

Budget

2015/2018



Wyre Forest
District Council

Wyre Forest District Council

Budget 2015/2018

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Wyre Forest District Council

Budget 2015/2018

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

SERVICE	2014/15		2015/16			2016/17			2017/18		
	Original Estimate £	Revised Estimate £	At Nov.14 Prices £	Inflation £	TOTAL £	At Nov.14 Prices £	Inflation £	TOTAL £	At Nov.14 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE	5,212,430	5,684,550	5,155,630	59,150	5,214,780	5,245,480	111,500	5,356,980	5,385,560	165,140	5,550,700
COMMUNITY WELL-BEING AND ENVIRONMENT	6,441,120	6,367,640	6,336,410	90,680	6,427,090	5,703,530	140,210	5,843,740	4,972,650	190,480	5,163,130
ECONOMIC PROSPERITY AND PLACE	2,427,560	2,210,020	2,451,990	28,780	2,480,770	2,378,040	55,790	2,433,830	2,264,910	89,780	2,354,690
LESS: CAPITAL ACCOUNT	14,081,110	14,262,210	13,944,030	178,610	14,122,640	13,327,050	307,500	13,634,550	12,623,120	445,400	13,068,520
INTEREST RECEIVED	(1,059,650)	(1,397,580)	(653,670)	800	(652,870)	(510,960)	1,570	(509,390)	(73,320)	2,310	(71,010)
TOTAL NET EXPENDITURE ON SERVICES	12,891,860	12,789,130	13,213,820	179,410	13,393,230	12,726,090	309,070	13,035,160	12,449,800	447,710	12,897,510
LESS: CONTRIBUTION (FROM) TO RESERVES	104,370	292,660			(518,570)			(400,850)			(546,460)
NET BUDGET REQUIREMENT	12,996,230	13,081,790			12,874,660			12,634,310			12,351,050
LESS: REVENUE SUPPORT GRANT	(2,912,200)	(2,912,200)			(2,019,010)			(1,583,940)			(1,305,530)
BUSINESS RATES	(2,532,170)	(2,522,170)			(2,537,130)			(2,560,010)			(2,598,510)
BUSINESS RATES GROWTH	0	(25,000)			(25,490)			(64,410)			(117,690)
COUNCIL TAX FREEZE GRANTS	0	0			0			0			0
COMMUNITY RIGHT TO BID/CHALLENGE	(16,400)	(16,400)			0			0			0
COLLECTION FUND SURPLUS	(50,000)	(50,000)			(75,100)			(50,000)			(50,000)
NEW HOMES BONUS	(1,254,610)	(1,263,170)			(1,684,610)			(1,684,610)			(1,426,190)
BELLWIN GRANT	0	(62,000)			0			0			0
GENERAL EXPENSES - COUNCIL TAX INCOME	6,230,850	6,230,850			6,533,320			6,691,340			6,853,130
COUNCIL TAX LEVY		201.45			205.36			209.34			213.40
COUNCIL TAX BASE		30,930			31,814			31,964			32,114

DETAILS OF COUNCIL TAX

1. Band D Council Tax

	2014/2015	2015/2016
	£	£
Worcestershire County Council	1,059.22	1,079.77
The Office of the Police and Crime Commissioner for West Mercia	182.28	185.90
Hereford & Worcester Fire Authority	75.06	76.50
Wyre Forest District Council	201.45	205.36
Council Tax prior to addition of Parish / Town Council Precepts (see page 7)	1,518.01	1,547.53
(Total of (A), (B), (C) and (D) below)		

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire Authority and (D) Wyre Forest District Council.

(A) WORCESTERSHIRE COUNTY COUNCIL

	Net Expenditure	
	2014/2015	2015/2016
	£M	£M
Adult Services and Health	145.6	132.9
Children's Services	77.1	77.4
Business, Environment and Community	74.0	73.0
Commercial and Change / Finance	35.4	42.8
Total Cost of Services	332.1	326.1
Contribution to / (Use of) General Reserves	2.3	1.5
NET BUDGET REQUIREMENT	334.4	327.6
DEDUCT:		
Surplus on Previous Year's Collection	(1.8)	(2.1)
Revenue Support Grant & Business Rates	(128.7)	(113.4)
TOTAL	203.9	212.1
Tax Base	192,521	196,416
BAND D COUNCIL TAX (A)	£1,059.22	£1,079.77

DETAILS OF COUNCIL TAX

(B) THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA

	Net Expenditure	
	2014/2015 £M	2015/2016 £M
Gross Expenditure	210.9	212.6
Income	(5.4)	(8.6)
Police Grants	(0.5)	0.0
Less: Use of General Reserves	(2.8)	(4.0)
NET BUDGET REQUIREMENT	202.2	200.0
DEDUCT:		
Surplus of Previous Year's Collection	(0.6)	(1.5)
Police Grant	(71.1)	(66.7)
Revenue Support Grant & Business Rates	(45.2)	(43.6)
Council Tax Support Grant	(9.2)	(9.2)
Council Tax Freeze Grant	(2.8)	(2.8)
TOTAL	73.3	76.2
Tax Base	402,244	409,867
BAND D COUNCIL TAX (B)	£182.28	£185.90

(C) HEREFORD AND WORCESTER FIRE AUTHORITY

	Net Expenditure	
	2014/2015 £M	2015/2016 £M
Employees (including Pension Costs)	22.6	21.3
Running Costs	7.3	8.0
Capital Financing	2.8	3.2
Income	(0.1)	(0.1)
Core Budget	32.6	32.4
Short Term Staff Costs	0.0	0.6
Secondment Income	0.0	(1.3)
Transfer to Reserve	0.0	0.7
	32.6	32.4
Special Grants	(1.3)	(1.3)
GROSS EXPENDITURE	31.3	31.1
DEDUCT:		
Revenue Support Grant	(6.7)	(5.5)
Business Rate Top Up Grant	(2.8)	(2.8)
Share of Local Business Rates & s31 Grant	(2.4)	(2.5)
Deficits / (Surpluses) on Collection Fund	(0.1)	(0.2)
TOTAL	19.3	20.1
Tax Base	257,463	262,264
BAND D COUNCIL TAX (C)	£75.06	£76.50

DETAILS OF COUNCIL TAX

(D) WYRE FOREST DISTRICT COUNCIL

	Net Expenditure	
	2014/2015	2015/2016
	£'000s	£'000s
Waste Collection	1,753	1,753
Recreation	3,088	3,122
Highways Cleansing and Parking Facilities	742	762
General Cultural and Commercial Services	595	503
Environmental Health and Community Safety	652	589
Housing and Welfare	941	994
Council Tax, Housing Benefits and Financial Services	1,096	1,062
Planning and Building Control	618	631
Property, Economic Development and Tourism	347	633
Corporate Activities	4,430	4,074
Less: Capital Account / Interest Received	(1,473)	(729)
Net Expenditure on Services	12,789	13,394
Contribution to / (Use of) General Reserves	293	(519)
BUDGET REQUIREMENT	13,082	12,875
 DEDUCT:		
Collection Fund Surplus	(50)	(75)
Government Support Grants (Including Bellwin 2014-15)	(2,975)	(2,019)
Business Rates	(2,547)	(2,563)
New Homes Bonus	(1,263)	(1,685)
Community Right to Bid / Challenge	(16)	0
TOTAL	6,231	6,533
 Tax Base	 30,930	 31,814
 BAND D COUNCIL TAX (D)	 £201.45	 £205.36

COUNCIL TAX AND OTHER FINANCIAL INFORMATION

DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,547.53 in respect of the year commencing 1st April, 2015. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	344	16,381.28	1,547.53	47.62	1,595.15
Bewdley	3,482	89,522.22	1,547.53	25.71	1,573.24
Broome	196	2,530.00	1,547.53	12.91	1,560.44
Chaddesley Corbett	720	23,731.20	1,547.53	32.96	1,580.49
Churchill & Blakedown	776	24,521.60	1,547.53	31.60	1,579.13
Town of Kidderminster (Chartered Trustees)	16,040	67,388.00	1,547.53	4.20	1,551.73
Kidderminster Foreign	398	8,474.00	1,547.53	21.29	1,568.82
Ribbesford	145	0.00	1,547.53	0.00	1,547.53
Rock	1,194	25,350.00	1,547.53	21.23	1,568.76
Rushock	75	2,200.00	1,547.53	29.33	1,576.86
Stone	255	6,637.65	1,547.53	26.03	1,573.56
Stourport-on-Severn	6,584	178,554.00	1,547.53	27.12	1,574.65
Wolverley & Cookley	1,605	39,325.87	1,547.53	24.50	1,572.03
Total	31,814	484,615.82			

Financial Strategy

2015/2018

WYRE FOREST DISTRICT COUNCIL

COUNCIL 25th FEBRUARY 2015

FINANCIAL STRATEGY REPORT 2015-18

The full Strategy Report can be found on the Council's Website by using the following link:

<http://www.wyreforestdc.gov.uk/media/616363/2015-18-COMplete-FINANCIAL-STRATEGY-WEB-VERSION.pdf>

EXTRACT FROM SECTION 2: RECOMMENDATIONS

Following Council approval of the Medium Term Financial Strategy 2015-18 on 16th December 2014, **the CABINET RECOMMENDS TO COUNCIL:**

2.1 THREE YEAR BUDGET, CAPITAL PROGRAMME AND POLICY FRAMEWORK 2015-18

- 2.1.1 **APPROVAL** of the updated Medium Term Financial Strategy 2015-18;
- 2.1.2 **APPROVAL** of the updated Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2015-18 as shown in Appendix 3;
- 2.1.3 **APPROVAL** of the fees and charges in line with this Strategy and the impact on the Council's Revenue Budget for 2015-18, as shown in Appendix 4;
- 2.1.4 **APPROVAL** of the updated Capital Programme and Vehicle, Equipment and Systems Renewal Schedule as set out in Appendix 2, Parts 1 and 2;
- 2.1.5 **APPROVAL** that the first £244,000 of Right to Buy (RTB) receipts in 2015-16 and subsequent years be allocated to Disabled Facilities Grants (to a maximum Capital budget of £800,000 pa) and any extra RTB Capital Receipts be allocated to general capital reserves;
- 2.1.6 **APPROVAL** that any Final Accounts savings arising from 2014-18 over and above the target allowed for in the Council's Financial Strategy, together with surplus Earmarked Reserves, be allocated by the Chief Financial Officer in consultation with the Leader;
- 2.1.7 **The General Fund Revenue Budget be APPROVED** including all updates from the position in December 2014 as set out in this report.

2.2 COUNCIL TAX

- 2.2.1 **RECOMMENDS** a Council Tax for Wyre Forest District Council on a Band D Property at £205.36. for 2015-16 (£201.45 2014-15) which represents a 1.94% increase on Council Tax from 2014-15.

2.2.2 **RECOMMENDS** a provisional Council Tax on a Band D Property in 2016-17 of £209.34 and £213.40 in 2017-18, an increase of 1.94 % per annum over 2015-16.

2.2.3 **RECOMMEND THAT COUNCIL NOTE** the Chief Financial Officer's opinion on the budget proposals, recommended by the Cabinet in this report, as detailed in Appendix 5 of this report.

EXTRACT FROM SECTION 3: KEY ISSUES

3.6 The overall financial implications of the updated Cabinet Proposals are shown in Appendix 3. Revisions are as detailed below:

3.6.1 Firstly, additional expenditure for economic regeneration of £200,000 in total over the Strategy. The Council is committed to supporting local economic recovery and through the ReWyre and State of the Area programmes has already supported growth in local businesses, stimulated inward investment in new jobs and infrastructure, offered new opportunities to improve skills and improve town centres. The new proposal will continue to support these and other essential strategic imperatives including the priority for setting out development plans for Worcester Street and the wider Eastern Gateway in Kidderminster. Funding will also continue for the Town Centre's Manager post for a three year period to progress the work already underway to support retail centres.

3.6.2 Secondly, in line with the Council's current position and in the light of alternative budget proposals, to continue to progress a commercial approach in all areas of service activity and seek sponsorship where ever possible. This will include a review of the effectiveness of economic regeneration in respect of Christmas activities. No savings have been assumed but are to be confirmed in due course.

3.6.3 Thirdly, to consider ideas put forward within the alternative budget proposals as part of the planned car parking review to be reported in June 2015.

3.6.4 Fourthly, to retain the Community Leadership Fund for 2015-16 in line with the already approved budget and then in light of the consultation response, to undertake a review to consider the future of the fund to be fed into the budget process next year. This changed approach reflects the feedback from the consultation, in which a majority of respondents opposed the proposal to provide funding in 2016-17, with 49% disagreeing or strongly disagreeing. This response is consistent with current and past surveys that have shown a high level of opposition to spending on or associated with councillors (for example in respect of allowances and the frequency of elections).

3.6.5 Fifthly, to recognise continuing pressures on the waste collection service as a result of the new homes built in the district, there is a proposal to provide additional revenue funding of £105k over the Strategy. This is for additional waste crew resource to meet increased demand as and when this is needed to ensure this key service can be maintained. Costs could include temporary vehicle hire to cover extensive repairs of council owned vehicles. As part of this proposal, but outside the term of this strategy an extra refuse vehicle is needed in 2018-19 at a capital cost of £170k and revenue costs (including the cost of borrowing) of around £60k pa.

3.6.6 Finally, to continue to explore and consider alternative provision of service delivery by joint working, sharing and /or commissioning to protect front-line services. This includes continued active participation in the county-wide Project Optimise initiative. A business case for each proposal will be considered taking into account affordability, efficiency and service delivery when financial implications will be confirmed.

EXTRACT FROM SECTION 7: FINANCIAL IMPLICATIONS

7.1 The Cabinet Proposals previously considered have now been supplemented and a new schedule is shown in Appendix 3.

7.2 The Council ax Collection Fund surplus for 2015-16 has now been confirmed at £75k an improvement on the former estimate of £50k. Projections of £50k pa can also now be included for 2016-17 and 2017-18.

7.3 The savings of £40k pa from 2015-16 due to the approval of the IRP and Polling Places recommendations by December Council are also reflected in the updated figures.

7.4 Earmarked reserves of £55k have been identified as no longer required and released into general balances.

7.5 The following table demonstrates the updated position for the Council when all the revisions included in this report are incorporated into the Base Budget. The Council is forecast to hold a balance of £1,122k at the end of 2017-18 (see reserves table in 7.6).

	Revised 2014/15 £	2015/16 £	2016/17 £	2017/18 £
Total Net Expenditure on Services (per Appendix 1)	12,789,130	13,235,590	12,888,360	12,820,510
<u>Add/(Less)</u>				
Cabinet Proposals identified in Appendix 3		157,640	146,800	77,000
Net Expenditure	12,789,130	13,393,230	13,035,160	12,897,510
Contribution (from)/to Reserves	292,660	(518,570)	(400,850)	(546,460)
Net Budget Requirement	13,081,790	12,874,660	12,634,310	12,351,050
Funded by:				
Revenue Support Grants (including Bellwin 2014-15)	2,974,200	2,019,010	1,583,940	1,305,530
Business Rates	2,547,170	2,562,620	2,624,420	2,716,200
New Homes Bonus	1,263,170	1,684,610	1,684,610	1,426,190
Community Right to Bid/Challenge	16,400	0	0	0
Collection Fund Surplus	50,000	75,100	50,000	50,000
Council Tax Income	6,230,850	6,533,320	6,691,340	6,853,130
WFDC Council Tax @ 1.94% increase 2015/16 onwards	201.45	205.36	209.34	213.40

7.6 Reserves available as part of the three year financial strategy are as shown in the following table. Taking all of the revisions contained in this report into account this shows a reduction of £98k at the end of 2017-18 compared to the December forecast. Consideration was given to funding the overall net additional expenditure from the saving that would accrue if the council moved to whole council elections. However, as noted in the reports to February Cabinet the Cabinet Financial Strategy Advisory Panel concluded that there was a lack of political consensus about that issue. Therefore it is proposed that the net increase in expenditure should be funded from reserves. However, the reduction is not considered to be significant, given that the reserves level remains at over £1m and additional funding for economic regeneration work should result in increased business rates income in the fullness of time.

Reserves Statement	2014-15 £'000	2015-16 £'000	2016-17 £'000	2017-18 £'000
Reserves as at 1st April	2,295	2,588	2,069	1,668
Contribution (from)/to Reserves	293	(519)	(401)	(546)
Reserves as at 31st March	2,588	2,069	1,668	1,122

WYRE FOREST DISTRICT COUNCIL

CABINET PROPOSALS 2015/16 ONWARDS

Cost Centre	ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL	KEY	CHANGE IN RESOURCES			
			2015/16 £	2016/17 £	2017/18 £	After 2017/18 £
SUCCESSFUL LOCAL ECONOMY						
R705	Economic Regeneration Activities To continue funding for Town Centre Manager post for a further three years when the current funding ceases at the end of March 2015 with 50% funded from the SotAD approved revenue budget.	C R S	- 16,640 1.00	- 16,800 1.00	- 17,000 1.00	- - -
R705	Economic Regeneration Activities The Council is committed to supporting our local economic recovery and through our ReWyre and State of the Area programmes has already supported growth in our local businesses, stimulated inward investment in new jobs and infrastructure, offered new opportunities to improve skills and improved our town centres. We will continue to support these and other essential strategic imperatives including our priority for setting out development plans for Worcester Street and the wider Eastern Gateway in Kidderminster.	C R S	- 100,000 -	- 100,000 -	- - -	- - -
R705	Commercial Activity/External Income In line with Council's current position and in light of alternative budget proposals, to continue to progress the commercial approach in all areas of service activity and seek sponsorship where ever possible. This will include a review of the effectiveness of economic regeneration in respect of Christmas activities.	C R S	- tbc -	- tbc -	- tbc -	- tbc -
R187	Car Parking To consider ideas put forward as part of alternative budget Proposals as part of planned car parking review to be reported in June 2015.	C R S	- - -	- - -	- - -	- - -
CLEAN, GREEN AND SAFE COMMUNITIES						
R335	Parish Localism Funds To create two Parish Localism funds of £25k each from the balance of the existing fund of C£24k supplemented by Parish Councils and the second for an extended range of Community Groups. There will be revised award criteria for this funding to facilitate easier access and more clarity.	C R S	- 26,000 -	- - -	- - -	- - -
R720	Community Leadership Fund In light of the consultation responses and alternative budget proposals, to retain this fund of £1,000 per Member for 2015/16 and then to undertake a review to consider its use and effectiveness to inform decision making for 2016/17.	C R S	- - -	- tbc -	- - -	- - -
R002	Waste Collection Services Due to the projected growth in new homes in the District provide additional resources for waste collection crew and vehicle support.	C R S	- 15,000 0.75	- 30,000 1.50	- 60,000 3.00	170,000 120,000 3.00
Various	Joint Working To continue to explore and consider alternative provision of service delivery by joint working, sharing and or commissioning to protect front-line services. To include continued participation in the county wide Project Optimise initiative. A business case for each proposal will be considered taking into account affordability efficiency and service delivery.	C R S	tbc tbc tbc	tbc tbc tbc	tbc tbc tbc	tbc tbc tbc
	TOTALS	C R S	- 157,640 1.75	- 146,800 2.50	- 77,000 4.00	170,000 120,000 3.00

KEY - Changes in Resources

- C Capital
- R Revenue
- S Staffing - Stated in FTEs

Revenue Budget

FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of
the FMS codes for your assistance

Example:

S11	Community Well-Being and Environment	(The Service Division)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

CHIEF EXECUTIVE - SUMMARY

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P065 PROPERTY					
A190 CIVIC CENTRE, STOURPORT	0	0	0	0	0
A216 WYRE FOREST HOUSE	(47,400)	171,210	74,760	77,720	78,470
	(47,400)	171,210	74,760	77,720	78,470
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT	(10,290)	290	9,370	9,440	9,470
	(10,290)	290	9,370	9,440	9,470
P095 FINANCIAL SERVICES ADMINISTRATION					
A265 FINANCIAL SERVICES ADMINISTRATION	(5,970)	(4,250)	770	740	730
	(5,970)	(4,250)	770	740	730
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES	692,960	616,590	566,960	587,880	584,980
	692,960	616,590	566,960	587,880	584,980
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS	(110,000)	(128,360)	(150,000)	(150,000)	(150,000)
A285 BENEFITS ADMINISTRATION	705,610	612,310	644,330	691,510	689,640
	595,610	483,950	494,330	541,510	539,640
P115 MEMBER ACTIVITIES					
A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES	12,360	12,360	12,360	12,360	12,360
A310 OTHER MEMBERS' ALLOWANCES	295,290	298,840	225,860	220,060	220,060
A315 MEMBER SERVICES	239,570	215,470	204,820	207,910	207,990
	547,220	526,670	443,040	440,330	440,410
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION	1,230	0	(60)	(60)	(70)
A330 TRAINING OF EMPLOYEES	0	0	0	0	0
	1,230	0	(60)	(60)	(70)
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB	(11,050)	(12,090)	(13,150)	(13,430)	(14,450)
	(11,050)	(12,090)	(13,150)	(13,430)	(14,450)
P135 COMMON SERVICES					
A335 COMPUTER SERVICES	(87,170)	19,660	(31,800)	(41,420)	(41,520)
A341 PRINT MANAGEMENT	0	0	0	0	0
	(87,170)	19,660	(31,800)	(41,420)	(41,520)
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION	252,460	192,100	168,280	180,310	130,180
	252,460	192,100	168,280	180,310	130,180
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION	311,720	292,790	293,320	300,630	303,880
	311,720	292,790	293,320	300,630	303,880
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION	(1,950)	80	(860)	(1,760)	(2,660)
	(1,950)	80	(860)	(1,760)	(2,660)

CHIEF EXECUTIVE - SUMMARY

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P142 CORPORATE COSTS					
A370 LICENCE FEES	800	800	800	800	800
	800	800	800	800	800
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE	6,950	9,220	490	510	570
	6,950	9,220	490	510	570
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS	2,281,220	2,444,610	2,415,480	2,603,640	2,803,040
A505 CORPORATE MANAGEMENT EXPENSES	855,510	798,370	781,770	797,470	796,710
A510 CORPORATE COSTS	(312,250)	0	(143,360)	(279,820)	(232,320)
	2,824,480	3,242,980	3,053,890	3,121,290	3,367,430
P235 PARTNERSHIPS AND EQUALITIES					
A501 WYRE FOREST MATTERS	0	0	0	0	0
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	20,550	19,000	29,260	24,770	24,960
	20,550	19,000	29,260	24,770	24,960
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS	122,280	125,550	125,380	127,720	127,880
	122,280	125,550	125,380	127,720	127,880
Total S6 CHIEF EXECUTIVE	5,212,430	5,684,550	5,214,780	5,356,980	5,550,700

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A190 CIVIC CENTRE, STOURPORT					
R220 Civic Centre Stourport					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	0	120	0	0	0
Energy Costs	0	7,430	0	0	0
Non-Domestic Rates	0	(620)	0	0	0
Water Services	0	30	0	0	0
Fixtures & Fittings	0	80	0	0	0
GROSS EXPENDITURE	0	7,040	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	0	(7,040)	0	0	0
GROSS INCOME	0	(7,040)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

CHIEF EXECUTIVE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P065 PROPERTY					
A216 WYRE FOREST HOUSE					
R251 Wyre Forest House					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	84,050	59,920	61,930	63,510	64,400
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	38,280	56,800	45,710	46,540	47,390
Repairs, Alterations & Maintenance of Grounds	15,710	15,710	15,740	15,870	16,010
Energy Costs	97,440	92,070	102,900	105,900	109,080
Rents	2,700	2,700	2,700	2,700	2,700
Non-Domestic Rates	175,770	174,730	179,970	185,370	190,930
Water Services	12,350	12,350	12,350	12,350	12,350
Fixtures & Fittings	3,120	1,600	1,600	1,600	1,600
Cleaning & Domestic Supplies	47,710	49,190	49,310	49,870	50,480
Premises Insurance	12,600	10,860	11,070	11,610	12,210
Contributions to Premises-Related Provisions	3,690	4,400	4,400	4,400	4,400
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	80	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,000	11,200	4,000	4,000	4,000
Catering	650	590	590	590	590
Services	1,500	520	530	530	530
Communications & Computing	12,380	8,080	8,080	8,080	8,080
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	0	800	800	800	800
SUPPORT SERVICES					
Property Services	0	6,140	6,090	6,140	6,110
Corporate Support Services	10,060	10,650	10,620	10,820	10,830
Departmental Administrative Expenses	88,370	73,020	68,180	70,330	69,550
CAPITAL CHARGES					
Depreciation	247,700	247,700	247,700	247,700	247,700
GROSS EXPENDITURE	858,160	839,030	834,270	848,710	859,740
INCOME					
Customer & Client Receipts	(27,300)	(12,950)	(99,000)	(99,000)	(99,000)
Recharges	(878,260)	(642,970)	(660,510)	(671,990)	(682,270)
Use of Earmarked Reserve	0	(11,900)	0	0	0
GROSS INCOME	(905,560)	(667,820)	(759,510)	(770,990)	(781,270)
NET EXPENDITURE/(INCOME)	(47,400)	171,210	74,760	77,720	78,470
Total P065 PROPERTY	(47,400)	171,210	74,760	77,720	78,470

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT					
R516 Facilities Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	132,460	124,640	133,620	135,000	137,120
Vacancy Savings	(2,440)	(800)	(1,620)	(1,630)	(1,640)
Indirect Employee Expenses	5,920	2,980	1,530	1,590	1,640
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	45,800	15,820	16,260	16,530	16,790
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,200	2,200	2,240	2,280	2,320
Public Transport	250	250	250	250	250
Transport Insurance	1,000	1,210	1,320	1,390	1,450
Car Allowances	1,500	500	500	500	500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,400	900	900	900	900
Clothing, Uniforms and Laundry	0	500	500	500	500
Printing, Stationery & General Office Expenses	1,850	750	500	500	500
Communications & Computing	28,760	25,220	21,430	21,190	19,370
Expenses	30	30	30	30	30
SUPPORT SERVICES					
Financial Services	28,010	12,700	12,310	12,550	12,510
Legal Services	4,520	4,340	4,390	4,530	4,540
Convenor Recharges	490	340	360	370	380
Human Resources	3,790	2,670	2,710	2,720	2,720
Property Services	0	9,340	9,270	9,470	9,460
Corporate Support Services	19,740	42,350	42,620	43,560	43,720
CAPITAL CHARGES					
Depreciation	1,550	1,550	1,550	1,550	1,550
GROSS EXPENDITURE	276,830	247,490	250,670	253,780	254,610
INCOME					
Recharges to Other Services	(287,120)	(247,200)	(241,300)	(244,340)	(245,140)
GROSS INCOME	(287,120)	(247,200)	(241,300)	(244,340)	(245,140)
NET EXPENDITURE/(INCOME)	(10,290)	290	9,370	9,440	9,470
Total P067 FACILITIES MANAGEMENT	(10,290)	290	9,370	9,440	9,470

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P095 FINANCIAL SERVICES ADMINISTRATION					
A265 FINANCIAL SERVICES ADMINISTRATION					
R299 Corporate Support Services					
R300 Accountancy					
R301 Internal Audit					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	915,750	923,800	923,780	950,130	959,740
Vacancy Savings	(13,630)	(5,600)	(11,270)	(11,320)	(11,380)
Indirect Employee Expenses	15,900	27,590	15,560	15,990	16,510
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	195,200	135,840	139,550	141,970	144,140
Cleaning & Domestic Supplies	210	210	210	210	220
TRANSPORT RELATED EXPENDITURE					
Public Transport	870	840	840	840	840
Car Allowances	1,350	850	850	850	850
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,000	4,000	4,000	4,000	4,000
Catering	130	130	130	130	130
Clothing, Uniforms and Laundry	900	250	250	250	250
Printing, Stationery & General Office Expenses	39,990	32,360	34,360	34,360	34,360
Services	11,180	10,180	11,190	11,200	11,210
Communications & Computing	336,910	278,130	237,190	234,480	223,750
Expenses	1,180	530	1,030	1,030	1,030
Grants & Subscriptions	14,580	16,360	16,450	16,450	16,450
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	37,700	47,950	28,120	28,540	28,970
SUPPORT SERVICES					
Legal Services	18,920	20,330	19,930	21,450	21,470
Convenor Recharges	2,700	2,200	2,130	2,200	2,280
Human Resources	20,700	17,250	16,050	16,150	16,120
Economic Prosperity and Place	2,300	11,750	11,780	11,920	11,970
Property Services	0	3,250	3,230	3,290	3,280
Departmental Administrative Expenses	14,200	18,670	19,120	19,570	19,440
GROSS EXPENDITURE	1,621,040	1,546,870	1,474,480	1,503,690	1,505,630
INCOME					
Customer & Client Receipts	(1,530)	(3,500)	(1,510)	(1,510)	(1,510)
Recharges to Other Services	(1,610,720)	(1,518,890)	(1,472,200)	(1,501,440)	(1,503,390)
Recharges	(14,760)	0	0	0	0
Use of Earmarked Reserve	0	(28,730)	0	0	0
GROSS INCOME	(1,627,010)	(1,551,120)	(1,473,710)	(1,502,950)	(1,504,900)
NET EXPENDITURE/(INCOME)	(5,970)	(4,250)	770	740	730
Total P095 FINANCIAL SERVICES ADMINISTRATION	(5,970)	(4,250)	770	740	730

CHIEF EXECUTIVE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES					
R310 Council Tax and National Non-Domestic Rates					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	427,120	410,680	397,400	413,490	417,050
Vacancy Savings	(4,930)	(2,320)	(4,670)	(4,700)	(4,720)
Indirect Employee Expenses	7,570	7,860	7,880	8,170	8,490
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	32,500	12,070	12,400	12,620	12,810
TRANSPORT RELATED EXPENDITURE					
Public Transport	100	100	100	100	100
Car Allowances	1,300	1,400	1,400	1,400	1,400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	1,400	1,400	1,400	1,400
Printing, Stationery & General Office Expenses	15,080	11,400	11,400	11,400	11,400
Services	32,000	49,980	43,000	43,000	32,500
Communications & Computing Expenses	106,810	95,410	81,050	80,420	75,360
Grants & Subscriptions	40	0	0	0	0
	3,400	3,200	3,200	3,200	3,200
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	25,000	50,000	0	0	0
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Council Tax Support Scheme	50,000	82,000	50,000	50,000	50,000
SUPPORT SERVICES					
Financial Services	55,560	59,510	54,840	55,420	55,330
Legal Services	6,920	7,550	7,650	7,850	7,860
Convenor Recharges	1,060	960	1,010	1,050	1,080
Human Resources	8,180	7,530	7,630	7,670	7,660
Worcestershire Hub	161,590	147,070	129,950	133,050	132,970
Corporate Support Services	57,420	56,790	50,180	50,730	50,650
Departmental Administrative Expenses	18,590	22,280	22,520	22,990	22,790
GROSS EXPENDITURE	1,005,310	1,024,870	878,340	899,260	887,330
INCOME					
Government Grants	(137,200)	(137,200)	(137,200)	(137,200)	(137,200)
Council Tax Support Scheme	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Additional Support From Social Fund	(25,000)	(34,030)	(9,030)	(9,030)	0
Customer & Client Receipts	(125,150)	(140,150)	(140,150)	(140,150)	(140,150)
Use of Earmarked Reserve	0	(71,900)	0	0	0
GROSS INCOME	(312,350)	(408,280)	(311,380)	(311,380)	(302,350)
NET EXPENDITURE/(INCOME)	692,960	616,590	566,960	587,880	584,980
Total P100 REVENUES	692,960	616,590	566,960	587,880	584,980

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS					
R320 Benefit Payments					
EXPENDITURE					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	32,728,770	33,600,000	34,538,000	35,502,260	36,493,540
Rate Rebates	50,000	44,900	44,900	44,900	44,900
Local Scheme	30,530	19,930	20,490	21,060	21,650
Discretionary	152,090	160,110	160,110	160,110	160,110
GROSS EXPENDITURE	32,961,390	33,824,940	34,763,500	35,728,330	36,720,200
INCOME					
Rent Allowances	(32,846,400)	(33,733,350)	(34,693,550)	(35,658,380)	(36,650,250)
Rent Rebates	(50,000)	(44,900)	(44,900)	(44,900)	(44,900)
Discretionary	(152,090)	(160,110)	(160,110)	(160,110)	(160,110)
Local Scheme	(22,900)	(14,940)	(14,940)	(14,940)	(14,940)
GROSS INCOME	(33,071,390)	(33,953,300)	(34,913,500)	(35,878,330)	(36,870,200)
NET EXPENDITURE/(INCOME)	(110,000)	(128,360)	(150,000)	(150,000)	(150,000)

CHIEF EXECUTIVE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P105 HOUSING BENEFITS/WELFARE					
A285 BENEFITS ADMINISTRATION					
R325 Benefits Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	721,430	714,140	654,790	673,110	679,600
Vacancy Savings	(8,670)	(4,250)	(8,570)	(8,620)	(8,660)
Indirect Employee Expenses	13,180	20,560	14,700	15,290	15,930
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	64,380	36,220	37,210	37,860	38,440
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	250	250	250
Car Allowances	700	200	200	200	200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	1,990	1,920	1,920	1,920
Printing, Stationery & General Office Expenses	22,080	19,900	19,900	19,900	19,900
Services	2,020	5,020	3,020	3,020	3,020
Communications & Computing Expenses	205,340	265,350	166,930	165,890	156,920
Grants & Subscriptions	1,040	440	440	440	440
Miscellaneous Expenses	6,600	4,800	4,800	4,800	4,800
	0	12,800	0	0	0
SUPPORT SERVICES					
Financial Services	65,390	64,420	60,500	61,390	61,280
Legal Services	29,520	8,640	8,400	6,490	6,510
Convenor Recharges	1,730	1,800	1,800	1,860	1,920
Human Resources	13,270	14,070	13,530	13,590	13,570
Worcestershire Hub	224,530	206,100	180,540	184,740	184,650
Corporate Support Services	67,930	61,580	52,360	52,890	52,770
Departmental Administrative Expenses	18,590	22,280	22,520	22,990	22,790
GROSS EXPENDITURE	1,449,310	1,456,310	1,235,240	1,258,010	1,256,250
INCOME					
Government Grants	(650,150)	(682,570)	(544,260)	(544,260)	(544,260)
Local C-Tax Scheme	(82,480)	(82,480)	(24,770)	0	0
Recharges to Other Services	(11,070)	(12,250)	(12,400)	(12,760)	(12,870)
Use of Earmarked Reserve	0	(66,700)	(9,480)	(9,480)	(9,480)
GROSS INCOME	(743,700)	(844,000)	(590,910)	(566,500)	(566,610)
NET EXPENDITURE/(INCOME)	705,610	612,310	644,330	691,510	689,640
Total P105 HOUSING BENEFITS/WELFARE	595,610	483,950	494,330	541,510	539,640

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES					
R400 Chairmans and Vice Chairmans Allowances					
EXPENDITURE					
SUPPLIES & SERVICES					
Catering	1,000	1,000	1,000	1,000	1,000
Expenses	11,360	11,360	11,360	11,360	11,360
GROSS EXPENDITURE	12,360	12,360	12,360	12,360	12,360
NET EXPENDITURE/(INCOME)	12,360	12,360	12,360	12,360	12,360

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	400	400	400	400
SUPPLIES & SERVICES					
Communications & Computing	130	0	0	0	0
Members Taxable & Non-Taxable Allowances	294,560	298,240	225,260	219,460	219,460
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	200	200	200	200	200
GROSS EXPENDITURE	295,290	298,840	225,860	220,060	220,060
NET EXPENDITURE/(INCOME)	295,290	298,840	225,860	220,060	220,060

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A315 MEMBER SERVICES					
R410 Member Services					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	19,320	19,320	19,550	20,120	20,290
Indirect Employee Expenses	1,340	1,320	1,320	1,330	1,360
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	123,660	114,710	117,840	119,890	121,720
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	700	600	600	600	600
Services	70	70	70	80	80
Communications & Computing	72,650	61,340	47,960	48,150	46,360
Civic Protocol	2,000	2,020	2,020	2,020	2,020
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	800	800	800	800	800
SUPPORT SERVICES					
Financial Services	5,830	4,380	4,320	4,400	4,390
Corporate Support Services	540	520	540	560	590
Departmental Administrative Expenses	12,660	10,390	9,800	9,960	9,780
GROSS EXPENDITURE	239,570	215,470	204,820	207,910	207,990
NET EXPENDITURE/(INCOME)	239,570	215,470	204,820	207,910	207,990
Total P115 MEMBER ACTIVITIES	547,220	526,670	443,040	440,330	440,410

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION					
R308 Human Resources Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	100	100	100	100	100
Indirect Employee Expenses	200	250	200	200	200
Indirect Employee Expenses (inc. Occupational Health)	13,500	16,500	13,500	13,500	13,500
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	13,000	12,070	12,400	12,620	12,810
TRANSPORT RELATED EXPENDITURE					
Public Transport	50	50	50	50	50
Car Allowances	630	630	630	630	630
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	350	350	350	350	350
Printing, Stationery & General Office Expenses	1,520	1,450	1,450	1,450	1,450
Communications & Computing Expenses	16,390	15,060	13,120	12,980	11,930
Grants & Subscriptions	30	30	30	30	30
	1,000	1,400	1,400	1,400	1,400
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Worcestershire County Council	122,600	122,600	122,600	122,600	122,600
SUPPORT SERVICES					
Financial Services	3,630	2,530	2,490	2,550	2,550
Legal Services	0	4,760	4,810	4,970	4,970
GROSS EXPENDITURE	173,000	177,780	173,130	173,430	172,570
INCOME					
Recharges to Other Services	(171,770)	(177,780)	(173,190)	(173,490)	(172,640)
GROSS INCOME	(171,770)	(177,780)	(173,190)	(173,490)	(172,640)
NET EXPENDITURE/(INCOME)	1,230	0	(60)	(60)	(70)

CHIEF EXECUTIVE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P130 HUMAN RESOURCES					
A330 TRAINING OF EMPLOYEES					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	350	350	350	350	350
Printing, Stationery & General Office Expenses	50	50	50	50	50
Services	32,500	35,300	32,500	32,500	32,500
Expenses	100	100	100	100	100
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	600	600	600	600	600
GROSS EXPENDITURE	33,600	36,400	33,600	33,600	33,600
<u>INCOME</u>					
Recharges to Other Services	(33,600)	(33,600)	(33,600)	(33,600)	(33,600)
Use of Earmarked Reserve	0	(2,800)	0	0	0
GROSS INCOME	(33,600)	(36,400)	(33,600)	(33,600)	(33,600)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P130 HUMAN RESOURCES	1,230	0	(60)	(60)	(70)

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB					
R295 Worcestershire Hub					
R296 Website					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	435,880	469,880	428,710	440,860	444,510
Vacancy Savings	(6,340)	(2,570)	(5,190)	(5,210)	(5,240)
Wyre Forest Forward Efficiency Savings	(19,000)	0	0	0	0
Indirect Employee Expenses	10,860	10,870	9,690	10,080	10,480
PREMISES RELATED EXPENDITURE					
Rents	0	630	0	0	0
Apportionment of Expenses of Operational Buildings	113,670	84,740	75,780	77,000	77,290
TRANSPORT RELATED EXPENDITURE					
Car Allowances	250	100	100	100	100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,080	2,060	340	340	340
Printing, Stationery & General Office Expenses	6,050	7,530	8,130	8,130	8,130
Services	10,700	4,090	4,190	4,240	4,310
Communications & Computing	137,750	108,240	78,640	77,920	72,500
Miscellaneous Expenses	0	0	75,000	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	5,970	10,970	4,000	0	0
SUPPORT SERVICES					
Financial Services	19,000	11,340	11,220	11,470	11,450
Convenor Recharges	1,390	1,270	1,070	1,110	1,150
Human Resources	10,170	9,970	8,060	8,110	8,090
Facilities Management	2,050	3,240	3,130	3,010	3,050
Corporate Support Services	4,170	2,890	2,880	2,900	2,920
Departmental Administrative Expenses	18,590	22,280	22,520	22,990	22,790
GROSS EXPENDITURE	752,240	747,530	728,270	663,050	661,870
INCOME					
County Council Contribution	(100,000)	(50,000)	(50,000)	(50,000)	(50,000)
Shared Services Income	(16,000)	(16,000)	(16,240)	(16,480)	(16,730)
Additional Support From Social Fund	(5,970)	(37,000)	(79,000)	0	0
Recharges to Other Services	(636,650)	(644,530)	(596,180)	(610,000)	(609,590)
Use of Earmarked Reserve	(4,670)	(12,090)	0	0	0
GROSS INCOME	(763,290)	(759,620)	(741,420)	(676,480)	(676,320)
NET EXPENDITURE/(INCOME)	(11,050)	(12,090)	(13,150)	(13,430)	(14,450)
Total P131 WORCESTERSHIRE HUB	(11,050)	(12,090)	(13,150)	(13,430)	(14,450)

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R431 I.T. Section Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	337,930	338,200	342,370	353,230	355,950
Vacancy Savings	(4,560)	(2,100)	(4,230)	(4,250)	(4,270)
Indirect Employee Expenses	11,230	11,610	11,620	11,800	11,990
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	84,580	69,430	71,330	72,570	73,670
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	1,000	600	600	600	600
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	0	0	0	0
Printing, Stationery & General Office Expenses	1,400	1,000	1,000	1,000	1,000
Services	7,570	7,140	7,030	7,370	7,750
Communications & Computing Expenses	440	280	250	250	250
	160	60	60	60	60
SUPPORT SERVICES					
Financial Services	20,820	17,160	16,930	17,330	17,340
Legal Services	9,480	11,180	10,970	11,290	11,300
Convenor Recharges	770	750	720	740	760
Human Resources	5,950	5,870	5,390	5,420	5,410
Corporate Support Services	4,320	3,590	3,570	3,590	3,570
Departmental Administrative Expenses	4,390	3,610	3,400	3,420	3,350
GROSS EXPENDITURE	486,180	468,580	471,210	484,620	488,930
INCOME					
Other Grants, Reimbursements & Contributions	(12,500)	(10,500)	(15,500)	(15,500)	(15,500)
Shared Services Income	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
Recharges to Other Services	(524,250)	(430,750)	(429,010)	(442,040)	(446,450)
GROSS INCOME	(544,250)	(448,750)	(452,010)	(465,040)	(469,450)
NET EXPENDITURE/(INCOME)	(58,070)	19,830	19,200	19,580	19,480

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R430 Central Computer Costs					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,150	3,860	3,930	4,010	4,090
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	200,260	273,090	157,960	157,960	157,960
Communications & Computing	119,760	119,760	116,260	116,260	116,260
CAPITAL CHARGES					
Depreciation	424,740	421,890	246,680	196,410	113,250
GROSS EXPENDITURE	750,910	818,600	524,830	474,640	391,560
INCOME					
Shared Services Income	(1,000)	(1,500)	(1,500)	(1,500)	(1,500)
Customer & Client Receipts	0	(170)	(51,000)	(61,000)	(61,000)
Use of Earmarked Reserve	0	(73,630)	0	0	0
Recharge of Central Computer Costs	(779,010)	(743,470)	(523,330)	(473,140)	(390,060)
GROSS INCOME	(780,010)	(818,770)	(575,830)	(535,640)	(452,560)
NET EXPENDITURE/(INCOME)	(29,100)	(170)	(51,000)	(61,000)	(61,000)

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A341 PRINT MANAGEMENT					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	38,000	37,000	37,000	37,000	37,000
Printer Contract Costs	30,980	30,980	30,980	30,980	30,980
Communications & Computing	4,800	4,800	4,800	4,800	4,800
GROSS EXPENDITURE	73,780	72,780	72,780	72,780	72,780
<u>INCOME</u>					
Recharges to Directorates for Print Management	(73,780)	(72,780)	(72,780)	(72,780)	(72,780)
GROSS INCOME	(73,780)	(72,780)	(72,780)	(72,780)	(72,780)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P135 COMMON SERVICES	(87,170)	19,660	(31,800)	(41,420)	(41,520)

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION					
R500 Elections and Electoral Register					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	33,080	38,510	41,330	40,990	41,250
Indirect Employee Expenses	0	620	590	590	590
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,000	2,000	2,000	2,000	2,000
Electoral Registration & Election Expenses	157,190	96,790	190,690	122,350	122,350
Communications & Computing	0	1,700	1,700	1,700	1,700
Grants & Subscriptions	0	22,780	0	0	0
Miscellaneous Expenses	200	170	180	190	200
SUPPORT SERVICES					
Financial Services	1,230	1,410	1,410	1,440	1,440
Chief Executive	17,750	16,500	16,300	16,520	16,510
Facilities Management	0	1,220	1,180	1,240	1,240
Worcestershire Hub	7,580	7,330	6,960	7,030	7,110
Corporate Support Services	12,650	17,460	16,690	17,120	17,170
Departmental Administrative Expenses	21,680	20,720	20,720	20,280	19,880
GROSS EXPENDITURE	253,360	227,210	299,750	231,450	231,440
INCOME					
Other Grants, Reimbursements & Contributions	0	(22,780)	(64,080)	(50,000)	(100,000)
Customer & Client Receipts	(900)	(2,330)	(1,020)	(1,020)	(1,020)
Fees and Charges - Compounded Inflation	0	0	0	(120)	(240)
Use of Earmarked Reserve	0	(10,000)	(66,370)	0	0
GROSS INCOME	(900)	(35,110)	(131,470)	(51,140)	(101,260)
NET EXPENDITURE/(INCOME)	252,460	192,100	168,280	180,310	130,180
Total P136 ELECTIONS AND ELECTORAL REGISTRATION	252,460	192,100	168,280	180,310	130,180

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION					
R505 Committee Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	155,490	152,210	156,950	162,020	165,470
Indirect Employee Expenses	0	150	100	100	100
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	13,010	12,070	12,400	12,620	12,810
SUPPLIES & SERVICES					
Catering	3,000	2,000	2,000	2,000	2,000
Printing, Stationery & General Office Expenses	7,800	6,000	6,000	6,000	6,000
Communications & Computing	2,630	2,630	2,630	2,630	2,630
SUPPORT SERVICES					
Departmental Administrative Expenses	129,900	117,840	113,360	115,390	115,010
GROSS EXPENDITURE	311,830	292,900	293,440	300,760	304,020
INCOME					
Customer & Client Receipts	(110)	(110)	(120)	(120)	(120)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
GROSS INCOME	(110)	(110)	(120)	(130)	(140)
NET EXPENDITURE/(INCOME)	311,720	292,790	293,320	300,630	303,880
Total P137 COMMITTEE ADMINISTRATION	311,720	292,790	293,320	300,630	303,880

CHIEF EXECUTIVE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION					
R515 Legal Services Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	195,020	192,920	191,490	197,540	199,270
Vacancy Savings	(2,360)	(1,170)	(2,350)	(2,360)	(2,370)
Indirect Employee Expenses	5,630	5,840	5,090	5,170	5,290
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	22,750	21,130	21,710	22,080	22,420
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	400	300	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,290	1,150	1,150	1,150	1,150
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	3,350	2,850	2,850	2,850	2,850
Services	6,000	9,920	6,000	6,000	6,000
Communications & Computing Expenses	27,170	23,970	20,820	20,600	18,850
	390	200	200	200	200
Grants & Subscriptions	19,950	19,950	19,950	19,950	19,950
Subscriptions	550	550	550	550	550
SUPPORT SERVICES					
Financial Services	31,710	24,910	24,100	24,580	24,500
Convenor Recharges	330	330	350	360	370
Human Resources	2,500	2,570	2,590	2,610	2,600
Economic Prosperity and Place	0	1,220	1,330	1,370	1,390
Land Charges	0	490	490	510	510
Corporate Support Services	68,230	72,450	72,910	74,540	74,660
GROSS EXPENDITURE	383,210	379,880	369,830	378,300	378,790
INCOME					
Customer & Client Receipts	(17,510)	(18,500)	(19,430)	(19,430)	(19,430)
Fees and Charges - Compounded Inflation	0	0	0	(930)	(1,860)
Recharges to Other Services	(367,650)	(357,380)	(351,260)	(359,700)	(360,160)
Use of Earmarked Reserve	0	(3,920)	0	0	0
GROSS INCOME	(385,160)	(379,800)	(370,690)	(380,060)	(381,450)
NET EXPENDITURE/(INCOME)	(1,950)	80	(860)	(1,760)	(2,660)
Total P140 LEGAL SERVICES ADMINISTRATION	(1,950)	80	(860)	(1,760)	(2,660)

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P142 CORPORATE COSTS					
A370 LICENCE FEES					
R525 Licence Fees					
EXPENDITURE					
EMPLOYEE COSTS					
Indirect Employee Expenses	800	800	800	800	800
GROSS EXPENDITURE	800	800	800	800	800
NET EXPENDITURE/(INCOME)	800	800	800	800	800
Total P142 CORPORATE COSTS	800	800	800	800	800

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE					
R700 Chief Executive's Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	445,230	436,080	440,800	451,160	456,910
Vacancy Savings	(5,790)	(2,750)	(5,530)	(5,560)	(5,590)
Indirect Employee Expenses	6,720	5,370	5,640	5,810	6,040
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	72,150	18,110	18,610	18,930	19,220
TRANSPORT RELATED EXPENDITURE					
Public Transport	1,000	1,800	1,000	1,000	1,000
Car Allowances	3,300	2,000	2,000	2,000	2,000
SUPPLIES & SERVICES					
Catering	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	3,050	3,100	3,100	3,100	3,100
Services	3,060	3,040	3,040	3,040	3,040
Communications & Computing Expenses	82,200	59,630	46,140	45,500	42,050
Grants & Subscriptions	3,140	2,000	2,000	2,000	2,000
Corporate Membership of Bodies	500	500	500	500	500
	18,600	18,600	18,600	18,600	18,600
SUPPORT SERVICES					
Financial Services	23,390	36,130	35,290	36,050	36,000
Legal Services	11,220	11,060	10,560	10,870	10,890
Convenor Recharges	790	720	690	710	730
Human Resources	6,070	5,640	5,160	5,180	5,180
Economic Prosperity and Place	0	1,400	1,390	1,440	1,440
Corporate Support Services	44,470	70,760	71,320	72,730	72,690
GROSS EXPENDITURE	720,100	674,190	661,310	674,060	676,800
INCOME					
Recharges to Other Services	(692,790)	(655,990)	(660,820)	(673,550)	(676,230)
Recharges	(2,550)	0	0	0	0
Use of Earmarked Reserve	(17,810)	(8,980)	0	0	0
GROSS INCOME	(713,150)	(664,970)	(660,820)	(673,550)	(676,230)
NET EXPENDITURE/(INCOME)	6,950	9,220	490	510	570
Total P205 CHIEF EXECUTIVE	6,950	9,220	490	510	570

CHIEF EXECUTIVE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS					
R335 Central Corporate Costs					
R341 Contribution re. Loss On Housing Advances					
EXPENDITURE					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	1,452,600	1,452,600	1,614,200	1,830,440	2,024,970
Vacancy Savings	(22,150)	0	0	0	0
Reduction in Pay Award Assumption	(110,000)	0	0	0	0
Pension Costs - Future Service Increase	31,470	0	0	0	0
Pension Costs - Unfunded Benefits	523,740	516,000	516,000	516,000	516,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	34,640	49,690	50,580	51,510	52,560
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	9,590	0	0	0	0
Services	0	26,450	26,450	26,450	26,450
Bank Charges & Commission	46,450	40,770	34,550	32,290	32,140
Audit Fees/Inspection Fees	75,000	75,250	78,080	77,250	81,240
Housing Act Advances (Surplus)/Deficit for Year	3,700	3,360	3,130	3,190	3,180
Parish Localism Fund	0	0	26,000	0	0
Miscellaneous Expenses	200,000	250,000	0	0	0
Community Transfer of Assets and Services	(10,000)	0	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	66,000	66,000	66,000	66,000	66,000
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	5,180	0	0	0	0
SUPPORT SERVICES					
Legal Services	0	490	490	510	500
Procurement Gains Target	(25,000)	0	0	0	0
GROSS EXPENDITURE	2,281,220	2,480,610	2,415,480	2,603,640	2,803,040
INCOME					
Use of Earmarked Reserve	0	(36,000)	0	0	0
GROSS INCOME	0	(36,000)	0	0	0
NET EXPENDITURE/(INCOME)	2,281,220	2,444,610	2,415,480	2,603,640	2,803,040

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses (All Directorates)	461,220	440,940	436,960	448,600	452,290
SUPPORT SERVICES					
Departmental Administrative Expenses	394,290	357,430	344,810	348,870	344,420
GROSS EXPENDITURE	855,510	798,370	781,770	797,470	796,710
NET EXPENDITURE/(INCOME)	855,510	798,370	781,770	797,470	796,710

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A510 CORPORATE COSTS					
R726 Wyre Forest Forward					
EXPENDITURE					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	(312,250)	0	(143,360)	(279,820)	(232,320)
GROSS EXPENDITURE	(312,250)	0	(143,360)	(279,820)	(232,320)
NET EXPENDITURE/(INCOME)	(312,250)	0	(143,360)	(279,820)	(232,320)
Total P233 CORPORATE COSTS	2,824,480	3,242,980	3,053,890	3,121,290	3,367,430

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P235 PARTNERSHIPS AND EQUALITIES					
A501 WYRE FOREST MATTERS					
R721 External Funding - Wyre Forest Matters					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	12,620	15,620	15,840	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	50	0	0	0
Car Allowances	400	350	350	0	0
SUPPLIES & SERVICES					
Catering	50	0	0	0	0
Printing, Stationery & General Office Expenses	15,370	6,940	100	0	0
Miscellaneous Expenses	0	16,290	0	0	0
GROSS EXPENDITURE	28,440	39,250	16,290	0	0
INCOME					
Use of Earmarked Reserve	(28,440)	(39,250)	(16,290)	0	0
GROSS INCOME	(28,440)	(39,250)	(16,290)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

CHIEF EXECUTIVE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY					
R755 Shared Emergency Planning and Business Continuity					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	41,440	41,470	41,970	43,330	43,710
Indirect Employee Expenses	130	130	130	130	130
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	0	3,440	3,530	3,590	3,650
TRANSPORT RELATED EXPENDITURE					
Public Transport	300	300	300	300	300
Car Allowances	500	500	500	500	500
SUPPLIES & SERVICES					
Catering	300	300	300	300	300
Printing, Stationery & General Office Expenses	280	280	280	280	280
Responsibilities of Civil Contingencies	15,000	0	0	0	0
Communications & Computing Expenses	180	200	170	170	170
Miscellaneous Expenses	1,000	1,000	1,000	1,000	1,000
	0	10,000	15,000	15,000	15,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	4,050	4,030	4,060	4,060	4,060
GROSS EXPENDITURE	63,180	61,650	67,240	68,660	69,100
INCOME					
Shared Services Income	(27,630)	(27,650)	(27,980)	(28,890)	(29,140)
Use of Earmarked Reserve	(15,000)	(15,000)	(10,000)	(15,000)	(15,000)
GROSS INCOME	(42,630)	(42,650)	(37,980)	(43,890)	(44,140)
NET EXPENDITURE/(INCOME)	20,550	19,000	29,260	24,770	24,960
Total P235 PARTNERSHIPS AND EQUALITIES	20,550	19,000	29,260	24,770	24,960

CHIEF EXECUTIVE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS					
R735 Corporate Communications					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	54,340	53,950	55,020	56,700	57,190
Indirect Employee Expenses	0	420	420	420	420
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	0	9,060	9,300	9,460	9,610
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	26,320	26,420	26,420	26,420	26,420
Publicity and Promotion / Consultation	5,000	3,000	3,000	3,000	3,000
Communications & Computing	0	630	550	550	550
SUPPORT SERVICES					
Corporate Support Services	1,000	3,050	3,100	3,110	3,130
Departmental Administrative Expenses	35,620	29,020	27,570	28,060	27,560
GROSS EXPENDITURE	122,280	125,550	125,380	127,720	127,880
NET EXPENDITURE/(INCOME)	122,280	125,550	125,380	127,720	127,880
Total P240 COMMUNICATIONS	122,280	125,550	125,380	127,720	127,880

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE	912,350	858,140	910,900	942,200	984,160
A002 TRADE WASTE COLLECTION	(129,140)	(36,210)	(62,920)	(76,990)	(92,610)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	968,050	942,470	915,490	916,340	915,970
A010 RECYCLING ACTIVITIES	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
	1,740,260	1,753,400	1,752,470	1,770,550	1,796,520
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES	(474,010)	(487,660)	(467,680)	(477,070)	(473,830)
A146 CIVIL ENFORCEMENT	119,270	90,750	88,460	89,640	90,420
A235 ENVIRONMENTAL ENFORCEMENT	61,640	56,900	56,660	57,420	57,540
	(293,100)	(340,010)	(322,560)	(330,010)	(325,870)
P015 CEMETERIES					
A030 CEMETERY	159,070	148,800	148,750	149,320	150,000
	159,070	148,800	148,750	149,320	150,000
P021 EVENTS AND TOWN HALL					
A036 LEISURE DEVELOPMENT	109,060	92,340	91,090	91,790	91,770
A110 STOURPORT COMMUNITY CENTRE	7,480	7,460	7,470	7,480	7,510
A170 TOWN HALL, KIDDERMINSTER	260,700	340,290	325,990	322,360	308,370
	377,240	440,090	424,550	421,630	407,650
P025 PLAY DEVELOPMENT					
A040 PLAY DEVELOPMENT	88,540	69,680	69,030	70,970	68,950
	88,540	69,680	69,030	70,970	68,950
P030 MUSEUM AND TIC					
A045 BEWDLEY TOURIST INFORMATION CENTRE	53,950	62,910	62,770	63,760	63,630
A050 MUSEUM STORE	22,510	49,300	51,640	52,370	52,690
A055 BEWDLEY MUSEUM	253,010	258,140	261,970	267,050	269,820
A200 GUILDHALL, BEWDLEY	20,670	18,720	18,680	19,050	19,350
	350,140	389,070	395,060	402,230	405,490
P032 ARTS DEVELOPMENT					
A065 ARTS DEVELOPMENT	76,040	72,850	72,050	72,560	72,600
	76,040	72,850	72,050	72,560	72,600
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST GLADES LEISURE CENTRE	909,580	888,870	891,640	422,230	(7,760)
A075 STOURPORT SPORTS CENTRE	361,170	359,260	354,660	260,840	0
A076 BEWDLEY LEISURE CENTRE	47,830	41,880	42,170	42,620	43,060
A080 STOURPORT SPORTS CLUB	16,440	17,630	29,410	29,980	30,310
	1,335,020	1,307,640	1,317,880	755,670	65,610
P037 SPORTS DEVELOPMENT					
A094 SPORTS DEVELOPMENT	95,370	81,020	81,580	82,360	82,410
A095 SPORTIVATE	0	0	0	0	0
A096 PHYSICAL ACTIVITY	0	0	0	0	0
A102 BEST FOOT FORWARD	0	0	0	0	0
A103 COMMUNITY DEVELOPMENT	2,140	(5,310)	(10,380)	(15,310)	(15,330)
A106 THE DANCE PROJECT	0	0	0	0	0
	97,510	75,710	71,200	67,050	67,080

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	344,580	309,760	334,840	320,550	320,970
	344,580	309,760	334,840	320,550	320,970
P040 ALLOTMENTS					
A120 ALLOTMENTS	1,850	1,590	1,590	1,630	1,630
	1,850	1,590	1,590	1,630	1,630
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES	161,300	139,020	144,020	148,700	150,290
A085 SPORTS PITCHES AND FACILITIES	97,670	72,100	70,930	70,960	71,730
A125 PARKS AND GREEN SPACES	856,470	865,150	864,970	856,970	845,470
A150 STREET FURNITURE AND NAMEPLATES	62,530	37,830	32,840	32,860	32,850
A155 HIGHWAYS GENERAL CLEANSING	657,490	633,460	659,670	676,370	679,710
A160 HIGHWAYS MAINTENANCE OF VERGES	65,370	58,580	58,550	59,790	61,120
A165 HIGHWAYS RESIDUAL FUNCTION	2,790	2,470	2,460	2,540	2,540
	1,903,620	1,808,610	1,833,440	1,848,190	1,843,710
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER	27,690	72,080	72,320	73,540	74,570
	27,690	72,080	72,320	73,540	74,570
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE	(27,040)	930	1,070	(1,520)	(5,050)
A221 GARAGE HOLDING ACCOUNT	(650)	(2,450)	(7,600)	(9,890)	(12,060)
	(27,690)	(1,520)	(6,530)	(11,410)	(17,110)
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	(13,190)	7,950	20,250	20,630	20,710
	(13,190)	7,950	20,250	20,630	20,710
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY	179,620	161,880	163,340	164,200	164,170
A496 EXTERNAL FUNDING	0	0	0	0	0
	179,620	161,880	163,340	164,200	164,170
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY	42,520	43,680	34,740	1,770	1,780
	42,520	43,680	34,740	1,770	1,780
P225 CORPORATE COSTS					
A382 CORPORATE COSTS	51,400	46,380	44,670	44,670	44,670
	51,400	46,380	44,670	44,670	44,670
Total S11 COMMUNITY WELL-BEING AND ENVIRONMENT	6,441,120	6,367,640	6,427,090	5,843,740	5,163,130

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
R001 Waste Transfer Station					
R002 Domestic Waste					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	550,160	581,360	599,380	628,520	664,540
Vacancy Savings	(6,930)	(3,260)	(6,570)	(6,600)	(6,640)
Indirect Employee Expenses	2,760	2,730	2,830	2,830	2,830
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,660	3,420	3,480	3,540	3,620
Cleaning & Domestic Supplies	46,120	46,120	46,240	46,820	47,430
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	233,870	200,100	202,920	205,800	209,490
Transport Insurance	15,010	15,730	17,160	18,070	18,850
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,000	0	0	0	0
Equipment, Furniture & Materials - External	2,200	400	400	400	400
Equipment, Furniture & Materials - Trade Bins	20,000	30,000	30,000	30,000	30,000
Clothing, Uniforms and Laundry	4,000	4,000	4,000	4,000	4,000
Services	2,000	4,200	4,450	4,700	4,700
Services - Other	9,100	9,100	9,100	9,100	9,100
Communications & Computing	940	1,890	1,890	1,890	1,890
Grants & Subscriptions	3,750	3,750	3,950	3,950	3,950
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Health Authorities	26,000	26,000	26,000	26,000	26,000
Private Contractors	300	300	300	300	300
SUPPORT SERVICES					
Financial Services	1,570	1,630	1,610	1,640	1,660
Convenor Recharges	1,690	1,700	1,790	1,850	1,910
Human Resources	14,060	14,400	14,590	14,660	14,630
Corporate Support Services	40,340	0	0	0	0
Departmental Administrative Expenses	46,410	51,840	48,440	47,100	46,360
CAPITAL CHARGES					
Depreciation	139,410	105,220	129,500	134,350	140,670
GROSS EXPENDITURE	1,160,420	1,100,630	1,141,460	1,178,920	1,225,690
INCOME					
Customer & Client Receipts	(2,400)	(8,400)	(3,500)	(5,000)	(5,000)
Fees and Charges - Compounded Inflation	0	0	0	(2,500)	(5,000)
Trade Waste Income	(21,000)	(50,000)	(52,500)	(52,500)	(52,500)
Recharges	(224,670)	(184,090)	(174,560)	(176,720)	(179,030)
GROSS INCOME	(248,070)	(242,490)	(230,560)	(236,720)	(241,530)
NET EXPENDITURE/(INCOME)	912,350	858,140	910,900	942,200	984,160

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A002 TRADE WASTE COLLECTION					
R003 Trade Waste Collection					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	67,890	83,790	84,670	87,180	87,890
Vacancy Savings	0	(390)	(800)	(800)	(800)
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	16,430	29,360	29,910	30,480	31,140
Transport Insurance	40	1,210	1,320	1,390	1,450
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Trade Bins	10,000	10,000	10,000	10,000	10,000
Services - WCC Tipping Cost	135,960	195,000	200,850	206,880	213,080
Communications & Computing	0	840	840	840	840
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	120,000	90,000	80,000	80,000	80,000
SUPPORT SERVICES					
Financial Services	0	1,680	1,660	1,690	1,690
Legal Services	860	830	830	850	870
Convenor Recharges	210	210	220	230	240
Departmental Administrative Expenses	0	11,470	10,670	10,450	10,290
CAPITAL CHARGES					
Depreciation	18,330	18,330	18,330	18,330	18,330
GROSS EXPENDITURE	369,720	442,330	438,500	447,520	455,020
INCOME					
Fees and Charges - Compounded Inflation	0	0	0	(22,820)	(45,640)
Trade Waste Income	(482,190)	(456,400)	(479,220)	(479,220)	(479,220)
Recharges	(16,670)	(22,140)	(22,200)	(22,470)	(22,770)
GROSS INCOME	(498,860)	(478,540)	(501,420)	(524,510)	(547,630)
NET EXPENDITURE/(INCOME)	(129,140)	(36,210)	(62,920)	(76,990)	(92,610)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A005 KERBSIDE RECYCLING (RECYCLED)					
R005 Garden Waste Collection Service					
R010 Kerbside Recycling					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	570,620	563,420	563,940	569,530	572,830
Vacancy Savings	(6,480)	(3,020)	(6,080)	(6,120)	(6,150)
Indirect Employee Expenses	2,650	2,630	2,720	2,720	2,720
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,660	3,420	3,480	3,540	3,620
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	168,070	174,010	177,090	180,240	183,980
Transport Insurance	7,000	8,470	9,240	9,730	10,150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	7,000	7,000	7,000	7,000
Equipment, Furniture & Materials - External	5,200	1,700	1,700	1,700	1,700
Clothing, Uniforms and Laundry	4,000	4,000	400	400	400
Printing, Stationery & General Office Expenses	2,920	2,920	2,920	2,920	2,920
Services	7,740	7,620	7,740	7,850	7,970
Communications & Computing	1,190	1,190	1,190	1,190	1,190
Expenses	450	100	100	100	100
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	32,000	32,000	32,000	32,000	32,000
SUPPORT SERVICES					
Financial Services	0	2,520	2,490	2,530	2,550
Convenor Recharges	1,690	1,700	1,790	1,840	1,910
Human Resources	13,520	13,840	14,030	14,100	14,070
Corporate Support Services	540	0	0	0	0
Departmental Administrative Expenses	67,520	55,130	51,590	50,160	49,340
CAPITAL CHARGES					
Depreciation - Containers & Lids	94,670	95,630	88,070	88,070	88,070
Depreciation - Vehicles	112,990	112,990	106,120	106,120	106,120
GROSS EXPENDITURE	1,091,450	1,087,270	1,067,530	1,075,620	1,082,490
INCOME					
Customer & Client Receipts	(123,400)	(144,800)	(152,040)	(152,040)	(152,040)
Fees and Charges - Compounded Inflation	0	0	0	(7,240)	(14,480)
GROSS INCOME	(123,400)	(144,800)	(152,040)	(159,280)	(166,520)
NET EXPENDITURE/(INCOME)	968,050	942,470	915,490	916,340	915,970

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A010 RECYCLING ACTIVITIES					
R015 Bottle Banks					
R018 Paper					
EXPENDITURE					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	1,000	1,000	1,000	1,000	1,000
GROSS EXPENDITURE	1,000	1,000	1,000	1,000	1,000
INCOME					
Other Grants, Reimbursements & Contributions	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
GROSS INCOME	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
NET EXPENDITURE/(INCOME)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
Total P001 WASTE COLLECTION	1,740,260	1,753,400	1,752,470	1,770,550	1,796,520

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES					
R185 Car Parks General					
R187 Surface Car Parks					
R188 Market Street Car Park					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	205,470	210,450	210,210	214,490	217,090
Vacancy Savings	(1,110)	(550)	(1,110)	(1,110)	(1,120)
Indirect Employee Expenses	19,800	15,340	16,840	17,650	18,530
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	16,380	16,380	16,790	17,210	17,640
Repairs, Alterations & Maintenance of Grounds	54,900	52,730	52,760	52,890	53,040
Energy Costs	3,710	1,310	1,350	1,390	1,430
Rents	10,000	10,000	0	0	0
Non-Domestic Rates	164,820	163,590	168,510	173,540	178,780
Water Services	10,000	10,000	10,000	10,000	10,000
Apportionment of Expenses of Operational Buildings	4,320	2,500	2,550	2,590	2,640
Cleaning & Domestic Supplies	144,400	144,010	144,400	146,190	148,100
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,740	2,860	2,890	2,920	2,980
Transport Insurance	1,000	1,210	1,320	1,390	1,450
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	36,040	41,740	41,740	41,740	41,740
Clothing, Uniforms and Laundry	3,000	2,000	2,000	2,000	2,000
Printing, Stationery & General Office Expenses	3,070	2,140	2,140	2,140	2,140
Services	25,630	27,960	28,020	28,040	28,090
Communications & Computing	5,650	5,740	5,740	5,740	5,740
Grants & Subscriptions	200	300	300	300	300
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	49,000	55,000	55,000	55,000	55,000
Wychavon District Council	2,030	2,000	2,030	2,060	2,090
SUPPORT SERVICES					
Financial Services	15,150	11,970	10,000	9,960	9,940
Legal Services	3,270	6,010	7,770	8,960	8,930
Convenor Recharges	280	280	300	310	320
Human Resources	2,160	2,220	2,240	2,260	2,250
Facilities Management	1,040	1,020	970	890	920
Land Charges	440	490	490	510	510
Worcestershire Hub	19,670	17,670	15,570	15,920	15,900
Corporate Support Services	3,680	0	0	0	0
Departmental Administrative Expenses	36,100	31,680	29,580	28,650	28,200
CAPITAL CHARGES					
Depreciation	870	0	3,340	6,440	6,440
GROSS EXPENDITURE	843,710	838,050	833,740	850,070	861,070

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES (CONTINUED)					
R185 Car Parks General					
R187 Surface Car Parks					
R188 Market Street Car Park					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
INCOME					
Customer & Client Receipts	0	(11,720)	(11,720)	(11,720)	(11,720)
Management Fee Weavers Wharf	(118,000)	(129,000)	(129,000)	(129,000)	(129,000)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(953,410)	(935,710)	(905,710)	(923,710)	(923,710)
Season Tickets	(120,000)	(141,300)	(147,750)	(147,750)	(147,750)
Excess Charge Tickets	(74,000)	(55,250)	(55,250)	(55,250)	(55,250)
Senior Citizen Concessionary Passes	(7,100)	(6,500)	(6,500)	(6,500)	(6,500)
Fees and Charges - Compounded Inflation	0	0	0	(6,450)	(12,900)
Recharges to Other Services	(21,250)	(23,180)	(21,330)	(21,440)	(21,550)
Recharges	(23,360)	(22,450)	(23,560)	(24,720)	(25,920)
GROSS INCOME	(1,317,720)	(1,325,710)	(1,301,420)	(1,327,140)	(1,334,900)
NET EXPENDITURE/(INCOME)	(474,010)	(487,660)	(467,680)	(477,070)	(473,830)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A146 CIVIL ENFORCEMENT					
R193 Civil Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	128,600	121,540	123,410	126,030	127,220
Vacancy Savings	(1,150)	(590)	(1,190)	(1,190)	(1,200)
Indirect Employee Expenses	1,100	1,240	1,330	1,390	1,440
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,680	0	0	0	0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	6,320	8,720	8,850	9,000	9,180
Transport Insurance	2,000	2,420	2,640	2,780	2,900
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,000	1,000	1,000	1,000	1,000
Clothing, Uniforms and Laundry	2,300	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	1,800	1,400	1,400	1,400	1,400
Communications & Computing	6,000	6,630	6,630	6,630	6,630
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Wychavon District Council	46,230	36,500	36,520	36,550	36,570
SUPPORT SERVICES					
Financial Services	12,860	8,680	7,160	7,100	7,060
Convenor Recharges	280	280	300	310	320
Human Resources	2,160	2,220	2,240	2,260	2,250
Worcestershire Hub	4,380	4,190	3,710	3,730	3,770
Departmental Administrative Expenses	33,960	21,240	19,770	19,090	18,780
GROSS EXPENDITURE	255,520	216,970	215,270	217,580	218,820
INCOME					
Customer & Client Receipts	(80,000)	(70,000)	(70,000)	(70,000)	(70,000)
Recharges to Other Services	(56,250)	(56,220)	(56,810)	(57,940)	(58,400)
GROSS INCOME	(136,250)	(126,220)	(126,810)	(127,940)	(128,400)
NET EXPENDITURE/(INCOME)	119,270	90,750	88,460	89,640	90,420

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A235 ENVIRONMENTAL ENFORCEMENT					
R260 Environmental Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	28,670	28,260	29,000	29,910	30,160
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,840	2,820	2,870	2,920	2,980
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,070	2,030	2,050	2,060	2,090
Transport Insurance	1,000	1,210	1,320	1,390	1,450
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	200	200	200	200	200
Services	600	600	600	600	600
Communications & Computing	430	560	560	560	560
SUPPORT SERVICES					
Legal Services	0	2,480	2,500	2,580	2,580
Departmental Administrative Expenses	27,430	21,160	19,980	19,620	19,340
GROSS EXPENDITURE	64,240	59,320	59,080	59,840	59,960
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,600)	(2,420)	(2,420)	(2,420)	(2,420)
GROSS INCOME	(2,600)	(2,420)	(2,420)	(2,420)	(2,420)
NET EXPENDITURE/(INCOME)	61,640	56,900	56,660	57,420	57,540
Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT	(293,100)	(340,010)	(322,560)	(330,010)	(325,870)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P015 CEMETERIES					
A030 CEMETERY					
R040 Cemetery					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	9,010	10,580	11,300	11,580	11,710
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	9,070	9,250	9,480	9,720	9,960
Repairs, Alterations & Maintenance of Grounds	101,300	98,830	99,100	100,320	101,640
Energy Costs	2,060	1,060	1,090	1,120	1,160
Non-Domestic Rates	2,620	2,500	2,580	2,650	2,730
Water Services	460	0	0	0	0
Fixtures & Fittings	190	130	130	130	130
Cleaning & Domestic Supplies	1,730	1,580	1,580	1,600	1,620
Premises Insurance	2,100	1,940	1,960	2,050	2,170
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	340	340	340	340	340
Clothing, Uniforms and Laundry	0	30	30	30	30
Printing, Stationery & General Office Expenses	100	30	30	30	30
Services	6,000	6,080	6,080	6,080	6,080
Communications & Computing	280	280	280	280	280
Grants & Subscriptions	500	500	500	500	500
Miscellaneous Expenses	1,250	1,250	1,250	1,250	1,250
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
S136 Contribution - Broome Parish Council	370	370	180	0	0
S136 Contribution - Churchill & Blakedown Parish	370	370	180	0	0
S136 Contribution - Rock Parish Council	370	370	180	0	0
S136 Contribution - Bewdley Town Council	1,400	1,400	710	0	0
S136 Contribution - Stourport Town Council	5,650	5,650	2,850	0	0
S136 Contribution - Rushock Parish Council	370	370	180	0	0
S136 Contribution - Wolverley & Cookley Parish	630	630	330	0	0
S136 Contribution - Kidderminster Foreign Parish	370	370	180	0	0
S136 Contribution - Upper Arley Parish Council	370	370	180	0	0
S136 Contribution - Chaddesley Corbett Parish Council	370	370	180	0	0
S136 Contribution - Stone Parish Council	370	370	180	0	0
S214(B) Contributions - St Georges Church, Kidderminster	370	370	180	0	0
S214(B) Contributions - St Johns Church, Kidderminster	370	370	180	0	0
SUPPORT SERVICES					
Financial Services	680	1,240	1,230	1,250	1,270
Legal Services	1,140	5,230	5,280	5,420	5,420
Facilities Management	1,550	1,510	1,450	1,330	1,370
Corporate Support Services	1,630	0	0	0	0
Departmental Administrative Expenses	8,530	7,920	13,570	19,180	19,190
CAPITAL CHARGES					
Depreciation	13,950	13,940	13,940	13,940	13,940
GROSS EXPENDITURE	175,870	175,600	176,890	178,800	180,820

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P015 CEMETERIES					
A030 CEMETERY (CONTINUED)					
R040 Cemetery					
INCOME					
Customer & Client Receipts	(16,800)	(26,800)	(28,140)	(28,140)	(28,140)
Fees and Charges - Compounded Inflation	0	0	0	(1,340)	(2,680)
GROSS INCOME	(16,800)	(26,800)	(28,140)	(29,480)	(30,820)
NET EXPENDITURE/(INCOME)	159,070	148,800	148,750	149,320	150,000
Total P015 CEMETERIES	159,070	148,800	148,750	149,320	150,000

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P021 EVENTS AND TOWN HALL					
A036 LEISURE DEVELOPMENT					
R175 Events					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	43,880	38,730	39,150	40,200	40,550
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	3,030	3,030	3,030	3,030	3,030
Services	12,000	12,000	12,000	12,000	12,000
Sponsorship and Competitions	5,730	5,730	5,730	5,730	5,730
Dance Festival	6,500	6,500	6,500	6,500	6,500
SoTA Initiative - Xmas Events	0	10,000	0	0	0
SUPPORT SERVICES					
Corporate Support Services	9,790	10,790	11,030	11,220	11,200
Departmental Administrative Expenses	40,130	27,560	25,650	25,110	24,760
GROSS EXPENDITURE	121,060	114,340	103,090	103,790	103,770
INCOME					
Other Grants, Reimbursements & Contributions	0	(10,000)	0	0	0
Customer & Client Receipts	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)
Dance Festival	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
GROSS INCOME	(12,000)	(22,000)	(12,000)	(12,000)	(12,000)
NET EXPENDITURE/(INCOME)	109,060	92,340	91,090	91,790	91,770

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P021 EVENTS AND TOWN HALL					
A110 STOURPORT COMMUNITY CENTRE					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	400	400	400	400	400
Premises Insurance	390	370	380	390	420
CAPITAL CHARGES					
Depreciation	7,090	7,090	7,090	7,090	7,090
GROSS EXPENDITURE	7,880	7,860	7,870	7,880	7,910
<u>INCOME</u>					
Customer & Client Receipts	(400)	(400)	(400)	(400)	(400)
GROSS INCOME	(400)	(400)	(400)	(400)	(400)
NET EXPENDITURE/(INCOME)	7,480	7,460	7,470	7,480	7,510

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P021 EVENTS AND TOWN HALL					
A170 TOWN HALL, KIDDERMINSTER					
R215 Town Hall, Kidderminster					
R216 Management of Kidderminster Town Hall					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	111,770	119,810	115,950	119,100	120,180
Indirect Employee Expenses	0	770	810	850	890
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	64,970	89,720	65,810	67,330	68,910
Repairs, Alterations & Maintenance of Grounds	560	560	560	570	580
Energy Costs	43,160	48,720	50,100	51,440	52,970
Rents	6,300	150	150	1,650	150
Non-Domestic Rates	27,540	27,350	28,170	29,020	29,890
Water Services	10,140	10,140	10,140	10,140	10,140
Fixtures & Fittings	3,770	3,770	3,770	3,770	3,770
Apportionment of Expenses of Operational Buildings	0	19,190	29,830	30,310	30,810
Cleaning & Domestic Supplies	32,330	26,080	26,140	26,420	26,720
Premises Insurance	15,000	13,750	14,060	14,740	15,490
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	160	160	160	160	160
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,600	2,840	2,840	2,840	2,840
Catering	1,500	1,440	1,440	1,440	1,440
Clothing, Uniforms and Laundry	1,200	700	700	700	700
Printing, Stationery & General Office Expenses	5,510	8,140	8,140	8,140	8,140
Services	3,250	3,910	3,840	3,930	4,050
Communications & Computing	1,310	840	840	840	840
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	1,500	19,000	19,000	19,000	19,000
Other Agencies	460	460	460	460	460
SUPPORT SERVICES					
Financial Services	340	480	470	480	490
Convenor Recharges	0	250	190	190	200
Human Resources	0	1,950	1,410	1,410	1,420
Facilities Management	0	10,030	9,820	10,180	10,150
Corporate Support Services	10,060	17,010	16,930	17,050	17,040
Departmental Administrative Expenses	38,670	32,470	30,260	30,270	29,900
CAPITAL CHARGES					
Depreciation	92,870	93,290	93,290	93,290	93,290
GROSS EXPENDITURE	474,970	552,980	535,280	545,720	550,620

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P021 EVENTS AND TOWN HALL					
A170 TOWN HALL, KIDDERMINSTER (CONTINUED)					
R215 Town Hall, Kidderminster					
R216 Management of Kidderminster Town Hall					
INCOME					
Customer & Client Receipts	(61,480)	(79,080)	(102,010)	(112,040)	(127,080)
Fees and Charges - Compounded Inflation	0	0	0	(2,130)	(4,260)
Recharges to Other Services	(33,500)	(11,860)	(12,000)	(12,380)	(12,480)
Recharges	(119,290)	(103,930)	(95,280)	(96,810)	(98,430)
Use of Earmarked Reserve	0	(17,820)	0	0	0
GROSS INCOME	(214,270)	(212,690)	(209,290)	(223,360)	(242,250)
NET EXPENDITURE/(INCOME)	260,700	340,290	325,990	322,360	308,370
Total P021 EVENTS AND TOWN HALL	377,240	440,090	424,550	421,630	407,650

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P025 PLAY DEVELOPMENT					
A040 PLAY DEVELOPMENT					
R050 Playleadership					
R055 Summer Playschemes					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	42,320	36,240	36,680	39,140	37,600
Indirect Employee Expenses	60	40	30	40	40
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,000	1,000	1,000	1,000	1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	500	500	500	500
Printing, Stationery & General Office Expenses	1,000	1,000	1,000	1,000	1,000
Communications & Computing	230	160	130	130	130
Grants & Subscriptions	12,710	13,010	12,200	12,200	12,200
SUPPORT SERVICES					
Corporate Support Services	14,650	11,920	12,070	12,260	12,240
Departmental Administrative Expenses	23,370	13,920	13,060	12,680	12,560
GROSS EXPENDITURE	95,840	77,790	76,670	78,950	77,270
INCOME					
Customer & Client Receipts	(7,300)	(7,300)	(7,640)	(7,640)	(7,640)
Fees and Charges - Compounded Inflation	0	0	0	(340)	(680)
Use of Earmarked Reserve	0	(810)	0	0	0
GROSS INCOME	(7,300)	(8,110)	(7,640)	(7,980)	(8,320)
NET EXPENDITURE/(INCOME)	88,540	69,680	69,030	70,970	68,950
Total P025 PLAY DEVELOPMENT	88,540	69,680	69,030	70,970	68,950

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A045 BEWDLEY TOURIST INFORMATION CENTRE					
R711 Bewdley Tourist Information Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	49,050	42,210	42,790	43,580	43,920
Indirect Employee Expenses	360	1,330	1,410	1,470	1,530
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,000	1,000	1,030	1,050	1,080
Energy Costs	1,550	860	880	890	920
Non-Domestic Rates	1,400	1,390	1,430	1,470	1,520
Fixtures & Fittings	180	80	80	80	80
Apportionment of Expenses of Operational Buildings	0	4,120	4,200	4,280	4,370
Cleaning & Domestic Supplies	2,660	2,710	2,720	2,750	2,780
TRANSPORT RELATED EXPENDITURE					
Car Allowances	0	200	200	200	200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	890	890	890	890	890
Clothing, Uniforms and Laundry	400	400	400	400	400
Printing, Stationery & General Office Expenses	1,850	2,150	2,150	2,150	2,150
Services	480	1,590	1,590	1,590	1,590
Communications & Computing	650	10,970	9,610	9,520	8,750
SUPPORT SERVICES					
Financial Services	810	1,230	1,210	1,230	1,220
Convenor Recharges	110	140	150	160	160
Human Resources	850	1,110	1,130	1,130	1,140
Economic Prosperity and Place	0	1,060	1,050	1,070	1,080
Corporate Support Services	1,650	0	0	0	0
CAPITAL CHARGES					
Depreciation	5,060	5,100	5,100	5,100	5,100
GROSS EXPENDITURE	68,950	78,540	78,020	79,010	78,880
INCOME					
Customer & Client Receipts	(15,000)	(15,630)	(15,250)	(15,250)	(15,250)
GROSS INCOME	(15,000)	(15,630)	(15,250)	(15,250)	(15,250)
NET EXPENDITURE/(INCOME)	53,950	62,910	62,770	63,760	63,630

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A050 MUSEUM STORE					
R060 Museum Store					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	10,400	14,680	15,340	15,820	15,950
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,710	1,710	1,750	1,800	1,840
Energy Costs	620	200	210	210	220
Rents	27,240	27,240	27,240	27,240	27,240
Fixtures & Fittings	260	440	440	440	440
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,460	1,460	1,460	1,460	1,460
Services	2,860	2,760	3,030	3,170	3,340
Communications & Computing	450	450	450	450	450
SUPPORT SERVICES					
Corporate Support Services	1,610	1,730	1,720	1,780	1,750
GROSS EXPENDITURE	46,610	50,670	51,640	52,370	52,690
INCOME					
Customer & Client Receipts	(24,100)	(1,370)	0	0	0
GROSS INCOME	(24,100)	(1,370)	0	0	0
NET EXPENDITURE/(INCOME)	22,510	49,300	51,640	52,370	52,690

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM					
R065 Bewdley Museum					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	115,450	117,260	120,440	123,800	124,770
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	24,430	37,410	25,040	25,660	26,300
Repairs, Alterations & Maintenance of Grounds	6,120	6,480	6,500	6,580	6,660
Energy Costs	12,210	12,780	13,160	13,560	13,960
Rents	150	150	150	150	150
Water Services	3,680	3,710	3,710	3,710	3,710
Fixtures & Fittings	760	730	730	730	730
Cleaning & Domestic Supplies	8,200	7,970	7,990	8,060	8,150
Premises Insurance	9,590	9,130	9,270	9,720	10,210
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	7,960	9,280	8,960	8,960	8,960
Clothing, Uniforms and Laundry	600	600	600	600	600
Printing, Stationery & General Office Expenses	4,530	7,140	6,530	6,530	6,530
Services	13,350	14,240	12,880	12,960	13,060
Communications & Computing	700	570	450	450	450
Grants & Subscriptions	7,790	13,050	7,310	7,310	7,310
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	90	90	90	90	90
SUPPORT SERVICES					
Financial Services	1,490	1,240	1,230	1,250	1,240
Legal Services	950	940	940	980	970
Convenor Recharges	220	220	240	240	250
Facilities Management	3,090	4,040	3,890	3,540	3,640
Corporate Support Services	12,350	21,000	21,370	21,750	21,710
Departmental Administrative Expenses	9,410	4,100	3,820	3,750	3,700
CAPITAL CHARGES					
Depreciation	33,840	34,140	34,140	34,140	34,140
GROSS EXPENDITURE	276,960	306,270	289,440	294,520	297,290
INCOME					
Other Grants, Reimbursements & Contributions	0	(800)	0	0	0
Customer & Client Receipts	(23,950)	(33,890)	(27,470)	(27,470)	(27,470)
Use of Earmarked Reserve	0	(13,440)	0	0	0
GROSS INCOME	(23,950)	(48,130)	(27,470)	(27,470)	(27,470)
NET EXPENDITURE/(INCOME)	253,010	258,140	261,970	267,050	269,820

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A200 GUILDHALL, BEWDLEY					
R223 Guildhall Bewdley					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	5,710	3,290	3,390	3,430	3,480
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	6,930	8,280	7,100	7,280	7,460
Energy Costs	3,200	5,300	5,460	5,620	5,790
Non-Domestic Rates	4,480	4,430	4,570	4,700	4,840
Water Services	1,200	1,200	1,200	1,200	1,200
Fixtures & Fittings	70	20	20	20	20
Cleaning & Domestic Supplies	3,350	2,480	2,490	2,510	2,540
Premises Insurance	3,890	3,600	3,660	3,830	4,040
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	30	30	30	30	30
Communications & Computing	30	30	30	30	30
SUPPORT SERVICES					
Corporate Support Services	2,400	1,010	1,010	1,020	1,040
Departmental Administrative Expenses	4,410	4,010	3,740	3,800	3,750
CAPITAL CHARGES					
Depreciation	7,610	7,610	7,610	7,610	7,610
GROSS EXPENDITURE	43,310	41,290	40,310	41,080	41,830
INCOME					
Customer & Client Receipts	(660)	(660)	(660)	(660)	(660)
Recharges	(21,980)	(20,560)	(20,970)	(21,370)	(21,820)
Use of Earmarked Reserve	0	(1,350)	0	0	0
GROSS INCOME	(22,640)	(22,570)	(21,630)	(22,030)	(22,480)
NET EXPENDITURE/(INCOME)	20,670	18,720	18,680	19,050	19,350
Total P030 MUSEUM AND TIC	350,140	389,070	395,060	402,230	405,490

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P032 ARTS DEVELOPMENT					
A065 ARTS DEVELOPMENT					
R075 Arts Development					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	26,240	27,640	28,000	28,760	29,030
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	120	0	0	0
Printing, Stationery & General Office Expenses	2,340	2,340	2,340	2,340	2,340
Services	440	440	450	460	460
Partnership Funding	3,110	3,110	3,110	3,110	3,110
Kidderminster Arts Festival	5,000	42,210	5,000	5,000	5,000
Arts Activities	9,070	9,070	9,070	9,070	9,070
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	70	0	0	0	0
SUPPORT SERVICES					
Legal Services	950	940	920	940	950
Corporate Support Services	8,300	7,750	7,880	7,970	7,950
Departmental Administrative Expenses	23,020	19,060	17,780	17,410	17,190
GROSS EXPENDITURE	78,540	112,680	74,550	75,060	75,100
INCOME					
Other Grants, Reimbursements & Contributions	0	(35,110)	0	0	0
Customer & Client Receipts	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Use of Earmarked Reserve	0	(2,220)	0	0	0
GROSS INCOME	(2,500)	(39,830)	(2,500)	(2,500)	(2,500)
NET EXPENDITURE/(INCOME)	76,040	72,850	72,050	72,560	72,600
Total P032 ARTS DEVELOPMENT	76,040	72,850	72,050	72,560	72,600

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST GLADES LEISURE CENTRE					
R080 Wyre Forest Glades Leisure Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	8,160	8,170	8,270	8,510	14,130
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	31,910	11,910	42,490	43,620	76,090
Repairs, Alterations & Maintenance of Grounds	2,510	3,600	3,610	1,830	0
Premises Insurance	18,290	17,280	17,970	18,840	26,040
SUPPLIES & SERVICES					
Services	0	8,790	0	0	0
Grants & Subscriptions	2,970	2,970	2,970	2,970	2,970
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	501,800	503,360	515,170	269,240	0
Plant Replacement Programme	60,000	60,000	20,000	40,000	0
SUPPORT SERVICES					
Corporate Support Services	680	0	0	0	0
Departmental Administrative Expenses	7,800	6,120	5,700	5,580	9,060
CAPITAL CHARGES					
Depreciation	275,460	275,460	275,460	275,460	351,580
GROSS EXPENDITURE	909,580	897,660	891,640	666,050	479,870
INCOME					
Customer & Client Receipts	0	0	0	(243,820)	(487,630)
Use of Earmarked Reserve	0	(8,790)	0	0	0
GROSS INCOME	0	(8,790)	0	(243,820)	(487,630)
NET EXPENDITURE/(INCOME)	909,580	888,870	891,640	422,230	(7,760)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A075 STOURPORT SPORTS CENTRE					
R085 Stourport Sports Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	5,270	5,280	5,340	5,500	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	8,940	8,940	18,900	19,390	0
Repairs, Alterations & Maintenance of Grounds	3,310	3,480	3,490	1,770	0
Premises Insurance	5,760	5,440	5,650	5,930	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	226,050	226,050	231,480	118,520	0
Plant Replacement Programme	30,000	30,000	10,000	30,000	0
SUPPORT SERVICES					
Corporate Support Services	680	0	0	0	0
Departmental Administrative Expenses	5,040	3,950	3,680	3,610	0
CAPITAL CHARGES					
Depreciation	76,120	76,120	76,120	76,120	0
GROSS EXPENDITURE	361,170	359,260	354,660	260,840	0
NET EXPENDITURE/(INCOME)	361,170	359,260	354,660	260,840	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A076 BEWDLEY LEISURE CENTRE					
R140 Bewdley Leisure Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,990	1,990	2,020	2,070	2,090
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	5,360	5,360	5,490	5,630	5,770
Repairs, Alterations & Maintenance of Grounds	8,620	8,500	8,520	8,630	8,740
Premises Insurance	1,050	990	1,030	1,070	1,130
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	9,170	9,170	9,390	9,620	9,850
Plant Replacement Programme	5,000	5,000	5,000	5,000	5,000
SUPPORT SERVICES					
Legal Services	0	1,080	1,100	1,120	1,130
Corporate Support Services	680	0	0	0	0
Departmental Administrative Expenses	1,900	1,490	1,390	1,360	1,340
CAPITAL CHARGES					
Depreciation	16,790	16,790	16,790	16,790	16,790
GROSS EXPENDITURE	50,560	50,370	50,730	51,290	51,840
INCOME					
Customer & Client Receipts	(2,730)	(8,490)	(8,560)	(8,670)	(8,780)
GROSS INCOME	(2,730)	(8,490)	(8,560)	(8,670)	(8,780)
NET EXPENDITURE/(INCOME)	47,830	41,880	42,170	42,620	43,060

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A080 STOURPORT SPORTS CLUB					
R090 Stourport Sports Club					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	8,400	8,400	8,500	8,780	8,860
SUPPLIES & SERVICES					
Grants & Subscriptions	0	0	12,080	12,390	12,700
SUPPORT SERVICES					
Legal Services	0	2,940	2,970	3,050	3,070
Departmental Administrative Expenses	8,040	6,290	5,860	5,760	5,680
GROSS EXPENDITURE	16,440	17,630	29,410	29,980	30,310
NET EXPENDITURE/(INCOME)	16,440	17,630	29,410	29,980	30,310
Total P034 SPORTS AND PHYSICAL RECREATION	1,335,020	1,307,640	1,317,880	755,670	65,610

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A094 SPORTS DEVELOPMENT					
R123 'Xpression'					
R125 Sports Development					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	34,920	33,580	32,860	33,820	34,150
PREMISES RELATED EXPENDITURE					
Rents	500	500	500	500	500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	240	240	240	240	240
Printing, Stationery & General Office Expenses	3,870	3,870	3,870	3,870	3,870
Services	330	330	330	330	330
Communications & Computing	50	50	50	50	50
Grants & Subscriptions	10,220	6,120	5,820	5,690	3,820
Miscellaneous Expenses	4,780	2,780	4,780	4,780	4,780
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution to Worcs Sports Partnership	3,690	3,690	3,690	3,690	3,690
SUPPORT SERVICES					
Corporate Support Services	12,200	10,420	10,570	10,770	10,740
Departmental Administrative Expenses	30,970	21,740	20,870	20,490	20,240
GROSS EXPENDITURE	101,770	83,320	83,580	84,230	82,410
INCOME					
Other Grants, Reimbursements & Contributions	0	(300)	0	0	0
Use of Earmarked Reserve	(6,400)	(2,000)	(2,000)	(1,870)	0
GROSS INCOME	(6,400)	(2,300)	(2,000)	(1,870)	0
NET EXPENDITURE/(INCOME)	95,370	81,020	81,580	82,360	82,410

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A095 SPORTIVATE					
R110 Sportivate					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	0	1,520	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	2,720	0	0	0
GROSS EXPENDITURE	0	4,240	0	0	0
INCOME					
Other Grants, Reimbursements & Contributions	0	(2,300)	0	0	0
Use of Earmarked Reserve	0	(1,940)	0	0	0
GROSS INCOME	0	(4,240)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A096 PHYSICAL ACTIVITY					
R130 Physical Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	14,040	820	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,080	0	0	0	0
Printing, Stationery & General Office Expenses	200	26,590	0	0	0
Services	0	4,000	0	0	0
Activity Referral Scheme Expenditure	0	3,400	0	0	0
Miscellaneous Expenses	5,700	8,390	0	0	0
GROSS EXPENDITURE	23,020	43,200	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(8,980)	(10,860)	0	0	0
Use of Earmarked Reserve	(14,040)	(32,340)	0	0	0
GROSS INCOME	(23,020)	(43,200)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A102 BEST FOOT FORWARD					
R126 Best Foot Forward					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	910	0	0	0
GROSS EXPENDITURE	0	910	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	0	(910)	0	0	0
GROSS INCOME	0	(910)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	5,460	2,100	2,130	2,200	2,210
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	400	400	400	400
SUPPORT SERVICES					
Worcestershire Hub	1,060	620	620	650	640
Departmental Administrative Expenses	5,220	1,570	1,470	1,440	1,420
GROSS EXPENDITURE	12,140	4,690	4,620	4,690	4,670
<u>INCOME</u>					
Customer & Client Receipts	(10,000)	(10,000)	(15,000)	(20,000)	(20,000)
GROSS INCOME	(10,000)	(10,000)	(15,000)	(20,000)	(20,000)
NET EXPENDITURE/(INCOME)	2,140	(5,310)	(10,380)	(15,310)	(15,330)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A106 THE DANCE PROJECT					
R129 The Dance Project					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	690	0	0	0	0
Services	1,000	0	0	0	0
Miscellaneous Expenses	6,000	14,090	0	0	0
GROSS EXPENDITURE	7,690	14,090	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	(7,690)	(14,090)	0	0	0
GROSS INCOME	(7,690)	(14,090)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P037 SPORTS DEVELOPMENT	97,510	75,710	71,200	67,050	67,080

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE					
R163 Nature Reserves					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	152,680	157,590	140,210	124,620	125,410
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	62,660	77,850	71,800	59,480	60,030
Energy Costs	150	150	150	160	160
Water Services	100	100	100	100	100
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	9,520	8,880	8,960	9,060	9,180
Transport Insurance	2,000	2,420	2,640	2,780	2,900
Car Allowances	400	440	440	440	440
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	14,360	36,730	5,860	2,600	2,600
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	4,560	4,560	4,560	4,560	4,560
Services	2,480	22,410	2,480	2,520	2,560
Communications & Computing	1,310	1,310	1,020	1,020	1,020
Grants & Subscriptions	12,500	58,530	2,500	2,500	2,500
Miscellaneous Expenses	800	800	800	800	800
SUPPORT SERVICES					
Economic Prosperity and Place	10,770	4,200	0	0	0
Worcestershire Hub	600	700	730	730	750
Corporate Support Services	11,270	16,560	16,730	17,220	17,380
Departmental Administrative Expenses	120,530	90,610	84,730	81,730	80,400
CAPITAL CHARGES					
Depreciation	3,420	2,430	7,590	10,660	10,670
GROSS EXPENDITURE	411,110	487,270	352,300	321,980	322,460
INCOME					
Other Grants, Reimbursements & Contributions	(47,000)	(82,310)	0	0	0
Customer & Client Receipts	(1,310)	(1,310)	(1,370)	(1,370)	(1,370)
Fees and Charges - Compounded Inflation	0	0	0	(60)	(120)
Use of Earmarked Reserve	(18,220)	(93,890)	(16,090)	0	0
GROSS INCOME	(66,530)	(177,510)	(17,460)	(1,430)	(1,490)
NET EXPENDITURE/(INCOME)	344,580	309,760	334,840	320,550	320,970
Total P039 COUNTRYSIDE AND CONSERVATION SERVICE	344,580	309,760	334,840	320,550	320,970

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P040 ALLOTMENTS					
A120 ALLOTMENTS					
R155 Allotments					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	1,850	1,170	1,170	1,190	1,200
SUPPORT SERVICES					
Legal Services	0	420	420	440	430
GROSS EXPENDITURE	1,850	1,590	1,590	1,630	1,630
NET EXPENDITURE/(INCOME)	1,850	1,590	1,590	1,630	1,630
Total P040 ALLOTMENTS	1,850	1,590	1,590	1,630	1,630

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES					
R035 Public Conveniences					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	56,260	49,860	50,850	51,570	51,940
Vacancy Savings	(690)	(240)	(490)	(500)	(500)
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	29,780	56,970	30,600	31,280	31,950
Energy Costs	7,000	3,960	4,080	4,200	4,330
Non-Domestic Rates	14,350	13,760	13,570	13,980	14,420
Water Services	21,200	16,010	16,010	16,010	16,010
Cleaning & Domestic Supplies	4,290	2,400	2,400	2,400	2,400
Premises Insurance	2,350	840	860	890	950
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	6,630	5,530	5,640	5,760	5,900
Transport Insurance	1,000	1,210	1,320	1,390	1,450
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,600	6,600	6,600	6,600	6,600
Clothing, Uniforms and Laundry	400	400	2,180	2,180	2,180
Services	(3,800)	72,860	2,240	2,240	2,240
Communications & Computing	(10)	40	40	40	40
SUPPORT SERVICES					
Financial Services	0	1,680	1,660	1,690	1,690
Convenor Recharges	190	190	200	210	220
Facilities Management	1,550	1,510	1,450	1,330	1,370
Community Well-Being and Environment	8,910	0	0	0	0
Departmental Administrative Expenses	8,350	8,420	7,980	7,850	7,800
CAPITAL CHARGES					
Depreciation	18,830	18,820	18,820	18,820	18,820
Depreciation - Vehicles	0	0	0	3,000	3,000
GROSS EXPENDITURE	183,190	260,820	166,010	170,940	172,810
INCOME					
Customer & Client Receipts	(1,050)	(1,150)	(1,150)	(1,150)	(1,150)
Recharges	(20,840)	(20,780)	(20,840)	(21,090)	(21,370)
Use of Earmarked Reserve	0	(99,870)	0	0	0
GROSS INCOME	(21,890)	(121,800)	(21,990)	(22,240)	(22,520)
NET EXPENDITURE/(INCOME)	161,300	139,020	144,020	148,700	150,290

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A085 SPORTS PITCHES AND FACILITIES					
R095 Sports Pitches and Facilities					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	11,280	870	910	940	940
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,450	31,350	10,250	10,510	10,770
Repairs, Alterations & Maintenance of Grounds	25,800	20,430	20,490	20,740	21,010
Energy Costs	4,250	1,930	810	840	860
Non-Domestic Rates	15,800	9,160	2,760	2,840	2,930
Water Services	1,400	0	0	0	0
Fixtures & Fittings	990	630	0	0	0
Cleaning & Domestic Supplies	3,880	3,320	0	0	0
Premises Insurance	1,250	1,190	1,210	1,260	1,340
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,400	0	0	0	0
Clothing, Uniforms and Laundry	300	0	0	0	0
Communications & Computing	40	0	0	0	0
SUPPORT SERVICES					
Financial Services	680	400	400	410	410
Legal Services	7,700	5,630	5,630	6,730	6,770
Facilities Management	1,550	1,020	970	890	920
Corporate Support Services	1,630	0	0	0	0
Departmental Administrative Expenses	10,790	650	630	620	600
CAPITAL CHARGES					
Depreciation	26,880	26,870	26,870	25,180	25,180
GROSS EXPENDITURE	127,070	103,450	70,930	70,960	71,730
INCOME					
Customer & Client Receipts	(29,400)	0	0	0	0
Use of Earmarked Reserve	0	(31,350)	0	0	0
GROSS INCOME	(29,400)	(31,350)	0	0	0
NET EXPENDITURE/(INCOME)	97,670	72,100	70,930	70,960	71,730

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A125 PARKS AND GREEN SPACES					
R160 Parks and Green Spaces					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	94,590	121,610	126,720	131,870	134,340
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	30,660	23,310	21,230	21,750	22,300
Repairs, Alterations & Maintenance of Grounds	436,910	418,170	419,220	424,050	429,230
Energy Costs	3,400	4,750	4,890	5,040	5,190
Rents	690	700	700	700	700
Non-Domestic Rates	2,160	2,140	2,200	2,270	2,340
Water Services	9,110	9,400	9,400	9,400	9,400
Fixtures & Fittings	300	30	30	30	30
Apportionment of Expenses of Operational Buildings	0	10,950	11,140	11,350	11,580
Cleaning & Domestic Supplies	29,970	29,940	30,020	30,390	30,770
Premises Insurance	1,070	1,360	1,370	1,440	1,520
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	3,760	4,420	4,490	4,550	4,640
Transport Insurance	1,000	1,210	1,320	1,390	1,450
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	32,300	48,000	36,150	36,150	36,150
Printing, Stationery & General Office Expenses	500	500	500	500	500
Advertising	2,300	2,300	2,300	2,300	2,300
Services	4,770	6,000	6,220	6,330	6,470
Communications & Computing	700	700	700	700	700
SUPPORT SERVICES					
Financial Services	1,560	3,400	3,380	3,440	3,430
Legal Services	9,100	11,180	11,240	11,580	11,600
Facilities Management	2,580	2,530	2,440	2,210	2,270
Economic Prosperity and Place	10,770	4,200	0	0	0
Land Charges	440	490	490	510	510
Worcestershire Hub	1,200	700	710	730	720
Corporate Support Services	14,210	0	0	0	0
Departmental Administrative Expenses	90,490	90,730	85,810	84,720	84,410
CAPITAL CHARGES					
Depreciation	102,180	106,710	106,200	87,470	66,820
GROSS EXPENDITURE	886,720	905,430	888,870	880,870	869,370
INCOME					
Other Grants, Reimbursements & Contributions	(1,000)	(13,020)	0	0	0
Customer & Client Receipts	(29,250)	(24,660)	(23,900)	(23,900)	(23,900)
Use of Earmarked Reserve	0	(2,600)	0	0	0
GROSS INCOME	(30,250)	(40,280)	(23,900)	(23,900)	(23,900)
NET EXPENDITURE/(INCOME)	856,470	865,150	864,970	856,970	845,470

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A150 STREET FURNITURE AND NAMEPLATES					
R195 Street Furniture and Nameplates					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	7,210	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	47,450	37,050	32,050	32,050	32,050
Communications & Computing	300	0	0	0	0
SUPPORT SERVICES					
Worcestershire Hub	670	780	790	810	800
Departmental Administrative Expenses	6,900	0	0	0	0
GROSS EXPENDITURE	62,530	37,830	32,840	32,860	32,850
NET EXPENDITURE/(INCOME)	62,530	37,830	32,840	32,860	32,850

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A155 HIGHWAYS GENERAL CLEANSING					
R200 Highways General Cleansing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	494,560	469,850	479,120	492,010	497,690
Vacancy Savings	(5,000)	(2,610)	(5,250)	(5,280)	(5,300)
Indirect Employee Expenses	2,320	2,390	2,480	2,500	2,520
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,790	10,730	10,930	11,130	11,360
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	129,930	138,620	140,610	142,670	145,300
Direct Transport Costs - Plant	0	150	150	150	150
Transport Insurance	18,000	21,780	23,760	25,020	26,100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - External	12,400	12,400	12,400	12,400	12,400
Clothing, Uniforms and Laundry	4,000	4,000	4,000	4,000	4,000
Printing, Stationery & General Office Expenses	200	0	0	0	0
Services	29,050	28,460	28,910	29,360	29,820
Lengthsman Scheme	6,500	6,030	0	0	0
Communications & Computing Expenses	300	1,000	1,000	1,000	1,000
	80	0	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	4,000	10,000	5,000	5,000	5,000
SUPPORT SERVICES					
Financial Services	0	840	830	840	860
Convenor Recharges	1,410	1,480	1,570	1,620	1,670
Human Resources	10,820	11,620	11,780	11,840	11,820
Worcestershire Hub	4,920	3,690	2,820	2,840	2,830
Corporate Support Services	4,110	0	0	0	0
Departmental Administrative Expenses	49,670	43,580	40,870	39,900	39,420
CAPITAL CHARGES					
Depreciation - Vehicles	84,680	84,690	111,750	117,670	116,750
GROSS EXPENDITURE	867,740	848,700	872,730	894,670	903,390
INCOME					
Customer & Client Receipts	(65,350)	(69,200)	(68,660)	(68,660)	(68,660)
Fees and Charges - Compounded Inflation	0	0	0	(3,460)	(6,920)
Recharges	(144,400)	(144,010)	(144,400)	(146,180)	(148,100)
Use of Earmarked Reserve	(500)	(2,030)	0	0	0
GROSS INCOME	(210,250)	(215,240)	(213,060)	(218,300)	(223,680)
NET EXPENDITURE/(INCOME)	657,490	633,460	659,670	676,370	679,710

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A160 HIGHWAYS MAINTENANCE OF VERGES					
R205 Highways Maintenance Of Verges					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	102,470	99,850	100,120	101,360	102,690
SUPPORT SERVICES					
Worcestershire Hub	600	300	0	0	0
GROSS EXPENDITURE	103,070	100,150	100,120	101,360	102,690
INCOME					
Income - External Works	(37,700)	(41,570)	(41,570)	(41,570)	(41,570)
GROSS INCOME	(37,700)	(41,570)	(41,570)	(41,570)	(41,570)
NET EXPENDITURE/(INCOME)	65,370	58,580	58,550	59,790	61,120

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A165 HIGHWAYS RESIDUAL FUNCTION					
R210 Highways Residual Functions					
EXPENDITURE					
SUPPORT SERVICES					
Legal Services	950	940	940	980	970
Economic Prosperity and Place	1,840	1,530	1,520	1,560	1,570
GROSS EXPENDITURE	2,790	2,470	2,460	2,540	2,540
NET EXPENDITURE/(INCOME)	2,790	2,470	2,460	2,540	2,540
Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES	1,903,620	1,808,610	1,833,440	1,848,190	1,843,710

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER					
R225 Green Street Depot					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	12,550	0	0	0	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	36,560	36,470	37,290	38,140	38,990
Repairs, Alterations & Maintenance of Grounds	6,620	6,620	6,630	6,680	6,740
Energy Costs	28,820	33,030	33,950	34,840	35,890
Rents	150	160	160	160	160
Non-Domestic Rates	43,420	43,140	44,430	45,770	47,140
Water Services	16,500	16,500	16,500	16,500	16,500
Fixtures & Fittings	3,860	1,930	1,930	1,930	1,930
Cleaning & Domestic Supplies	22,870	19,650	19,700	19,920	20,160
Premises Insurance	8,080	6,990	7,020	7,360	7,740
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	40	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	400	400	400	400
Catering	300	240	240	240	240
Services	4,010	2,010	2,010	2,010	2,010
Communications & Computing	2,100	2,100	2,100	2,100	2,100
SUPPORT SERVICES					
Facilities Management	0	14,310	13,940	13,980	14,010
Property Services	0	1,530	1,510	1,550	1,530
Corporate Support Services	3,350	500	500	510	510
Departmental Administrative Expenses	11,780	0	0	0	0
CAPITAL CHARGES					
Depreciation	32,170	33,560	33,560	33,560	33,560
GROSS EXPENDITURE	233,580	219,140	221,870	225,650	229,610
INCOME					
Customer & Client Receipts	(25,000)	(9,500)	(9,500)	(9,500)	(9,500)
Recharges	(180,890)	(137,560)	(140,050)	(142,610)	(145,540)
GROSS INCOME	(205,890)	(147,060)	(149,550)	(152,110)	(155,040)
NET EXPENDITURE/(INCOME)	27,690	72,080	72,320	73,540	74,570
Total P065 PROPERTY	27,690	72,080	72,320	73,540	74,570

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE					
R236 Grounds Maintenance Holding Account					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	485,580	491,160	494,930	507,040	512,790
Vacancy Savings	(6,700)	(2,680)	(5,400)	(5,430)	(5,450)
Indirect Employee Expenses	3,010	2,630	2,730	2,740	2,750
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	15,940	20,020	20,020	20,020	20,020
Energy Costs	560	0	0	0	0
Rents	0	120	120	120	120
Non-Domestic Rates	1,440	1,400	1,440	1,490	1,530
Apportionment of Expenses of Operational Buildings	5,250	3,760	3,830	3,900	3,980
Premises Insurance	350	0	0	0	0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	150,990	87,400	88,390	89,540	91,010
Direct Transport Costs - Plant	7,000	12,000	12,000	12,000	12,000
Transport Insurance	20,000	24,200	26,400	27,800	29,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - External	46,870	68,330	62,440	65,120	35,470
Clothing, Uniforms and Laundry	6,400	6,400	6,400	6,400	6,400
Services	15,390	15,150	15,390	15,640	15,890
Communications & Computing	5,090	5,100	5,100	5,100	5,100
Miscellaneous Expenses	80	0	0	0	0
SUPPORT SERVICES					
Financial Services	0	1,680	1,660	1,690	1,690
Convenor Recharges	2,000	1,780	1,870	1,930	2,000
Human Resources	15,400	13,900	14,100	14,160	14,130
Corporate Support Services	5,410	5,410	5,410	5,410	5,410
Departmental Administrative Expenses	12,070	58,720	55,000	53,980	53,480
CAPITAL CHARGES					
Depreciation - Vehicles	41,490	34,360	44,780	38,440	69,990
GROSS EXPENDITURE	833,620	850,840	856,610	867,090	877,310
INCOME					
Other Grants, Reimbursements & Contributions	(6,850)	(12,000)	(12,000)	(12,000)	(12,000)
Customer & Client Receipts	0	(1,600)	(5,160)	(5,160)	(5,160)
Fees and Charges - Compounded Inflation	0	0	0	(3,560)	(7,120)
Schools	(22,720)	(26,500)	(26,500)	(26,500)	(26,500)
Other External Works	(49,080)	(42,270)	(42,270)	(42,270)	(42,270)
Trees and Woodlands	(900)	(900)	(900)	(900)	(900)
Recharges	(781,110)	(766,640)	(768,710)	(778,220)	(788,410)
GROSS INCOME	(860,660)	(849,910)	(855,540)	(868,610)	(882,360)
NET EXPENDITURE/(INCOME)	(27,040)	930	1,070	(1,520)	(5,050)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A221 GARAGE HOLDING ACCOUNT					
R229 Garage Holding Account					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	114,970	130,330	131,190	137,560	140,330
Vacancy Savings	(1,300)	(490)	(980)	(980)	(990)
Indirect Employee Expenses	420	310	330	330	330
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,920	14,960	15,230	15,510	15,830
Premises Insurance	660	680	710	740	790
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	21,240	26,290	26,960	27,660	28,420
Transport Insurance	1,000	1,210	1,320	1,390	1,450
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Fuel	350,820	310,130	308,240	320,630	327,470
Equipment, Furniture & Materials - External	173,000	188,090	188,090	188,090	188,090
Clothing, Uniforms and Laundry	400	1,020	1,020	1,020	1,020
Printing, Stationery & General Office Expenses	0	50	50	50	50
Services	1,140	440	450	460	470
Communications & Computing	2,500	3,140	3,140	3,140	3,140
Grants & Subscriptions	0	680	680	680	680
SUPPORT SERVICES					
Financial Services	0	1,680	1,660	1,690	1,690
Convenor Recharges	280	210	220	230	240
Human Resources	2,160	1,660	1,680	1,700	1,690
Corporate Support Services	44,730	0	0	0	0
Departmental Administrative Expenses	7,670	43,110	40,120	39,260	38,670
CAPITAL CHARGES					
Depreciation - Vehicles	17,620	16,090	19,360	9,580	9,370
GROSS EXPENDITURE	745,230	739,590	739,470	748,740	758,740
INCOME					
Customer & Client Receipts	(37,810)	(58,500)	(61,430)	(61,430)	(61,430)
Fees and Charges - Compounded Inflation	0	0	0	(2,930)	(5,860)
Recharges	(708,070)	(683,540)	(685,640)	(694,270)	(703,510)
GROSS INCOME	(745,880)	(742,040)	(747,070)	(758,630)	(770,800)
NET EXPENDITURE/(INCOME)	(650)	(2,450)	(7,600)	(9,890)	(12,060)
Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS	(27,690)	(1,520)	(6,530)	(11,410)	(17,110)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
R900 Community Well-Being and Environment Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,166,450	1,152,700	1,165,000	1,198,500	1,211,300
Vacancy Savings	(12,960)	(7,450)	(15,010)	(15,090)	(15,160)
Indirect Employee Expenses	72,360	87,240	95,810	100,170	104,760
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	158,070	94,620	96,810	98,540	100,310
TRANSPORT RELATED EXPENDITURE					
Public Transport	340	250	250	250	250
Car Allowances	4,500	4,000	4,000	4,000	4,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,400	1,100	2,400	2,400	2,400
Catering	400	400	400	400	400
Clothing, Uniforms and Laundry	200	200	200	200	200
Printing, Stationery & General Office Expenses	11,990	13,930	13,930	12,160	12,160
Services	18,030	24,670	18,550	18,550	18,560
Communications & Computing Expenses	201,100	247,390	207,530	183,860	168,750
Grants & Subscriptions	6,790	5,790	6,790	6,790	6,790
SUPPORT SERVICES					
Financial Services	113,750	122,230	116,710	118,550	118,320
Legal Services	15,760	21,630	15,750	12,440	12,470
Convenor Recharges	2,000	2,500	2,620	2,710	2,790
Human Resources	15,390	19,490	19,780	19,860	19,860
Economic Prosperity and Place	0	700	700	720	720
Land Charges	440	490	490	510	510
Worcestershire Hub	33,610	31,700	28,780	29,420	29,350
Corporate Support Services	79,680	48,350	47,930	48,830	48,760
GROSS EXPENDITURE	1,890,650	1,872,280	1,829,770	1,844,120	1,847,850
INCOME					
Recharges to Other Services	(1,880,670)	(1,835,090)	(1,786,060)	(1,799,340)	(1,802,260)
Recharges	(23,170)	(23,120)	(23,460)	(24,150)	(24,880)
Use of Earmarked Reserve	0	(6,120)	0	0	0
GROSS INCOME	(1,903,840)	(1,864,330)	(1,809,520)	(1,823,490)	(1,827,140)
NET EXPENDITURE/(INCOME)	(13,190)	7,950	20,250	20,630	20,710
Total P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	(13,190)	7,950	20,250	20,630	20,710

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY					
R715 Community Safety					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	51,280	47,970	48,530	50,010	50,420
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	550	550	550	550	550
Services	390	380	420	430	460
Closed Circuit Television	75,410	89,410	78,410	78,410	78,410
Community Safety	2,930	2,000	2,000	2,000	2,000
SUPPORT SERVICES					
Departmental Administrative Expenses	49,060	35,920	33,430	32,800	32,330
GROSS EXPENDITURE	179,620	176,230	163,340	164,200	164,170
INCOME					
Other Grants, Reimbursements & Contributions	0	(12,000)	0	0	0
Customer & Client Receipts	0	(350)	0	0	0
Use of Earmarked Reserve	0	(2,000)	0	0	0
GROSS INCOME	0	(14,350)	0	0	0
NET EXPENDITURE/(INCOME)	179,620	161,880	163,340	164,200	164,170

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P215 CRIME AND DISORDER ACT 1998					
A496 EXTERNAL FUNDING					
R716 Community Safety Partnership					
R717 Building Safer Communities					
R718 Integrated Offender Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	21,490	53,290	27,450	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	350	160	10	0	0
Car Allowances	700	720	300	0	0
SUPPLIES & SERVICES					
Communications & Computing Expenses	50 780	50 560	0 0	0 0	0 0
Grants & Subscriptions	0	219,150	0	0	0
GROSS EXPENDITURE	23,370	273,930	27,760	0	0
INCOME					
Other Grants, Reimbursements & Contributions	(23,370)	(169,240)	0	0	0
Use of Earmarked Reserve	0	(104,690)	(27,760)	0	0
GROSS INCOME	(23,370)	(273,930)	(27,760)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P215 CRIME AND DISORDER ACT 1998	179,620	161,880	163,340	164,200	164,170

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY					
R720 Community Strategy					
EXPENDITURE					
SUPPLIES & SERVICES					
Community Leadership Fund	42,000	42,000	33,000	0	0
SUPPORT SERVICES					
Corporate Support Services	520	1,680	1,740	1,770	1,780
GROSS EXPENDITURE	42,520	43,680	34,740	1,770	1,780
NET EXPENDITURE/(INCOME)	42,520	43,680	34,740	1,770	1,780
Total P220 COMMUNITY STRATEGY	42,520	43,680	34,740	1,770	1,780

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P225 CORPORATE COSTS					
A382 CORPORATE COSTS					
R732 Assistance to Other Bodies					
R740 Corporate Costs					
EXPENDITURE					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	51,400	46,380	44,670	44,670	44,670
GROSS EXPENDITURE	51,400	46,380	44,670	44,670	44,670
NET EXPENDITURE/(INCOME)	51,400	46,380	44,670	44,670	44,670
Total P225 CORPORATE COSTS	51,400	46,380	44,670	44,670	44,670

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A195 LOAD STREET, BEWDLEY	4,190	11,150	1,330	1,220	1,110
A245 OTHER INDUSTRIAL ESTATES	(131,470)	(246,460)	(93,720)	(92,780)	(92,240)
A250 HOOBROOK ENTERPRISE CENTRE	(49,890)	(26,310)	(41,830)	(40,300)	(38,960)
A255 OTHER PROPERTY	(44,220)	(42,670)	(44,990)	(40,850)	(35,460)
	(221,390)	(304,290)	(179,210)	(172,710)	(165,550)
P138 LAND CHARGES					
A355 LAND CHARGES	(39,220)	(33,660)	(44,570)	(43,000)	(42,790)
	(39,220)	(33,660)	(44,570)	(43,000)	(42,790)
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION	338,200	260,900	298,370	302,460	301,520
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	14,300	9,040	8,100	8,140	7,680
	352,500	269,940	306,470	310,600	309,200
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT CONTROL	185,860	126,090	114,360	125,520	123,260
A395 ENFORCEMENT	95,390	81,550	80,780	83,430	83,710
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	44,030	35,570	34,570	35,390	35,510
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	66,830	55,890	55,520	57,370	57,640
	392,110	299,100	285,230	301,710	300,120
P155 BUILDING CONTROL					
A410 BUILDING CONTROL	68,510	57,250	46,570	47,180	47,470
	68,510	57,250	46,570	47,180	47,470
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	(67,310)	680	740	670	670
	(67,310)	680	740	670	670
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES	400,380	389,690	334,740	305,860	312,470
	400,380	389,690	334,740	305,860	312,470
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF	0	0	0	0	0
A455 HOUSING GRANTS AND ASSISTANCE	0	0	0	0	0
A460 PRIVATE SECTOR HOUSING	298,850	296,560	285,140	278,390	286,070
	298,850	296,560	285,140	278,390	286,070

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	109,520	111,160	102,820	103,980	102,340
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING	183,730	172,460	168,180	171,720	170,820
A466 CLINICAL COMMISSIONING (CCG) FUNDING	0	0	0	0	0
A467 CARBON MANAGEMENT PLAN	(44,120)	(33,950)	(43,600)	(85,010)	(87,680)
A468 EXTERNAL FUNDING - DISTRICT AGEING WELL	0	0	0	0	0
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	572,330	584,480	578,490	578,520	585,380
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	(78,000)	(78,000)	6,000	0	0
	743,460	756,150	811,890	769,210	770,860
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A130 WYRE FOREST PROPERTY SERVICES	0	0	0	0	0
A485 NORTH WORCESTERSHIRE ECONOMIC DEVELOPMENT & REGENERATION	282,090	280,160	318,350	317,170	317,500
A486 STATE OF THE AREA FUNDING	205,160	175,840	291,440	290,210	188,830
A489 WYRE FOREST BUSINESS CENTRES	0	0	0	0	0
A490 TOURISM	11,520	11,730	11,770	11,950	12,000
A491 REDDITCH BUSINESS CENTRES	40	1,260	1,680	2,870	3,220
A492 MARKETS	860	9,610	10,530	13,720	14,620
	499,670	478,600	633,770	635,920	536,170
Total S5 ECONOMIC PROSPERITY AND PLACE	2,427,560	2,210,020	2,480,770	2,433,830	2,354,690

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A195 LOAD STREET, BEWDLEY					
R222 Load Street Bewdley					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	3,320	2,810	2,880	2,940	3,010
Energy Costs	1,700	1,410	0	0	0
Non-Domestic Rates	2,050	2,030	0	0	0
Water Services	650	650	0	0	0
Fixtures & Fittings	770	620	620	620	620
Cleaning & Domestic Supplies	3,470	3,130	0	0	0
Premises Insurance	290	260	260	270	290
SUPPLIES & SERVICES					
Communications & Computing	270	270	0	0	0
CAPITAL CHARGES					
Depreciation	8,070	2,220	2,220	2,220	2,220
GROSS EXPENDITURE	20,590	13,400	5,980	6,050	6,140
INCOME					
Customer & Client Receipts	0	(2,250)	(4,650)	(4,830)	(5,030)
Recharges	(16,400)	0	0	0	0
GROSS INCOME	(16,400)	(2,250)	(4,650)	(4,830)	(5,030)
NET EXPENDITURE/(INCOME)	4,190	11,150	1,330	1,220	1,110

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES					
R270 Other Industrial Estates					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	6,040	8,800	8,900	9,070	9,140
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	16,040	11,040	11,320	11,600	11,890
Non-Domestic Rates	0	7,810	8,040	8,290	8,530
SUPPLIES & SERVICES					
Services	250	250	250	250	250
SUPPORT SERVICES					
Financial Services	6,550	1,430	1,410	1,440	1,430
Legal Services	8,920	9,120	9,210	9,480	9,470
Facilities Management	0	1,510	1,450	1,330	1,370
Land Charges	440	490	490	510	510
Departmental Administrative Expenses	4,030	10,090	9,820	9,860	9,780
GROSS EXPENDITURE	42,270	50,540	50,890	51,830	52,370
INCOME					
Customer & Client Receipts	(173,740)	(297,000)	(144,610)	(144,610)	(144,610)
GROSS INCOME	(173,740)	(297,000)	(144,610)	(144,610)	(144,610)
NET EXPENDITURE/(INCOME)	(131,470)	(246,460)	(93,720)	(92,780)	(92,240)

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A250 HOOBROOK ENTERPRISE CENTRE					
R285 Hoobrook Enterprise Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	8,500	13,620	13,790	14,110	14,230
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	11,860	12,770	12,160	12,460	12,770
Repairs, Alterations & Maintenance of Grounds	1,910	1,770	1,770	1,800	1,820
Energy Costs	4,120	4,120	4,240	4,370	4,500
Non-Domestic Rates	8,040	8,000	8,240	8,490	8,750
Water Services	500	1,400	1,400	1,400	1,400
Cleaning & Domestic Supplies	22,760	22,590	22,650	22,930	23,220
Premises Insurance	3,640	3,900	3,960	4,150	4,370
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	400	400	400	400
Printing, Stationery & General Office Expenses	350	350	350	350	350
Services	250	250	250	250	250
SUPPORT SERVICES					
Financial Services	13,140	1,430	1,410	1,440	1,430
Legal Services	6,060	5,900	5,960	6,130	6,150
Facilities Management	0	3,550	3,400	3,100	3,180
Land Charges	440	490	490	510	510
Departmental Administrative Expenses	6,110	16,070	15,670	15,780	15,680
GROSS EXPENDITURE	88,080	96,610	96,140	97,670	99,010
INCOME					
Customer & Client Receipts	(137,970)	(120,340)	(137,970)	(137,970)	(137,970)
Use of Earmarked Reserve	0	(2,580)	0	0	0
GROSS INCOME	(137,970)	(122,920)	(137,970)	(137,970)	(137,970)
NET EXPENDITURE/(INCOME)	(49,890)	(26,310)	(41,830)	(40,300)	(38,960)

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A255 OTHER PROPERTY					
R290 Other Property					
R291 Comberton Place					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	18,180	19,510	19,740	20,240	20,410
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	44,510	45,650	38,310	39,260	40,250
Repairs, Alterations & Maintenance of Grounds	21,060	18,690	18,740	18,970	19,220
Emergency Calls	3,010	3,200	3,200	3,200	3,200
Energy Costs	2,960	2,200	2,270	2,330	2,400
Non-Domestic Rates	39,210	38,870	40,030	41,220	42,470
Water Services	3,590	3,740	3,740	3,740	3,740
Fixtures & Fittings	130	0	0	0	0
Cleaning & Domestic Supplies	40	0	0	0	0
Premises Insurance	18,330	8,640	8,840	9,260	9,760
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	700	350	350	350	350
Services	5,900	7,600	7,600	7,600	7,600
Communications & Computing	270	270	270	270	270
SUPPORT SERVICES					
Financial Services	16,700	710	710	720	710
Legal Services	32,570	29,870	31,880	32,810	32,880
Facilities Management	0	22,030	21,400	20,970	21,170
Land Charges	870	980	990	1,020	1,020
Corporate Support Services	3,350	500	500	510	510
Departmental Administrative Expenses	16,670	22,550	21,950	22,180	22,030
CAPITAL CHARGES					
Depreciation	16,420	16,420	16,420	16,430	14,760
GROSS EXPENDITURE	244,470	241,780	236,940	241,080	242,750
INCOME					
Customer & Client Receipts	(288,690)	(276,170)	(281,930)	(281,930)	(278,210)
Use of Earmarked Reserve	0	(8,280)	0	0	0
GROSS INCOME	(288,690)	(284,450)	(281,930)	(281,930)	(278,210)
NET EXPENDITURE/(INCOME)	(44,220)	(42,670)	(44,990)	(40,850)	(35,460)
Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY	(221,390)	(304,290)	(179,210)	(172,710)	(165,550)

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P138 LAND CHARGES					
A355 LAND CHARGES					
R510 Land Charges					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	20,870	32,660	33,060	33,880	34,170
Vacancy Savings	(250)	(150)	(290)	(290)	(300)
Indirect Employee Expenses	3,400	3,080	3,250	3,400	3,580
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,500	6,040	6,200	6,310	6,410
TRANSPORT RELATED EXPENDITURE					
Car Allowances	120	120	120	120	120
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	8,100	8,000	0	0	0
Printing, Stationery & General Office Expenses	300	0	0	0	0
Services	10	88,660	10	10	10
Communications & Computing Expenses	18,690	17,900	17,290	17,260	16,920
Grants & Subscriptions	40	0	0	0	0
	130	130	130	130	130
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	22,500	30,000	30,000	30,000	30,000
SUPPORT SERVICES					
Financial Services	8,180	8,280	6,750	6,710	6,670
Legal Services	21,460	20,050	19,270	19,870	19,880
Convenor Recharges	60	60	70	70	70
Human Resources	480	500	500	500	500
Economic Prosperity and Place	1,420	1,180	1,160	1,180	1,220
Property Services	0	1,030	1,030	1,050	1,060
Worcestershire Hub	650	320	0	0	0
Corporate Support Services	1,070	0	0	0	0
Departmental Administrative Expenses	0	3,000	2,760	2,870	2,840
GROSS EXPENDITURE	113,730	220,860	121,310	123,070	123,280
INCOME					
Customer & Client Receipts	(148,560)	(179,220)	(156,580)	(156,580)	(156,580)
Recharges to Other Services	(4,390)	(9,290)	(9,300)	(9,490)	(9,490)
Use of Earmarked Reserve	0	(66,010)	0	0	0
GROSS INCOME	(152,950)	(254,520)	(165,880)	(166,070)	(166,070)
NET EXPENDITURE/(INCOME)	(39,220)	(33,660)	(44,570)	(43,000)	(42,790)
Total P138 LAND CHARGES	(39,220)	(33,660)	(44,570)	(43,000)	(42,790)

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION					
R600 Planning Policy Formulation					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	164,710	130,180	141,210	145,510	146,600
Indirect Employee Expenses	1,080	1,000	1,000	1,010	1,010
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	17,460	13,580	13,950	14,200	14,410
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,360	1,300	1,300	1,300	1,300
District Local Development Framework Preparation	143,250	124,200	103,340	97,200	72,200
Communications & Computing	27,690	28,420	26,670	24,340	22,290
SUPPORT SERVICES					
Legal Services	1,140	1,080	1,100	1,120	1,130
Corporate Support Services	1,280	440	450	450	440
Departmental Administrative Expenses	50,580	42,000	40,590	42,430	42,240
GROSS EXPENDITURE	408,550	342,200	329,610	327,560	301,620
INCOME					
Other Grants, Reimbursements & Contributions	(30,000)	(25,000)	0	0	0
Customer & Client Receipts	(100)	(100)	(100)	(100)	(100)
Use of Earmarked Reserve	(40,250)	(56,200)	(31,140)	(25,000)	0
GROSS INCOME	(70,350)	(81,300)	(31,240)	(25,100)	(100)
NET EXPENDITURE/(INCOME)	338,200	260,900	298,370	302,460	301,520

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING					
R631 Administration of Street Naming and Numbering					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	12,240	10,570	10,580	10,870	10,960
SUPPORT SERVICES					
Chief Executive	5,550	5,750	5,670	5,830	5,840
Corporate Support Services	560	0	0	0	0
Departmental Administrative Expenses	7,180	3,370	3,080	3,200	3,170
GROSS EXPENDITURE	25,530	19,690	19,330	19,900	19,970
INCOME					
Customer & Client Receipts	(11,230)	(10,650)	(11,230)	(11,230)	(11,230)
Fees and Charges - Compounded Inflation	0	0	0	(530)	(1,060)
GROSS INCOME	(11,230)	(10,650)	(11,230)	(11,760)	(12,290)
NET EXPENDITURE/(INCOME)	14,300	9,040	8,100	8,140	7,680
Total P145 PLANNING POLICY FORMULATION	352,500	269,940	306,470	310,600	309,200

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT CONTROL					
R605 Development Control					
R606 Development Control - Tree Matters					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	243,900	251,970	253,490	260,730	262,890
Indirect Employee Expenses	3,350	3,670	3,470	3,550	3,640
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	35,760	31,700	32,560	33,130	33,630
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	8,720	5,250	5,250	5,250	5,250
Professional Services / Fees	5,400	5,400	5,400	5,400	5,400
Communications & Computing	52,850	54,140	46,870	46,370	42,430
Grants & Subscriptions	4,660	3,720	3,720	3,720	3,720
SUPPORT SERVICES					
Financial Services	2,800	3,070	3,030	3,110	3,090
Legal Services	24,860	23,900	24,150	24,900	24,920
Worcestershire Hub	13,560	12,090	10,520	10,710	10,740
Corporate Support Services	23,930	440	450	450	440
Community Well-Being and Environment	29,080	25,940	25,400	25,730	25,720
Departmental Administrative Expenses	77,720	80,430	73,690	76,490	75,790
GROSS EXPENDITURE	526,590	501,720	488,000	499,540	497,660
INCOME					
Customer & Client Receipts	(340,730)	(375,630)	(373,640)	(373,510)	(373,510)
Fees and Charges - Compounded Inflation	0	0	0	(510)	(890)
GROSS INCOME	(340,730)	(375,630)	(373,640)	(374,020)	(374,400)
NET EXPENDITURE/(INCOME)	185,860	126,090	114,360	125,520	123,260

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A395 ENFORCEMENT					
R610 Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	50,890	53,870	54,380	56,050	56,520
SUPPORT SERVICES					
Legal Services	13,380	10,060	10,150	10,480	10,460
Corporate Support Services	1,280	440	450	450	440
Departmental Administrative Expenses	29,840	17,180	15,800	16,450	16,290
GROSS EXPENDITURE	95,390	81,550	80,780	83,430	83,710
NET EXPENDITURE/(INCOME)	95,390	81,550	80,780	83,430	83,710

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION					
R615 Environment Improvement and Protection R616 Tree Preservation Orders/Trees in Conservation Areas					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	26,820	25,430	25,200	25,740	25,960
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	100	0	0	0	0
SUPPORT SERVICES					
Legal Services	0	1,080	1,100	1,120	1,130
Land Charges	440	490	490	510	510
Corporate Support Services	970	440	450	450	440
Departmental Administrative Expenses	15,700	8,130	7,330	7,570	7,470
GROSS EXPENDITURE	44,030	35,570	34,570	35,390	35,510
NET EXPENDITURE/(INCOME)	44,030	35,570	34,570	35,390	35,510

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT					
R620 Conservation of the Historic Environment					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	41,450	42,210	42,850	44,190	44,590
Indirect Employee Expenses	200	200	200	200	200
SUPPORT SERVICES					
Corporate Support Services	870	0	0	0	0
Departmental Administrative Expenses	24,310	13,480	12,470	12,980	12,850
GROSS EXPENDITURE	66,830	55,890	55,520	57,370	57,640
NET EXPENDITURE/(INCOME)	66,830	55,890	55,520	57,370	57,640
Total P150 IMPLEMENTATION OF PLANNING POLICY	392,110	299,100	285,230	301,710	300,120

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P155 BUILDING CONTROL					
A410 BUILDING CONTROL					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	0	800	810	830	840
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	13,220	9,060	9,300	9,470	9,610
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	500	500	500	500
Communications & Computing	21,650	15,720	13,670	13,520	12,390
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	193,030	169,430	135,690	137,720	139,800
SUPPORT SERVICES					
Financial Services	2,800	3,070	3,030	3,110	3,090
Worcestershire Hub	1,090	1,270	650	650	640
Corporate Support Services	2,060	440	450	450	440
Departmental Administrative Expenses	0	260	240	240	240
GROSS EXPENDITURE	234,350	200,550	164,340	166,490	167,550
INCOME					
Other Grants, Reimbursements & Contributions	(1,860)	(1,860)	(1,860)	(1,860)	(1,860)
Customer & Client Receipts	(132,600)	(140,800)	(132,600)	(132,600)	(132,600)
Estimated Surplus/Deficit Transferred from Previous Year	8,450	(26,970)	(26,330)	(43,020)	(58,170)
Surplus/Deficit on Year	(39,830)	26,330	43,020	58,170	72,550
GROSS INCOME	(165,840)	(143,300)	(117,770)	(119,310)	(120,080)
NET EXPENDITURE/(INCOME)	68,510	57,250	46,570	47,180	47,470
Total P155 BUILDING CONTROL	68,510	57,250	46,570	47,180	47,470

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
R630 Economic Prosperity and Place Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	971,060	1,020,160	1,040,060	1,025,390	1,025,320
Vacancy Savings	(12,360)	(6,430)	(12,970)	(13,030)	(13,100)
Indirect Employee Expenses	15,140	17,900	18,890	19,010	19,480
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,770	6,040	6,200	6,310	6,410
TRANSPORT RELATED EXPENDITURE					
Public Transport	1,000	1,800	1,800	1,800	1,800
Car Allowances	9,800	9,800	9,800	9,800	9,800
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,340	3,640	3,640	3,640	3,640
Catering	350	350	350	350	350
Clothing, Uniforms and Laundry	50	0	0	0	0
Printing, Stationery & General Office Expenses	800	1,000	1,000	1,000	1,000
Services	3,160	290	300	310	310
Communications & Computing Expenses	72,900 1,100	68,060 1,100	55,180 1,100	52,530 1,100	47,710 1,100
Grants & Subscriptions	120	110	0	0	0
SUPPORT SERVICES					
Financial Services	65,540	80,230	76,720	78,050	77,860
Legal Services	4,000	4,860	4,910	5,050	5,050
Convenor Recharges	2,060	2,240	2,280	2,280	2,280
Human Resources	15,840	17,480	17,170	16,670	16,080
Chief Executive	11,110	11,500	11,350	11,670	11,660
Land Charges	440	490	490	510	510
Worcestershire Hub	530	0	0	0	0
Corporate Support Services	50,630	43,890	43,090	43,890	43,770
GROSS EXPENDITURE	1,224,380	1,284,510	1,281,360	1,266,330	1,261,030
INCOME					
Recharges to Other Services	(1,291,690)	(1,283,830)	(1,280,620)	(1,265,660)	(1,260,360)
GROSS INCOME	(1,291,690)	(1,283,830)	(1,280,620)	(1,265,660)	(1,260,360)
NET EXPENDITURE/(INCOME)	(67,310)	680	740	670	670
Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	(67,310)	680	740	670	670

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES					
R637 Environmental Health					
R638 Licensing Activities					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	0	2,660	2,700	2,780	2,800
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	19,500	6,040	6,200	6,310	6,410
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,300	1,800	1,840	1,890	1,930
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,800	1,900	1,900	1,900	1,900
Communications & Computing	11,670	11,030	9,310	9,220	8,460
Air Quality Expenditure	0	240	240	240	240
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	13,330	11,500	11,790	12,080	12,380
Shared Services	537,350	547,010	499,350	470,980	479,710
SUPPORT SERVICES					
Financial Services	6,920	6,740	6,650	6,780	6,800
Legal Services	3,720	8,200	8,240	8,480	8,520
Worcestershire Hub	35,470	31,410	27,280	27,790	27,800
Corporate Support Services	4,400	0	0	0	0
Departmental Administrative Expenses	0	840	780	820	800
GROSS EXPENDITURE	637,460	629,370	576,280	549,270	557,750
INCOME					
Other Grants, Reimbursements & Contributions	(18,630)	(15,400)	(15,730)	(16,070)	(16,410)
Customer & Client Receipts	(218,450)	(224,280)	(224,310)	(224,310)	(224,310)
Fees and Charges - Compounded Inflation	0	0	(1,500)	(3,030)	(4,560)
GROSS INCOME	(237,080)	(239,680)	(241,540)	(243,410)	(245,280)
NET EXPENDITURE/(INCOME)	400,380	389,690	334,740	305,860	312,470
Total P165 CORPORATE COSTS	400,380	389,690	334,740	305,860	312,470

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF					
R292 Flood Relief					
EXPENDITURE					
SUPPLIES & SERVICES					
Miscellaneous Expenses	12,000	12,000	17,140	0	0
GROSS EXPENDITURE	12,000	12,000	17,140	0	0
INCOME					
Use of Earmarked Reserve	(12,000)	(12,000)	(17,140)	0	0
GROSS INCOME	(12,000)	(12,000)	(17,140)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING					
R675 Private Sector Housing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	144,600	151,640	151,480	138,970	134,570
Indirect Employee Expenses	1,590	1,540	1,590	1,640	1,690
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	23,290	18,110	18,610	18,930	19,220
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	2,890	1,250	1,250	1,250	1,250
Specialist Fees	2,500	2,500	2,500	2,500	2,500
Communications & Computing	30,730	31,700	23,730	23,490	21,510
Grants & Subscriptions	1,070	1,080	1,080	1,080	1,080
Housing Stock Condition Surveys	10,000	10,000	10,000	0	10,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Home Improvement Agency	50,000	50,000	50,000	50,000	50,000
SUPPORT SERVICES					
Financial Services	4,620	5,040	4,950	5,120	5,090
Legal Services	1,900	1,880	1,860	1,920	1,920
Corporate Support Services	410	440	450	450	440
Departmental Administrative Expenses	35,050	48,410	44,040	40,750	38,800
GROSS EXPENDITURE	309,650	324,590	312,540	287,100	289,070
INCOME					
Other Grants, Reimbursements & Contributions	(6,750)	(5,240)	0	0	0
Shared Services Income	0	(14,840)	(19,210)	(4,370)	0
Customer & Client Receipts	(2,500)	(3,000)	(3,000)	(3,000)	(3,000)
Use of Earmarked Reserve	(1,550)	(4,950)	(5,190)	(1,340)	0
GROSS INCOME	(10,800)	(28,030)	(27,400)	(8,710)	(3,000)
NET EXPENDITURE/(INCOME)	298,850	296,560	285,140	278,390	286,070
Total P190 PRIVATE SECTOR HOUSING	298,850	296,560	285,140	278,390	286,070

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT					
R676 North Worcestershire Watercourse Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	152,360	184,170	168,740	170,890	171,630
Indirect Employee Expenses	1,340	2,690	2,530	2,600	2,710
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,060	12,490	12,830	13,060	13,260
TRANSPORT RELATED EXPENDITURE					
Public Transport	300	300	300	300	300
Car Allowances	3,000	3,000	3,000	3,000	3,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,770	1,770	1,770	1,770	1,770
Printing, Stationery & General Office Expenses	1,660	1,410	1,410	1,410	1,410
Services	116,750	186,390	128,730	128,730	128,730
Communications & Computing Expenses	29,770	33,580	24,820	24,560	22,690
	60	1,400	1,400	1,400	1,400
Grants & Subscriptions	960	790	790	790	790
Miscellaneous Expenses	6,750	5,240	0	0	0
SUPPORT SERVICES					
Financial Services	0	2,480	2,430	2,490	2,480
Legal Services	1,910	3,360	3,390	3,490	3,500
Convenor Recharges	350	420	370	390	400
Human Resources	0	3,320	2,800	2,810	2,800
Departmental Administrative Expenses	13,080	10,130	9,780	8,940	8,440
GROSS EXPENDITURE	346,120	452,940	365,090	366,630	365,310
INCOME					
Other Grants, Reimbursements & Contributions	(60,000)	(65,950)	(65,000)	(65,000)	(65,000)
Shared Services Income	(175,800)	(187,850)	(188,570)	(190,260)	(190,770)
Customer & Client Receipts	(800)	(800)	(800)	(800)	(800)
Use of Earmarked Reserve	0	(87,180)	(7,900)	(6,590)	(6,400)
GROSS INCOME	(236,600)	(341,780)	(262,270)	(262,650)	(262,970)
NET EXPENDITURE/(INCOME)	109,520	111,160	102,820	103,980	102,340

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	88,630	80,790	81,680	84,080	84,770
Indirect Employee Expenses	600	580	610	640	670
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	11,650	9,060	9,300	9,460	9,610
SUPPLIES & SERVICES					
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	1,430	700	700	700	700
Professional Services / Fees	12,000	12,550	12,000	12,000	12,000
Communications & Computing	22,820	23,430	20,500	20,280	18,740
Environmental Awareness Issues	4,500	4,500	4,500	4,500	4,500
Home Safety Campaign Expenses	650	650	650	650	650
Housing Market Assessments	5,000	5,000	5,000	5,000	5,000
SUPPORT SERVICES					
Legal Services	8,730	8,380	8,460	8,710	8,730
Corporate Support Services	410	440	450	450	440
Departmental Administrative Expenses	27,210	26,280	24,230	25,150	24,910
GROSS EXPENDITURE	183,730	172,460	168,180	171,720	170,820
NET EXPENDITURE/(INCOME)	183,730	172,460	168,180	171,720	170,820

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A466 CLINICAL COMMISSIONING (CCG) FUNDING					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	1,550	1,570	1,620	1,630
SUPPLIES & SERVICES					
Miscellaneous Expenses	170,000	168,450	168,430	23,360	0
GROSS EXPENDITURE	170,000	170,000	170,000	24,980	1,630
<u>INCOME</u>					
Use of Earmarked Reserve	(170,000)	(170,000)	(170,000)	(24,980)	(1,630)
GROSS INCOME	(170,000)	(170,000)	(170,000)	(24,980)	(1,630)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A467 CARBON MANAGEMENT PLAN					
R682 Carbon Management Plan					
EXPENDITURE					
SUPPLIES & SERVICES					
Miscellaneous Expenses	(44,120)	(33,950)	(43,600)	(85,010)	(87,680)
GROSS EXPENDITURE	(44,120)	(33,950)	(43,600)	(85,010)	(87,680)
NET EXPENDITURE/(INCOME)	(44,120)	(33,950)	(43,600)	(85,010)	(87,680)

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A468 EXTERNAL FUNDING - DISTRICT AGEING WELL					
R683 External Funding - District Ageing Well					
EXPENDITURE					
SUPPLIES & SERVICES					
Miscellaneous Expenses	20,000	10,000	20,500	0	0
GROSS EXPENDITURE	20,000	10,000	20,500	0	0
INCOME					
Use of Earmarked Reserve	(20,000)	(10,000)	(20,500)	0	0
GROSS INCOME	(20,000)	(10,000)	(20,500)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING					
R685 Homelessness Housing Advice and Access to Housing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	52,530	86,520	96,660	80,490	81,100
Indirect Employee Expenses	0	190	200	210	220
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,880	3,020	3,100	3,150	3,200
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	710	2,710	2,710	2,710	2,710
Communications & Computing	29,830	30,030	28,670	28,580	27,820
Grants & Subscriptions	90,140	90,140	60,140	60,140	60,140
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	327,000	327,800	327,800	327,800	335,010
Homelessness Costs	65,190	66,810	66,810	66,810	66,810
SUPPORT SERVICES					
Financial Services	3,150	2,480	2,430	2,490	2,480
Legal Services	1,890	1,860	1,830	1,890	1,880
Worcestershire Hub	1,270	620	0	0	0
Corporate Support Services	410	440	450	450	440
Departmental Administrative Expenses	16,130	27,130	25,330	23,600	23,370
GROSS EXPENDITURE	592,130	639,750	616,130	598,320	605,180
INCOME					
Other Grants, Reimbursements & Contributions	0	(1,600)	(9,600)	0	0
Customer & Client Receipts	(14,200)	(14,200)	(14,200)	(14,200)	(14,200)
Other Income	(5,600)	(5,600)	(5,600)	(5,600)	(5,600)
Use of Earmarked Reserve	0	(33,870)	(8,240)	0	0
GROSS INCOME	(19,800)	(55,270)	(37,640)	(19,800)	(19,800)
NET EXPENDITURE/(INCOME)	572,330	584,480	578,490	578,520	585,380

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION					
R686 External Funding - Homelessness Enabling					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	11,350	8,970	0	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	300	0	0	0	0
SUPPLIES & SERVICES					
Communications & Computing Expenses	80 20	0 0	0 0	0 0	0 0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	0	0	6,000	0	0
Additional Support From Social Fund	100,000	100,000	110,000	0	0
GROSS EXPENDITURE	111,750	108,970	116,000	0	0
INCOME					
Additional Support From Social Fund	(178,000)	(178,000)	(110,000)	0	0
Use of Earmarked Reserve	(11,750)	(8,970)	0	0	0
GROSS INCOME	(189,750)	(186,970)	(110,000)	0	0
NET EXPENDITURE/(INCOME)	(78,000)	(78,000)	6,000	0	0
Total P195 HOUSING ENABLING FUNCTION	743,460	756,150	811,890	769,210	770,860

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A130 WYRE FOREST PROPERTY SERVICES					
R703 Wyre Forest Property Services					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	57,870	63,760	64,520	66,110	66,640
Vacancy Savings	0	(370)	(740)	(740)	(740)
Indirect Employee Expenses	700	1,420	1,480	1,500	1,540
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	0	6,040	6,200	6,310	6,410
TRANSPORT RELATED EXPENDITURE					
Car Allowances	400	400	400	400	400
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	400	400	400	400
Services	23,000	23,000	23,000	23,000	23,000
Communications & Computing	2,120	14,230	12,780	12,690	11,930
Grants & Subscriptions	480	480	480	480	480
SUPPORT SERVICES					
Financial Services	0	820	810	820	830
Convenor Recharges	0	140	150	150	160
Human Resources	0	1,100	1,120	1,120	1,120
Departmental Administrative Expenses	0	460	420	430	430
GROSS EXPENDITURE	84,570	111,880	111,020	112,670	112,600
INCOME					
Recharges to Other Services	(84,570)	(111,880)	(111,020)	(112,670)	(112,600)
GROSS INCOME	(84,570)	(111,880)	(111,020)	(112,670)	(112,600)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT & REGENERATION					
R705 North Worcestershire Economic Development & Regeneration Shared Service					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	343,810	359,420	338,030	334,840	338,450
Indirect Employee Expenses	6,220	5,660	5,830	6,000	6,210
PREMISES RELATED EXPENDITURE					
Energy Costs	1,030	0	0	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	350	420	420	420	420
Car Allowances	9,300	9,100	9,100	9,100	9,100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,910	0	0	0	0
Improvements to Town Centres	20,000	20,000	20,000	20,000	20,000
Printing, Stationery & General Office Expenses	8,270	5,130	5,130	5,130	5,130
Services	3,920	3,570	3,570	3,570	3,570
Bromsgrove Projects	0	35,200	0	0	0
Redditch Projects	0	35,000	0	0	0
Contribution to Marketing Birmingham	0	45,000	0	0	0
Communications & Computing Expenses	26,660	24,840	16,280	16,160	14,950
	590	940	940	940	940
Grants & Subscriptions	20,500	30,500	33,500	33,500	33,500
Economic Investment/Regeneration Initiatives	20,880	70,160	38,160	38,160	38,160
Business Support Grants	0	23,140	81,860	81,860	81,860
Town Centre Enhancement Project	18,000	41,730	30,000	30,000	30,000
Enterprising Worcestershire	51,860	155,070	0	0	0
Bromsgrove and Redditch Apprenticeship Scheme	0	48,110	0	0	0
Miscellaneous Expenses	0	12,000	0	0	0
Evolutive Property Database	2,000	8,000	2,000	2,000	2,000
ReWyre Projects	30,000	67,780	48,000	48,000	48,000
SUPPORT SERVICES					
Financial Services	8,700	7,220	7,100	7,260	7,260
Legal Services	11,500	9,320	11,160	12,450	12,460
Convenor Recharges	710	580	610	630	650
Worcestershire Hub	1,250	1,020	730	730	750
Corporate Support Services	1,670	1,530	1,310	1,330	1,350
Community Well-Being and Environment	8,690	14,080	13,750	13,910	13,900
Departmental Administrative Expenses	2,230	1,730	1,580	1,630	1,610
GROSS EXPENDITURE	600,050	1,036,250	669,060	667,620	670,270

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT & REGENERATION (CONTINUED)					
R705 North Worcestershire Economic Development & Regeneration Shared Service					
INCOME					
Other Grants, Reimbursements & Contributions	(24,750)	(57,970)	(16,640)	(16,800)	(17,000)
Shared Services Income	(250,060)	(352,950)	(286,620)	(288,490)	(290,230)
Recharges to Other Services	(39,600)	(43,250)	(43,790)	(45,160)	(45,540)
Use of Earmarked Reserve	(3,550)	(301,920)	(3,660)	0	0
GROSS INCOME	(317,960)	(756,090)	(350,710)	(350,450)	(352,770)
NET EXPENDITURE/(INCOME)	282,090	280,160	318,350	317,170	317,500

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A486 STATE OF THE AREA FUNDING					
R704 State of the Area Funding					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	5,390	4,920	4,990	5,110	5,150
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	19,500	15,090	15,510	15,770	16,020
SUPPLIES & SERVICES					
National Non-Domestic Rates - Discretionary Rate Relief	26,820	26,820	0	0	0
Communications & Computing	37,490	26,320	23,980	23,780	21,980
Grants & Subscriptions	86,870	86,870	0	0	0
Partnership Funding - LEP & WM Euro Service	15,000	31,500	31,500	31,500	31,500
Unallocated SoTA Funding	50,000	141,240	200,000	200,000	100,000
SoTA Initiative - Local Apprenticeship Scheme	75,160	86,430	0	0	0
Miscellaneous Expenses	30,470	52,970	16,640	16,800	17,000
SUPPORT SERVICES					
Financial Services	1,570	1,660	1,620	1,670	1,650
Legal Services	5,100	4,050	4,960	5,140	5,120
Human Resources	5,480	4,520	4,580	4,610	4,590
Corporate Support Services	12,470	5,710	5,710	5,830	5,840
Departmental Administrative Expenses	3,160	1,570	1,450	1,500	1,480
GROSS EXPENDITURE	374,480	489,670	310,940	311,710	210,330
INCOME					
Other Grants, Reimbursements & Contributions	(86,870)	(86,870)	0	0	0
Customer & Client Receipts	0	(3,000)	(3,000)	(5,000)	(5,000)
Use of Earmarked Reserve	(82,450)	(223,960)	(16,500)	(16,500)	(16,500)
GROSS INCOME	(169,320)	(313,830)	(19,500)	(21,500)	(21,500)
NET EXPENDITURE/(INCOME)	205,160	175,840	291,440	290,210	188,830

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A489 WYRE FOREST BUSINESS CENTRES					
R708 Space at Arthur Drive					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	0	2,360	2,420	2,480	2,540
Repairs, Alterations & Maintenance of Grounds	8,130	8,130	0	0	0
Energy Costs	0	2,000	2,060	2,120	2,190
Rents	21,000	19,500	26,080	26,500	26,500
Non-Domestic Rates	0	5,150	2,660	0	0
Water Services	0	600	600	600	600
Fixtures & Fittings	0	1,090	1,090	1,100	1,110
Cleaning & Domestic Supplies	0	3,880	3,890	3,940	3,990
Premises Insurance	1,050	1,950	1,670	1,750	1,850
Service Charge	16,790	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	360	3,110	2,610	2,610	2,610
Printing, Stationery & General Office Expenses	0	100	100	100	100
Services	0	15,000	15,000	15,000	15,000
GROSS EXPENDITURE	47,330	62,870	58,180	56,200	56,490
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,720)	0	0	0	0
Customer & Client Receipts	(33,480)	(31,550)	(41,200)	(41,200)	(41,200)
Use of Earmarked Reserve	(8,130)	(31,320)	(16,980)	(15,000)	(15,290)
GROSS INCOME	(47,330)	(62,870)	(58,180)	(56,200)	(56,490)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A490 TOURISM					
R710 Tourism Strategy					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	4,990	5,440	5,510	5,680	5,730
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,500	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	500	500	500	500	500
Tourism Promotion	4,000	4,000	4,000	4,000	4,000
SUPPORT SERVICES					
Departmental Administrative Expenses	530	290	260	270	270
GROSS EXPENDITURE	11,520	11,730	11,770	11,950	12,000
NET EXPENDITURE/(INCOME)	11,520	11,730	11,770	11,950	12,000

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A491 REDDITCH BUSINESS CENTRES					
R712 Greenlands Business Centre					
R713 Rubicon Business Centre					
R714 Heming Road Business Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	81,690	81,720	82,680	84,240	84,960
Indirect Employee Expenses	230	230	240	240	240
TRANSPORT RELATED EXPENDITURE					
Car Allowances	360	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,920	4,210	4,210	4,210	4,210
Clothing, Uniforms and Laundry	150	0	0	0	0
Printing, Stationery & General Office Expenses	3,510	3,010	3,010	3,010	3,010
Communications & Computing	40	40	40	40	40
Miscellaneous Expenses	280	0	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	25,000	28,000	28,000	28,000	28,000
SUPPORT SERVICES					
Convenor Recharges	160	160	170	170	180
Human Resources	1,200	1,220	1,240	1,250	1,250
GROSS EXPENDITURE	118,540	118,590	119,590	121,160	121,890
INCOME					
Shared Services Income	(118,500)	(117,330)	(117,910)	(118,290)	(118,670)
GROSS INCOME	(118,500)	(117,330)	(117,910)	(118,290)	(118,670)
NET EXPENDITURE/(INCOME)	40	1,260	1,680	2,870	3,220

ECONOMIC PROSPERITY AND PLACE

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A492 MARKETS					
R030 Kidderminster Street Market					
R031 Bromsgrove Market					
R032 Redditch Market					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	102,870	103,380	105,080	108,270	109,160
Indirect Employee Expenses	840	5,850	6,430	6,720	7,060
PREMISES RELATED EXPENDITURE					
Rents	2,800	2,760	2,820	2,820	2,820
Non-Domestic Rates	0	1,750	1,800	1,860	1,910
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	4,900	4,690	4,730	4,780	4,840
Transport Insurance	1,000	1,210	1,320	1,390	1,450
Car Allowances	3,250	2,700	2,700	2,700	2,700
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	420	360	360	360	360
Printing, Stationery & General Office Expenses	15,150	14,620	14,620	14,620	14,620
Communications & Computing	430	340	340	340	340
Miscellaneous Expenses	370	270	270	270	270
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	1,200	3,400	3,400	3,400	3,400
SUPPORT SERVICES					
Convenor Recharges	210	210	220	230	240
Human Resources	1,620	1,660	1,680	1,700	1,690
CAPITAL CHARGES					
Depreciation	900	900	0	0	0
GROSS EXPENDITURE	135,960	144,100	145,770	149,460	150,860
INCOME					
Shared Services Income	(125,000)	(124,290)	(125,040)	(125,540)	(126,040)
Customer & Client Receipts	(10,100)	(10,200)	(10,200)	(10,200)	(10,200)
GROSS INCOME	(135,100)	(134,490)	(135,240)	(135,740)	(136,240)
NET EXPENDITURE/(INCOME)	860	9,610	10,530	13,720	14,620
Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES	499,670	478,600	633,770	635,920	536,170

CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY

Detail	2014/15		2015/16	2016/17	2017/18
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT	(1,059,650)	(1,397,580)	(652,870)	(509,390)	(71,010)
A520 INTEREST RECEIVED	(129,600)	(75,500)	(76,540)	(90,000)	(100,000)
	(1,189,250)	(1,473,080)	(729,410)	(599,390)	(171,010)
Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED	(1,189,250)	(1,473,080)	(729,410)	(599,390)	(171,010)

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT					
R800 Capital Account					
EXPENDITURE					
SUPPLIES & SERVICES					
Creation of Earmarked Reserve	85,000	85,000	85,000	0	0
SUPPORT SERVICES					
Financial Services	61,940	68,690	67,050	68,710	68,570
CAPITAL FINANCING COSTS					
Interest Payments	1,500	1,300	1,300	1,300	1,300
Direct Revenue Funding	250,000	103,330	150,000	0	0
Interest on External Borrowing	399,760	169,930	748,820	839,820	837,680
Treasury Consultancy	13,000	12,500	12,790	12,080	12,380
Minimum Revenue Provision - Capital Programme	329,730	201,760	202,780	260,240	631,870
GROSS EXPENDITURE	1,140,930	642,510	1,267,740	1,182,150	1,551,800
INCOME					
Recharges	(1,921,710)	(1,875,920)	(1,758,400)	(1,691,540)	(1,622,810)
Use of Earmarked Reserve	(278,870)	(164,170)	(162,210)	0	0
GROSS INCOME	(2,200,580)	(2,040,090)	(1,920,610)	(1,691,540)	(1,622,810)
NET EXPENDITURE/(INCOME)	(1,059,650)	(1,397,580)	(652,870)	(509,390)	(71,010)

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2014/15		2015/16 Estimate £	2016/17 Estimate £	2017/18 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A520 INTEREST RECEIVED					
R805 Interest Received					
INCOME					
External Interest	(50,000)	(65,000)	(75,000)	(90,000)	(100,000)
Icelandic Interest	(79,600)	(10,500)	(1,540)	0	0
GROSS INCOME	(129,600)	(75,500)	(76,540)	(90,000)	(100,000)
NET EXPENDITURE/(INCOME)	(129,600)	(75,500)	(76,540)	(90,000)	(100,000)
Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED	(1,189,250)	(1,473,080)	(729,410)	(599,390)	(171,010)

Capital Programme

CAPITAL PROGRAMME 2015 TO 2018

Code (B001)	Detail	2014/2015		2015/2016	2016/2017	2017/2018	Prior to	Total
		Original £	Revised £	Estimate £	Estimate £	Estimate £	01/04/2014 £	£
1. COMMITTED EXPENDITURE								
1. CHIEF EXECUTIVE								
98564	New Headquarters - Office Accommodation	-	604,030	-	-	-	9,395,970	10,000,000
98566	Contribution towards replacement of Civic Facilities in Stourport-on-Severn (following the Community Asset Transfer of the Civic Centre in 2013/14)	-	450,000	-	-	-	10,000	460,000
98610	Boundary Wall at 49 Worcester Street	10,000	-	10,000	-	-	-	10,000
98590	ICT Strategy	641,080	477,250	200,000	-	-	1,829,960	2,507,210
SUB TOTAL		651,080	1,531,280	210,000	0	0	11,235,930	12,977,210
2. COMMUNITY WELL-BEING AND ENVIRONMENT								
98615	Future Leisure Provision	7,616,530	2,237,640	8,215,840	3,621,450	-	127,270	14,202,200
98616	Paddling Pools - Strategic Review	-	10,600	-	-	-	220,110	230,710
98084	St Mary's Churchyard Boundary Wall	-	2,840	-	-	-	36,960	39,800
98625	Northwood Lane Improvements	-	10,000	10,000	-	-	-	20,000
98053	Liveability Scheme: Brinton Park	210	-	210	-	-	388,290	388,500
98586	Stourport Sports Village	18,170	18,170	-	-	-	511,690	529,860
98585	Franchise Street S106 - Brinton Park	53,370	-	53,370	-	-	8,840	62,210
98585	Franchise Street S106 - Arts Development	9,330	-	9,330	-	-	-	9,330
98611	Public Conveniences Refurbishment	20,530	10,000	10,530	-	-	-	20,530
98040	Parking Facilities: Payment under Contractual Agreement	159,280	95,000	64,280	-	-	33,220	192,500
98042	Parking Facilities: Improvement to Car Parks	19,860	-	19,860	-	-	280,140	300,000
98608	Waste Strategy - Garden Waste Containers	-	3,330	-	-	-	64,150	67,480
SUB TOTAL		7,897,280	2,387,580	8,383,420	3,621,450	0	1,670,670	16,063,120
3. ECONOMIC PROSPERITY AND PLACE								
Housing Strategy:								
98090	Disabled Facilities Grants	462,100	800,000	556,000	556,000	-	8,347,390	10,259,390
98550	Affordable Housing Grants to Registered Social Landlords	69,000	-	69,000	-	-	3,023,740	3,092,740
various	Housing Assistance (including Decent Homes Grant)	456,110	150,000	403,840	-	-	1,546,530	2,100,370
98553	Planning Delivery Grant Capital Projects	26,240	-	26,240	-	-	231,520	257,760
98577	Flood Relief	32,010	32,010	-	-	-	166,990	199,000
98626	Repair and Renew Flood Grants	-	8,000	25,000	-	-	-	33,000
98621	North Worcs Water Management Capital Projects - Redditch Schemes	134,380	60,000	84,380	-	-	5,620	150,000
98623	North Worcs Water Management Capital Projects - Bromsgrove Schemes	36,370	37,300	-	-	-	17,100	54,400
98614	WETT Programme - Regulatory Services	53,360	105,110	-	-	-	21,580	126,690
98617	Regeneration of Economic Development	1,063,060	328,710	600,000	-	-	371,290	1,300,000
98618	Carbon Management Plan	128,800	128,810	22,960	-	-	55,600	207,370
98620	Bewdley Medical Centre	250,000	100,000	-	150,000	-	-	250,000
98624	Bridge Street Capital Works	90,000	90,000	-	-	-	-	90,000
	Future Investment Evergreen Fund*	-	-	424,000	316,000	451,000	-	1,191,000
* Subject to Business Case consideration by Overview and Scrutiny Committee								
SUB TOTAL		2,801,430	1,839,940	2,211,420	1,022,000	451,000	13,787,360	19,311,720
4. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE								
98530	Vehicles & Equipment	882,420	556,420	463,000	348,000	941,500	5,712,590	8,021,510
98602	Financial Management System Replacement	67,470	20,000	49,500	-	-	17,570	87,070
SUB TOTAL		949,890	576,420	512,500	348,000	941,500	5,730,160	8,108,580
TOTAL COMMITTED EXPENDITURE		12,299,680	6,335,220	11,317,340	4,991,450	1,392,500	32,424,120	56,460,630

CAPITAL PROGRAMME 2015 TO 2018

Code (B001)	Detail	2014/2015		2015/2016	2016/2017	2017/2018	Prior to	Total
		Original £	Revised £	Estimate £	Estimate £	Estimate £	01/04/2014 £	
	2. FINANCING							
	Capital Receipts: Funding Approved	1,005,270	927,990	546,380	-	-		1,474,370
	New Headquarters Office Accommodation - Asset Disposals	-	604,030	-	-	-		604,030
	Evergreen Fund - Future Asset Disposals	-	-	424,000	316,000	451,000		1,191,000
	Contribution towards replacement of Civic Facilities - Capital Receipts Funding	-	450,000	-	-	-		450,000
	Future Leisure Provision Scheme - Temporary Borrowing/Asset Disposals	-	-	-	1,429,000	-		1,429,000
	Future Leisure Provision Scheme - Sport England Grant	1,000,000	-	1,000,000	1,000,000	-		2,000,000
	Future Leisure Provision Scheme - Prudential Borrowing	6,616,530	2,237,640	7,215,840	1,192,450	-		10,645,930
	Prudential Borrowing for WETT Programme - Regulatory Services Scheme	53,360	105,110	-	-	-		105,110
	Prudential Borrowing for Regeneration of Economic Development Scheme	1,063,060	328,710	600,000	-	-		928,710
	Prudential Borrowing for Paddling Pools Scheme	-	10,600	-	-	-		10,600
	Prudential Borrowing for Carbon Management Scheme	128,800	128,810	22,960	-	-		151,770
	Disabled Facilities Grant	462,100	462,100	556,000	556,000	-		1,574,100
	Decent Homes Grant	301,310	150,000	176,850	-	-		326,850
	Liveability/Heritage Lottery Grant Funding (for Brinton Park)	210	-	210	-	-		210
	Planning Delivery Grant	26,240	-	26,240	-	-		26,240
	S.106 Funding (Parking - Contractual Agreement)	159,280	95,000	64,280	-	-		159,280
	S.106 Funding (Franchise Street)	62,700	-	62,700	-	-		62,700
	S.106 Funding (for Stourport Sports Village)	18,170	18,170	-	-	-		18,170
	Flood Relief Grant (from DCLG)	32,010	32,010	-	-	-		32,010
	Repair and Renew Flood Grants (from DCLG)	-	8,000	25,000	-	-		33,000
	North Worcs Water Management Capital Projects - Redditch BC Funding	134,380	60,000	84,380	-	-		144,380
	North Worcs Water Management Capital Projects - Bromsgrove DC Funding	36,370	37,300	-	-	-		37,300
	Vehicles & Equipment (Prudential Borrowing)	882,420	556,420	463,000	348,000	941,500		2,308,920
	Financial Management System Replacement (Prudential Borrowing)	67,470	20,000	49,500	-	-		69,500
	<u>Direct Revenue Funding:</u>							
	Waste Strategy - Garden Waste Containers	-	3,330	-	-	-		3,330
	Bewdley Medical Centre	250,000	100,000	-	150,000	-		250,000
		12,299,680	6,335,220	11,317,340	4,991,450	1,392,500		24,036,510

VEHICLE, EQUIPMENT AND SYSTEMS RENEWALS SCHEDULE 2015 TO 2018

Detail	2014/2015		2015/2016	2016/2017	2017/2018
	Original £	Revised £	Estimate £	Estimate £	Estimate £
1. VEHICLES					
Refuse Freighter	80,000	86,000	-	-	80,000
Refuse Freighter	80,000	86,000	-	-	80,000
Refuse Freighter	80,000	86,000	-	-	80,000
Refuse Freighter	80,000	-	-	-	80,000
Refuse Freighter	-	-	-	-	80,000
CMP Electric Bin Lifts	18,000	36,000	-	-	31,500
Refurbishment Fund	-	25,000	-	-	-
Refuse Freighter - training re-fit	-	7,000	-	-	-
Refuse Freighter	-	80,000	-	-	80,000
Refuse Freighter	-	80,000	-	-	80,000
Flatbeds for Bulky	-	-	-	45,000	-
Flatbeds for Bulky	-	-	-	-	40,000
Ford Fusion	12,000	-	12,000	-	-
Ford Fusion	12,000	-	12,000	-	-
Ford Connect	18,000	-	18,000	-	-
Ford Connect	-	-	-	18,000	-
Ford Ranger 4x4	23,000	-	23,000	-	-
Ford Ranger 4x4	23,000	-	-	23,000	-
Blitz Vehicle	-	-	-	30,000	-
Mechanical Sweeper (Medium)	120,000	-	120,000	-	-
Mechanical Sweeper (Johnson V650)	-	-	-	100,000	-
Mechanical Sweeper (Small JOHNSON C200)	-	-	-	-	70,000
Mechanical Sweeper (Small JOHNSON C200)	70,000	-	70,000	-	-
Mechanical Sweeper (Small JOHNSON C200)	70,000	-	70,000	-	-
Transit Van	20,000	-	20,000	-	-
Transit Van	-	-	-	20,000	-
Transit Van	20,000	-	20,000	-	-
Garage Equipment - Replacement (slippage from prior years)	23,420	23,420	-	-	-
Iveco Daily	30,000	-	30,000	-	-
Iveco Daily	30,000	-	30,000	30,000	-
Iveco Daily	-	-	-	-	30,000
Iveco Daily	-	-	-	-	30,000
Iveco Daily	-	-	-	-	30,000
Iveco Daily	-	-	-	-	30,000
Iveco Daily	-	-	-	-	30,000
Iveco Daily	-	-	-	-	30,000
Midi Tractor	-	-	-	-	30,000
Mowing Machine	35,000	35,000	-	-	-
WeedSprayer (mobile)	-	12,000	-	-	-
Timberwolf chipper	-	-	-	30,000	30,000
Tractor	-	-	-	32,000	-
Canter	38,000	-	38,000	-	-
Small Van - Low range electrical	-	-	-	20,000	-
2. OTHER					
Financial Management System replacement	67,470	20,000	49,500	-	-
	949,890	576,420	512,500	348,000	941,500

PRUDENTIAL INDICATORS 2015/2018

ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
	Actual £	Estimate £	Estimate £	Estimate £	Estimate £
CHIEF EXECUTIVE	115,923	1,531,280	210,000	0	0
COMMUNITY WELL-BEING AND ENVIRONMENT	686,091	2,387,580	8,383,420	3,621,450	0
ECONOMIC PROSPERITY AND PLACE	1,232,544	1,839,940	2,211,420	1,022,000	451,000
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	130,425	576,420	512,500	348,000	941,500
	2,164,983	6,335,220	11,317,340	4,991,450	1,392,500

Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Budget Strategy Report 2015-2018.

The final capital position for 2013/14 has been stated above.

ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Capital Expenditure					
Supported Spend (RSG Settlement)	0	0	0	0	0
Unsupported Spend	2,165	6,335	11,317	4,992	1,393
Total Spend	2,165	6,335	11,317	4,992	1,393
Financed by:					
Borrowing/Leasing	295	3,387	8,351	1,541	942
Capital Receipts	832	1,983	970	1,745	451
Capital Grants	1,028	862	1,996	1,556	0
Revenue	10	103	0	150	0
Capital Financing Requirement (CFR)					
CFR	5,539	8,724	16,872	18,153	18,463
Movement in CFR	34	3,185	8,148	1,281	310
External Debt					
Borrowing	5,018	10,405	16,752	17,789	18,226
Other Long Term Liabilities	0	0	0	0	0
Total Debt at 31st March	5,018	10,405	16,752	17,789	18,226
Under/(Over) borrowing	521	(1,681)	120	364	237
Minimum Revenue Provision (MRP)	261	202	203	260	632

LIMITS TO BORROWING ACTIVITY

	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Gross Borrowing	5,018	10,405	16,752	17,789	18,226
Investments	(9,937)	(6,000)	(6,000)	(5,000)	(5,000)
Icelandic Investments (currently 'frozen')	(194)	(165)	0	0	0
Net Borrowing	(5,113)	4,240	10,752	12,789	13,226
CFR	5,539	8,724	16,872	18,153	18,463

(CFR compared to **gross** debt - change to indicator for 13/14 onwards)

PRUDENTIAL INDICATORS 2015/2018

AUTHORISED AND OPERATIONAL LIMITS

	2013/2014 Actual £'000	2014/2015 Estimate £'000	2015/2016 Estimate £'000	2016/2017 Estimate £'000	2017/2018 Estimate £'000
Authorised Limit for External Debt					
Borrowing	20,000	30,000	33,000	33,000	33,000
Other Long Term Liabilities		0	0	0	0
Total	20,000	30,000	33,000	33,000	33,000
	2013/2014 Actual £'000	2014/2015 Estimate £'000	2015/2016 Estimate £'000	2016/2017 Estimate £'000	2017/2018 Estimate £'000
Operational Boundary for External Debt					
Borrowing	15,000	25,000	27,000	27,000	27,000
Other Long Term Liabilities	0	0	0	0	0
Total	15,000	25,000	27,000	27,000	27,000

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2013/2014 Actual %	2014/2015 Estimate %	2015/2016 Estimate %	2016/2017 Estimate %	2017/2018 Estimate %
General Fund	1.92	2.41	6.56	7.76	10.64

INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2015/2016 Estimate £	2016/2017 Estimate £	2017/2018 Estimate £
Council Tax - Band D	1.23	2.25	2.25

The 2015/16 Taxbase of 31,814 has been used across all years for the purpose of these estimates.

TREASURY MANAGEMENT PRUDENTIAL INDICATORS

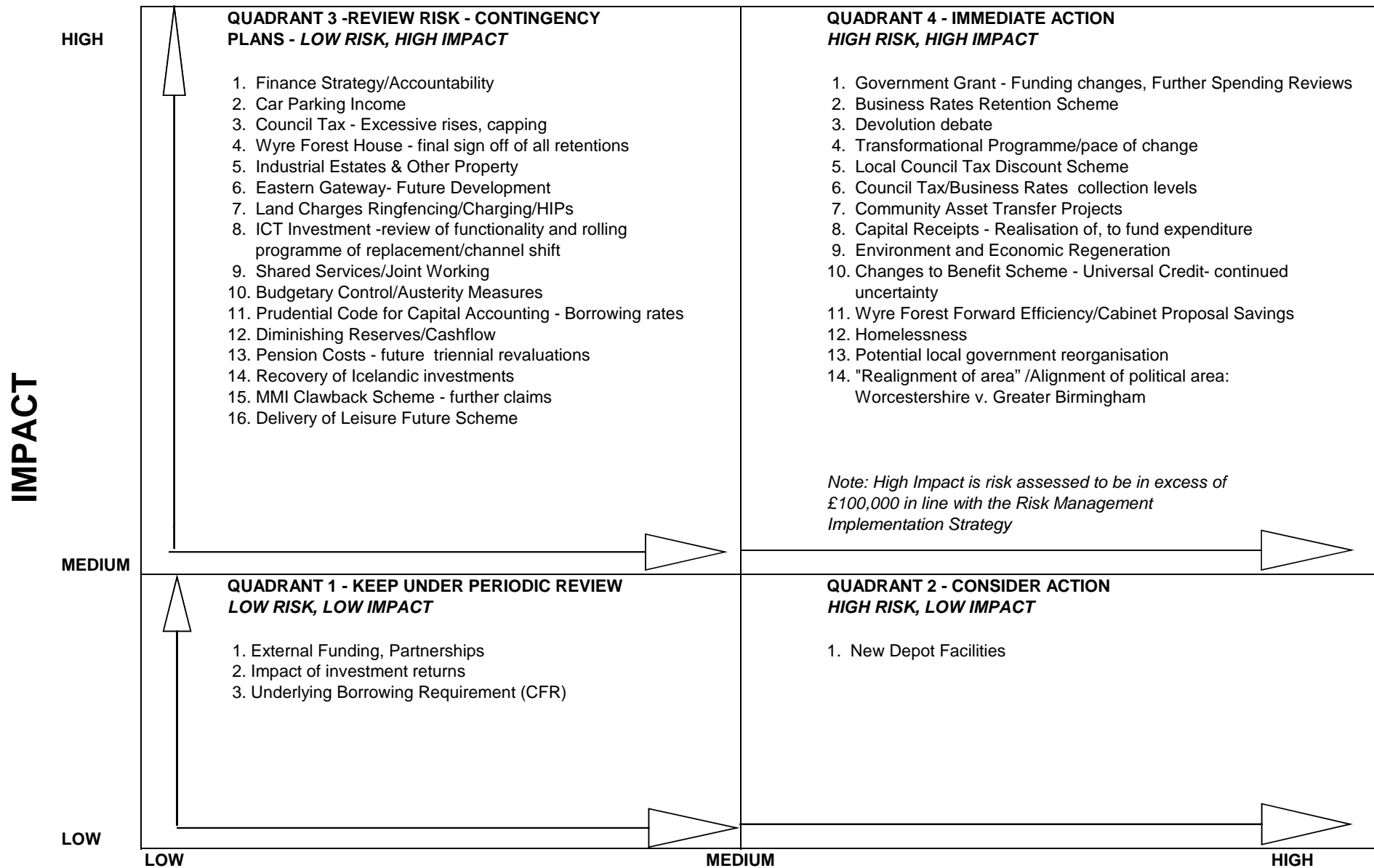
	2014/2015 Upper		2015/2016 Upper		2016/2017 Upper		2017/2018 Upper	
Maximum principal sums invested for longer than 364 days	£2m		£2m		£2m		£2m	
Limits on fixed interest rates	100%		100%		100%		100%	
Limits on variable interest rates	100%		100%		100%		100%	
Maturity Structure of fixed borrowing**	Lower	Upper	Lower	Upper	Lower	Upper	Lower	Upper
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

** The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Chief Financial Officer reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2013/14, and no difficulties are envisaged for future years. This view takes into account current commitments and existing plans. In February 2015 the Council secured two PWLB loans at historically advantageous rates, hence there will be an 'over-borrowed' position as at 31st March 2015. However, this is permitted under the Prudential Code as the CFR in the following three years rises above this.

Budget Risk Matrix

BUDGET RISK MATRIX 2015/2018



RISK