

Budget

2024/2027



Wyre Forest
District Council

Wyre Forest District Council

Budget 2024/2027

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Wyre Forest District Council

Budget 2024/2027

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

SERVICE	2023/24		2024/25			2025/26			2026/27			2027/28		
	Original Estimate	Revised Estimate	At Nov.23 Prices	Inflation	TOTAL	At Nov.23 Prices	Inflation	TOTAL	At Nov.23 Prices	Inflation	TOTAL	At Nov.23 Prices	Inflation	TOTAL
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£2,218,860.00	£2,865,280.00	£2,304,870.00	£91,170.00	£2,396,040.00	£2,161,830.00	£167,130.00	£2,328,960.00	£2,098,260.00	£246,550.00	£2,344,810.00	£2,144,600.00	£327,780.00	£2,472,380.00
COMMUNITY AND ENVIRONMENT	£5,482,310.00	£5,433,920.00	£5,906,640.00	£302,800.00	£6,209,440.00	£5,959,140.00	£549,720.00	£6,508,860.00	£5,876,140.00	£804,160.00	£6,680,300.00	£5,886,140.00	£1,069,870.00	£6,956,010.00
ECONOMIC DEVELOPMENT & REGENERATION	£248,950.00	£563,470.00	£574,070.00	£42,080.00	£616,150.00	£450,890.00	£77,410.00	£528,300.00	£441,470.00	£115,100.00	£556,570.00	£428,990.00	£154,240.00	£583,230.00
RESOURCES	£2,448,120.00	£2,294,550.00	£2,169,340.00	£20,450.00	£2,189,790.00	£2,065,940.00	£38,680.00	£2,104,620.00	£1,974,420.00	£82,440.00	£2,056,860.00	£1,971,530.00	£110,380.00	£2,081,910.00
REVENUES, BENEFITS & CUSTOMER SERVICES	£1,389,990.00	£1,444,330.00	£1,524,990.00	£78,850.00	£1,603,840.00	£1,556,220.00	£140,890.00	£1,697,110.00	£1,568,730.00	£205,030.00	£1,773,760.00	£1,573,090.00	£271,370.00	£1,844,460.00
STRATEGIC GROWTH	£2,063,770.00	£2,287,220.00	£2,063,240.00	£100,540.00	£2,163,780.00	£1,980,550.00	£169,740.00	£2,150,290.00	£1,822,960.00	£245,460.00	£2,068,420.00	£1,673,300.00	£325,540.00	£1,998,840.00
LESS: CAPITAL ACCOUNT	£13,852,000.00	£14,888,770.00	£14,543,150.00	£635,890.00	£15,179,040.00	£14,174,570.00	£1,143,570.00	£15,318,140.00	£13,781,980.00	£1,698,740.00	£15,480,720.00	£13,677,650.00	£2,259,180.00	£15,936,830.00
INTEREST RECEIVED	£585,490.00	£234,650.00	£533,950.00	£5,200.00	£539,150.00	£956,390.00	£9,360.00	£965,750.00	£1,011,030.00	£13,450.00	£1,024,480.00	£1,089,540.00	£17,850.00	£1,107,390.00
	£750,000.00	£1,810,000.00	£1,425,000.00	£0.00	£1,425,000.00	£952,000.00	£0.00	£952,000.00	£780,000.00	£0.00	£780,000.00	£720,000.00	£0.00	£720,000.00
TOTAL NET EXPENDITURE ON SERVICES	£13,687,490.00	£13,313,420.00	£13,652,100.00	£641,090.00	£14,293,190.00	£14,178,960.00	£1,152,930.00	£15,331,890.00	£14,013,010.00	£1,712,190.00	£15,725,200.00	£14,047,190.00	£2,277,030.00	£16,324,220.00
LESS: CONTRIBUTION (FROM) TO RESERVES	-£159,010.00	£215,060.00			-£341,870.00			-£950,680.00			-£1,536,750.00			-£2,091,730.00
NET BUDGET REQUIREMENT	£13,528,480.00	£13,528,480.00			£13,951,320.00			£14,381,210.00			£14,188,450.00			£14,232,490.00
LESS: REVENUE SUPPORT GRANT	-£150,380.00	-£150,380.00			-£160,340.00			-£160,000.00			£356,000.00			£415,000.00
BUSINESS RATES INCOME	-£3,442,050.00	-£3,442,050.00			-£3,655,460.00			-£4,841,680.00			-£4,397,000.00			-£4,530,000.00
BUSINESS RATES GROWTH	-£950,200.00	-£950,200.00			-£753,010.00			£0.00			£0.00			£0.00
FUNDING GUARANTEE	-£425,370.00	-£425,370.00			-£687,120.00			-£490,410.00			£0.00			£0.00
COLLECTION FUND (SURPLUS)/DEFICIT	£0.00	£0.00			£100,830.00			£0.00			£0.00			£0.00
NEW HOMES BONUS	-£240,030.00	-£240,030.00			-£285,060.00			£0.00			£0.00			£0.00
TRANSITIONAL FUNDING (assumption)	£0.00	£0.00			£0.00			£0.00			-£881,500.00			-£440,750.00
ONE OFF SERVICES GRANT	-£114,990.00	-£114,990.00			-£19,850.00			-£18,090.00			£0.00			£0.00
GENERAL EXPENSES - COUNCIL TAX INCOME	£8,205,460.00	£8,205,460.00			£8,491,310.00			£8,871,030.00			£9,265,950.00			£9,676,740.00
COUNCIL TAX LEVY		£236.21			£243.29			£250.58			£258.09			£265.83
COUNCIL TAX BASE		34,738			34,902			35,402			35,902			36,402

DETAILS OF COUNCIL TAX

Band D Council Tax

	2023/2024	2024/2025
Worcestershire County Council	*£1,465.78	*£1,538.92
The Office of the Police and Crime Commissioner for West Mercia	£264.50	£277.50
Hereford & Worcester Fire Authority	£94.40	£97.22
Wyre Forest District Council	£236.21	£243.29
Council Tax prior to addition of Parish / Town Council Precepts	£2,060.89	£2,156.93

*Worcestershire County Council includes a total of £226.72 for Adult Social Care precept in 2024/25.

The table below analyses total net expenditure on the services by Wyre Forest District Council.

WYRE FOREST DISTRICT COUNCIL

	Net Expenditure	
	2023/2024	2024/2025
Waste Collection	£2,283,000	£2,476,000
Recreation	£2,054,000	£2,261,000
Highways Cleansing and Parking Facilities	£988,000	£1,211,000
General Cultural and Commercial Services	£196,000	£274,000
Environmental Health and Community Safety	£674,000	£744,000
Housing and Welfare	£1,258,000	£1,377,000
Council Tax, Housing Benefits and Financial Services	£1,389,000	£1,615,000
Planning and Building Control	£650,000	£647,000
Property, Economic Development and Tourism	£1,000	£379,000
Corporate Activities	£4,359,000	£4,195,000
Capital Account / Interest Received	-£165,000	-£886,00
Net Expenditure on Services	£13,687,000	£14,293,000
Contribution to / (Use of) General Reserves	-£159,000	-£342,000
BUDGET REQUIREMENT	£13,528,000	£13,951,000
DEDUCT:		
Collection Fund Surplus	£0	£101,000
Business Rates	-£4,393,000	-£4,408,000
New Homes Bonus	-£240,000	-£285,000
Covid Support Grants	-£425,000	-£687,000
Revenue Support Grant	-£150,000	-£160,000
One Off Services Grant	-£115,000	-£20,000
TOTAL	£8,205,000	£8,491,000
Tax Base	34,738	34,902
BAND D COUNCIL TAX (D)	£236.21	£243.29

DETAILS OF COUNCIL TAX

DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £2,156.93 in respect of the year commencing 1st April 2024. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept	Council Tax (Band D)		
			Base	Parish	Total
Upper Arley	356	£17,770.50	£2,156.93	£49.92	£2,206.85
Bewdley	3,705	£290,922.00	£2,156.93	£78.52	£2,235.45
Broome	223	£6,930.00	£2,156.93	£31.08	£2,188.01
Chaddesley Corbett	759	£36,427.65	£2,156.93	£47.99	£2,204.92
Churchill & Blakedown	802	£48,184.30	£2,156.93	£60.08	£2,217.01
Kidderminster	17,744	£1,024,716.00	£2,156.93	£57.75	£2,214.68
Kidderminster Foreign	431	£5,219.50	£2,156.93	£12.11	£2,169.04
Ribbesford	101	£0.00	£2,156.93	£0.00	£2,156.93
Rock	1,323	£61,700.00	£2,156.93	£46.64	£2,203.57
Rushock	80	£3,788.40	£2,156.93	£47.36	£2,204.29
Stone	294	£17,170.00	£2,156.93	£58.40	£2,215.33
Stourport-on-Severn	7,083	£400,898.00	£2,156.93	£56.60	£2,213.53
Wolverley & Cookley	2,001	£98,119.04	£2,156.93	£49.04	£2,205.97
Total	34,902	£2,011,845.39			

Financial Strategy

2024/2027

A

WYRE FOREST DISTRICT COUNCIL

COUNCIL
21ST FEBRUARY 2024

Medium Term Financial Strategy 2024-27

On 21st February 2024 Council considered the Budget Strategy for the period 2024-27. The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website.

The **CABINET** having re-considered the Financial Strategy 2024-2027, the results of the Budget consultation exercise, alternative budget proposals and recommendations of the Strategic Review Panel **RECOMMENDS TO COUNCIL** that it:

2.1 THREE YEAR BUDGET, CAPITAL STRATEGY AND POLICY FRAMEWORK 2024-2027

2.1.1 **APPROVES** the updated Medium-Term Financial Strategy 2024-2027.

2.1.2 **APPROVES** the Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2024-2027 as shown in the tables in paragraphs 6.1 and 6.3 and as set out below:

- a.) **provision of community leadership funding of £1,000 for each councillor across the period of the MTFS, at a cost of £33k in each year.**
- b.) **delivering actions set out in the new corporate plan by increasing capacity in the Civil Enforcement team at a cost of £39k in the second year.** This will provide funding for one additional enforcement post in 2025-26.
- c.) **delivering actions set out in the new corporate plan by increasing litter picking activity at a cost of £52k/£56k in 2024-25 and 2025-26.**
- d.) **capital investment of £50k for accessible play equipment, which will have a revenue cost for the borrowing of £7.5k/year.**
- e.) **a spend to save proposal to provide permanent capacity within the property team, at a cost of £116k/£120k/£123k to progress commercial rental income growth in line with the priority within the 2023-27 Corporate plan; cost of temporary agency resource is currently met from risk reserves; cost to be fully recouped from income growth from commercial rents.**
- f.) **changes to the senior management structure to provide capacity for delivery of the priorities in the corporate plan, at a cost of up to £11k/£15k/£15k.**

- g.) **introduction of free one hour parking at one car park in each of the three towns, Monday to Friday, 8am to 6pm.** This builds on the arrangements put in place in Bewdley in November as a consequence of the long-term traffic works. **This is anticipated to cost £51k/£54k/£57k.**
- h.) **to introduce web casting of meetings of Overview and Scrutiny Committee at a cost of £1k in each year** to allow maximum access for the public and in order to be fully open and transparent.
- i.) **to explore and develop a commercial proposal to bring long term empty homes back into use** to increase housing supply and help meet housing demand; and support an allocation from the Innovation Fund of up to £10k to fund the feasibility study.
- j.) **to hold a public engagement event with businesses, residents and stakeholders at Wyre Forest House for a State of the Area debate.**

2.1.3 **APPROVES** the fees and charges in line with this Strategy, and the impact on the Council's Revenue Budget for 2024-2027, as shown in Appendix 3.

2.1.4 **APPROVES** the Council's updated Capital Strategy:

- a) **Approval** of the Capital Strategy 2024-2034 set out in Appendix 1 of the December Cabinet report and the updated, associated Quantitative Indicators set out in Appendix 2C of this report.
- b) **Approval** of variations to the Capital Programme and Vehicle, Equipment and Systems Renewals Schedule as set out in Appendices 2A and 2B, of this report (which updates Appendix 1 of the Capital Strategy report to December 2023 Cabinet)
- c) **Approval** of the limits for gross debt for non-treasury investments compared to net service expenditure and for commercial income as a percentage of net service expenditure as set out in Appendix 2C of this report.

2.1.5 **APPROVES** that any Final Accounts savings arising from 2023-2024, together with surplus Earmarked Reserves, be allocated by the Head of Resources in consultation with the Cabinet Member for Finance and Capital Portfolio.

2.1.6 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2023 as set out in this report.

2.2 COUNCIL TAX AND BUSINESS RATES

2.2.1 That Council Tax is increased by the higher limit specified by the Government of 3% and:

- a. **SETS** the Council Tax for Wyre Forest District Council on a Band D Property at £243.29 for 2024-2025 which represents an increase of 3% on Council Tax from 2023-2024.
- b. **ENDORSES** the provisional Council Tax on a Band D Property in 2025-2026 of £250.58 and £258.09 in 2026-2027, being increases of 3%.

2.2.3 **NOTES** the Head of Resources (as Chief Financial Officer) opinion on the budget proposals, recommended by the Cabinet in this report, as detailed in Appendix 4 of this report.

3. **EXTRACT FROM SECTION 3:KEY ISSUES**

- 3.1 On 20th December 2023, Cabinet considered reports on proposals for the Budget Strategy for the period 2024-2027 including the intrinsically linked Capital Strategy 2024-2034. The Provisional Local Government Finance Settlement was announced on the 18th December and formed the basis of the Cabinet decisions. The Final Settlement was published on 5th February 2024 and following checks and due diligence review amendments to funding were included in the report considered by Cabinet on 13th February 2024. This report provides the updated position and a proposed budget decision for Council to consider.
- 3.2 The increase in the District Council's tax from 2011-12 to 2024-25 taking into account the latest proposal is only 23.11% compared to a CPI increase of 50.57% between 2010 and 2024 demonstrating that households within Wyre Forest have enjoyed sub inflation increases across that period.
- 3.3 The Budget Consultation survey was launched on Thursday 21st December 2023 and ran until Thursday 18th January 2024. The results of this consultation were considered by the Strategic Review Panel on the 25th January and reported as part of the February 2024 MTFS report to Cabinet and have informed the proposals in this report. The Strategic Review Panel meetings also received Alternative Budget Proposals for consideration by Cabinet in formulation of their final proposals and the proposals from the Lib Dem group are included in this report at Appendix 5.
- 3.4 A revised **Capital Programme**, including the associated Quantitative Indicators, as set out in Appendix 2 of the February 2022 Cabinet report is in Appendix 2 for Council approval.
- 3.5 The approach to be taken to **fees and charges** within the financial strategy recommended by Cabinet this year continues to have regard to demand and other market conditions. As a result, some fees and charges may be frozen or increased by less than the average of 5%. Cabinet decided in December that in addition to the Cabinet proposal to introduce free one hour car parking at one car park in each of the three towns that car park fees will generally be increased by 10p or 20p per ticket.
- 3.6 Fees and Charges requiring Council approval are detailed in Appendix 3.

Spending Proposals

- 3.7 The Cabinet Proposals are revised following careful consideration of the budget consultation responses and Alternative Budget Proposals considered by the Strategic Review Panel on the 25th January 2024 and further dialogue with the opposition groups. The revised proposals demonstrate investment to deliver actions set out in the new corporate plan.
- 3.8 There are ten Cabinet Proposals this year as set out below:
- 3.8.1 provision of community leadership funding of £1,000 for each councillor across the period of the MTFS, at a cost of £33k in each year.
 - 3.8.2 delivering actions set out in the new corporate plan by increasing capacity in the Civil Enforcement team at a cost of £39k in the second year. This will provide funding for one additional environmental enforcement post in 2025-26.
 - 3.8.3 delivering actions set out in the new corporate plan by increasing litter picking activity at a cost of £52k/£56k in 2024-25 and 2025-26.
 - 3.8.4 capital investment of £50k for accessible play equipment, which will have a revenue cost for the borrowing of £7.5k/year.
 - 3.8.5 a spend to save proposal to provide permanent capacity within the property team, at a cost of £116k/£120k/£123k to progress commercial rental income growth in line with the priority within the 2023-27 Corporate plan; cost of temporary agency resource is currently met from risk reserves; cost to be fully recouped from income growth from commercial rents.
 - 3.8.6 changes to the senior management structure to provide capacity for delivery of the priorities in the corporate plan, at an estimated cost of £11k/£15k/£15k. This is described in detail below at paragraph
 - 3.8.7 introduction of free one hour parking at one car park in each of the three towns, Monday to Friday, 8am to 6pm. This builds on the arrangements put in place in Bewdley in November as a consequence of the long-term traffic works. This has an estimated cost of £51k/£54k/£57k.
 - 3.8.8 introduction of web casting of meetings of Overview and Scrutiny Committee at a cost of £1k in each year to allow maximum access for the public and in order to be fully open and transparent.
 - 3.8.9 to explore and develop a commercial proposal to bring long term empty homes back into use to increase housing supply and help meet housing demand; and support an allocation from the Innovation Fund of up to £10k to fund the feasibility study.

3.8.10 to hold a public engagement event with businesses, residents and stakeholders at Wyre Forest House for a State of the Area debate.

3.9 The financial impact of the Cabinet Proposals is shown in table 6.1 below.

3.10 Business Rate projections based on participation in a Herefordshire and Worcestershire Pool for 2024-25 are shown in table 6.3 below. These have been revised taking into account completion of the NDR1 return and confirmation that the Herefordshire and Worcestershire Pool will continue in 2024-25. Accurate forecasting is extremely difficult, but it should be possible to manage any significant variations by drawing on the Business Rates Equalisation earmarked reserves if necessary. Estimates take into account the Council's share of forecast growth from major redevelopments, appeals, reliefs, economic regeneration work, forecast increases in the multiplier for inflation, revaluation, and other Business Rates market intelligence. A collective Herefordshire and Worcestershire Business Rates Pool approach to provisions for appeals may result in outturn variances to these forecasts which will be reported as part of the Final Accounts process.

3.11 LG Futures were commissioned to undertake detailed financial modelling of the potential Pooling proposals for 2024-25. Extensive sensitivity and risk analysis has been undertaken as part of the work. This showed that it is unlikely that participation in the Herefordshire and Worcestershire Pool would not be beneficial.

Taking these items into account the projected Base Budget net expenditure for 2024-2025 is estimated to be £14.293m (see paragraph 6.3). This is £342k more than currently estimated to be raised from Council Tax, Business Rates Income retained, New Homes Bonus and all other grants based on a 2.997% pa Council Tax increase. This total is net of savings targets from Wyre Forest Forward and Localism work streams.

6. FINANCIAL IMPLICATIONS

- 6.1 The Cabinet Proposals previously considered have been reviewed following consideration of the alternative budget proposals presented by the LibDem group. The final proposals are summarised below and included in the table in paragraph 6.3.

ACTIVITY AND DESCRIPTION OF PROPOSALS	KEY	2024-25	2025-26	2026-27	After 2026-27
		£	£	£	£
<u>Enforcement</u> Additional funding in 2025-26 for 1 new Civil Enforcement Officer. Unspent allocations approved in the 2023-26 MTFS being rolled forward.	C R S		38,800 1.00		
<u>Street Scene</u> Appoint 2 new Street Scene officers utilising allocations approved in the 2023-26 MTFS for part time litter pickers (including match funding) to partially off-set the increased cost to provide year-round blitz/hot spot reactive repairs.	C R S	51,700 1.70	55,800 1.70		
<u>Community Leadership Fund</u> Provision of community leadership funding of £1,000 for each councillor in across the period of the MTFS	C R S	33,000	33,000	33,000	33,000
<u>Additional Staffing resource</u> Additional staffing resource to address capacity within the property team to deliver corporate priorities (off-set by income target)	C R S	116,000 2.00	119,500 2.00	123,100 2.00	126,800 2.00
<u>Additional Staffing resource</u> Additional staffing resource to align the management structure to deliver the corporate priorities	C R S	11,250	15,000	15,450	15,900
<u>Adaptive play equipment</u> Provision of disabled play equipment in Brinton Park and Stourport riverside.	C R S	50,000 7,500	7,500	7,500	7,500
<u>Free one hour parking</u> Introduction of free one hour parking at one car park in each of the three towns, Monday to Friday 8am to 6pm. This builds on the arrangement already put in place in Bewdley due to long term traffic	C R S	51,000	54,000	57,000	57,000
<u>Web Casting of meetings</u> To introduce web casting of meetings of Overview and Scrutiny Committee to allow maximum access for the public and in order to be fully open and transparent	C R S	1,000	1,000	1,000	1,000
<u>Empty Home proposal Feasibility Study</u> To explore and develop a commercial proposal to bring long term empty homes back into use to increase housing supply and help meet housing demand (allocate £10k funding from Innovation Fund)	C R S	-	-	-	-
<u>Annual State of the Area debate</u> To hold a public engagement event with businesses, residents and stakeholders at Wyre Forest House	C R S	-	250	-	-
<u>Commercial Income growth</u> A strengthened focus on growing the Council's net commercial income	C R S	160,000 CR	240,000 CR	300,000 CR	330,000 CR
TOTALS	C R S	50,000 111,450 3.7	- 84,850 4.7	- 62,950 CR 2.0	- 88,800 CR 2.0
Also: 3% pa Council Tax increase					

KEY - Changes in Resources

C - Capital

R - Revenue

S - Staffing - Stated in FTEs

- 6.2 The estimates and assumptions included in the December Cabinet report have been reviewed to reflect latest available information. Following completion of the NNDR1 return we can confirm our estimates of income from business rates and following the statutory calculation of the deficit on collection of Council Tax this funding source has been updated (£101k deficit).

Table 6.2 - Updated Position due to amendments since December Cabinet

Detail of Changes	Revised 2023-24 £	2024-25 £	2025-26 £	2026-27 £
Collection Fund Deficit		100,830		
Increased cost of Worcestershire Shared Regulatory Services		35,000	35,000	35,000
Increased Investment Income	(350,000)			
Increased funding from Government (Final settlement)		(125,880)		
	(350,000)	9,950	35,000	35,000
New/amendments to Draft Cabinet Proposals			250	
Total Variance	(350,000)	9,950	35,250	35,000

- 6.3 The following tables demonstrate the updated position for the Council when the revisions are incorporated into the Base Budget. The Council is forecast to hold a balance of £854k at the end of 2026-27 (see reserves table in 6.4) based on a Council Tax increase of 3% pa.

Table 6.3 - Updated Position Assuming a Council Tax Increase of 3% pa

	Revised 2023-24	2024-25	2025-26	2026-27
Net Expenditure on Services	£13,313,420	£14,181,740	£15,247,040	£15,788,150
Total Net Expenditure on Services	£13,313,420	£14,181,740	£15,247,040	£15,788,150
Include:				
Cabinet Proposals	£0	£111,450	£84,850	-£62,950
Net Expenditure	£13,313,420	£14,293,190	£15,331,890	£15,725,200
Contribution (from)/to Reserves	£215,060	-£341,870)	-£950,680	£1,536,750
Net Budget Requirement	£13,528,480	£13,951,320	£14,381,210	£14,188,450
Funded by:				
Revenue Support Grant	£150,380	£160,340	£160,000	-£356,000
Business Rates	£4,392,250	£4,408,470	£4,841,680	£4,397,000
New Homes Bonus	£240,030	£285,060	£0	£0
Funding Guarantee	£425,370	£687,120	£490,410	£0
Collection Fund Deficit	£0	£100,830	£0	£0
Council Tax Income	£8,205,460	£8,491,310	£8,871,030	£9,265,950
Services Grant	£114,990	£19,850	£18,090	£0
Transitional Funding (assumption)	£0	£0	£0	£881,500
WFDC Council Tax: 3% increase per annum	£236.21	£243.29	£250.58	£258.09
Percentage increase in Council Tax	2.996%	2.997%	2.996%	2.997%

- 6.4 Reserves available as part of the three-year financial strategy are as shown in the following tables. The reserves position at the end of 2026-27 compared to the December forecast is shown below.

Table 6.4. - Reserves Statement Assuming a Council Tax Increase of 3% pa

Reserves Statement	Revised 2023-24 £	2024-25 £	2025-26 £	2026-27 £
Reserves as at 1st April	3,468	3,683	3,341	2,391
December MTFs transfer to (from) Reserves	(135)	(332)	(915)	(1,502)
Service revenue account changes	0	(35)	(35)	(35)
Collection Fund deficit adjustment	0	(101)	0	0
Final settlement changes	0	126	0	0
Transfer to (from) Reserves	(135)	(342)	(950)	(1,537)
Updated Reserves as at 31st March	3,333	3,342	2,391	854

- 6.5 The table below shows a funding gap of £2.172m in 2026-27, an increase of £35,000 from the previously reported £2.137m in December 2023 as a result of the updates in this report, based on a 3% Council Tax increase.

Table 6.5 – Funding Gap Assuming a Council Tax Increase of 3% pa

Financial Gap	2023-24 £	2024-25 £	2025-26 £	2026-27 £
Wyre Forest Forward Savings not yet achieved	0	218,310	267,810	255,380
Generic Localism Savings	0	40,000	60,000	80,000
New Cabinet Proposal for Commercial Income				
- Property	0	110,000	140,000	150,000
- General (new initiatives and refocus on commercialism)	0	50,000	100,000	150,000
SUB- Total	0	418,310	567,810	635,380
Use of reserves from proposed 2024-27 Strategy	(215,060)	341,870	950,680	1,536,750
TOTAL	(215,060)	760,180	1,518,490	2,172,130

Revenue Budget

FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of
the FMS codes for your assistance

Example:

S11	Community and Environmental Services	(The Service Directorate)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL - SUMMARY

Detail	2023/24 Original	2023/24 Revised	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES	£247,750.00	£237,870.00	£249,090.00	£256,240.00	£263,610.00
A315 MEMBER SERVICES	£145,600.00	£147,010.00	£147,750.00	£153,570.00	£157,660.00
	£393,350.00	£384,880.00	£396,840.00	£409,810.00	£421,270.00
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION	£10.00	£-24,420.00	£-36,010.00	£-37,430.00	£-38,840.00
	£10.00	£-24,420.00	£-36,010.00	£-37,430.00	£-38,840.00
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION	£381,250.00	£440,120.00	£302,900.00	£310,700.00	£319,040.00
	£381,250.00	£440,120.00	£302,900.00	£310,700.00	£319,040.00
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION	£241,660.00	£250,450.00	£257,890.00	£267,070.00	£273,230.00
	£241,660.00	£250,450.00	£257,890.00	£267,070.00	£273,230.00
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION	£30.00	£-160.00	£-7,700.00	£-7,850.00	£-8,140.00
	£30.00	£-160.00	£-7,700.00	£-7,850.00	£-8,140.00
P165 WRS & TS					
A422 SHARED REGULATORY SERVICES	£474,700.00	£481,210.00	£524,020.00	£528,730.00	£533,240.00
	£474,700.00	£481,210.00	£524,020.00	£528,730.00	£533,240.00
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE	£-16,550.00	£-43,440.00	£-46,530.00	£-49,200.00	£-50,720.00
	£-16,550.00	£-43,440.00	£-46,530.00	£-49,200.00	£-50,720.00
P234 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES	£1,225,870.00	£1,376,640.00	£1,422,920.00	£1,484,960.00	£1,551,100.00
A510 CORPORATE COSTS	£-481,470.00	£0.00	£-418,310.00	£-577,810.00	£-655,380.00
	£744,400.00	£1,376,640.00	£1,004,610.00	£907,150.00	£895,720.00
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS (EXCLUDING	£10.00	£0.00	£20.00	£-20.00	£10.00
	£10.00	£0.00	£20.00	£-20.00	£10.00
Total S6 CHIEF EXECUTIVE AND SOLICITOR TO THE	£2,218,860.00	£2,865,280.00	£2,396,040.00	£2,328,960.00	£2,344,810.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Expenses	£8,610.00	£8,150.00	£8,610.00	£8,870.00	£9,140.00
Members Taxable & Non-Taxable Allowances	£263,920.00	£254,500.00	£266,260.00	£274,190.00	£282,370.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£200.00	£200.00	£200.00	£200.00	£200.00
GROSS EXPENDITURE	£272,730.00	£262,850.00	£275,070.00	£283,260.00	£291,710.00
<u>INCOME</u>					
Recharges	-£24,980.00	-£24,980.00	-£25,980.00	-£27,020.00	-£28,100.00
GROSS INCOME	-£24,980.00	-£24,980.00	-£25,980.00	-£27,020.00	-£28,100.00
NET EXPENDITURE/(INCOME)	£247,750.00	£237,870.00	£249,090.00	£256,240.00	£263,610.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P115 MEMBER ACTIVITIES					
A315 MEMBER SERVICES					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£8,220.00	£8,540.00	£8,900.00	£9,180.00	£9,460.00
Indirect Employee Expenses	£1,170.00	£1,180.00	£1,190.00	£1,190.00	£1,200.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£87,200.00	£88,510.00	£89,600.00	£91,700.00	£93,790.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£280.00	£110.00	£110.00	£110.00	£110.00
Services	£50.00	£60.00	£70.00	£70.00	£80.00
Communications & Computing	£24,360.00	£26,270.00	£25,570.00	£28,350.00	£29,350.00
Civic Protocol	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£800.00	£800.00	£800.00	£800.00	£800.00
SUPPORT SERVICES					
Financial Services	£5,580.00	£5,130.00	£4,760.00	£4,910.00	£4,990.00
ICT Services	£11,480.00	£11,830.00	£12,630.00	£13,060.00	£13,640.00
Departmental Administrative Expenses	£5,460.00	£3,580.00	£3,120.00	£3,200.00	£3,240.00
GROSS EXPENDITURE	£145,600.00	£147,010.00	£147,750.00	£153,570.00	£157,660.00
NET EXPENDITURE/(INCOME)	£145,600.00	£147,010.00	£147,750.00	£153,570.00	£157,660.00
Total P115 MEMBER ACTIVITIES	£393,350.00	£384,880.00	£396,840.00	£409,810.00	£421,270.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£206,820.00	£257,980.00	£322,720.00	£319,230.00	£280,800.00
Vacancy Savings	-£4,640.00	-£3,620.00	-£7,240.00	-£7,380.00	-£7,530.00
Indirect Employee Expenses	£1,750.00	£4,430.00	£4,500.00	£4,550.00	£4,610.00
Indirect Employee Expenses (inc. Occupational Health)	£13,000.00	£16,500.00	£14,500.00	£14,500.00	£14,500.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£10,070.00	£11,150.00	£11,180.00	£11,440.00	£11,700.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£360.00	£360.00	£360.00	£360.00	£360.00
Car Allowances	£330.00	£330.00	£330.00	£330.00	£330.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£150.00	£150.00	£150.00	£150.00	£150.00
Printing, Stationery & General Office Expenses	£610.00	£370.00	£370.00	£330.00	£330.00
Services	£3,000.00	£4,700.00	£4,700.00	£4,700.00	£4,700.00
Communications & Computing	£22,660.00	£30,220.00	£29,300.00	£32,890.00	£26,980.00
Expenses	£30.00	£30.00	£30.00	£30.00	£30.00
Grants & Subscriptions	£800.00	£800.00	£800.00	£800.00	£800.00
Corporate Membership of Bodies	£20,000.00	£20,000.00	£24,000.00	£24,000.00	£24,000.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£3,260.00	£1,260.00	£3,260.00	£3,260.00	£3,260.00
SUPPORT SERVICES					
Financial Services	£11,350.00	£5,800.00	£4,690.00	£4,790.00	£4,870.00
ICT Services	£18,500.00	£18,630.00	£19,060.00	£19,690.00	£20,500.00
Legal Services	£4,850.00	£4,770.00	£4,850.00	£5,050.00	£5,200.00
Departmental Administrative Expenses	£4,200.00	£4,150.00	£4,380.00	£4,270.00	£4,380.00
GROSS EXPENDITURE	£317,100.00	£378,010.00	£441,940.00	£442,990.00	£399,970.00
<u>INCOME</u>					
Recharges to Other Services	-£317,090.00	-£359,110.00	-£379,510.00	-£393,180.00	-£398,620.00
Use of Earmarked Reserve	£0.00	-£43,320.00	-£98,440.00	-£87,240.00	-£40,190.00
GROSS INCOME	-£317,090.00	-£402,430.00	-£477,950.00	-£480,420.00	-£438,810.00
NET EXPENDITURE/(INCOME)	£10.00	-£24,420.00	-£36,010.00	-£37,430.00	-£38,840.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P130 HUMAN RESOURCES					
A330 TRAINING OF EMPLOYEES					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	£100.00	£100.00	£100.00	£100.00	£100.00
Printing, Stationery & General Office Expenses	£30.00	£30.00	£30.00	£30.00	£30.00
Services	£42,140.00	£42,140.00	£42,140.00	£42,140.00	£42,140.00
Expenses	£100.00	£100.00	£100.00	£100.00	£100.00
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	£400.00	£400.00	£400.00	£400.00	£400.00
GROSS EXPENDITURE	£42,770.00	£42,770.00	£42,770.00	£42,770.00	£42,770.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£1,000.00	-£1,000.00	-£1,000.00	-£1,000.00
Recharges to Other Services	-£42,770.00	-£41,770.00	-£41,770.00	-£41,770.00	-£41,770.00
GROSS INCOME	-£42,770.00	-£42,770.00	-£42,770.00	-£42,770.00	-£42,770.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£0.00	£0.00	£0.00
Total P130 HUMAN RESOURCES	£10.00	-£24,420.00	-£36,010.00	-£37,430.00	-£38,840.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION					
R500 Elections and Electoral Register					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£127,770.00	£106,020.00	£113,800.00	£118,050.00	£123,010.00
Vacancy Savings	-£2,240.00	-£2,290.00	-£4,570.00	-£4,660.00	-£4,750.00
Indirect Employee Expenses	£780.00	£600.00	£580.00	£580.00	£590.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£12,460.00	£12,640.00	£12,800.00	£13,100.00	£13,400.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£250.00	£100.00	£100.00	£100.00	£100.00
Car Allowances	£250.00	£250.00	£250.00	£250.00	£250.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£870.00	£23,560.00	£1,510.00	£760.00	£760.00
Electoral Registration & Election Expenses	£246,290.00	£282,180.00	£315,450.00	£135,450.00	£75,450.00
Services	£0.00	£24,150.00	£0.00	£0.00	£0.00
Communications & Computing	£9,510.00	£10,480.00	£10,150.00	£11,260.00	£11,660.00
Expenses	£0.00	£700.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£180.00	£200.00	£230.00	£240.00	£250.00
SUPPORT SERVICES					
Financial Services	£18,400.00	£19,360.00	£16,620.00	£17,270.00	£17,740.00
ICT Services	£10,930.00	£11,180.00	£11,550.00	£11,960.00	£12,420.00
Chief Executive	£32,380.00	£38,580.00	£41,350.00	£42,950.00	£44,280.00
Facilities Management	£1,050.00	£1,110.00	£1,160.00	£1,200.00	£1,220.00
Worcestershire Hub	£9,010.00	£7,410.00	£8,420.00	£8,810.00	£9,120.00
Corporate Support Services	£6,880.00	£7,350.00	£7,320.00	£7,440.00	£7,540.00
Departmental Administrative Expenses	£11,750.00	£9,810.00	£9,700.00	£9,610.00	£9,810.00
GROSS EXPENDITURE	£486,520.00	£553,390.00	£546,420.00	£374,370.00	£322,850.00
<u>INCOME</u>					
Government Grants	-£23,950.00	-£29,230.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	-£76,340.00	-£36,880.00	-£240,000.00	-£60,000.00	£0.00
Customer & Client Receipts	-£900.00	-£900.00	-£910.00	-£920.00	-£930.00
Recharges to Other Services	-£4,080.00	-£2,390.00	-£2,610.00	-£2,750.00	-£2,880.00
Use of Earmarked Reserve	£0.00	-£43,870.00	£0.00	£0.00	£0.00
GROSS INCOME	-£105,270.00	-£113,270.00	-£243,520.00	-£63,670.00	-£3,810.00
NET EXPENDITURE/(INCOME)	£381,250.00	£440,120.00	£302,900.00	£310,700.00	£319,040.00
Total P136 ELECTIONS AND ELECTORAL REGISTRATION	£381,250.00	£440,120.00	£302,900.00	£310,700.00	£319,040.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION					
R505 Committee Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£169,160.00	£167,900.00	£174,860.00	£181,230.00	£186,590.00
Vacancy Savings	-£1,960.00	-£1,020.00	-£2,040.00	-£2,080.00	-£2,120.00
Indirect Employee Expenses	£320.00	£310.00	£310.00	£310.00	£320.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£4,570.00	£4,640.00	£4,690.00	£4,800.00	£4,910.00
SUPPLIES & SERVICES					
Catering	£750.00	£750.00	£750.00	£750.00	£750.00
Printing, Stationery & General Office Expenses	£1,620.00	£2,070.00	£2,070.00	£1,650.00	£1,650.00
Communications & Computing	£8,360.00	£9,110.00	£8,830.00	£9,940.00	£10,340.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£78,470.00	£78,680.00	£81,060.00	£83,550.00	£84,280.00
GROSS EXPENDITURE	£261,290.00	£262,440.00	£270,530.00	£280,150.00	£286,720.00
<u>INCOME</u>					
Recharges to Other Services	-£19,630.00	-£11,990.00	-£12,640.00	-£13,080.00	-£13,490.00
GROSS INCOME	-£19,630.00	-£11,990.00	-£12,640.00	-£13,080.00	-£13,490.00
NET EXPENDITURE/(INCOME)	£241,660.00	£250,450.00	£257,890.00	£267,070.00	£273,230.00
Total P137 COMMITTEE ADMINISTRATION	£241,660.00	£250,450.00	£257,890.00	£267,070.00	£273,230.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION					
R515 Legal Services Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£271,620.00	£282,410.00	£276,110.00	£279,020.00	£287,610.00
Vacancy Savings	-£6,400.00	-£3,200.00	-£6,400.00	-£6,530.00	-£6,660.00
Indirect Employee Expenses	£4,670.00	£4,860.00	£4,930.00	£4,970.00	£5,040.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£14,540.00	£14,750.00	£14,940.00	£15,290.00	£15,630.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£200.00	£100.00	£100.00	£100.00	£100.00
Car Allowances	£300.00	£300.00	£300.00	£300.00	£300.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£400.00	£400.00	£400.00	£400.00	£400.00
Catering	£100.00	£100.00	£100.00	£100.00	£100.00
Printing, Stationery & General Office Expenses	£1,340.00	£1,800.00	£1,800.00	£1,380.00	£1,380.00
Services	£5,300.00	£5,300.00	£5,300.00	£5,300.00	£5,300.00
Communications & Computing	£15,510.00	£17,040.00	£16,450.00	£18,790.00	£19,630.00
Expenses	£100.00	£100.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£16,000.00	£16,000.00	£16,000.00	£16,000.00	£16,000.00
SUPPORT SERVICES					
Financial Services	£18,060.00	£16,920.00	£16,780.00	£17,480.00	£17,830.00
ICT Services	£10,760.00	£10,680.00	£10,550.00	£10,910.00	£11,340.00
Human Resources	£3,280.00	£4,190.00	£5,030.00	£5,080.00	£4,580.00
Chief Executive	£10,830.00	£4,710.00	£4,790.00	£4,940.00	£5,060.00
Corporate Support Services	£6,880.00	£7,350.00	£7,320.00	£7,440.00	£7,540.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£374,190.00	£383,810.00	£374,500.00	£380,970.00	£391,180.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£7,270.00	-£7,440.00	-£7,590.00	-£7,740.00	-£7,900.00
Customer & Client Receipts	-£20,430.00	-£26,430.00	-£26,500.00	-£26,570.00	-£26,640.00
Recharges to Other Services	-£346,460.00	-£350,100.00	-£348,110.00	-£354,510.00	-£364,780.00
GROSS INCOME	-£374,160.00	-£383,970.00	-£382,200.00	-£388,820.00	-£399,320.00
NET EXPENDITURE/(INCOME)	£30.00	-£160.00	-£7,700.00	-£7,850.00	-£8,140.00
Total P140 LEGAL SERVICES ADMINISTRATION	£30.00	-£160.00	-£7,700.00	-£7,850.00	-£8,140.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P165 WRS & TS					
A422 SHARED REGULATORY SERVICES					
R634 Trading Standards					
R637 Environmental Health					
R638 Licensing Activities					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£100.00	£0.00	£0.00	£0.00
Future Corporate Pension Costs Savings	£1,580.00	£1,550.00	£1,580.00	£1,610.00	£1,650.00
Pension Deficit/Back Funding	£3,890.00	£3,800.00	£3,880.00	£3,960.00	£4,030.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£12,430.00	£18,330.00	£20,080.00	£21,170.00	£22,170.00
Cleaning & Domestic Supplies	£390.00	£450.00	£450.00	£450.00	£450.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£100.00	£0.00	£100.00	£0.00
Catering	£20.00	£50.00	£50.00	£50.00	£50.00
Printing, Stationery & General Office Expenses	£21,730.00	£13,500.00	£13,500.00	£7,140.00	£7,140.00
Services	£550.00	£550.00	£550.00	£550.00	£550.00
Legal Fees	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Communications & Computing	£50,630.00	£45,340.00	£47,750.00	£47,810.00	£47,970.00
Expenses	£3,680.00	£3,680.00	£3,830.00	£3,980.00	£4,140.00
Members Taxable & Non-Taxable Allowances	£21,300.00	£21,300.00	£22,150.00	£23,040.00	£23,960.00
Miscellaneous Expenses	£2,000.00	£1,500.00	£1,500.00	£1,500.00	£1,500.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	£21,000.00	£9,860.00	£10,100.00	£10,360.00	£10,620.00
Shared Services	£567,750.00	£559,320.00	£605,500.00	£616,920.00	£628,550.00
SUPPORT SERVICES					
Financial Services	£16,840.00	£19,370.00	£20,090.00	£20,640.00	£21,060.00
Legal Services	£16,860.00	£16,870.00	£17,310.00	£18,020.00	£18,540.00
Chief Executive	£9,940.00	£10,090.00	£10,500.00	£10,820.00	£11,150.00
Worcestershire Hub	£3,260.00	£2,910.00	£3,660.00	£3,840.00	£3,950.00
Corporate Support Services	£6,840.00	£7,280.00	£7,320.00	£7,440.00	£7,580.00
GROSS EXPENDITURE	£761,690.00	£736,950.00	£790,800.00	£800,400.00	£816,060.00
INCOME					
Government Grants	£0.00	-£3,380.00	-£3,380.00	-£3,380.00	-£3,380.00
Other Grants, Reimbursements & Contributions	-£73,430.00	-£50,660.00	-£50,630.00	-£44,450.00	-£44,530.00
Customer & Client Receipts	-£213,560.00	-£201,700.00	-£212,770.00	-£223,840.00	-£234,910.00
GROSS INCOME	-£286,990.00	-£255,740.00	-£266,780.00	-£271,670.00	-£282,820.00
NET EXPENDITURE/(INCOME)	£474,700.00	£481,210.00	£524,020.00	£528,730.00	£533,240.00
Total P165 WRS & TS	£474,700.00	£481,210.00	£524,020.00	£528,730.00	£533,240.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE					
R700 Chief Executive's Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£247,880.00	£290,670.00	£323,700.00	£336,200.00	£347,810.00
Vacancy Savings	-£5,270.00	-£3,750.00	-£7,500.00	-£7,650.00	-£7,800.00
Indirect Employee Expenses	£2,140.00	£5,920.00	£2,930.00	£3,020.00	£3,130.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£12,460.00	£12,640.00	£12,800.00	£13,100.00	£13,400.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£1,650.00	£1,650.00	£1,650.00	£1,650.00	£1,650.00
Car Allowances	£400.00	£400.00	£400.00	£400.00	£400.00
SUPPLIES & SERVICES					
Catering	£200.00	£200.00	£200.00	£200.00	£200.00
Printing, Stationery & General Office Expenses	£430.00	£150.00	£150.00	£70.00	£70.00
Communications & Computing	£10,190.00	£22,520.00	£21,920.00	£24,430.00	£24,880.00
Expenses	£3,130.00	£2,630.00	£2,130.00	£2,130.00	£2,130.00
Grants & Subscriptions	£500.00	£500.00	£500.00	£500.00	£500.00
Subscriptions	£2,900.00	£2,900.00	£2,900.00	£2,900.00	£2,900.00
Corporate Membership of Bodies	£13,030.00	£13,530.00	£14,030.00	£14,030.00	£14,030.00
Miscellaneous Expenses	£5,000.00	£41,040.00	£5,000.00	£5,000.00	£5,000.00
SUPPORT SERVICES					
Financial Services	£15,040.00	£10,340.00	£8,760.00	£9,020.00	£9,230.00
ICT Services	£9,430.00	£9,390.00	£9,620.00	£9,980.00	£10,500.00
Legal Services	£7,860.00	£8,180.00	£8,010.00	£7,950.00	£8,180.00
Human Resources	£5,070.00	£5,880.00	£6,510.00	£6,680.00	£6,500.00
Economic Prosperity and Place	£1,500.00	£1,710.00	£1,590.00	£1,630.00	£1,680.00
Corporate Support Services	£6,880.00	£7,350.00	£7,320.00	£7,440.00	£7,540.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£341,120.00	£433,850.00	£422,620.00	£438,680.00	£451,930.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£36,040.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£357,670.00	-£397,820.00	-£422,640.00	-£438,660.00	-£451,910.00
Use of Earmarked Reserve	£0.00	-£43,430.00	-£46,510.00	-£49,220.00	-£50,740.00
GROSS INCOME	-£357,670.00	-£477,290.00	-£469,150.00	-£487,880.00	-£502,650.00
NET EXPENDITURE/(INCOME)	-£16,550.00	-£43,440.00	-£46,530.00	-£49,200.00	-£50,720.00
Total P205 CHIEF EXECUTIVE	-£16,550.00	-£43,440.00	-£46,530.00	-£49,200.00	-£50,720.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P234 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£738,900.00	£855,280.00	£917,230.00	£952,290.00	£985,100.00
SUPPORT SERVICES					
Financial Services	£0.00	£910.00	£960.00	£980.00	£990.00
Departmental Administrative Expenses	£486,970.00	£520,450.00	£504,730.00	£531,690.00	£565,010.00
GROSS EXPENDITURE	£1,225,870.00	£1,376,640.00	£1,422,920.00	£1,484,960.00	£1,551,100.00
NET EXPENDITURE/(INCOME)	£1,225,870.00	£1,376,640.00	£1,422,920.00	£1,484,960.00	£1,551,100.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P234 CORPORATE COSTS					
A510 CORPORATE COSTS					
R726 Wyre Forest Forward					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	-£481,470.00	£0.00	-£418,310.00	-£577,810.00	-£655,380.00
GROSS EXPENDITURE	-£481,470.00	£0.00	-£418,310.00	-£577,810.00	-£655,380.00
NET EXPENDITURE/(INCOME)	-£481,470.00	£0.00	-£418,310.00	-£577,810.00	-£655,380.00
Total P234 CORPORATE COSTS	£744,400.00	£1,376,640.00	£1,004,610.00	£907,150.00	£895,720.00

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA)					
R735 Corporate Communications and Web					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£146,910.00	£150,550.00	£159,340.00	£165,560.00	£170,710.00
Vacancy Savings	-£3,460.00	-£1,850.00	-£3,690.00	-£3,760.00	-£3,840.00
Indirect Employee Expenses	£1,090.00	£1,200.00	£1,280.00	£1,330.00	£1,370.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£0.00	£4,640.00	£4,690.00	£4,800.00	£4,910.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£200.00	£200.00	£200.00	£200.00	£200.00
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£5,220.00	£3,220.00	£3,220.00	£3,210.00	£3,210.00
Services	£13,890.00	£15,890.00	£15,890.00	£15,890.00	£15,890.00
Publicity and Promotion / Consultation	£2,500.00	£2,500.00	£2,500.00	£2,500.00	£2,500.00
Communications & Computing	£13,240.00	£14,580.00	£14,090.00	£16,070.00	£16,780.00
SUPPORT SERVICES					
Financial Services	£2,300.00	£0.00	£0.00	£0.00	£0.00
ICT Services	£9,970.00	£9,820.00	£9,610.00	£9,930.00	£10,260.00
Human Resources	£1,050.00	£1,340.00	£1,780.00	£1,700.00	£1,200.00
GROSS EXPENDITURE	£192,960.00	£202,140.00	£208,960.00	£217,480.00	£223,240.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£600.00	-£600.00	-£700.00	-£700.00	-£700.00
Recharges to Other Services	-£192,350.00	-£201,540.00	-£208,240.00	-£216,800.00	-£222,530.00
GROSS INCOME	-£192,950.00	-£202,140.00	-£208,940.00	-£217,500.00	-£223,230.00
NET EXPENDITURE/(INCOME)	£10.00	£0.00	£20.00	-£20.00	£10.00
Total P240 COMMUNICATIONS	£10.00	£0.00	£20.00	-£20.00	£10.00

COMMUNITY AND ENVIRONMENT - SUMMARY

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE	£2,645,030.00	£2,549,350.00	£2,853,270.00	£2,952,730.00	£3,067,900.00
A002 TRADE WASTE COLLECTION	-£234,810.00	-£195,460.00	-£182,360.00	-£148,730.00	-£118,150.00
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	-£155,800.00	-£226,270.00	-£195,080.00	-£183,590.00	-£172,610.00
	£2,254,420.00	£2,127,620.00	£2,475,830.00	£2,620,410.00	£2,777,140.00
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES	-£587,050.00	-£538,760.00	-£497,350.00	-£535,080.00	-£575,380.00
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT	£222,910.00	£301,380.00	£275,400.00	£308,350.00	£266,430.00
	-£364,140.00	-£237,380.00	-£221,950.00	-£226,730.00	-£308,950.00
P015 CEMETERIES					
A030 CEMETERY	£95,180.00	£78,280.00	£103,470.00	£112,900.00	£121,820.00
	£95,180.00	£78,280.00	£103,470.00	£112,900.00	£121,820.00
P023 COMMUNITY DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT	£14,050.00	£8,780.00	£8,970.00	£9,300.00	£9,610.00
	£14,050.00	£8,780.00	£8,970.00	£9,300.00	£9,610.00
P030 MUSEUM AND TIC					
A050 MUSEUM STORE	£65,240.00	£62,940.00	£67,680.00	£68,630.00	£69,610.00
A055 BEWDLEY MUSEUM	£452,850.00	£419,040.00	£464,130.00	£481,700.00	£498,320.00
A200 GUILDHALL, BEWDLEY	£26,460.00	£32,820.00	£33,430.00	£34,530.00	£35,440.00
	£544,550.00	£514,800.00	£565,240.00	£584,860.00	£603,370.00
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE	-£94,640.00	-£95,690.00	-£95,650.00	-£95,600.00	-£95,590.00
A076 BEWDLEY LEISURE CENTRE	£60,840.00	£60,140.00	£63,160.00	£64,620.00	£65,910.00
A080 STOURPORT SPORTS CLUB	£33,820.00	£24,670.00	£25,250.00	£26,020.00	£26,740.00
A110 STOURPORT COMMUNITY CENTRE	£20.00	£0.00	£0.00	£0.00	£0.00
	£40.00	-£10,880.00	-£7,240.00	-£4,960.00	-£2,940.00
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	£431,040.00	£468,910.00	£543,420.00	£562,460.00	£580,380.00
	£431,040.00	£468,910.00	£543,420.00	£562,460.00	£580,380.00
P040 ALLOTMENTS					
A120 ALLOTMENTS	-£3,180.00	-£3,210.00	-£3,250.00	-£3,310.00	-£3,360.00
	-£3,180.00	-£3,210.00	-£3,250.00	-£3,310.00	-£3,360.00
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES	£46,660.00	£13,540.00	£18,880.00	£18,560.00	£18,950.00
A085 SPORTS PITCHES AND FACILITIES	£45,650.00	£48,780.00	£49,370.00	£49,970.00	£50,400.00
A125 PARKS AND GREEN SPACES	£1,045,420.00	£1,027,440.00	£1,134,310.00	£1,185,840.00	£1,262,390.00
A150 STREET FURNITURE AND NAMEPLATES	£19,070.00	£20,860.00	£21,550.00	£21,890.00	£22,590.00
A155 HIGHWAYS GENERAL CLEANSING	£909,290.00	£921,170.00	£1,107,050.00	£1,154,010.00	£1,117,610.00
A160 HIGHWAYS MAINTENANCE OF VERGES	£67,220.00	£46,010.00	£81,260.00	£90,180.00	£96,600.00
A165 HIGHWAYS RESIDUAL FUNCTION	£930.00	£960.00	£910.00	£950.00	£970.00
	£2,134,240.00	£2,078,760.00	£2,413,330.00	£2,521,400.00	£2,569,510.00
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE	£31,280.00	£5,000.00	£0.00	£0.00	£0.00
A222 OTHER COMMERCIAL TRADING ACCOUNTS	£28,950.00	£139,070.00	£0.00	£0.00	£0.00
	£60,230.00	£144,070.00	£0.00	£0.00	£0.00
P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION/DEPOT MANAGEMENT					
A258 DEPOT MANAGEMENT	£10,120.00	£5,980.00	£6,000.00	£6,010.00	£5,990.00
	£10,120.00	£5,980.00	£6,000.00	£6,010.00	£5,990.00
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY	£163,420.00	£119,780.00	£183,670.00	£184,530.00	£185,750.00
A496 EXTERNAL FUNDING	£2,960.00	£3,310.00	£3,480.00	£3,590.00	£3,640.00
	£166,380.00	£123,090.00	£187,150.00	£188,120.00	£189,390.00
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY	£33,000.00	£33,000.00	£33,000.00	£33,000.00	£33,000.00
	£33,000.00	£33,000.00	£33,000.00	£33,000.00	£33,000.00
P225 CORPORATE COSTS					
A382 CORPORATE COSTS	£57,500.00	£57,500.00	£57,500.00	£57,500.00	£57,500.00
A383 COMMUNITY LOTTERY	£2,640.00	£2,790.00	£2,830.00	£2,880.00	£2,890.00
	£60,140.00	£60,290.00	£60,330.00	£60,380.00	£60,390.00
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINE	£46,240.00	£41,810.00	£45,140.00	£45,020.00	£44,950.00
	£46,240.00	£41,810.00	£45,140.00	£45,020.00	£44,950.00

Total S11 COMMUNITY AND ENVIRONMENT	£5,482,310.00	£5,433,920.00	£6,209,440.00	£6,508,860.00	£6,680,300.00
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COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
R001 Waste Transfer Station					
R002 Domestic Waste & Recycling					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£1,776,870.00	£1,645,950.00	£1,893,790.00	£1,961,500.00	£2,020,360.00
Vacancy Savings	-£36,960.00	-£20,600.00	-£41,190.00	-£42,010.00	-£42,860.00
Indirect Employee Expenses	£7,430.00	£7,100.00	£7,440.00	£7,460.00	£7,530.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£12,170.00	£11,250.00	£11,140.00	£11,390.00	£11,650.00
Cleaning & Domestic Supplies	£25,000.00	£35,000.00	£35,000.00	£35,000.00	£35,000.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£546,260.00	£554,080.00	£568,560.00	£589,130.00	£607,720.00
Transport Insurance	£24,120.00	£24,480.00	£26,180.00	£27,540.00	£28,900.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£5,000.00	£5,000.00	£5,000.00	£5,000.00	£5,000.00
Equipment, Furniture & Materials - External	£2,300.00	£2,300.00	£2,300.00	£2,300.00	£2,300.00
Equipment, Furniture & Materials - Trade Bins	£0.00	£1,820.00	£1,820.00	£1,820.00	£1,820.00
Clothing, Uniforms and Laundry	£7,590.00	£15,200.00	£12,700.00	£12,700.00	£12,700.00
Services	£0.00	£4,500.00	£500.00	£500.00	£1,400.00
Services - Other	£3,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Communications & Computing	£18,110.00	£20,740.00	£20,900.00	£23,550.00	£24,520.00
Grants & Subscriptions	£1,750.00	£0.00	£0.00	£0.00	£0.00
Food Hygiene Training Expenditure	£1,570.00	£1,510.00	£23,510.00	£23,950.00	£24,090.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£8,000.00	£8,000.00	£8,000.00	£8,000.00	£8,000.00
SUPPORT SERVICES					
Financial Services	£9,990.00	£13,220.00	£12,730.00	£13,220.00	£13,320.00
Human Resources	£20,250.00	£27,230.00	£33,430.00	£33,730.00	£29,960.00
Community Well-Being and Environment - Depot	£6,240.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£75,020.00	£55,610.00	£64,450.00	£68,020.00	£70,840.00
CAPITAL CHARGES					
Depreciation	£299,860.00	£309,120.00	£331,710.00	£339,320.00	£379,450.00
GROSS EXPENDITURE	£2,813,570.00	£2,724,510.00	£3,020,970.00	£3,125,120.00	£3,244,700.00
<u>INCOME</u>					
Customer & Client Receipts	-£32,070.00	-£47,070.00	-£32,070.00	-£32,070.00	-£32,070.00
Recharges	-£136,470.00	-£128,090.00	-£135,630.00	-£140,320.00	-£144,730.00
GROSS INCOME	-£168,540.00	-£175,160.00	-£167,700.00	-£172,390.00	-£176,800.00
NET EXPENDITURE/(INCOME)	£2,645,030.00	£2,549,350.00	£2,853,270.00	£2,952,730.00	£3,067,900.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P001 WASTE COLLECTION					
A002 TRADE WASTE COLLECTION					
R003 Trade Waste Collection					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£222,420.00	£184,450.00	£271,060.00	£282,060.00	£290,780.00
Vacancy Savings	-£3,320.00	-£1,780.00	-£3,560.00	-£3,630.00	-£3,700.00
Indirect Employee Expenses	£590.00	£560.00	£570.00	£570.00	£570.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£3,840.00	£6,420.00	£6,360.00	£6,500.00	£6,650.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£73,520.00	£65,100.00	£67,430.00	£69,700.00	£72,170.00
Transport Insurance	£2,680.00	£1,440.00	£1,540.00	£1,620.00	£1,700.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Trade Bins	£0.00	£540.00	£0.00	£0.00	£0.00
Clothing, Uniforms and Laundry	£1,500.00	£1,500.00	£1,500.00	£1,500.00	£1,500.00
Services	£10,200.00	£7,500.00	£10,200.00	£10,200.00	£10,200.00
Services - WCC Tipping Cost	£315,000.00	£285,980.00	£305,550.00	£320,830.00	£336,860.00
Communications & Computing	£1,700.00	£1,860.00	£1,810.00	£2,030.00	£2,110.00
Food Hygiene Training Expenditure	£0.00	£0.00	£2,770.00	£2,810.00	£2,840.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	£25,450.00	£18,070.00	£18,800.00	£19,350.00	£19,930.00
SUPPORT SERVICES					
Financial Services	£5,700.00	£7,750.00	£7,490.00	£7,720.00	£7,870.00
Legal Services	£1,410.00	£1,390.00	£1,490.00	£1,550.00	£1,590.00
Departmental Administrative Expenses	£47,730.00	£67,970.00	£68,950.00	£73,220.00	£76,010.00
CAPITAL CHARGES					
Depreciation	£50,060.00	£50,860.00	£50,860.00	£50,860.00	£50,860.00
GROSS EXPENDITURE	£758,480.00	£699,610.00	£812,820.00	£846,890.00	£877,940.00
<u>INCOME</u>					
Customer & Client Receipts	-£2,000.00	£0.00	£0.00	£0.00	£0.00
Trade Waste Income	-£960,000.00	-£865,000.00	-£960,000.00	-£960,000.00	-£960,000.00
Recharges	-£31,290.00	-£35,090.00	-£35,180.00	-£35,620.00	-£36,090.00
GROSS INCOME	-£993,290.00	-£900,090.00	-£995,180.00	-£995,620.00	-£996,090.00
NET EXPENDITURE/(INCOME)	-£234,810.00	-£200,480.00	-£182,360.00	-£148,730.00	-£118,150.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P001 WASTE COLLECTION					
A005 KERBSIDE RECYCLING (RECYCLED MATTER)					
R005 Garden Waste Collection Service					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£169,030.00	£164,790.00	£172,950.00	£178,440.00	£183,960.00
Vacancy Savings	-£2,920.00	-£1,530.00	-£3,060.00	-£3,120.00	-£3,180.00
Indirect Employee Expenses	£440.00	£420.00	£420.00	£430.00	£430.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£3,840.00	£6,470.00	£6,410.00	£6,550.00	£6,700.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£23,680.00	£46,080.00	£47,770.00	£49,410.00	£51,190.00
Transport Insurance	£4,020.00	£2,880.00	£3,080.00	£3,240.00	£3,400.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£1,360.00	£0.00	£0.00	£0.00
Services	£29,200.00	£48,660.00	£49,010.00	£50,810.00	£52,440.00
Communications & Computing	£1,130.00	£1,250.00	£1,200.00	£1,380.00	£1,440.00
Food Hygiene Training Expenditure	£0.00	£0.00	£2,770.00	£2,810.00	£2,840.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	£50,920.00	£18,070.00	£18,790.00	£19,360.00	£19,940.00
SUPPORT SERVICES					
Financial Services	£5,700.00	£7,750.00	£7,490.00	£7,720.00	£7,870.00
Departmental Administrative Expenses	£26,460.00	£23,470.00	£24,030.00	£25,320.00	£26,300.00
CAPITAL CHARGES					
Depreciation	£32,700.00	£24,060.00	£24,060.00	£24,060.00	£24,060.00
GROSS EXPENDITURE	£344,200.00	£343,730.00	£354,920.00	£366,410.00	£377,390.00
<u>INCOME</u>					
Customer & Client Receipts	-£500,000.00	-£570,000.00	-£550,000.00	-£550,000.00	-£550,000.00
GROSS INCOME	-£500,000.00	-£570,000.00	-£550,000.00	-£550,000.00	-£550,000.00
NET EXPENDITURE/(INCOME)	-£155,800.00	-£226,270.00	-£195,080.00	-£183,590.00	-£172,610.00
Total P001 WASTE COLLECTION	£2,254,420.00	£2,122,600.00	£2,475,830.00	£2,620,410.00	£2,777,140.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES					
R185 Car Parks General					
R189 Weavers Wharf Car Park					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£254,070.00	£234,520.00	£356,980.00	£343,300.00	£326,960.00
Vacancy Savings	-£2,970.00	-£1,600.00	-£3,200.00	-£3,260.00	-£3,330.00
Indirect Employee Expenses	£7,650.00	£9,210.00	£10,200.00	£10,670.00	£11,180.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£6,460.00	£2,520.00	£2,580.00	£2,650.00	£2,720.00
Repairs, Alterations & Maintenance of Grounds	£84,610.00	£74,660.00	£81,330.00	£82,800.00	£84,630.00
Energy Costs	£20,600.00	£28,000.00	£28,840.00	£29,700.00	£30,600.00
Non-Domestic Rates	£264,370.00	£222,330.00	£228,970.00	£235,840.00	£242,890.00
Water Services	£17,000.00	£17,000.00	£17,000.00	£17,000.00	£17,000.00
Apportionment of Expenses of Operational Buildings	£3,840.00	£9,040.00	£9,090.00	£9,290.00	£9,500.00
Cleaning & Domestic Supplies	£146,350.00	£150,410.00	£150,820.00	£152,680.00	£154,690.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£3,300.00	£3,110.00	£3,190.00	£3,270.00	£3,360.00
Recharges need new code	£0.00	£10,820.00	£10,820.00	£10,820.00	£10,820.00
Public Transport	£20.00	£20.00	£20.00	£20.00	£20.00
Transport Insurance	£1,340.00	£1,440.00	£1,540.00	£1,620.00	£1,700.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£43,940.00	£31,940.00	£31,940.00	£31,940.00	£31,940.00
Clothing, Uniforms and Laundry	£2,750.00	£2,750.00	£2,750.00	£2,750.00	£2,750.00
Printing, Stationery & General Office Expenses	£150.00	£1,150.00	£1,150.00	£1,150.00	£1,150.00
Services	£49,930.00	£70,990.00	£71,050.00	£71,080.00	£71,120.00
Communications & Computing	£9,050.00	£9,150.00	£9,090.00	£9,290.00	£9,380.00
Food Hygiene Training Expenditure	£0.00	£0.00	£2,770.00	£2,810.00	£2,840.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£44,060.00	£44,940.00	£44,990.00	£45,040.00	£45,090.00
SUPPORT SERVICES					
Financial Services	£20,090.00	£22,140.00	£19,500.00	£20,230.00	£20,360.00
Legal Services	£5,370.00	£5,370.00	£5,500.00	£5,740.00	£5,910.00
Human Resources	£2,230.00	£2,850.00	£3,250.00	£3,380.00	£3,380.00
Facilities Management	£1,530.00	£1,580.00	£1,640.00	£1,690.00	£1,740.00
Worcestershire Hub	£2,740.00	£2,910.00	£3,150.00	£3,300.00	£3,400.00
Community Well-Being and Environment - Depot	£2,780.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£36,570.00	£30,730.00	£34,960.00	£36,810.00	£38,260.00
CAPITAL CHARGES					
Depreciation	£1,620.00	£1,620.00	£1,620.00	£1,620.00	£1,620.00
GROSS EXPENDITURE	£1,029,450.00	£989,600.00	£1,131,540.00	£1,133,230.00	£1,131,680.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£10,000.00	-£10,000.00	-£10,000.00	-£10,000.00	-£10,000.00
Customer & Client Receipts	-£1,584,920.00	-£1,476,350.00	-£1,561,520.00	-£1,598,520.00	-£1,635,520.00
Recharges to Other Services	-£21,580.00	-£38,960.00	-£54,320.00	-£56,740.00	-£58,490.00
Recharges	£0.00	-£3,050.00	-£3,050.00	-£3,050.00	-£3,050.00
GROSS INCOME	-£1,616,500.00	-£1,528,360.00	-£1,628,890.00	-£1,668,310.00	-£1,707,060.00
NET EXPENDITURE/(INCOME)	-£587,050.00	-£538,760.00	-£497,350.00	-£535,080.00	-£575,380.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT					
R193 Civil and Environmental Enforcement					
R260 Environmental Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£221,070.00	£244,480.00	£345,390.00	£352,720.00	£284,880.00
Vacancy Savings	-£1,890.00	-£2,350.00	-£4,690.00	-£4,780.00	-£4,880.00
Indirect Employee Expenses	£760.00	£1,860.00	£1,220.00	£1,100.00	£850.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£30,710.00	£24,750.00	£24,390.00	£24,940.00	£25,480.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£6,960.00	£10,670.00	£10,960.00	£11,220.00	£11,500.00
Public Transport	£20.00	£20.00	£20.00	£20.00	£20.00
Transport Insurance	£2,680.00	£4,320.00	£4,620.00	£4,860.00	£5,100.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£16,500.00	£16,500.00	£16,500.00	£16,500.00	£16,500.00
Clothing, Uniforms and Laundry	£800.00	£800.00	£800.00	£800.00	£800.00
Services	£2,610.00	£2,810.00	£2,610.00	£2,610.00	£2,610.00
Communications & Computing	£9,450.00	£11,190.00	£10,710.00	£10,590.00	£9,760.00
Expenses	£10.00	£10.00	£10.00	£10.00	£10.00
Food Hygiene Training Expenditure	£0.00	£0.00	£2,770.00	£2,810.00	£2,840.00
Miscellaneous Expenses	£0.00	£34,210.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£24,850.00	£27,140.00	£27,140.00	£27,140.00	£27,140.00
Wychavon District Council	£2,040.00	£2,500.00	£2,550.00	£2,600.00	£2,650.00
SUPPORT SERVICES					
Financial Services	£7,780.00	£8,840.00	£8,590.00	£8,870.00	£9,030.00
Legal Services	£4,940.00	£4,870.00	£5,190.00	£5,400.00	£5,570.00
Human Resources	£4,430.00	£5,740.00	£6,530.00	£6,770.00	£6,760.00
Community Well-Being and Environment - Depot	£2,080.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£38,700.00	£59,210.00	£59,930.00	£62,970.00	£65,370.00
CAPITAL CHARGES					
Depreciation	£4,990.00	£12,570.00	£8,950.00	£7,570.00	£7,570.00
GROSS EXPENDITURE	£379,490.00	£470,140.00	£534,190.00	£544,720.00	£479,560.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£2,400.00	-£2,400.00	-£2,400.00	-£2,400.00	-£2,400.00
Customer & Client Receipts	-£110,000.00	-£80,500.00	-£100,000.00	-£100,000.00	-£100,000.00
Recharges to Other Services	-£44,180.00	-£78,090.00	-£148,620.00	-£126,200.00	-£102,960.00
Recharges	£0.00	-£7,770.00	-£7,770.00	-£7,770.00	-£7,770.00
GROSS INCOME	-£156,580.00	-£168,760.00	-£258,790.00	-£236,370.00	-£213,130.00
NET EXPENDITURE/(INCOME)	£222,910.00	£301,380.00	£275,400.00	£308,350.00	£266,430.00
Total P010 OPERATIONAL SERVICES - PARKING AND	-£364,140.00	-£237,380.00	-£221,950.00	-£226,730.00	-£308,950.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P015 CEMETERIES					
A030 CEMETERY					
R040 Cemetery					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£7,610.00	£5,090.00	£8,090.00	£8,420.00	£8,740.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£9,980.00	£9,980.00	£10,230.00	£10,490.00	£10,750.00
Repairs, Alterations & Maintenance of Grounds	£93,940.00	£79,780.00	£96,540.00	£101,110.00	£104,940.00
Energy Costs	£570.00	£770.00	£800.00	£810.00	£840.00
Non-Domestic Rates	£3,970.00	£3,900.00	£4,020.00	£4,140.00	£4,260.00
Water Services	£600.00	£800.00	£800.00	£800.00	£800.00
Fixtures & Fittings	£170.00	£100.00	£100.00	£100.00	£100.00
Apportionment of Expenses of Operational Buildings	£3,840.00	£4,830.00	£4,780.00	£4,890.00	£5,000.00
Cleaning & Domestic Supplies	£200.00	£250.00	£250.00	£250.00	£250.00
Premises Insurance	£640.00	£210.00	£210.00	£240.00	£250.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£500.00	£500.00	£500.00	£500.00	£500.00
Printing, Stationery & General Office Expenses	£10.00	£10.00	£10.00	£10.00	£10.00
Services	£12,000.00	£12,000.00	£12,000.00	£12,000.00	£12,000.00
Communications & Computing	£6,040.00	£6,040.00	£6,040.00	£6,040.00	£6,040.00
Miscellaneous Expenses	£750.00	£750.00	£750.00	£750.00	£750.00
SUPPORT SERVICES					
Financial Services	£2,400.00	£2,670.00	£2,750.00	£2,810.00	£2,880.00
Legal Services	£1,140.00	£1,080.00	£1,080.00	£1,120.00	£1,160.00
Facilities Management	£770.00	£800.00	£830.00	£840.00	£880.00
Departmental Administrative Expenses	£4,470.00	£3,140.00	£4,750.00	£5,030.00	£5,260.00
CAPITAL CHARGES					
Depreciation	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
GROSS EXPENDITURE	£150,600.00	£133,700.00	£155,530.00	£161,350.00	£166,410.00
<u>INCOME</u>					
Customer & Client Receipts	-£55,420.00	-£55,420.00	-£52,060.00	-£48,450.00	-£44,590.00
GROSS INCOME	-£55,420.00	-£55,420.00	-£52,060.00	-£48,450.00	-£44,590.00
NET EXPENDITURE/(INCOME)	£95,180.00	£78,280.00	£103,470.00	£112,900.00	£121,820.00
Total P015 CEMETERIES	£95,180.00	£78,280.00	£103,470.00	£112,900.00	£121,820.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P023 COMMUNITY DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£8,850.00	£5,430.00	£5,650.00	£5,820.00	£6,000.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£5,200.00	£3,350.00	£3,320.00	£3,480.00	£3,610.00
GROSS EXPENDITURE	£14,050.00	£8,780.00	£8,970.00	£9,300.00	£9,610.00
NET EXPENDITURE/(INCOME)	£14,050.00	£8,780.00	£8,970.00	£9,300.00	£9,610.00
Total P023 COMMUNITY DEVELOPMENT	£14,050.00	£8,780.00	£8,970.00	£9,300.00	£9,610.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P030 MUSEUM AND TIC					
A050 MUSEUM STORE					
R060 Museum Store					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£21,180.00	£17,790.00	£22,090.00	£22,770.00	£23,470.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£1,560.00	£1,560.00	£1,600.00	£1,640.00	£1,680.00
Energy Costs	£1,950.00	£2,550.00	£2,630.00	£2,710.00	£2,790.00
Rents	£35,750.00	£35,750.00	£35,750.00	£35,750.00	£35,750.00
Fixtures & Fittings	£730.00	£730.00	£730.00	£730.00	£730.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£1,460.00	£1,460.00	£1,460.00	£1,460.00	£1,460.00
Services	£2,610.00	£3,100.00	£3,420.00	£3,570.00	£3,730.00
GROSS EXPENDITURE	£65,240.00	£62,940.00	£67,680.00	£68,630.00	£69,610.00
NET EXPENDITURE/(INCOME)	£65,240.00	£62,940.00	£67,680.00	£68,630.00	£69,610.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£318,500.00	£285,920.00	£340,630.00	£352,120.00	£363,840.00
Indirect Employee Expenses	£3,710.00	£3,590.00	£3,760.00	£3,840.00	£3,950.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£28,070.00	£60,570.00	£28,770.00	£29,490.00	£30,230.00
Repairs, Alterations & Maintenance of Grounds	£10,490.00	£13,320.00	£13,620.00	£13,780.00	£14,100.00
Energy Costs	£33,370.00	£44,060.00	£38,320.00	£39,480.00	£40,640.00
Rents	£540.00	£1,130.00	£1,130.00	£1,130.00	£1,130.00
Non-Domestic Rates	£1,510.00	£1,330.00	£1,370.00	£1,410.00	£1,450.00
Water Services	£4,340.00	£4,910.00	£4,910.00	£4,910.00	£4,910.00
Fixtures & Fittings	£1,400.00	£1,400.00	£1,400.00	£1,400.00	£1,400.00
Cleaning & Domestic Supplies	£17,510.00	£17,490.00	£17,530.00	£17,710.00	£17,920.00
Premises Insurance	£8,400.00	£4,540.00	£4,460.00	£5,110.00	£5,360.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£0.00	£50.00	£50.00	£50.00	£50.00
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£37,300.00	£38,460.00	£37,300.00	£37,300.00	£37,300.00
Catering	£150.00	£150.00	£150.00	£150.00	£150.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£2,580.00	£2,570.00	£2,570.00	£2,440.00	£2,440.00
Services	£14,390.00	£11,080.00	£11,240.00	£11,320.00	£11,410.00
Communications & Computing	£20,640.00	£11,370.00	£10,990.00	£12,490.00	£13,020.00
Grants & Subscriptions	£25,340.00	£37,170.00	£25,340.00	£25,340.00	£25,340.00
Miscellaneous Expenses	£2,500.00	£2,500.00	£2,500.00	£2,500.00	£2,500.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	£90.00	£90.00	£90.00	£90.00	£90.00
SUPPORT SERVICES					
Financial Services	£31,170.00	£37,900.00	£38,810.00	£40,030.00	£41,220.00
ICT Services	£9,950.00	£10,180.00	£10,550.00	£10,910.00	£11,370.00
Legal Services	£1,140.00	£1,080.00	£1,080.00	£1,120.00	£1,160.00
Human Resources	£5,760.00	£6,620.00	£7,200.00	£7,480.00	£7,550.00
Facilities Management	£6,130.00	£6,340.00	£6,570.00	£6,770.00	£6,980.00
Community Well-Being and Environment - Depot	£4,860.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£8,380.00	£7,060.00	£4,440.00	£4,660.00	£4,840.00
CAPITAL CHARGES					
Depreciation	£22,840.00	£23,490.00	£23,490.00	£23,490.00	£23,490.00
GROSS EXPENDITURE	£622,110.00	£635,420.00	£639,320.00	£657,570.00	£674,890.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£1,740.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£148,080.00	-£153,100.00	-£153,100.00	-£153,100.00	-£153,100.00
Recharges to Other Services	-£21,180.00	-£17,790.00	-£22,090.00	-£22,770.00	-£23,470.00
Use of Earmarked Reserve	£0.00	-£43,750.00	£0.00	£0.00	£0.00
GROSS INCOME	-£169,260.00	-£216,380.00	-£175,190.00	-£175,870.00	-£176,570.00
NET EXPENDITURE/(INCOME)	£452,850.00	£419,040.00	£464,130.00	£481,700.00	£498,320.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P030 MUSEUM AND TIC					
A200 GUILDHALL, BEWDLEY					
R223 Guildhall Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£7,040.00	£7,040.00	£7,220.00	£7,390.00	£7,580.00
Energy Costs	£7,620.00	£9,800.00	£10,100.00	£10,390.00	£10,710.00
Non-Domestic Rates	£0.00	£4,250.00	£4,370.00	£4,510.00	£4,650.00
Water Services	£1,600.00	£1,700.00	£1,700.00	£1,700.00	£1,700.00
Cleaning & Domestic Supplies	£460.00	£460.00	£460.00	£460.00	£460.00
Premises Insurance	£3,640.00	£2,570.00	£2,500.00	£2,890.00	£3,040.00
SUPPORT SERVICES					
Facilities Management	£3,350.00	£3,520.00	£3,600.00	£3,710.00	£3,820.00
CAPITAL CHARGES					
Depreciation	£3,410.00	£4,140.00	£4,140.00	£4,140.00	£4,140.00
GROSS EXPENDITURE	£27,120.00	£33,480.00	£34,090.00	£35,190.00	£36,100.00
<u>INCOME</u>					
Customer & Client Receipts	-£660.00	-£660.00	-£660.00	-£660.00	-£660.00
GROSS INCOME	-£660.00	-£660.00	-£660.00	-£660.00	-£660.00
NET EXPENDITURE/(INCOME)	£26,460.00	£32,820.00	£33,430.00	£34,530.00	£35,440.00
Total P030 MUSEUM AND TIC	£544,550.00	£514,800.00	£565,240.00	£584,860.00	£603,370.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE					
R080 Wyre Forest Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£3,560.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Miscellaneous Expenses	£154,500.00	£150,000.00	£150,000.00	£150,000.00	£150,000.00
SUPPORT SERVICES					
Financial Services	£1,200.00	£1,330.00	£1,370.00	£1,420.00	£1,430.00
Departmental Administrative Expenses	£2,090.00	£0.00	£0.00	£0.00	£0.00
CAPITAL CHARGES					
Depreciation	£366,570.00	£397,280.00	£397,280.00	£397,280.00	£397,280.00
GROSS EXPENDITURE	£527,920.00	£548,610.00	£548,650.00	£548,700.00	£548,710.00
<u>INCOME</u>					
Customer & Client Receipts	-£622,560.00	-£644,300.00	-£644,300.00	-£644,300.00	-£644,300.00
GROSS INCOME	-£622,560.00	-£644,300.00	-£644,300.00	-£644,300.00	-£644,300.00
NET EXPENDITURE/(INCOME)	-£94,640.00	-£95,690.00	-£95,650.00	-£95,600.00	-£95,590.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P034 SPORTS AND PHYSICAL RECREATION					
A076 BEWDLEY LEISURE CENTRE					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£3,560.00	£0.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£12,640.00	£12,640.00	£12,960.00	£13,280.00	£13,610.00
Repairs, Alterations & Maintenance of Grounds	£9,740.00	£11,760.00	£14,090.00	£14,750.00	£15,240.00
Premises Insurance	£1,000.00	£810.00	£810.00	£870.00	£910.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£11,180.00	£12,290.00	£12,660.00	£13,040.00	£13,430.00
SUPPORT SERVICES					
Legal Services	£1,140.00	£1,080.00	£1,080.00	£1,120.00	£1,160.00
Departmental Administrative Expenses	£2,090.00	£0.00	£0.00	£0.00	£0.00
CAPITAL CHARGES					
Depreciation	£29,560.00	£31,630.00	£31,630.00	£31,630.00	£31,630.00
GROSS EXPENDITURE	£70,910.00	£70,210.00	£73,230.00	£74,690.00	£75,980.00
<u>INCOME</u>					
Customer & Client Receipts	-£10,070.00	-£10,070.00	-£10,070.00	-£10,070.00	-£10,070.00
GROSS INCOME	-£10,070.00	-£10,070.00	-£10,070.00	-£10,070.00	-£10,070.00
NET EXPENDITURE/(INCOME)	£60,840.00	£60,140.00	£63,160.00	£64,620.00	£65,910.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P034 SPORTS AND PHYSICAL RECREATION					
A080 STOURPORT SPORTS CLUB					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£10,680.00	£4,660.00	£4,910.00	£5,060.00	£5,220.00
SUPPLIES & SERVICES					
Grants & Subscriptions	£14,790.00	£15,090.00	£15,470.00	£15,860.00	£16,250.00
SUPPORT SERVICES					
Legal Services	£2,070.00	£2,040.00	£1,990.00	£2,070.00	£2,130.00
Departmental Administrative Expenses	£6,280.00	£2,880.00	£2,880.00	£3,030.00	£3,140.00
GROSS EXPENDITURE	£33,820.00	£24,670.00	£25,250.00	£26,020.00	£26,740.00
NET EXPENDITURE/(INCOME)	£33,820.00	£24,670.00	£25,250.00	£26,020.00	£26,740.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P034 SPORTS AND PHYSICAL RECREATION					
A110 STOURPORT COMMUNITY CENTRE					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Premises Insurance	£20.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£20.00	£0.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
Customer & Client Receipts	£0.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	£0.00	£0.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£20.00	£0.00	£0.00	£0.00	£0.00
Total P034 SPORTS AND PHYSICAL RECREATION	£40.00	-£10,880.00	-£7,240.00	-£4,960.00	-£2,940.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE					
R163 Nature Reserves					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£184,620.00	£256,970.00	£290,150.00	£272,070.00	£280,430.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£0.00	£153,070.00	£0.00	£0.00	£0.00
Repairs, Alterations & Maintenance of Grounds	£115,080.00	£99,970.00	£123,930.00	£128,890.00	£132,600.00
Water Services	£180.00	£180.00	£180.00	£180.00	£180.00
Apportionment of Expenses of Operational Buildings	£11,520.00	£14,480.00	£14,350.00	£14,670.00	£14,990.00
Premises Insurance	£20.00	£10.00	£10.00	£10.00	£10.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£12,390.00	£11,470.00	£11,810.00	£12,140.00	£12,490.00
Transport Insurance	£2,680.00	£2,880.00	£3,080.00	£3,240.00	£3,400.00
Car Allowances	£150.00	£150.00	£150.00	£150.00	£150.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£2,600.00	£15,320.00	£2,600.00	£2,600.00	£2,600.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£4,110.00	£4,110.00	£4,110.00	£4,110.00	£4,110.00
Services	£3,010.00	£4,800.00	£5,120.00	£5,310.00	£5,490.00
Communications & Computing	£650.00	£250.00	£250.00	£250.00	£250.00
Expenses	£0.00	£50.00	£50.00	£50.00	£50.00
Grants & Subscriptions	£2,500.00	£100,080.00	£2,500.00	£2,500.00	£2,500.00
Food Hygiene Training Expenditure	£0.00	£0.00	£2,770.00	£2,810.00	£2,840.00
SUPPORT SERVICES					
Financial Services	£12,180.00	£13,580.00	£14,060.00	£14,430.00	£14,760.00
Legal Services	£910.00	£930.00	£890.00	£930.00	£960.00
Departmental Administrative Expenses	£94,310.00	£88,910.00	£88,770.00	£93,190.00	£96,710.00
CAPITAL CHARGES					
Depreciation	£7,340.00	£7,340.00	£3,930.00	£3,930.00	£4,860.00
GROSS EXPENDITURE	£455,250.00	£775,550.00	£569,710.00	£562,460.00	£580,380.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£24,160.00	-£167,170.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£50.00	-£2,880.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£136,590.00	-£26,290.00	£0.00	£0.00
GROSS INCOME	-£24,210.00	-£306,640.00	-£26,290.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£431,040.00	£468,910.00	£543,420.00	£562,460.00	£580,380.00
Total P039 COUNTRYSIDE AND CONSERVATION SER	£431,040.00	£468,910.00	£543,420.00	£562,460.00	£580,380.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24 Original	2023/24 Revised	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
P040 ALLOTMENTS					
A120 ALLOTMENTS					
R155 Allotments					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£210.00	£180.00	£220.00	£220.00	£240.00
GROSS EXPENDITURE	£210.00	£180.00	£220.00	£220.00	£240.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£3,390.00	-£3,390.00	-£3,470.00	-£3,530.00	-£3,600.00
GROSS INCOME	-£3,390.00	-£3,390.00	-£3,470.00	-£3,530.00	-£3,600.00
NET EXPENDITURE/(INCOME)	-£3,180.00	-£3,210.00	-£3,250.00	-£3,310.00	-£3,360.00
Total P040 ALLOTMENTS	-£3,180.00	-£3,210.00	-£3,250.00	-£3,310.00	-£3,360.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£35,720.00	£520.00	£3,340.00	£3,530.00	£3,700.00
Vacancy Savings	-£770.00	£0.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£17,950.00	£10,000.00	£10,250.00	£10,510.00	£10,770.00
Energy Costs	£3,240.00	-£450.00	£410.00	£430.00	£440.00
Water Services	£8,000.00	£2,500.00	£2,500.00	£2,500.00	£2,500.00
Cleaning & Domestic Supplies	£8,600.00	£30,210.00	£30,280.00	£30,590.00	£30,930.00
Premises Insurance	£140.00	£10.00	£10.00	£10.00	£10.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Plant	£0.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£5,000.00	£4,000.00	£4,000.00	£4,000.00	£4,000.00
Clothing, Uniforms and Laundry	£100.00	£100.00	£100.00	£100.00	£100.00
Communications & Computing	£80.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£2,400.00	£2,670.00	£2,750.00	£2,810.00	£2,880.00
Facilities Management	£2,300.00	£2,390.00	£2,460.00	£2,530.00	£2,610.00
Departmental Administrative Expenses	£1,880.00	£320.00	£1,960.00	£2,100.00	£2,230.00
CAPITAL CHARGES					
Depreciation	£1,570.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£86,210.00	£52,270.00	£58,060.00	£59,110.00	£60,170.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£19,800.00	-£19,800.00	-£20,200.00	-£20,600.00	-£21,010.00
Recharges	-£19,750.00	-£18,930.00	-£18,980.00	-£19,950.00	-£20,210.00
GROSS INCOME	-£39,550.00	-£38,730.00	-£39,180.00	-£40,550.00	-£41,220.00
NET EXPENDITURE/(INCOME)	£46,660.00	£13,540.00	£18,880.00	£18,560.00	£18,950.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A085 SPORTS PITCHES AND FACILITIES					
R095 Sports Pitches and Facilities					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£3,230.00	£8,250.00	£3,310.00	£3,400.00	£3,470.00
Repairs, Alterations & Maintenance of Grounds	£3,130.00	£2,800.00	£3,360.00	£3,520.00	£3,630.00
Energy Costs	£450.00	£330.00	£340.00	£350.00	£360.00
Non-Domestic Rates	£3,040.00	£3,100.00	£3,190.00	£3,290.00	£3,390.00
Water Services	£100.00	£150.00	£150.00	£150.00	£150.00
Premises Insurance	£1,500.00	£790.00	£760.00	£890.00	£940.00
SUPPORT SERVICES					
Legal Services	£2,770.00	£2,830.00	£2,710.00	£2,820.00	£2,910.00
CAPITAL CHARGES					
Depreciation	£31,430.00	£35,550.00	£35,550.00	£35,550.00	£35,550.00
GROSS EXPENDITURE	£45,650.00	£53,800.00	£49,370.00	£49,970.00	£50,400.00
NET EXPENDITURE/(INCOME)	£45,650.00	£53,800.00	£49,370.00	£49,970.00	£50,400.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A125 PARKS AND GREEN SPACES					
R160 Parks and Green Spaces					
R166 Brinton Park - HLF					
R169 Stourport Masterplan					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£72,340.00	£74,750.00	£85,880.00	£89,460.00	£93,020.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£31,100.00	£31,100.00	£31,870.00	£32,680.00	£33,500.00
Repairs, Alterations & Maintenance of Grounds	£676,970.00	£528,930.00	£713,380.00	£746,640.00	£771,760.00
Energy Costs	£15,400.00	£18,860.00	£19,420.00	£20,010.00	£20,600.00
Rents	£600.00	£400.00	£400.00	£400.00	£400.00
Non-Domestic Rates	£2,430.00	£2,500.00	£2,580.00	£2,650.00	£2,730.00
Water Services	£3,000.00	£6,500.00	£2,000.00	£2,000.00	£2,000.00
Fixtures & Fittings	£120.00	£120.00	£120.00	£120.00	£120.00
Apportionment of Expenses of Operational Buildings	£10,860.00	£13,660.00	£13,540.00	£13,840.00	£14,140.00
Cleaning & Domestic Supplies	£13,450.00	£12,680.00	£12,710.00	£13,370.00	£13,550.00
Premises Insurance	£950.00	£1,140.00	£1,110.00	£1,300.00	£1,360.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£57,750.00	£60,390.00	£62,050.00	£63,530.00	£65,180.00
Transport Insurance	£18,760.00	£17,280.00	£18,480.00	£19,440.00	£20,400.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£85,830.00	£135,830.00	£135,830.00	£135,830.00	£135,830.00
Services	£10,350.00	£28,700.00	£16,560.00	£17,030.00	£17,490.00
Communications & Computing	£200.00	£200.00	£200.00	£200.00	£200.00
Grants & Subscriptions	£330.00	£93,730.00	£330.00	£330.00	£330.00
Food Hygiene Training Expenditure	£0.00	£0.00	£6,040.00	£6,140.00	£6,230.00
SUPPORT SERVICES					
Financial Services	£6,350.00	£9,950.00	£9,290.00	£9,700.00	£9,750.00
Legal Services	£7,380.00	£7,450.00	£7,230.00	£7,520.00	£7,760.00
Facilities Management	£3,830.00	£3,970.00	£4,100.00	£4,240.00	£4,370.00
Departmental Administrative Expenses	£42,530.00	£46,120.00	£50,410.00	£53,490.00	£55,970.00
CAPITAL CHARGES					
Depreciation	£78,760.00	£74,550.00	£84,930.00	£90,600.00	£130,930.00
GROSS EXPENDITURE	£1,139,290.00	£1,168,810.00	£1,278,460.00	£1,330,520.00	£1,407,620.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£76,280.00	-£110,780.00	-£126,810.00	-£127,340.00	-£127,890.00
Customer & Client Receipts	-£17,590.00	-£17,590.00	-£17,340.00	-£17,340.00	-£17,340.00
Use of Earmarked Reserve	£0.00	-£13,000.00	£0.00	£0.00	£0.00
GROSS INCOME	-£93,870.00	-£141,370.00	-£144,150.00	-£144,680.00	-£145,230.00
NET EXPENDITURE/(INCOME)	£1,045,420.00	£1,027,440.00	£1,134,310.00	£1,185,840.00	£1,262,390.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A150 STREET FURNITURE AND NAMEPLATES					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£21,450.00	£23,240.00	£23,980.00	£24,370.00	£25,120.00
GROSS EXPENDITURE	£21,450.00	£23,240.00	£23,980.00	£24,370.00	£25,120.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£2,380.00	-£2,380.00	-£2,430.00	-£2,480.00	-£2,530.00
GROSS INCOME	-£2,380.00	-£2,380.00	-£2,430.00	-£2,480.00	-£2,530.00
NET EXPENDITURE/(INCOME)	£19,070.00	£20,860.00	£21,550.00	£21,890.00	£22,590.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A155 HIGHWAYS GENERAL CLEANSING					
R200 Highways General Cleansing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£691,100.00	£697,460.00	£859,550.00	£890,410.00	£850,650.00
Vacancy Savings	-£13,780.00	-£8,200.00	-£16,400.00	-£16,730.00	-£17,060.00
Indirect Employee Expenses	£2,650.00	£2,390.00	£2,560.00	£2,560.00	£2,590.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£42,450.00	£35,710.00	£42,320.00	£44,330.00	£46,180.00
Apportionment of Expenses of Operational Buildings	£3,840.00	£7,240.00	£7,170.00	£7,330.00	£7,500.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£198,790.00	£200,900.00	£206,700.00	£211,950.00	£217,790.00
Direct Transport Costs - Plant	£600.00	£300.00	£300.00	£300.00	£300.00
Transport Insurance	£18,760.00	£20,160.00	£21,560.00	£22,680.00	£23,800.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£5,000.00	£5,000.00	£5,000.00	£5,000.00	£5,000.00
Equipment, Furniture & Materials - External	£16,500.00	£16,500.00	£16,500.00	£16,500.00	£16,500.00
Clothing, Uniforms and Laundry	£5,900.00	£5,900.00	£5,900.00	£5,900.00	£5,900.00
Services	£17,730.00	£27,790.00	£29,620.00	£30,680.00	£31,650.00
Communications & Computing	£7,200.00	£7,480.00	£7,640.00	£8,640.00	£9,000.00
Grants & Subscriptions	£0.00	£1,950.00	£1,950.00	£1,950.00	£1,950.00
Food Hygiene Training Expenditure	£720.00	£750.00	£6,040.00	£6,140.00	£6,230.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£10,000.00	£0.00	£0.00	£0.00	£0.00
Private Contractors	£11,170.00	£9,720.00	£8,650.00	£8,650.00	£8,650.00
SUPPORT SERVICES					
Financial Services	£3,280.00	£4,200.00	£3,780.00	£3,910.00	£3,990.00
Human Resources	£11,700.00	£17,760.00	£23,730.00	£23,440.00	£18,890.00
Community Well-Being and Environment - Depot	£2,080.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£56,240.00	£72,200.00	£75,080.00	£79,430.00	£82,670.00
CAPITAL CHARGES					
Depreciation	£108,210.00	£99,880.00	£124,800.00	£128,510.00	£115,350.00
GROSS EXPENDITURE	£1,200,140.00	£1,225,090.00	£1,432,450.00	£1,481,580.00	£1,437,530.00
<u>INCOME</u>					
Customer & Client Receipts	-£144,500.00	-£128,300.00	-£139,300.00	-£139,300.00	-£139,300.00
Recharges	-£146,350.00	-£175,620.00	-£176,100.00	-£178,270.00	-£180,620.00
Use of Earmarked Reserve	£0.00	£0.00	-£10,000.00	-£10,000.00	£0.00
GROSS INCOME	-£290,850.00	-£303,920.00	-£325,400.00	-£327,570.00	-£319,920.00
NET EXPENDITURE/(INCOME)	£909,290.00	£921,170.00	£1,107,050.00	£1,154,010.00	£1,117,610.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A160 HIGHWAYS MAINTENANCE OF VERGES					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£20,990.00	£22,370.00	£23,050.00	£23,770.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£142,220.00	£123,580.00	£160,770.00	£168,360.00	£173,540.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Plant	£0.00	£2,500.00	£2,500.00	£2,500.00	£2,500.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£7,140.00	£7,140.00	£7,140.00	£7,140.00
Clothing, Uniforms and Laundry	£0.00	£350.00	£350.00	£350.00	£350.00
Services	£0.00	£3,500.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£0.00	£12,950.00	£13,130.00	£13,780.00	£14,300.00
GROSS EXPENDITURE	£142,220.00	£171,010.00	£206,260.00	£215,180.00	£221,600.00
<u>INCOME</u>					
Income - External Works	-£75,000.00	-£125,000.00	-£125,000.00	-£125,000.00	-£125,000.00
GROSS INCOME	-£75,000.00	-£125,000.00	-£125,000.00	-£125,000.00	-£125,000.00
NET EXPENDITURE/(INCOME)	£67,220.00	£46,010.00	£81,260.00	£90,180.00	£96,600.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A165 HIGHWAYS RESIDUAL FUNCTION					
R210 Highways Residual Functions					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Legal Services	£930.00	£960.00	£910.00	£950.00	£970.00
GROSS EXPENDITURE	£930.00	£960.00	£910.00	£950.00	£970.00
NET EXPENDITURE/(INCOME)	£930.00	£960.00	£910.00	£950.00	£970.00
Total P045 PARKS, GREEN SPACES AND ENVIRONM	£2,134,240.00	£2,083,780.00	£2,413,330.00	£2,521,400.00	£2,569,510.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE					
R236 Grounds Maintenance Direct Costs and Income Holding Ac					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£557,440.00	£455,730.00	£556,990.00	£574,990.00	£593,230.00
Vacancy Savings	-£10,030.00	-£5,890.00	-£11,770.00	-£12,010.00	-£12,250.00
Indirect Employee Expenses	£2,060.00	£2,110.00	£2,120.00	£2,130.00	£2,150.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£18,900.00	£12,000.00	£12,600.00	£13,230.00	£13,890.00
Non-Domestic Rates	£1,550.00	£1,200.00	£1,240.00	£1,270.00	£1,310.00
Apportionment of Expenses of Operational Buildings	£11,520.00	£12,070.00	£11,960.00	£12,220.00	£12,490.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£55,560.00	£58,470.00	£60,220.00	£61,800.00	£63,570.00
Direct Transport Costs - Plant	£4,000.00	£1,500.00	£1,500.00	£1,500.00	£1,500.00
Transport Insurance	£9,380.00	£12,960.00	£13,860.00	£14,580.00	£15,300.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£77,140.00	£70,000.00	£70,000.00	£70,000.00	£70,000.00
Equipment, Furniture & Materials - External	£9,000.00	£9,000.00	£9,000.00	£9,000.00	£9,000.00
Clothing, Uniforms and Laundry	£3,600.00	£3,250.00	£3,250.00	£3,250.00	£3,250.00
Printing, Stationery & General Office Expenses	£10.00	£10.00	£10.00	£10.00	£10.00
Services	£570.00	£4,570.00	£4,600.00	£4,630.00	£4,660.00
Communications & Computing	£6,510.00	£7,080.00	£6,870.00	£7,700.00	£8,010.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£700.00	£700.00	£700.00	£700.00	£700.00
SUPPORT SERVICES					
Financial Services	£7,040.00	£7,580.00	£6,720.00	£6,930.00	£7,120.00
Human Resources	£14,180.00	£18,100.00	£21,880.00	£22,070.00	£19,530.00
Community Well-Being and Environment - Depot	£2,080.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£40,030.00	£22,880.00	£28,810.00	£30,570.00	£31,980.00
CAPITAL CHARGES					
Depreciation	£15,630.00	£18,580.00	£27,010.00	£37,190.00	£41,790.00
GROSS EXPENDITURE	£826,870.00	£711,900.00	£827,570.00	£861,760.00	£887,240.00
<u>INCOME</u>					
Customer & Client Receipts	-£113,910.00	-£99,910.00	-£99,910.00	-£99,910.00	-£99,910.00
Recharges	-£681,680.00	-£606,990.00	-£727,660.00	-£761,850.00	-£787,330.00
GROSS INCOME	-£795,590.00	-£706,900.00	-£827,570.00	-£861,760.00	-£887,240.00
NET EXPENDITURE/(INCOME)	£31,280.00	£5,000.00	£0.00	£0.00	£0.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A221 GARAGE HOLDING ACCOUNT					
R229 Garage Holding Account					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£263,480.00	£234,330.00	£300,000.00	£310,730.00	£321,790.00
Vacancy Savings	-£4,150.00	-£2,230.00	-£4,460.00	-£4,550.00	-£4,640.00
Indirect Employee Expenses	£1,630.00	£1,430.00	£1,720.00	£1,780.00	£1,840.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£26,870.00	£28,960.00	£28,700.00	£29,340.00	£29,980.00
Premises Insurance	£500.00	£500.00	£520.00	£550.00	£570.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£3,300.00	£3,350.00	£3,370.00	£3,400.00	£3,460.00
Transport Insurance	£1,340.00	£1,440.00	£1,540.00	£1,620.00	£1,700.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Fuel	£378,800.00	£378,800.00	£397,740.00	£417,630.00	£438,500.00
Equipment, Furniture & Materials - External	£280,000.00	£319,380.00	£280,000.00	£280,000.00	£280,000.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Services	£150.00	£2,200.00	£440.00	£470.00	£490.00
Communications & Computing	£9,600.00	£9,760.00	£9,710.00	£9,930.00	£10,010.00
Grants & Subscriptions	£4,100.00	£4,100.00	£4,100.00	£4,100.00	£4,100.00
Food Hygiene Training Expenditure	£500.00	£500.00	£500.00	£500.00	£500.00
SUPPORT SERVICES					
Financial Services	£21,480.00	£8,970.00	£8,740.00	£8,960.00	£9,180.00
Human Resources	£3,380.00	£5,020.00	£6,490.00	£6,500.00	£5,540.00
Community Well-Being and Environment - Depot	£2,080.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£50,380.00	£59,550.00	£62,990.00	£66,270.00	£68,880.00
CAPITAL CHARGES					
Depreciation	£3,900.00	£3,900.00	£7,440.00	£7,440.00	£7,440.00
GROSS EXPENDITURE	£1,048,340.00	£1,060,960.00	£1,110,540.00	£1,145,670.00	£1,180,340.00
<u>INCOME</u>					
Customer & Client Receipts	-£21,500.00	-£2,130.00	-£21,500.00	-£21,500.00	-£21,500.00
Recharges	-£1,026,840.00	-£1,058,830.00	-£1,089,040.00	-£1,124,170.00	-£1,158,840.00
GROSS INCOME	-£1,048,340.00	-£1,060,960.00	-£1,110,540.00	-£1,145,670.00	-£1,180,340.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£0.00	£0.00	£0.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A222 OTHER COMMERCIAL TRADING ACCOUNTS					
R252 Arboricultural Services					
R253 Driver Training					
R254 Landscaping Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£445,860.00	£306,890.00	£402,140.00	£418,270.00	£432,700.00
Vacancy Savings	-£8,700.00	-£4,680.00	-£9,340.00	-£9,530.00	-£9,710.00
Indirect Employee Expenses	£1,470.00	£1,400.00	£1,410.00	£1,420.00	£1,430.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£10,500.00	£8,000.00	£8,400.00	£8,820.00	£9,260.00
Apportionment of Expenses of Operational Buildings	£11,520.00	£12,070.00	£9,560.00	£9,780.00	£10,000.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£40,480.00	£40,880.00	£42,030.00	£43,060.00	£44,210.00
Direct Transport Costs - Plant	£3,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Transport Insurance	£10,720.00	£11,520.00	£12,320.00	£12,960.00	£13,600.00
Car Allowances	£100.00	£50.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£16,700.00	£15,350.00	£14,350.00	£14,350.00	£14,350.00
Equipment, Furniture & Materials - External	£40,500.00	£30,500.00	£30,500.00	£30,500.00	£30,500.00
Catering	£500.00	£250.00	£0.00	£0.00	£0.00
Clothing, Uniforms and Laundry	£6,500.00	£4,500.00	£4,000.00	£4,000.00	£4,000.00
Services	£4,920.00	£6,800.00	£47,100.00	£47,280.00	£47,440.00
Communications & Computing	£10,070.00	£10,750.00	£10,490.00	£11,570.00	£11,910.00
Grants & Subscriptions	£1,220.00	£1,440.00	£0.00	£0.00	£0.00
Food Hygiene Training Expenditure	£470.00	£500.00	£5,540.00	£5,620.00	£5,680.00
SUPPORT SERVICES					
Financial Services	£7,330.00	£5,520.00	£5,140.00	£5,360.00	£5,400.00
Human Resources	£3,360.00	£3,860.00	£4,610.00	£4,610.00	£3,860.00
Community Well-Being and Environment - Depot	£1,380.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£44,910.00	£19,500.00	£23,050.00	£24,350.00	£25,420.00
CAPITAL CHARGES					
Depreciation	£18,300.00	£18,640.00	£27,090.00	£27,080.00	£26,830.00
GROSS EXPENDITURE	£671,110.00	£496,740.00	£641,390.00	£662,500.00	£679,880.00
<u>INCOME</u>					
Customer & Client Receipts	-£231,250.00	-£85,000.00	-£150,000.00	-£150,000.00	-£150,000.00
Recharges	-£410,910.00	-£272,670.00	-£491,390.00	-£512,500.00	-£529,880.00
GROSS INCOME	-£642,160.00	-£357,670.00	-£641,390.00	-£662,500.00	-£679,880.00
NET EXPENDITURE/(INCOME)	£28,950.00	£139,070.00	£0.00	£0.00	£0.00
Total P070 COMMERCIAL SERVICES-OPERATIONAL	£60,230.00	£144,070.00	£0.00	£0.00	£0.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION/DEPOT MANAGEMENT					
A258 DEPOT MANAGEMENT					
R903 Depot Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£1,290,450.00	£1,125,390.00	£1,306,180.00	£1,355,350.00	£1,401,980.00
Vacancy Savings	-£38,880.00	-£19,950.00	-£39,900.00	-£40,700.00	-£41,510.00
Indirect Employee Expenses	£64,400.00	£81,950.00	£89,710.00	£93,730.00	£97,940.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£60,740.00	£57,890.00	£52,630.00	£53,770.00	£54,910.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£200.00	£300.00	£300.00	£300.00	£300.00
Car Allowances	£2,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - External	£2,000.00	£3,930.00	£3,930.00	£3,930.00	£3,930.00
Catering	£20.00	£20.00	£20.00	£20.00	£20.00
Clothing, Uniforms and Laundry	£1,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
Printing, Stationery & General Office Expenses	£2,340.00	£2,550.00	£2,550.00	£1,650.00	£1,650.00
Services	£15,410.00	£18,910.00	£15,210.00	£15,210.00	£15,210.00
Communications & Computing	£120,120.00	£137,680.00	£130,500.00	£145,580.00	£150,900.00
Expenses	£1,100.00	£1,100.00	£1,100.00	£1,100.00	£1,100.00
Grants & Subscriptions	£10,500.00	£10,500.00	£10,500.00	£10,500.00	£10,500.00
SUPPORT SERVICES					
Financial Services	£93,260.00	£78,620.00	£72,940.00	£75,950.00	£77,100.00
ICT Services	£108,960.00	£107,610.00	£107,900.00	£112,210.00	£117,460.00
Legal Services	£6,900.00	£6,980.00	£6,910.00	£6,930.00	£7,120.00
Human Resources	£18,950.00	£20,690.00	£18,920.00	£20,440.00	£24,050.00
Chief Executive	£5,570.00	£5,910.00	£5,920.00	£6,090.00	£6,270.00
Corporate Support Services	£11,440.00	£12,180.00	£12,160.00	£12,360.00	£12,550.00
GROSS EXPENDITURE	£1,776,480.00	£1,654,260.00	£1,799,480.00	£1,876,420.00	£1,943,480.00
<u>INCOME</u>					
Recharges to Other Services	-£1,766,360.00	-£1,645,280.00	-£1,793,480.00	-£1,870,410.00	-£1,937,490.00
Use of Earmarked Reserve	£0.00	-£3,000.00	£0.00	£0.00	£0.00
GROSS INCOME	-£1,766,360.00	-£1,648,280.00	-£1,793,480.00	-£1,870,410.00	-£1,937,490.00
NET EXPENDITURE/(INCOME)	£10,120.00	£5,980.00	£6,000.00	£6,010.00	£5,990.00
Total P090 COMMUNITY AND ENVIRONMENTAL SERVICES	£10,120.00	£5,980.00	£6,000.00	£6,010.00	£5,990.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY					
R715 Community Safety					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£45,720.00	£16,420.00	£17,090.00	£17,610.00	£18,150.00
PREMISES RELATED EXPENDITURE					
Energy Costs	£4,940.00	£6,400.00	£6,590.00	£6,790.00	£7,000.00
SUPPLIES & SERVICES					
Services	£430.00	£520.00	£580.00	£610.00	£640.00
Closed Circuit Television	£72,600.00	£85,210.00	£145,200.00	£145,200.00	£145,200.00
Community Safety	£200.00	£200.00	£200.00	£200.00	£200.00
SUPPORT SERVICES					
Financial Services	£2,960.00	£3,310.00	£3,480.00	£3,590.00	£3,640.00
Departmental Administrative Expenses	£26,870.00	£10,130.00	£10,030.00	£10,530.00	£10,920.00
CAPITAL CHARGES					
Depreciation	£9,700.00	£10,200.00	£500.00	£0.00	£0.00
GROSS EXPENDITURE	£163,420.00	£132,390.00	£183,670.00	£184,530.00	£185,750.00
<u>INCOME</u>					
Use of Earmarked Reserve	£0.00	-£12,610.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	-£12,610.00	£0.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£163,420.00	£119,780.00	£183,670.00	£184,530.00	£185,750.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P215 CRIME AND DISORDER ACT 1998					
A496 EXTERNAL FUNDING					
R716 Community Safety Partnership					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	£0.00	£52,130.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£2,960.00	£3,310.00	£3,480.00	£3,590.00	£3,640.00
GROSS EXPENDITURE	£2,960.00	£55,440.00	£3,480.00	£3,590.00	£3,640.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£35,990.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£16,140.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	-£52,130.00	£0.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£2,960.00	£3,310.00	£3,480.00	£3,590.00	£3,640.00
Total P215 CRIME AND DISORDER ACT 1998	£166,380.00	£123,090.00	£187,150.00	£188,120.00	£189,390.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY					
R720 Community Strategy					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Community Leadership Fund	£33,000.00	£33,000.00	£33,000.00	£33,000.00	£33,000.00
GROSS EXPENDITURE	£33,000.00	£33,000.00	£33,000.00	£33,000.00	£33,000.00
NET EXPENDITURE/(INCOME)	£33,000.00	£33,000.00	£33,000.00	£33,000.00	£33,000.00
Total P220 COMMUNITY STRATEGY	£33,000.00	£33,000.00	£33,000.00	£33,000.00	£33,000.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P225 CORPORATE COSTS					
A382 CORPORATE COSTS					
R732 Assistance To Other Bodies					
R740 Corporate Costs					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	£59,500.00	£59,500.00	£59,500.00	£59,500.00	£59,500.00
GROSS EXPENDITURE	£59,500.00	£59,500.00	£59,500.00	£59,500.00	£59,500.00
<u>INCOME</u>					
Use of Earmarked Reserve	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00
GROSS INCOME	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00
NET EXPENDITURE/(INCOME)	£57,500.00	£57,500.00	£57,500.00	£57,500.00	£57,500.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P225 CORPORATE COSTS					
A383 COMMUNITY LOTTERY					
R741 Community Lottery					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	£790.00	£810.00	£810.00	£810.00	£810.00
SUPPLIES & SERVICES					
Services	£650.00	£650.00	£650.00	£650.00	£650.00
Grants & Subscriptions	£11,000.00	£26,550.00	£11,000.00	£11,000.00	£11,000.00
SUPPORT SERVICES					
Financial Services	£1,200.00	£1,330.00	£1,370.00	£1,420.00	£1,430.00
GROSS EXPENDITURE	£13,640.00	£29,340.00	£13,830.00	£13,880.00	£13,890.00
<u>INCOME</u>					
Customer & Client Receipts	-£11,000.00	-£11,000.00	-£11,000.00	-£11,000.00	-£11,000.00
Use of Earmarked Reserve	£0.00	-£15,550.00	£0.00	£0.00	£0.00
GROSS INCOME	-£11,000.00	-£26,550.00	-£11,000.00	-£11,000.00	-£11,000.00
NET EXPENDITURE/(INCOME)	£2,640.00	£2,790.00	£2,830.00	£2,880.00	£2,890.00
Total P225 CORPORATE COSTS	£60,140.00	£60,290.00	£60,330.00	£60,380.00	£60,390.00

COMMUNITY AND ENVIRONMENT

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY					
R755 Shared Emergency Planning and Business Continuity					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£54,590.00	£9,280.00	£9,660.00	£9,950.00	£10,250.00
Indirect Employee Expenses	£260.00	£0.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Emergency Calls	£8,100.00	£5,300.00	£8,100.00	£8,100.00	£8,100.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£350.00	£0.00	£0.00	£0.00	£0.00
Car Allowances	£400.00	£0.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Catering	£300.00	£200.00	£200.00	£200.00	£200.00
Printing, Stationery & General Office Expenses	£120.00	£0.00	£0.00	£0.00	£0.00
Services	£0.00	£56,660.00	£59,020.00	£59,020.00	£59,020.00
Communications & Computing	£250.00	£250.00	£250.00	£250.00	£250.00
Expenses	£500.00	£0.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£7,800.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£880.00	£990.00	£1,060.00	£1,070.00	£1,110.00
ICT Services	£2,330.00	£2,400.00	£2,580.00	£2,700.00	£2,910.00
Departmental Administrative Expenses	£4,170.00	£5,730.00	£5,670.00	£5,950.00	£6,170.00
GROSS EXPENDITURE	£80,050.00	£80,810.00	£86,540.00	£87,240.00	£88,010.00
<u>INCOME</u>					
Shared Services Income	-£33,810.00	-£39,000.00	-£41,400.00	-£42,220.00	-£43,060.00
GROSS INCOME	-£33,810.00	-£39,000.00	-£41,400.00	-£42,220.00	-£43,060.00
NET EXPENDITURE/(INCOME)	£46,240.00	£41,810.00	£45,140.00	£45,020.00	£44,950.00
Total P235 PARTNERSHIPS AND EQUALITIES	£46,240.00	£41,810.00	£45,140.00	£45,020.00	£44,950.00

ECONOMIC DEVELOPMENT & REGENERATION - SUMMARY

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER	£0.00	£580.00	£0.00	£0.00	£0.00
A216 WYRE FOREST HOUSE	£384,350.00	£348,120.00	£337,690.00	£352,240.00	£368,200.00
	£384,350.00	£348,700.00	£337,690.00	£352,240.00	£368,200.00
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT	£0.00	£0.00	£116,000.00	£119,500.00	£123,100.00
	£0.00	£0.00	£116,000.00	£119,500.00	£123,100.00
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES	-£172,160.00	-£162,160.00	-£165,680.00	-£162,910.00	-£160,490.00
A250 HOOBROOK ENTERPRISE CENTRE	-£19,590.00	-£3,060.00	-£40,650.00	-£35,890.00	-£31,810.00
A255 OTHER PROPERTY	£22,220.00	£70,410.00	£47,250.00	£56,340.00	£63,360.00
	-£169,530.00	-£94,810.00	-£159,080.00	-£142,460.00	-£128,940.00
P088 CAPITAL PORTFOLIO FUND					
A254 CAPITAL PORTFOLIO FUND	-£774,340.00	-£444,150.00	-£499,460.00	-£643,170.00	-£657,470.00
	-£774,340.00	-£444,150.00	-£499,460.00	-£643,170.00	-£657,470.00
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AN	£517,960.00	£461,060.00	£533,650.00	£550,590.00	£561,020.00
A486 STATE OF THE AREA FUNDING	£287,350.00	£290,240.00	£285,180.00	£289,200.00	£287,690.00
A491 REDDITCH BUSINESS CENTRES	£3,160.00	£2,430.00	£2,170.00	£2,400.00	£2,970.00
	£808,470.00	£753,730.00	£821,000.00	£842,190.00	£851,680.00
Total S9 ECONOMIC DEVELOPMENT & REGENERATION	£248,950.00	£563,470.00	£616,150.00	£528,300.00	£556,570.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P065 PROPERTY					
A130 WYRE FOREST PROPERTY SERVICES					
R703 Wyre Forest Property Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£88,070.00	£134,540.00	£93,670.00	£97,810.00	£100,810.00
Vacancy Savings	-£2,070.00	-£1,090.00	-£2,170.00	-£2,210.00	-£2,260.00
Indirect Employee Expenses	£1,170.00	£620.00	£1,280.00	£1,300.00	£1,330.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£4,570.00	£4,640.00	£4,690.00	£4,800.00	£4,910.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£120.00	£0.00	£120.00	£120.00	£120.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£120.00	£0.00	£0.00	£0.00	£0.00
Services	£16,300.00	£40,600.00	£66,630.00	£73,260.00	£80,560.00
Communications & Computing	£13,180.00	£11,690.00	£13,670.00	£14,780.00	£15,180.00
Grants & Subscriptions	£370.00	£370.00	£370.00	£370.00	£370.00
SUPPORT SERVICES					
Financial Services	£4,160.00	£5,630.00	£5,820.00	£5,960.00	£6,110.00
ICT Services	£7,200.00	£6,730.00	£6,300.00	£6,570.00	£6,880.00
Human Resources	£2,230.00	£2,850.00	£3,250.00	£3,380.00	£3,380.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£136,120.00	£206,580.00	£193,630.00	£206,140.00	£217,390.00
<u>INCOME</u>					
Customer & Client Receipts	-£3,000.00	-£3,000.00	-£3,000.00	-£3,000.00	-£3,000.00
Recharges to Other Services	-£133,120.00	-£203,580.00	-£190,630.00	-£203,140.00	-£214,390.00
GROSS INCOME	-£136,120.00	-£206,580.00	-£193,630.00	-£206,140.00	-£217,390.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£0.00	£0.00	£0.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER					
R225 Green Street Depot					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£48,530.00	£59,330.00	£50,480.00	£51,660.00	£52,870.00
Repairs, Alterations & Maintenance of Grounds	£6,440.00	£6,440.00	£6,450.00	£6,520.00	£6,590.00
Energy Costs	£125,660.00	£142,000.00	£118,960.00	£122,540.00	£126,210.00
Rents	£160.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£67,360.00	£82,340.00	£84,810.00	£87,350.00	£89,970.00
Water Services	£15,000.00	£15,000.00	£15,000.00	£15,000.00	£15,000.00
Fixtures & Fittings	£3,400.00	£2,790.00	£2,790.00	£2,790.00	£2,790.00
Cleaning & Domestic Supplies	£35,190.00	£36,420.00	£35,930.00	£36,340.00	£36,780.00
Premises Insurance	£7,110.00	£6,230.00	£6,600.00	£7,130.00	£7,490.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£1,900.00	£2,400.00	£2,400.00	£2,400.00	£2,400.00
Catering	£900.00	£900.00	£900.00	£900.00	£900.00
Services	£7,230.00	£8,000.00	£8,000.00	£8,000.00	£8,000.00
Communications & Computing	£30.00	£30.00	£30.00	£30.00	£30.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	£800.00	£800.00	£800.00	£800.00	£800.00
SUPPORT SERVICES					
Facilities Management	£8,240.00	£8,560.00	£8,870.00	£9,140.00	£9,430.00
Property Services	£3,320.00	£1,990.00	£4,720.00	£4,950.00	£5,240.00
CAPITAL CHARGES					
Depreciation	£47,030.00	£47,500.00	£47,500.00	£47,500.00	£47,500.00
GROSS EXPENDITURE	£378,300.00	£420,890.00	£394,400.00	£403,210.00	£412,160.00
<u>INCOME</u>					
Customer & Client Receipts	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00	-£2,000.00
Recharges	-£376,300.00	-£408,310.00	-£392,400.00	-£401,210.00	-£410,160.00
Use of Earmarked Reserve	£0.00	-£10,000.00	£0.00	£0.00	£0.00
GROSS INCOME	-£378,300.00	-£420,310.00	-£394,400.00	-£403,210.00	-£412,160.00
NET EXPENDITURE/(INCOME)	£0.00	£580.00	£0.00	£0.00	£0.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P065 PROPERTY					
A216 WYRE FOREST HOUSE					
R251 Wyre Forest House					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£62,410.00	£64,380.00	£68,410.00	£70,640.00	£72,860.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£49,990.00	£44,990.00	£46,100.00	£47,260.00	£48,430.00
Repairs, Alterations & Maintenance of Grounds	£10,360.00	£13,840.00	£13,860.00	£13,980.00	£14,100.00
Energy Costs	£263,890.00	£304,210.00	£281,410.00	£289,850.00	£298,530.00
Rents	£160.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£197,760.00	£199,680.00	£205,670.00	£211,840.00	£218,190.00
Water Services	£10,160.00	£11,750.00	£11,750.00	£11,750.00	£11,750.00
Fixtures & Fittings	£2,040.00	£2,290.00	£2,290.00	£2,290.00	£2,290.00
Cleaning & Domestic Supplies	£52,570.00	£54,890.00	£55,030.00	£55,640.00	£56,300.00
Premises Insurance	£13,780.00	£9,420.00	£9,580.00	£10,690.00	£11,220.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£4,500.00	£4,500.00	£4,500.00	£4,500.00	£4,500.00
Catering	£950.00	£950.00	£950.00	£950.00	£950.00
Printing, Stationery & General Office Expenses	£800.00	£1,010.00	£800.00	£800.00	£800.00
Services	£1,510.00	£3,470.00	£1,520.00	£1,520.00	£1,520.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	£800.00	£850.00	£850.00	£850.00	£850.00
SUPPORT SERVICES					
Financial Services	£7,410.00	£4,860.00	£5,030.00	£5,150.00	£5,280.00
Legal Services	£1,830.00	£1,860.00	£1,790.00	£1,860.00	£1,920.00
Facilities Management	£45,710.00	£65,090.00	£72,980.00	£76,500.00	£78,870.00
Property Services	£11,610.00	£6,960.00	£16,520.00	£17,380.00	£18,350.00
Departmental Administrative Expenses	£41,520.00	£51,820.00	£46,190.00	£47,940.00	£49,550.00
CAPITAL CHARGES					
Depreciation	£200,490.00	£175,460.00	£195,460.00	£195,460.00	£195,460.00
GROSS EXPENDITURE	£980,250.00	£1,022,440.00	£1,040,850.00	£1,067,010.00	£1,091,880.00
<u>INCOME</u>					
Customer & Client Receipts	-£259,240.00	-£324,730.00	-£350,210.00	-£353,320.00	-£353,920.00
Recharges	-£336,660.00	-£347,640.00	-£352,950.00	-£361,450.00	-£369,760.00
Use of Earmarked Reserve	£0.00	-£1,950.00	£0.00	£0.00	£0.00
GROSS INCOME	-£595,900.00	-£674,320.00	-£703,160.00	-£714,770.00	-£723,680.00
NET EXPENDITURE/(INCOME)	£384,350.00	£348,120.00	£337,690.00	£352,240.00	£368,200.00
Total P065 PROPERTY	£384,350.00	£348,700.00	£337,690.00	£352,240.00	£368,200.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT					
R516 Facilities Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£164,420.00	£178,850.00	£309,300.00	£319,930.00	£329,760.00
Vacancy Savings	-£3,870.00	-£2,240.00	-£4,480.00	-£4,570.00	-£4,660.00
Indirect Employee Expenses	£2,080.00	£2,260.00	£2,340.00	£2,380.00	£2,440.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£9,340.00	£9,480.00	£9,600.00	£9,830.00	£10,050.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£3,600.00	£3,600.00	£3,710.00	£3,780.00	£3,870.00
Transport Insurance	£1,340.00	£1,440.00	£1,540.00	£1,620.00	£1,700.00
Car Allowances	£100.00	£150.00	£150.00	£150.00	£150.00
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	£300.00	£700.00	£300.00	£300.00	£300.00
Printing, Stationery & General Office Expenses	£190.00	£110.00	£110.00	£60.00	£60.00
Services	£60.00	£70.00	£80.00	£80.00	£90.00
Communications & Computing	£17,770.00	£21,510.00	£20,300.00	£23,130.00	£24,140.00
SUPPORT SERVICES					
Financial Services	£27,860.00	£33,210.00	£34,560.00	£35,670.00	£36,310.00
ICT Services	£16,730.00	£17,080.00	£17,650.00	£18,220.00	£18,990.00
Human Resources	£2,230.00	£2,850.00	£3,250.00	£3,380.00	£3,380.00
Property Services	£3,200.00	£8,800.00	£4,630.00	£5,020.00	£5,290.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
CAPITAL CHARGES					
Depreciation	£6,290.00	£2,000.00	£6,000.00	£4,000.00	£4,000.00
GROSS EXPENDITURE	£252,340.00	£279,870.00	£409,040.00	£422,980.00	£435,870.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£10,490.00	-£10,490.00	-£10,700.00	-£10,910.00	-£11,130.00
Recharges to Other Services	-£241,850.00	-£269,380.00	-£282,340.00	-£292,570.00	-£301,640.00
GROSS INCOME	-£252,340.00	-£279,870.00	-£293,040.00	-£303,480.00	-£312,770.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£116,000.00	£119,500.00	£123,100.00
Total P067 FACILITIES MANAGEMENT	£0.00	£0.00	£116,000.00	£119,500.00	£123,100.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES					
R270 Other Industrial Estates					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£13,060.00	£13,200.00	£13,860.00	£14,440.00	£14,880.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£560.00	£2,100.00	£1,020.00	£1,050.00	£1,070.00
SUPPORT SERVICES					
Financial Services	£1,920.00	£2,150.00	£2,230.00	£2,300.00	£2,350.00
Legal Services	£15,330.00	£15,690.00	£15,070.00	£15,700.00	£16,140.00
Facilities Management	£2,300.00	£2,390.00	£2,460.00	£2,530.00	£2,610.00
Departmental Administrative Expenses	£8,730.00	£16,370.00	£17,290.00	£18,680.00	£20,070.00
GROSS EXPENDITURE	£41,900.00	£51,900.00	£51,930.00	£54,700.00	£57,120.00
<u>INCOME</u>					
Customer & Client Receipts	-£214,060.00	-£214,060.00	-£217,610.00	-£217,610.00	-£217,610.00
GROSS INCOME	-£214,060.00	-£214,060.00	-£217,610.00	-£217,610.00	-£217,610.00
NET EXPENDITURE/(INCOME)	-£172,160.00	-£162,160.00	-£165,680.00	-£162,910.00	-£160,490.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A250 HOOBROOK ENTERPRISE CENTRE					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£19,540.00	£19,840.00	£20,800.00	£21,750.00	£22,410.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£11,880.00	£16,880.00	£12,180.00	£12,480.00	£12,790.00
Repairs, Alterations & Maintenance of Grounds	£1,020.00	£910.00	£1,100.00	£1,140.00	£1,180.00
Energy Costs	£10,300.00	£14,000.00	£12,160.00	£12,520.00	£12,890.00
Non-Domestic Rates	£0.00	£2,620.00	£2,700.00	£2,780.00	£2,860.00
Water Services	£8,300.00	£11,000.00	£10,000.00	£10,000.00	£10,000.00
Cleaning & Domestic Supplies	£27,040.00	£7,150.00	£7,170.00	£7,480.00	£7,560.00
Premises Insurance	£850.00	£2,620.00	£3,330.00	£3,500.00	£3,660.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£250.00	£250.00	£250.00	£250.00	£250.00
SUPPORT SERVICES					
Financial Services	£970.00	£1,090.00	£1,100.00	£1,150.00	£1,160.00
Legal Services	£3,270.00	£3,290.00	£3,310.00	£3,440.00	£3,540.00
Facilities Management	£5,360.00	£5,550.00	£5,740.00	£5,930.00	£6,100.00
Departmental Administrative Expenses	£13,070.00	£34,080.00	£25,950.00	£28,130.00	£30,230.00
CAPITAL CHARGES					
Depreciation	£25,200.00	£24,580.00	£24,580.00	£24,580.00	£24,580.00
GROSS EXPENDITURE	£127,050.00	£143,860.00	£130,370.00	£135,130.00	£139,210.00
<u>INCOME</u>					
Customer & Client Receipts	-£146,640.00	-£146,920.00	-£171,020.00	-£171,020.00	-£171,020.00
GROSS INCOME	-£146,640.00	-£146,920.00	-£171,020.00	-£171,020.00	-£171,020.00
NET EXPENDITURE/(INCOME)	-£19,590.00	-£3,060.00	-£40,650.00	-£35,890.00	-£31,810.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A255 OTHER PROPERTY					
R290 Other Property					
R291 Comberton Place					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£28,540.00	£29,050.00	£30,410.00	£31,880.00	£32,850.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£23,390.00	£21,000.00	£18,330.00	£18,800.00	£19,270.00
Repairs, Alterations & Maintenance of Grounds	£140.00	£180.00	£220.00	£220.00	£240.00
Energy Costs	£620.00	£200.00	£210.00	£210.00	£220.00
Non-Domestic Rates	£14,250.00	£12,630.00	£13,010.00	£13,410.00	£13,800.00
Water Services	£3,000.00	£3,000.00	£3,000.00	£3,000.00	£3,000.00
Premises Insurance	£14,410.00	£13,670.00	£13,270.00	£15,050.00	£15,800.00
SUPPLIES & SERVICES					
Services	£3,420.00	£4,210.00	£3,420.00	£3,420.00	£3,420.00
Communications & Computing	£100.00	£0.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£970.00	£1,090.00	£1,100.00	£1,150.00	£1,160.00
Legal Services	£24,740.00	£25,130.00	£24,250.00	£25,250.00	£25,970.00
Facilities Management	£18,210.00	£18,860.00	£19,530.00	£20,150.00	£20,770.00
Departmental Administrative Expenses	£19,090.00	£57,270.00	£37,940.00	£41,240.00	£44,300.00
CAPITAL CHARGES					
Depreciation	£52,880.00	£54,810.00	£54,810.00	£54,810.00	£54,810.00
GROSS EXPENDITURE	£203,760.00	£241,100.00	£219,500.00	£228,590.00	£235,610.00
<u>INCOME</u>					
Customer & Client Receipts	-£181,540.00	-£170,690.00	-£172,250.00	-£172,250.00	-£172,250.00
GROSS INCOME	-£181,540.00	-£170,690.00	-£172,250.00	-£172,250.00	-£172,250.00
NET EXPENDITURE/(INCOME)	£22,220.00	£70,410.00	£47,250.00	£56,340.00	£63,360.00
Total P085 INDUSTRIAL ESTATES AND OTHER PROP	-£169,530.00	-£94,810.00	-£159,080.00	-£142,460.00	-£128,940.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P088 CAPITAL PORTFOLIO FUND					
A254 CAPITAL PORTFOLIO FUND					
R275 Capital Portfolio Fund Administration					
R276 Shops, Worcester Street/High Street, Kidderminster					
R277 Stratford Court, Solihull					
R278 1 The Courtyard, Buntsford Gate Business Park, Bromsgrove					
R279 Forest House, Kidderminster					
R280 Riverside, Kidderminster					
R281 Goldthorn Road Industrial Unit					
R282 Unity Park, Kidderminster					
R283 Forest Industrial Estate					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£45,260.00	£0.00	£0.00	£0.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£63,560.00	£62,780.00	£62,630.00	£62,930.00	£63,260.00
Repairs, Alterations & Maintenance of Grounds	£5,750.00	£3,920.00	£3,920.00	£3,920.00	£3,920.00
Energy Costs	£26,050.00	£30,070.00	£24,360.00	£24,040.00	£24,770.00
Non-Domestic Rates	£39,690.00	£73,300.00	£75,860.00	£15,360.00	£15,830.00
Water Services	£2,580.00	£3,800.00	£3,800.00	£3,800.00	£3,800.00
Fixtures & Fittings	£510.00	£590.00	£590.00	£590.00	£590.00
Cleaning & Domestic Supplies	£10,400.00	£10,240.00	£10,270.00	£10,380.00	£10,520.00
Premises Insurance	£88,010.00	£115,150.00	£129,020.00	£135,800.00	£142,570.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£550.00	£590.00	£590.00	£590.00	£590.00
Printing, Stationery & General Office Expenses	£0.00	£0.00	£0.00	£0.00	£0.00
Services	£67,900.00	£110,400.00	£72,300.00	£72,300.00	£72,300.00
Communications & Computing	£90.00	£90.00	£90.00	£90.00	£90.00
Miscellaneous Expenses	£40,160.00	£30,730.00	£32,780.00	£51,380.00	£53,800.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£241,000.00	£447,370.00	£447,370.00	£447,370.00	£447,370.00
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£0.00	£65,000.00	£65,000.00	£65,000.00	£65,000.00
SUPPORT SERVICES					
Financial Services	£22,520.00	£30,790.00	£28,170.00	£30,160.00	£29,370.00
Legal Services	£13,830.00	£13,860.00	£13,360.00	£13,920.00	£14,320.00
Facilities Management	£11,210.00	£12,870.00	£12,140.00	£12,540.00	£12,940.00
CAPITAL CHARGES					
Depreciation	£285,710.00	£300,290.00	£300,290.00	£300,290.00	£300,290.00
GROSS EXPENDITURE	£919,520.00	£1,357,100.00	£1,282,540.00	£1,250,460.00	£1,261,330.00
INCOME					
Customer & Client Receipts	-£1,689,850.00	-£1,752,590.00	-£1,778,080.00	-£1,887,300.00	-£1,910,440.00
Use of Earmarked Reserve	-£4,010.00	-£48,650.00	-£3,910.00	-£6,320.00	-£8,360.00
Recharge of Capital Portfolio Fund Management Overhead	£0.00	-£10.00	-£10.00	-£10.00	£0.00
GROSS INCOME	-£1,693,860.00	-£1,801,250.00	-£1,782,000.00	-£1,893,630.00	-£1,918,800.00
NET EXPENDITURE/(INCOME)	-£774,340.00	-£444,150.00	-£499,460.00	-£643,170.00	-£657,470.00
Total P088 CAPITAL PORTFOLIO FUND	-£774,340.00	-£444,150.00	-£499,460.00	-£643,170.00	-£657,470.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A483 UK SHARED PROSPERITY FUND					
R701 UK Shared Prosperity Fund					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£0.00	£32,500.00	£0.00	£0.00	£0.00
Services	£0.00	£8,900.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£1,197,170.00	£303,460.00	£1,527,790.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£0.00	£368,520.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£1,197,170.00	£713,380.00	£1,527,790.00	£0.00	£0.00
<u>INCOME</u>					
Government Grants	£0.00	-£713,380.00	-£1,527,790.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	-£1,197,170.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	-£1,197,170.00	-£713,380.00	-£1,527,790.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£0.00	£0.00	£0.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION					
R705 North Worcs Economic Development & Regeneration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£776,200.00	£668,550.00	£757,620.00	£742,770.00	£755,320.00
Indirect Employee Expenses	£5,520.00	£5,770.00	£6,090.00	£6,240.00	£6,290.00
PREMISES RELATED EXPENDITURE					
Energy Costs	£1,800.00	£1,300.00	£1,330.00	£1,380.00	£1,420.00
Apportionment of Expenses of Operational Buildings	£17,360.00	£17,620.00	£17,840.00	£18,260.00	£18,670.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£600.00	£500.00	£500.00	£500.00	£500.00
Car Allowances	£2,000.00	£1,000.00	£1,000.00	£1,000.00	£1,000.00
SUPPLIES & SERVICES					
Bromsgrove Town Centre Management	£0.00	£10,000.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£1,500.00	£1,110.00	£1,110.00	£1,110.00	£1,110.00
Tourism Promotion	£4,000.00	£4,000.00	£4,000.00	£4,000.00	£4,000.00
Services	£50.00	£21,350.00	£50.00	£50.00	£50.00
Bromsgrove Projects	£16,500.00	£16,500.00	£0.00	£0.00	£0.00
Redditch Projects	£17,000.00	£17,000.00	£0.00	£0.00	£0.00
Communications & Computing	£17,580.00	£15,860.00	£16,900.00	£19,220.00	£18,180.00
Expenses	£1,050.00	£1,050.00	£1,050.00	£1,050.00	£1,050.00
Grants & Subscriptions	£10,000.00	£10,000.00	£0.00	£0.00	£0.00
Economic Investment/Regeneration Initiatives	£36,610.00	£36,610.00	£36,610.00	£36,610.00	£36,610.00
Business Support Grants	£46,860.00	£46,860.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£70,800.00	£0.00	£0.00	£0.00
Tractivity CRM	£2,930.00	£2,930.00	£2,930.00	£2,930.00	£2,930.00
ReWyre Projects	£38,100.00	£38,100.00	£38,100.00	£38,100.00	£38,100.00
SUPPORT SERVICES					
Financial Services	£16,900.00	£18,400.00	£19,060.00	£19,580.00	£20,060.00
ICT Services	£19,690.00	£19,200.00	£18,790.00	£19,460.00	£20,410.00
Legal Services	£14,730.00	£15,040.00	£14,350.00	£14,950.00	£15,400.00
Human Resources	£6,840.00	£7,930.00	£8,960.00	£9,180.00	£8,720.00
Corporate Support Services	£3,420.00	£3,640.00	£3,660.00	£3,720.00	£3,790.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£1,057,940.00	£1,051,120.00	£949,950.00	£940,110.00	£953,610.00
<u>INCOME</u>					
Shared Services Income	-£493,780.00	-£534,610.00	-£379,870.00	-£350,900.00	-£351,690.00
Recharges to Other Services	-£36,200.00	-£14,150.00	-£36,430.00	-£38,620.00	-£40,900.00
Use of Earmarked Reserve	-£10,000.00	-£41,300.00	£0.00	£0.00	£0.00
GROSS INCOME	-£539,980.00	-£590,060.00	-£416,300.00	-£389,520.00	-£392,590.00
NET EXPENDITURE/(INCOME)	£517,960.00	£461,060.00	£533,650.00	£550,590.00	£561,020.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A486 STATE OF THE AREA FUNDING					
R702 Future High Street Fund					
R704 State of the Area Funding					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Energy Costs	£0.00	£2,550.00	£0.00	£0.00	£0.00
Non-Domestic Rates	£0.00	£149,770.00	£154,260.00	£0.00	£0.00
Premises Insurance	£0.00	£2,450.00	£2,400.00	£0.00	£0.00
SUPPLIES & SERVICES					
Services	£0.00	£0.00	£0.00	£250.00	£0.00
Communications & Computing	£25,010.00	£22,880.00	£24,450.00	£27,920.00	£26,370.00
Grants & Subscriptions	£160,000.00	£166,750.00	£160,000.00	£160,000.00	£160,000.00
Unallocated SoTA Funding	£90,000.00	£75,000.00	£90,000.00	£90,000.00	£90,000.00
Miscellaneous Expenses	£0.00	£134,660.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£6,850.00	£5,630.00	£5,820.00	£5,960.00	£6,110.00
Legal Services	£930.00	£960.00	£910.00	£950.00	£970.00
Chief Executive	£4,560.00	£4,020.00	£4,000.00	£4,120.00	£4,240.00
GROSS EXPENDITURE	£287,350.00	£564,670.00	£441,840.00	£289,200.00	£287,690.00
<u>INCOME</u>					
Government Grants	£0.00	-£119,660.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£0.00	-£154,770.00	-£156,660.00	£0.00	£0.00
GROSS INCOME	£0.00	-£274,430.00	-£156,660.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£287,350.00	£290,240.00	£285,180.00	£289,200.00	£287,690.00

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A491 REDDITCH BUSINESS CENTRES					
R712 Greenlands Business Centre					
R714 Heming Road Business Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£87,330.00	£70,280.00	£94,950.00	£99,010.00	£103,200.00
Indirect Employee Expenses	£230.00	£220.00	£230.00	£230.00	£230.00
PREMISES RELATED EXPENDITURE					
Cleaning & Domestic Supplies	£13,410.00	£13,410.00	£0.00	£0.00	£0.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£150.00	£150.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£850.00	£1,040.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£1,010.00	£1,120.00	£220.00	£110.00	£110.00
Communications & Computing	£930.00	£930.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Human Resources	£2,460.00	£2,430.00	£2,170.00	£2,400.00	£2,970.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£107,070.00	£89,580.00	£97,570.00	£101,750.00	£106,510.00
<u>INCOME</u>					
Shared Services Income	-£103,910.00	-£87,150.00	-£95,400.00	-£99,350.00	-£103,540.00
GROSS INCOME	-£103,910.00	-£87,150.00	-£95,400.00	-£99,350.00	-£103,540.00
NET EXPENDITURE/(INCOME)	£3,160.00	£2,430.00	£2,170.00	£2,400.00	£2,970.00
Total P210 REGENERATION AND ECONOMIC DEVELOPMENT	£808,470.00	£753,730.00	£821,000.00	£842,190.00	£851,680.00

STRATEGIC GROWTH - SUMMARY

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P138 LAND CHARGES					
A355 LAND CHARGES	£27,300.00	£55,570.00	£39,180.00	£38,140.00	£37,110.00
	£27,300.00	£55,570.00	£39,180.00	£38,140.00	£37,110.00
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION	£300,330.00	£297,900.00	£310,350.00	£320,320.00	£327,340.00
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	-£8,560.00	-£150.00	-£120.00	-£440.00	-£670.00
	£291,770.00	£297,750.00	£310,230.00	£319,880.00	£326,670.00
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT MANAGEMENT	£89,310.00	£212,820.00	-£10,150.00	-£125,940.00	-£258,410.00
A395 ENFORCEMENT	£133,020.00	£137,070.00	£144,180.00	£150,610.00	£154,600.00
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	£34,420.00	£38,450.00	£32,130.00	£33,140.00	£34,010.00
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	£51,880.00	£57,850.00	£75,390.00	£77,980.00	£79,580.00
	£308,630.00	£446,190.00	£241,550.00	£135,790.00	£9,780.00
P155 BUILDING CONTROL					
A410 BUILDING CONTROL	£41,300.00	£42,180.00	£42,870.00	£44,100.00	£45,040.00
	£41,300.00	£42,180.00	£42,870.00	£44,100.00	£45,040.00
P160 STRATEGIC GROWTH ADMINISTRATION					
A415 STRATEGIC GROWTH ADMINISTRATION	£0.00	-£820.00	£51,780.00	£61,770.00	£62,670.00
	£0.00	-£820.00	£51,780.00	£61,770.00	£62,670.00
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING	£261,100.00	£281,550.00	£282,990.00	£294,820.00	£301,780.00
A463 ENERGY PERFORMANCE	£0.00	-£7,270.00	£3,530.00	£3,650.00	£3,770.00
	£261,100.00	£274,280.00	£286,520.00	£298,470.00	£305,550.00
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	£136,540.00	£138,490.00	£100,510.00	£107,980.00	£111,370.00
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGIC	£198,750.00	£227,790.00	£243,520.00	£256,220.00	£262,060.00
A469 TEMPORARY ACCOMMODATION UNITS	£2,270.00	£17,070.00	£13,750.00	£14,620.00	£17,640.00
A470 HOMELESSNESS, HOUSING ADVICE AND ACCEPTANCE	£796,110.00	£785,180.00	£808,590.00	£838,020.00	£854,210.00
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	£0.00	£3,540.00	£4,500.00	£6,670.00	£6,850.00
A473 EXTERNAL FUNDING - REFUGEES	£0.00	£0.00	£20,780.00	£23,950.00	£24,650.00
A474 LOCAL AUTHORITY DELIVERY SCHEME	£0.00	£0.00	£0.00	£4,680.00	£4,820.00
	£1,133,670.00	£1,172,070.00	£1,191,650.00	£1,252,140.00	£1,281,600.00
Total S8 STRATEGIC GROWTH	£2,063,770.00	£2,287,220.00	£2,163,780.00	£2,150,290.00	£2,068,420.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P138 LAND CHARGES					
A355 LAND CHARGES					
R510 Land Charges					
R511 Land Charges Migration Project					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£54,450.00	£100,760.00	£45,260.00	£46,830.00	£48,480.00
Vacancy Savings	-£840.00	£0.00	£0.00	£0.00	£0.00
Indirect Employee Expenses	£2,720.00	£2,890.00	£2,900.00	£3,040.00	£3,200.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£50.00	£50.00	£50.00	£50.00	£50.00
SUPPLIES & SERVICES					
Communications & Computing	£6,610.00	£7,480.00	£2,600.00	£2,600.00	£2,600.00
Grants & Subscriptions	£130.00	£130.00	£130.00	£130.00	£130.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£15,500.00	£15,500.00	£15,500.00	£15,500.00	£15,500.00
SUPPORT SERVICES					
Financial Services	£4,670.00	£5,830.00	£6,030.00	£6,250.00	£6,370.00
ICT Services	£9,580.00	£9,480.00	£9,290.00	£9,600.00	£9,860.00
Legal Services	£11,280.00	£11,340.00	£11,330.00	£11,260.00	£11,590.00
Human Resources	£1,000.00	£1,640.00	£2,180.00	£2,170.00	£1,890.00
Economic Prosperity and Place	£3,750.00	£13,020.00	£14,070.00	£14,580.00	£14,950.00
Corporate Support Services	£5,740.00	£6,110.00	£6,100.00	£6,200.00	£6,290.00
Departmental Administrative Expenses	£1,380.00	£2,150.00	£1,370.00	£1,260.00	£1,230.00
GROSS EXPENDITURE	£116,020.00	£176,380.00	£116,810.00	£119,470.00	£122,140.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£36,000.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£88,720.00	-£72,500.00	-£77,630.00	-£81,330.00	-£85,030.00
Use of Earmarked Reserve	£0.00	-£12,310.00	£0.00	£0.00	£0.00
GROSS INCOME	-£88,720.00	-£120,810.00	-£77,630.00	-£81,330.00	-£85,030.00
NET EXPENDITURE/(INCOME)	£27,300.00	£55,570.00	£39,180.00	£38,140.00	£37,110.00
Total P138 LAND CHARGES	£27,300.00	£55,570.00	£39,180.00	£38,140.00	£37,110.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION					
R600 Planning Policy Formulation					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£170,020.00	£160,470.00	£181,280.00	£188,310.00	£194,790.00
Indirect Employee Expenses	£1,180.00	£1,230.00	£1,110.00	£1,110.00	£1,120.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£5,440.00	£5,520.00	£5,590.00	£5,720.00	£5,850.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£800.00	£500.00	£800.00	£800.00	£800.00
District Local Development Framework Preparation	£75,000.00	£75,000.00	£75,000.00	£75,000.00	£75,000.00
Communications & Computing	£18,550.00	£24,110.00	£19,560.00	£22,470.00	£22,350.00
SUPPORT SERVICES					
Financial Services	£2,010.00	£3,410.00	£3,560.00	£3,680.00	£3,780.00
ICT Services	£10,510.00	£10,130.00	£9,890.00	£10,270.00	£10,820.00
Legal Services	£3,180.00	£3,080.00	£3,050.00	£3,180.00	£3,260.00
Corporate Support Services	£1,140.00	£1,240.00	£1,220.00	£1,240.00	£1,250.00
Departmental Administrative Expenses	£12,500.00	£13,290.00	£9,290.00	£8,540.00	£8,320.00
GROSS EXPENDITURE	£300,330.00	£297,980.00	£310,350.00	£320,320.00	£327,340.00
<u>INCOME</u>					
Use of Earmarked Reserve	£0.00	-£80.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	-£80.00	£0.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£300,330.00	£297,900.00	£310,350.00	£320,320.00	£327,340.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P145 PLANNING POLICY FORMULATION					
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£23,310.00	£19,140.00	£20,910.00	£21,800.00	£22,730.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£690.00	£700.00	£700.00	£720.00	£740.00
SUPPORT SERVICES					
ICT Services	£5,180.00	£5,310.00	£5,500.00	£5,670.00	£5,810.00
Departmental Administrative Expenses	£1,710.00	£1,570.00	£1,070.00	£970.00	£950.00
GROSS EXPENDITURE	£30,890.00	£26,720.00	£28,180.00	£29,160.00	£30,230.00
<u>INCOME</u>					
Customer & Client Receipts	-£39,450.00	-£26,870.00	-£28,300.00	-£29,600.00	-£30,900.00
GROSS INCOME	-£39,450.00	-£26,870.00	-£28,300.00	-£29,600.00	-£30,900.00
NET EXPENDITURE/(INCOME)	-£8,560.00	-£150.00	-£120.00	-£440.00	-£670.00
Total P145 PLANNING POLICY FORMULATION	£291,770.00	£297,750.00	£310,230.00	£319,880.00	£326,670.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT MANAGEMENT					
R605 Development Management					
R606 Development Management - Tree Matters					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£354,170.00	£378,610.00	£422,880.00	£447,550.00	£461,060.00
Indirect Employee Expenses	£5,020.00	£3,790.00	£4,980.00	£4,990.00	£5,010.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£17,060.00	£17,320.00	£17,530.00	£17,940.00	£18,350.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£17,110.00	£18,630.00	£18,630.00	£18,370.00	£18,370.00
Services	£0.00	£12,870.00	£0.00	£0.00	£0.00
Professional Services / Fees	£3,000.00	£5,990.00	£3,000.00	£3,000.00	£3,000.00
Planning Expenditure (20% Reinvestment)	£47,740.00	£47,740.00	£47,740.00	£47,740.00	£47,740.00
Communications & Computing	£46,590.00	£67,400.00	£58,930.00	£67,620.00	£67,270.00
Expenses	£0.00	£500.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£1,400.00	£1,400.00	£1,400.00	£1,400.00	£1,400.00
Miscellaneous Expenses	£0.00	£121,710.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£0.00	£10,150.00	£0.00	£0.00	£0.00
Private Contractors	£0.00	£910,610.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Financial Services	£3,310.00	£4,060.00	£3,560.00	£3,680.00	£3,780.00
ICT Services	£28,930.00	£29,040.00	£29,490.00	£30,580.00	£31,940.00
Legal Services	£34,110.00	£32,370.00	£32,330.00	£33,650.00	£34,630.00
Worcestershire Hub	£14,680.00	£13,490.00	£14,650.00	£15,320.00	£15,870.00
Corporate Support Services	£1,140.00	£1,240.00	£1,220.00	£1,240.00	£1,250.00
Community Well-Being and Environment - Depot	£19,430.00	£19,890.00	£20,330.00	£21,090.00	£21,790.00
Departmental Administrative Expenses	£26,010.00	£31,360.00	£21,750.00	£20,320.00	£19,770.00
GROSS EXPENDITURE	£619,700.00	£1,728,170.00	£698,420.00	£734,490.00	£751,230.00
<u>INCOME</u>					
Government Grants - DEFRA	£0.00	£-26,810.00	£-15,640.00	£0.00	£-10,940.00
Other Grants, Reimbursements & Contributions	£0.00	£-930,730.00	£-10,000.00	£-10,000.00	£-10,000.00
Customer & Client Receipts	£-530,390.00	£-540,390.00	£-681,920.00	£-833,450.00	£-984,980.00
Use of Earmarked Reserve	£0.00	£-17,420.00	£-1,010.00	£-16,980.00	£-3,720.00
GROSS INCOME	£-530,390.00	£-1,515,350.00	£-708,570.00	£-860,430.00	£-1,009,640.00
NET EXPENDITURE/(INCOME)	£89,310.00	£212,820.00	£-10,150.00	£-125,940.00	£-258,410.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P150 IMPLEMENTATION OF PLANNING POLICY					
A395 ENFORCEMENT					
R610 Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£101,860.00	£103,720.00	£113,510.00	£119,390.00	£122,840.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£0.00	£1,990.00	£2,020.00	£2,070.00	£2,110.00
SUPPORT SERVICES					
Legal Services	£22,570.00	£21,520.00	£21,620.00	£22,520.00	£23,170.00
Corporate Support Services	£1,140.00	£1,240.00	£1,220.00	£1,240.00	£1,250.00
Departmental Administrative Expenses	£7,450.00	£8,600.00	£5,810.00	£5,390.00	£5,230.00
GROSS EXPENDITURE	£133,020.00	£137,070.00	£144,180.00	£150,610.00	£154,600.00
NET EXPENDITURE/(INCOME)	£133,020.00	£137,070.00	£144,180.00	£150,610.00	£154,600.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
	Original	Revised			
P150 IMPLEMENTATION OF PLANNING POLICY					
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION					
R615 Environmental Improvement and Protection					
R616 Tree Preservation Orders/Trees In Conservation Areas					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£25,470.00	£30,030.00	£23,890.00	£24,730.00	£25,470.00
SUPPORT SERVICES					
Legal Services	£5,950.00	£5,710.00	£5,800.00	£6,040.00	£6,210.00
Corporate Support Services	£1,140.00	£1,240.00	£1,220.00	£1,240.00	£1,250.00
Departmental Administrative Expenses	£1,860.00	£2,520.00	£1,220.00	£1,130.00	£1,080.00
GROSS EXPENDITURE	£34,420.00	£39,500.00	£32,130.00	£33,140.00	£34,010.00
<u>INCOME</u>					
Use of Earmarked Reserve	£0.00	-£1,050.00	£0.00	£0.00	£0.00
GROSS INCOME	£0.00	-£1,050.00	£0.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£34,420.00	£38,450.00	£32,130.00	£33,140.00	£34,010.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P150 IMPLEMENTATION OF PLANNING POLICY					
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT					
R620 Conservation of the Historic Environment					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	£46,470.00	£51,590.00	£69,670.00	£72,500.00	£74,190.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£870.00	£880.00	£890.00	£910.00	£930.00
SUPPORT SERVICES					
Legal Services	£1,140.00	£1,080.00	£1,080.00	£1,120.00	£1,160.00
Departmental Administrative Expenses	£3,400.00	£4,300.00	£3,750.00	£3,450.00	£3,300.00
GROSS EXPENDITURE	£51,880.00	£57,850.00	£75,390.00	£77,980.00	£79,580.00
NET EXPENDITURE/(INCOME)	£51,880.00	£57,850.00	£75,390.00	£77,980.00	£79,580.00
Total P150 IMPLEMENTATION OF PLANNING POLICY	£308,630.00	£446,190.00	£241,550.00	£135,790.00	£9,780.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P155 BUILDING CONTROL					
A410 BUILDING CONTROL					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0.00	£5,410.00	£5,710.00	£5,960.00	£6,070.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£9,340.00	£9,490.00	£9,600.00	£9,830.00	£10,050.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£40.00	£0.00	£0.00	£0.00	£0.00
Communications & Computing	£11,440.00	£12,980.00	£12,280.00	£13,500.00	£13,430.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	£165,080.00	£166,750.00	£170,090.00	£173,490.00	£176,960.00
SUPPORT SERVICES					
Financial Services	£2,500.00	£3,410.00	£3,560.00	£3,680.00	£3,780.00
ICT Services	£7,280.00	£6,790.00	£6,300.00	£6,570.00	£6,900.00
Legal Services	£700.00	£690.00	£740.00	£770.00	£800.00
Corporate Support Services	£1,140.00	£1,240.00	£1,220.00	£1,240.00	£1,250.00
Departmental Administrative Expenses	£0.00	£440.00	£290.00	£270.00	£260.00
GROSS EXPENDITURE	£197,520.00	£207,200.00	£209,790.00	£215,310.00	£219,500.00
<u>INCOME</u>					
Customer & Client Receipts	-£191,710.00	-£191,710.00	-£191,720.00	-£191,730.00	-£191,740.00
Estimated Surplus/Deficit Transferred from Previous Year	£35,490.00	£26,690.00	£24,800.00	£20,520.00	£17,280.00
GROSS INCOME	-£156,220.00	-£165,020.00	-£166,920.00	-£171,210.00	-£174,460.00
NET EXPENDITURE/(INCOME)	£41,300.00	£42,180.00	£42,870.00	£44,100.00	£45,040.00
Total P155 BUILDING CONTROL	£41,300.00	£42,180.00	£42,870.00	£44,100.00	£45,040.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P160 STRATEGIC GROWTH ADMINISTRATION					
A415 STRATEGIC GROWTH ADMINISTRATION					
R630 Strategic Growth Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£1,581,930.00	£1,671,910.00	£1,891,420.00	£1,981,130.00	£2,043,640.00
Vacancy Savings	-£35,690.00	-£21,020.00	-£42,040.00	-£42,880.00	-£43,740.00
Indirect Employee Expenses	£6,690.00	£16,000.00	£9,100.00	£9,570.00	£10,050.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£500.00	£400.00	£0.00	£0.00	£0.00
Car Allowances	£5,750.00	£5,750.00	£5,750.00	£5,750.00	£5,750.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£3,340.00	£3,470.00	£3,470.00	£3,470.00	£3,470.00
Printing, Stationery & General Office Expenses	£200.00	£200.00	£200.00	£200.00	£200.00
Services	£750.00	£350.00	£350.00	£350.00	£350.00
Communications & Computing	£14,380.00	£14,160.00	£14,200.00	£14,200.00	£14,200.00
Expenses	£350.00	£50.00	£300.00	£300.00	£300.00
SUPPORT SERVICES					
Financial Services	£50,670.00	£49,780.00	£46,310.00	£48,370.00	£48,740.00
ICT Services	£13,120.00	£13,490.00	£14,130.00	£14,650.00	£15,160.00
Human Resources	£17,530.00	£21,900.00	£25,940.00	£26,230.00	£23,810.00
Chief Executive	£14,430.00	£13,540.00	£13,460.00	£13,860.00	£14,220.00
Corporate Support Services	£8,020.00	£8,540.00	£8,500.00	£8,640.00	£8,800.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£1,682,670.00	£1,798,520.00	£1,991,090.00	£2,083,840.00	£2,144,950.00
<u>INCOME</u>					
Recharges to Other Services	-£1,682,670.00	-£1,792,360.00	-£1,939,310.00	-£2,022,070.00	-£2,082,280.00
Use of Earmarked Reserve	£0.00	-£6,980.00	£0.00	£0.00	£0.00
GROSS INCOME	-£1,682,670.00	-£1,799,340.00	-£1,939,310.00	-£2,022,070.00	-£2,082,280.00
NET EXPENDITURE/(INCOME)	£0.00	-£820.00	£51,780.00	£61,770.00	£62,670.00
Total P160 STRATEGIC GROWTH ADMINISTRATION	£0.00	-£820.00	£51,780.00	£61,770.00	£62,670.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING					
R675 Private Sector Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£172,450.00	£186,670.00	£184,350.00	£193,830.00	£199,930.00
Indirect Employee Expenses	£800.00	£880.00	£800.00	£800.00	£810.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£8,690.00	£11,010.00	£10,550.00	£10,790.00	£11,030.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£200.00	£100.00	£100.00	£100.00	£100.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£1,000.00	£300.00	£300.00	£300.00	£300.00
Clothing, Uniforms and Laundry	£0.00	£700.00	£700.00	£700.00	£700.00
Printing, Stationery & General Office Expenses	£460.00	£580.00	£580.00	£290.00	£290.00
Services	£1,180.00	£300.00	£300.00	£300.00	£300.00
Specialist Fees	£1,800.00	£1,800.00	£1,800.00	£1,800.00	£1,800.00
Communications & Computing	£18,530.00	£20,740.00	£19,440.00	£21,660.00	£21,570.00
Expenses	£0.00	£500.00	£0.00	£0.00	£0.00
Housing Stock Condition Surveys	£8,000.00	£29,800.00	£8,000.00	£8,000.00	£8,000.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Home Improvement Agency	£45,000.00	£45,000.00	£45,000.00	£45,000.00	£45,000.00
SUPPORT SERVICES					
Financial Services	£7,100.00	£9,120.00	£8,150.00	£8,400.00	£8,680.00
ICT Services	£11,860.00	£11,520.00	£11,320.00	£11,750.00	£12,320.00
Legal Services	£7,060.00	£6,970.00	£7,420.00	£7,730.00	£7,940.00
Corporate Support Services	£1,140.00	£1,240.00	£1,220.00	£1,240.00	£1,250.00
Departmental Administrative Expenses	£12,670.00	£15,080.00	£9,380.00	£8,710.00	£8,500.00
GROSS EXPENDITURE	£297,940.00	£342,310.00	£309,410.00	£321,400.00	£328,520.00
<u>INCOME</u>					
Customer & Client Receipts	-£26,260.00	-£26,260.00	-£26,420.00	-£26,580.00	-£26,740.00
Use of Earmarked Reserve	-£10,580.00	-£34,500.00	£0.00	£0.00	£0.00
GROSS INCOME	-£36,840.00	-£60,760.00	-£26,420.00	-£26,580.00	-£26,740.00
NET EXPENDITURE/(INCOME)	£261,100.00	£281,550.00	£282,990.00	£294,820.00	£301,780.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P190 PRIVATE SECTOR HOUSING					
A463 ENERGY PERFORMANCE					
R641 External Funding - MEES Project 2022					
R678 Energy Performance					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£41,080.00	£99,450.00	£9,940.00	£3,500.00	£3,620.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£0.00	£400.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Services	£0.00	£210.00	£0.00	£0.00	£0.00
Specialist Fees	£0.00	£2,750.00	£0.00	£0.00	£0.00
Communications & Computing	£0.00	£1,120.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£0.00	£5,750.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£0.00	£400.00	£170.00	£150.00	£150.00
GROSS EXPENDITURE	£41,080.00	£110,080.00	£10,110.00	£3,650.00	£3,770.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	£-39,240.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	£-15,750.00	£0.00	£0.00	£0.00
Recharges to Other Services	£-6,160.00	£-12,320.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	£-34,920.00	£-50,040.00	£-6,580.00	£0.00	£0.00
GROSS INCOME	£-41,080.00	£-117,350.00	£-6,580.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£0.00	£-7,270.00	£3,530.00	£3,650.00	£3,770.00
Total P190 PRIVATE SECTOR HOUSING	£261,100.00	£274,280.00	£286,520.00	£298,470.00	£305,550.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT					
R676 North Worcestershire Watercourse Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£272,980.00	£268,030.00	£276,290.00	£287,830.00	£296,730.00
Indirect Employee Expenses	£1,810.00	£1,760.00	£2,030.00	£2,100.00	£2,170.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£9,420.00	£12,060.00	£11,560.00	£11,820.00	£12,080.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£350.00	£150.00	£150.00	£150.00	£150.00
Car Allowances	£2,500.00	£2,000.00	£2,000.00	£2,000.00	£2,000.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£800.00	£1,200.00	£1,200.00	£1,200.00	£1,200.00
Printing, Stationery & General Office Expenses	£260.00	£300.00	£300.00	£250.00	£250.00
Services	£41,370.00	£52,900.00	£40,970.00	£40,970.00	£40,970.00
Communications & Computing	£24,870.00	£28,070.00	£24,260.00	£27,210.00	£27,090.00
Expenses	£1,600.00	£15,100.00	£1,600.00	£1,600.00	£1,600.00
SUPPORT SERVICES					
Financial Services	£4,010.00	£7,830.00	£8,150.00	£8,400.00	£8,680.00
ICT Services	£13,290.00	£12,980.00	£12,740.00	£13,180.00	£13,780.00
Legal Services	£3,470.00	£3,520.00	£3,450.00	£3,590.00	£3,710.00
Human Resources	£3,280.00	£4,190.00	£5,030.00	£5,080.00	£4,580.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£3,310.00	£3,800.00	£2,460.00	£2,250.00	£2,200.00
GROSS EXPENDITURE	£384,020.00	£413,890.00	£392,190.00	£407,630.00	£417,190.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£104,000.00	-£111,340.00	-£104,000.00	-£104,000.00	-£104,000.00
Shared Services Income	-£143,180.00	-£137,120.00	-£187,380.00	-£195,350.00	-£201,520.00
Customer & Client Receipts	-£300.00	-£300.00	-£300.00	-£300.00	-£300.00
Use of Earmarked Reserve	£0.00	-£26,640.00	£0.00	£0.00	£0.00
GROSS INCOME	-£247,480.00	-£275,400.00	-£291,680.00	-£299,650.00	-£305,820.00
NET EXPENDITURE/(INCOME)	£136,540.00	£138,490.00	£100,510.00	£107,980.00	£111,370.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£122,210.00	£178,100.00	£213,880.00	£177,070.00	£182,870.00
Indirect Employee Expenses	£1,780.00	£2,340.00	£1,930.00	£1,940.00	£1,940.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£5,160.00	£7,340.00	£7,040.00	£7,190.00	£7,360.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£150.00	£100.00	£100.00	£100.00	£100.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£180.00	£130.00	£130.00	£100.00	£100.00
Services	£11,510.00	£11,510.00	£11,510.00	£11,510.00	£11,510.00
Communications & Computing	£25,540.00	£44,990.00	£31,720.00	£36,220.00	£36,040.00
Grants & Subscriptions	£2,550.00	£8,760.00	£2,550.00	£2,550.00	£2,550.00
Environmental Awareness Issues	£2,000.00	£2,000.00	£2,000.00	£2,000.00	£2,000.00
Home Safety Campaign Expenses	£200.00	£200.00	£200.00	£200.00	£200.00
Housing Market Assessments	£4,000.00	£4,000.00	£4,000.00	£4,000.00	£4,000.00
SUPPORT SERVICES					
Financial Services	£1,790.00	£3,010.00	£3,120.00	£3,200.00	£3,270.00
ICT Services	£7,360.00	£7,220.00	£7,270.00	£7,550.00	£7,920.00
Legal Services	£4,380.00	£4,250.00	£4,390.00	£4,570.00	£4,690.00
Corporate Support Services	£1,140.00	£1,240.00	£1,220.00	£1,240.00	£1,250.00
Departmental Administrative Expenses	£8,970.00	£10,720.00	£8,060.00	£7,490.00	£7,300.00
GROSS EXPENDITURE	£198,920.00	£285,910.00	£299,120.00	£266,930.00	£273,100.00
<u>INCOME</u>					
Government Grants	£0.00	-£6,510.00	-£10,170.00	-£10,490.00	-£10,810.00
Other Grants, Reimbursements & Contributions	£0.00	-£42,500.00	-£37,500.00	£0.00	£0.00
Customer & Client Receipts	-£170.00	-£200.00	-£210.00	-£220.00	-£230.00
Use of Earmarked Reserve	£0.00	-£8,910.00	-£7,720.00	£0.00	£0.00
GROSS INCOME	-£170.00	-£58,120.00	-£55,600.00	-£10,710.00	-£11,040.00
NET EXPENDITURE/(INCOME)	£198,750.00	£227,790.00	£243,520.00	£256,220.00	£262,060.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A466 CLINICAL COMMISSIONING (CCG) FUNDING					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£1,780.00	£1,860.00	£1,930.00	£1,990.00	£2,050.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£20.00	£0.00	£0.00	£0.00	£0.00
Home Safety Campaign Expenses	£40,000.00	£40,000.00	£40,000.00	£0.00	£0.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£130.00	£150.00	£100.00	£90.00	£90.00
GROSS EXPENDITURE	£41,930.00	£42,010.00	£42,030.00	£2,080.00	£2,140.00
<u>INCOME</u>					
Use of Earmarked Reserve	-£41,930.00	-£42,010.00	-£42,030.00	-£2,080.00	-£2,140.00
GROSS INCOME	-£41,930.00	-£42,010.00	-£42,030.00	-£2,080.00	-£2,140.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£0.00	£0.00	£0.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A469 TEMPORARY ACCOMMODATION UNITS					
R659 Temporary Accommodation at 11 Raven Street					
R661 Temporary Accommodation at Flat 3 Champney					
R684 Temporary Accommodation at 2-3 New Street					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£68,610.00	£86,980.00	£101,740.00	£91,480.00	£94,550.00
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£5,640.00	£6,030.00	£6,180.00	£6,340.00	£6,500.00
Energy Costs	£14,240.00	£16,560.00	£11,810.00	£12,160.00	£12,530.00
Rents	£160.00	£160.00	£160.00	£160.00	£160.00
Non-Domestic Rates	£3,190.00	£5,080.00	£5,230.00	£5,390.00	£5,550.00
Water Services	£700.00	£600.00	£600.00	£600.00	£600.00
Fixtures & Fittings	£530.00	£650.00	£650.00	£650.00	£650.00
Apportionment of Expenses of Operational Buildings	£1,000.00	£1,570.00	£1,510.00	£1,540.00	£1,580.00
Cleaning & Domestic Supplies	£9,290.00	£9,510.00	£9,870.00	£9,970.00	£10,070.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£50.00	£70.00	£70.00	£70.00	£70.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£2,400.00	£2,450.00	£2,600.00	£2,600.00	£2,600.00
Printing, Stationery & General Office Expenses	£400.00	£200.00	£200.00	£200.00	£200.00
Services	£800.00	£1,440.00	£1,440.00	£1,440.00	£1,440.00
Communications & Computing	£1,510.00	£1,430.00	£1,670.00	£1,670.00	£1,670.00
Grants & Subscriptions	£2,200.00	£2,200.00	£2,200.00	£2,200.00	£2,200.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	-£4,550.00	-£5,690.00	-£6,250.00	-£6,250.00	-£6,250.00
SUPPORT SERVICES					
Facilities Management	£1,530.00	£1,580.00	£1,640.00	£1,690.00	£1,740.00
Departmental Administrative Expenses	£3,680.00	£4,490.00	£3,130.00	£2,850.00	£2,800.00
GROSS EXPENDITURE	£111,380.00	£135,310.00	£144,450.00	£134,760.00	£138,660.00
<u>INCOME</u>					
Government Grants	£0.00	-£28,970.00	-£40,610.00	-£30,050.00	-£30,930.00
Other Grants, Reimbursements & Contributions	£0.00	£0.00	£0.00	£0.00	£0.00
Benefit Receipts	-£80,000.00	-£80,000.00	-£80,000.00	-£80,000.00	-£80,000.00
Customer & Client Receipts	-£8,340.00	-£9,270.00	-£10,090.00	-£10,090.00	-£10,090.00
Use of Earmarked Reserve	-£20,770.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	-£109,110.00	-£118,240.00	-£130,700.00	-£120,140.00	-£121,020.00
NET EXPENDITURE/(INCOME)	£2,270.00	£17,070.00	£13,750.00	£14,620.00	£17,640.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING					
R685 Homelessness Housing Advice and Access to Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£478,970.00	£501,850.00	£523,810.00	£523,170.00	£541,280.00
Indirect Employee Expenses	£1,220.00	£710.00	£1,140.00	£1,140.00	£1,150.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£51,680.00	£54,530.00	£52,270.00	£53,430.00	£54,600.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£500.00	£500.00	£500.00	£500.00	£500.00
Public Transport	£40.00	£40.00	£40.00	£40.00	£40.00
Car Allowances	£800.00	£800.00	£800.00	£800.00	£800.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£100.00	£100.00	£100.00	£100.00	£100.00
Printing, Stationery & General Office Expenses	£470.00	£300.00	£300.00	£150.00	£150.00
Services	£620.00	£4,500.00	£500.00	£500.00	£500.00
Communications & Computing	£51,050.00	£40,650.00	£51,980.00	£55,450.00	£55,310.00
Grants & Subscriptions	£48,930.00	£88,610.00	£38,280.00	£42,060.00	£39,260.00
Miscellaneous Expenses	£0.00	£189,750.00	£63,150.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
SWEP Rough Sleepers	£32,930.00	£30,160.00	£30,160.00	£30,160.00	£30,160.00
Private Contractors	£0.00	£5,000.00	£5,000.00	£5,000.00	£5,000.00
Homelessness Costs	£167,250.00	£167,250.00	£167,250.00	£167,250.00	£167,250.00
SUPPORT SERVICES					
Financial Services	£26,200.00	£28,240.00	£29,670.00	£30,550.00	£31,660.00
ICT Services	£19,810.00	£19,760.00	£20,130.00	£20,940.00	£22,140.00
Legal Services	£6,030.00	£6,140.00	£6,000.00	£6,250.00	£6,430.00
Human Resources	£3,710.00	£3,640.00	£3,240.00	£3,610.00	£4,460.00
Worcestershire Hub	£64,270.00	£53,890.00	£58,410.00	£61,090.00	£63,140.00
Corporate Support Services	£1,140.00	£1,240.00	£1,220.00	£1,240.00	£1,250.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£24,110.00	£25,450.00	£17,160.00	£15,910.00	£15,550.00
GROSS EXPENDITURE	£980,530.00	£1,223,110.00	£1,071,110.00	£1,019,340.00	£1,040,730.00
<u>INCOME</u>					
Government Grants	£0.00	£-364,420.00	£-229,330.00	£-147,470.00	£-152,000.00
Other Grants, Reimbursements & Contributions	£-11,200.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£-12,000.00	£-12,000.00	£-12,000.00	£-12,000.00	£-12,000.00
Use of Earmarked Reserve	£-161,220.00	£-61,510.00	£-21,190.00	£-21,850.00	£-22,520.00
GROSS INCOME	£-184,420.00	£-437,930.00	£-262,520.00	£-181,320.00	£-186,520.00
NET EXPENDITURE/(INCOME)	£796,110.00	£785,180.00	£808,590.00	£838,020.00	£854,210.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION					
R666 Covid Recovery County (COMF)					
R667 Domestic Abuse Funding					
R668 Household Support Fund					
R669 Covid Recovery District (COMF)					
R671 External Funding - Rough Sleeping Initiative (RSI)					
R673 External Funding - Severe Weather Emergency Protocol					
R686 External Funding - Homelessness Enabling Function					
R692 External Funding - Private Rented Sector Access Fund					
R693 External Funding - Rough Sleeper Personalisation					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	£547,650.00	£609,580.00	£517,280.00	£270,690.00	£253,900.00
Indirect Employee Expenses	£600.00	£450.00	£600.00	£600.00	£600.00
PREMISES RELATED EXPENDITURE					
Energy Costs	£1,030.00	£1,700.00	£1,090.00	£0.00	£0.00
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£1,000.00	£1,270.00	£970.00	£0.00	£0.00
Public Transport	£170.00	£180.00	£70.00	£0.00	£0.00
Car Allowances	£5,400.00	£6,290.00	£5,790.00	£2,000.00	£2,000.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£3,250.00	£18,000.00	£4,500.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£540.00	£30.00	£30.00	£20.00	£20.00
Services	£0.00	£1,200.00	£0.00	£0.00	£0.00
Communications & Computing	£2,210.00	£2,160.00	£1,850.00	£800.00	£800.00
Expenses	£0.00	£80.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£697,330.00	£1,319,780.00	£841,950.00	£12,500.00	£12,500.00
Miscellaneous Expenses	£316,450.00	£80,780.00	£5,900.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£168,340.00	£172,040.00	£0.00	£0.00	£0.00
Private Contractors	£0.00	£2,660.00	£2,000.00	£0.00	£0.00
Homelessness Costs	£13,600.00	£13,930.00	£2,930.00	-£17,400.00	-£17,400.00
Additional Support From Social Fund	£20,000.00	£30,000.00	£30,000.00	£20,000.00	£20,000.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£1,090.00	£1,400.00	£320.00	£290.00	£280.00
GROSS EXPENDITURE	£1,778,660.00	£2,261,530.00	£1,415,280.00	£289,500.00	£272,700.00
INCOME					
Government Grants	-£1,084,230.00	-£1,271,620.00	-£1,119,140.00	-£42,450.00	-£45,040.00
Other Grants, Reimbursements & Contributions	-£448,630.00	-£637,410.00	-£75,000.00	£0.00	£0.00
Recharges to Other Services	-£128,290.00	-£146,920.00	-£142,820.00	-£147,030.00	-£151,550.00
Use of Earmarked Reserve	-£117,510.00	-£202,040.00	-£73,820.00	-£93,350.00	-£69,260.00
GROSS INCOME	-£1,778,660.00	-£2,257,990.00	-£1,410,780.00	-£282,830.00	-£265,850.00
NET EXPENDITURE/(INCOME)	£0.00	£3,540.00	£4,500.00	£6,670.00	£6,850.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A473 EXTERNAL FUNDING - REFUGEES					
R694 External Funding - Homes for Ukraine					
R696 External Funding - Asylum Seekers					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£34,270.00	£145,510.00	£43,780.00	£38,120.00	£39,300.00
Indirect Employee Expenses	£0.00	£20.00	£0.00	£0.00	£0.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£0.00	£500.00	£0.00	£0.00	£0.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£10,000.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£300.00	£50.00	£0.00	£0.00	£0.00
Specialist Fees	£0.00	£2,000.00	£0.00	£0.00	£0.00
Communications & Computing	£340.00	£180.00	£0.00	£0.00	£0.00
Expenses	£200.00	£100.00	£0.00	£0.00	£0.00
Grants & Subscriptions	£0.00	£40,000.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£472,380.00	£0.00	£0.00	£0.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	£0.00	£15,000.00	£0.00	£0.00	£0.00
SUPPORT SERVICES					
Departmental Administrative Expenses	£0.00	£1,730.00	£1,540.00	£1,510.00	£1,470.00
GROSS EXPENDITURE	£35,110.00	£687,470.00	£45,320.00	£39,630.00	£40,770.00
<u>INCOME</u>					
Government Grants	£0.00	-£133,750.00	£0.00	£0.00	£0.00
Other Grants, Reimbursements & Contributions	£0.00	-£552,190.00	£0.00	£0.00	£0.00
Customer & Client Receipts	£0.00	-£1,530.00	£0.00	£0.00	£0.00
Use of Earmarked Reserve	-£35,110.00	£0.00	-£24,540.00	-£15,680.00	-£16,120.00
GROSS INCOME	-£35,110.00	-£687,470.00	-£24,540.00	-£15,680.00	-£16,120.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£20,780.00	£23,950.00	£24,650.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A474 LOCAL AUTHORITY DELIVERY SCHEME					
R650 Local Authority Delivery Scheme (LADS)					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£15,610.00	£51,120.00	£52,010.00	£3,590.00	£3,700.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£0.00	£350.00	£350.00	£0.00	£0.00
SUPPLIES & SERVICES					
Communications & Computing Expenses	£0.00	£1,020.00	£1,020.00	£0.00	£0.00
	£0.00	£2,530.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£0.00	£0.00	£13,860.00	£0.00	£0.00
SUPPORT SERVICES					
Legal Services	£910.00	£930.00	£890.00	£930.00	£960.00
Departmental Administrative Expenses	£230.00	£270.00	£280.00	£160.00	£160.00
GROSS EXPENDITURE	£16,750.00	£56,220.00	£68,410.00	£4,680.00	£4,820.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£50,000.00	-£65,000.00	£0.00	£0.00
Use of Earmarked Reserve	-£16,750.00	-£6,220.00	-£3,410.00	£0.00	£0.00
GROSS INCOME	-£16,750.00	-£56,220.00	-£68,410.00	£0.00	£0.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£0.00	£4,680.00	£4,820.00

STRATEGIC GROWTH

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P195 HOUSING ENABLING FUNCTION					
A475 PRIVATE SECTOR LEASED PROPERTIES					
R662 Temporary Accommodation at 33/33a The Horsefair					
R663 Temporary Accommodation at Flat 3 Champney					
R664 Temporary Accommodation at 13 Albert Road					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£2,050.00	£3,000.00	£3,080.00	£3,160.00	£3,240.00
Energy Costs	£3,240.00	£2,800.00	£2,900.00	£2,970.00	£3,070.00
Rents	£45,190.00	£45,190.00	£45,190.00	£45,190.00	£45,190.00
Non-Domestic Rates	£980.00	£2,780.00	£2,860.00	£2,950.00	£3,040.00
Water Services	£1,750.00	£1,580.00	£1,580.00	£1,580.00	£1,580.00
Fixtures & Fittings	£0.00	£90.00	£0.00	£0.00	£0.00
Cleaning & Domestic Supplies	£2,150.00	£2,800.00	£2,660.00	£2,680.00	£2,710.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£300.00	£500.00	£500.00	£500.00	£500.00
Services	£500.00	£450.00	£450.00	£450.00	£450.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	-£22,850.00	-£26,100.00	-£24,150.00	-£24,150.00	-£24,150.00
GROSS EXPENDITURE	£33,310.00	£33,090.00	£35,070.00	£35,330.00	£35,630.00
<u>INCOME</u>					
Customer & Client Receipts	-£4,350.00	-£6,070.00	-£4,600.00	-£4,600.00	-£4,600.00
Use of Earmarked Reserve	-£28,960.00	-£27,020.00	-£30,470.00	-£30,730.00	-£31,030.00
GROSS INCOME	-£33,310.00	-£33,090.00	-£35,070.00	-£35,330.00	-£35,630.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£0.00	£0.00	£0.00
Total P195 HOUSING ENABLING FUNCTION	£1,133,670.00	£1,172,070.00	£1,191,650.00	£1,252,140.00	£1,281,600.00

RESOURCES - SUMMARY

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION	-£60.00	-£190.00	£49,410.00	£52,960.00	£57,530.00
	-£60.00	-£190.00	£49,410.00	£52,960.00	£57,530.00
P135 COMMON SERVICES					
A335 COMPUTER SERVICES	£4,980.00	£24,640.00	£28,320.00	£29,730.00	£30,760.00
A341 PRINT MANAGEMENT	£0.00	£0.00	£0.00	£0.00	£0.00
	£4,980.00	£24,640.00	£28,320.00	£29,730.00	£30,760.00
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS	£2,443,200.00	£2,270,100.00	£2,112,060.00	£2,021,930.00	£1,968,570.00
	£2,443,200.00	£2,270,100.00	£2,112,060.00	£2,021,930.00	£1,968,570.00
Total S2 RESOURCES	£2,448,120.00	£2,294,550.00	£2,189,790.00	£2,104,620.00	£2,056,860.00

RESOURCES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION					
R300 Accountancy and Support					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£854,040.00	£814,350.00	£819,320.00	£852,750.00	£874,280.00
Vacancy Savings	-£19,900.00	-£9,320.00	-£18,640.00	-£19,010.00	-£19,390.00
Indirect Employee Expenses	£9,230.00	£9,450.00	£9,960.00	£10,180.00	£10,440.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£37,580.00	£39,120.00	£39,580.00	£40,510.00	£41,430.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£200.00	£100.00	£100.00	£100.00	£100.00
Car Allowances	£150.00	£50.00	£50.00	£50.00	£50.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£2,280.00	£1,930.00	£1,930.00	£1,620.00	£1,620.00
Services	£11,320.00	£79,060.00	£130,300.00	£133,860.00	£137,530.00
Communications & Computing	£105,540.00	£101,390.00	£100,030.00	£108,630.00	£107,980.00
Expenses	£200.00	£200.00	£200.00	£200.00	£200.00
Grants & Subscriptions	£26,070.00	£29,140.00	£26,140.00	£26,140.00	£26,140.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£87,390.00	£87,390.00	£89,140.00	£90,920.00	£92,740.00
SUPPORT SERVICES					
ICT Services	£52,130.00	£51,790.00	£51,730.00	£53,580.00	£55,790.00
Legal Services	£21,870.00	£23,130.00	£23,120.00	£23,690.00	£24,370.00
Human Resources	£16,690.00	£22,270.00	£25,420.00	£25,680.00	£23,110.00
Chief Executive	£5,060.00	£4,960.00	£4,960.00	£5,100.00	£5,250.00
Facilities Management	£25,660.00	£27,230.00	£27,520.00	£28,400.00	£29,250.00
Property Services	£4,140.00	£2,490.00	£5,890.00	£6,210.00	£6,550.00
Community Well-Being and Environment - Depot	£2,760.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£1,242,410.00	£1,284,730.00	£1,336,750.00	£1,388,610.00	£1,417,440.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	-£36,510.00	-£36,510.00	-£36,510.00	-£36,510.00	-£36,510.00
Shared Services Income	-£1,530.00	£0.00	£0.00	£0.00	£0.00
Customer & Client Receipts	-£4,790.00	-£4,890.00	-£4,890.00	-£4,890.00	-£4,890.00
Recharges to Other Services	-£1,199,640.00	-£1,243,520.00	-£1,245,940.00	-£1,294,250.00	-£1,318,510.00
GROSS INCOME	-£1,242,470.00	-£1,284,920.00	-£1,287,340.00	-£1,335,650.00	-£1,359,910.00
NET EXPENDITURE/(INCOME)	-£60.00	-£190.00	£49,410.00	£52,960.00	£57,530.00
Total P095 RESOURCES ADMINISTRATION	-£60.00	-£190.00	£49,410.00	£52,960.00	£57,530.00

RESOURCES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R430 Central Computer Costs					
R431 I.T. Section Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£671,760.00	£670,290.00	£709,480.00	£737,710.00	£775,480.00
Vacancy Savings	-£13,890.00	-£6,850.00	-£13,710.00	-£13,980.00	-£14,260.00
Indirect Employee Expenses	£10,090.00	£10,820.00	£10,970.00	£11,110.00	£11,280.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£59,690.00	£61,520.00	£62,170.00	£63,620.00	£65,070.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£200.00	£200.00	£200.00	£200.00	£200.00
Car Allowances	£500.00	£500.00	£500.00	£500.00	£500.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£327,370.00	£444,260.00	£377,480.00	£377,480.00	£352,370.00
Printing, Stationery & General Office Expenses	£90.00	£80.00	£80.00	£40.00	£40.00
Services	£52,120.00	£59,840.00	£65,500.00	£68,750.00	£72,200.00
Communications & Computing	£122,120.00	£145,350.00	£141,260.00	£140,290.00	£140,060.00
Expenses	£120.00	£120.00	£120.00	£120.00	£120.00
SUPPORT SERVICES					
Financial Services	£21,350.00	£14,780.00	£10,350.00	£10,780.00	£10,850.00
Legal Services	£5,490.00	£5,580.00	£5,350.00	£5,580.00	£5,740.00
Human Resources	£7,120.00	£8,860.00	£10,450.00	£10,580.00	£9,570.00
Community Well-Being and Environment - Depot	£700.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£24,560.00	£47,160.00	£50,670.00	£52,610.00	£55,020.00
CAPITAL CHARGES					
Depreciation	£318,380.00	£424,720.00	£373,130.00	£443,300.00	£460,070.00
GROSS EXPENDITURE	£1,607,770.00	£1,887,230.00	£1,804,000.00	£1,908,690.00	£1,944,310.00
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0.00	-£4,780.00	£0.00	£0.00	£0.00
Shared Services Income	-£126,280.00	-£158,330.00	-£149,800.00	-£116,970.00	-£119,300.00
Customer & Client Receipts	-£4,300.00	-£65,370.00	-£62,450.00	-£61,480.00	-£36,140.00
Recharges to Other Services	-£737,510.00	-£742,740.00	-£773,150.00	-£802,730.00	-£838,770.00
Use of Earmarked Reserve	£0.00	-£60,000.00	£0.00	£0.00	£0.00
Recharge of Central Computer Costs	-£734,700.00	-£831,370.00	-£790,280.00	-£897,780.00	-£919,340.00
GROSS INCOME	-£1,602,790.00	-£1,862,590.00	-£1,775,680.00	-£1,878,960.00	-£1,913,550.00
NET EXPENDITURE/(INCOME)	£4,980.00	£24,640.00	£28,320.00	£29,730.00	£30,760.00

RESOURCES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P135 COMMON SERVICES					
A341 PRINT MANAGEMENT					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£18,000.00	£11,900.00	£11,900.00	£11,900.00	£11,900.00
Communications & Computing	£4,800.00	£3,300.00	£3,300.00	£3,850.00	£3,850.00
CAPITAL CHARGES					
Depreciation	£16,050.00	£16,050.00	£16,040.00	£0.00	£0.00
GROSS EXPENDITURE	£38,850.00	£31,250.00	£31,240.00	£15,750.00	£15,750.00
<u>INCOME</u>					
Shared Services Income	-£28,100.00	-£21,000.00	-£21,000.00	-£10,500.00	-£10,500.00
Customer & Client Receipts	-£50.00	-£50.00	-£40.00	-£50.00	-£50.00
Recharges to Directorates for Print Management	-£10,700.00	-£10,200.00	-£10,200.00	-£5,200.00	-£5,200.00
GROSS INCOME	-£38,850.00	-£31,250.00	-£31,240.00	-£15,750.00	-£15,750.00
NET EXPENDITURE/(INCOME)	£0.00	£0.00	£0.00	£0.00	£0.00
Total P135 COMMON SERVICES	£4,980.00	£24,640.00	£28,320.00	£29,730.00	£30,760.00

RESOURCES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS					
R335 Central Corporate Costs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	£395,600.00	£386,800.00	£404,600.00	£423,180.00	£449,080.00
Pension Costs - Unfunded Benefits	£428,800.00	£452,800.00	£461,860.00	£471,120.00	£480,510.00
Apprenticeship Levy	£25,500.00	£32,630.00	£33,280.00	£33,950.00	£34,630.00
Increase in Pay Award to 3%	£214,200.00	£0.00	£0.00	£0.00	£0.00
Employer's Superannuation Contribution	£8,790.00	£41,360.00	£8,970.00	£9,150.00	£9,330.00
Indirect Employee Expenses	£3,130.00	£2,600.00	£3,450.00	£3,620.00	£3,800.00
PREMISES RELATED EXPENDITURE					
Energy Costs	£154,500.00	£63,760.00	£61,800.00	£42,420.00	£21,860.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£200.00	£0.00	£0.00	£0.00
Services	£20,000.00	£16,220.00	£16,220.00	£16,220.00	£16,220.00
Bank Charges & Commission	£78,630.00	£78,280.00	£73,780.00	£73,780.00	£73,780.00
Audit Fees/Inspection Fees	£152,080.00	£152,080.00	£154,730.00	£155,120.00	£160,990.00
Grants & Subscriptions	£1,200.00	£1,470.00	£1,470.00	£1,470.00	£1,470.00
Grants to Voluntary Bodies	£1,000.00	£0.00	£0.00	£0.00	£0.00
Miscellaneous Expenses	£959,770.00	£950,000.00	£800,000.00	£700,000.00	£625,000.00
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Bad Debt Provision	£0.00	£100,000.00	£100,000.00	£100,000.00	£100,000.00
GROSS EXPENDITURE	£2,443,200.00	£2,278,200.00	£2,120,160.00	£2,030,030.00	£1,976,670.00
<u>INCOME</u>					
Government Grants	£0.00	-£8,100.00	-£8,100.00	-£8,100.00	-£8,100.00
GROSS INCOME	£0.00	-£8,100.00	-£8,100.00	-£8,100.00	-£8,100.00
NET EXPENDITURE/(INCOME)	£2,443,200.00	£2,270,100.00	£2,112,060.00	£2,021,930.00	£1,968,570.00
Total P233 CORPORATE COSTS	£2,443,200.00	£2,270,100.00	£2,112,060.00	£2,021,930.00	£1,968,570.00

REVENUES, BENEFITS & CUSTOMER SERVICES - SUMMARY

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC	£692,790.00	£708,970.00	£836,220.00	£884,890.00	£924,710.00
	£692,790.00	£708,970.00	£836,220.00	£884,890.00	£924,710.00
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS	-£59,540.00	-£57,400.00	-£57,400.00	-£57,400.00	-£57,400.00
A285 BENEFITS ADMINISTRATION	£756,180.00	£792,760.00	£822,310.00	£867,020.00	£903,780.00
A286 BUSINESS SUPPORT UNIT	-£30.00	£0.00	£0.00	£0.00	£0.00
	£696,610.00	£735,360.00	£764,910.00	£809,620.00	£846,380.00
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB	£590.00	£0.00	£2,710.00	£2,600.00	£2,670.00
	£590.00	£0.00	£2,710.00	£2,600.00	£2,670.00
Total S10 REVENUES, BENEFITS & CUSTOMER SERV	£1,389,990.00	£1,444,330.00	£1,603,840.00	£1,697,110.00	£1,773,760.00

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES					
R310 Council Tax and National Non-Domestic Rates					
R311 Business Improvement District					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£712,090.00	£781,280.00	£839,090.00	£868,040.00	£897,420.00
Vacancy Savings	-£16,780.00	-£8,520.00	-£17,040.00	-£17,380.00	-£17,730.00
Indirect Employee Expenses	£6,940.00	£7,170.00	£7,430.00	£7,610.00	£7,830.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£24,210.00	£24,120.00	£23,120.00	£23,630.00	£24,150.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£150.00	£50.00	£150.00	£150.00	£150.00
Car Allowances	£2,200.00	£2,200.00	£2,200.00	£2,200.00	£2,200.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0.00	£10.00	£0.00	£0.00	£0.00
Printing, Stationery & General Office Expenses	£8,310.00	£8,280.00	£8,280.00	£7,840.00	£7,840.00
Services	£33,600.00	£27,150.00	£33,600.00	£33,600.00	£33,600.00
Communications & Computing	£92,240.00	£114,010.00	£111,690.00	£120,970.00	£124,330.00
Grants & Subscriptions	£2,300.00	£2,330.00	£2,330.00	£2,330.00	£2,330.00
Miscellaneous Expenses	£6,000.00	£6,000.00	£6,000.00	£6,000.00	£6,000.00
SUPPORT SERVICES					
Financial Services	£56,190.00	£59,780.00	£59,210.00	£61,710.00	£62,760.00
ICT Services	£41,570.00	£41,280.00	£41,330.00	£42,820.00	£44,600.00
Legal Services	£1,410.00	£1,390.00	£1,490.00	£1,550.00	£1,590.00
Human Resources	£9,350.00	£10,710.00	£12,070.00	£12,260.00	£11,320.00
Worcestershire Hub	£117,450.00	£100,170.00	£111,890.00	£117,090.00	£121,160.00
Corporate Support Services	£35,500.00	£37,760.00	£37,740.00	£38,430.00	£38,940.00
Community Well-Being and Environment - Depot	£1,380.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£10,350.00	£9,140.00	£7,560.00	£7,960.00	£8,140.00
GROSS EXPENDITURE	£1,144,460.00	£1,224,310.00	£1,288,140.00	£1,336,810.00	£1,376,630.00
<u>INCOME</u>					
Government Grants	-£131,060.00	-£156,420.00	-£131,060.00	-£131,060.00	-£131,060.00
Council Tax Support Scheme	-£75,000.00	-£105,480.00	-£75,000.00	-£75,000.00	-£75,000.00
Other Grants, Reimbursements & Contributions	-£20,000.00	-£20,000.00	-£20,000.00	-£20,000.00	-£20,000.00
Customer & Client Receipts	-£225,610.00	-£225,860.00	-£225,860.00	-£225,860.00	-£225,860.00
Use of Earmarked Reserve	£0.00	-£7,580.00	£0.00	£0.00	£0.00
GROSS INCOME	-£451,670.00	-£515,340.00	-£451,920.00	-£451,920.00	-£451,920.00
NET EXPENDITURE/(INCOME)	£692,790.00	£708,970.00	£836,220.00	£884,890.00	£924,710.00
Total P100 REVENUES	£692,790.00	£708,970.00	£836,220.00	£884,890.00	£924,710.00

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£19,225,460.00	£19,400,000.00	£19,400,000.00	£19,400,000.00	£19,400,000.00
Rate Rebates	£320,000.00	£350,000.00	£350,000.00	£350,000.00	£350,000.00
Local Scheme	£20,000.00	£0.00	£0.00	£0.00	£0.00
Discretionary	£154,540.00	£110,240.00	£110,240.00	£110,240.00	£110,240.00
GROSS EXPENDITURE	£19,720,000.00	£19,860,240.00	£19,860,240.00	£19,860,240.00	£19,860,240.00
<u>INCOME</u>					
Rent Allowances	-£19,289,000.00	-£19,433,000.00	-£19,433,000.00	-£19,433,000.00	-£19,433,000.00
Rent Rebates	-£320,000.00	-£374,400.00	-£374,400.00	-£374,400.00	-£374,400.00
Discretionary	-£155,540.00	-£110,240.00	-£110,240.00	-£110,240.00	-£110,240.00
Local Scheme	-£15,000.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	-£19,779,540.00	-£19,917,640.00	-£19,917,640.00	-£19,917,640.00	-£19,917,640.00
NET EXPENDITURE/(INCOME)	-£59,540.00	-£57,400.00	-£57,400.00	-£57,400.00	-£57,400.00

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P105 HOUSING BENEFITS/WELFARE					
A285 BENEFITS ADMINISTRATION					
R325 Benefits Administration					
R327 Track & Trace Support Scheme					
R328 Discretionary Energy Rebate Scheme					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£853,440.00	£895,960.00	£941,510.00	£974,820.00	£1,009,200.00
Vacancy Savings	-£17,770.00	-£9,660.00	-£19,320.00	-£19,710.00	-£20,100.00
Indirect Employee Expenses	£7,060.00	£7,720.00	£7,940.00	£8,140.00	£8,400.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£24,300.00	£30,410.00	£29,150.00	£29,800.00	£30,450.00
TRANSPORT RELATED EXPENDITURE					
Public Transport	£250.00	£100.00	£250.00	£250.00	£250.00
Car Allowances	£700.00	£400.00	£700.00	£700.00	£700.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£6,130.00	£6,010.00	£5,980.00	£5,940.00	£5,940.00
Services	£4,200.00	£6,200.00	£4,200.00	£4,200.00	£4,200.00
Communications & Computing	£130,570.00	£153,110.00	£137,050.00	£146,780.00	£150,330.00
Grants & Subscriptions	£2,440.00	£2,470.00	£2,470.00	£2,470.00	£2,470.00
SUPPORT SERVICES					
Financial Services	£56,160.00	£50,530.00	£45,500.00	£47,220.00	£48,570.00
ICT Services	£50,170.00	£49,070.00	£48,290.00	£49,980.00	£51,970.00
Legal Services	£5,120.00	£5,290.00	£5,340.00	£5,300.00	£5,450.00
Human Resources	£9,500.00	£11,090.00	£12,940.00	£13,010.00	£11,550.00
Worcestershire Hub	£49,010.00	£41,150.00	£47,980.00	£50,240.00	£51,990.00
Corporate Support Services	£41,240.00	£43,870.00	£43,840.00	£44,630.00	£45,230.00
Community Well-Being and Environment - Depot	£1,380.00	£0.00	£0.00	£0.00	£0.00
Departmental Administrative Expenses	£10,350.00	£9,140.00	£7,560.00	£7,960.00	£8,140.00
GROSS EXPENDITURE	£1,234,250.00	£1,302,860.00	£1,321,380.00	£1,371,730.00	£1,414,740.00
<u>INCOME</u>					
Government Grants	-£341,240.00	-£347,910.00	-£325,030.00	-£325,030.00	-£325,030.00
Recharges to Other Services	-£100,800.00	-£162,190.00	-£174,040.00	-£179,680.00	-£185,930.00
Use of Earmarked Reserve	-£36,030.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	-£478,070.00	-£510,100.00	-£499,070.00	-£504,710.00	-£510,960.00
NET EXPENDITURE/(INCOME)	£756,180.00	£792,760.00	£822,310.00	£867,020.00	£903,780.00

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P105 HOUSING BENEFITS/WELFARE					
A286 BUSINESS SUPPORT UNIT					
R299 Business Support Unit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£58,140.00	£60,690.00	£63,220.00	£65,170.00	£67,220.00
Vacancy Savings	-£1,370.00	-£730.00	-£1,470.00	-£1,500.00	-£1,530.00
Indirect Employee Expenses	£500.00	£590.00	£560.00	£560.00	£590.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£31,140.00	£31,610.00	£32,000.00	£32,750.00	£33,500.00
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£3,500.00	£3,700.00	£3,700.00	£3,700.00	£3,700.00
Printing, Stationery & General Office Expenses	£7,550.00	£7,670.00	£7,670.00	£7,340.00	£7,340.00
Services	£10.00	£10.00	£10.00	£0.00	£0.00
Communications & Computing	£84,650.00	£87,340.00	£87,080.00	£88,100.00	£88,470.00
SUPPORT SERVICES					
Financial Services	£3,230.00	£990.00	£1,060.00	£1,070.00	£1,110.00
ICT Services	£6,330.00	£5,810.00	£5,110.00	£5,310.00	£5,460.00
Human Resources	£1,050.00	£1,340.00	£1,780.00	£1,700.00	£1,200.00
CAPITAL CHARGES					
Depreciation	£2,000.00	£2,000.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£196,730.00	£201,020.00	£200,720.00	£204,200.00	£207,060.00
<u>INCOME</u>					
Customer & Client Receipts	-£1,000.00	-£1,000.00	-£1,000.00	-£1,000.00	-£1,000.00
Recharges to Other Services	-£187,760.00	-£200,020.00	-£199,720.00	-£203,200.00	-£206,060.00
Recharges	-£8,000.00	£0.00	£0.00	£0.00	£0.00
GROSS INCOME	-£196,760.00	-£201,020.00	-£200,720.00	-£204,200.00	-£207,060.00
NET EXPENDITURE/(INCOME)	-£30.00	£0.00	£0.00	£0.00	£0.00
Total P105 HOUSING BENEFITS/WELFARE	£696,610.00	£735,360.00	£764,910.00	£809,620.00	£846,380.00

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB					
R295 Worcestershire Hub					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£409,450.00	£407,880.00	£443,110.00	£459,210.00	£476,040.00
Vacancy Savings	-£8,810.00	-£5,100.00	-£10,210.00	-£10,410.00	-£10,620.00
Indirect Employee Expenses	£3,460.00	£3,740.00	£3,970.00	£4,080.00	£4,210.00
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£45,730.00	£47,190.00	£45,230.00	£46,240.00	£47,250.00
Cleaning & Domestic Supplies	£350.00	£390.00	£390.00	£400.00	£400.00
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£50.00	£20.00	£50.00	£50.00	£50.00
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£390.00	£360.00	£360.00	£220.00	£220.00
Services	£730.00	£800.00	£880.00	£910.00	£970.00
Communications & Computing	£38,790.00	£42,830.00	£41,560.00	£46,690.00	£48,560.00
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	£1,000.00	£8,500.00	£1,000.00	£1,000.00	£1,000.00
SUPPORT SERVICES					
Financial Services	£7,140.00	£3,070.00	£2,550.00	£2,640.00	£2,710.00
ICT Services	£31,330.00	£31,730.00	£32,380.00	£33,590.00	£35,040.00
Human Resources	£7,380.00	£8,410.00	£9,370.00	£9,570.00	£9,150.00
Facilities Management	£1,820.00	£1,910.00	£1,990.00	£2,040.00	£2,100.00
Community Well-Being and Environment - Depot	£1,380.00	£0.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£540,190.00	£551,730.00	£572,630.00	£596,230.00	£617,080.00
<u>INCOME</u>					
Additional Support From Social Fund	£0.00	-£7,500.00	£0.00	£0.00	£0.00
Recharges to Other Services	-£538,600.00	-£543,230.00	-£568,920.00	-£592,630.00	-£613,410.00
Use of Earmarked Reserve	-£1,000.00	-£1,000.00	-£1,000.00	-£1,000.00	-£1,000.00
GROSS INCOME	-£539,600.00	-£551,730.00	-£569,920.00	-£593,630.00	-£614,410.00
NET EXPENDITURE/(INCOME)	£590.00	£0.00	£2,710.00	£2,600.00	£2,670.00
Total P131 WORCESTERSHIRE HUB	£590.00	£0.00	£2,710.00	£2,600.00	£2,670.00

CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT	£585,490.00	£234,650.00	£539,150.00	£965,750.00	£1,024,480.00
A520 INTEREST RECEIVED	-£750,000.00	-£1,810,000.00	-£1,425,000.00	-£952,000.00	-£780,000.00
	-£164,510.00	-£1,575,350.00	-£885,850.00	£13,750.00	£244,480.00
Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED	-£164,510.00	-£1,575,350.00	-£885,850.00	£13,750.00	£244,480.00

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Financial Services	£124,160.00	£147,800.00	£157,150.00	£162,900.00	£165,340.00
CAPITAL FINANCING COSTS					
Interest Payments on External Borrowing	£1,072,840.00	£873,000.00	£1,099,040.00	£1,360,110.00	£1,416,670.00
Direct Revenue Funding	£0.00	£1,869,420.00	£1,516,860.00	£0.00	£0.00
Treasury Consultancy	£0.00	£12,540.00	£12,900.00	£15,000.00	£15,000.00
Minimum Revenue Provision - Capital Programme	£1,429,970.00	£1,365,560.00	£1,473,860.00	£1,718,150.00	£1,807,180.00
GROSS EXPENDITURE	£2,626,970.00	£4,268,320.00	£4,259,810.00	£3,256,160.00	£3,404,190.00
<u>INCOME</u>					
Depreciation Adjustment	-£2,041,480.00	-£2,164,250.00	-£2,203,800.00	-£2,290,410.00	-£2,379,710.00
Use of Earmarked Reserves	£0.00	-£1,869,420.00	-£1,516,860.00	£0.00	£0.00
GROSS INCOME	-£2,041,480.00	-£4,033,670.00	-£3,720,660.00	-£2,290,410.00	-£2,379,710.00
NET EXPENDITURE/(INCOME)	£585,490.00	£234,650.00	£539,150.00	£965,750.00	£1,024,480.00

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2023/24	2023/24	2024/25	2025/26	2026/27
	Original	Revised	Estimate	Estimate	Estimate
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A520 INTEREST RECEIVED					
R805 Interest Received					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Creation of Earmarked Reserves	£0.00	£890,000.00	£0.00	£0.00	£0.00
GROSS EXPENDITURE	£0.00	£890,000.00	£0.00	£0.00	£0.00
<u>INCOME</u>					
External Interest	-£750,000.00	-£2,700,000.00	-£1,425,000.00	-£952,000.00	-£780,000.00
GROSS INCOME	-£750,000.00	-£2,700,000.00	-£1,425,000.00	-£952,000.00	-£780,000.00
NET EXPENDITURE/(INCOME)	-£750,000.00	-£1,810,000.00	-£1,425,000.00	-£952,000.00	-£780,000.00
Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED	-£164,510.00	-£1,575,350.00	-£885,850.00	£13,750.00	£244,480.00

Capital Programme

Detail	2023-24		2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Prior to 01/04/2023	Total
	Original	Revised	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate		
COMMITTED EXPENDITURE														
1. CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL Headquarters - Office Accommodation	£413,610.00	£0.00	£413,610.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£9,586,390.00	£10,000,000.00
SUB TOTAL	£413,610.00	£0.00	£413,610.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£9,586,390.00	£10,000,000.00
2. COMMUNITY AND ENVIRONMENTAL SERVICES														
Parking Facilities: Improvement to Car Parks	£29,530.00	£23,600.00	£30,930.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£419,970.00	£474,500.00
Stourport Riverside	£0.00	£52,200.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£97,800.00	£150,000.00
Community Safety CCTV Upgrade (Grant Funded)	£0.00	£0.00	£4,460.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£20,400.00	£24,860.00
Brinton Park HLF Scheme (subject to successful HLF bid)	£1,931,190.00	£39,000.00	£2,138,200.00	£240,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£182,800.00	£2,600,000.00
Food Waste Collection (funded by Defra grant)	£0.00	£0.00	£1,037,760.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£1,037,760.00	£0.00
Adaptive Play Equipment	£0.00	£0.00	£50,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£50,000.00
Innovation Fund - Capital*	£185,000.00	£100,000.00	£190,390.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£54,610.00	£345,000.00
* Subject to Business Cases & approval by the Cabinet/CLT														
SUB TOTAL	£2,145,720.00	£214,800.00	£3,451,740.00	£240,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£775,580.00	£4,682,120.00
3. STRATEGIC GROWTH														
Housing Strategy:														
Better Care Fund (BCF) - Disabled Facilities Grants (subject to confirmation 24-25 onwards)	£2,000,000.00	£1,350,000.00	£2,376,090.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£16,524,300.00	£29,250,390.00
BCF - Dementia Dwellings Grants	£0.00	£20,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£20,000.00
BCF - Minor Adaptations Grants	£0.00	£100,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£100,000.00
BCF - Discretionary Grants	£0.00	£100,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£100,000.00
BCF - Discretionary Top Up Grants	£0.00	£100,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£100,000.00
BCF- Hospital Discharge/Moving Home/Housing Advice Grants	£0.00	£80,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£80,000.00
BCF- Energy Efficiency	£0.00	£400,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£400,000.00
BCF- Disabled Adapted Units	£0.00	£240,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£240,000.00
Housing Assistance - Private Sector Measures (including Decent Homes Grant)	£290,230.00	£150,000.00	£211,210.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£1,995,910.00	£2,357,120.00
Housing Fund	£876,000.00	£1,045,920.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£1,045,920.00
Castle Road Development	£2,000,000.00	£721,140.00	£3,000,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£139,070.00	£3,860,210.00
Raven Street Conversion	£0.00	£84,700.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£84,700.00
Flood Relief	£28,410.00	£28,410.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£170,590.00	£199,000.00
Flood Recovery Support (BEIS Funded)	£150,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Local Authority Delivery Scheme Phase 3 (LADS3)	£0.00	£432,750.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£27,250.00	£460,000.00
Home Upgrade Grant Phase 1 (HUGS1)	£0.00	£22,800.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£22,800.00
Home Upgrade Grant Phase 2 (HUGS2)	£0.00	£462,000.00	£693,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£1,155,000.00
Future Investment Evergreen Fund*	£890,470.00	£1,096,830.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£47,100.00	£1,143,930.00
Acquisition of Land at Horsefair, Kidderminster	£49,590.00	£49,590.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£50,000.00
Innovation Fund Capital	£0.00	£105,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£105,000.00
Capital Projects Fund*	£3,500,000.00	£1,000,000.00	£7,267,750.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£8,267,750.00
* Subject to Business Cases & Due Diligence														
SUB TOTAL	£9,784,700.00	£7,589,140.00	£13,548,050.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£18,904,630.00	£49,041,820.00
4. ECONOMIC DEVELOPMENT AND REGENERATION														
Levelling Up Fund**	£5,517,050.00	£4,358,510.00	£12,750,920.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£790,570.00	£17,900,000.00
Capital Portfolio Fund*	£6,050,830.00	£3,025,410.00	£3,025,420.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£16,754,620.00	£22,805,450.00
Future High Streets Fund**	£9,751,920.00	£13,564,890.00	£8,248,180.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£5,685,260.00	£27,498,330.00
UK Shared Prosperity Fund	£178,890.00	£287,360.00	£275,210.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£50,030.00	£612,600.00
* Subject to Business Cases & Due Diligence														
**Any Co-funding subject to full Business Case following the principles of the Capital Portfolio Fund														
SUB TOTAL	£21,498,690.00	£21,236,170.00	£24,299,730.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£23,280,480.00	£68,816,380.00
5. RESOURCES														
ICT Strategy	£250,000.00	£502,480.00	£912,000.00	£257,000.00	£97,000.00	£84,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£4,150,640.00	£6,003,120.00
SUB TOTAL	£250,000.00	£502,480.00	£912,000.00	£257,000.00	£97,000.00	£84,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£4,150,640.00	£6,003,120.00
6. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE														
Vehicles & Equipment & Systems Renewal Schedule	£1,012,040.00	£1,119,720.00	£668,890.00	£1,505,290.00	£1,429,690.00	£366,490.00	£467,690.00	£933,690.00	£544,690.00	£122,890.00	£122,890.00	£122,890.00	£7,708,940.00	£15,113,760.00
SUB TOTAL	£1,012,040.00	£1,119,720.00	£668,890.00	£1,505,290.00	£1,429,690.00	£366,490.00	£467,690.00	£933,690.00	£544,690.00	£122,890.00	£122,890.00	£122,890.00	£7,708,940.00	£15,113,760.00
TOTAL COMMITTED EXPENDITURE	£35,104,760.00	£30,662,310.00	£43,294,020.00	£3,002,290.00	£2,526,690.00	£1,450,490.00	£1,467,690.00	£1,933,690.00	£1,544,690.00	£1,122,890.00	£1,122,890.00	£1,122,890.00	£64,406,660.00	£153,657,200.00

Detail	2023-24		2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate	2028-29 Estimate	2029-30 Estimate	2030-31 Estimate	2031-32 Estimate	2032-33 Estimate	2033-34 Estimate	Prior to 01/04/2023	Total
	Original	Revised												
FINANCING														
Capital Receipts: Funding Approved	£1,985,680.00	£2,190,390.00	£626,680.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£2,817,070.00
Prudential Borrowing for Capital Projects Fund	£3,500,000.00	£1,000,000.00	£7,267,750.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£8,267,750.00
Prudential Borrowing for Capital Portfolio Fund	£6,050,830.00	£3,025,410.00	£3,025,420.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£9,050,830.00
Prudential Borrowing for Castle Road Development	£2,000,000.00	£0.00	£2,838,360.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£2,838,360.00
Prudential Borrowing for Brinton Park HLF Scheme	£176,380.00	£0.00	£0.00	£176,380.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£176,380.00
Prudential Borrowing for ICT Strategy	£250,000.00	£502,480.00	£912,000.00	£257,000.00	£97,000.00	£84,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£1,852,480.00
Prudential Borrowing for Innovation Fund - Capital	£185,000.00	£205,000.00	£190,390.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£395,390.00
Prudential Borrowing for Stourport Riverside	£0.00	£52,200.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£52,200.00
Prudential Borrowing for Future High Street Fund	£1,808,000.00	£0.00	£1,808,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£1,808,000.00
Prudential Borrowing for Adaptive Play Equipment	£0.00	£0.00	£50,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£50,000.00
Better Care Fund Grant (from Worcestershire County Council - subject to confirmation 23-24 onwards)	£2,000,000.00	£2,180,130.00	£2,376,090.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00	£1,000,000.00		£13,556,220.00
Housing Fund Grant	£536,080.00	£706,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£706,000.00
HLF Partner External Funding	£1,754,810.00	£39,000.00	£2,138,200.00	£63,620.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£2,240,820.00
Future High Street Fund (DLUHC)	£7,943,920.00	£11,240,380.00	£3,584,960.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£14,825,340.00
Future High Street Fund (GBSLEP)	£0.00	£0.00	£1,500,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£1,500,000.00
Future High Street Fund (Brownfields Release)	£0.00	£725,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£725,000.00
Levelling Up Fund	£5,517,050.00	£4,358,510.00	£12,750,920.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£17,109,430.00
DEFRA Flood Grant Funding	£28,410.00	£28,410.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£28,410.00
S.106 Funding (Parking - Contractual Agreement)	£27,670.00	£23,600.00	£29,070.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£52,670.00
S.106 Funding (Castle Road Development)	£0.00	£185,250.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£185,250.00
DEFRA Food Waste Collection Funding	£0.00	£0.00	£1,037,760.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£1,037,760.00
Local Authority Delivery Scheme Phase 3 (LADS3) Grant Funding	£0.00	£432,750.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£432,750.00
Home Upgrade Grant Phase 1 (HUGS1) Grant Funding	£0.00	£22,800.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£22,800.00
Home Upgrade Grant Phase 2 (HUGS) Grant Funding	£0.00	£462,000.00	£693,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£1,155,000.00
Flood Support Grant	£150,000.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£0.00
CCTV Grant (PCC)	£0.00	£0.00	£4,460.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£4,460.00
UK Shared Prosperity Fund Grant	£178,890.00	£287,360.00	£275,210.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£562,570.00
Vehicles, Equipment & Systems (Prudential Borrowing)	£1,012,040.00	£1,119,720.00	£668,890.00	£1,505,290.00	£1,429,690.00	£366,490.00	£467,690.00	£933,690.00	£544,690.00	£122,890.00	£122,890.00	£122,890.00		£7,404,820.00
Direct Revenue Funding	£0.00	£1,869,420.00	£1,516,860.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00		£3,386,280.00
	£35,104,760.00	£30,655,810.00	£43,294,020.00	£3,002,290.00	£2,526,690.00	£1,450,490.00	£1,467,690.00	£1,933,690.00	£1,544,690.00	£1,122,890.00	£1,122,890.00	£1,122,890.00		£89,244,040.00

Detail			Classification	2023-24		2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
				Original Budget	Revised Budget	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
1. VEHICLES															
MOT Bay & Garage Equipment - Replacement (slippage from p	N/A	R229	GARAGE EQUIPMENT		£17,680										
Refurbishment Fund	N/A	R002	REFURBISHMENT FUND		£30,000										
Bin Stock Renewals	BINS	Various	BIN STOCK RENEWALS	£122,890	£122,890	£122,890	£122,890	£122,890	£122,890	£122,890	£122,890	£122,890	£122,890	£122,890	£122,890
Tractor	AV070	R236	TRACTOR				£48,000								
JCB Digger	AV183	R001	JCB DIGGER	£72,000	£72,000										
Midi Tractor	AV189	R236	MIDI TRACTOR			£36,000									
Tractor (wx13 auv)	AV225	R236	TRACTOR			£72,000									
Dennis Eagle Refuse Freighter	AV234	R002	REFUSE FREIGHTER 26000kg				£132,000								
Dennis Eagle Refuse Freighter	AV237	R002	REFUSE FREIGHTER 26000kg				£132,000								
Dennis Eagle Refuse Freighter	AV238	R002	REFUSE FREIGHTER 26000kg				£132,000								
Dennis Eagle Refuse Freighter	AV239	R002	REFUSE FREIGHTER 26000kg				£132,000								
Dennis Eagle Refuse Freighter	AV241	R002	REFUSE FREIGHTER 26000kg				£132,000								
Dennis Eagle Refuse Freighter	AV268	R002	REFUSE FREIGHTER 26000kg				£132,000								
Kia Rio	AV272	R193	CAR	£18,000	£18,000							£18,000			
Kubota F3440	AV273	R160	RIDE ON MOWER AND FLAIL	£33,600	£33,600						£21,000				
Kubota F3440	AV274	R160	RIDE ON MOWER AND FLAIL	£33,600	£33,600						£21,000				
Forest TR8 Chipper	AV277	R252	CHIPPER	£36,000	£36,000										
Indespension Trailer (for chipper)	AV278	R252	TRAILER	£4,800	£4,800										
Vauxhall Astra 2.0 cdti	AV279	R160	CAR	£14,400	£14,400										
Viajet Roadsweeper	AV280	R200	ROAD SWEEPER 15000kg	£156,000	£156,000										
Small Van	AV281	R236	3500KG VAN	£36,000	£36,000										
Small Van	AV282	R236	LIGHT VAN	£36,000	£36,000										
Small van	AV283	R516	LIGHT VAN		£30,000										
Iveco Cargo for Bulky	AV284	R200	TIPPER 7500kg			£66,000									
Ford Connect	AV285	R193	LIGHT VAN	£31,200	£31,200										
Iveco Daily	AV286	R002	TIPPER 3500kg			£42,000									
John Deere 1445	AV287	R236	RIDE ON MOWER	£33,600	£33,600										
Isuzu	AV288	R163	BOXED VAN 7500kg				£36,000				£35,000				
Mechanical Sweeper (Small JOHNSON C200)	AV289	R200	PAVEMENT SWEEPER	£102,000	£102,000						£84,000				
Dennis Eagle Refuse Freighter	AV290	R002	REFUSE FREIGHTER 26000kg			£132,000									
Dennis Eagle Refuse Freighter	AV291	R002	REFUSE FREIGHTER 26000kg			£132,000									
Iveco Daily for Bulky	AV292	R160	TIPPER 3500kg			£42,000									
Isuzu	AV294	R252	BOXED VAN 7500kg					£57,600							
TR6 Chipper	AV295	R252	CHIPPER	£36,000	£36,000										
Mower	AV296	R160	RIDE ON MOWER				£38,400								
Ride on Mower	AV297	R160	RIDE ON MOWER					£30,000							
Tipper Vehicle	AV298	R254	TIPPER 3500kg				£42,000								
Iveco Daily	AV299	R160	TIPPER 3500kg				£42,000								
Small Van	AV300	R229	SMALL VAN					£36,000							
Iveco Daily	AV301	R160	TIPPER 3500kg				£42,000								
Iveco Daily	AV302	R160	TIPPER 3500kg				£42,000								
Iveco Daily	AV303	R160	TIPPER 3500kg				£42,000								
Iveco Daily	AV304	R160	TIPPER 3500kg				£42,000								
Iveco Daily	AV305	R160	TIPPER 3500kg				£42,000								
Iveco Daily	AV306	R160	TIPPER 3500kg				£42,000								
Iveco Cargo small Refuse Freighter	AV307	R002	MEDIUM REFUSE FREIGHTER 12000kg RCV			£132,000									
Dennis Eagle Refuse Freighter	AV308	R002	REFUSE FREIGHTER 26000kg					£210,000							
Dennis Eagle Refuse Freighter	AV309	R005	REFUSE FREIGHTER 26000kg					£210,000							
Dennis Eagle Refuse Freighter	AV310	R002	REFUSE FREIGHTER 26000kg					£204,600							
Dennis Eagle Refuse Freighter	AV311	R002	REFUSE FREIGHTER 26000kg					£204,600							
Iveco Daily	AV312	R200	TIPPER 3500kg					£36,000							
Iveco Daily	AV313	R200	TIPPER 3500kg					£36,000							
Iveco Daily	AV314	R200	TIPPER 3500kg					£36,000							
Iveco Daily	AV315	R200	TIPPER 3500kg		£30,000						£36,000				
4x4 Offroad Vehicle	AV316	R163	4x4					£36,000							
Isuzu	AV317	R252	BOXED VAN 7500kg						£57,600						
Refuse Freighter	AV318	R002	REFUSE FREIGHTER 26000kg					£210,000							
Mechanical Sweeper (Johnson CN201)	AV319	R200	PAVEMENT SWEEPER									£120,000			
Iveco Daily	AV320	R200	TIPPER 3500kg						£42,000						
Iveco Daily	AV321	R200	TIPPER 3500kg						£42,000						
Ford Connect	AV322	R160	LIGHT VAN												
Ford Connect	AV323	R200	LIGHT VAN												
Ford Connect	AV324	R185	LIGHT VAN												
Iveco Daily Refuse Freigher	AV325	R002	SMALL REFUSE FREIGHTER 7500kg RCV						£102,000						
Mechanical Sweeper (Johnson VT650)	AV326	R200	ROAD SWEEPER 15000kg							£156,000					
Mechanical Sweeper	AV327	R200	PAVEMENT SWEEPER							£80,400					
Mechanical Sweeper	AV328	R200	PAVEMENT SWEEPER							£80,400					
Mercedes Refuse Freighter	AV329	R003	REFUSE FREIGHTER 26000kg								£204,600				
Mercedes Refuse Freighter	AV330	R005	REFUSE FREIGHTER 26000kg								£204,600				
Mercedes Refuse Freighter	AV331	R002	REFUSE FREIGHTER 18000kg								£204,600				
Fork Lift Truck	FORKLIFT	R229	FORK LIFT												
2. OTHER															
Financial Management System Replacement	FMS001			£45,950	£45,950										
Flail Equipment replacement	R476	R236	FLAIL			£24,000									
Wessex Proline	R600	R236	Pull Along Mower Attachment	£200,000	£200,000					£28,000					
Lighting system upgrade (Wyre Forest House)															
				£1,012,040	£1,119,720	£668,890	£1,505,290	£1,429,690	£366,490	£467,690	£933,690	£544,690	£122,890	£122,890	£122,890

UPDATED PRUDENTIAL INDICATORS 2024-27

FOLLOWING CHANGES TO THE CAPITAL PROGRAMME

AS PART OF THE BUDGET PROCESS

ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2022-2023 Actual	2023-2024 Estimate	2024-2025 Estimate	2025-2026 Estimate	2026-2027 Estimate
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£0.00	£0.00	£413,610.00	£0.00	£0.00
COMMUNITY AND ENVIRONMENTAL SERVICES	£14,990.00	£214,800.00	£3,451,740.00	£240,000.00	£0.00
STRATEGIC GROWTH	£1,446,530.00	£7,589,140.00	£13,548,050.00	£1,000,000.00	£1,000,000.00
ECONOMIC DEVELOPMENT AND REGENERATION	£2,561,160.00	£21,236,170.00	£24,299,730.00	£0.00	£0.00
RESOURCES	£531,660.00	£502,480.00	£912,000.00	£257,000.00	£97,000.00
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	£728,600.00	£1,119,720.00	£668,890.00	£1,505,290.00	£1,429,690.00
	£5,282,940.00	£30,662,310.00	£43,294,020.00	£3,002,290.00	£2,526,690.00

Notes

1 Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004-05, the future financing of these renewals will be determined in accordance with Council Policy.

2 Full details of the base Capital Programme are included in the Capital Strategy Report 2024-34.

* Whilst it is highly unlikely that the full allocations will be spent in 2023-24 these are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.

The final capital position for 2022-23 has been stated above.

ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2022-2023 Actual '000	2023-2024 Estimate '000	2024-2025 Estimate '000	2025-2026 Estimate '000	2026-2027 Estimate '000
Capital Expenditure					
Supported Spend (RSG Settlement)	£0	£0	£0	£0	£0
Unsupported Spend	£5,282	£30,662	£43,294	£3,002	£2,527
Total Spend	£5,282	£30,662	£43,294	£3,002	£2,527
Financed by:					
Borrowing/Leasing	£1,260	£5,905	£16,760	£1,938	£1,527
Capital Receipts	£61	£2,190	£627	£0	£0
Capital Grants	£3,961	£20,698	£24,390	£1,064	£1,000
Revenue	£0	£1,869	£1,517	£0	£0
Capital Financing Requirement (CFR)					
CFR	£41,194	£45,733	£61,019	£61,239	£60,959
Movement in CFR	-£42	£4,539	£15,286	£220	-£280
External Debt					
Borrowing	£34,434	£34,000	£60,000	£60,000	£60,000
Other Long Term Liabilities	£0	£0	£0	£0	£0
Total Debt at 31st March	£34,434	£34,000	£60,000	£60,000	£60,000
Under/(Over) borrowing	£6,760	£11,733	£1,019	£1,239	£959
MRP	£1,302	£1,366	£1,474	£1,718	£1,807

LIMITS TO BORROWING ACTIVITY

	2022-2023 Actual '000	2023-2024 Estimate '000	2024-2025 Estimate '000	2025-2026 Estimate '000	2026-2027 Estimate '000
Gross Borrowing	£34,434	£34,000	£60,000	£60,000	£60,000
Investments	-£33,009	-£32,000	-£20,000	-£20,000	-£20,000
Net Borrowing	£1,425	£2,000	£40,000	£40,000	£40,000
CFR	£41,194	£45,733	£61,019	£61,239	£60,959
Under/ (over borrowing) *	£6,760	£11,733	£1,019	£1,239	£959

*In the future there is a theoretical possibility that the Council will not be able to comply with this indicator introduced in November 2012 since any fixed term maturity loans would not be reduced until they are repaid, however the Council takes a laddered approach to borrowing and the Council's Capital Programme will continue. Full disclosure is given within the Treasury Management Strategy.

	2022-2023 Actual '000	2023-2024 Estimate '000	2024-2025 Estimate '000	2025-2026 Estimate '000	2026-2027 Estimate '000
Authorised Limit for External Debt					
Borrowing	£75,000	£75,000	£75,000	£75,000	£75,000
Other Long Term Liabilities	£0	£0	£0	£0	£0
Total	£75,000	£75,000	£75,000	£75,000	£75,000
	2022-2023 Actual '000	2023-2024 Estimate '000	2024-2025 Estimate '000	2025-2026 Estimate '000	2026-2027 Estimate '000
Operational Boundary for External Debt					
Borrowing	£65,000	£65,000	£65,000	£65,000	£65,000
Other Long Term Liabilities	£0	£0	£0	£0	£0
Total	£65,000	£65,000	£65,000	£65,000	£65,000

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2022-2023 Actual %	2023-2024 Estimate %	2024-2025 Estimate %	2025-2026 Estimate %	2026-2027 Estimate %
General Fund *Prudential Code	7.35	3.22	7.98	13.82	15.49
General Fund *Local Indicator	(2.05)	(9.77)	(4.31)	1.67	3.50

* A local indicator (introduced from 2018/19 onwards) reflects the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2024/2025 Upper		2025/2026 Upper		2026/2027 Upper	
Maximum principal sums invested for longer than 364 days	£2,000,000		£2,000,000		£2,000,000	
Limits on fixed interest rates	100%		100%		100%	
Limits on variable interest rates	100%		100%		100%	
Maturity Structure of fixed borrowing**	Lower	Upper	Lower	Upper	Lower	Lower
Under 12 months	0%	100%	0%	100%	0%	0%
12 months to 2 years	0%	100%	0%	100%	0%	0%
2 years to 5 years	0%	100%	0%	100%	0%	0%
5 years to 10 years	0%	100%	0%	100%	0%	0%
10 years and above	0%	100%	0%	100%	0%	0%

** The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Head of Resources reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2022-23, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

Budget Risk Matrix

BUDGET RISK MATRIX 2024-27

