,000	510,000	-	-	-		510,000
	Regeneration of Economic Development	-	5,800	-	-	-		5,800
		<b>22,865,380</b>	<b>34,981,560</b>	<b>14,934,520</b>	<b>1,995,430</b>	<b>1,936,000</b>		<b>53,847,510</b>

Memorandum:	2018-19		2019-20	2020-21	2021-22
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>Capital Portfolio Fund</b>					
Allocated Scheme:					
Silverwoods Way (former Frenco Site) (maximum allocation; subject to detailed Business Case)	-	428,190	-	-	-
Comberton Place Residential Investment	250,000	-	250,000	-	-
17/18 High Street & 75-85 Worcester Street, Kidderminster	-	1,092,330	-	-	-
Stratford Court, Solihull (additional £100k from Evergreen Investment Fund)	-	6,569,550	-	-	-
1 The Courtyard, Buntsford Gate, Bromsgrove	-	1,577,650	-	-	-
Industrial Unit	-	774,500	-	-	-
Food and Beverage Units	-	2,598,260	-	-	-
Unallocated	9,750,000	6,959,520	4,750,000	-	-
<b>Total</b>	<b>10,000,000</b>	<b>20,000,000</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>

## VEHICLE, EQUIPMENT AND SYSTEMS RENEWALS SCHEDULE 2019 TO 2022

DETAIL	Fleet Number	2018-19		2019-20	2020-21	2021-22
		Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>1. VEHICLES</b>						
CMP - Engine Management System & Electric Bin Lifts						
EMS & BIN LIFTS		9,000	22,500	13,500	-	4,500
GARAGE EQUIPMENT		23,420	23,420	-	-	-
TIPPER 3500kg	AV064	30,000	30,000	-	-	-
TIPPER 3500kg	AV200	30,000	30,000	-	-	-
TIPPER 3500kg	AV201	30,000	30,000	-	-	-
TIPPER 3500kg	AV202	30,000	30,000	-	-	-
TIPPER 3500kg	AV214	30,000	30,000	-	-	-
TIPPER 3500kg	AV216	30,000	30,000	-	-	-
RIDE ON MOWER	AV269	30,000	30,000	-	-	-
TIPPER 3500kg	AV177	30,000	30,000	-	-	-
TIPPER 3500kg	AV193	30,000	30,000	-	-	-
REFURBISHMENT FUND	N/A	-	30,000	-	-	-
REFUSE FREIGHTER 26000kg	AV241	91,000	91,000	-	-	-
REFUSE FREIGHTER 26000kg	AV237	-	95,500	-	-	-
REFUSE FREIGHTER 26000kg	AV238	-	95,500	-	-	-
REFUSE FREIGHTER 24000kg	AV234	100,000	95,500	-	-	-
REFUSE FREIGHTER 26000kg	AV268	100,000	100,000	-	-	-
REFUSE FREIGHTER 26000kg	AV239	100,000	100,000	-	-	-
MEDIUM REFUSE FREIGHTER 12000kg RCV	AV211	80,000	100,000	-	-	-
RIDE ON MOWER	AV226	-	-	25,000	-	-
4x4	AV252	-	-	30,000	-	-
TIPPER 3500kg	AV220	-	-	30,000	-	-
TIPPER 3500kg	AV063	-	-	30,000	-	-
TIPPER 3500kg	AV221	-	-	30,000	-	-
TIPPER 3500kg	AV222	-	-	30,000	-	-
TIPPER 3500kg	AV223	-	-	30,000	-	-
TRACTOR	AV070	-	-	32,000	-	-
RIDE ON MOWER	AV212	-	-	32,000	-	-
TIPPER 7000kg	AV181	-	-	48,000	-	-
REFUSE FREIGHTER 24000kg	AV245	-	-	170,500	-	-
REFUSE FREIGHTER 26000kg	AV246	-	-	170,500	-	-
REFUSE FREIGHTER 26000kg	AV083	-	-	170,500	-	-
REFUSE FREIGHTER 26000kg	AV084	-	-	175,000	-	-
ATV WEED SPRAYER	AV271	-	-	-	15,000	-
LIGHT VAN	AV218	-	-	-	25,000	-
LIGHT VAN	AV230	-	-	-	25,000	-
LIGHT VAN	AV229	-	-	-	25,000	-
MIDI TRACTOR	AV189	-	-	-	30,000	-
MOWING MACHINE	AV240	-	-	-	35,000	-
TIPPER 3500kg	AV255	-	-	-	35,000	-
TIPPER 3500kg	AV256	-	-	-	35,000	-
JCB DIGGER	AV183	-	-	-	50,000	-
PAVEMENT SWEEPER	AV258	-	-	-	80,000	-
SMALL REFUSE FREIGHTER 7500kg RCV	AV261	-	-	-	85,000	-
ROAD SWEEPER 15000kg	AV184	-	-	-	130,000	-
REFUSE FREIGHTER 26000kg	NEW	-	-	-	175,000	-
CAR	AV279	-	-	-	-	10,000
CAR	AV272	-	-	-	-	15,000
FORK LIFT	FORKLIFT	-	-	-	-	15,000
PAVEMENT SWEEPER	AV275	-	-	-	-	60,000
PAVEMENT SWEEPER	AV276	-	-	-	-	60,000
REFUSE FREIGHTER 26000kg	AV186	-	-	-	-	170,500
REFUSE FREIGHTER 26000kg	AV187	-	-	-	-	170,500
REFUSE FREIGHTER 18000kg	AV185	-	-	-	-	170,500
<b>2. OTHER</b>						
Post handling machines replacements	POST1, POST2	12,000	9,980	-	-	-
Parking & Enforcement - replacement handsets	DECRIM2	30,000	30,000	-	-	-
Financial Management System Replacement	FMS001	69,500	69,500	-	-	-
		884,920	1,132,900	1,017,000	745,000	676,000

# PRUDENTIAL INDICATORS 2019-22

## ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual £	Estimate £	Estimate £	Estimate £	Estimate £
CHIEF EXECUTIVE	0	423,610	0	0	0
COMMUNITY WELL-BEING AND ENVIRONMENT	1,060,600	4,254,630	34,530	137,430	0
ECONOMIC PROSPERITY AND PLACE	1,546,080	2,410,190	4,574,990	1,000,000	1,000,000
RESOURCES	257,470	760,230	558,000	113,000	260,000
CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	0	* 26,000,000	* 8,750,000	0	0
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	588,090	1,132,900	1,017,000	745,000	676,000
	<b>3,452,240</b>	<b>34,981,560</b>	<b>14,934,520</b>	<b>1,995,430</b>	<b>1,936,000</b>

### Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004-05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Budget Strategy Report 2019-22.

\* Whilst it is highly unlikely that the full allocations will be spent in these years they are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.

The final capital position for 2017-18 has been stated above.

## ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
<b>Capital Expenditure</b>					
Supported Spend (RSG Settlement)	0	0	0	0	0
Unsupported Spend	3,452	34,982	14,935	1,995	1,936
Total Spend	3,452	34,982	14,935	1,995	1,936
<b>Financed by:</b>					
Borrowing/Leasing	1,104	31,416	11,590	958	936
Capital Receipts	396	1,361	1,705	0	0
Capital Grants	1,360	1,471	1,640	1,037	1,000
Revenue	592	734	0	0	0
<b>Capital Financing Requirement (CFR)</b>					
CFR	18,067	48,875	59,040	58,295	57,482
Movement in CFR	522	30,808	10,165	(745)	(813)
<b>External Debt</b>					
Borrowing	18,001	47,000	59,000	58,000	57,000
Other Long Term Liabilities	0	0	0	0	0
Total Debt at 31st March	18,001	47,000	59,000	58,000	57,000
Under/(Over) borrowing	66	1,875	40	295	482
MRP	582	608	1,425	1,703	1,749

## LIMITS TO BORROWING ACTIVITY

	2017-18 Actual £'000	2018-19 Estimate £'000	2019-20 Estimate £'000	2020-21 Estimate £'000	2021-22 Estimate £'000
Gross Borrowing	18,001	47,000	59,000	58,000	57,000
Investments	(13,230)	(14,000)	(12,000)	(12,000)	(12,000)
Icelandic Investments (currently 'frozen')	(35)	(20)	0	0	0
Net Borrowing	4,736	32,980	47,000	46,000	45,000
CFR	18,067	48,875	59,040	58,295	57,482
Under/ (over borrowing) *	66	1,875	40	295	482

\* In the future it may be that the Council will not be able to comply with this indicator introduced in November 2012 since any fixed term maturity loans would not be reduced until they are repaid. Full disclosure is given within the Treasury Management Strategy.

# PRUDENTIAL INDICATORS 2019-22

## AUTHORISED AND OPERATIONAL LIMITS

	2017-18 Actual £'000	2018-19 Estimate £'000	2019-20 Estimate £'000	2020-21 Estimate £'000	2021-22 Estimate £'000
<b>Authorised Limit for External Debt</b>					
Borrowing	65,000	65,000	75,000	75,000	75,000
Other Long Term Liabilities	0	0	0	0	0
Total	65,000	65,000	75,000	75,000	75,000
<b>Operational Boundary for External Debt</b>					
Borrowing	35,000	55,000	65,000	65,000	65,000
Other Long Term Liabilities	0	0	0	0	0
Total	35,000	55,000	65,000	65,000	65,000

## RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2017-18 Actual %	2018-19 Estimate %	2019-20 Estimate %	2020-21 Estimate %	2021-22 Estimate %
<b>General Fund *Prudential Code</b>	7.02	11.31	21.48	24.92	25.37
<b>General Fund *Local Indicator</b>	N/A	5.92	8.70	10.62	11.30

\* A local indicator has been introduced from 2018-19 onwards to reflect the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

## INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2019-20 Estimate £	2020-21 Estimate £	2021-22 Estimate £
Council Tax - Band D	-	-	-

There were no Capital Cabinet Proposals.

## TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2018/2019 Upper		2019-20 Upper		2020-21 Upper		2021-22 Upper	
<b>Maximum principal sums invested for longer than 364 days</b>	£2m		£2m		£2m		£2m	
<b>Limits on fixed interest rates</b>	100%		100%		100%		100%	
<b>Limits on variable interest rates</b>	100%		100%		100%		100%	
<b>Maturity Structure of fixed borrowing**</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

\*\* The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Corporate Director: Resources reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2017-18, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

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# **Budget Risk Matrix**

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## BUDGET RISK MATRIX 2019-22

