

Budget

2025/2028



Wyre Forest
District Council

Wyre Forest District Council

Budget 2025/2028

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Wyre Forest District Council

Budget 2025/2028

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

SERVICE	2024/25		2025/26			2026/27			2027/28		
	Original Estimate £	Revised Estimate £	At Nov.24 Prices £	Inflation £	TOTAL £	At Nov.24 Prices £	Inflation £	TOTAL £	At Nov.24 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	2,396,040	2,836,670	2,731,600	74,920	2,806,520	2,649,280	138,210	2,787,490	2,599,660	201,520	2,801,180
COMMUNITY AND ENVIRONMENT	6,209,440	5,813,170	5,990,690	264,310	6,255,000	6,230,380	453,000	6,683,380	6,169,890	647,410	6,817,300
ECONOMIC DEVELOPMENT & REGENERATION	616,150	567,160	498,000	66,200	564,200	360,830	103,690	464,520	233,940	142,020	375,960
RESOURCES	2,189,790	2,163,200	1,917,580	27,850	1,945,430	1,576,790	55,870	1,632,660	1,665,120	84,450	1,749,570
REVENUES, BENEFITS & CUSTOMER SERVICES	1,603,840	1,595,940	1,837,230	66,540	1,903,770	1,821,520	109,700	1,931,220	1,836,230	154,970	1,991,200
STRATEGIC GROWTH	2,163,780	2,272,900	2,532,930	86,300	2,619,230	2,551,230	143,770	2,695,000	2,489,700	199,260	2,688,960
LESS: CAPITAL ACCOUNT	15,179,040	15,249,040	15,508,030	586,120	16,094,150	15,190,030	1,004,240	16,194,270	14,994,540	1,429,630	16,424,170
INTEREST RECEIVED	539,150	459,280	622,550	4,450	627,000	720,000	7,550	727,550	708,020	10,790	718,810
	(1,425,000)	(1,725,000)	(1,036,110)	0	(1,036,110)	(923,470)	0	(923,470)	(780,000)	0	(780,000)
TOTAL NET EXPENDITURE ON SERVICES	14,293,190	13,983,320	15,094,470	590,570	15,685,040	14,986,560	1,011,790	15,998,350	14,922,560	1,440,420	16,362,980
LESS: CONTRIBUTION (FROM) TO RESERVES	(341,870)	(8,150)			(90,360)			(1,569,600)			(1,895,780)
NET BUDGET REQUIREMENT	13,951,320	13,975,170			15,594,680			14,428,750			14,467,200
LESS: REVENUE SUPPORT GRANT	(160,340)	(160,340)			(178,440)			(550,670)			(550,670)
BUSINESS RATES INCOME	(3,655,460)	(3,655,460)			(4,973,800)			(3,631,940)			(3,784,530)
BUSINESS RATES GROWTH	(753,010)	(753,010)			0			0			0
BUSINESS RATES - NATIONAL LEVY REDISTRIBUTED	0	(23,850)			0			0			0
RECOVERY GRANT	0	0			(400,190)			0			0
FUNDING GUARANTEE	(687,120)	(687,120)			0			0			0
COLLECTION FUND (SURPLUS)/DEFICIT	100,830	100,830			239,070			0			0
NEW HOMES BONUS	(285,060)	(285,060)			(312,990)			0			0
TRANSITIONAL FUNDING (assumption)	0	0			0			(894,570)			(396,420)
EXTENDED PRODUCER RESPONSIBILITY GRANT	0	0			(1,021,000)			0			0
ONE OFF SERVICES GRANT	(19,850)	(19,850)			0			0			0
NATIONAL INSURANCE GOVERNMENT FUNDING	0	0			(92,330)			(92,330)			(92,330)
GENERAL EXPENSES -											
COUNCIL TAX INCOME	8,491,310	8,491,310			8,855,000			9,259,240			9,643,250
COUNCIL TAX LEVY		243.29			250.58			258.09			265.83
COUNCIL TAX BASE		34,902			35,338			35,876			36,276

DETAILS OF COUNCIL TAX

Band D Council Tax

	2024/2025	2025/2026
Worcestershire County Council	*£1,538.92	*£1,615.71
The Office of the Police and Crime Commissioner for West Mercia	£277.50	£291.50
Hereford & Worcester Fire Authority	£97.22	£102.22
Wyre Forest District Council	£243.29	£250.58
Council Tax prior to addition of Parish / Town Council Precepts	£2,156.93	£2,260.01

*Worcestershire County Council includes a total of £257.50 for Adult Social Care precept in 2025/26.

The table below analyses total net expenditure on the services by Wyre Forest District Council.

WYRE FOREST DISTRICT COUNCIL

	Net Expenditure	
	2024/2025	2025/2026
Waste Collection	£2,417,000	£2,466,000
Recreation	£2,005,000	£2,126,000
Highways Cleansing and Parking Facilities	£1,157,000	£1,258,000
General Cultural and Commercial Services	£301,000	£494,000
Environmental Health and Community Safety	£720,000	£727,000
Housing and Welfare	£1,295,000	£1,507,000
Council Tax, Housing Benefits and Financial Services	£1,596,000	£1,904,000
Planning and Building Control	£844,000	£937,000
Property, Economic Development and Tourism	£323,000	£317,000
Corporate Activities	£4,591,000	£4,358,000
Capital Account / Interest Received	-£1,266,000	-£409,000
Net Expenditure on Services	£13,983,000	£15,685,000
Contribution to / (Use of) General Reserves	-£8,000	-£90,000
BUDGET REQUIREMENT	£13,975,000	£15,595,000
DEDUCT:		
Collection Fund Surplus	£101,000	£239,000
Business Rates	-£4,433,000	-£4,975,000
New Homes Bonus	-£285,000	-£313,000
Covid Support Grants	-£687,000	-£400,000
Revenue Support Grant	-£160,000	-£178,000
One Off Services Grant	-£20,000	-£1,021,000
National Insurance Government Funding	0	-£92,000
TOTAL	£8,491,000	£8,855,000
Tax Base	34,902	35,338
BAND D COUNCIL TAX (D)	£243.29	£250.58

DETAILS OF COUNCIL TAX

DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £2,260.01 in respect of the year commencing 1st April 2025. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept	Council Tax (Band D)		
			Base	Parish	Total
Upper Arley	366	£19,547.55	£2,260.01	£53.41	£2,313.42
Bewdley	3,774	£318,144.00	£2,260.01	£84.30	£2,344.31
Broome	208	£6,930.00	£2,260.01	£33.32	£2,293.33
Chaddesley Corbett	767	£38,249.40	£2,260.01	£49.87	£2,309.88
Churchill & Blakedown	809	£52,750.00	£2,260.01	£65.20	£2,325.21
Kidderminster	17,757	£1,224,286.00	£2,260.01	£68.95	£2,328.96
Kidderminster Foreign	471	£6,263.40	£2,260.01	£13.30	£2,273.31
Ribbesford	98	£0.00	£2,260.01	£0.00	£2,260.01
Rock	1,332	£61,700.00	£2,260.01	£46.32	£2,306.33
Rushock	81	£3,977.82	£2,260.01	£49.11	£2,309.12
Stone	288	£17,570.00	£2,260.01	£61.01	£2,321.02
Stourport-on-Severn	7,256	£527,511.00	£2,260.01	£72.70	£2,332.71
Wolverley & Cookley	2,131	£107,639.37	£2,260.01	£50.51	£2,310.52
Total	35,338	£2,384,568.54			

Financial Strategy

2025/2028

WYRE FOREST DISTRICT COUNCIL
COUNCIL
26th FEBRUARY 2025
Medium Term Financial Strategy 2025-2028

On 26th February 2025 Council considered the Budget Strategy for the period 2025-28. The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website.

The **CABINET** having re-considered the Financial Strategy 2025-2028, the results of the Budget consultation exercise, alternative budget proposals and recommendations of the Strategic Review Panel **RECOMMENDS TO COUNCIL** that it:

2.1 THREE YEAR BUDGET, CAPITAL STRATEGY AND POLICY FRAMEWORK 2025-2028

2.1.1 **APPROVES** the updated Medium-Term Financial Strategy 2025-2028.

2.1.2 **APPROVES** the Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2025-2028 as shown in the tables in paragraphs 6.1 and 6.5 and as set out below:

- a) **a further capital investment of £50k for provision of disabled inclusive play equipment and necessary infrastructure in all of our play areas across the district, which will have a revenue cost for the borrowing of £1,250 in 2025-26 and £7,500/year in future years.**
- b) **Additional funding for an additional Environmental Protection Officer to bring the total number to 3 for 2025-26 and 2026-27, which will have a cost of £41,140 in 2025-26 and £43,120 in 2026-27.**
- c) **Additional funding in 2025-26 and 2026-27 for civil enforcement to increase the number of officers from 5.7 to 7.7. This extends the funding approved in the 2024-25 MTFS at a cost of £13,030 in 2025-26 and £51,190 in 2026-27.**
- d) **Additional funding in 2026-27 for 2 street scene officers to extend the provision of a year-round blitz/hot spot reactive service until 31st March 2027 at a cost of £60,270 in 2026-27.**

In addition, approval is sought for:

- e) **New commercial income targets from the Commercial Strategy Delivery Units to support the Wyre Forest Forward Transformation and Financial Resilience programme, increasing the existing target by £35,000 in 2025-26, £75,000 in 2026-27 and £115,000 in 2027-28. The new income target in 2027-28 becomes £344,000.**

- 2.1.3 **APPROVES** the fees and charges in line with this Strategy, and the impact on the Council's Revenue Budget for 2025-2028, as shown in Appendix 3.
- 2.1.4 **APPROVES** the Council's updated Capital Strategy:
- a) **Approval** of the Capital Strategy 2025/26-2034/35 set out in Appendix 1 of the December Cabinet report and the updated, associated Quantitative Indicators set out in Appendix 2C of this report.
 - b) **Approval** of variations to the Capital Programme as set out in Appendices 2A, of this report (which updates Appendix 1 of the Capital Strategy report to December 2024 Cabinet)
 - c) **Notes** the indicative Vehicle, Equipment and Systems Renewals Schedule as set out in Appendices 2B, of this report (which updates Appendix 1 of the Capital Strategy report to December 2024 Cabinet)
 - d) **Approval** of the limits for gross debt for non-treasury investments compared to net service expenditure and for commercial income as a percentage of net service expenditure as set out in Appendix 2C of this report.
- 2.1.5 **APPROVES** that any Final Accounts savings arising from 2024-2025, together with surplus Earmarked Reserves, be allocated by the Head of Resources in consultation with the Cabinet Member for Finance and Capital Portfolio.
- 2.1.6 **APPROVES** the General Fund Revenue Budget requirement for 2025-26 as set out in this report.

2.2 COUNCIL TAX AND BUSINESS RATES

- 2.2.1 That Council Tax is increased by the higher limit specified by the Government of up to 3% and:
- a) **SETS** the Council Tax for Wyre Forest District Council on a Band D Property at £250.58 for 2025-2026 which represents an increase of 2.996% on Council Tax from 2025-2026.
 - b) **ENDORSES** the provisional Council Tax on a Band D Property in 2026-2027 of £258.09 and £265.83 in 2027-2028, being increases of 3%.
- 2.2.3 **NOTES** the Head of Resources (as Chief Financial Officer) opinion on the budget proposals, recommended by the Cabinet in this report, as detailed in Appendix 4 of this report.

3. **EXTRACT FROM SECTION 3 KEY ISSUES**

- 3.1 On 18th December 2024, Cabinet considered reports on proposals for the Budget Strategy for the period 2025-2028 including the intrinsically linked Capital Strategy 2025-2035. The Provisional Local Government Finance Settlement was announced on the 18th of December. The Final Settlement was approved by the House of Commons on 5th February and following checks and due diligence review amendments to funding were included in the report considered by Cabinet on 11th February 2025. This report provides the updated position and a proposed budget decision for Council to consider.
- 3.2 The increase in the District Council's tax from 2010-11 to 2025-26 taking into account the latest proposal is 26.11% compared to a CPI increase of 54.44% between 2010 and 2025 demonstrating that households within Wyre Forest have enjoyed sub inflation increases across that period.
- 3.3 The Budget Consultation survey was launched on Thursday 19th December 2024 and ran until Thursday 16th January 2025. The results of this consultation were considered by the Strategic Review Panel on the 4th of February and reported as part of the February 2024 MTFS report to Cabinet. The responses informed the final proposals in this report. The Strategic Review Panel meeting also received Alternative Budget Proposals for consideration by Cabinet in formulation of their final proposals and these proposals are included in this report at Appendix 5. Cabinet proposals are set out below at paragraphs 3.8.
- 3.4 A revised **Capital Programme** is in Appendix 2 for Council approval including a revised set of Quantitative Indicators for the Assessment of Risk Exposure.
- 3.5 The approach to be taken to **fees and charges** within the financial strategy recommended by Cabinet this year continues to have regard to demand and other market conditions. As a result, some fees and charges may be frozen or increased by less than the average of 5%. Cabinet decided in December that car park fees will generally be increased by 10p or 20p per ticket.
- 3.6 Fees and Charges requiring Council approval are detailed in Appendix 3.

Spending Proposals

- 3.7 Following careful consideration of the budget consultation responses and Alternative Budget Proposals received by the Strategic Review Panel on the 4th of February 2025 and further dialogue with the opposition groups, the Cabinet Proposals are unchanged. The proposals demonstrate investment to deliver priorities and actions set out in the corporate plan.
- 3.8 There are four Cabinet Spending Proposals this year as set out below:
- 3.8.1 a further capital investment of £50k for disabled inclusive play equipment and necessary infrastructure in all of our play areas across the district, which will have a revenue cost for the borrowing of £1,250 in 2025-26 and £7,500/year in future years.
 - 3.8.2 delivering actions set out in the new corporate plan by providing funding for an additional Environmental Protection Officer to bring the total number to 3 full time equivalents (FTEs) for 2025-26 and 2026-

27, which will have a cost of £41,140 in 2025-26 and £43,120 in 2026-27.

3.8.3 providing additional funding in 2025-26 and 2026-27 for civil enforcement to increase the number of officers from 5.7 FTEs to 7.7 FTEs. This extends the funding approved in the 2024-25 MTFS at a cost of £13,030 in 2025-26 and £51,190 in 2026-27.

3.8.4 providing additional funding in 2026-27 for 2 street scene officers to extend the provision of a year-round blitz/hot spot reactive service until 31st March 2027 at a cost of £60,270 in 2026-27.

3.9 Business Rate projections based on participation in a Herefordshire and Worcestershire Pool for 2025-26 are shown in table 6.5 below. These have remained unchanged following the detailed work undertaken to complete the regulatory 2025-26 NNDR1 return to government. Accurate forecasting is always extremely difficult, any significant variations will be met by drawing on the Business Rates Equalisation earmarked reserves if necessary. Estimates take into account the Council's share of forecast growth from major redevelopments, appeals, reliefs, economic regeneration work, forecast increases in the multiplier for inflation, revaluation, and other Business Rates market intelligence. A collective Herefordshire and Worcestershire Business Rates Pool approach to provisions for appeals may result in outturn variances to these forecasts which will be reported as part of the Final Accounts process.

3.10 LG Futures were commissioned to undertake detailed financial modelling of the potential Pooling proposals for 2025-26. Extensive sensitivity and risk analysis has been undertaken as part of the work. This showed that it is unlikely that participation in the Herefordshire and Worcestershire Pool would not be beneficial.

3.11 Taking these items into account the projected Base Budget net expenditure for 2025-2026 is estimated to be £15.685m (see paragraph 6.5). This is £90k more than currently estimated to be raised from Council Tax, Business Rates Income retained, New Homes Bonus and all other grants based on a 2.996% pa Council Tax increase (including Extended Producer Responsibility Grant). This total is net of savings targets from the transformation and financial sustainability work streams (including Wyre Forest Forward, Localism, and commercialisation).

6. FINANCIAL IMPLICATIONS

6.1 The Cabinet Proposals previously considered have been confirmed following consideration of the alternative budget proposals presented by the Independent, LibDem and Labour groups to the Strategic Review Panel on 4th February (Appendix 5). The final proposals are summarised below and included in the table in paragraph 6.5.

ACTIVITY AND DESCRIPTION OF PROPOSALS	KEY	2025-26	2026-27	2027-28	After 2027-28
		£	£	£	£
<u>Disabled Inclusive play equipment</u> Provision of disabled inclusive play equipment and necessary infrastructure across the District.	C R S	50,000 1,250	7,500	7,500	7,500
<u>Environmental Protection</u> Additional funding for an Environmental Protection/ Enforcement Officers for 2 years.	C R S	41,140 1.00	43,120 1.00		
<u>Civil Enforcement</u> Additional funding for 2 Civil Enforcement Officers to extend the funding approved in the 2024-27 MTFS until 31st March 2027.	C R S	13,030 2.00	51,190 2.00		
<u>Street Scene</u> Additional funding in 2026-27 for 2 Street Scene officers to extend the provision of a year-round blitz/hot spot reactive service until 31st March 2027	C R S		60,270 2.00		
<u>Commercial Income growth</u> New commercial income targets from the Commercial Strategy Delivery Units to support the Wyre Forest Forward Transformation and Financial Resilience programme	C R S	35,000 CR	75,000 CR	115,000 CR	115,000 CR
TOTALS	C R S	50,000 20,420 3	- 87,080 5	- 107,500 CR -	- 107,500 CR -
Also: 2.99% pa Council Tax increase					

KEY - Changes in Resources

C - Capital

R - Revenue

S - Staffing - Stated in FTEs

- 6.2 The estimates and assumptions included in the December Cabinet report have been reviewed to reflect latest available information. Following completion of the NNDR1 return we can confirm our estimates of income from business rates and following the statutory calculation of the deficit on collection of Council Tax the previous assumption has been confirmed (£239k deficit).
- 6.3 **Review of Earmarked Reserves**
Earmarked reserves are one-off balances set aside for investment towards agreed priorities or to meet known liabilities. Reserves are held to fund specific initiatives or held to cover unforeseen events within the Council's prudent financial management arrangements. The requirement for financial reserves is acknowledged in statute; specifically, Sections 32 and 43 of the Local Government Finance Act 1992 require billing and precepting authorities in England and Wales to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the budget requirement.
- 6.4 A key element in managing the council's earmarked reserves is regular review to ensure that if they are no longer required, they can be released to general reserves or reallocated towards strategic priorities. A comprehensive review of reserves held was undertaken as part of the 2025-26 budget setting process and has resulted in £441k being released to general reserves in 2024-25, £300k in 2026-27 and £600k in 2027-28.

Table 6.4 - Updated Position due to amendments since December Cabinet

Adjustments since Draft MTFS	Revised 2024-25 £	2025-26 £	2026-27 £	2027-28 £
Change in Funding Assumption				
Revenue Support Grant	0	-15,720	-550,670	-550,670
BR Levy redistribution	-23,850	0	0	0
Funding Guarantee/Transition grant - New funding formula	0	350,000	550,670	275,330
Recovery Grant	0	-400,190	0	0
Domestic Abuse Safe Accommodation	0	-450	0	0
	-23,850	-66,360	0	-275,340
Non CSP grants				
Extended Producer Responsibility Grant	0	0	0	0
National Insurance Compensation Grant	0	207,670	207,670	207,670
	0	207,670	207,670	207,670
Overall Funding Changes	-23,850	141,310	207,670	-67,670
Service changes				
Investment Income	-100,000			
Release of Earmarked Reserves	-441,000	-200,000	-400,000	-600,000
	-564,850	-58,690	-192,330	-667,670
Overall impact on MTFS				-1,483,540

- 6.5 The following tables demonstrate the updated position for the Council when the revisions are incorporated into the Base Budget. The Council is forecast to hold a balance of £1.693m at the end of 2027-28 (see reserves table in 6.6) based on a Council Tax increase of 2.996% pa.

Table 6.5 - Updated Position post Final Settlement

	Revised 2024-25 £	2025-26 £	2026-27 £	2027-28 £
Net Expenditure on Services	13,983,320	15,664,620	15,911,270	16,470,480
Total Net Expenditure on Services	13,983,320	15,664,620	15,911,270	16,470,480
Include:				
Cabinet Proposals		20,420	87,080	(107,500)
Net Expenditure	13,983,320	15,685,040	15,998,350	16,362,980
Contribution (from)/to Reserves	(8,150)	(90,360)	(1,569,600)	(1,895,780)
Net Budget Requirement	13,975,170	15,594,680	14,428,750	14,467,200
Funded by:				
Revenue Support Grant	160,340	178,440	550,670	550,670
Business Rates	4,432,320	4,973,800	3,631,940	3,784,530
New Homes Bonus	285,060	312,990	0	0
Extended Producer Responsibility Grant	0	1,021,000	0	0
Funding Guarantee	687,120	0	0	0
Recovery Grant	0	400,190	0	0
Collection Fund Deficit	(100,830)	(239,070)	0	0
Council Tax Income	8,491,310	8,855,000	9,259,240	9,643,250
Services Grant	19,850	0	0	0
Transitional Funding BR reset (assumption)	0	0	894,570	396,420
National Insurance Funding	0	92,330	92,330	92,330
WFDC Council Tax: 3% increase per annum	243.29	250.58	258.09	265.83
Percentage increase in Council Tax	2.997%	2.996%	2.997%	2.999%

- 6.6 Reserves available as part of the three-year financial strategy are as shown in the following tables. The reserves position at the end of 2027-28 is shown below.

Table 6.6. – Final Reserves Statement

Reserves Statement	Revised 2024-25 £	2025-26 £	2026-27 £	2027-28 £
Reserves as at 1st April	3,915,920	4,348,770	4,258,410	2,988,810
Contribution to/(from) Reserves	(8,150)	(90,360)	(1,569,600)	(1,895,780)
Release of Earmarked to Unallocated (General) Reserves	441,000	0	300,000	600,000
Reserves as at 31st March	4,348,770	4,258,410	2,988,810	1,693,030

- 6.7 The table below shows a funding gap of £2.240m in 2027-28 following the updates in this report.

Table 6.5 – Funding Gap

Financial Gap	2025-26 £	2026-27 £	2027-28 £
Wyre Forest Forward Savings not yet achieved	61,000	43,000	39,000
Generic Localism Savings	60,000	80,000	100,000
Commercial Income Growth (including Property)	39,000	93,000	90,000
	160,000	216,000	229,000
New Cabinet Proposal for Commercial Income	35,000	75,000	115,000
SUB- Total	195,000	291,000	344,000
Use of reserves from proposed 2025-28 Strategy	90,360	1,569,600	1,895,780
TOTAL	285,360	1,860,600	2,239,780

Revenue Budget

FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of
the FMS codes for your assistance

Example:

S11	Community and Environmental Services	(The Service Directorate)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL - SUMMARY

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES	£249,090	£239,370	£237,670	£243,940	£250,370
A315 MEMBER SERVICES	£147,750	£145,150	£156,450	£160,300	£165,130
	£396,840	£384,520	£394,120	£404,240	£415,500
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION	(£36,010)	£0	£0	£0	£0
A330 TRAINING OF EMPLOYEES	£0	£0	£0	£0	£0
	(£36,010)	£0	£0	£0	£0
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION	£302,900	£284,490	£302,350	£308,710	£312,790
	£302,900	£284,490	£302,350	£308,710	£312,790
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION	£257,890	£241,370	£246,600	£251,640	£254,060
	£257,890	£241,370	£246,600	£251,640	£254,060
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION	(£7,700)	£0	£0	£0	£0
	(£7,700)	£0	£0	£0	£0
P165 WRS & TS					
A422 SHARED REGULATORY SERVICES	£524,020	£563,040	£569,760	£582,240	£594,000
	£524,020	£563,040	£569,760	£582,240	£594,000
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE	(£46,530)	£46,400	£50,020	£51,030	£52,070
	(£46,530)	£46,400	£50,020	£51,030	£52,070
P234 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES	£1,422,920	£1,316,850	£1,438,670	£1,480,630	£1,496,760
A510 CORPORATE COSTS	(£418,310)	£0	(£195,000)	(£291,000)	(£324,000)
	£1,004,610	£1,316,850	£1,243,670	£1,189,630	£1,172,760
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA)	£20	£0	£0	£0	£0
	£20	£0	£0	£0	£0
Total S6 CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	£2,396,040	£2,836,670	£2,806,520	£2,787,490	£2,801,180

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	£0	£200	£200	£200	£200
Expenses	£8,610	£8,400	£8,400	£8,400	£8,400
Members Taxable & Non-Taxable Allowances	£266,260	£256,550	£256,150	£263,780	£271,640
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£200	£200	£200	£200	£200
GROSS EXPENDITURE	£275,070	£265,350	£264,950	£272,580	£280,440
<u>INCOME</u>					
Recharges	(£25,980)	(£25,980)	(£27,280)	(£28,640)	(£30,070)
GROSS INCOME	(£25,980)	(£25,980)	(£27,280)	(£28,640)	(£30,070)
NET EXPENDITURE/(INCOME)	£249,090	£239,370	£237,670	£243,940	£250,370

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P115 MEMBER ACTIVITIES					
A315 MEMBER SERVICES					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	£1,190	£1,180	£1,190	£1,200	£1,200
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£89,600	£90,740	£95,620	£97,920	£100,340
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£110	£80	£80	£80	£80
Services	£70	£30	£30	£40	£30
Communications & Computing	£25,570	£21,830	£26,760	£27,510	£29,320
Civic Protocol	£1,000	£1,000	£1,000	£1,000	£1,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£800	£800	£800	£800	£800
SUPPORT SERVICES					
Financial Services	£4,760	£4,170	£4,350	£4,380	£4,440
ICT Services	£12,630	£12,170	£13,070	£13,560	£13,820
Chief Executive	£12,020	£12,000	£12,420	£12,640	£12,880
Departmental Administrative Expenses	£0	£1,150	£1,130	£1,170	£1,220
GROSS EXPENDITURE	£147,750	£145,150	£156,450	£160,300	£165,130
NET EXPENDITURE/(INCOME)	£147,750	£145,150	£156,450	£160,300	£165,130
Total P115 MEMBER ACTIVITIES	£396,840	£384,520	£394,120	£404,240	£415,500

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£255,460	£287,060	£315,950	£275,410	£188,490
Vacancy Savings	(£7,240)	(£3,720)	(£7,450)	(£7,600)	(£7,750)
Indirect Employee Expenses	£4,500	£4,890	£4,970	£5,060	£4,370
Indirect Employee Expenses (inc. Occupational Health)	£14,500	£20,800	£20,800	£20,800	£20,800
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£11,180	£11,850	£12,420	£12,720	£13,020
TRANSPORT RELATED EXPENDITURE					
Public Transport	£360	£360	£360	£360	£360
Car Allowances	£330	£330	£330	£330	£330
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£150	£150	£150	£150	£150
Printing, Stationery & General Office Expenses	£370	£500	£500	£500	£500
Services	£4,700	£4,700	£4,700	£4,700	£4,700
Communications & Computing	£29,300	£24,560	£30,930	£31,880	£19,670
Expenses	£30	£30	£30	£30	£30
Grants & Subscriptions	£800	£880	£880	£880	£880
Corporate Membership of Bodies	£24,000	£24,000	£24,000	£24,000	£24,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£3,260	£3,260	£3,260	£3,260	£3,260
SUPPORT SERVICES					
Financial Services	£4,690	£6,830	£7,200	£7,280	£7,390
ICT Services	£19,060	£19,030	£20,700	£21,330	£21,490
Legal Services	£19,700	£19,840	£21,370	£21,730	£21,000
GROSS EXPENDITURE	£385,150	£425,350	£461,100	£422,820	£322,690
<u>INCOME</u>					
Recharges to Other Services	(£322,720)	(£371,590)	(£396,750)	(£381,080)	(£322,690)
Use of Earmarked Reserve	(£98,440)	(£53,760)	(£64,350)	(£41,740)	£0
GROSS INCOME	(£421,160)	(£425,350)	(£461,100)	(£422,820)	(£322,690)
NET EXPENDITURE/(INCOME)	(£36,010)	£0	£0	£0	£0

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P130 HUMAN RESOURCES					
A330 TRAINING OF EMPLOYEES					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	£100	£100	£100	£100	£100
Printing, Stationery & General Office Expenses	£30	£30	£30	£30	£30
Services	£42,140	£48,210	£42,140	£42,140	£42,140
Expenses	£100	£100	£100	£100	£100
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	£400	£400	£400	£400	£400
GROSS EXPENDITURE	£42,770	£48,840	£42,770	£42,770	£42,770
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(£1,000)	£0	£0	£0	£0
Customer & Client Receipts	£0	(£6,250)	£0	£0	£0
Recharges to Other Services	(£41,770)	(£42,590)	(£42,770)	(£42,770)	(£42,770)
GROSS INCOME	(£42,770)	(£48,840)	(£42,770)	(£42,770)	(£42,770)
NET EXPENDITURE/(INCOME)	£0	£0	£0	£0	£0
Total P130 HUMAN RESOURCES	(£36,010)	£0	£0	£0	£0

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION					
R500 Elections and Electoral Register					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£86,580	£78,210	£97,290	£100,520	£102,580
Vacancy Savings	(£4,570)	(£1,110)	(£2,230)	(£2,270)	(£2,320)
Indirect Employee Expenses	£580	£890	£1,050	£1,090	£1,110
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£12,800	£12,960	£13,660	£13,990	£14,330
TRANSPORT RELATED EXPENDITURE					
Public Transport	£100	£100	£100	£100	£100
Car Allowances	£250	£200	£200	£200	£200
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£1,760	£1,050	£1,050	£1,050	£23,360
Electoral Registration & Election Expenses	£315,200	£518,240	£121,570	£61,570	£76,660
Services	£230	£550	£630	£670	£690
Communications & Computing	£10,150	£9,320	£11,410	£11,730	£12,390
Expenses	£0	£690	£690	£690	£690
SUPPORT SERVICES					
Financial Services	£16,620	£13,600	£14,190	£14,320	£14,510
ICT Services	£11,550	£10,530	£10,670	£10,990	£11,090
Legal Services	£22,290	£21,030	£22,620	£23,020	£21,870
Chief Executive	£53,370	£41,730	£47,480	£48,480	£49,370
Facilities Management	£1,160	£1,260	£1,670	£1,720	£1,740
Worcestershire Hub	£8,420	£8,390	£9,940	£10,270	£10,540
Corporate Support Services	£7,320	£7,540	£7,840	£7,930	£7,990
Departmental Administrative Expenses	£0	£3,500	£3,440	£3,570	£3,710
GROSS EXPENDITURE	£543,810	£728,680	£363,270	£309,640	£350,610
<u>INCOME</u>					
Government Grants	£0	(£19,970)	£0	£0	£0
Other Grants, Reimbursements & Contributions	(£240,000)	(£358,470)	(£60,000)	£0	(£36,880)
Customer & Client Receipts	(£910)	(£2,720)	(£920)	(£930)	(£940)
Use of Earmarked Reserve	£0	(£63,030)	£0	£0	£0
GROSS INCOME	(£240,910)	(£444,190)	(£60,920)	(£930)	(£37,820)
NET EXPENDITURE/(INCOME)	£302,900	£284,490	£302,350	£308,710	£312,790
Total P136 ELECTIONS AND ELECTORAL REGISTRATION	£302,900	£284,490	£302,350	£308,710	£312,790

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION					
R505 Committee Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£172,720	£157,720	£163,400	£167,280	£168,870
Vacancy Savings	(£2,040)	(£1,060)	(£2,110)	(£2,150)	(£2,200)
Indirect Employee Expenses	£310	£740	£770	£810	£830
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£4,690	£4,670	£4,920	£5,030	£5,160
SUPPLIES & SERVICES					
Catering	£750	£750	£750	£750	£750
Printing, Stationery & General Office Expenses	£2,070	£1,600	£1,600	£1,600	£1,600
Communications & Computing	£8,830	£8,540	£10,510	£10,820	£11,430
SUPPORT SERVICES					
Departmental Administrative Expenses	£81,060	£78,840	£77,710	£78,670	£79,020
GROSS EXPENDITURE	£268,390	£251,800	£257,550	£262,810	£265,460
<u>INCOME</u>					
Recharges to Other Services	(£10,500)	(£10,430)	(£10,950)	(£11,170)	(£11,400)
GROSS INCOME	(£10,500)	(£10,430)	(£10,950)	(£11,170)	(£11,400)
NET EXPENDITURE/(INCOME)	£257,890	£241,370	£246,600	£251,640	£254,060
Total P137 COMMITTEE ADMINISTRATION	£257,890	£241,370	£246,600	£251,640	£254,060

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION					
R515 Legal Services Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£249,760	£261,860	£274,130	£278,770	£276,680
Vacancy Savings	(£6,400)	(£3,310)	(£6,610)	(£6,740)	(£6,880)
Indirect Employee Expenses	£4,930	£4,510	£4,570	£4,640	£4,710
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£14,940	£14,900	£15,710	£16,080	£16,480
TRANSPORT RELATED EXPENDITURE					
Public Transport	£100	£50	£50	£50	£50
Car Allowances	£300	£200	£200	£200	£200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£400	£400	£400	£400	£400
Catering	£100	£100	£100	£100	£100
Printing, Stationery & General Office Expenses	£1,800	£1,800	£1,800	£1,800	£1,800
Services	£5,300	£5,300	£5,300	£5,300	£5,300
Communications & Computing	£16,450	£13,540	£17,740	£18,380	£19,700
Grants & Subscriptions	£16,000	£16,000	£16,000	£16,000	£16,000
SUPPORT SERVICES					
Financial Services	£16,780	£15,880	£20,840	£21,220	£21,640
ICT Services	£10,550	£10,760	£11,920	£12,270	£12,210
Human Resources	£5,030	£8,990	£9,740	£9,080	£7,160
Chief Executive	£4,790	£390	£5,060	£5,150	£5,250
Corporate Support Services	£7,320	£7,540	£7,840	£7,930	£7,990
GROSS EXPENDITURE	£348,150	£358,910	£384,790	£390,630	£388,790
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(£7,590)	(£8,160)	(£8,410)	(£8,660)	(£8,920)
Customer & Client Receipts	(£26,500)	(£21,700)	(£21,780)	(£21,860)	(£21,940)
Recharges to Other Services	(£321,760)	(£329,050)	(£354,600)	(£360,110)	(£357,930)
GROSS INCOME	(£355,850)	(£358,910)	(£384,790)	(£390,630)	(£388,790)
NET EXPENDITURE/(INCOME)	(£7,700)	£0	£0	£0	£0
Total P140 LEGAL SERVICES ADMINISTRATION	(£7,700)	£0	£0	£0	£0

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P165 WORCS. REGULATORY SERVICES & TRADING STANDARDS					
A422 SHARED REGULATORY SERVICES					
R634 Trading Standards					
R637 Environmental Health					
R638 Licensing Activities					
EXPENDITURE					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	£5,460	£5,660	£5,770	£5,890	£6,010
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£20,080	£19,030	£21,160	£22,410	£23,600
Cleaning & Domestic Supplies	£450	£450	£450	£450	£450
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£10,100	£7,980	£8,180	£8,390	£8,590
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0	£2,000	£500	£500	£500
Catering	£50	£50	£100	£100	£100
Printing, Stationery & General Office Expenses	£13,500	£10,340	£10,380	£10,380	£10,380
Services	£1,550	£1,530	£1,000	£1,000	£1,000
Communications & Computing	£47,750	£51,520	£46,140	£46,330	£46,540
Expenses	£3,830	£3,830	£4,020	£4,220	£4,430
Members Taxable & Non-Taxable Allowances	£22,150	£22,150	£23,260	£24,420	£25,640
Miscellaneous Expenses	£1,500	£2,000	£1,850	£1,850	£1,850
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£605,500	£633,280	£642,610	£655,450	£668,570
SUPPORT SERVICES					
Financial Services	£20,090	£19,100	£19,890	£20,090	£19,400
Legal Services	£17,310	£15,620	£16,850	£17,200	£17,640
Chief Executive	£10,500	£10,430	£10,950	£11,170	£11,400
Worcestershire Hub	£3,660	£3,930	£5,480	£5,720	£5,880
Corporate Support Services	£7,320	£7,580	£7,880	£7,920	£8,060
Departmental Administrative Expenses	£0	£5,270	£5,180	£5,380	£5,330
GROSS EXPENDITURE	£790,800	£821,750	£831,650	£848,870	£865,370
INCOME					
Government Grants	(£3,380)	(£3,380)	(£3,380)	(£3,380)	(£3,380)
Other Grants, Reimbursements & Contributions	(£50,630)	(£45,840)	(£44,420)	(£44,560)	(£44,700)
Customer & Client Receipts	(£212,770)	(£209,490)	(£214,090)	(£218,690)	(£223,290)
GROSS INCOME	(£266,780)	(£258,710)	(£261,890)	(£266,630)	(£271,370)
NET EXPENDITURE/(INCOME)	£524,020	£563,040	£569,760	£582,240	£594,000
Total P165 WORCS. REGULATORY SERVICES & TRADING STANDARDS	£524,020	£563,040	£569,760	£582,240	£594,000

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE					
R700 Chief Executive's Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£83,630	£206,800	£225,810	£230,450	£235,030
Vacancy Savings	(£7,500)	(£4,750)	(£9,500)	(£9,690)	(£9,880)
Indirect Employee Expenses	£2,930	£2,250	£2,330	£2,420	£2,510
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£12,800	£15,300	£16,120	£16,510	£16,910
TRANSPORT RELATED EXPENDITURE					
Public Transport	£1,650	£1,650	£1,650	£1,650	£1,650
Car Allowances	£400	£200	£200	£200	£200
SUPPLIES & SERVICES					
Catering	£200	£200	£200	£200	£200
Printing, Stationery & General Office Expenses	£150	£240	£240	£240	£240
Communications & Computing Expenses	£21,920	£19,010	£24,610	£24,830	£26,510
Grants & Subscriptions	£2,130	£6,130	£2,630	£2,630	£2,630
Subscriptions	£500	£500	£500	£500	£500
Corporate Membership of Bodies	£2,900	£2,900	£2,900	£2,900	£2,900
Miscellaneous Expenses	£14,030	£13,530	£13,530	£13,530	£13,530
	£5,000	£0	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£8,760	£21,390	£25,960	£26,550	£27,310
ICT Services	£9,620	£9,460	£10,720	£11,220	£11,370
Legal Services	£8,010	£7,920	£8,550	£8,710	£8,570
Human Resources	£6,510	£6,290	£6,940	£6,120	£4,470
Economic Prosperity and Place	£1,590	£1,620	£1,690	£1,720	£1,750
Corporate Support Services	£7,320	£7,540	£7,840	£7,930	£7,990
GROSS EXPENDITURE	£182,550	£318,180	£342,920	£348,620	£354,390
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	£0	£0	£0	£0	£0
Recharges to Other Services	(£182,570)	(£252,970)	(£292,900)	(£297,590)	(£302,320)
Use of Earmarked Reserve	(£46,510)	(£18,810)	£0	£0	£0
GROSS INCOME	(£229,080)	(£271,780)	(£292,900)	(£297,590)	(£302,320)
NET EXPENDITURE/(INCOME)	(£46,530)	£46,400	£50,020	£51,030	£52,070
Total P205 CHIEF EXECUTIVE	(£46,530)	£46,400	£50,020	£51,030	£52,070

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P234 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£917,230	£857,500	£955,360	£991,740	£1,007,440
SUPPORT SERVICES					
Financial Services	£960	£14,490	£15,510	£15,810	£16,110
Departmental Administrative Expenses	£504,730	£444,860	£467,800	£473,080	£473,210
GROSS EXPENDITURE	£1,422,920	£1,316,850	£1,438,670	£1,480,630	£1,496,760
NET EXPENDITURE/(INCOME)	£1,422,920	£1,316,850	£1,438,670	£1,480,630	£1,496,760

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P234 CORPORATE COSTS					
A510 CORPORATE COSTS					
R726 Wyre Forest Forward					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Salaries & Wages	(£418,310)	£0	(£195,000)	(£291,000)	(£324,000)
GROSS EXPENDITURE	(£418,310)	£0	(£195,000)	(£291,000)	(£324,000)
NET EXPENDITURE/(INCOME)	(£418,310)	£0	(£195,000)	(£291,000)	(£324,000)
Total P234 CORPORATE COSTS	£1,004,610	£1,316,850	£1,243,670	£1,189,630	£1,172,760

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA)					
R735 Corporate Communications and Web					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0	£15,750	£21,340	£22,400	£22,850
Vacancy Savings	(£3,690)	(£2,370)	(£4,750)	(£4,850)	(£4,940)
Indirect Employee Expenses	£1,280	£1,000	£1,060	£1,140	£1,200
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£4,690	£4,670	£4,920	£5,030	£5,160
TRANSPORT RELATED EXPENDITURE					
Public Transport	£200	£300	£300	£300	£300
Car Allowances	£50	£50	£50	£50	£50
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£3,220	£3,010	£3,010	£3,010	£3,010
Services	£18,390	£18,400	£18,980	£18,980	£18,980
Communications & Computing	£14,090	£14,740	£19,320	£20,020	£21,470
SUPPORT SERVICES					
Financial Services	£0	£9,720	£10,400	£10,760	£11,140
ICT Services	£9,610	£9,930	£10,910	£11,140	£11,080
Human Resources	£1,780	£5,630	£6,250	£5,560	£4,470
GROSS EXPENDITURE	£49,620	£80,830	£91,790	£93,540	£94,770
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	(£700)	(£800)	(£800)	(£800)	(£800)
Recharges to Other Services	(£48,900)	(£80,030)	(£90,990)	(£92,740)	(£93,970)
GROSS INCOME	(£49,600)	(£80,830)	(£91,790)	(£93,540)	(£94,770)
NET EXPENDITURE/(INCOME)	£20	£0	£0	£0	£0
Total P240 COMMUNICATIONS	£20	£0	£0	£0	£0

COMMUNITY AND ENVIRONMENT - SUMMARY

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE	£2,853,270	£2,763,520	£2,862,390	£3,130,380	£3,321,370
A002 TRADE WASTE COLLECTION	(£182,360)	(£139,330)	(£209,210)	(£183,990)	(£160,380)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	(£195,080)	(£209,490)	(£187,390)	(£173,620)	(£176,510)
	£2,475,830	£2,414,700	£2,465,790	£2,772,770	£2,984,480
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES	(£497,350)	(£454,530)	(£339,730)	(£367,640)	(£442,220)
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT	£275,400	£286,200	£334,840	£348,500	£291,140
	(£221,950)	(£168,330)	(£4,890)	(£19,140)	(£151,080)
P015 CEMETERIES					
A030 CEMETERY	£102,530	£79,370	£85,860	£92,430	£92,750
	£102,530	£79,370	£85,860	£92,430	£92,750
P023 COMMUNITY DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT	£8,970	£11,490	£11,380	£11,490	£11,460
	£8,970	£11,490	£11,380	£11,490	£11,460
P030 MUSEUM AND TIC					
A050 MUSEUM STORE	£67,680	£62,200	£67,710	£68,410	£69,110
A055 BEWDLEY MUSEUM	£464,130	£439,760	£488,990	£501,560	£514,210
A200 GUILDHALL, BEWDLEY	£33,430	£35,990	£37,290	£38,300	£39,250
	£565,240	£537,950	£593,990	£608,270	£622,570
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE	(£95,650)	(£105,460)	(£255,420)	(£255,400)	(£255,370)
A076 BEWDLEY LEISURE CENTRE	£63,160	£66,420	£67,370	£68,350	£69,290
A080 STOURPORT SPORTS CLUB	£25,250	£26,520	£25,940	£26,420	£26,800
	(£7,240)	(£12,520)	(£162,110)	(£160,630)	(£159,280)
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	£458,660	£387,380	£467,380	£472,090	£483,220
	£458,660	£387,380	£467,380	£472,090	£483,220
P040 ALLOTMENTS					
A120 ALLOTMENTS	(£3,250)	£220	£220	£220	£230
	(£3,250)	£220	£220	£220	£230
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES	£18,880	£17,270	£20,220	£21,090	£21,720
A085 SPORTS PITCHES AND FACILITIES	£49,370	£50,380	£50,970	£51,310	£51,720
A125 PARKS AND GREEN SPACES	£1,124,170	£1,065,890	£1,200,520	£1,279,340	£1,350,670
A150 STREET FURNITURE AND NAMEPLATES	£21,550	£29,500	£30,710	£31,000	£31,020
A155 HIGHWAYS GENERAL CLEANSING	£1,107,050	£1,105,490	£1,194,830	£1,224,860	£1,186,730
A160 HIGHWAYS MAINTENANCE OF VERGES	£80,440	£22,570	£32,290	£34,650	£30,180
A165 HIGHWAYS RESIDUAL FUNCTION	£910	£940	£1,010	£1,040	£1,060
	£2,402,370	£2,292,040	£2,530,550	£2,643,290	£2,673,100
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE	£11,770	£0	£0	£0	£0
A221 GARAGE HOLDING ACCOUNT	£0	£0	£40	£70	£70
A222 OTHER COMMERCIAL TRADING ACCOUNTS	£0	£3,400	£870	£900	£950
	£11,770	£3,400	£910	£970	£1,020
P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION/DEPOT MANAGEMENT					
A258 DEPOT MANAGEMENT	£90,760	£0	£0	£0	£0
	£90,760	£0	£0	£0	£0
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY	£183,670	£119,820	£119,900	£120,590	£120,810
A496 EXTERNAL FUNDING	£3,480	£3,790	£3,950	£3,990	£4,040
	£187,150	£123,610	£123,850	£124,580	£124,850
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY	£33,000	£33,000	£33,000	£33,000	£33,000
	£33,000	£33,000	£33,000	£33,000	£33,000
P225 CORPORATE COSTS					

A382	CORPORATE COSTS	£57,500	£49,530	£49,630	£44,870	£42,500
A383	COMMUNITY LOTTERY	£2,830	£2,930	£2,970	£2,990	£3,020
		£60,330	£52,460	£52,600	£47,860	£45,520
P235	PARTNERSHIPS AND EQUALITIES					
A530	SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	£45,140	£58,400	£56,470	£56,180	£55,460
		£45,140	£58,400	£56,470	£56,180	£55,460
Total S11 COMMUNITY AND ENVIRONMENT		£6,209,310	£5,813,170	£6,255,000	£6,683,380	£6,817,300

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
R001 Waste Transfer Station					
R002 Domestic Waste & Recycling					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£1,784,000	£1,741,290	£1,815,350	£1,856,320	£1,892,820
Vacancy Savings	(£41,190)	(£20,160)	(£40,300)	(£41,110)	(£41,930)
Indirect Employee Expenses	£7,440	£6,910	£7,030	£7,080	£7,120
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£11,140	£7,400	£7,690	£7,880	£8,050
Cleaning & Domestic Supplies	£35,000	£40,000	£40,000	£40,000	£40,000
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£568,560	£593,010	£595,550	£620,770	£643,630
Transport Insurance	£26,180	£24,140	£24,650	£25,840	£27,200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£9,120	£21,300	£12,300	£12,300	£12,300
Clothing, Uniforms and Laundry	£12,700	£12,700	£12,700	£12,700	£12,700
Services	£500	£28,940	£24,000	£24,000	£24,000
Communications & Computing	£20,900	£16,350	£20,780	£21,460	£23,110
Food Hygiene Training Expenditure	£23,510	£0	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£11,000	£9,500	£9,500	£9,500	£9,500
SUPPORT SERVICES					
Financial Services	£12,730	£11,730	£11,340	£11,520	£11,680
Human Resources	£33,430	£0	£0	£0	£0
Community Well-Being and Environment - Depot	£174,240	£160,410	£216,210	£220,970	£223,400
Departmental Administrative Expenses	£0	£3,230	£2,950	£3,090	£3,210
CAPITAL CHARGES					
Depreciation	£331,710	£303,960	£274,700	£482,890	£611,830
GROSS EXPENDITURE	£3,020,970	£2,960,710	£3,034,450	£3,315,210	£3,508,620
<u>INCOME</u>					
.					
Customer & Client Receipts	(£32,070)	(£59,610)	(£31,800)	(£31,800)	(£31,800)
Recharges	(£135,630)	(£133,460)	(£140,260)	(£153,030)	(£155,450)
Use of Earmarked Reserve	£0	(£4,120)	£0	£0	£0
GROSS INCOME	(£167,700)	(£197,190)	(£172,060)	(£184,830)	(£187,250)
NET EXPENDITURE/(INCOME)	£2,853,270	£2,763,520	£2,862,390	£3,130,380	£3,321,370

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P001 WASTE COLLECTION					
A002 TRADE WASTE COLLECTION					
R003 Trade Waste Collection					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£153,580	£151,300	£159,410	£162,680	£166,010
Vacancy Savings	(£3,560)	(£2,720)	(£5,450)	(£5,560)	(£5,670)
Indirect Employee Expenses	£570	£840	£850	£860	£870
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£6,360	£2,940	£3,060	£3,130	£3,200
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£67,430	£66,570	£68,870	£71,050	£73,350
Transport Insurance	£1,540	£2,840	£2,900	£3,040	£3,200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0	£2,060	£0	£0	£0
Clothing, Uniforms and Laundry	£1,500	£1,500	£1,500	£1,500	£1,500
Services	£315,750	£288,320	£361,710	£377,820	£394,720
Communications & Computing	£1,810	£3,850	£6,150	£6,230	£6,430
Food Hygiene Training Expenditure	£2,770	£0	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	£18,800	£18,820	£19,200	£19,580	£19,970
SUPPORT SERVICES					
Financial Services	£7,490	£6,390	£6,630	£6,680	£6,780
Legal Services	£1,490	£1,420	£1,540	£1,560	£1,610
Community Well-Being and Environment - Depot	£186,430	£229,870	£233,860	£237,240	£237,830
Departmental Administrative Expenses	£0	£1,760	£1,730	£1,790	£1,860
CAPITAL CHARGES					
Depreciation	£50,860	£50,860	£50,860	£50,860	£50,860
GROSS EXPENDITURE	£812,820	£826,620	£912,820	£938,460	£962,520
<u>INCOME</u>					
.					
Trade Waste Income	(£960,000)	(£932,000)	(£1,087,990)	(£1,087,990)	(£1,087,990)
Recharges	(£35,180)	(£33,950)	(£34,040)	(£34,460)	(£34,910)
GROSS INCOME	(£995,180)	(£965,950)	(£1,122,030)	(£1,122,450)	(£1,122,900)
NET EXPENDITURE/(INCOME)	(£182,360)	(£139,330)	(£209,210)	(£183,990)	(£160,380)

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P001 WASTE COLLECTION					
A005 KERBSIDE RECYCLING (RECYCLED MATTER)					
R005 Garden Waste Collection Service					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£132,000	£171,060	£179,960	£183,640	£187,390
Vacancy Savings	(£3,060)	(£2,420)	(£4,850)	(£4,950)	(£5,050)
Indirect Employee Expenses	£420	£700	£710	£720	£720
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£6,410	£7,490	£7,780	£7,980	£8,150
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£47,770	£56,210	£58,330	£60,390	£62,570
Transport Insurance	£3,080	£2,840	£2,900	£3,040	£3,200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0	£500	£500	£500	£500
Printing, Stationery & General Office Expenses	£0	£350	£300	£250	£200
Services	£49,010	£50,910	£56,930	£62,940	£63,760
Communications & Computing	£1,200	£1,620	£2,100	£2,180	£2,340
Food Hygiene Training Expenditure	£2,770	£0	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	£18,790	£18,820	£19,200	£19,580	£19,970
SUPPORT SERVICES					
Financial Services	£7,490	£6,390	£6,630	£6,680	£6,780
Community Well-Being and Environment - Depot	£64,980	£76,160	£82,270	£83,540	£83,960
Departmental Administrative Expenses	£0	£1,760	£1,730	£1,790	£1,860
CAPITAL CHARGES					
Depreciation	£24,060	£48,120	£48,120	£48,100	£37,140
GROSS EXPENDITURE	£354,920	£440,510	£462,610	£476,380	£473,490
<u>INCOME</u>					
.					
Customer & Client Receipts	(£550,000)	(£650,000)	(£650,000)	(£650,000)	(£650,000)
GROSS INCOME	(£550,000)	(£650,000)	(£650,000)	(£650,000)	(£650,000)
NET EXPENDITURE/(INCOME)	(£195,080)	(£209,490)	(£187,390)	(£173,620)	(£176,510)
Total P001 WASTE COLLECTION	£2,475,830	£2,414,700	£2,465,790	£2,772,770	£2,984,480

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES					
R185 Car Parks General					
R189 Weavers Wharf Car Park					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£245,950	£206,890	£263,500	£265,900	£217,030
Vacancy Savings	(£3,200)	(£2,110)	(£4,220)	(£4,300)	(£4,390)
Indirect Employee Expenses	£10,200	£29,050	£32,510	£33,730	£35,090
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£2,580	£2,580	£0	£0	£0
Repairs, Alterations & Maintenance of Grounds	£81,330	£79,030	£80,840	£81,340	£81,550
Energy Costs	£28,840	£28,840	£31,720	£32,680	£33,660
Non-Domestic Rates	£228,970	£227,690	£234,500	£241,550	£248,740
Water Services	£17,000	£18,000	£18,000	£18,000	£18,000
Apportionment of Expenses of Operational Buildings	£9,090	£8,160	£8,480	£8,690	£8,870
Cleaning & Domestic Supplies	£150,820	£150,820	£153,840	£156,920	£160,050
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£3,190	£2,320	£2,370	£2,410	£2,440
Recharges need new code	£10,820	£0	£0	£0	£0
Public Transport	£20	£0	£0	£0	£0
Transport Insurance	£1,540	£1,420	£1,450	£1,520	£1,600
Car Allowances	£0	£20	£20	£20	£20
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£31,940	£31,240	£18,720	£18,720	£18,720
Clothing, Uniforms and Laundry	£2,750	£2,750	£2,750	£2,750	£2,750
Printing, Stationery & General Office Expenses	£1,150	£850	£850	£850	£850
Services	£71,050	£75,920	£53,710	£53,790	£53,870
Communications & Computing	£9,090	£9,260	£9,170	£8,810	£9,510
Food Hygiene Training Expenditure	£2,770	£0	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£44,990	£46,300	£46,350	£46,400	£46,460
SUPPORT SERVICES					
Financial Services	£19,500	£19,240	£17,720	£18,140	£18,440
Legal Services	£5,500	£6,380	£6,890	£7,030	£7,190
Human Resources	£3,250	£0	£0	£0	£0
Facilities Management	£1,640	£750	£0	£0	£0
Property Services	£0	£1,730	£1,880	£1,980	£2,010
Worcestershire Hub	£3,150	£3,230	£3,290	£3,410	£3,460
Community Well-Being and Environment - Depot	£91,670	£104,320	£113,360	£115,040	£115,270
Departmental Administrative Expenses	£0	£5,060	£4,360	£4,600	£4,780
CAPITAL CHARGES					
Depreciation	£1,620	£0	£0	£4,170	£4,170
GROSS EXPENDITURE	£1,077,220	£1,059,740	£1,102,060	£1,124,150	£1,090,140
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	(£10,000)	(£10,000)	(£10,000)	(£10,000)	£0
Customer & Client Receipts	(£1,561,520)	(£1,504,270)	(£1,351,790)	(£1,401,790)	(£1,451,790)
Recharges	(£3,050)	£0	£0	£0	£0
Use of Earmarked Reserve	£0	£0	(£80,000)	(£80,000)	(£80,000)

GROSS INCOME	(£1,574,570)	(£1,514,270)	(£1,441,790)	(£1,491,790)	(£1,531,790)
NET EXPENDITURE/(INCOME)	(£497,350)	(£454,530)	(£339,730)	(£367,640)	(£441,650)

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT					
R193 Civil Enforcement					
R194 Environmental Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£94,660	£77,650	£109,390	£110,870	£50,980
Vacancy Savings	(£4,690)	(£1,770)	(£3,530)	(£3,600)	(£3,670)
Indirect Employee Expenses	£1,220	£1,110	£1,160	£1,210	£1,110
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£24,390	£27,500	£28,590	£29,290	£29,920
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£10,960	£9,510	£9,700	£9,830	£9,980
Public Transport	£20	£0	£0	£0	£0
Transport Insurance	£4,620	£2,840	£2,900	£3,040	£3,200
Car Allowances	£0	£30	£30	£30	£30
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£16,500	£16,500	£16,500	£16,500	£16,500
Clothing, Uniforms and Laundry	£800	£800	£800	£800	£800
Printing, Stationery & General Office Expenses	£0	£70	£70	£70	£70
Services	£2,610	£4,810	£3,610	£3,610	£3,610
Communications & Computing Expenses	£10,710	£9,530	£9,880	£9,930	£9,580
Food Hygiene Training Expenditure	£10	£0	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£29,690	£31,720	£31,770	£31,820	£31,880
SUPPORT SERVICES					
Financial Services	£8,590	£7,830	£10,090	£10,220	£10,450
Legal Services	£5,190	£4,260	£4,620	£4,700	£4,820
Human Resources	£6,530	£0	£0	£0	£0
Community Well-Being and Environment - Depot	£162,040	£203,560	£203,540	£207,680	£209,270
Departmental Administrative Expenses	£0	£2,160	£2,630	£2,740	£2,870
CAPITAL CHARGES					
Depreciation	£8,950	£5,490	£5,490	£12,160	£12,140
GROSS EXPENDITURE	£385,570	£403,600	£437,240	£450,900	£393,540
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	(£2,400)	(£2,400)	(£2,400)	(£2,400)	(£2,400)
Customer & Client Receipts	(£100,000)	(£115,000)	(£100,000)	(£100,000)	(£100,000)
Recharges	(£7,770)	£0	£0	£0	£0
GROSS INCOME	(£110,170)	(£117,400)	(£102,400)	(£102,400)	(£102,400)
NET EXPENDITURE/(INCOME)	£275,400	£286,200	£334,840	£348,500	£291,140
Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT	(£221,950)	(£168,330)	(£4,890)	(£19,140)	(£150,510)

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P015 CEMETERIES					
A030 CEMETERY					
R040 Cemetery					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0	£38,030	£40,070	£40,890	£41,730
Vacancy Savings	(£940)	(£450)	(£910)	(£930)	(£950)
Indirect Employee Expenses	£0	£140	£140	£140	£140
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£10,230	£10,230	£10,490	£10,750	£11,020
Repairs, Alterations & Maintenance of Grounds	£96,540	£33,350	£35,370	£36,230	£37,530
Energy Costs	£800	£800	£880	£910	£930
Non-Domestic Rates	£4,020	£3,890	£4,010	£4,120	£4,250
Water Services	£800	£800	£800	£800	£800
Fixtures & Fittings	£100	£100	£100	£100	£100
Apportionment of Expenses of Operational Buildings	£4,780	£4,460	£4,630	£4,750	£4,850
Cleaning & Domestic Supplies	£250	£250	£250	£250	£250
Premises Insurance	£210	£270	£320	£330	£350
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£0	£500	£530	£550	£580
Transport Insurance	£0	£1,420	£1,450	£1,520	£1,600
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£500	£500	£500	£500	£500
Printing, Stationery & General Office Expenses	£10	£10	£10	£10	£10
Services	£12,000	£12,000	£12,000	£12,000	£12,000
Communications & Computing	£6,040	£6,360	£6,450	£6,480	£6,500
Miscellaneous Expenses	£750	£750	£750	£750	£750
SUPPORT SERVICES					
Financial Services	£2,750	£2,310	£2,410	£2,420	£2,450
Legal Services	£1,080	£1,110	£1,180	£1,200	£1,160
Facilities Management	£830	£370	£0	£0	£0
Property Services	£0	£870	£930	£1,000	£1,000
Community Well-Being and Environment - Depot	£12,840	£10,840	£15,650	£15,960	£16,080
Departmental Administrative Expenses	£0	£640	£630	£650	£670
CAPITAL CHARGES					
Depreciation	£1,000	£1,880	£1,880	£8,310	£8,310
GROSS EXPENDITURE	£154,590	£131,430	£140,520	£149,690	£152,610
<u>INCOME</u>					
Customer & Client Receipts	(£52,060)	(£52,060)	(£54,660)	(£57,260)	(£59,860)
GROSS INCOME	(£52,060)	(£52,060)	(£54,660)	(£57,260)	(£59,860)
NET EXPENDITURE/(INCOME)	£102,530	£79,370	£85,860	£92,430	£92,750
Total P015 CEMETERIES	£102,530	£79,370	£85,860	£92,430	£92,750

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P023 COMMUNITY DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT					
R127 Community Development					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Community Well-Being and Environment - Depot	£8,970	£11,490	£11,380	£11,490	£11,460
GROSS EXPENDITURE	£8,970	£11,490	£11,380	£11,490	£11,460
NET EXPENDITURE/(INCOME)	£8,970	£11,490	£11,380	£11,490	£11,460
Total P023 COMMUNITY DEVELOPMENT	£8,970	£11,490	£11,380	£11,490	£11,460

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P030 MUSEUM AND TIC					
A050 MUSEUM STORE					
R060 Museum Store					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£22,090	£18,460	£23,200	£23,680	£24,170
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£1,600	£1,600	£1,640	£1,680	£1,720
Energy Costs	£2,630	£2,630	£2,890	£2,980	£3,070
Rents	£35,750	£35,750	£35,750	£35,750	£35,750
Fixtures & Fittings	£730	£780	£780	£780	£780
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£1,460	£1,460	£1,460	£1,460	£1,460
Services	£3,420	£1,520	£1,990	£2,080	£2,160
GROSS EXPENDITURE	£67,680	£62,200	£67,710	£68,410	£69,110
NET EXPENDITURE/(INCOME)	£67,680	£62,200	£67,710	£68,410	£69,110

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM					
R065 Bewdley Museum					
R066 Bewdley Museum Commercial Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£310,970	£288,410	£326,990	£334,930	£343,030
Indirect Employee Expenses	£3,760	£4,550	£4,480	£4,370	£4,260
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£28,770	£35,680	£29,650	£30,380	£31,140
Repairs, Alterations & Maintenance of Grounds	£13,620	£13,500	£13,660	£13,690	£13,690
Energy Costs	£38,320	£38,320	£42,160	£43,410	£44,720
Rents	£1,130	£1,210	£1,210	£1,210	£1,210
Non-Domestic Rates	£1,370	£1,320	£1,360	£1,400	£1,450
Water Services	£4,910	£5,400	£5,400	£5,400	£5,400
Fixtures & Fittings	£1,400	£2,020	£2,020	£2,020	£2,020
Cleaning & Domestic Supplies	£17,530	£17,030	£17,070	£17,250	£17,450
Premises Insurance	£4,460	£5,850	£6,660	£6,990	£7,320
TRANSPORT RELATED EXPENDITURE					
Public Transport	£50	£50	£50	£50	£50
Car Allowances	£50	£50	£50	£50	£50
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£37,300	£38,030	£37,300	£37,300	£37,300
Catering	£150	£150	£150	£150	£150
Clothing, Uniforms and Laundry	£1,000	£1,000	£1,000	£1,000	£1,000
Printing, Stationery & General Office Expenses	£2,570	£2,600	£2,600	£2,600	£2,600
Services	£11,240	£7,240	£7,630	£7,760	£7,880
Communications & Computing	£10,990	£11,530	£14,990	£15,510	£16,610
Grants & Subscriptions	£25,340	£36,180	£25,600	£25,600	£25,600
Miscellaneous Expenses	£2,500	£2,500	£4,500	£4,500	£4,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	£90	£90	£90	£90	£90
SUPPORT SERVICES					
Financial Services	£38,810	£27,770	£30,320	£30,590	£31,050
ICT Services	£10,550	£10,570	£11,110	£11,470	£11,490
Legal Services	£1,080	£1,110	£1,180	£1,200	£1,160
Human Resources	£7,200	£0	£0	£0	£0
Facilities Management	£6,570	£3,000	£0	£0	£0
Property Services	£0	£6,930	£7,520	£7,960	£8,010
Community Well-Being and Environment - Depot	£12,010	£26,750	£15,130	£15,270	£15,240
Departmental Administrative Expenses	£0	£7,650	£7,900	£8,200	£8,530
CAPITAL CHARGES					
Depreciation	£23,490	£24,790	£24,790	£24,790	£24,790
GROSS EXPENDITURE	£617,230	£621,280	£642,570	£655,140	£667,790
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	£0	(£930)	£0	£0	£0
Customer & Client Receipts	(£153,100)	(£162,480)	(£153,580)	(£153,580)	(£153,580)
Use of Earmarked Reserve	£0	(£18,110)	£0	£0	£0
GROSS INCOME	(£153,100)	(£181,520)	(£153,580)	(£153,580)	(£153,580)

NET EXPENDITURE/(INCOME)	£464,130	£439,760	£488,990	£501,560	£514,210
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COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P030 MUSEUM AND TIC					
A200 GUILDHALL, BEWDLEY					
R223 Guildhall Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£7,220	£7,220	£7,400	£7,580	£7,770
Energy Costs	£10,100	£10,100	£11,110	£11,440	£11,790
Non-Domestic Rates	£4,370	£4,240	£4,380	£4,490	£4,640
Water Services	£1,700	£1,900	£1,900	£1,900	£1,900
Cleaning & Domestic Supplies	£460	£460	£460	£460	£460
Premises Insurance	£2,500	£3,370	£3,860	£4,050	£4,240
SUPPORT SERVICES					
Facilities Management	£3,600	£2,380	£1,640	£1,680	£1,720
Property Services	£0	£2,600	£2,820	£2,980	£3,010
CAPITAL CHARGES					
Depreciation	£4,140	£4,380	£4,380	£4,380	£4,380
GROSS EXPENDITURE	£34,090	£36,650	£37,950	£38,960	£39,910
<u>INCOME</u>					
.					
Customer & Client Receipts	(£660)	(£660)	(£660)	(£660)	(£660)
GROSS INCOME	(£660)	(£660)	(£660)	(£660)	(£660)
NET EXPENDITURE/(INCOME)	£33,430	£35,990	£37,290	£38,300	£39,250
Total P030 MUSEUM AND TIC	£565,240	£537,950	£593,990	£608,270	£622,570

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE					
R080 Wyre Forest Leisure Centre					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	£150,000	£150,000	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£1,370	£1,150	£1,200	£1,210	£1,220
Departmental Administrative Expenses	£0	£320	£310	£320	£340
CAPITAL CHARGES					
Depreciation	£397,280	£402,680	£402,680	£402,680	£402,680
GROSS EXPENDITURE	£548,650	£554,150	£404,190	£404,210	£404,240
<u>INCOME</u>					
Customer & Client Receipts	(£644,300)	(£659,610)	(£659,610)	(£659,610)	(£659,610)
GROSS INCOME	(£644,300)	(£659,610)	(£659,610)	(£659,610)	(£659,610)
NET EXPENDITURE/(INCOME)	(£95,650)	(£105,460)	(£255,420)	(£255,400)	(£255,370)

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P034 SPORTS AND PHYSICAL RECREATION					
A076 BEWDLEY LEISURE CENTRE					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£12,960	£12,960	£13,280	£13,620	£13,960
Repairs, Alterations & Maintenance of Grounds	£14,090	£14,090	£14,130	£14,300	£14,490
Premises Insurance	£810	£960	£1,100	£1,160	£1,210
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£12,660	£12,660	£13,040	£13,430	£13,830
SUPPORT SERVICES					
Legal Services	£1,080	£1,110	£1,180	£1,200	£1,160
CAPITAL CHARGES					
Depreciation	£31,630	£34,710	£34,710	£34,710	£34,710
GROSS EXPENDITURE	£73,230	£76,490	£77,440	£78,420	£79,360
<u>INCOME</u>					
.					
Customer & Client Receipts	(£10,070)	(£10,070)	(£10,070)	(£10,070)	(£10,070)
GROSS INCOME	(£10,070)	(£10,070)	(£10,070)	(£10,070)	(£10,070)
NET EXPENDITURE/(INCOME)	£63,160	£66,420	£67,370	£68,350	£69,290

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P034 SPORTS AND PHYSICAL RECREATION					
A080 STOURPORT SPORTS CLUB					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	£15,470	£15,690	£16,090	£16,480	£16,900
SUPPORT SERVICES					
Legal Services	£1,990	£0	£0	£0	£0
Community Well-Being and Environment - Depot	£7,790	£10,830	£9,850	£9,940	£9,900
GROSS EXPENDITURE	£25,250	£26,520	£25,940	£26,420	£26,800
NET EXPENDITURE/(INCOME)	£25,250	£26,520	£25,940	£26,420	£26,800
Total P034 SPORTS AND PHYSICAL RECREATION	(£7,240)	(£12,520)	(£162,110)	(£160,630)	(£159,280)

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE					
R163 Nature Reserves					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£138,940	£120,230	£147,080	£121,540	£124,040
Indirect Employee Expenses	£0	£560	£570	£430	£430
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£0	£322,660	£0	£0	£0
Repairs, Alterations & Maintenance of Grounds	£123,930	£123,770	£128,530	£129,670	£131,570
Energy Costs	£0	£850	£0	£0	£0
Water Services	£180	£840	£840	£840	£840
Apportionment of Expenses of Operational Buildings	£14,350	£13,370	£13,900	£14,240	£14,550
Premises Insurance	£10	£10	£20	£20	£10
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£11,810	£11,170	£11,430	£11,650	£11,880
Direct Transport Costs - Plant	£0	£500	£500	£500	£500
Transport Insurance	£3,080	£2,840	£2,900	£3,040	£3,200
Car Allowances	£150	£150	£150	£150	£150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£2,600	£16,270	£2,600	£2,600	£2,600
Clothing, Uniforms and Laundry	£1,000	£1,000	£1,000	£1,000	£1,000
Printing, Stationery & General Office Expenses	£4,110	£1,000	£1,000	£1,000	£1,000
Services	£5,120	£6,530	£7,120	£7,740	£7,860
Specialist Fees	£0	£2,110	£2,110	£2,110	£2,110
Communications & Computing	£250	£13,070	£17,080	£13,380	£13,630
Expenses	£50	£50	£50	£50	£50
Grants & Subscriptions	£2,500	£93,140	£2,500	£2,500	£2,500
Food Hygiene Training Expenditure	£2,770	£0	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£14,060	£12,660	£13,130	£13,220	£13,420
Legal Services	£890	£930	£1,010	£1,030	£1,050
Community Well-Being and Environment - Depot	£155,220	£98,890	£133,850	£135,170	£134,760
Departmental Administrative Expenses	£0	£3,490	£3,420	£3,540	£3,690
CAPITAL CHARGES					
Depreciation	£3,930	£3,930	£3,940	£6,670	£12,380
GROSS EXPENDITURE	£484,950	£850,020	£494,730	£472,090	£483,220
<u>INCOME</u>					
Government Grants	£0	(£11,360)	£0	£0	£0
Other Grants, Reimbursements & Contributions	£0	(£340,720)	(£27,350)	£0	£0
Recharges	£0	(£300)	£0	£0	£0
Use of Earmarked Reserve	(£26,290)	(£110,260)	£0	£0	£0
GROSS INCOME	(£26,290)	(£462,640)	(£27,350)	£0	£0
NET EXPENDITURE/(INCOME)	£458,660	£387,380	£467,380	£472,090	£483,220
Total P039 COUNTRYSIDE AND CONSERVATION SERVICE	£458,660	£387,380	£467,380	£472,090	£483,220

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P040 ALLOTMENTS					
A120 ALLOTMENTS					
R155 Allotments					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£220	£220	£220	£220	£230
GROSS EXPENDITURE	£220	£220	£220	£220	£230
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	(£3,470)	£0	£0	£0	£0
GROSS INCOME	(£3,470)	£0	£0	£0	£0
NET EXPENDITURE/(INCOME)	(£3,250)	£220	£220	£220	£230
Total P040 ALLOTMENTS	(£3,250)	£220	£220	£220	£230

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£10,250	£10,250	£10,500	£10,770	£11,040
Repairs, Alterations & Maintenance of Grounds	£0	£3,260	£3,580	£3,640	£3,640
Energy Costs	£410	£410	£450	£460	£480
Water Services	£2,500	£2,500	£2,500	£2,500	£2,500
Cleaning & Domestic Supplies	£30,280	£31,990	£32,530	£33,080	£33,640
Premises Insurance	£10	£0	£0	£0	£0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£4,000	£4,000	£4,000	£4,000	£4,000
Clothing, Uniforms and Laundry	£100	£0	£0	£0	£0
Services	£0	£2,110	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£2,750	£2,310	£2,410	£2,420	£2,450
Facilities Management	£2,460	£1,120	£0	£0	£0
Property Services	£0	£2,600	£2,820	£2,980	£3,010
Community Well-Being and Environment - Depot	£5,300	£1,010	£6,130	£6,340	£6,460
Departmental Administrative Expenses	£0	£640	£630	£650	£670
GROSS EXPENDITURE	£58,060	£62,200	£65,550	£66,840	£67,890
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	(£20,200)	£0	£0	£0	£0
Customer & Client Receipts	£0	(£24,690)	(£24,690)	(£24,690)	(£24,690)
Recharges	(£18,980)	(£20,240)	(£20,640)	(£21,060)	(£21,480)
GROSS INCOME	(£39,180)	(£44,930)	(£45,330)	(£45,750)	(£46,170)
NET EXPENDITURE/(INCOME)	£18,880	£17,270	£20,220	£21,090	£21,720

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A085 SPORTS PITCHES AND FACILITIES					
R095 Sports Pitches and Facilities					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£3,310	£3,310	£3,390	£3,470	£3,570
Repairs, Alterations & Maintenance of Grounds	£3,360	£3,360	£3,370	£3,410	£3,460
Energy Costs	£340	£340	£370	£390	£400
Non-Domestic Rates	£3,190	£3,140	£3,240	£3,330	£3,440
Water Services	£150	£150	£150	£150	£150
Premises Insurance	£760	£1,030	£1,180	£1,230	£1,300
SUPPORT SERVICES					
Legal Services	£2,710	£2,820	£3,040	£3,100	£3,170
CAPITAL CHARGES					
Depreciation	£35,550	£36,230	£36,230	£36,230	£36,230
GROSS EXPENDITURE	£49,370	£50,380	£50,970	£51,310	£51,720
NET EXPENDITURE/(INCOME)	£49,370	£50,380	£50,970	£51,310	£51,720

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A125 PARKS AND GREEN SPACES					
R160 Parks and Green Spaces					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0	£394,370	£446,490	£456,940	£466,330
Vacancy Savings	(£10,010)	(£5,060)	(£10,110)	(£10,310)	(£10,520)
Indirect Employee Expenses	£0	£1,680	£1,700	£1,720	£1,730
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£31,870	£31,870	£32,670	£33,480	£34,320
Repairs, Alterations & Maintenance of Grounds	£713,380	£249,910	£265,500	£267,150	£274,350
Energy Costs	£19,420	£19,420	£21,370	£22,000	£22,670
Rents	£400	£400	£400	£400	£400
Non-Domestic Rates	£2,580	£2,650	£2,730	£2,810	£2,900
Water Services	£2,000	£1,000	£1,000	£1,000	£1,000
Fixtures & Fittings	£120	£120	£120	£120	£120
Apportionment of Expenses of Operational Buildings	£13,540	£19,470	£20,250	£20,750	£21,190
Cleaning & Domestic Supplies	£12,710	£13,560	£13,830	£14,110	£14,390
Premises Insurance	£1,110	£1,500	£1,720	£1,810	£1,900
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£62,050	£94,050	£106,530	£108,500	£110,590
Direct Transport Costs - Plant	£0	£2,500	£2,500	£2,500	£2,500
Transport Insurance	£18,480	£21,300	£21,750	£22,800	£24,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£135,700	£214,700	£214,700	£214,700	£214,700
Clothing, Uniforms and Laundry	£0	£3,250	£3,250	£3,250	£3,250
Printing, Stationery & General Office Expenses	£0	£10	£10	£10	£10
Services	£16,560	£24,790	£26,690	£28,260	£28,810
Communications & Computing	£200	£5,200	£5,580	£5,760	£6,140
Grants & Subscriptions	£330	£330	£330	£330	£330
Food Hygiene Training Expenditure	£6,040	£0	£0	£0	£0
Miscellaneous Expenses	£0	£40,000	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£0	£55,200	£700	£700	£700
SUPPORT SERVICES					
Financial Services	£9,290	£15,670	£18,080	£18,380	£18,760
Legal Services	£7,230	£5,580	£6,020	£6,130	£6,200
Facilities Management	£4,100	£1,870	£0	£0	£0
Property Services	£0	£4,330	£4,700	£4,980	£5,000
Community Well-Being and Environment - Depot	£136,290	£232,070	£272,790	£277,620	£279,050
Departmental Administrative Expenses	£0	£4,320	£4,710	£4,920	£5,150
CAPITAL CHARGES					
Depreciation	£84,930	£79,240	£79,120	£139,160	£191,530
GROSS EXPENDITURE	£1,268,320	£1,535,300	£1,565,130	£1,649,980	£1,727,500
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	(£126,810)	(£150,000)	(£100,000)	(£100,000)	(£100,000)
Customer & Client Receipts	(£17,340)	(£112,400)	(£97,150)	(£101,110)	(£105,070)
Recharges	£0	(£167,010)	(£167,460)	(£169,530)	(£171,760)
Use of Earmarked Reserve	£0	(£40,000)	£0	£0	£0

GROSS INCOME	(£144,150)	(£469,410)	(£364,610)	(£370,640)	(£376,830)
NET EXPENDITURE/(INCOME)	£1,124,170	£1,065,890	£1,200,520	£1,279,340	£1,350,670

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A150 STREET FURNITURE AND NAMEPLATES					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£23,980	£29,500	£30,710	£31,000	£31,020
GROSS EXPENDITURE	£23,980	£29,500	£30,710	£31,000	£31,020
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	(£2,430)	£0	£0	£0	£0
GROSS INCOME	(£2,430)	£0	£0	£0	£0
NET EXPENDITURE/(INCOME)	£21,550	£29,500	£30,710	£31,000	£31,020

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A155 HIGHWAYS GENERAL CLEANSING					
R200 Highways General Cleansing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£731,650	£701,430	£755,000	£774,920	£713,110
Vacancy Savings	(£16,400)	(£9,420)	(£18,830)	(£19,210)	(£19,590)
Indirect Employee Expenses	£2,560	£3,070	£3,140	£3,140	£3,170
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£42,320	£57,710	£59,790	£60,710	£61,230
Apportionment of Expenses of Operational Buildings	£7,170	£5,350	£5,560	£5,700	£5,820
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£206,700	£208,430	£233,900	£239,020	£244,290
Direct Transport Costs - Plant	£300	£300	£300	£300	£300
Transport Insurance	£21,560	£22,720	£23,200	£24,320	£25,600
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£21,500	£22,000	£21,500	£21,500	£21,500
Clothing, Uniforms and Laundry	£5,900	£6,000	£6,000	£6,000	£6,000
Services	£29,620	£32,400	£34,360	£37,960	£38,450
Communications & Computing	£7,640	£7,570	£9,730	£10,070	£10,750
Grants & Subscriptions	£1,950	£300	£1,000	£1,000	£1,000
Food Hygiene Training Expenditure	£6,040	£0	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£8,650	£8,650	£8,650	£8,650	£8,650
SUPPORT SERVICES					
Financial Services	£3,780	£3,220	£3,370	£3,390	£3,440
Human Resources	£23,730	£0	£0	£0	£0
Community Well-Being and Environment - Depot	£202,980	£264,760	£264,420	£268,190	£268,700
Departmental Administrative Expenses	£0	£890	£880	£910	£940
CAPITAL CHARGES					
Depreciation	£124,800	£90,610	£111,530	£110,890	£129,730
GROSS EXPENDITURE	£1,432,450	£1,425,990	£1,523,500	£1,557,460	£1,523,090
<u>INCOME</u>					
.					
Customer & Client Receipts	(£139,300)	(£130,000)	(£144,560)	(£144,810)	(£144,810)
Recharges	(£176,100)	(£180,500)	(£184,110)	(£187,790)	(£191,550)
Use of Earmarked Reserve	(£10,000)	(£10,000)	£0	£0	£0
GROSS INCOME	(£325,400)	(£320,500)	(£328,670)	(£332,600)	(£336,360)
NET EXPENDITURE/(INCOME)	£1,107,050	£1,105,490	£1,194,830	£1,224,860	£1,186,730

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A160 HIGHWAYS MAINTENANCE OF VERGES					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	(£820)	£24,600	£34,400	£35,100	£35,810
Indirect Employee Expenses	£0	£140	£140	£140	£140
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£160,770	£55,580	£56,510	£57,350	£58,640
Apportionment of Expenses of Operational Buildings	£0	£890	£930	£950	£970
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£0	£3,680	£3,840	£3,980	£4,160
Direct Transport Costs - Plant	£2,500	£2,500	£2,500	£2,500	£2,500
Transport Insurance	£0	£2,840	£2,900	£3,040	£3,200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£7,140	£7,140	£7,140	£7,140	£7,140
Clothing, Uniforms and Laundry	£350	£350	£350	£350	£350
Communications & Computing	£0	£320	£410	£440	£460
SUPPORT SERVICES					
Community Well-Being and Environment - Depot	£35,500	£46,620	£45,260	£45,710	£45,560
CAPITAL CHARGES					
Depreciation	£0	£6,660	£6,660	£6,700	£0
GROSS EXPENDITURE	£205,440	£151,320	£161,040	£163,400	£158,930
<u>INCOME</u>					
.					
Customer & Client Receipts	(£125,000)	(£128,750)	(£128,750)	(£128,750)	(£128,750)
GROSS INCOME	(£125,000)	(£128,750)	(£128,750)	(£128,750)	(£128,750)
NET EXPENDITURE/(INCOME)	£80,440	£22,570	£32,290	£34,650	£30,180

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A165 HIGHWAYS RESIDUAL FUNCTION					
R210 Highways Residual Functions					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Legal Services	£910	£940	£1,010	£1,040	£1,060
GROSS EXPENDITURE	£910	£940	£1,010	£1,040	£1,060
NET EXPENDITURE/(INCOME)	£910	£940	£1,010	£1,040	£1,060
Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES	£2,402,370	£2,292,040	£2,530,550	£2,643,290	£2,673,100

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE					
R236 Grounds Maintenance Direct Costs and Income Holding Ac					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£507,910	£0	£0	£0	£0
Indirect Employee Expenses	£2,120	£0	£0	£0	£0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£12,600	£0	£0	£0	£0
Non-Domestic Rates	£1,240	£0	£0	£0	£0
Apportionment of Expenses of Operational Buildings	£11,960	£0	£0	£0	£0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£60,220	£0	£0	£0	£0
Direct Transport Costs - Plant	£1,500	£0	£0	£0	£0
Transport Insurance	£13,860	£0	£0	£0	£0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£79,000	£0	£0	£0	£0
Clothing, Uniforms and Laundry	£3,250	£0	£0	£0	£0
Printing, Stationery & General Office Expenses	£10	£0	£0	£0	£0
Services	£4,600	£0	£0	£0	£0
Communications & Computing	£6,870	£0	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£700	£0	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£6,720	£0	£0	£0	£0
Human Resources	£21,880	£0	£0	£0	£0
Community Well-Being and Environment - Depot	£77,890	£0	£0	£0	£0
CAPITAL CHARGES					
Depreciation	£27,010	£0	£0	£0	£0
GROSS EXPENDITURE	£839,340	£0	£0	£0	£0
<u>INCOME</u>					
.					
Customer & Client Receipts	(£99,910)	£0	£0	£0	£0
Recharges	(£727,660)	£0	£0	£0	£0
GROSS INCOME	(£827,570)	£0	£0	£0	£0
NET EXPENDITURE/(INCOME)	£11,770	£0	£0	£0	£0

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A221 GARAGE HOLDING ACCOUNT					
R229 Garage Holding Account					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£192,690	£146,470	£199,330	£205,980	£212,720
Vacancy Savings	(£4,460)	(£2,250)	(£4,500)	(£4,590)	(£4,680)
Indirect Employee Expenses	£1,720	£1,110	£1,150	£1,180	£1,220
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£28,700	£26,740	£27,800	£28,490	£29,090
Premises Insurance	£520	£550	£580	£610	£640
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£3,370	£3,340	£3,410	£3,460	£3,520
Transport Insurance	£1,540	£1,420	£1,450	£1,520	£1,600
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£280,000	£370,000	£280,000	£280,000	£280,000
Equipment, Furniture & Materials - Fuel	£397,740	£364,000	£381,880	£400,980	£421,020
Clothing, Uniforms and Laundry	£1,000	£1,000	£1,000	£1,000	£1,000
Services	£440	£19,720	£19,750	£19,770	£19,800
Communications & Computing	£9,710	£10,760	£11,160	£11,200	£11,330
Grants & Subscriptions	£4,100	£2,000	£2,000	£2,000	£2,000
Food Hygiene Training Expenditure	£500	£0	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£8,740	£7,640	£7,950	£8,020	£8,120
Human Resources	£6,490	£0	£0	£0	£0
Community Well-Being and Environment - Depot	£170,300	£69,040	£211,570	£215,830	£217,980
CAPITAL CHARGES					
Depreciation	£7,440	£8,620	£12,330	£19,830	£26,500
GROSS EXPENDITURE	£1,110,540	£1,030,160	£1,156,860	£1,195,280	£1,231,860
<u>INCOME</u>					
Customer & Client Receipts	(£21,500)	£0	(£21,500)	(£21,500)	(£21,500)
Recharges	(£1,089,040)	(£1,030,160)	(£1,135,320)	(£1,173,710)	(£1,210,290)
GROSS INCOME	(£1,110,540)	(£1,030,160)	(£1,156,820)	(£1,195,210)	(£1,231,790)
NET EXPENDITURE/(INCOME)	£0	£0	£40	£70	£70

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A222 OTHER COMMERCIAL TRADING ACCOUNTS					
R252 Arboricultural Services					
R253 Driver Training					
R254 Landscaping Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£362,870	£267,430	£265,660	£271,080	£276,670
Vacancy Savings	(£9,340)	(£3,020)	(£6,030)	(£6,150)	(£6,270)
Indirect Employee Expenses	£1,410	£1,260	£1,280	£1,290	£1,300
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£8,400	£5,000	£8,820	£9,260	£9,720
Non-Domestic Rates	£0	£1,240	£1,280	£1,320	£1,350
Apportionment of Expenses of Operational Buildings	£9,560	£9,180	£9,540	£9,780	£9,990
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£42,030	£30,230	£30,140	£30,660	£31,210
Direct Transport Costs - Plant	£3,000	£1,500	£1,500	£1,500	£1,500
Transport Insurance	£12,320	£11,360	£10,150	£10,640	£11,200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£44,850	£44,350	£44,350	£44,350	£44,350
Clothing, Uniforms and Laundry	£4,000	£3,000	£4,000	£4,000	£4,000
Services	£47,100	£8,700	£8,080	£8,690	£8,770
Communications & Computing	£10,490	£5,940	£6,780	£6,920	£7,130
Grants & Subscriptions	£0	£350	£350	£350	£350
Food Hygiene Training Expenditure	£5,540	£0	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£5,140	£3,210	£3,360	£3,390	£3,430
Human Resources	£4,610	£0	£0	£0	£0
Community Well-Being and Environment - Depot	£62,320	£70,330	£78,310	£79,350	£79,560
Departmental Administrative Expenses	£0	£890	£870	£900	£950
CAPITAL CHARGES					
Depreciation	£27,090	£18,830	£25,620	£19,670	£20,680
GROSS EXPENDITURE	£641,390	£479,780	£494,060	£497,000	£505,890
<u>INCOME</u>					
.					
Customer & Client Receipts	(£150,000)	(£105,000)	(£95,000)	(£95,000)	(£95,000)
Recharges	(£491,390)	(£371,380)	(£398,190)	(£401,100)	(£409,940)
GROSS INCOME	(£641,390)	(£476,380)	(£493,190)	(£496,100)	(£504,940)
NET EXPENDITURE/(INCOME)	£0	£3,400	£870	£900	£950
Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS	£11,770	£3,400	£910	£970	£1,020

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION/DEPOT MANAGEMENT					
A258 DEPOT MANAGEMENT					
R903 Depot Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£1,255,230	£1,046,320	£1,311,490	£1,346,540	£1,383,510
Vacancy Savings	(£39,900)	(£19,870)	(£39,730)	(£40,520)	(£41,340)
Indirect Employee Expenses	£89,710	£95,810	£103,970	£108,600	£113,450
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£52,630	£66,880	£69,470	£71,220	£72,730
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£0	£3,500	£3,580	£3,630	£3,700
Public Transport	£300	£300	£300	£300	£300
Transport Insurance	£0	£1,420	£1,450	£1,520	£1,600
Car Allowances	£1,000	£1,000	£1,000	£1,000	£1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£3,930	£3,930	£3,930	£3,930	£3,930
Catering	£20	£20	£20	£20	£20
Clothing, Uniforms and Laundry	£1,000	£1,000	£1,000	£1,000	£1,000
Printing, Stationery & General Office Expenses	£2,550	£2,950	£2,950	£2,950	£2,950
Services	£15,210	£18,610	£13,630	£13,630	£13,630
Communications & Computing	£130,500	£103,040	£128,420	£131,920	£140,200
Expenses	£1,100	£1,100	£1,100	£1,100	£1,100
Grants & Subscriptions	£10,500	£10,500	£10,500	£10,500	£10,500
SUPPORT SERVICES					
Financial Services	£72,940	£74,060	£77,890	£79,440	£80,900
ICT Services	£107,900	£107,890	£121,220	£125,460	£127,030
Legal Services	£6,910	£5,780	£6,200	£6,320	£6,180
Human Resources	£18,920	£184,450	£200,180	£182,100	£135,570
Chief Executive	£5,920	£16,600	£22,980	£23,380	£23,790
Corporate Support Services	£12,160	£12,580	£13,080	£13,220	£13,340
GROSS EXPENDITURE	£1,748,530	£1,737,870	£2,054,630	£2,087,260	£2,095,090
<u>INCOME</u>					
.					
Recharges to Other Services	(£1,657,770)	(£1,737,870)	(£2,054,630)	(£2,087,260)	(£2,095,090)
GROSS INCOME	(£1,657,770)	(£1,737,870)	(£2,054,630)	(£2,087,260)	(£2,095,090)
NET EXPENDITURE/(INCOME)	£90,760	£0	£0	£0	£0
Total P090 COMMUNITY AND ENVIRONMENTAL SERVICES ADMINISTRATION	£90,760	£0	£0	£0	£0

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY					
R715 Community Safety					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	£156,550	£93,890	£81,640	£81,940	£82,240
SUPPORT SERVICES					
Financial Services	£0	£2,970	£3,130	£3,150	£3,170
Community Well-Being and Environment - Depot	£27,120	£34,750	£34,310	£34,660	£34,530
Departmental Administrative Expenses	£0	£820	£820	£840	£870
GROSS EXPENDITURE	£183,670	£132,430	£119,900	£120,590	£120,810
<u>INCOME</u>					
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Use of Earmarked Reserve	£0	(£12,610)	£0	£0	£0
GROSS INCOME	£0	(£12,610)	£0	£0	£0
NET EXPENDITURE/(INCOME)	£183,670	£119,820	£119,900	£120,590	£120,810

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P215 CRIME AND DISORDER ACT 1998					
A496 EXTERNAL FUNDING					
R716 Community Safety Partnership					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	£3,480	£0	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£0	£2,970	£3,130	£3,150	£3,170
Departmental Administrative Expenses	£0	£820	£820	£840	£870
GROSS EXPENDITURE	£3,480	£3,790	£3,950	£3,990	£4,040
NET EXPENDITURE/(INCOME)	£3,480	£3,790	£3,950	£3,990	£4,040
Total P215 CRIME AND DISORDER ACT 1998	£187,150	£123,610	£123,850	£124,580	£124,850

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY					
R720 Community Strategy					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	£33,000	£33,000	£33,000	£33,000	£33,000
GROSS EXPENDITURE	£33,000	£33,000	£33,000	£33,000	£33,000
NET EXPENDITURE/(INCOME)	£33,000	£33,000	£33,000	£33,000	£33,000
Total P220 COMMUNITY STRATEGY	£33,000	£33,000	£33,000	£33,000	£33,000

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P225 CORPORATE COSTS					
A382 CORPORATE COSTS					
R732 Assistance To Other Bodies					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	£59,500	£50,380	£49,630	£44,870	£42,500
GROSS EXPENDITURE	£59,500	£50,380	£49,630	£44,870	£42,500
<u>INCOME</u>					
.					
Customer & Client Receipts	£0	(£850)	£0	£0	£0
Use of Earmarked Reserve	(£2,000)	£0	£0	£0	£0
GROSS INCOME	(£2,000)	(£850)	£0	£0	£0
NET EXPENDITURE/(INCOME)	£57,500	£49,530	£49,630	£44,870	£42,500

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P225 CORPORATE COSTS					
A383 COMMUNITY LOTTERY					
R741 Community Lottery					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	£810	£810	£810	£810	£810
SUPPLIES & SERVICES					
Services	£650	£650	£650	£650	£650
Grants & Subscriptions	£11,000	£23,290	£11,000	£11,000	£11,000
SUPPORT SERVICES					
Financial Services	£1,370	£1,150	£1,200	£1,210	£1,220
Departmental Administrative Expenses	£0	£320	£310	£320	£340
GROSS EXPENDITURE	£13,830	£26,220	£13,970	£13,990	£14,020
<u>INCOME</u>					
.					
Customer & Client Receipts	(£11,000)	(£11,000)	(£11,000)	(£11,000)	(£11,000)
Use of Earmarked Reserve	£0	(£12,290)	£0	£0	£0
GROSS INCOME	(£11,000)	(£23,290)	(£11,000)	(£11,000)	(£11,000)
NET EXPENDITURE/(INCOME)	£2,830	£2,930	£2,970	£2,990	£3,020
Total P225 CORPORATE COSTS	£60,330	£52,460	£52,600	£47,860	£45,520

COMMUNITY AND ENVIRONMENT

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY					
R755 Shared Emergency Planning and Business Continuity					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Emergency Calls	£8,100	£7,200	£7,560	£7,560	£7,560
SUPPLIES & SERVICES					
Catering	£200	£200	£200	£200	£200
Services	£59,020	£59,020	£59,020	£59,020	£59,020
Communications & Computing	£250	£250	£250	£250	£250
SUPPORT SERVICES					
Financial Services	£1,060	£910	£960	£970	£990
ICT Services	£2,580	£2,500	£2,750	£2,920	£2,920
Community Well-Being and Environment - Depot	£15,330	£19,570	£19,240	£19,440	£19,370
Departmental Administrative Expenses	£0	£250	£250	£260	£270
GROSS EXPENDITURE	£86,540	£89,900	£90,230	£90,620	£90,580
<u>INCOME</u>					
.					
Shared Services Income	(£41,400)	(£31,500)	(£33,760)	(£34,440)	(£35,120)
GROSS INCOME	(£41,400)	(£31,500)	(£33,760)	(£34,440)	(£35,120)
NET EXPENDITURE/(INCOME)	£45,140	£58,400	£56,470	£56,180	£55,460
Total P235 PARTNERSHIPS AND EQUALITIES	£45,140	£58,400	£56,470	£56,180	£55,460

ECONOMIC DEVELOPMENT & REGENERATION - SUMMARY

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P065 PROPERTY					
A130 WYRE FOREST PROPERTY SERVICES	£0	£0	£0	£0	£0
A210 GREEN STREET DEPOT, KIDDERMINSTER	£0	£5,000	£1,470	£1,520	£1,270
A216 WYRE FOREST HOUSE	£337,690	£330,190	£353,020	£364,830	£378,990
	£337,690	£335,190	£354,490	£366,350	£380,260
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT	£116,000	£0	£0	£0	£0
	£116,000	£0	£0	£0	£0
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES	(£165,680)	(£186,950)	(£167,650)	(£168,350)	(£169,390)
A250 HOOBROOK ENTERPRISE CENTRE	(£40,650)	£24,780	(£2,810)	(£3,760)	(£5,460)
A255 OTHER PROPERTY	£47,250	£92,790	£94,730	£28,110	(£54,670)
	(£159,080)	(£69,380)	(£75,730)	(£144,000)	(£229,520)
P088 CAPITAL PORTFOLIO FUND					
A254 CAPITAL PORTFOLIO FUND	(£499,460)	(£464,820)	(£601,790)	(£618,060)	(£645,090)
	(£499,460)	(£464,820)	(£601,790)	(£618,060)	(£645,090)
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A483 UK SHARED PROSPERITY FUND	£0	£0	£0	£0	£0
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION	£533,650	£503,740	£623,820	£596,450	£605,350
A486 STATE OF THE AREA FUNDING	£285,180	£260,300	£260,630	£260,830	£262,280
A491 REDDITCH BUSINESS CENTRES	£2,170	£2,130	£2,780	£2,950	£2,680
	£821,000	£766,170	£887,230	£860,230	£870,310
Total S9 ECONOMIC DEVELOPMENT & REGENERATION	£616,150	£567,160	£564,200	£464,520	£375,960

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P065 PROPERTY					
A130 WYRE FOREST PROPERTY SERVICES					
R703 Wyre Forest Property Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£90,520	£217,200	£235,800	£231,470	£228,100
Vacancy Savings	(£2,170)	(£2,780)	(£5,550)	(£5,660)	(£5,770)
Indirect Employee Expenses	£1,280	£2,310	£2,440	£2,680	£2,360
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£4,690	£7,910	£8,330	£8,530	£8,740
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£120	£120	£120	£120	£120
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£0	£10	£10	£10	£10
Services	£66,630	£75,800	£62,450	£62,450	£62,450
Communications & Computing	£13,670	£19,910	£25,110	£27,550	£24,490
Grants & Subscriptions	£370	£370	£370	£370	£370
SUPPORT SERVICES					
Financial Services	£5,820	£7,970	£8,280	£8,320	£5,430
ICT Services	£6,300	£6,390	£7,980	£8,290	£8,410
Human Resources	£3,250	£4,030	£4,380	£3,960	£2,960
GROSS EXPENDITURE	£190,480	£339,240	£349,720	£348,090	£337,670
<u>INCOME</u>					
Customer & Client Receipts	(£3,000)	(£3,000)	(£3,150)	(£3,300)	(£3,450)
Recharges to Other Services	(£187,480)	(£336,240)	(£346,570)	(£344,790)	(£334,220)
GROSS INCOME	(£190,480)	(£339,240)	(£349,720)	(£348,090)	(£337,670)
NET EXPENDITURE/(INCOME)	£0	£0	£0	£0	£0

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER					
R225 Green Street Depot					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£50,480	£53,100	£53,630	£54,840	£56,080
Repairs, Alterations & Maintenance of Grounds	£6,450	£6,270	£6,280	£6,350	£6,420
Energy Costs	£118,960	£118,960	£130,860	£134,780	£138,830
Rents	£160	£170	£170	£170	£170
Non-Domestic Rates	£84,810	£87,790	£90,420	£93,130	£95,930
Water Services	£15,000	£15,000	£15,000	£15,000	£15,000
Fixtures & Fittings	£2,790	£5,420	£3,070	£3,070	£3,070
Cleaning & Domestic Supplies	£35,930	£38,740	£38,140	£39,270	£39,040
Premises Insurance	£6,600	£8,170	£9,310	£9,780	£10,250
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£2,400	£2,400	£2,400	£2,400	£2,400
Catering	£900	£1,280	£1,200	£1,200	£1,200
Services	£8,000	£8,000	£8,000	£8,000	£8,000
Communications & Computing	£30	£0	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	£800	£820	£820	£820	£820
SUPPORT SERVICES					
Facilities Management	£8,870	£5,540	£3,340	£3,400	£3,460
Property Services	£4,720	£10,450	£11,240	£11,800	£11,890
CAPITAL CHARGES					
Depreciation	£47,500	£34,110	£34,110	£34,110	£34,110
GROSS EXPENDITURE	£394,400	£396,220	£407,990	£418,120	£426,670
<u>INCOME</u>					
Customer & Client Receipts	(£2,000)	(£2,000)	(£2,000)	(£2,000)	(£2,000)
Recharges	(£392,400)	(£389,220)	(£404,520)	(£414,600)	(£423,400)
GROSS INCOME	(£394,400)	(£391,220)	(£406,520)	(£416,600)	(£425,400)
NET EXPENDITURE/(INCOME)	£0	£5,000	£1,470	£1,520	£1,270

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P065 PROPERTY					
A216 WYRE FOREST HOUSE					
R251 Wyre Forest House					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£46,100	£52,390	£47,340	£48,510	£49,710
Repairs, Alterations & Maintenance of Grounds	£13,860	£13,860	£13,880	£14,000	£14,120
Energy Costs	£281,410	£281,410	£309,540	£318,810	£328,390
Rents	£160	£170	£170	£170	£170
Non-Domestic Rates	£205,670	£212,940	£219,330	£225,910	£232,680
Water Services	£11,750	£11,750	£11,750	£11,750	£11,750
Fixtures & Fittings	£2,290	£2,770	£1,950	£1,950	£1,950
Cleaning & Domestic Supplies	£55,030	£58,170	£58,320	£58,970	£59,670
Premises Insurance	£9,580	£11,270	£12,830	£13,470	£14,110
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£4,500	£5,500	£4,500	£4,500	£4,500
Catering	£950	£1,490	£1,490	£1,490	£1,490
Printing, Stationery & General Office Expenses	£800	£800	£800	£800	£800
Services	£1,520	£1,540	£1,550	£1,550	£1,550
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	£850	£940	£940	£940	£940
SUPPORT SERVICES					
Financial Services	£5,030	£4,730	£4,900	£4,950	£5,980
Legal Services	£1,790	£1,860	£2,010	£2,050	£2,110
Facilities Management	£182,020	£199,540	£252,040	£258,190	£263,240
Property Services	£22,080	£40,330	£42,900	£43,790	£43,260
Departmental Administrative Expenses	£0	£1,300	£1,280	£1,330	£1,640
CAPITAL CHARGES					
Depreciation	£195,460	£160,480	£160,480	£160,480	£160,480
GROSS EXPENDITURE	£1,040,850	£1,063,240	£1,148,000	£1,173,610	£1,198,540
<u>INCOME</u>					
Customer & Client Receipts	(£350,210)	(£367,250)	(£408,880)	(£412,950)	(£413,600)
Recharges	(£352,950)	(£365,800)	(£386,100)	(£395,830)	(£405,950)
GROSS INCOME	(£703,160)	(£733,050)	(£794,980)	(£808,780)	(£819,550)
NET EXPENDITURE/(INCOME)	£337,690	£330,190	£353,020	£364,830	£378,990
Total P065 PROPERTY	£337,690	£335,190	£354,490	£366,350	£380,260

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT					
R516 Facilities Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£309,300	£186,240	£204,880	£211,140	£216,790
Vacancy Savings	(£4,480)	(£2,320)	(£4,640)	(£4,730)	(£4,830)
Indirect Employee Expenses	£2,340	£1,220	£1,230	£1,240	£1,250
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£9,600	£8,810	£9,290	£9,510	£9,750
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£3,710	£3,180	£3,230	£3,260	£3,300
Transport Insurance	£1,540	£0	£0	£0	£0
Car Allowances	£150	£100	£100	£100	£100
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	£300	£400	£400	£400	£400
Printing, Stationery & General Office Expenses	£110	£120	£120	£120	£120
Services	£80	£0	£0	£0	£0
Communications & Computing	£20,300	£17,140	£22,440	£23,220	£24,830
SUPPORT SERVICES					
Financial Services	£34,560	£29,850	£35,500	£35,660	£36,310
ICT Services	£17,650	£17,800	£18,770	£19,400	£19,230
Human Resources	£3,250	£5,680	£6,060	£5,720	£4,470
Property Services	£4,630	£14,280	£18,250	£18,180	£17,790
CAPITAL CHARGES					
Depreciation	£6,000	£2,000	£0	£0	£0
GROSS EXPENDITURE	£409,040	£284,500	£315,630	£323,220	£329,510
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(£10,700)	(£8,630)	£0	£0	£0
Recharges to Other Services	(£282,340)	(£275,870)	(£315,630)	(£323,220)	(£329,510)
GROSS INCOME	(£293,040)	(£284,500)	(£315,630)	(£323,220)	(£329,510)
NET EXPENDITURE/(INCOME)	£116,000	£0	£0	£0	£0
Total P067 FACILITIES MANAGEMENT	£116,000	£0	£0	£0	£0

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES					
R270 Other Industrial Estates					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£1,020	£1,020	£1,050	£1,070	£1,100
SUPPORT SERVICES					
Financial Services	£2,230	£2,440	£5,760	£5,900	£6,120
Legal Services	£15,070	£12,760	£13,750	£13,990	£14,330
Facilities Management	£2,460	£1,120	£0	£0	£0
Property Services	£31,150	£35,610	£31,890	£30,710	£28,980
Departmental Administrative Expenses	£0	£670	£1,500	£1,580	£1,680
GROSS EXPENDITURE	£51,930	£53,620	£53,950	£53,250	£52,210
<u>INCOME</u>					
Customer & Client Receipts	(£217,610)	(£240,570)	(£221,600)	(£221,600)	(£221,600)
GROSS INCOME	(£217,610)	(£240,570)	(£221,600)	(£221,600)	(£221,600)
NET EXPENDITURE/(INCOME)	(£165,680)	(£186,950)	(£167,650)	(£168,350)	(£169,390)

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A250 HOOBROOK ENTERPRISE CENTRE					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£12,180	£12,180	£12,480	£12,800	£13,120
Repairs, Alterations & Maintenance of Grounds	£1,100	£1,100	£1,100	£1,120	£1,130
Energy Costs	£12,160	£12,160	£13,380	£13,780	£14,190
Non-Domestic Rates	£2,700	£7,040	£7,250	£7,460	£7,690
Water Services	£10,000	£10,000	£10,000	£10,000	£10,000
Cleaning & Domestic Supplies	£7,170	£29,120	£29,310	£29,730	£30,160
Premises Insurance	£3,330	£2,060	£1,870	£1,960	£2,060
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£250	£250	£250	£250	£250
SUPPORT SERVICES					
Financial Services	£1,100	£1,440	£3,460	£3,540	£3,670
Legal Services	£3,310	£4,250	£4,600	£4,670	£4,790
Facilities Management	£5,740	£2,620	£0	£0	£0
Property Services	£46,750	£64,650	£59,200	£56,590	£53,080
Departmental Administrative Expenses	£0	£400	£900	£950	£1,010
CAPITAL CHARGES					
Depreciation	£24,580	£26,300	£26,300	£26,300	£26,300
GROSS EXPENDITURE	£130,370	£173,570	£170,100	£169,150	£167,450
<u>INCOME</u>					
Customer & Client Receipts	(£171,020)	(£148,790)	(£172,910)	(£172,910)	(£172,910)
GROSS INCOME	(£171,020)	(£148,790)	(£172,910)	(£172,910)	(£172,910)
NET EXPENDITURE/(INCOME)	(£40,650)	£24,780	(£2,810)	(£3,760)	(£5,460)

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A255 OTHER PROPERTY					
R290 Other Property					
R291 Comberton Place					
R293 Piano Building					
R294 Bus Station, Kidderminster					
R297 The Old Court					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£18,330	£83,570	£21,860	£22,410	£22,970
Repairs, Alterations & Maintenance of Grounds	£220	£3,260	£3,270	£3,310	£3,360
Energy Costs	£210	£210	£230	£230	£250
Rents	£0	£40,000	£0	£0	£0
Non-Domestic Rates	£13,010	£21,570	£21,900	£22,560	£23,230
Water Services	£3,000	£2,000	£2,000	£2,000	£2,000
Fixtures & Fittings	£0	£3,080	£3,080	£3,080	£3,080
Cleaning & Domestic Supplies	£0	£11,560	£11,630	£11,780	£11,970
Premises Insurance	£13,270	£18,930	£20,740	£21,790	£22,820
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0	£180	£0	£0	£0
Printing, Stationery & General Office Expenses	£0	£12,230	£0	£0	£0
Services	£3,420	£71,710	£23,420	£3,420	£3,420
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£0	£40,000	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£1,100	£3,040	£5,800	£5,920	£6,110
Legal Services	£24,250	£25,090	£27,020	£27,480	£28,010
Facilities Management	£19,530	£10,410	£3,340	£3,400	£3,460
Property Services	£68,350	£113,600	£108,510	£104,840	£99,240
Departmental Administrative Expenses	£0	£840	£1,510	£1,590	£1,680
CAPITAL CHARGES					
Depreciation	£54,810	£44,930	£132,430	£204,460	£204,460
GROSS EXPENDITURE	£219,500	£506,210	£386,740	£438,270	£436,060
INCOME					
Customer & Client Receipts	(£172,250)	(£160,650)	(£243,020)	(£389,020)	(£469,020)
Use of Earmarked Reserve	£0	(£252,770)	(£48,990)	(£21,140)	(£21,710)
GROSS INCOME	(£172,250)	(£413,420)	(£292,010)	(£410,160)	(£490,730)
NET EXPENDITURE/(INCOME)	£47,250	£92,790	£94,730	£28,110	(£54,670)
Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY	(£159,080)	(£69,380)	(£75,730)	(£144,000)	(£229,520)

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P088 CAPITAL PORTFOLIO FUND					
A254 CAPITAL PORTFOLIO FUND					
R275 Capital Portfolio Fund Administration					
R276 Shops, Worcester Street/High Street, Kidderminster					
R277 Stratford Court, Solihull					
R278 1 The Courtyard, Buntsford Gate Business Park, Bromsgrove					
R279 Forest House, Kidderminster					
R280 Riverside, Kidderminster					
R281 Goldthorn Road Industrial Estate					
R282 Unity Park, Kidderminster					
R283 Forest Industrial Park					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£62,630	£127,570	£65,150	£66,250	£67,910
Repairs, Alterations & Maintenance of Grounds	£3,920	£5,500	£5,420	£5,440	£5,460
Energy Costs	£24,360	£24,360	£25,700	£26,460	£27,270
Non-Domestic Rates	£75,860	£43,110	£9,320	£9,590	£9,870
Water Services	£3,800	£3,430	£3,430	£3,430	£3,430
Fixtures & Fittings	£590	£1,840	£590	£590	£590
Cleaning & Domestic Supplies	£10,270	£9,460	£9,480	£9,600	£9,720
Premises Insurance	£129,020	£72,120	£57,440	£60,320	£63,190
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£590	£640	£640	£640	£640
Printing, Stationery & General Office Expenses	£0	£0	£1,650	£0	£0
Services	£72,300	£81,980	£74,300	£74,300	£74,300
Communications & Computing	£90	£100	£120	£120	£120
Miscellaneous Expenses	£32,780	£28,890	£39,820	£33,890	£49,060
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£447,370	£474,300	£412,300	£432,910	£454,560
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£65,000	£65,000	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£28,170	£38,380	£32,250	£33,630	£34,160
Legal Services	£13,360	£15,790	£16,960	£17,210	£17,350
Facilities Management	£12,140	£12,050	£11,610	£11,900	£12,120
Property Services	£0	£21,220	£36,500	£38,600	£39,600
Commercial Income Generation Team	£96,520	£115,910	£116,930	£119,310	£120,350
CAPITAL CHARGES					
Depreciation	£300,290	£265,000	£265,000	£265,000	£264,430
GROSS EXPENDITURE	£1,379,060	£1,406,650	£1,184,610	£1,209,190	£1,254,130
INCOME					
Customer & Client Receipts	(£1,778,080)	(£1,677,410)	(£1,668,970)	(£1,707,950)	(£1,778,870)
Recharges to Other Services	(£96,530)	(£115,920)	(£116,930)	(£119,300)	(£120,350)
Use of Earmarked Reserve	(£3,910)	(£78,140)	(£500)	£0	£0
GROSS INCOME	(£1,878,520)	(£1,871,470)	(£1,786,400)	(£1,827,250)	(£1,899,220)
NET EXPENDITURE/(INCOME)	(£499,460)	(£464,820)	(£601,790)	(£618,060)	(£645,090)
Total P088 CAPITAL PORTFOLIO FUND	(£499,460)	(£464,820)	(£601,790)	(£618,060)	(£645,090)

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A483 UK SHARED PROSPERITY FUND					
R701 UK Shared Prosperity Fund					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	£0	£1,710	£0	£0	£0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£0	£3,730	£0	£0	£0
Services	£0	£0	£0	£0	£0
Miscellaneous Expenses	£1,527,790	£63,100	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£0	£1,093,510	£0	£0	£0
GROSS EXPENDITURE	£1,527,790	£1,162,050	£0	£0	£0
<u>INCOME</u>					
Government Grants	(£1,527,790)	(£1,162,050)	£0	£0	£0
GROSS INCOME	(£1,527,790)	(£1,162,050)	£0	£0	£0
NET EXPENDITURE/(INCOME)	£0	£0	£0	£0	£0

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION					
R705 North Worcs Economic Development & Regeneration					
R770 Economic Development and Regeneration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£721,190	£301,000	£309,840	£284,630	£292,320
Indirect Employee Expenses	£6,090	£6,690	£3,340	£3,300	£3,390
PREMISES RELATED EXPENDITURE					
Energy Costs	£1,330	£1,330	£1,180	£1,210	£1,250
Apportionment of Expenses of Operational Buildings	£17,840	£13,060	£13,760	£14,100	£14,450
Premises Insurance	£0	£3,500	£5,010	£5,260	£5,510
TRANSPORT RELATED EXPENDITURE					
Public Transport	£500	£500	£500	£500	£500
Car Allowances	£1,000	£500	£500	£500	£500
SUPPLIES & SERVICES					
Bromsgrove Town Centre Management	£0	£1,500	£0	£0	£0
Printing, Stationery & General Office Expenses	£1,110	£1,120	£1,190	£1,190	£1,190
Tourism Promotion	£4,000	£4,000	£4,000	£4,000	£4,000
Services	£50	£50	£50	£50	£50
Communications & Computing	£16,900	£28,730	£29,230	£25,990	£27,840
Expenses	£1,050	£1,050	£1,050	£1,050	£1,050
Economic Investment/Regeneration Initiatives	£36,610	£40,000	£40,000	£40,000	£40,000
Miscellaneous Expenses	£0	£63,100	£0	£0	£0
Tractivity CRM	£2,930	£1,110	£440	£440	£440
ReWyre Projects	£38,100	£30,000	£30,000	£30,000	£30,000
SUPPORT SERVICES					
Financial Services	£19,060	£14,710	£15,260	£15,350	£16,550
ICT Services	£18,790	£19,000	£22,070	£22,830	£22,840
Legal Services	£14,350	£14,990	£16,200	£16,480	£16,870
Human Resources	£8,960	£23,250	£25,280	£23,030	£18,230
Chief Executive	£0	£74,600	£100,980	£102,580	£104,340
Corporate Support Services	£3,660	£3,790	£3,940	£3,960	£4,030
GROSS EXPENDITURE	£913,520	£647,580	£623,820	£596,450	£605,350
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0	(£63,100)	£0	£0	£0
Shared Services Income	(£379,870)	(£80,740)	£0	£0	£0
GROSS INCOME	(£379,870)	(£143,840)	£0	£0	£0
NET EXPENDITURE/(INCOME)	£533,650	£503,740	£623,820	£596,450	£605,350

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A486 STATE OF THE AREA FUNDING					
R702 Future High Street Fund					
R704 State of the Area Funding					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£0	£1,070	£1,100	£0	£0
Energy Costs	£0	£4,260	£4,690	£0	£0
Non-Domestic Rates	£154,260	£40,090	£41,300	£0	£0
Water Services	£0	£480	£480	£0	£0
Premises Insurance	£2,400	£3,010	£2,730	£2,870	£3,000
SUPPLIES & SERVICES					
Communications & Computing	£24,450	£0	£0	£0	£0
Grants & Subscriptions	£160,000	£160,000	£160,000	£160,000	£160,000
Economic Investment/Regeneration Initiatives	£90,000	£90,000	£90,000	£90,000	£90,000
SUPPORT SERVICES					
Financial Services	£5,820	£4,200	£4,360	£4,390	£5,430
Legal Services	£910	£5,140	£5,530	£5,640	£5,430
Chief Executive	£4,000	£4,000	£4,120	£4,220	£4,300
Departmental Administrative Expenses	£0	£1,160	£1,140	£1,180	£1,490
GROSS EXPENDITURE	£441,840	£313,410	£315,450	£268,300	£269,650
<u>INCOME</u>					
Use of Earmarked Reserve	(£156,660)	(£53,110)	(£54,820)	(£7,470)	(£7,370)
GROSS INCOME	(£156,660)	(£53,110)	(£54,820)	(£7,470)	(£7,370)
NET EXPENDITURE/(INCOME)	£285,180	£260,300	£260,630	£260,830	£262,280

ECONOMIC DEVELOPMENT & REGENERATION

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A491 REDDITCH BUSINESS CENTRES					
R712 Greenlands Business Centre					
R714 Hemming Road Business Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£94,950	£14,720	£0	£0	£0
Indirect Employee Expenses	£230	£0	£0	£0	£0
PREMISES RELATED EXPENDITURE					
Cleaning & Domestic Supplies	£0	£1,600	£0	£0	£0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0	£270	£0	£0	£0
Printing, Stationery & General Office Expenses	£220	£70	£0	£0	£0
Communications & Computing	£0	£400	£0	£0	£0
SUPPORT SERVICES					
Human Resources	£2,170	£2,690	£2,780	£2,950	£2,680
GROSS EXPENDITURE	£97,570	£19,750	£2,780	£2,950	£2,680
<u>INCOME</u>					
Shared Services Income	(£95,400)	(£17,620)	£0	£0	£0
GROSS INCOME	(£95,400)	(£17,620)	£0	£0	£0
NET EXPENDITURE/(INCOME)	£2,170	£2,130	£2,780	£2,950	£2,680
Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES	£821,000	£766,170	£887,230	£860,230	£870,310

STRATEGIC GROWTH - SUMMARY

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P138 LAND CHARGES					
A355 LAND CHARGES	£39,180	£43,310	£67,010	£66,430	£63,800
	£39,180	£43,310	£67,010	£66,430	£63,800
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION	£310,350	£311,040	£331,520	£338,760	£338,090
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	(£120)	(£150)	(£340)	(£910)	(£1,420)
	£310,230	£310,890	£331,180	£337,850	£336,670
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT MANAGEMENT	(£10,150)	£221,930	£268,780	£291,190	£288,110
A395 ENFORCEMENT	£144,180	£149,760	£163,110	£167,380	£168,330
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	£32,130	£50,550	£57,470	£58,440	£52,800
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	£75,390	£64,940	£68,850	£70,220	£70,900
	£241,550	£487,180	£558,210	£587,230	£580,140
P155 BUILDING CONTROL					
A410 BUILDING CONTROL	£42,870	£45,730	£47,660	£48,780	£49,750
	£42,870	£45,730	£47,660	£48,780	£49,750
P160 STRATEGIC GROWTH ADMINISTRATION					
A415 STRATEGIC GROWTH ADMINISTRATION	£51,780	£0	£0	£0	£0
	£51,780	£0	£0	£0	£0
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF	£0	(£5,480)	£0	£0	£0
A460 PRIVATE SECTOR HOUSING	£282,990	£258,610	£307,210	£313,780	£317,110
A463 ENERGY PERFORMANCE	£3,530	£0	£2,040	£2,060	£2,060
	£286,520	£253,130	£309,250	£315,840	£319,170
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	£100,510	£90,990	£107,570	£110,550	£112,530
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING	£243,520	£202,770	£235,420	£243,300	£244,610
A466 CLINICAL COMMISSIONING (CCG) FUNDING	£0	£0	£0	£2,130	£2,160
A469 TEMPORARY ACCOMMODATION UNITS	£13,750	£27,710	(£11,990)	(£8,830)	(£7,090)
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	£808,590	£892,800	£945,420	£959,720	£955,510
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	£4,500	£0	£7,270	£7,410	£7,560
A473 EXTERNAL FUNDING - REFUGEES	£20,780	(£81,250)	£22,230	£24,590	£24,150
A474 LOCAL AUTHORITY DELIVERY SCHEME	£0	£0	£0	£0	£0
A475 PRIVATE SECTOR LEASED PROPERTIES	£0	(£360)	£0	£0	£0
	£1,191,650	£1,132,660	£1,305,920	£1,338,870	£1,339,430
Total S8 STRATEGIC GROWTH	£2,163,780	£2,272,900	£2,619,230	£2,695,000	£2,688,960

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P138 LAND CHARGES					
A355 LAND CHARGES					
R510 Land Charges					
R511 Land Charges Migration Project					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	£2,900	£0	£0	£0	£0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£50	£50	£50	£50	£50
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£0	£10	£10	£10	£10
Communications & Computing	£2,600	£2,660	£2,660	£2,660	£2,660
Grants & Subscriptions	£130	£150	£150	£150	£150
Miscellaneous Expenses	£0	£12,000	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£15,500	£17,000	£17,000	£17,000	£17,000
SUPPORT SERVICES					
Financial Services	£6,030	£5,580	£9,140	£9,310	£9,550
ICT Services	£9,290	£9,010	£9,720	£9,920	£9,960
Legal Services	£11,330	£11,170	£11,960	£12,120	£11,620
Human Resources	£2,180	£6,290	£6,640	£6,290	£4,810
Economic Prosperity and Place	£60,700	£66,360	£70,260	£71,820	£73,190
Corporate Support Services	£6,100	£6,290	£6,540	£6,610	£6,680
Departmental Administrative Expenses	£0	£1,540	£2,380	£2,490	£2,620
GROSS EXPENDITURE	£116,810	£138,110	£136,510	£138,430	£138,300
<u>INCOME</u>					
Government Grants	£0	(£15,800)	£0	£0	£0
Other Grants, Reimbursements & Contributions	£0	(£12,000)	£0	£0	£0
Customer & Client Receipts	(£77,630)	(£67,000)	(£69,500)	(£72,000)	(£74,500)
GROSS INCOME	(£77,630)	(£94,800)	(£69,500)	(£72,000)	(£74,500)
NET EXPENDITURE/(INCOME)	£39,180	£43,310	£67,010	£66,430	£63,800
Total P138 LAND CHARGES	£39,180	£43,310	£67,010	£66,430	£63,800

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION					
R600 Planning Policy Formulation					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	£1,110	£2,390	£2,450	£2,520	£2,620
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£5,590	£5,550	£5,850	£5,990	£6,140
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£800	£280	£280	£1,280	£1,280
District Local Development Framework Preparation	£75,000	£75,000	£75,000	£75,000	£75,000
Communications & Computing	£19,560	£15,930	£20,880	£21,630	£23,190
SUPPORT SERVICES					
Financial Services	£3,560	£2,080	£2,180	£2,200	£2,210
ICT Services	£9,890	£10,030	£11,900	£12,380	£12,410
Legal Services	£3,050	£3,150	£3,380	£3,420	£3,360
Economic Prosperity and Place	£190,570	£194,810	£207,730	£212,430	£209,930
Corporate Support Services	£1,220	£1,250	£1,300	£1,320	£1,340
Departmental Administrative Expenses	£0	£570	£570	£590	£610
GROSS EXPENDITURE	£310,350	£311,040	£331,520	£338,760	£338,090
NET EXPENDITURE/(INCOME)	£310,350	£311,040	£331,520	£338,760	£338,090

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P145 PLANNING POLICY FORMULATION					
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£700	£700	£740	£760	£770
SUPPORT SERVICES					
ICT Services	£5,500	£4,470	£4,220	£4,300	£4,410
Economic Prosperity and Place	£21,980	£22,980	£24,370	£25,070	£25,810
GROSS EXPENDITURE	£28,180	£28,150	£29,330	£30,130	£30,990
<u>INCOME</u>					
Customer & Client Receipts	(£28,300)	(£28,300)	(£29,670)	(£31,040)	(£32,410)
GROSS INCOME	(£28,300)	(£28,300)	(£29,670)	(£31,040)	(£32,410)
NET EXPENDITURE/(INCOME)	(£120)	(£150)	(£340)	(£910)	(£1,420)

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT MANAGEMENT					
R605 Development Management					
R606 Development Management - Tree Matters					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	£4,980	£7,000	£7,230	£7,470	£7,750
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£17,530	£17,610	£18,550	£19,000	£19,470
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	£0	£120	£60	£60	£60
Printing, Stationery & General Office Expenses	£18,630	£18,720	£18,720	£18,720	£18,720
Services	£0	£2,570	£0	£0	£0
Professional Services / Fees	£3,000	£28,000	£3,000	£3,000	£3,000
Planning Expenditure (20% Reinvestment)	£47,740	£67,370	£47,740	£47,740	£47,740
Communications & Computing Expenses	£58,930	£50,370	£65,990	£68,370	£73,530
Grants & Subscriptions	£1,400	£1,300	£1,300	£1,300	£1,300
Miscellaneous Expenses	£0	£10,230	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£3,560	£2,990	£3,160	£3,190	£3,220
ICT Services	£29,490	£29,710	£32,540	£33,610	£33,740
Legal Services	£32,330	£34,480	£36,750	£37,090	£35,830
Economic Prosperity and Place	£444,630	£449,000	£500,440	£516,720	£507,630
Worcestershire Hub	£14,650	£13,990	£13,650	£13,990	£14,270
Corporate Support Services	£1,220	£1,250	£1,300	£1,320	£1,340
Community Well-Being and Environment - Depot	£20,330	£0	£25,660	£25,900	£25,830
Departmental Administrative Expenses	£0	£570	£570	£590	£610
GROSS EXPENDITURE	£698,420	£735,580	£776,660	£798,070	£794,040
<u>INCOME</u>					
Government Grants	£0	(£19,930)	£0	£0	£0
Government Grants - DEFRA	(£15,640)	(£26,810)	(£17,070)	(£14,600)	(£12,180)
Other Grants, Reimbursements & Contributions	(£10,000)	(£35,000)	(£10,000)	(£10,000)	(£10,000)
Customer & Client Receipts	(£681,920)	(£429,340)	(£480,810)	(£482,280)	(£483,750)
Use of Earmarked Reserve	(£1,010)	(£2,570)	£0	£0	£0
GROSS INCOME	(£708,570)	(£513,650)	(£507,880)	(£506,880)	(£505,930)
NET EXPENDITURE/(INCOME)	(£10,150)	£221,930	£268,780	£291,190	£288,110

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P150 IMPLEMENTATION OF PLANNING POLICY					
A395 ENFORCEMENT					
R610 Enforcement					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£2,020	£2,010	£2,110	£2,160	£2,220
SUPPORT SERVICES					
Legal Services	£21,620	£23,980	£25,590	£25,880	£25,180
Economic Prosperity and Place	£119,320	£122,520	£134,110	£138,020	£139,590
Corporate Support Services	£1,220	£1,250	£1,300	£1,320	£1,340
GROSS EXPENDITURE	£144,180	£149,760	£163,110	£167,380	£168,330
NET EXPENDITURE/(INCOME)	£144,180	£149,760	£163,110	£167,380	£168,330

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P150 IMPLEMENTATION OF PLANNING POLICY					
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION					
R615 Environmental Improvement and Protection					
R616 Tree Preservation Orders/Trees In Conservation Areas					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Legal Services	£5,800	£5,870	£6,290	£6,340	£6,240
Economic Prosperity and Place	£25,110	£43,430	£49,880	£50,780	£45,220
Corporate Support Services	£1,220	£1,250	£1,300	£1,320	£1,340
GROSS EXPENDITURE	£32,130	£50,550	£57,470	£58,440	£52,800
NET EXPENDITURE/(INCOME)	£32,130	£50,550	£57,470	£58,440	£52,800

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P150 IMPLEMENTATION OF PLANNING POLICY					
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT					
R620 Conservation of the Historic Environment					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£890	£890	£930	£960	£980
SUPPORT SERVICES					
Legal Services	£1,080	£1,110	£1,180	£1,200	£1,160
Economic Prosperity and Place	£73,420	£62,940	£66,740	£68,060	£68,760
GROSS EXPENDITURE	£75,390	£64,940	£68,850	£70,220	£70,900
NET EXPENDITURE/(INCOME)	£75,390	£64,940	£68,850	£70,220	£70,900
Total P150 IMPLEMENTATION OF PLANNING POLICY	£241,550	£487,180	£558,210	£587,230	£580,140

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P155 BUILDING CONTROL					
A410 BUILDING CONTROL					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£9,600	£9,720	£10,250	£10,490	£10,750
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£0	£10	£10	£10	£10
Communications & Computing	£12,280	£10,410	£13,060	£13,490	£13,820
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£170,090	£187,580	£191,330	£195,160	£199,060
SUPPORT SERVICES					
Financial Services	£3,560	£2,080	£2,180	£2,200	£2,210
ICT Services	£6,300	£6,460	£8,060	£8,370	£8,420
Legal Services	£740	£710	£770	£790	£810
Economic Prosperity and Place	£6,000	£6,310	£6,600	£6,710	£6,440
Corporate Support Services	£1,220	£1,250	£1,300	£1,320	£1,340
GROSS EXPENDITURE	£209,790	£224,530	£233,560	£238,540	£242,860
<u>INCOME</u>					
Customer & Client Receipts	(£191,720)	(£191,720)	(£191,730)	(£191,740)	(£191,750)
Transfer from Holding Account	£24,800	£12,920	£5,830	£1,980	(£1,360)
GROSS INCOME	(£166,920)	(£178,800)	(£185,900)	(£189,760)	(£193,110)
NET EXPENDITURE/(INCOME)	£42,870	£45,730	£47,660	£48,780	£49,750
Total P155 BUILDING CONTROL	£42,870	£45,730	£47,660	£48,780	£49,750

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P160 STRATEGIC GROWTH ADMINISTRATION					
A415 STRATEGIC GROWTH ADMINISTRATION					
R630 Strategic Growth Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£1,866,000	£1,827,340	£2,033,840	£2,096,870	£2,098,150
Vacancy Savings	(£42,040)	(£22,350)	(£44,700)	(£45,590)	(£46,510)
Indirect Employee Expenses	£9,100	£600	£600	£600	£600
TRANSPORT RELATED EXPENDITURE					
Public Transport	£0	£200	£200	£200	£200
Car Allowances	£5,750	£5,750	£5,750	£5,750	£5,750
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£3,470	£3,470	£3,470	£3,470	£3,470
Printing, Stationery & General Office Expenses	£200	£200	£200	£200	£200
Services	£350	£350	£350	£350	£350
Communications & Computing	£14,200	£14,160	£14,160	£14,160	£14,160
Expenses	£300	£300	£300	£300	£300
SUPPORT SERVICES					
Financial Services	£46,310	£44,450	£46,190	£47,310	£52,030
ICT Services	£14,130	£12,650	£12,570	£12,900	£13,110
Human Resources	£25,940	£20,160	£22,520	£18,380	£10,100
Chief Executive	£13,460	£24,560	£30,770	£31,290	£31,850
Corporate Support Services	£8,500	£8,790	£9,180	£9,260	£9,370
GROSS EXPENDITURE	£1,965,670	£1,940,630	£2,135,400	£2,195,450	£2,193,130
<u>INCOME</u>					
Recharges to Other Services	(£1,913,890)	(£1,940,630)	(£2,135,400)	(£2,195,450)	(£2,193,130)
GROSS INCOME	(£1,913,890)	(£1,940,630)	(£2,135,400)	(£2,195,450)	(£2,193,130)
NET EXPENDITURE/(INCOME)	£51,780	£0	£0	£0	£0
Total P160 STRATEGIC GROWTH ADMINISTRATION	£51,780	£0	£0	£0	£0

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF					
R292 Flood Relief					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£0	£32,500	£60,000	£43,540	£0
GROSS EXPENDITURE	£0	£32,500	£60,000	£43,540	£0
<u>INCOME</u>					
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Government Grants	£0	(£17,980)	£0	£0	£0
Use of Earmarked Reserve	£0	(£20,000)	(£60,000)	(£43,540)	£0
GROSS INCOME	£0	(£37,980)	(£60,000)	(£43,540)	£0
NET EXPENDITURE/(INCOME)	£0	(£5,480)	£0	£0	£0

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING					
R675 Private Sector Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£0	£4,640	£0	£0	£0
Indirect Employee Expenses	£800	£2,250	£1,870	£1,940	£2,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£10,550	£13,140	£13,660	£14,000	£14,290
TRANSPORT RELATED EXPENDITURE					
Public Transport	£100	£50	£50	£50	£50
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£300	£300	£300	£300	£300
Catering	£0	£20	£0	£0	£0
Clothing, Uniforms and Laundry	£700	£500	£500	£500	£500
Printing, Stationery & General Office Expenses	£580	£420	£420	£420	£420
Services	£300	£400	£400	£400	£400
Specialist Fees	£1,800	£8,260	£1,800	£1,800	£1,800
Communications & Computing	£19,440	£21,770	£21,370	£21,940	£23,130
Expenses	£0	£500	£0	£0	£0
Housing Stock Condition Surveys	£8,000	£8,000	£8,000	£8,000	£8,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£45,000	£45,000	£45,000	£45,000	£45,000
SUPPORT SERVICES					
Financial Services	£8,150	£8,810	£9,260	£9,330	£8,470
ICT Services	£11,320	£11,450	£13,380	£13,890	£13,930
Legal Services	£7,420	£8,530	£9,230	£9,410	£9,660
Economic Prosperity and Place	£193,730	£200,370	£208,380	£213,340	£216,090
Corporate Support Services	£1,220	£1,250	£1,300	£1,320	£1,340
Departmental Administrative Expenses	£0	£2,000	£1,650	£1,700	£1,490
GROSS EXPENDITURE	£309,410	£337,660	£336,570	£343,340	£346,870
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0	(£10,020)	£0	£0	£0
Customer & Client Receipts	(£26,420)	(£49,160)	(£29,360)	(£29,560)	(£29,760)
Use of Earmarked Reserve	£0	(£19,870)	£0	£0	£0
GROSS INCOME	(£26,420)	(£79,050)	(£29,360)	(£29,560)	(£29,760)
NET EXPENDITURE/(INCOME)	£282,990	£258,610	£307,210	£313,780	£317,110

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P190 PRIVATE SECTOR HOUSING					
A463 ENERGY PERFORMANCE					
R641 External Funding - MEES Project 2022					
R678 Energy Performance					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£6,580	£32,470	£0	£0	£0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£0	£200	£0	£0	£0
SUPPLIES & SERVICES					
Services	£0	£400	£0	£0	£0
Specialist Fees	£0	£500	£0	£0	£0
Communications & Computing	£0	£90	£0	£0	£0
SUPPORT SERVICES					
Economic Prosperity and Place	£3,530	£1,980	£2,040	£2,060	£2,060
GROSS EXPENDITURE	£10,110	£35,640	£2,040	£2,060	£2,060
<u>INCOME</u>					
Customer & Client Receipts	£0	(£7,000)	£0	£0	£0
Recharges to Other Services	£0	(£960)	£0	£0	£0
Use of Earmarked Reserve	(£6,580)	(£27,680)	£0	£0	£0
GROSS INCOME	(£6,580)	(£35,640)	£0	£0	£0
NET EXPENDITURE/(INCOME)	£3,530	£0	£2,040	£2,060	£2,060
Total P190 PRIVATE SECTOR HOUSING	£286,520	£253,130	£309,250	£315,840	£319,170

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT					
R676 NW Watercourse Management Shared Service					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£227,950	£226,510	£243,220	£248,710	£253,810
Indirect Employee Expenses	£2,030	£1,930	£2,010	£2,090	£2,180
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£11,560	£8,760	£9,100	£9,330	£9,530
TRANSPORT RELATED EXPENDITURE					
Public Transport	£150	£100	£100	£100	£100
Car Allowances	£2,000	£2,000	£2,000	£2,000	£2,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£1,200	£2,000	£6,200	£1,200	£1,200
Printing, Stationery & General Office Expenses	£300	£170	£170	£170	£170
Services	£40,970	£67,970	£40,970	£40,970	£40,970
Communications & Computing	£24,260	£20,290	£25,330	£26,090	£27,680
Expenses	£1,600	£1,550	£1,550	£1,550	£1,550
SUPPORT SERVICES					
Financial Services	£8,150	£5,130	£5,340	£5,380	£5,430
ICT Services	£12,740	£12,970	£14,930	£15,480	£15,420
Legal Services	£3,450	£3,530	£3,810	£3,890	£3,980
Human Resources	£5,030	£5,690	£6,360	£5,550	£4,130
Economic Prosperity and Place	£50,800	£51,440	£53,940	£55,250	£55,030
Departmental Administrative Expenses	£0	£1,410	£1,390	£1,440	£1,490
GROSS EXPENDITURE	£392,190	£411,450	£416,420	£419,200	£424,670
<u>INCOME</u>					
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Other Grants, Reimbursements & Contributions	(£104,000)	(£111,930)	(£104,000)	(£104,000)	(£104,000)
Shared Services Income	(£187,380)	(£180,430)	(£199,550)	(£204,350)	(£207,840)
Customer & Client Receipts	(£300)	(£300)	(£300)	(£300)	(£300)
Use of Earmarked Reserve	£0	(£27,800)	(£5,000)	£0	£0
GROSS INCOME	(£291,680)	(£320,460)	(£308,850)	(£308,650)	(£312,140)
NET EXPENDITURE/(INCOME)	£100,510	£90,990	£107,570	£110,550	£112,530

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£45,220	£45,150	£0	£0	£0
Indirect Employee Expenses	£1,930	£3,840	£3,910	£4,030	£4,180
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£7,040	£0	£0	£0	£0
TRANSPORT RELATED EXPENDITURE					
Public Transport	£100	£150	£100	£100	£100
Car Allowances	£0	£300	£100	£100	£100
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£130	£140	£140	£140	£140
Services	£11,510	£84,710	£11,510	£11,510	£11,510
Communications & Computing	£31,720	£27,640	£35,850	£37,080	£39,650
Grants & Subscriptions	£2,550	£38,590	£2,550	£2,550	£2,550
Environmental Awareness Issues	£2,000	£2,000	£2,000	£2,000	£2,000
Home Safety Campaign Expenses	£200	£200	£200	£200	£200
Housing Market Assessments	£4,000	£4,000	£4,000	£4,000	£4,000
SUPPORT SERVICES					
Financial Services	£3,120	£3,770	£3,920	£3,930	£2,980
ICT Services	£7,270	£7,280	£8,290	£8,620	£8,710
Legal Services	£4,390	£4,360	£4,680	£4,740	£4,730
Economic Prosperity and Place	£176,720	£161,120	£193,000	£200,330	£201,450
Corporate Support Services	£1,220	£1,250	£1,300	£1,320	£1,340
Departmental Administrative Expenses	£0	£1,040	£1,020	£1,050	£820
GROSS EXPENDITURE	£299,120	£385,540	£272,570	£281,700	£284,460
<u>INCOME</u>					
Government Grants	(£10,170)	(£10,180)	(£10,710)	(£10,930)	(£11,160)
Other Grants, Reimbursements & Contributions	(£37,500)	(£37,500)	£0	£0	£0
Customer & Client Receipts	(£210)	(£160)	(£170)	(£180)	(£190)
Use of Earmarked Reserve	(£7,720)	(£134,930)	(£26,270)	(£27,290)	(£28,500)
GROSS INCOME	(£55,600)	(£182,770)	(£37,150)	(£38,400)	(£39,850)
NET EXPENDITURE/(INCOME)	£243,520	£202,770	£235,420	£243,300	£244,610

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A466 CLINICAL COMMISSIONING (CCG) FUNDING					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Home Safety Campaign Expenses	£40,000	£40,000	£35,000	£0	£0
SUPPORT SERVICES					
Economic Prosperity and Place	£2,030	£2,020	£2,090	£2,130	£2,160
GROSS EXPENDITURE	£42,030	£42,020	£37,090	£2,130	£2,160
<u>INCOME</u>					
Use of Earmarked Reserve	(£42,030)	(£42,020)	(£37,090)	£0	£0
GROSS INCOME	(£42,030)	(£42,020)	(£37,090)	£0	£0
NET EXPENDITURE/(INCOME)	£0	£0	£0	£2,130	£2,160

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A469 TEMPORARY ACCOMMODATION UNITS					
R654 Temporary Accommodation at Castle Road					
R656 Temporary Accommodation at 10 Shaw Avenue					
R657 Temporary Accommodation at 44 Richmond Road					
R658 Temporary Accommodation at 8a Bridge Street					
R659 Temporary Accommodation at 11 Raven Street					
R661 Temporary Accommodation at 11b Raven Street					
R684 Temporary Accommodation at 2-3 New Street					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	£34,130	£37,870	£21,940	£22,400	£22,850
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£6,180	£12,510	£17,850	£18,280	£18,720
Repairs, Alterations & Maintenance of Grounds	£0	£330	£2,000	£2,000	£2,000
Energy Costs	£11,810	£17,570	£28,570	£29,390	£30,290
Rents	£160	£200	£340	£340	£340
Non-Domestic Rates	£5,230	£14,090	£17,870	£18,420	£18,960
Water Services	£600	£1,990	£3,660	£3,660	£3,660
Fixtures & Fittings	£650	£1,120	£1,120	£1,120	£1,120
Apportionment of Expenses of Operational Buildings	£1,510	£0	£0	£0	£0
Cleaning & Domestic Supplies	£9,870	£13,650	£25,690	£25,930	£26,180
TRANSPORT RELATED EXPENDITURE					
Public Transport	£0	£50	£50	£50	£50
Car Allowances	£70	£200	£200	£200	£200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£2,600	£34,510	£18,250	£18,250	£18,250
Printing, Stationery & General Office Expenses	£200	£280	£700	£700	£700
Services	£1,440	£1,110	£1,940	£1,940	£1,940
Communications & Computing	£1,670	£2,110	£2,340	£2,340	£2,340
Grants & Subscriptions	£2,200	£200	£200	£200	£200
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	(£86,250)	(£142,840)	(£267,840)	(£267,840)	(£267,840)
SUPPORT SERVICES					
Facilities Management	£1,640	£750	£0	£0	£0
Economic Prosperity and Place	£70,740	£69,370	£85,030	£86,800	£87,240
Property Services	£0	£1,730	£1,880	£1,980	£2,010
CAPITAL CHARGES					
Depreciation	£0	£14,330	£84,330	£84,330	£84,330
GROSS EXPENDITURE	£64,450	£81,130	£46,120	£50,490	£53,540
INCOME					
Government Grants	(£40,610)	(£41,420)	(£32,350)	(£32,940)	(£33,530)
Customer & Client Receipts	(£10,090)	(£12,000)	(£24,500)	(£24,500)	(£24,500)
Use of Earmarked Reserve	£0	£0	(£1,260)	(£1,880)	(£2,600)
GROSS INCOME	(£50,700)	(£53,420)	(£58,110)	(£59,320)	(£60,630)
NET EXPENDITURE/(INCOME)	£13,750	£27,710	(£11,990)	(£8,830)	(£7,090)

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING					
R685 Homelessness Housing Advice and Access to Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£165,250	£184,010	£176,020	£151,170	£155,550
Indirect Employee Expenses	£1,140	£2,470	£2,550	£2,650	£2,760
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£52,270	£61,320	£63,730	£65,320	£66,710
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£500	£1,500	£1,500	£1,500	£1,500
Public Transport	£40	£100	£100	£100	£100
Car Allowances	£800	£200	£200	£200	£200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£100	£100	£100	£100	£100
Catering	£0	£50	£50	£50	£50
Printing, Stationery & General Office Expenses	£300	£500	£500	£500	£500
Services	£500	£3,700	£200	£200	£200
Communications & Computing	£51,980	£51,810	£57,990	£58,900	£60,750
Grants & Subscriptions	£38,280	£101,720	£39,990	£38,980	£37,940
Miscellaneous Expenses	£63,150	£69,130	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£0	£1,400	£1,400	£0	£0
SWEP Rough Sleepers	£30,160	£30,160	£30,160	£30,160	£0
Private Contractors	£5,000	£12,250	£10,000	£0	£0
Homelessness Costs	£167,250	£186,500	£207,250	£207,250	£207,250
SUPPORT SERVICES					
Financial Services	£29,670	£30,620	£32,290	£32,800	£32,420
ICT Services	£20,130	£19,870	£22,670	£23,710	£23,870
Legal Services	£6,000	£7,060	£7,620	£7,750	£7,960
Human Resources	£3,240	£85,270	£90,380	£88,380	£75,300
Economic Prosperity and Place	£0	£377,360	£426,810	£438,310	£443,960
Worcestershire Hub	£58,410	£57,890	£60,620	£62,400	£63,840
Corporate Support Services	£1,220	£1,250	£1,300	£1,320	£1,340
Departmental Administrative Expenses	£375,720	£4,780	£4,700	£4,890	£4,830
GROSS EXPENDITURE	£1,071,110	£1,291,020	£1,238,130	£1,216,640	£1,187,130
<u>INCOME</u>					
Government Grants	(£229,330)	(£357,830)	(£258,390)	(£222,140)	(£196,370)
Customer & Client Receipts	(£12,000)	(£12,000)	(£12,000)	(£12,000)	(£12,000)
Use of Earmarked Reserve	(£21,190)	(£28,390)	(£22,320)	(£22,780)	(£23,250)
GROSS INCOME	(£262,520)	(£398,220)	(£292,710)	(£256,920)	(£231,620)
NET EXPENDITURE/(INCOME)	£808,590	£892,800	£945,420	£959,720	£955,510

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION					
R666 Covid Recovery County (COMF)					
R667 Domestic Abuse Funding					
R668 Household Support Fund					
R669 Covid Recovery District (COMF)					
R671 External Funding - Rough Sleeping Initiative (RSI)					
R673 External Funding - Severe Weather Emergency Protocol					
R686 External Funding - Homelessness Enabling Function					
R692 External Funding - Private Rented Sector Access Fund					
R693 External Funding - Rough Sleeper Personalisation					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£368,340	£361,020	£210,150	£144,070	£136,960
Indirect Employee Expenses	£600	£70	£20	£20	£20
PREMISES RELATED EXPENDITURE					
Energy Costs	£1,090	£100	£0	£0	£0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£970	£670	£0	£0	£0
Public Transport	£70	£250	£0	£0	£0
Car Allowances	£5,790	£5,700	£2,000	£0	£0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£4,500	£1,500	£0	£0	£0
Catering	£0	£100	£0	£0	£0
Printing, Stationery & General Office Expenses	£30	£10	£10	£10	£10
Services	£0	£200	£0	£0	£0
Communications & Computing	£1,850	£1,300	£240	£0	£0
Grants & Subscriptions	£841,950	£1,083,850	£23,730	£23,730	£23,730
Miscellaneous Expenses	£5,900	£161,140	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£0	£168,330	£0	£0	£0
Private Contractors	£2,000	£4,000	£0	£0	£0
Homelessness Costs	£2,930	£13,220	(£6,780)	(£6,780)	(£6,780)
Additional Support From Social Fund	£30,000	£30,000	£24,090	£24,090	£24,080
SUPPORT SERVICES					
Economic Prosperity and Place	£6,440	£17,510	£7,270	£7,410	£7,560
GROSS EXPENDITURE	£1,272,460	£1,848,970	£260,730	£192,550	£185,580
<u>INCOME</u>					
Government Grants	(£1,119,140)	(£1,148,920)	(£113,790)	(£81,980)	(£84,910)
Other Grants, Reimbursements & Contributions	(£75,000)	(£651,690)	£0	£0	£0
Use of Earmarked Reserve	(£73,820)	(£48,360)	(£139,670)	(£103,160)	(£93,110)
GROSS INCOME	(£1,267,960)	(£1,848,970)	(£253,460)	(£185,140)	(£178,020)
NET EXPENDITURE/(INCOME)	£4,500	£0	£7,270	£7,410	£7,560

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A473 EXTERNAL FUNDING - REFUGEES					
R694 External Funding - Homes for Ukraine					
R696 External Funding - Asylum Seekers					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£9,270	£126,200	£45,020	£1,640	£1,680
Indirect Employee Expenses	£0	£20	£0	£0	£0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	£0	£1,400	£0	£0	£0
Public Transport	£0	£100	£0	£0	£0
Car Allowances	£0	£400	£0	£0	£0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0	£11,000	£0	£0	£0
Services	£0	£0	£0	£0	£0
Specialist Fees	£0	£200	£0	£0	£0
Communications & Computing	£0	£270	£0	£0	£0
Grants & Subscriptions	£0	£30,000	£0	£0	£0
Miscellaneous Expenses	£0	£375,910	£0	£0	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	£0	£46,500	£0	£0	£0
Homelessness Costs	£0	£12,330	£0	£0	£0
SUPPORT SERVICES					
Economic Prosperity and Place	£36,050	£31,470	£39,000	£41,910	£41,990
Departmental Administrative Expenses	£0	£640	£0	£0	£0
GROSS EXPENDITURE	£45,320	£636,440	£84,020	£43,550	£43,670
<u>INCOME</u>					
Government Grants	£0	(£121,250)	£0	£0	£0
Other Grants, Reimbursements & Contributions	£0	(£596,440)	£0	£0	£0
Use of Earmarked Reserve	(£24,540)	£0	(£61,790)	(£18,960)	(£19,520)
GROSS INCOME	(£24,540)	(£717,690)	(£61,790)	(£18,960)	(£19,520)
NET EXPENDITURE/(INCOME)	£20,780	(£81,250)	£22,230	£24,590	£24,150

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A474 LOCAL AUTHORITY DELIVERY SCHEME					
R650 Local Authority Delivery Scheme (LADS)					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£46,510	£46,390	£0	£0	£0
TRANSPORT RELATED EXPENDITURE					
Public Transport	£0	£60	£0	£0	£0
Car Allowances	£350	£350	£0	£0	£0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£0	£70	£0	£0	£0
Specialist Fees	£0	£5,000	£0	£0	£0
Communications & Computing	£1,020	£1,130	£0	£0	£0
Miscellaneous Expenses	£13,860	£14,450	£0	£0	£0
SUPPORT SERVICES					
Legal Services	£890	£0	£0	£0	£0
Economic Prosperity and Place	£5,780	£6,200	£0	£0	£0
GROSS EXPENDITURE	£68,410	£73,650	£0	£0	£0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(£65,000)	(£73,650)	£0	£0	£0
Use of Earmarked Reserve	(£3,410)	£0	£0	£0	£0
GROSS INCOME	(£68,410)	(£73,650)	£0	£0	£0
NET EXPENDITURE/(INCOME)	£0	£0	£0	£0	£0

STRATEGIC GROWTH

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P195 HOUSING ENABLING FUNCTION					
A475 PRIVATE SECTOR LEASED PROPERTIES					
R662 Temporary Accommodation at 33/33a The Horsefair					
R663 Temporary Accommodation at Flat 3 Champney					
R664 Temporary Accommodation at 13 Albert Road					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	£3,080	£1,700	£1,690	£400	£0
Repairs, Alterations & Maintenance of Grounds	£0	£150	£0	£0	£0
Energy Costs	£2,900	£1,400	£760	£90	£0
Rents	£45,190	£34,750	£34,450	£7,480	£0
Non-Domestic Rates	£2,860	£2,000	£2,060	£530	£0
Water Services	£1,580	£2,040	£1,700	£430	£0
Fixtures & Fittings	£0	£160	£160	£40	£0
Cleaning & Domestic Supplies	£2,660	£630	£550	£140	£0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£500	£600	£580	£130	£0
Services	£450	£250	£250	£60	£0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	(£24,150)	(£20,780)	(£19,060)	(£3,870)	£0
GROSS EXPENDITURE	£35,070	£22,900	£23,140	£5,430	£0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	£0	(£150)	£0	£0	£0
Customer & Client Receipts	(£4,600)	(£3,400)	(£2,680)	(£500)	£0
Use of Earmarked Reserve	(£30,470)	(£19,710)	(£20,460)	(£4,930)	£0
GROSS INCOME	(£35,070)	(£23,260)	(£23,140)	(£5,430)	£0
NET EXPENDITURE/(INCOME)	£0	(£360)	£0	£0	£0
Total P195 HOUSING ENABLING FUNCTION	£1,191,650	£1,132,660	£1,305,920	£1,338,870	£1,339,430

RESOURCES - SUMMARY

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION	£117,030	£0	£0	£0	£0
	£117,030	£0	£0	£0	£0
P135 COMMON SERVICES					
A335 COMPUTER SERVICES	£28,320	(£50)	£2,080	£2,140	£2,070
A341 PRINT MANAGEMENT	£0	£3,420	(£12,620)	(£12,620)	(£12,620)
	£28,320	£3,370	(£10,540)	(£10,480)	(£10,550)
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS	£2,044,440	£2,159,830	£1,955,970	£1,643,140	£1,760,120
	£2,044,440	£2,159,830	£1,955,970	£1,643,140	£1,760,120
Total S2 RESOURCES	£2,189,790	£2,163,200	£1,945,430	£1,632,660	£1,749,570

RESOURCES

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION					
R300 Accountancy and Support					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£656,260	£645,910	£705,530	£721,570	£740,000
Vacancy Savings	(£18,640)	(£9,550)	(£19,090)	(£19,470)	(£19,860)
Indirect Employee Expenses	£9,960	£9,330	£9,410	£9,640	£9,910
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£39,580	£39,510	£41,630	£42,630	£43,680
TRANSPORT RELATED EXPENDITURE					
Public Transport	£100	£100	£100	£100	£100
Car Allowances	£50	£100	£100	£100	£100
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£1,930	£520	£520	£520	£520
Services	£11,360	£18,520	£18,520	£12,020	£12,020
Audit Fees/Inspection Fees	£118,940	£87,700	£94,040	£95,930	£97,840
Communications & Computing	£100,030	£99,880	£110,030	£115,070	£118,970
Expenses	£200	£200	£200	£200	£200
Grants & Subscriptions	£26,140	£34,420	£36,080	£36,080	£36,080
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	£89,140	£74,000	£76,500	£78,030	£79,590
Private Contractors	£0	£50	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£46,550	£22,780	£24,320	£24,890	£25,400
ICT Services	£51,730	£52,280	£58,180	£59,980	£60,140
Legal Services	£23,120	£20,820	£22,470	£22,870	£22,980
Human Resources	£25,420	£9,850	£11,380	£9,010	£5,640
Chief Executive	£4,960	£4,080	£5,130	£5,250	£5,350
Facilities Management	£27,520	£30,600	£39,290	£40,150	£40,940
Property Services	£5,890	£4,390	£4,650	£4,810	£4,850
Departmental Administrative Expenses	£0	(£123,140)	(£129,710)	(£135,130)	(£140,680)
GROSS EXPENDITURE	£1,220,240	£1,022,350	£1,109,280	£1,124,250	£1,143,770
<u>INCOME</u>					
.					
Other Grants, Reimbursements & Contributions	(£36,510)	(£38,700)	(£38,700)	(£38,700)	(£38,700)
Customer & Client Receipts	(£4,890)	(£5,240)	(£5,240)	(£5,240)	(£5,240)
Recharges to Other Services	(£1,061,810)	(£978,410)	(£1,065,340)	(£1,080,310)	(£1,099,830)
GROSS INCOME	(£1,103,210)	(£1,022,350)	(£1,109,280)	(£1,124,250)	(£1,143,770)
NET EXPENDITURE/(INCOME)	£117,030	£0	£0	£0	£0
Total P095 RESOURCES ADMINISTRATION	£117,030	£0	£0	£0	£0

RESOURCES

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R431 I.T. Section Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£554,850	£514,240	£587,870	£609,880	£611,050
Vacancy Savings	(£13,710)	(£7,320)	(£14,630)	(£14,920)	(£15,220)
Indirect Employee Expenses	£10,970	£10,520	£10,700	£10,900	£11,110
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£62,170	£63,310	£66,640	£68,260	£69,930
TRANSPORT RELATED EXPENDITURE					
Public Transport	£200	£200	£200	£200	£200
Car Allowances	£500	£500	£500	£500	£500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£167,000	£253,900	£167,500	£167,500	£167,500
Printing, Stationery & General Office Expenses	£80	£120	£120	£120	£120
Services	£65,500	£66,200	£69,810	£73,310	£76,800
Communications & Computing	£351,740	£389,190	£353,930	£353,930	£353,930
Expenses	£120	£120	£120	£120	£120
Miscellaneous Expenses	£0	£0	£0	£0	£0
SUPPORT SERVICES					
Financial Services	£10,350	£17,350	£17,410	£17,750	£18,030
ICT Services	£138,940	£109,420	£123,160	£129,150	£129,340
Legal Services	£5,350	£5,590	£6,060	£6,150	£6,310
Human Resources	£10,450	£7,600	£8,520	£7,040	£4,470
CAPITAL CHARGES					
Depreciation	£373,130	£283,470	£454,260	£471,020	£471,000
GROSS EXPENDITURE	£1,737,640	£1,714,410	£1,852,170	£1,900,910	£1,905,190
<u>INCOME</u>					
.					
Government Grants	£0	(£65,000)	£0	£0	£0
Other Grants, Reimbursements & Contributions	£0	(£4,780)	£0	£0	£0
Shared Services Income	(£149,800)	(£169,500)	(£162,960)	(£167,600)	(£126,170)
Customer & Client Receipts	(£62,450)	(£81,840)	(£66,120)	(£66,120)	(£66,120)
Recharges to Other Services	(£1,497,070)	(£1,356,280)	(£1,621,010)	(£1,665,050)	(£1,710,830)
Use of Earmarked Reserve	£0	(£37,060)	£0	£0	£0
GROSS INCOME	(£1,709,320)	(£1,714,460)	(£1,850,090)	(£1,898,770)	(£1,903,120)
NET EXPENDITURE/(INCOME)	£28,320	(£50)	£2,080	£2,140	£2,070

RESOURCES

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P135 COMMON SERVICES					
A341 PRINT MANAGEMENT					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£11,900	£12,300	£12,300	£12,300	£12,300
Communications & Computing	£3,300	£2,130	£2,130	£2,130	£2,130
CAPITAL CHARGES					
Depreciation	£16,040	£16,040	£0	£0	£0
GROSS EXPENDITURE	£31,240	£30,470	£14,430	£14,430	£14,430
<u>INCOME</u>					
.					
Shared Services Income	(£21,000)	(£17,800)	(£17,800)	(£17,800)	(£17,800)
Customer & Client Receipts	(£40)	(£50)	(£50)	(£50)	(£50)
Recharges	(£10,200)	(£9,200)	(£9,200)	(£9,200)	(£9,200)
GROSS INCOME	(£31,240)	(£27,050)	(£27,050)	(£27,050)	(£27,050)
NET EXPENDITURE/(INCOME)	£0	£3,420	(£12,620)	(£12,620)	(£12,620)
Total P135 COMMON SERVICES	£28,320	£3,370	(£10,540)	(£10,480)	(£10,550)

RESOURCES

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS					
R335 Central Corporate Costs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£33,280	£36,000	£36,720	£37,460	£38,200
Pension Costs - Deficit Funding Contribution	£404,600	£404,600	£431,640	£442,200	£451,010
Pension Costs - Unfunded Benefits	£461,860	£457,600	£486,230	£495,990	£505,870
Employer's Superannuation Contribution	£8,970	£8,970	£9,150	£9,330	£9,520
Indirect Employee Expenses	£3,450	£158,470	£175,190	£183,950	£192,750
PREMISES RELATED EXPENDITURE					
Energy Costs	£61,800	£61,800	£0	£0	£0
Premises Insurance	£0	£132,600	£125,360	£131,630	£137,930
TRANSPORT RELATED EXPENDITURE					
Transport Insurance	£0	£100,790	£103,040	£108,190	£113,360
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£0	£70	£0	£0	£0
Printing, Stationery & General Office Expenses	£0	£70	£0	£0	£0
Services	£90,000	£216,720	£220,760	£227,140	£233,640
Audit Fees/Inspection Fees	£154,730	£193,290	£198,900	£202,540	£206,260
Aid to Parish Councils	£0	£0	£0	£0	£0
Communications & Computing Expenses	£0	£0	£0	£0	£0
Grants & Subscriptions	£1,470	£8,240	£8,240	£8,240	£1,570
Miscellaneous Expenses	£800,000	£830,000	£730,900	£306,520	£307,150
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£100,000	£105,290	£190,880	£152,450	£101,040
SUPPORT SERVICES					
Departmental Administrative Expenses	£0	(£2,800)	(£17,990)	£4,960	£47,130
GROSS EXPENDITURE	£2,120,160	£2,711,710	£2,699,020	£2,310,600	£2,345,430
<u>INCOME</u>					
.					
Government Grants	(£8,100)	(£28,100)	(£28,100)	(£28,100)	(£28,100)
Customer & Client Receipts	£0	(£25,690)	£0	£0	£0
Recharges to Other Services	(£67,620)	(£471,420)	(£488,280)	(£512,690)	(£537,210)
Use of Earmarked Reserve	£0	(£26,670)	(£226,670)	(£126,670)	(£20,000)
GROSS INCOME	(£75,720)	(£551,880)	(£743,050)	(£667,460)	(£585,310)
NET EXPENDITURE/(INCOME)	£2,044,440	£2,159,830	£1,955,970	£1,643,140	£1,760,120
Total P233 CORPORATE COSTS	£2,044,440	£2,159,830	£1,955,970	£1,643,140	£1,760,120

REVENUES, BENEFITS & CUSTOMER SERVICES - SUMMARY

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES	£836,220	£895,800	£1,015,710	£1,047,450	£1,078,990
	£836,220	£895,800	£1,015,710	£1,047,450	£1,078,990
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS	(£57,400)	(£27,700)	(£2,700)	(£2,700)	(£2,700)
A285 BENEFITS ADMINISTRATION	£822,310	£727,840	£890,760	£886,470	£914,910
A286 BUSINESS SUPPORT UNIT	£0	£0	£0	£0	£0
	£764,910	£700,140	£888,060	£883,770	£912,210
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB	£2,710	£0	£0	£0	£0
	£2,710	£0	£0	£0	£0
Total S10 REVENUES, BENEFITS & CUSTOMER SERVICES	£1,603,840	£1,595,940	£1,903,770	£1,931,220	£1,991,200

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES					
R310 Council Tax and National Non-Domestic Rates					
R311 Business Improvement District					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	£812,160	£821,990	£899,480	£919,490	£939,100
Vacancy Savings	(£17,040)	(£8,750)	(£17,500)	(£17,850)	(£18,210)
Indirect Employee Expenses	£7,430	£7,980	£8,220	£8,480	£8,780
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£23,120	£30,660	£31,870	£32,660	£33,350
TRANSPORT RELATED EXPENDITURE					
Public Transport	£150	£50	£150	£150	£150
Car Allowances	£2,200	£2,200	£2,200	£2,200	£2,200
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£8,280	£8,940	£8,920	£8,920	£8,920
Services	£33,600	£42,860	£42,600	£42,600	£42,600
Communications & Computing	£111,690	£103,910	£125,090	£130,260	£138,490
Grants & Subscriptions	£2,330	£1,960	£2,050	£2,050	£2,050
Miscellaneous Expenses	£6,000	£6,000	£6,000	£6,000	£6,000
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£0	£25,000	£25,000	£25,000	£25,000
SUPPORT SERVICES					
Financial Services	£59,210	£54,500	£64,000	£65,070	£66,230
ICT Services	£41,330	£41,580	£46,450	£47,880	£48,090
Legal Services	£1,490	£4,250	£4,600	£4,670	£4,790
Human Resources	£12,070	£10,220	£11,490	£9,870	£7,160
Worcestershire Hub	£146,380	£143,140	£152,730	£156,710	£159,990
Corporate Support Services	£37,740	£39,070	£40,600	£40,970	£41,420
Departmental Administrative Expenses	£0	£13,020	£14,640	£15,300	£15,960
GROSS EXPENDITURE	£1,288,140	£1,348,580	£1,468,590	£1,500,430	£1,532,070
INCOME					
Government Grants	(£131,060)	(£131,810)	(£131,810)	(£131,810)	(£131,810)
Council Tax Support Scheme	(£75,000)	(£75,000)	(£75,000)	(£75,000)	(£75,000)
Other Grants, Reimbursements & Contributions	(£20,000)	(£20,000)	(£20,000)	(£20,000)	(£20,000)
Customer & Client Receipts	(£225,860)	(£225,970)	(£226,070)	(£226,170)	(£226,270)
GROSS INCOME	(£451,920)	(£452,780)	(£452,880)	(£452,980)	(£453,080)
NET EXPENDITURE/(INCOME)	£836,220	£895,800	£1,015,710	£1,047,450	£1,078,990
Total P100 REVENUES	£836,220	£895,800	£1,015,710	£1,047,450	£1,078,990

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	£19,400,000	£19,322,000	£19,347,000	£19,347,000	£19,347,000
Rate Rebates	£350,000	£445,000	£445,000	£445,000	£445,000
Discretionary	£110,240	£110,240	£110,240	£110,240	£110,240
GROSS EXPENDITURE	£19,860,240	£19,877,240	£19,902,240	£19,902,240	£19,902,240
<u>INCOME</u>					
Rent Allowances	(£19,433,000)	(£19,394,950)	(£19,394,950)	(£19,394,950)	(£19,394,950)
Rent Rebates	(£374,400)	(£399,750)	(£399,750)	(£399,750)	(£399,750)
Discretionary	(£110,240)	(£110,240)	(£110,240)	(£110,240)	(£110,240)
GROSS INCOME	(£19,917,640)	(£19,904,940)	(£19,904,940)	(£19,904,940)	(£19,904,940)
NET EXPENDITURE/(INCOME)	(£57,400)	(£27,700)	(£2,700)	(£2,700)	(£2,700)

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P105 HOUSING BENEFITS/WELFARE					
A285 BENEFITS ADMINISTRATION					
R325 Benefits Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£755,390	£661,730	£774,240	£759,780	£777,010
Vacancy Savings	(£19,320)	(£10,210)	(£20,430)	(£20,840)	(£21,260)
Indirect Employee Expenses	£7,940	£6,980	£7,410	£7,690	£8,010
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£29,150	£13,140	£13,660	£14,000	£14,290
TRANSPORT RELATED EXPENDITURE					
Public Transport	£250	£150	£250	£250	£250
Car Allowances	£700	£200	£700	£700	£700
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£5,980	£5,930	£5,930	£5,930	£5,930
Services	£4,200	£5,200	£5,200	£5,200	£5,200
Communications & Computing	£137,050	£128,680	£157,020	£163,840	£173,600
Grants & Subscriptions	£2,470	£1,910	£2,000	£2,000	£2,000
SUPPORT SERVICES					
Financial Services	£45,500	£49,860	£56,190	£56,930	£58,000
ICT Services	£48,290	£48,590	£55,580	£57,250	£57,740
Legal Services	£5,340	£5,160	£5,560	£5,660	£5,570
Human Resources	£12,940	£9,160	£10,670	£8,480	£5,640
Worcestershire Hub	£79,550	£79,620	£88,330	£90,540	£92,400
Corporate Support Services	£43,840	£45,360	£47,140	£47,580	£48,110
Departmental Administrative Expenses	£0	£10,740	£11,590	£12,050	£12,590
GROSS EXPENDITURE	£1,159,270	£1,062,200	£1,221,040	£1,217,040	£1,245,780
<u>INCOME</u>					
Government Grants	(£325,030)	(£321,060)	(£316,030)	(£316,030)	(£316,030)
Recharges to Other Services	(£11,930)	(£13,300)	(£14,250)	(£14,540)	(£14,840)
GROSS INCOME	(£336,960)	(£334,360)	(£330,280)	(£330,570)	(£330,870)
NET EXPENDITURE/(INCOME)	£822,310	£727,840	£890,760	£886,470	£914,910

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P105 HOUSING BENEFITS/WELFARE					
A286 BUSINESS SUPPORT UNIT					
R299 Business Support Unit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£49,250	£49,710	£52,510	£53,590	£54,680
Vacancy Savings	(£1,470)	(£760)	(£1,520)	(£1,550)	(£1,580)
Indirect Employee Expenses	£560	£640	£670	£700	£730
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£32,000	£32,410	£34,150	£34,970	£35,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	£3,700	£3,700	£3,700	£3,700	£3,700
Printing, Stationery & General Office Expenses	£7,670	£7,210	£7,210	£7,210	£7,210
Services	£10	£10	£10	£10	£20
Communications & Computing	£87,080	£93,740	£95,520	£95,800	£96,350
SUPPORT SERVICES					
Financial Services	£1,060	£910	£960	£970	£990
ICT Services	£5,110	£5,410	£6,800	£6,970	£6,990
Human Resources	£1,780	£610	£880	£400	£0
GROSS EXPENDITURE	£186,750	£193,590	£200,890	£202,770	£204,930
<u>INCOME</u>					
Customer & Client Receipts	(£1,000)	(£1,200)	(£1,200)	(£1,200)	(£1,200)
Recharges to Other Services	(£185,750)	(£192,390)	(£199,690)	(£201,570)	(£203,730)
GROSS INCOME	(£186,750)	(£193,590)	(£200,890)	(£202,770)	(£204,930)
NET EXPENDITURE/(INCOME)	£0	£0	£0	£0	£0
Total P105 HOUSING BENEFITS/WELFARE	£764,910	£700,140	£888,060	£883,770	£912,210

REVENUES, BENEFITS & CUSTOMER SERVICES

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised			
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB					
R295 Worcestershire Hub					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	£244,570	£237,450	£255,860	£262,900	£269,240
Vacancy Savings	(£10,210)	(£5,280)	(£10,570)	(£10,780)	(£11,000)
Indirect Employee Expenses	£3,970	£4,070	£3,980	£4,130	£4,300
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	£45,230	£52,560	£54,630	£55,990	£57,180
Cleaning & Domestic Supplies	£390	£390	£390	£400	£400
TRANSPORT RELATED EXPENDITURE					
Car Allowances	£50	£20	£50	£50	£50
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	£360	£410	£280	£280	£280
Services	£880	£2,040	£2,340	£2,460	£2,570
Communications & Computing	£41,560	£34,670	£43,390	£45,030	£48,140
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	£1,000	£6,000	£1,000	£1,000	£1,000
SUPPORT SERVICES					
Financial Services	£2,550	£2,060	£2,180	£2,200	£2,230
ICT Services	£32,380	£32,730	£35,220	£36,320	£36,160
Human Resources	£9,370	£7,960	£8,910	£7,700	£5,640
Facilities Management	£1,990	£1,630	£1,670	£1,720	£1,740
Property Services	£0	£870	£930	£1,000	£1,000
GROSS EXPENDITURE	£374,090	£377,580	£400,260	£410,400	£418,930
<u>INCOME</u>					
Additional Support From Social Fund	£0	(£5,000)	£0	£0	£0
Recharges to Other Services	(£370,380)	(£371,580)	(£399,260)	(£409,400)	(£417,930)
Use of Earmarked Reserve	(£1,000)	(£1,000)	(£1,000)	(£1,000)	(£1,000)
GROSS INCOME	(£371,380)	(£377,580)	(£400,260)	(£410,400)	(£418,930)
NET EXPENDITURE/(INCOME)	£2,710	£0	£0	£0	£0
Total P131 WORCESTERSHIRE HUB	£2,710	£0	£0	£0	£0

CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT	£539,150	£459,280	£627,000	£727,550	£718,810
A520 INTEREST RECEIVED	(£1,425,000)	(£1,725,000)	(£1,036,110)	(£923,470)	(£780,000)
	(£885,850)	(£1,265,720)	(£409,110)	(£195,920)	(£61,190)
Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED	(£885,850)	(£1,265,720)	(£409,110)	(£195,920)	(£61,190)

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2024/25	2024/25	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
	Original	Revised			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Financial Services	£157,150	£139,620	£154,290	£156,470	£160,400
Departmental Administrative Expenses	£0	£38,480	£40,170	£41,920	£44,030
CAPITAL FINANCING COSTS					
Interest Payments	£1,099,040	£839,040	£1,115,460	£1,410,580	£1,468,120
Direct Revenue Funding - Capital Programme	£1,516,860	£3,203,650	£0	£0	£0
Treasury Consultancy	£12,900	£12,900	£13,500	£14,000	£14,500
Minimum Revenue Provision - Capital Programme	£1,473,860	£1,388,100	£1,583,530	£1,762,480	£1,884,930
GROSS EXPENDITURE	£4,259,810	£5,621,790	£2,906,950	£3,385,450	£3,571,980
<u>INCOME</u>					
.					
Depreciation Reversal	(£2,203,800)	(£1,958,860)	(£2,279,950)	(£2,657,900)	(£2,853,170)
Use of Earmarked Reserve	(£1,516,860)	(£3,203,650)	£0	£0	£0
GROSS INCOME	(£3,720,660)	(£5,162,510)	(£2,279,950)	(£2,657,900)	(£2,853,170)
NET EXPENDITURE/(INCOME)	£539,150	£459,280	£627,000	£727,550	£718,810

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2024/25	2024/25	2025/26	2026/27	2027/28
	Original	Revised	Estimate	Estimate	Estimate
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A520 INTEREST RECEIVED					
R805 Interest Received					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	£0	£0	£0	£0	£0
GROSS EXPENDITURE	£0	£0	£0	£0	£0
<u>INCOME</u>					
.					
External Interest	(£1,425,000)	(£1,725,000)	(£1,036,110)	(£923,470)	(£780,000)
GROSS INCOME	(£1,425,000)	(£1,725,000)	(£1,036,110)	(£923,470)	(£780,000)
NET EXPENDITURE/(INCOME)	(£1,425,000)	(£1,725,000)	(£1,036,110)	(£923,470)	(£780,000)
Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED	(£885,850)	(£1,265,720)	(£409,110)	(£195,920)	(£61,190)

Capital Programme

CAPITAL PROGRAMME 2024-25 ONWARDS

Detail	2024-25		2025-26 Estimate £	2026-27 Estimate £	2027-28 Estimate £	2028-29 Estimate £	2029-30 Estimate £	2030-31 Estimate £	2031-32 Estimate £	2032-33 Estimate £	2033-34 Estimate £	2034-35 Estimate £	Prior to 01/04/2024 £	Total £
	Original £	Revised £												
COMMITTED EXPENDITURE														
1. CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL														
Headquarters - Office Accommodation	413,610.00	0.00	413,610.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	9,586,390.00	10,000,000.00
SUB TOTAL	413,610.00	0.00	413,610.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	9,586,390.00	10,000,000.00
2. COMMUNITY AND ENVIRONMENTAL SERVICES														
Parking Facilities: Improvement to Car Parks	30,930.00	30,940.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	443,560.00	474,500.00
Replacement Car Parking Machines	0.00	0.00	120,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	120,000.00
Stourport Riverside	0.00	52,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	97,800.00	150,000.00
Community Safety CCTV Upgrade (Grant Funded)	4,460.00	0.00	4,460.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	20,400.00	24,860.00
Brinton Park HLF Scheme	2,138,200.00	500,000.00	1,888,250.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	211,750.00	2,600,000.00
Food Waste Collection (funded by Defra grant)	1,037,760.00	0.00	1,154,900.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	1,154,900.00
Adaptive Play Equipment	50,000.00	50,000.00	50,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	100,000.00
Accessible Toilets in Brinton Park (Grant Funded)	0.00	50,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	50,000.00
Innovation Fund - Capital*	190,390.00	43,000.00	187,390.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	54,610.00	285,000.00
* Subject to Business Cases & approval by the Cabinet/CLT														
SUB TOTAL	3,451,740.00	726,140.00	3,405,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	828,120.00	4,959,260.00
3. STRATEGIC GROWTH														
Housing Strategy:														
Better Care Fund (BCF) - Disabled Facilities Grants (subject to confirmation 26-27 onwards)	2,376,090.00	2,194,670.00	3,343,870.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000	17,734,830.00	36,773,370.00
BCF - Energy Efficiency	0.00	112,140.00	100,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	187,860.00	400,000.00
BCF - Disabled Adapted Units	0.00	240,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	240,000.00
Housing Assistance - Private Sector Measures (including Decent Homes Grant)	211,210.00	100,070.00	128,910.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	2,133,050.00	2,362,030.00
Housing Fund	0.00	30,780.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	912,690.00	943,470.00
Castle Road Development	3,000,000.00	2,954,100.00	70,290.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	835,820.00	3,860,210.00
Raven Street Conversion	0.00	62,880.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	21,820.00	84,700.00
Flood Relief	0.00	0.00	28,410.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	170,590.00	199,000.00
Bridge Street Flats Conversion	0.00	37,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	37,000.00
Home Upgrade Grant Phase 2 (HUGS2)	693,000.00	1,111,720.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	43,280.00	1,155,000.00
Warm Homes Local Grant (subject to grant approval/profile of expenditure)	0.00	0.00	1,095,170.00	1,368,960.00	1,368,960.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	3,833,090.00
Future Investment Evergreen Fund*	0.00	989,510.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	441,880.00	1,431,390.00
Acquisition of Land at Horsefair, Kidderminster	0.00	0.00	49,590.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	410.00	50,000.00
Capital Projects Fund*	7,267,750.00	2,000,000.00	6,267,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	8,267,750.00
* Subject to Business Cases & Due Diligence														
SUB TOTAL	13,548,050.00	9,832,870.00	11,083,990.00	2,868,960.00	2,868,960.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000	22,482,230.00	59,637,010.00
4. ECONOMIC DEVELOPMENT AND REGENERATION														
Levelling Up Fund**	12,750,920.00	12,665,000.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	4,835,000.00	17,900,000.00
Capital Portfolio Fund*	3,025,420.00	3,000,000.00	3,050,830.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	16,754,620.00	22,805,450.00
Future High Streets Fund**	8,248,180.00	12,790,870.00	1,976,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	14,229,170.00	28,996,040.00
UK Shared Prosperity Fund	275,210.00	499,040.00	190,570.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	218,260.00	907,870.00
Innovation Fund - Capital (Wyre Forest House)	0.00	60,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	0.00	60,000.00
Corporate Property Investment Programme	0.00	0.00	0.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000	0.00	900,000.00
* Subject to Business Cases & Due Diligence														
**Any Co-funding subject to full Business Case following the principles of the Capital Portfolio Fund														
SUB TOTAL	24,299,730.00	29,014,910.00	5,617,400.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000	36,037,050.00	71,569,360.00
5. RESOURCES														
ICT Strategy	912,000.00	1,360,280.00	257,000.00	97,000.00	84,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0	4,204,840.00	6,003,120.00
Innovation Fund - Capital*	0.00	0.00	105,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	-	105,000.00
* Subject to Business Cases & approval by the Cabinet/CLT														
SUB TOTAL	912,000.00	1,360,280.00	362,000.00	97,000.00	84,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0	4,204,840.00	6,108,120.00
6. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE														
Vehicles & Equipment & Systems Renewal Schedule	668,890.00	540,990.00	2,789,790.00	2,287,690.00	417,890.00	492,890.00	1,267,890.00	649,890.00	122,890.00	122,890.00	122,890.00	302,890	8,089,950.00	17,208,540.00
SUB TOTAL	668,890.00	540,990.00	2,789,790.00	2,287,690.00	417,890.00	492,890.00	1,267,890.00	649,890.00	122,890.00	122,890.00	122,890.00	302,890	8,089,950.00	17,208,540.00
TOTAL EXPENDITURE	43,294,020.00	41,475,190.00	23,671,790.00	5,353,650.00	3,470,850.00	2,092,890.00	2,867,890.00	2,249,890.00	1,722,890.00	1,722,890.00	1,722,890.00	1,902,890	81,228,580.00	169,482,290.00

CAPITAL PROGRAMME 2024-25 ONWARDS

Detail	2024-25		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Prior to 01/04/2024	Total
	Original £	Revised £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	Estimate £	£	£
FINANCING														
Capital Receipts: Funding Approved	626,680.00	1,159,230.00	836,410.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		1,995,640.00
Prudential Borrowing for Capital Projects Fund	7,267,750.00	2,000,000.00	6,267,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		8,267,750.00
Prudential Borrowing for Capital Portfolio Fund	3,025,420.00	3,000,000.00	3,050,830.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		6,050,830.00
Prudential Borrowing for Castle Road Development	2,838,360.00	2,768,070.00	70,290.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		2,838,360.00
Prudential Borrowing for Brinton Park HLF Scheme	0.00	0.00	176,380.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		176,380.00
Prudential Borrowing for ICT Strategy	912,000.00	1,360,280.00	257,000.00	97,000.00	84,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0		1,798,280.00
Prudential Borrowing for Innovation Fund - Capital	190,390.00	103,000.00	292,390.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		395,390.00
Prudential Borrowing for Stourport Riverside	0.00	52,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		52,200.00
Prudential Borrowing for Future High Street Fund	1,808,000.00	558,000.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		1,808,000.00
Prudential Borrowing for Adaptive Play Equipment	50,000.00	50,000.00	50,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		100,000.00
Prudential Borrowing for Replacement Car Parking Machines	0.00	0.00	120,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		120,000.00
Prudential Borrowing for Corporate Property Investment Programme	0.00	0.00	0.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000		900,000.00
Better Care Fund Grant (from Worcestershire County Council - subject to confirmation 26-27 onwards)	2,376,090.00	2,546,810.00	3,199,570.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000		19,246,380.00
HLF Partner External Funding	2,138,200.00	500,000.00	1,711,870.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		2,211,870.00
Future High Street Fund (MHCLG)	3,584,960.00	6,281,420.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		6,281,420.00
Future High Street Fund (GBSLEP)	1,500,000.00	1,724,000.00	726,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		2,450,000.00
Future High Street Fund (Brownfields Release)	0.00	725,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		725,000.00
Levelling Up Fund	12,750,920.00	12,665,000.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		13,065,000.00
DEFRA Flood Grant Funding	0.00	0.00	28,410.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		28,410.00
S.106 Funding (Parking - Contractual Agreement)	29,070.00	29,070.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		29,070.00
DEFRA Food Waste Collection Funding	1,037,760.00	0.00	1,154,900.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		1,154,900.00
Home Upgrade Grant Phase 2 (HUGS) Grant Funding	693,000.00	1,111,720.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		1,111,720.00
Warm Homes Local Grant Funding	0.00	0.00	1,095,170.00	1,368,960.00	1,368,960.00	0.00	0.00	0.00	0.00	0.00	0.00	0		3,833,090.00
Changing Places Grant (MHCLG)	0.00	50,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		50,000.00
CCTV Grant (PCC)	4,460.00	0.00	4,460.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		4,460.00
UK Shared Prosperity Fund Grant	275,210.00	1,046,750.00	190,570.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		1,237,320.00
Vehicles, Equipment & Systems (Prudential Borrowing)	668,890.00	540,990.00	2,789,790.00	2,287,690.00	417,890.00	492,890.00	1,267,890.00	649,890.00	122,890.00	122,890.00	122,890.00	302,890		9,118,590.00
Direct Revenue Funding	1,516,860.00	3,203,650.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		3,203,650.00
	43,294,020.00	41,475,190.00	23,671,790.00	5,353,650.00	3,470,850.00	2,092,890.00	2,867,890.00	2,249,890.00	1,722,890.00	1,722,890.00	1,722,890.00	1,902,890		88,253,710.00

VEHICLE, EQUIPMENT AND SYSTEMS RENEWAL SCHEDULE 2024-25 ONWARDS

Classification	2024-25		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Original	Revised	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
REFURBISHMENT FUND		£40,000.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00
BIN STOCK RENEWALS	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00	£122,890.00
TRACTOR			£60,000.00									
JCB DIGGER			£72,000.00									
MIDI TRACTOR	£36,000.00		£45,000.00									
TRACTOR	£72,000.00		£105,500.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
CAR			£25,000.00									
RIDE ON MOWER AND FLAIL							£45,000.00	£30,000.00				
RIDE ON MOWER AND FLAIL							£45,000.00					
CHIPPER		£36,000.00										
TRAILER		£4,800.00										
CAR			£31,000.00									
ROAD SWEEPER 15000kg		£156,000.00										
3500KG VAN			£45,000.00									
LIGHT VAN			£45,000.00									
LIGHT VAN												
TIPPER 7500kg	£66,000.00		£75,000.00									
LIGHT VAN			£40,000.00									
TIPPER 3500kg	£42,000.00		£49,200.00									
RIDE ON MOWER		£33,600.00					£45,000.00					
BOXED VAN 7500kg			£40,000.00				£120,000.00					
PAVEMENT SWEEPER												
REFUSE FREIGHTER 26000kg	£132,000.00		£145,000.00									
REFUSE FREIGHTER 26000kg	£132,000.00		£145,000.00									
TIPPER 3500kg	£42,000.00		£49,200.00									
RIDE ON MOWER			£45,000.00									
BOXED VAN 7500kg				£60,000.00								
RIDE ON MOWER			£45,000.00									
RIDE ON MOWER			£45,000.00									
TIPPER 3500kg				£49,200.00								
TIPPER 3500kg				£49,200.00								
SMALL VAN				£40,000.00								
TIPPER 3500kg				£49,200.00								
TIPPER 3500kg				£49,200.00								
TIPPER 3500kg				£49,200.00								
TIPPER 3500kg				£49,200.00								
TIPPER 3500kg				£49,200.00								
TIPPER 3500kg				£49,200.00								
TIPPER 3500kg				£49,200.00								
MEDIUM REFUSE FREIGHTER 12000kg RCV			£132,000.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
REFUSE FREIGHTER 26000kg			£260,000.00									
TIPPER 3500kg			£50,000.00									
TIPPER 3500kg			£50,000.00									
TIPPER 3500kg			£50,000.00									
TIPPER 3500kg			£49,200.00				£50,000.00					
4x4				£40,000.00								
BOXED VAN 7500kg					£60,000.00							
REFUSE FREIGHTER 26000kg				£260,000.00								
PAVEMENT SWEEPER								£120,000.00				
TIPPER 3500kg					£50,000.00							
TIPPER 3500kg					£50,000.00							
LIGHT VAN								£40,000.00				
LIGHT VAN								£40,000.00				
LIGHT VAN								£40,000.00				
SMALL REFUSE FREIGHTER 7500kg RCV					£135,000.00							
ROAD SWEEPER 15000kg						£170,000.00						
PAVEMENT SWEEPER						£85,000.00						
PAVEMENT SWEEPER						£85,000.00						
REFUSE FREIGHTER 26000kg							£280,000.00					
REFUSE FREIGHTER 26000kg							£280,000.00					
REFUSE FREIGHTER 18000kg							£280,000.00					
Financial Management System Replacement												
Flail	£24,000.00	£54,800.00										
Pull Along Mower Attachment						£30,000.00						
Lighting Upgrades WFH		£92,900.00										
Ticket Machine Replacements												£180,000.00
	£668,890.00	£540,990.00	£2,789,790.00	£2,287,690.00	£417,890.00	£492,890.00	£1,267,890.00	£649,890.00	£122,890.00	£122,890.00	£122,890.00	£302,890.00

PRUDENTIAL INDICATORS 2025-28

ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2023-2024 Actual £	2024-2025 Estimate £	2025-2026 Estimate £	2026-2027 Estimate £	2027-2028 Estimate £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	0	0	413,610	0	0
COMMUNITY AND ENVIRONMENTAL SERVICES	52,550	726,140	3,405,000	0	0
STRATEGIC GROWTH*	4,020,450	9,832,870	11,083,990	2,868,960	2,868,960
ECONOMIC DEVELOPMENT AND REGENERATION*	12,756,570	29,014,910	5,617,400	100,000	100,000
RESOURCES	54,190	1,360,280	362,000	97,000	84,000
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	381,010	540,990	2,789,790	2,287,690	417,890
	17,264,770	41,475,190	23,671,790	5,353,650	3,470,850

Notes

- 1 Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004-05, the future financing of these renewals will be determined in accordance with Council Policy.
- 2 Full details of the base Capital Programme are included in the Capital Strategy Report 2025-35.
- 3 * Whilst it is highly unlikely that the full allocations will be spent in 2024-25 these are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.
- 4 The final capital position for 2023-24 has been stated above.

ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2023-2024 Actual £'000	2024-2025 Estimate £'000	2025-2026 Estimate £'000	2026-2027 Estimate £'000	2027-2028 Estimate £'000
Capital Expenditure					
Supported Spend (RSG Settlement)	0	0	0	0	0
Unsupported Spend	17,265	41,475	23,672	5,354	3,471
Total Spend	17,265	41,475	23,672	5,354	3,471
Financed by:					
Borrowing/Leasing	435	10,432	14,325	2,485	602
Capital Receipts	1,049	1,159	836	0	0
Capital Grants	15,592	26,680	8,511	2,869	2,869
Revenue	189	3,204	0	0	0
Capital Financing Requirement (CFR)					
CFR	40,264	49,307	61,881	62,131	60,376
Movement in CFR	(42)	9,043	12,574	250	(1,755)
External Debt					
Borrowing	34,444	31,000	61,000	62,000	60,000
Other Long Term Liabilities	0	0	0	0	0
Total Debt at 31st March	34,444	31,000	61,000	62,000	60,000
Under/(Over) borrowing	5,820	18,307	881	131	376
MRP	1,365	1,389	1,751	2,235	2,357

LIMITS TO BORROWING ACTIVITY

	2023-2024 Actual £'000	2024-2025 Estimate £'000	2025-2026 Estimate £'000	2026-2027 Estimate £'000	2027-2028 Estimate £'000
Gross Borrowing	34,444	31,000	61,000	62,000	60,000
Investments	(36,232)	(20,864)	(23,285)	(23,000)	(23,000)
Net Borrowing	(1,788)	10,136	37,715	39,000	37,000
CFR	40,264	49,307	61,881	62,131	60,376
Under/ (over borrowing) *	5,820	18,307	881	131	376

*The Council takes a laddered approach to borrowing and the Council's Capital Programme will continue. Internal borrowing will be utilised wherever possible when external borrowing rates are high. Full disclosure is given within the Treasury Management Strategy.

PRUDENTIAL INDICATORS 2025-28

AUTHORISED AND OPERATIONAL LIMITS

	2023-2024 Actual £'000	2024-2025 Estimate £'000	2025-2026 Estimate £'000	2026-2027 Estimate £'000	2027-2028 Estimate £'000
Authorised Limit for External Debt					
Borrowing	75,000	75,000	75,000	75,000	75,000
Other Long Term Liabilities	0	0	0	0	0
Total	75,000	75,000	75,000	75,000	75,000
	2023-2024 Actual £'000	2024-2025 Estimate £'000	2025-2026 Estimate £'000	2026-2027 Estimate £'000	2027-2028 Estimate £'000
Operational Boundary for External Debt					
Borrowing	65,000	65,000	65,000	65,000	65,000
Other Long Term Liabilities	0	0	0	0	0
Total	65,000	65,000	65,000	65,000	65,000

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2023-2024 Actual %	2024-2025 Estimate %	2025-2026 Estimate %	2026-2027 Estimate %	2027-2028 Estimate %
General Fund *Prudential Code	(3.75)	4.28	11.51	16.90	18.59
General Fund *Local Indicator	(13.27)	(7.60)	1.03	6.31	7.74

* A local indicator (introduced from 2018/19 onwards) reflects the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2025-26 Upper		2026-27 Upper		2027-28 Upper	
Maximum principal sums invested for longer than 364 days	£2m		£2m		£2m	
Limits on fixed interest rates	100%		100%		100%	
Limits on variable interest rates	100%		100%		100%	
Maturity Structure of fixed borrowing**	Lower	Upper	Lower	Upper	Lower	Upper
Under 12 months	0%	10%	0%	10%	0%	10%
12 months to 2 years	0%	10%	0%	10%	0%	10%
2 years to 5 years	0%	25%	0%	25%	0%	25%
5 years to 10 years	0%	50%	0%	50%	0%	50%
10 years and above	0%	100%	0%	100%	0%	100%

** The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Head of Resources reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2023-24, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

Budget Risk Matrix

BUDGET RISK MATRIX 2025-28

