

# Budget

**2013/2016**



**Wyre Forest**  
District Council

# Wyre Forest District Council

## **Budget 2013/2016**

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# Wyre Forest District Council

## Budget 2013/2016

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**WYRE FOREST DISTRICT COUNCIL**

**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES**

SERVICE	2012/13		2013/14			2014/15			2015/16		
	Original Estimate	Revised Estimate	At Nov.12 Prices	Inflation	TOTAL	At Nov.12 Prices	Inflation	TOTAL	At Nov.12 Prices	Inflation	TOTAL
	£	£	£	£	£	£	£	£	£	£	£
CHIEF EXECUTIVE	1,032,640	1,107,440	795,640	14,210	809,850	413,250	28,730	441,980	341,360	43,410	384,770
COMMUNITY ASSETS AND LOCALISM	1,515,960	1,514,100	1,309,880	21,460	1,331,340	1,393,780	45,040	1,438,820	1,369,250	68,170	1,437,420
COMMUNITY WELL-BEING AND ENVIRONMENT	6,098,890	6,143,730	6,199,950	111,650	6,311,600	6,060,930	234,390	6,295,320	5,104,730	317,600	5,422,330
ECONOMIC PROSPERITY AND PLACE	2,851,330	2,918,440	2,394,210	46,830	2,441,040	1,794,870	95,380	1,890,250	1,494,770	144,930	1,639,700
RESOURCES	2,874,030	2,931,820	3,182,360	(1,600)	3,180,760	3,143,900	53,960	3,197,860	3,113,140	111,660	3,224,800
<b>LESS: CAPITAL ACCOUNT</b>	14,372,850	14,615,530	13,882,040	192,550	14,074,590	12,806,730	457,500	13,264,230	11,423,250	685,770	12,109,020
INTEREST RECEIVED	(1,151,050)	(1,327,040)	(1,131,780)	730	(1,131,050)	(920,350)	1,490	(918,860)	(195,290)	2,220	(193,070)
	(166,600)	(211,540)	(134,320)	0	(134,320)	(122,590)	0	(122,590)	(124,420)	0	(124,420)
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>13,055,200</b>	<b>13,076,950</b>	<b>12,615,940</b>	<b>193,280</b>	<b>12,809,220</b>	<b>11,763,790</b>	<b>458,990</b>	<b>12,222,780</b>	<b>11,103,540</b>	<b>687,990</b>	<b>11,791,530</b>
<b>LESS: CONTRIBUTION (FROM) TO RESERVES</b>	(322,400)	(344,150)			(524,300)			(636,070)			(665,860)
<b>NET BUDGET REQUIREMENT</b>	<b>12,732,800</b>	<b>12,732,800</b>			<b>12,284,920</b>			<b>11,586,710</b>			<b>11,125,670</b>
<b>LESS: GOVERNMENT SUPPORT GRANTS</b>	(5,564,730)	(5,564,730)			(6,179,120)			(5,390,570)			(4,933,200)
HOMELESSNESS PREVENTION GRANT	(109,270)	(109,270)			(108,650)			(108,650)			0
COMMUNITY RIGHT TO BID/CHALLENGE	0	0			(16,400)			(16,400)			0
COLLECTION FUND SURPLUS	(51,000)	(51,000)			0			0			0
COUNCIL TAX TRANSITIONAL GRANT	0	0			(28,630)			0			0
<b>GENERAL EXPENSES - COUNCIL TAX INCOME</b>	<b>7,007,800</b>	<b>7,007,800</b>			<b>5,952,120</b>			<b>6,071,090</b>			<b>6,192,470</b>
<b>COUNCIL TAX LEVY</b>		<b>197.62</b>			<b>197.62</b>			<b>201.57</b>			<b>205.60</b>
<b>COUNCIL TAX BASE</b>		<b>35,461</b>			<b>30,119</b>			<b>30,119</b>			<b>30,119</b>

## DETAILS OF COUNCIL TAX

<b>1.</b>	<b>Band D Council Tax</b>	<b><u>2012/2013</u></b>	<b><u>2013/2014</u></b>
		<b>£</b>	<b>£</b>
	Worcestershire County Council	1,039.06	1,039.06
	The Office of the Police and Crime Commissioner for West Mercia	178.72	178.72
	Hereford & Worcester Fire and Rescue Authority	73.64	73.64
	Wyre Forest District Council	<u>197.62</u>	<u>197.62</u>
	Council Tax prior to addition of Parish/Town Council Precepts (see page 6) (Total of (A), (B) (C) and (D) below)	<b><u>£1,489.04</u></b>	<b><u>£1,489.04</u></b>

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire and Rescue Authority and (D) Wyre Forest District Council.

		<u>Net Expenditure</u>	
<b>(A) <u>WORCESTERSHIRE COUNTY COUNCIL</u></b>		<b><u>2012/2013</u></b>	<b><u>2013/2014</u></b>
		<b>£M</b>	<b>£M</b>
	Adult and Community Services	154.3	150.9
	Children's Services	71.8	77.4
	Business, Environment and Community Resources	68.7	76.7
	Use of Earmarked Reserves	36.9	36.0
	Council Tax Freeze Grant	(0.0)	(1.1)
	Council Tax Transitional Grant	(5.5)	(2.2)
	<b>Total Cost of Services</b>	<b><u>326.2</u></b>	<b><u>337.0</u></b>
	Contribution to/(Use of) General Reserves	(0.7)	(2.2)
	<b>NET BUDGET REQUIREMENT</b>	<b><u>325.5</u></b>	<b><u>334.8</u></b>
	<b>DEDUCT:</b>		
	Surplus on Previous Year's Collection	(0.8)	(0.6)
	Revenue Support Grant & Business Rates	<u>(105.1)</u>	<u>(138.8)</u>
	<b>TOTAL</b>	<b><u>219.6</u></b>	<b><u>195.4</u></b>
	Tax Base	211,378	188,044
	<b><u>BAND D COUNCIL TAX (A)</u></b>	<b><u>£1,039.06</u></b>	<b><u>£1,039.06</u></b>
	<b>(B) <u>THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA</u></b>	<b><u>2012/2013</u></b>	<b><u>2013/2014</u></b>
		<b>£M</b>	<b>£M</b>
	Expenditure for Year	202.9	206.4
	Less: Use of General Reserves	(3.2)	(3.5)
	<b>NET BUDGET REQUIREMENT</b>	<b>199.7</b>	<b>202.9</b>
	<b>DEDUCT:</b>		
	Surplus on Previous Year's Collection	( 0.5)	( 0.1)
	Home Office Police Grant	(68.6)	(75.7)
	Revenue Support Grant & Business Rates	(51.1)	(47.4)
	Council Tax Support Grant	( 0.0)	( 9.2)
	<b>TOTAL</b>	<b><u>79.5</u></b>	<b><u>70.5</u></b>
	Tax Base	444,702	394,801
	<b><u>BAND D COUNCIL TAX (B)</u></b>	<b><u>£178.72</u></b>	<b><u>£178.72</u></b>

## DETAILS OF COUNCIL TAX

	<u>Net Expenditure</u>	
<b>(C) <u>HEREFORD AND WORCESTER FIRE AND RESCUE AUTHORITY</u></b>	<b><u>2012/2013</u></b>	<b><u>2013/2014</u></b>
	<b>£M</b>	<b>£M</b>
Employees (including Pension Costs)	23.2	22.7
Running Costs	7.8	7.4
Capital Financing	2.6	2.5
One off Costs of Redundancies	0.3	0.0
Income	<u>(0.1)</u>	<u>(0.1)</u>
<b>Core Budget</b>	<b>33.8</b>	<b>32.5</b>
Special Grants	<u>(2.3)</u>	<u>(1.5)</u>
<b>Gross Expenditure</b>	<b>31.5</b>	<b>31.0</b>
<b>DEDUCT:</b>		
Revenue Support Grant & Business Rates	<u>(10.6)</u>	<u>(12.4)</u>
<b>NET PRECEPT REQUIREMENT</b>	<b>20.9</b>	<b>18.6</b>
Tax Base	283,359	252,304
<b><u>BAND D COUNCIL TAX (C)</u></b>	<b><u>£73.64</u></b>	<b><u>£73.64</u></b>
<b>(D) <u>WYRE FOREST DISTRICT COUNCIL</u></b>	<b><u>2012/2013</u></b>	<b><u>2013/2014</u></b>
	<b>£'000</b>	<b>£'000</b>
Waste Collection	1,751	1,750
Recreation	3,255	3,322
Highways Cleansing and Parking Facilities	819	853
General Cultural and Commercial Services	206	425
Environmental Health and Community Safety	703	733
Housing and Welfare	1,092	1,009
Council Tax, Housing Benefits and Financial Services	1,196	1,336
Planning and Building Control	332	97
Property, Economic Development and Tourism	763	527
Corporate Activities	<u>4,499</u>	<u>4,022</u>
	<b>14,616</b>	<b>14,074</b>
<b>LESS:</b> Capital Account/Interest Received	(1,539)	(1,265)
Contribution to/(Use of) General Reserves	<u>(344)</u>	<u>(524)</u>
<b>Budget Requirement</b>	<b>12,733</b>	<b>12,285</b>
<b>DEDUCT</b>		
Collection Fund Surplus	(51)	(0)
Government Support Grants	(5,565)	(6,179)
Council Tax Transitional Grant	(0)	(29)
Community Right to Bid/Challenge	(0)	(16)
Homelessness Prevention Grants	<u>(109)</u>	<u>(109)</u>
<b><u>TOTAL</u></b>	<b><u>7,008</u></b>	<b><u>5,952</u></b>
Tax Base	35,461	30,119
<b><u>BAND D COUNCIL TAX (D)</u></b>	<b><u>£197.62</u></b>	<b><u>£197.62</u></b>

## COUNCIL TAX AND OTHER FINANCIAL INFORMATION

### DETAILS OF PARISH PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,489.04 in respect of the year commencing 1<sup>st</sup> April, 2013. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish Council purposes.

Parish	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	315	15,000	1,489.04	47.62	1,536.66
Bewdley	3,341	78,826	1,489.04	23.59	1,512.63
Broome	182	2,225	1,489.04	12.23	1,501.27
Chaddesley Corbett	666	21,783	1,489.04	32.71	1,521.75
Churchill & Blakedown	688	21,740	1,489.04	31.60	1,520.64
Town of Kidderminster (Charter Trustees)	15,180	63,750	1,489.04	4.20	1,493.24
Kidderminster Foreign	365	8,307	1,489.04	22.76	1,511.80
Ribbesford	158	0	1,489.04	0.00	1,489.04
Rock	1,137	22,670	1,489.04	19.94	1,508.98
Rushock	73	1,900	1,489.04	26.03	1,515.07
Stone	246	6,500	1,489.04	26.42	1,515.46
Stourport-on-Severn	6,220	162,460	1,489.04	26.12	1,515.16
Wolverley & Cookley	1,548	36,678	1,489.04	23.69	1,512.73
<b>TOTAL</b>	<b>30,119</b>	<b>£441,839</b>			

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# **Financial Strategy**

## **2013/2016**

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# WYRE FOREST DISTRICT COUNCIL

COUNCIL 27<sup>th</sup> FEBRUARY, 2013

## FINANCIAL STRATEGY 2013/16

The Cabinet, having re-considered the Financial Strategy 2013/16 as recommended on 22<sup>nd</sup> January 2013, the results of the consultation exercise and recommendations of the Overview and Scrutiny Committee, **RECOMMENDS TO COUNCIL :-**

1. **CAPITAL PROGRAMME 2012/13 ONWARDS** (pages 91-101 of Financial Strategy)
  - 1.1 **APPROVAL** of the updated Base Capital Programme and Vehicle, Equipment and Systems Renewal Schedule as presented to the Cabinet on 18<sup>th</sup> December 2012 and further amended to incorporate the Cabinet Proposals identified in Appendix 2 along with the updated Prudential Indicators presented in the separate report on this agenda.
  
2. **FEES AND CHARGES** (pages 47-86 of Financial Strategy as updated)
  - 2.1 **APPROVES** fees and charges, noting the recommendations from the Licensing and Environmental Committee, as attached in Appendix 1 of Financial Strategy.
  
3. **THREE YEAR BUDGET AND POLICY FRAMEWORK 2013/16** (pages 1-45 of Financial Strategy as updated)
  - 3.1 The contents of the Reports of the Director of Resources on the Three Year Budget and Policy Framework 2013-2016 (pages 1-45 of Financial Strategy, incorporating the Base Budget Variations (pages 27-28 of Financial Strategy) supplemented by the updated report approved by Cabinet on 22<sup>nd</sup> January 2013, be **ENDORSED** and in doing so **APPROVE** the Revised Revenue and Capital Budgets for 2012/13.
  - 3.2 **APPROVES** that any Final Account savings arising from 2012/16 over and above the target allowed for in the Council's Finance Strategy, together with surplus Earmarked Reserves, be allocated to the Working Balance.

3.3 The following General Fund Revenue Budget be **APPROVED** including **CABINET PROPOSALS (Appendix 2)** and **FEES AND CHARGES** as proposed by Cabinet on 22<sup>nd</sup> January 2013 and related amendments (**Appendix 1**):

	<b>Revised 2012/13 £</b>	<b>2013/14 £</b>	<b>2014/15 £</b>	<b>2015/16 £</b>
Net Expenditure on Services (per Appendix 3 (New Appendix 3 updating the position as at 22 <sup>nd</sup> January and now taking into account Social Fund Grant ) <u>Add/(Less)</u> Cabinet Proposals - (Appendix 2)	13,076,950 -	12,691,410 117,810	12,410,560 (187,780)	12,055,100 (263,570)
Net Expenditure	13,076,950	12,809,220	12,222,780	11,791,530
Contribution from Reserves	(344,150)	(524,300)	(636,070)	(665,860)
Net Budget Requirement	12,732,800	12,284,920	11,586,710	11,125,670
<u>Less</u> Business Rates, Revenue Support Grant and Collection Fund Surplus	5,615,730	6,179,120	5,390,570	4,933,200
Council Tax Transitional Grant	-	28,630	-	-
Community Right to Bid/Challenge	-	16,400	16,400	-
Homelessness Funding	109,270	108,650	108,650	-
Council Tax Income	<u>£7,007,800</u>	<u>£5,952,120</u>	<u>£6,071,090</u>	<u>£6,192,470</u>
Wyre Forest District Council Tax Level assuming no change in 2013/14 then a 2% increase 2014/15 onwards.	<u>£197.62</u>	<u>£197.62</u>	<u>£201.57</u>	<u>£205.60</u>

### **Final Government Grant Analysis**

<u>Year</u>	<b>Value of Government Support £</b>	<b>Decrease</b>	
		<b>£</b>	<b>%</b>
2012/13	5,391,294		
2013/14	4,884,507	506,787	9.40
2014/15	4,095,955	788,552	16.14
2015/16	3,882,440	213,515	5.21

Note to Government Grant Analysis table: These figures relate to business rates and revenue support grant; they exclude Grants for Homelessness and Council Tax Support, and also Transitional and Freeze Grants (source LG Futures as updated for the final Grant Settlement). The new funding regime for Business Rates greatly increases the significance of the collection of Business Rates, with more emphasis on the actual sums collected rather than collection rates. This change of emphasis may require the Director of Resources to consider deployment of additional staffing resource to ensure maintenance of the Business Rates baseline, including even closer liaison with the Valuation Office. It is hoped this can be achieved within existing resources.

3.4 Reserves available as part of the Three Year Financial Strategy:

<b>Reserves Statement</b>	<b>2012/13 £'000</b>	<b>2013/14 £'000</b>	<b>2014/15 £'000</b>	<b>2015/16 £'000</b>
Reserves as at 1 April	2,511	2,167	1,643	1,007
Contribution to/(from) Reserves	(344)	(524)	(636)	(666)
Reserves as at 31 March	2,167	1,643	1,007	341

3.5 **AGREES** that the decisions on use of the Social Fund Grant including any revision of the provisional distribution reflected in the base budget, should lie outside the normal Financial Regulation requirements for Supplementary Estimates and Virements.

3.6 **Notes** the following updates to the Risk Matrix as published on the 18<sup>th</sup> December 2012:

- Since the Financial Strategy was presented to Cabinet in December 2012, the position regarding the Contractors Claim for the construction of the New Headquarters has developed further. The financial impact of finalising the account is unknown at this stage and could vary from zero to a potentially significant sum. This will continue to be managed by the Chief Executive and Director of Community Assets and Localism in close liaison with our specialist project managers.
- The continued depressed economy and resultant poor property market continues to represent significant risk to the financial strategy in terms of assumed funding from asset disposals and asset transfers. It is hoped that the position will improve, but assumptions made within the budget will continue to be carefully monitored against results achieved and any significant variances included in future reports to Members.

#### **4 COUNCIL TAX**

4.1 **SETS** a Council Tax for Wyre Forest District Council on a Band D Property of £197.62 for 2013/14 (£197.62 2011/12) which represents no increase on Council Tax from 2012/13.

4.2 **ADOPTS A PLANNING ASSUMPTION OF** a provisional Council Tax on a Band D Property in 2014/15 of £201.57 and £205.60 in 2015/16 an increase of 2 % per annum over 2013/14.

4.3 **NOTES** that the new Council Tax Discount Scheme approved by Council in November 2012 (subject to minor revision due to a removal of the Class L, repossessed properties, Council Tax exemption) will be effective from 1<sup>st</sup> April 2013, and that there is a risk from the scheme that there will be a greater financial burden on the Council.

4.4 **NOTES** the decision taken to join the Worcestershire Business Rates Pool to protect the Council from any business rate reductions and help maximise the benefit by retaining more of the business rates delivered from economic growth within Worcestershire.

**WYRE FOREST DISTRICT COUNCIL**

**CABINET PROPOSALS 2013/2014 ONWARDS**

Cost Centre	ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL	KEY	CHANGES IN RESOURCES			
			2013/14 £	2014/15 £	2015/16 £	After 31/03/2016 £
<b>SECURING THE ECONOMIC PROSPERITY OF THE DISTRICT</b>						
R705	<b>Economic and Regeneration Initiatives</b> To provide further investment in regeneration initiatives following the State of the Area events. Delegate authority to the Director of Economic Prosperity and Place to spend in consultation with the Cabinet Review Panel (will include representation from all groups)	C R S	500,000 120,000 -	- 70,000 -	- 70,000 -	- 70,000 -
R224	To request that the Director investigate the alternative use of any surplus/unused property to complement the Council's Economic and Regeneration priorities, Options to include conversion into either Serviced Business Starter Incubator Units, offices, or for residential use. The business cases for such proposals be considered by the Cabinet Review Panel.	C R S	TBC TBC -	TBC TBC -	TBC TBC -	TBC TBC -
Various	To request that the Director investigate the possibility of establishing incubator units within the Civic Centre, Stourport on Severn in partnership with Worcestershire County Council and others. Any proposals to be considered by the Cabinet Review Panel.	C R S	TBC TBC -	TBC TBC -	TBC TBC -	TBC TBC -
R190 R187 R189	<b>Car Parking</b> During the period of the freeze of car parking charges to undertake a review of Town Centre car parking to include consideration of the provision of some elements of free parking based on the results of the recent free parking initiative	C R S	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC
<b>DELIVERING TOGETHER, WITH LESS</b>						
Various	<b>Staff Terms and Conditions</b> Revision of Staff Terms and Conditions, including introduction of the Living Wage	C R S	- 1,000 CR -	- 10,700 CR -	- 13,600 CR -	- 13,100 CR -
Various	<b>Procurement</b> To conduct a review of the major contracts currently in place with external organisations and partners to secure savings	C R S	- 25,000 CR -	- 50,000 CR -	- 50,000 CR -	- 50,000 CR -
R040 R335	<b>Parish Localism Fund</b> Review of funding for Parish Councils in light of the Council Tax Scheme changes and to establish a fund of £105k in Yr 1 to support Parish Councils <b>Support for Cemeteries</b> Phase out support for cemeteries over four years (75%, 50%, 25%, 0%)	C R S  C R S	- 15,740 -  - 17,070 -	- 23,460 CR -  - 11,380 -	- 23,660 CR -  - 5,690 -	- 23,860 CR -  - - -
R337	<b>NNDR Relief</b> To conduct a review of recipients of NNDR relief	C R S	- - -	- 31,000 CR -	- 44,000 CR -	- 55,000 CR -

**WYRE FOREST DISTRICT COUNCIL**

**CABINET PROPOSALS 2013/2014 ONWARDS**

Cost Centre	ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL	KEY	CHANGES IN RESOURCES			
			2013/14 £	2014/15 £	2015/16 £	After 31/03/2016 £
R410	<b>ICT</b> Review of Members' ICT - staged implementation of revised scheme	C R S	- 1,000 CR -	- 4,000 CR -	- 8,000 CR -	- 12,000 CR -
R410	<b>Members Car Parking Passes</b> Following the move to Wyre Forest House, to cease the issuing of free Car Park Passes to all Members. Members will still be able to claim for any parking costs incurred in line with the Members' Allowances scheme	C R S	- - -	- - -	- - -	- - -
Various	<b>Wyre Forest Forward</b> Expansion of the Wyre Forest Forward programme of efficiency savings	C R S	- 50,000 CR 2.00 CR	- 150,000 CR 6.00 CR	- 200,000 CR 8.00 CR	- 250,000 CR 10.00 CR
Various	<b>Wyre Forest Forward</b> To round all Fees and Charges to the nearest whole pounds in the future for ease and efficiency (with the exception of car parking)	C R S	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	- TBC TBC TBC
Various	<b>Fleet and Waste Strategy Review</b> The Director investigates the usage of the Council's freighter fleet to ensure maximum optimisation.	C R S	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC
<b>SECURING THE ECONOMIC PROSPERITY OF THE DISTRICT</b>						
R800	<b>Disabled Facilities Grants</b> Review of funding for Disabled Facilities Grants including seeking grant funding from Health and other partners	C R S	- - -	- - -	- - -	- - -
<b>IMPROVING COMMUNITY WELL-BEING</b>						
R800	<b>Local Authority Mortgage Scheme</b> Future consideration by the Treasury Management Review Panel of the extension of the current LAMS scheme to include Shared Ownership once the existing scheme is fully operational	C R S	TBC TBC -	TBC TBC -	TBC TBC -	TBC TBC -
R720	<b>Reinstate Community Leadership Fund</b> Reinstate a fund of £1,000 per Member for 2013/14.	C R S	- 42,000 -	- - -	- - -	- - -
	<b>TOTALS</b>	C R S	<b>500,000</b> <b>117,810</b> <b>2.00 CR</b>	<b>-</b> <b>187,780 CR</b> <b>6.00 CR</b>	<b>-</b> <b>263,570 CR</b> <b>8.00 CR</b>	<b>-</b> <b>333,960 CR</b> <b>10.00 CR</b>

**KEY - Changes in Resources**

- C Capital
- R Revenue
- S Staffing - Stated in FTEs

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# Revenue Budget

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FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of  
the FMS codes for your assistance

Example:

S11	Community Well-Being and Environment	(The Service Division)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

## CHIEF EXECUTIVE - SUMMARY

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P205 CHIEF EXECUTIVE</b>					
A480 CHIEF EXECUTIVE	36,520	330	2,170	(3,180)	(3,360)
	36,520	330	2,170	(3,180)	(3,360)
<b>P233 CORPORATE COSTS</b>					
A505 CORPORATE MANAGEMENT EXPENSES	884,540	989,410	999,960	1,022,090	1,013,970
A510 CORPORATE COSTS	(100,000)	0	(313,000)	(701,000)	(751,000)
	784,540	989,410	686,960	321,090	262,970
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
A501 WYRE FOREST MATTERS	0	0	0	0	0
A525 EQUALITY AND DIVERSITY	0	0	0	0	0
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	24,240	24,240	24,690	26,090	27,310
	24,240	24,240	24,690	26,090	27,310
<b>P240 COMMUNICATIONS</b>					
A376 DESIGN UNIT	0	20	70	30	0
A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA)	187,340	93,440	95,960	97,950	97,850
	187,340	93,460	96,030	97,980	97,850
<b>Total S6 CHIEF EXECUTIVE</b>	<b>1,032,640</b>	<b>1,107,440</b>	<b>809,850</b>	<b>441,980</b>	<b>384,770</b>

## **CHIEF EXECUTIVE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P205 CHIEF EXECUTIVE</b>					
<b>A480 CHIEF EXECUTIVE</b>					
R700 Chief Executive's Administration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	317,290	293,740	297,410	297,700	302,310
Vacancy Savings	(1,950)	(2,000)	(4,070)	(4,130)	(4,190)
Indirect Employee Expenses	4,150	6,780	3,570	3,520	3,430
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	6,990	18,820	35,950	36,560	37,120
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	400	400	1,400	1,400	1,400
Car Allowances	2,500	2,500	2,500	2,500	2,500
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	700	300	300	300	300
Catering	1,260	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	3,980	9,180	9,850	9,980	9,980
Services	10	10	10	10	10
Communications & Computing Expenses	16,460	44,590	37,490	38,910	32,000
Grants & Subscriptions	500	250	500	500	500
Corporate Membership of Bodies	25,000	18,500	18,600	18,600	18,600
<b>SUPPORT SERVICES</b>					
Resources	10,690	14,000	14,080	14,330	14,100
Community Assets and Localism	9,510	9,700	9,930	10,080	10,030
Convenor Recharges	130	350	360	360	370
Human Resources	990	2,650	2,720	2,730	2,760
Corporate Support Services	5,090	44,950	49,200	51,010	51,940
<b>GROSS EXPENDITURE</b>	<b>407,200</b>	<b>468,820</b>	<b>483,940</b>	<b>488,440</b>	<b>487,240</b>
<b>INCOME</b>					
Recharges to Other Services	(370,680)	(457,870)	(476,770)	(491,620)	(490,600)
Use of Earmarked Reserve	0	(10,620)	(5,000)	0	0
<b>GROSS INCOME</b>	<b>(370,680)</b>	<b>(468,490)</b>	<b>(481,770)</b>	<b>(491,620)</b>	<b>(490,600)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>36,520</b>	<b>330</b>	<b>2,170</b>	<b>(3,180)</b>	<b>(3,360)</b>
<b>Total P205 CHIEF EXECUTIVE</b>	<b>36,520</b>	<b>330</b>	<b>2,170</b>	<b>(3,180)</b>	<b>(3,360)</b>



## CHIEF EXECUTIVE

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P233 CORPORATE COSTS</b>					
<b>A505 CORPORATE MANAGEMENT EXPENSES</b>					
R725 Other Corporate Management Expenses					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses (All Directorates)	507,010	551,540	553,080	562,650	571,310
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	377,530	437,870	446,880	459,440	442,660
<b>GROSS EXPENDITURE</b>	884,540	989,410	999,960	1,022,090	1,013,970
<b>NET EXPENDITURE/(INCOME)</b>	884,540	989,410	999,960	1,022,090	1,013,970

## **CHIEF EXECUTIVE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P233 CORPORATE COSTS</b>					
<b>A510 CORPORATE COSTS</b>					
R726 Wyre Forest Forward					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Wyre Forest Forward Efficiency Savings	(100,000)	0	(313,000)	(701,000)	(751,000)
<b>GROSS EXPENDITURE</b>	(100,000)	0	(313,000)	(701,000)	(751,000)
<b>NET EXPENDITURE/(INCOME)</b>	(100,000)	0	(313,000)	(701,000)	(751,000)
<b>Total P233 CORPORATE COSTS</b>	<b>784,540</b>	<b>989,410</b>	<b>686,960</b>	<b>321,090</b>	<b>262,970</b>

## CHIEF EXECUTIVE

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
<b>A501 WYRE FOREST MATTERS</b>					
R721 External Funding - Wyre Forest Matters					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	23,260	24,660	0	0	0
Indirect Employee Expenses	190	360	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Catering	0	50	50	0	0
Printing, Stationery & General Office Expenses	18,910	25,420	29,950	0	0
Communications & Computing	160	160	0	0	0
Grants & Subscriptions	0	22,700	0	0	0
<b>GROSS EXPENDITURE</b>	<b>42,520</b>	<b>73,350</b>	<b>30,000</b>	<b>0</b>	<b>0</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(42,520)	(30,000)	(30,000)	0	0
Use of Earmarked Reserve	0	(43,350)	0	0	0
<b>GROSS INCOME</b>	<b>(42,520)</b>	<b>(73,350)</b>	<b>(30,000)</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## CHIEF EXECUTIVE

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
<b>A525 EQUALITY AND DIVERSITY</b>					
R750 Equality and Diversity					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	0	50	50	50	0
Printing, Stationery & General Office Expenses	0	70	70	0	0
Services	0	580	30	100	0
GROSS EXPENDITURE	0	700	150	150	0
<u>INCOME</u>					
Use of Earmarked Reserve	0	(700)	(150)	(150)	0
GROSS INCOME	0	(700)	(150)	(150)	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

## **CHIEF EXECUTIVE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P235 PARTNERSHIPS AND EQUALITIES</b>					
<b>A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY</b>					
R755 Shared Emergency Planning and Business Continuity					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	37,500	36,970	38,670	40,580	42,310
Indirect Employee Expenses	620	560	400	420	450
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	0	400	400	400	400
Car Allowances	1,000	1,000	1,000	1,000	1,000
<b>SUPPLIES &amp; SERVICES</b>					
Catering	0	150	150	150	150
Printing, Stationery & General Office Expenses	580	380	380	380	380
Responsibilities of Civil Contingencies	14,170	14,170	14,170	14,170	14,170
Communications & Computing Expenses	560	390	390	390	390
Miscellaneous Expenses	1,250	1,250	1,250	1,250	1,250
	3,560	0	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	0	3,970	3,410	3,410	3,410
<b>GROSS EXPENDITURE</b>	<b>59,240</b>	<b>59,240</b>	<b>60,220</b>	<b>62,150</b>	<b>63,910</b>
<b><u>INCOME</u></b>					
Shared Services Income	(35,000)	(35,000)	(35,530)	(36,060)	(36,600)
<b>GROSS INCOME</b>	<b>(35,000)</b>	<b>(35,000)</b>	<b>(35,530)</b>	<b>(36,060)</b>	<b>(36,600)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>24,240</b>	<b>24,240</b>	<b>24,690</b>	<b>26,090</b>	<b>27,310</b>
<b>Total P235 PARTNERSHIPS AND EQUALITIES</b>	<b>24,240</b>	<b>24,240</b>	<b>24,690</b>	<b>26,090</b>	<b>27,310</b>

## CHIEF EXECUTIVE

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P240 COMMUNICATIONS</b>					
<b>A376 DESIGN UNIT</b>					
R535 Design Unit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	32,840	32,780	33,310	33,830	34,380
Indirect Employee Expenses	380	510	490	480	480
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,980	18,360	23,570	23,960	24,330
TRANSPORT RELATED EXPENDITURE					
Car Allowances	300	100	100	100	100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,370	5,420	5,420	5,420	5,420
Printing, Stationery & General Office Expenses	100	50	50	50	50
Services	70	70	70	80	80
Communications & Computing	5,450	6,460	6,760	6,860	5,930
SUPPORT SERVICES					
Convenor Recharges	80	90	90	90	90
Human Resources	640	660	680	680	690
Corporate Support Services	590	1,120	1,210	1,260	1,250
GROSS EXPENDITURE	54,800	65,620	71,750	72,810	72,800
<u>INCOME</u>					
Recharges	(54,800)	(65,600)	(71,680)	(72,780)	(72,800)
GROSS INCOME	(54,800)	(65,600)	(71,680)	(72,780)	(72,800)
<b>NET EXPENDITURE/(INCOME)</b>	0	20	70	30	0

**CHIEF EXECUTIVE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P240 COMMUNICATIONS</b>					
<b>A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA)</b>					
R735 Corporate Communications					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	68,590	42,060	42,720	43,380	44,060
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	19,930	20,640	20,650	20,660	20,670
Publicity and Promotion / Consultation	9,570	4,000	5,000	5,000	5,000
<b>SUPPORT SERVICES</b>					
Corporate Support Services	33,310	940	1,010	1,050	1,060
Departmental Administrative Expenses	55,940	25,800	26,580	27,860	27,060
<b>GROSS EXPENDITURE</b>	<b>187,340</b>	<b>93,440</b>	<b>95,960</b>	<b>97,950</b>	<b>97,850</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>187,340</b>	<b>93,440</b>	<b>95,960</b>	<b>97,950</b>	<b>97,850</b>
<b>Total P240 COMMUNICATIONS</b>	<b>187,340</b>	<b>93,460</b>	<b>96,030</b>	<b>97,980</b>	<b>97,850</b>





**COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
A001 COLLECTION OF DOMESTIC WASTE	889,530	928,130	952,520	984,440	1,065,100
A002 TRADE WASTE COLLECTION	(302,740)	(106,540)	(117,080)	(146,390)	(164,030)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	1,110,440	939,210	940,440	924,070	913,740
A010 RECYCLING ACTIVITIES	(21,600)	(15,600)	(15,600)	(15,600)	(15,600)
A266 WASTE/FLEET MANAGEMENT	0	4,980	(10,460)	(6,040)	(6,080)
	1,675,630	1,750,180	1,749,820	1,740,480	1,793,130
<b>P010 ENVIRONMENTAL MAINTENANCE</b>					
A025 PUBLIC CONVENIENCES	272,840	251,850	266,820	270,400	273,140
A145 PARKING FACILITIES	(710,760)	(596,590)	(494,600)	(517,360)	(568,190)
A146 CIVIL ENFORCEMENT	124,120	123,170	119,290	123,060	126,460
A150 STREET FURNITURE AND NAMEPLATES	59,450	61,090	61,570	61,860	61,750
A155 HIGHWAYS GENERAL CLEANSING	701,480	681,070	708,300	721,140	744,340
A165 HIGHWAYS RESIDUAL FUNCTION	4,590	3,840	3,960	4,020	3,990
A235 ENVIRONMENTAL ENFORCEMENT	55,840	51,200	52,270	53,410	53,190
	507,560	575,630	717,610	716,530	694,680
<b>P015 CEMETERIES</b>					
A030 CEMETERY	177,110	167,740	165,090	161,320	157,460
	177,110	167,740	165,090	161,320	157,460
<b>P021 LEISURE DEVELOPMENT</b>					
A036 LEISURE DEVELOPMENT	94,020	90,420	93,500	95,270	94,790
A110 STOURPORT COMMUNITY CENTRE	12,420	12,360	9,910	7,440	7,460
	106,440	102,780	103,410	102,710	102,250
<b>P025 PLAY DEVELOPMENT</b>					
A040 PLAY DEVELOPMENT	95,100	85,430	89,640	89,030	88,540
	95,100	85,430	89,640	89,030	88,540
<b>P030 MUSEUM</b>					
A050 MUSEUM STORE	57,210	48,670	48,620	49,180	49,680
A055 BEWDLEY MUSEUM	244,190	209,910	224,950	229,360	233,110
	301,400	258,580	273,570	278,540	282,790
<b>P032 ARTS DEVELOPMENT</b>					
A065 ARTS DEVELOPMENT	90,260	88,470	90,080	90,630	90,110
	90,260	88,470	90,080	90,630	90,110
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
A070 WYRE FOREST GLADES LEISURE CENTRE	898,190	902,720	938,900	949,770	286,320
A075 STOURPORT SPORTS CENTRE	346,740	347,690	367,290	371,790	81,540
A076 BEWDLEY LEISURE CENTRE	62,430	54,230	55,150	56,190	57,180
A080 STOURPORT SPORTS CLUB	11,790	36,070	720	720	13,420
A085 SPORTS PITCHES AND FACILITIES	216,650	200,800	212,280	215,600	218,110
	1,535,800	1,541,510	1,574,340	1,594,070	656,570
<b>P037 SPORTS DEVELOPMENT</b>					
A094 SPORTS DEVELOPMENT	87,650	91,040	94,690	95,240	94,710
A095 JOINT DELIVERY PLAN - EXTENDED SERVICES	0	0	0	0	0
A096 PHYSICAL ACTIVITY	0	0	0	0	0
A100 EXTERNAL FUNDING	0	0	0	0	0
A102 BEST FOOT FORWARD	0	0	0	0	0
A103 COMMUNITY DEVELOPMENT	15,250	16,150	16,460	16,800	16,680
A106 THE DANCE PROJECT	0	0	0	0	0
	102,900	107,190	111,150	112,040	111,390

**COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	285,710	318,910	326,490	329,420	322,820
	285,710	318,910	326,490	329,420	322,820
<b>P040 ALLOTMENTS</b>					
A120 ALLOTMENTS	2,600	4,110	2,340	2,390	2,430
	2,600	4,110	2,340	2,390	2,430
<b>P045 PARKS AND GREEN SPACES</b>					
A125 PARKS AND GREEN SPACES	868,040	843,010	846,730	858,170	873,890
A160 HIGHWAYS MAINTENANCE OF VERGES	62,320	63,390	64,480	66,510	68,820
	930,360	906,400	911,210	924,680	942,710
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
A220 GROUNDS MAINTENANCE	0	0	0	0	0
A221 GARAGE HOLDING ACCOUNT	0	0	0	0	0
	0	0	0	0	0
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION</b>					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	40,350	(14,290)	(13,100)	(13,460)	(13,510)
	40,350	(14,290)	(13,100)	(13,460)	(13,510)
<b>P131 WORCESTERSHIRE HUB</b>					
A260 WORCESTERSHIRE HUB	0	(18,780)	(59,780)	(60,160)	(35,120)
	0	(18,780)	(59,780)	(60,160)	(35,120)
<b>P133 ADMINISTRATIVE SERVICES</b>					
A264 ADMINISTRATIVE SERVICES	(34,400)	5,220	(3,830)	(3,980)	(4,340)
	(34,400)	5,220	(3,830)	(3,980)	(4,340)
<b>P215 CRIME AND DISORDER ACT 1998</b>					
A495 COMMUNITY SAFETY	153,970	155,300	167,850	169,740	169,110
A496 EXTERNAL FUNDING	0	0	0	0	0
	153,970	155,300	167,850	169,740	169,110
<b>P220 COMMUNITY STRATEGY</b>					
A500 COMMUNITY STRATEGY	58,500	42,960	43,050	1,090	1,120
	58,500	42,960	43,050	1,090	1,120
<b>P225 CORPORATE COSTS</b>					
A382 CORPORATE COSTS	69,600	66,390	62,660	60,250	60,190
	69,600	66,390	62,660	60,250	60,190
<b>Total S11 COMMUNITY WELL-BEING AND ENVIRONMENT</b>	<b>6,098,890</b>	<b>6,143,730</b>	<b>6,311,600</b>	<b>6,295,320</b>	<b>5,422,330</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A001 COLLECTION OF DOMESTIC WASTE</b>					
R001 Waste Transfer Station					
R002 Domestic Waste					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	576,910	555,070	557,660	567,200	576,850
Vacancy Savings	(7,700)	(3,330)	(6,650)	(6,750)	(6,850)
Indirect Employee Expenses	9,750	2,850	2,680	2,680	2,680
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	5,190	4,640	4,750	4,900	4,930
Cleaning & Domestic Supplies	46,000	46,000	46,000	46,000	46,000
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	237,590	211,040	211,740	218,080	225,390
Transport Insurance	14,560	14,280	14,700	15,400	16,240
Car Allowances	500	500	500	500	500
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	4,000	4,000	4,000	4,000	4,000
Equipment, Furniture & Materials - External	3,900	2,900	2,900	2,900	2,900
Equipment, Furniture & Materials - Trade Bins	40,000	20,000	20,000	20,000	20,000
Clothing, Uniforms and Laundry	4,000	4,000	4,000	4,000	4,000
Printing, Stationery & General Office Expenses	1,000	500	500	500	500
Services	510	10	10	10	10
Services - Other	9,010	9,010	9,010	9,010	9,010
Communications & Computing	2,000	600	600	600	600
Grants & Subscriptions	4,000	3,750	3,750	3,750	3,750
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	360	0	0	0	0
Health Authorities	12,000	21,000	21,000	21,000	21,000
Private Contractors	280	300	300	300	300
<b>SUPPORT SERVICES</b>					
Resources	4,570	4,230	4,010	4,070	4,020
Convenor Recharges	1,950	1,750	1,780	1,810	1,850
Human Resources	14,900	13,270	13,610	13,680	13,860
Corporate Support Services	29,560	39,600	43,580	45,370	46,270
Departmental Administrative Expenses	62,130	58,820	63,780	63,860	61,340
<b>CAPITAL CHARGES</b>					
Depreciation	165,280	165,940	181,810	197,510	264,330
<b>GROSS EXPENDITURE</b>	<b>1,242,250</b>	<b>1,180,730</b>	<b>1,206,020</b>	<b>1,240,380</b>	<b>1,323,480</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A001 COLLECTION OF DOMESTIC WASTE</b>					
<b>(CONTINUED)</b>					
R001 Waste Transfer Station					
R002 Domestic Waste					
<b>INCOME</b>					
Customer & Client Receipts	0	(600)	(600)	(600)	(600)
Fees and Charges - Compounded Inflation	0	0	0	(2,440)	(4,880)
Trade Waste Income	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
Recharges	(334,720)	(234,000)	(234,900)	(234,900)	(234,900)
<b>GROSS INCOME</b>	<b>(352,720)</b>	<b>(252,600)</b>	<b>(253,500)</b>	<b>(255,940)</b>	<b>(258,380)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>889,530</b>	<b>928,130</b>	<b>952,520</b>	<b>984,440</b>	<b>1,065,100</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A002 TRADE WASTE COLLECTION</b>					
R003 Trade Waste Collection					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	64,980	64,980	66,010	67,060	68,100
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	10,660	8,080	8,010	8,020	8,080
Transport Insurance	1,040	1,020	1,050	1,100	1,160
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - Trade Bins	0	10,000	10,000	10,000	10,000
Services - WCC Tipping Cost	123,600	125,000	128,750	132,610	136,590
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	0	120,000	120,000	120,000	120,000
<b>GROSS EXPENDITURE</b>	<b>200,280</b>	<b>329,080</b>	<b>333,820</b>	<b>338,790</b>	<b>343,930</b>
<b>INCOME</b>					
Fees and Charges - Compounded Inflation	0	0	0	(21,780)	(43,560)
Trade Waste Income	(503,020)	(435,620)	(450,900)	(463,400)	(464,400)
<b>GROSS INCOME</b>	<b>(503,020)</b>	<b>(435,620)</b>	<b>(450,900)</b>	<b>(485,180)</b>	<b>(507,960)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(302,740)</b>	<b>(106,540)</b>	<b>(117,080)</b>	<b>(146,390)</b>	<b>(164,030)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A005 KERBSIDE RECYCLING (RECYCLED MATTER)</b>					
R005 Garden Waste Collection Service					
R010 Kerbside Recycling					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	459,130	537,910	546,480	555,410	564,340
Vacancy Savings	(4,600)	(2,780)	(5,570)	(5,650)	(5,740)
Indirect Employee Expenses	6,020	2,410	2,270	2,270	2,270
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	5,190	4,640	4,750	4,900	4,930
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	152,650	178,790	179,450	181,420	184,220
Transport Insurance	7,280	7,140	7,350	7,700	8,120
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	8,400	6,200	6,200	6,200	6,200
Clothing, Uniforms and Laundry	3,400	2,000	2,000	2,000	2,000
Services	11,120	9,730	7,240	7,360	7,480
Communications & Computing	3,000	2,100	2,100	2,100	2,100
Expenses	0	450	450	450	450
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	264,000	32,000	32,000	32,000	32,000
<b>SUPPORT SERVICES</b>					
Convenor Recharges	1,110	1,490	1,510	1,540	1,570
Human Resources	8,440	11,230	11,520	11,570	11,730
Corporate Support Services	1,660	510	560	560	560
Departmental Administrative Expenses	92,830	83,840	90,920	91,030	87,430
<b>CAPITAL CHARGES</b>					
Depreciation - Containers & Lids	126,070	96,240	95,770	94,680	87,130
Depreciation - Vehicles	119,870	119,870	119,870	112,990	106,140
<b>GROSS EXPENDITURE</b>	<b>1,265,570</b>	<b>1,093,770</b>	<b>1,104,870</b>	<b>1,108,530</b>	<b>1,102,930</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Customer & Client Receipts	(95,130)	(94,560)	(104,430)	(119,730)	(119,730)
Fees and Charges - Compounded Inflation	0	0	0	(4,730)	(9,460)
<b>GROSS INCOME</b>	<b>(155,130)</b>	<b>(154,560)</b>	<b>(164,430)</b>	<b>(184,460)</b>	<b>(189,190)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>1,110,440</b>	<b>939,210</b>	<b>940,440</b>	<b>924,070</b>	<b>913,740</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A010 RECYCLING ACTIVITIES</b>					
R015 Bottle Banks					
R017 Textiles					
R018 Paper					
R019 Other					
<b>EXPENDITURE</b>					
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	200	0	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	800	800	800	800	800
<b>GROSS EXPENDITURE</b>	1,000	800	800	800	800
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(16,400)	(13,000)	(13,000)	(13,000)	(13,000)
Customer & Client Receipts	(6,200)	(3,400)	(3,400)	(3,400)	(3,400)
<b>GROSS INCOME</b>	(22,600)	(16,400)	(16,400)	(16,400)	(16,400)
<b>NET EXPENDITURE/(INCOME)</b>	(21,600)	(15,600)	(15,600)	(15,600)	(15,600)

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A266 WASTE/FLEET MANAGEMENT</b>					
R307 Waste/Fleet Management					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	225,800	227,530	238,130	241,800	245,570
Vacancy Savings	(2,080)	(1,440)	(2,890)	(2,930)	(2,980)
Indirect Employee Expenses	21,550	27,940	29,030	30,470	31,810
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	27,380	24,450	25,010	25,800	25,920
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	200	200	200	200	200
Car Allowances	2,500	2,500	2,500	2,500	2,500
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	500	900	900	900	900
Catering	100	100	100	100	100
Clothing, Uniforms and Laundry	250	250	250	250	250
Printing, Stationery & General Office Expenses	5,480	8,900	9,390	9,490	9,490
Services	20,500	44,980	20,980	20,980	20,980
Communications & Computing	48,800	66,530	74,080	70,100	58,550
Expenses	90	30	20	10	10
Grants & Subscriptions	3,900	4,330	4,330	4,330	4,330
<b>SUPPORT SERVICES</b>					
Resources	36,460	36,430	38,950	39,670	39,050
Community Assets and Localism	1,640	700	720	720	720
Convenor Recharges	330	540	550	560	570
Human Resources	2,480	4,080	4,190	4,210	4,260
Worcestershire Hub	45,970	45,190	46,520	47,220	46,840
Corporate Support Services	5,040	10,540	11,630	12,100	12,350
<b>GROSS EXPENDITURE</b>	<b>446,890</b>	<b>504,680</b>	<b>504,590</b>	<b>508,480</b>	<b>501,420</b>
<b>INCOME</b>					
Customer & Client Receipts	(30)	(22,260)	(100)	(100)	(100)
Recharges to Other Services	(424,250)	(447,840)	(487,490)	(491,100)	(483,720)
Recharges	(22,610)	(22,600)	(22,960)	(23,320)	(23,680)
Use of Earmarked Reserve	0	(7,000)	(4,500)	0	0
<b>GROSS INCOME</b>	<b>(446,890)</b>	<b>(499,700)</b>	<b>(515,050)</b>	<b>(514,520)</b>	<b>(507,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>4,980</b>	<b>(10,460)</b>	<b>(6,040)</b>	<b>(6,080)</b>
<b>Total P001 WASTE COLLECTION</b>	<b>1,675,630</b>	<b>1,750,180</b>	<b>1,749,820</b>	<b>1,740,480</b>	<b>1,793,130</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P010 ENVIRONMENTAL MAINTENANCE</b>					
<b>A025 PUBLIC CONVENIENCES</b>					
R035 Public Conveniences					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	77,200	76,640	77,880	79,250	80,730
Vacancy Savings	(750)	(340)	(670)	(680)	(690)
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	56,070	22,570	57,060	31,320	32,000
Energy Costs	6,180	6,200	6,390	6,580	6,770
Non-Domestic Rates	12,310	14,900	15,340	15,810	16,280
Water Services	12,100	20,100	20,100	20,100	20,100
Cleaning & Domestic Supplies	4,160	4,160	4,160	4,160	4,160
Premises Insurance	2,130	2,010	2,160	2,300	2,410
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	5,290	5,800	5,890	5,990	6,110
Transport Insurance	1,040	1,020	1,050	1,100	1,160
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	10,000	8,000	8,000	8,000	8,000
Services	46,780	46,780	46,780	46,780	46,780
Communications & Computing	320	320	320	320	320
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	2,350	2,770	3,260	3,140	3,110
Convenor Recharges	120	170	170	180	180
Corporate Support Services	920	1,020	1,140	1,150	1,120
Community Well-Being and Environment	8,730	8,380	8,700	9,050	9,160
Departmental Administrative Expenses	9,570	13,030	13,360	13,720	13,300
<b>CAPITAL CHARGES</b>					
Depreciation	19,610	19,610	23,430	23,420	23,430
<b>GROSS EXPENDITURE</b>	<b>274,130</b>	<b>253,140</b>	<b>294,520</b>	<b>271,690</b>	<b>274,430</b>
<b>INCOME</b>					
Customer & Client Receipts	(1,290)	(1,290)	(1,290)	(1,290)	(1,290)
Use of Earmarked Reserve	0	0	(26,410)	0	0
<b>GROSS INCOME</b>	<b>(1,290)</b>	<b>(1,290)</b>	<b>(27,700)</b>	<b>(1,290)</b>	<b>(1,290)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>272,840</b>	<b>251,850</b>	<b>266,820</b>	<b>270,400</b>	<b>273,140</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14	2014/15	2015/16
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P010 ENVIRONMENTAL MAINTENANCE</b>					
<b>A145 PARKING FACILITIES</b>					
R185 Car Parks General					
R187 Surface Car Parks					
R188 Market Street Car Park					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	187,630	203,460	208,750	217,090	225,860
Vacancy Savings	(1,340)	(650)	(1,300)	(1,320)	(1,340)
Indirect Employee Expenses	33,220	14,820	15,340	16,110	16,890
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	20,120	20,120	20,620	21,130	21,670
Repairs, Alterations & Maintenance of Grounds	85,590	45,870	66,010	66,240	66,520
Energy Costs	4,640	4,640	4,780	4,920	5,070
Rents	10,000	10,000	10,000	10,000	10,000
Non-Domestic Rates	153,430	158,950	163,730	168,640	173,690
Water Services	8,900	5,500	5,500	5,500	5,500
Apportionment of Expenses of Operational Buildings	10,480	6,190	6,330	6,490	6,540
Cleaning & Domestic Supplies	144,010	144,010	144,010	144,010	144,010
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	5,490	3,040	3,100	3,150	3,220
Transport Insurance	1,040	1,020	1,050	1,100	1,160
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	33,540	29,640	29,640	29,640	29,640
Clothing, Uniforms and Laundry	1,400	2,000	2,000	2,000	2,000
Printing, Stationery & General Office Expenses	8,670	5,670	5,670	5,670	5,670
Services	45,540	35,540	45,560	45,590	45,620
Communications & Computing	4,220	5,220	5,220	5,220	5,220
Grants & Subscriptions	600	600	600	600	600
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	58,000	55,000	49,000	49,000	49,000
Wychavon District Council	1,000	11,600	11,600	11,600	11,600
<b>SUPPORT SERVICES</b>					
Resources	12,060	14,650	16,630	16,990	16,760
Community Assets and Localism	4,440	4,860	5,200	5,200	5,160
Convenor Recharges	330	340	340	350	360
Human Resources	2,480	2,550	2,610	2,630	2,660
Worcestershire Hub	3,570	16,790	17,380	17,580	17,470
Corporate Support Services	7,810	7,930	8,680	8,900	8,930
Departmental Administrative Expenses	11,080	12,840	13,180	13,520	13,100
<b>CAPITAL CHARGES</b>					
Depreciation	1,680	1,660	880	870	4,880
<b>GROSS EXPENDITURE</b>	<b>859,630</b>	<b>823,860</b>	<b>862,110</b>	<b>878,420</b>	<b>897,460</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P010 ENVIRONMENTAL MAINTENANCE (CONTINUED)</b>					
<b>A145 PARKING FACILITIES (CONTINUED)</b>					
R185 Car Parks General					
R187 Surface Car Parks					
R188 Market Street Car Park					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
<b>INCOME</b>					
Contribution from SoTA Funding	0	(20,000)	0	0	0
Customer & Client Receipts	(7,180)	(1,080)	(1,430)	(1,430)	(1,430)
Management Fee Weavers Wharf	(117,950)	(118,000)	(118,000)	(118,000)	(118,000)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(992,970)	(951,550)	(912,650)	(947,500)	(984,410)
Season Tickets	(200,000)	(124,000)	(124,000)	(124,000)	(124,000)
Excess Charge Tickets	(106,940)	(90,000)	(90,000)	(90,000)	(90,000)
Senior Citizen Concessionary Passes	(11,450)	(10,000)	(10,000)	(10,000)	(10,000)
Fees and Charges - Compounded Inflation	0	0	0	(350)	(28,770)
Recharges to Other Services	(59,080)	(67,740)	(68,370)	(70,980)	(73,740)
Recharges	(74,220)	(37,480)	(31,660)	(32,920)	(34,700)
<b>GROSS INCOME</b>	<b>(1,570,390)</b>	<b>(1,420,450)</b>	<b>(1,356,710)</b>	<b>(1,395,780)</b>	<b>(1,465,650)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(710,760)</b>	<b>(596,590)</b>	<b>(494,600)</b>	<b>(517,360)</b>	<b>(568,190)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P010 ENVIRONMENTAL MAINTENANCE</b>					
<b>A146 CIVIL ENFORCEMENT</b>					
R193 Civil Enforcement					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	143,130	159,990	163,700	170,220	177,120
Vacancy Savings	(1,070)	(690)	(1,370)	(1,390)	(1,410)
Indirect Employee Expenses	2,500	1,480	1,520	1,600	1,680
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	10,480	5,550	5,680	5,820	5,870
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	6,280	6,220	5,950	6,050	6,190
Transport Insurance	2,080	2,040	2,100	2,200	2,320
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	5,000	5,000	5,000	5,000	5,000
Clothing, Uniforms and Laundry	2,300	2,300	2,300	2,300	2,300
Printing, Stationery & General Office Expenses	3,850	3,800	3,800	3,800	3,800
Communications & Computing	6,100	6,100	6,100	6,100	6,100
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Wychavon District Council	57,200	52,200	46,200	46,200	46,200
<b>SUPPORT SERVICES</b>					
Resources	10,200	11,590	13,300	13,580	13,420
Convenor Recharges	240	340	340	350	360
Human Resources	1,860	2,550	2,610	2,630	2,660
Worcestershire Hub	29,390	13,190	13,670	13,880	13,720
Departmental Administrative Expenses	11,080	12,310	12,630	12,970	12,570
<b>CAPITAL CHARGES</b>					
Depreciation	1,960	1,960	980	0	0
<b>GROSS EXPENDITURE</b>	<b>292,580</b>	<b>285,930</b>	<b>284,510</b>	<b>291,310</b>	<b>297,900</b>
<b>INCOME</b>					
Customer & Client Receipts	(120,000)	(94,000)	(94,000)	(94,000)	(94,000)
Parking Fees	0	(6,000)	(6,000)	(6,000)	(6,000)
Recharges to Other Services	(48,460)	(62,760)	(65,220)	(68,250)	(71,440)
<b>GROSS INCOME</b>	<b>(168,460)</b>	<b>(162,760)</b>	<b>(165,220)</b>	<b>(168,250)</b>	<b>(171,440)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>124,120</b>	<b>123,170</b>	<b>119,290</b>	<b>123,060</b>	<b>126,460</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P010 ENVIRONMENTAL MAINTENANCE</b>					
<b>A150 STREET FURNITURE AND NAMEPLATES</b>					
R195 Street Furniture and Nameplates					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	7,160	7,040	7,150	7,260	7,370
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	47,450	47,450	47,450	47,450	47,450
Communications & Computing	300	300	300	300	300
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	4,740	6,500	6,670	6,850	6,630
<b>GROSS EXPENDITURE</b>	<b>59,650</b>	<b>61,290</b>	<b>61,570</b>	<b>61,860</b>	<b>61,750</b>
<b>INCOME</b>					
Customer & Client Receipts	(200)	(200)	0	0	0
<b>GROSS INCOME</b>	<b>(200)</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>59,450</b>	<b>61,090</b>	<b>61,570</b>	<b>61,860</b>	<b>61,750</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P010 ENVIRONMENTAL MAINTENANCE</b>					
<b>A155 HIGHWAYS GENERAL CLEANSING</b>					
R200 Highways General Cleansing					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	470,350	462,190	470,520	479,800	488,610
Vacancy Savings	(5,140)	(2,320)	(4,630)	(4,700)	(4,770)
Indirect Employee Expenses	8,080	2,260	2,150	2,160	2,170
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	1,180	9,010	9,220	9,510	9,560
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	171,350	164,000	160,110	162,470	165,520
Transport Insurance	20,800	18,360	18,900	19,800	20,880
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	14,520	16,000	16,000	16,000	16,000
Clothing, Uniforms and Laundry	2,600	4,000	4,000	4,000	4,000
Printing, Stationery & General Office Expenses	0	400	400	400	400
Services	28,050	28,520	28,960	29,410	29,860
Lengthsman Scheme	6,000	6,000	6,000	6,000	6,000
Communications & Computing Expenses	4,040	4,040	4,040	4,040	4,040
	0	120	80	50	50
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	8,000	4,000	4,000	4,000	4,000
<b>SUPPORT SERVICES</b>					
Convenor Recharges	1,360	1,290	1,310	1,330	1,350
Human Resources	9,930	9,700	9,960	10,000	10,130
Corporate Support Services	8,070	5,950	6,490	6,720	6,800
Departmental Administrative Expenses	34,090	48,900	50,450	51,700	50,030
<b>CAPITAL CHARGES</b>					
Depreciation - Vehicles	103,170	83,160	104,860	102,980	113,900
<b>GROSS EXPENDITURE</b>	<b>886,450</b>	<b>865,580</b>	<b>892,820</b>	<b>905,670</b>	<b>928,530</b>
<b>INCOME</b>					
Customer & Client Receipts	(40,960)	(39,500)	(39,510)	(39,510)	(39,510)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
Recharges	(144,010)	(144,010)	(144,010)	(144,010)	(144,010)
Use of Earmarked Reserve	0	(1,000)	(1,000)	(1,000)	(650)
<b>GROSS INCOME</b>	<b>(184,970)</b>	<b>(184,510)</b>	<b>(184,520)</b>	<b>(184,530)</b>	<b>(184,190)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>701,480</b>	<b>681,070</b>	<b>708,300</b>	<b>721,140</b>	<b>744,340</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P010 ENVIRONMENTAL MAINTENANCE</b>					
<b>A165 HIGHWAYS RESIDUAL FUNCTION</b>					
R210 Highways Residual Functions					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	1,130	1,130	1,150	1,170	1,190
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	1,770	1,510	1,550	1,570	1,570
Corporate Support Services	940	510	560	580	560
Departmental Administrative Expenses	750	690	700	700	670
<b>GROSS EXPENDITURE</b>	<b>4,590</b>	<b>3,840</b>	<b>3,960</b>	<b>4,020</b>	<b>3,990</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>4,590</b>	<b>3,840</b>	<b>3,960</b>	<b>4,020</b>	<b>3,990</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P010 ENVIRONMENTAL MAINTENANCE</b>					
<b>A235 ENVIRONMENTAL ENFORCEMENT</b>					
R260 Environmental Enforcement					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	25,540	25,540	25,930	26,330	26,750
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	2,840	2,370	2,410	2,450	2,500
Transport Insurance	1,040	1,020	1,050	1,100	1,160
<b>SUPPLIES &amp; SERVICES</b>					
Clothing, Uniforms and Laundry	200	200	200	200	200
Services	600	600	600	600	600
Communications & Computing	460	500	500	500	500
<b>SUPPORT SERVICES</b>					
Corporate Support Services	6,260	0	0	0	0
Departmental Administrative Expenses	16,900	23,570	24,180	24,830	24,080
<b>CAPITAL CHARGES</b>					
Depreciation	4,600	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>58,440</b>	<b>53,800</b>	<b>54,870</b>	<b>56,010</b>	<b>55,790</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)
<b>GROSS INCOME</b>	<b>(2,600)</b>	<b>(2,600)</b>	<b>(2,600)</b>	<b>(2,600)</b>	<b>(2,600)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>55,840</b>	<b>51,200</b>	<b>52,270</b>	<b>53,410</b>	<b>53,190</b>
<b>Total P010 ENVIRONMENTAL MAINTENANCE</b>	<b>507,560</b>	<b>575,630</b>	<b>717,610</b>	<b>716,530</b>	<b>694,680</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P015 CEMETERIES</b>					
<b>A030 CEMETERY</b>					
R040 Cemetery					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	13,450	8,190	8,970	9,120	9,320
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	14,900	14,900	15,270	15,650	16,050
Repairs, Alterations & Maintenance of Grounds	97,630	99,960	101,030	103,040	105,330
Energy Costs	2,270	2,270	2,340	2,410	2,480
Non-Domestic Rates	2,120	2,340	2,410	2,480	2,560
Water Services	440	460	460	460	460
Fixtures & Fittings	240	150	150	150	150
Cleaning & Domestic Supplies	2,470	1,950	1,950	1,950	1,950
Premises Insurance	1,760	1,530	1,770	1,910	2,010
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	250	340	250	250	250
Clothing, Uniforms and Laundry	160	0	0	0	0
Printing, Stationery & General Office Expenses	100	100	100	100	100
Services	3,900	3,800	3,800	3,800	3,800
Communications & Computing	360	310	310	310	310
Grants & Subscriptions	450	500	500	500	500
Miscellaneous Expenses	1,250	1,250	1,250	1,250	1,250
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
S136 Contribution - Broome Parish Council	740	740	560	370	180
S136 Contribution - Churchill & Blakedown Parish Council	740	740	560	370	180
S136 Contribution - Rock Parish Council	740	740	560	370	180
S136 Contribution - Bewdley Town Council	2,800	2,800	2,090	1,400	710
S136 Contribution - Stourport Town Council	11,300	11,300	8,450	5,650	2,850
S136 Contribution - Rushock Parish Council	740	740	560	370	180
S136 Contribution - Wolverley & Cookley Parish Council	1,260	1,260	930	630	330
S136 Contribution - Kidderminster Foreign Parish Council	740	740	560	370	180
S136 Contribution - Upper Arley Parish Council	740	740	560	370	180
S136 Contribution - Chaddesley Corbett Parish Council	740	740	560	370	180
S136 Contribution - Stone Parish Council	740	740	560	370	180
S214(B) Contributions - St Georges Church, Kidderminster	740	1,460	560	370	180
S214(B) Contributions - St Johns Church, Kidderminster	740	1,460	560	370	180
<b>SUPPORT SERVICES</b>					
Resources	780	830	880	880	880
Community Assets and Localism	3,300	3,580	4,090	3,990	3,960
Corporate Support Services	4,940	2,020	2,230	2,240	2,230
Departmental Administrative Expenses	10,640	7,550	8,370	8,600	8,390
<b>CAPITAL CHARGES</b>					
Depreciation	13,940	13,950	13,940	13,950	13,940
<b>GROSS EXPENDITURE</b>	<b>198,110</b>	<b>190,180</b>	<b>187,140</b>	<b>184,420</b>	<b>181,610</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P015 CEMETERIES (CONTINUED)</b>					
<b>A030 CEMETERY (CONTINUED)</b>					
R040 Cemetery					
<u>INCOME</u>					
Customer & Client Receipts	(21,000)	(21,000)	(22,050)	(22,050)	(22,050)
Fees and Charges - Compounded Inflation	0	0	0	(1,050)	(2,100)
Use of Earmarked Reserve	0	(1,440)	0	0	0
<b>GROSS INCOME</b>	<b>(21,000)</b>	<b>(22,440)</b>	<b>(22,050)</b>	<b>(23,100)</b>	<b>(24,150)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>177,110</b>	<b>167,740</b>	<b>165,090</b>	<b>161,320</b>	<b>157,460</b>
<b>Total P015 CEMETERIES</b>	<b>177,110</b>	<b>167,740</b>	<b>165,090</b>	<b>161,320</b>	<b>157,460</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P021 LEISURE DEVELOPMENT</b>					
<b>A036 LEISURE DEVELOPMENT</b>					
R175 Events					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	40,260	38,180	38,690	39,300	39,870
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	0	30	30	30	30
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	120	60	90	90	90
Services	10,350	12,350	10,350	10,350	10,350
Sponsorship and Competitions	7,680	6,980	7,380	7,380	7,380
Dance Festival	6,500	6,500	6,500	6,500	6,500
SoTA Initiative - Xmas Events	0	15,000	0	0	0
<b>SUPPORT SERVICES</b>					
Corporate Support Services	8,430	6,280	6,850	7,060	7,110
Departmental Administrative Expenses	31,360	33,540	34,290	35,240	34,140
<b>GROSS EXPENDITURE</b>	<b>104,700</b>	<b>118,920</b>	<b>104,180</b>	<b>105,950</b>	<b>105,470</b>
<b>INCOME</b>					
Contribution from SoTA Funding	0	(15,000)	0	0	0
Customer & Client Receipts	(4,180)	(7,000)	(4,180)	(4,180)	(4,180)
Dance Festival	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
<b>GROSS INCOME</b>	<b>(10,680)</b>	<b>(28,500)</b>	<b>(10,680)</b>	<b>(10,680)</b>	<b>(10,680)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>94,020</b>	<b>90,420</b>	<b>93,500</b>	<b>95,270</b>	<b>94,790</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P021 LEISURE DEVELOPMENT</b>					
<b>A110 STOURPORT COMMUNITY CENTRE</b>					
R145 Stourport Community Centre					
<b>EXPENDITURE</b>					
<b>PREMISES RELATED EXPENDITURE</b>					
Rents	400	400	400	400	400
Premises Insurance	330	270	320	350	370
<b>SUPPLIES &amp; SERVICES</b>					
Grants & Subscriptions	5,000	5,000	2,500	0	0
<b>CAPITAL CHARGES</b>					
Depreciation	7,090	7,090	7,090	7,090	7,090
<b>GROSS EXPENDITURE</b>	<b>12,820</b>	<b>12,760</b>	<b>10,310</b>	<b>7,840</b>	<b>7,860</b>
<b>INCOME</b>					
Customer & Client Receipts	(400)	(400)	(400)	(400)	(400)
<b>GROSS INCOME</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>12,420</b>	<b>12,360</b>	<b>9,910</b>	<b>7,440</b>	<b>7,460</b>
<b>Total P021 LEISURE DEVELOPMENT</b>	<b>106,440</b>	<b>102,780</b>	<b>103,410</b>	<b>102,710</b>	<b>102,250</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P025 PLAY DEVELOPMENT</b>					
<b>A040 PLAY DEVELOPMENT</b>					
R050 Playleadership					
R055 Summer Playschemes					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	48,890	42,730	44,330	44,030	44,640
Indirect Employee Expenses	70	60	60	70	70
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	1,260	1,260	1,260	1,260	1,260
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,000	200	500	500	500
Communications & Computing	170	410	410	410	410
Grants & Subscriptions	12,760	11,940	12,510	12,510	12,510
Miscellaneous Expenses	400	0	200	200	200
<b>SUPPORT SERVICES</b>					
Corporate Support Services	10,900	11,800	12,780	13,110	13,160
Departmental Administrative Expenses	26,630	24,440	24,890	24,560	23,730
<b>GROSS EXPENDITURE</b>	102,080	92,840	96,940	96,650	96,480
<b>INCOME</b>					
Customer & Client Receipts	(6,980)	(6,980)	(7,300)	(7,300)	(7,300)
Fees and Charges - Compounded Inflation	0	0	0	(320)	(640)
Use of Earmarked Reserve	0	(430)	0	0	0
<b>GROSS INCOME</b>	(6,980)	(7,410)	(7,300)	(7,620)	(7,940)
<b>NET EXPENDITURE/(INCOME)</b>	95,100	85,430	89,640	89,030	88,540
<b>Total P025 PLAY DEVELOPMENT</b>	<b>95,100</b>	<b>85,430</b>	<b>89,640</b>	<b>89,030</b>	<b>88,540</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM</b>					
<b>A050 MUSEUM STORE</b>					
R060 Museum Store					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	20,560	20,550	20,870	21,200	21,530
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	1,760	1,980	1,800	1,850	1,900
Energy Costs	580	200	600	620	630
Rents	27,240	27,240	27,240	27,240	27,240
Fixtures & Fittings	500	350	350	350	350
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,930	1,210	1,930	1,930	1,930
Services	2,610	2,390	2,450	2,580	2,710
Communications & Computing	610	450	450	450	450
<b>SUPPORT SERVICES</b>					
Corporate Support Services	1,420	1,060	1,120	1,150	1,130
<b>GROSS EXPENDITURE</b>	<b>57,210</b>	<b>55,430</b>	<b>56,810</b>	<b>57,370</b>	<b>57,870</b>
<b>INCOME</b>					
Customer & Client Receipts	0	(6,760)	(8,190)	(8,190)	(8,190)
<b>GROSS INCOME</b>	<b>0</b>	<b>(6,760)</b>	<b>(8,190)</b>	<b>(8,190)</b>	<b>(8,190)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>57,210</b>	<b>48,670</b>	<b>48,620</b>	<b>49,180</b>	<b>49,680</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM</b>					
<b>A055 BEWDLEY MUSEUM</b>					
R065 Bewdley Museum					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	101,320	97,870	100,030	102,110	103,830
Indirect Employee Expenses	810	810	860	930	960
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	30,580	20,580	31,340	32,130	32,930
Repairs, Alterations & Maintenance of Grounds	7,120	7,300	7,540	7,870	8,210
Energy Costs	14,010	11,500	11,850	12,200	12,570
Rents	0	150	150	150	150
Water Services	3,370	3,370	3,370	3,370	3,370
Fixtures & Fittings	1,150	1,000	1,000	1,000	1,000
Cleaning & Domestic Supplies	5,560	4,850	6,110	6,110	6,110
Premises Insurance	7,390	6,960	8,080	8,740	9,170
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	3,000	6,250	2,710	2,710	2,710
Clothing, Uniforms and Laundry	0	640	300	300	300
Printing, Stationery & General Office Expenses	3,930	2,000	2,000	2,000	2,000
Services	13,260	19,860	13,210	13,290	13,370
Communications & Computing	1,560	1,090	1,090	1,090	1,090
Grants & Subscriptions	7,890	11,490	7,890	7,890	7,890
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	200	90	90	90	90
<b>SUPPORT SERVICES</b>					
Resources	1,540	1,620	1,660	1,690	1,660
Community Assets and Localism	6,620	6,680	7,200	7,000	6,940
Convenor Recharges	220	220	220	230	230
Corporate Support Services	26,520	8,730	9,410	9,620	9,690
<b>CAPITAL CHARGES</b>					
Depreciation	33,840	33,840	33,840	33,840	33,840
<b>GROSS EXPENDITURE</b>	<b>269,890</b>	<b>246,900</b>	<b>249,950</b>	<b>254,360</b>	<b>258,110</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	0	(1,990)	0	0	0
Customer & Client Receipts	(25,700)	(28,300)	(25,000)	(25,000)	(25,000)
Use of Earmarked Reserve	0	(6,700)	0	0	0
<b>GROSS INCOME</b>	<b>(25,700)</b>	<b>(36,990)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>244,190</b>	<b>209,910</b>	<b>224,950</b>	<b>229,360</b>	<b>233,110</b>
<b>Total P030 MUSEUM</b>	<b>301,400</b>	<b>258,580</b>	<b>273,570</b>	<b>278,540</b>	<b>282,790</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P032 ARTS DEVELOPMENT</b>					
<b>A065 ARTS DEVELOPMENT</b>					
R075 Arts Development					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	37,410	35,340	35,780	35,800	36,320
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	0	5,310	0	0	0
Printing, Stationery & General Office Expenses	310	310	310	310	310
Services	430	430	430	440	440
Partnership Funding	3,110	3,110	3,110	3,110	3,110
Kidderminster Arts Festival	5,000	18,380	8,850	5,000	5,000
Arts Activities	9,070	9,070	9,070	9,070	9,070
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	100	70	70	70	70
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	820	1,400	1,420	1,450	1,440
Corporate Support Services	6,270	5,590	6,040	6,170	6,160
Departmental Administrative Expenses	28,770	30,650	31,350	31,710	30,690
<b>GROSS EXPENDITURE</b>	<b>91,290</b>	<b>109,660</b>	<b>96,430</b>	<b>93,130</b>	<b>92,610</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(1,030)	(13,380)	(3,850)	0	0
Customer & Client Receipts	0	(2,500)	(2,500)	(2,500)	(2,500)
Use of Earmarked Reserve	0	(5,310)	0	0	0
<b>GROSS INCOME</b>	<b>(1,030)</b>	<b>(21,190)</b>	<b>(6,350)</b>	<b>(2,500)</b>	<b>(2,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>90,260</b>	<b>88,470</b>	<b>90,080</b>	<b>90,630</b>	<b>90,110</b>
<b>Total P032 ARTS DEVELOPMENT</b>	<b>90,260</b>	<b>88,470</b>	<b>90,080</b>	<b>90,630</b>	<b>90,110</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A070 WYRE FOREST GLADES LEISURE CENTRE</b>					
R080 Wyre Forest Glades Leisure Centre					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	5,330	5,330	5,420	5,500	5,580
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	32,850	32,850	33,670	34,510	47,370
Repairs, Alterations & Maintenance of Grounds	3,960	4,060	4,190	4,380	0
Premises Insurance	14,450	15,740	17,080	18,010	18,900
<b>SUPPLIES &amp; SERVICES</b>					
Services	0	20,890	0	0	0
Grants & Subscriptions	0	2,970	2,970	2,970	2,970
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	505,750	505,740	534,380	543,050	0
Plant Replacement Programme	55,000	55,000	60,000	60,000	0
<b>SUPPORT SERVICES</b>					
Corporate Support Services	1,050	650	690	700	690
Departmental Administrative Expenses	4,350	4,920	5,050	5,190	5,020
<b>CAPITAL CHARGES</b>					
Depreciation	275,450	275,460	275,450	275,460	275,450
<b>GROSS EXPENDITURE</b>	<b>898,190</b>	<b>923,610</b>	<b>938,900</b>	<b>949,770</b>	<b>355,980</b>
<b>INCOME</b>					
Customer & Client Receipts	0	0	0	0	(69,660)
Use of Earmarked Reserve	0	(20,890)	0	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(20,890)</b>	<b>0</b>	<b>0</b>	<b>(69,660)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>898,190</b>	<b>902,720</b>	<b>938,900</b>	<b>949,770</b>	<b>286,320</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A075 STOURPORT SPORTS CENTRE</b>					
R085 Stourport Sports Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	4,260	4,270	4,330	4,400	4,470
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	9,210	26,710	9,440	9,680	20,630
Repairs, Alterations & Maintenance of Grounds	3,830	3,940	4,070	4,240	0
Premises Insurance	4,550	4,950	5,380	5,670	5,950
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	219,250	219,610	233,220	236,830	0
Plant Replacement Programme	25,000	49,500	30,000	30,000	0
SUPPORT SERVICES					
Corporate Support Services	1,050	650	690	700	690
Departmental Administrative Expenses	3,470	3,940	4,040	4,150	4,020
CAPITAL CHARGES					
Depreciation	76,120	76,120	76,120	76,120	76,120
<b>GROSS EXPENDITURE</b>	<b>346,740</b>	<b>389,690</b>	<b>367,290</b>	<b>371,790</b>	<b>111,880</b>
<u>INCOME</u>					
Customer & Client Receipts	0	0	0	0	(30,340)
Use of Earmarked Reserve	0	(42,000)	0	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(42,000)</b>	<b>0</b>	<b>0</b>	<b>(30,340)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>346,740</b>	<b>347,690</b>	<b>367,290</b>	<b>371,790</b>	<b>81,540</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A076 BEWDLEY LEISURE CENTRE</b>					
R140 Bewdley Leisure Centre					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	1,070	1,070	1,080	1,100	1,120
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	5,520	5,520	5,660	5,800	5,940
Repairs, Alterations & Maintenance of Grounds	14,040	14,420	14,890	15,530	16,210
Premises Insurance	820	890	980	1,040	1,080
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	8,890	8,900	9,050	9,190	9,340
Plant Replacement Programme	5,000	5,000	5,000	5,000	5,000
<b>SUPPORT SERVICES</b>					
Corporate Support Services	1,050	650	690	700	690
Departmental Administrative Expenses	870	990	1,010	1,040	1,010
<b>CAPITAL CHARGES</b>					
Depreciation	25,170	16,790	16,790	16,790	16,790
<b>GROSS EXPENDITURE</b>	<b>62,430</b>	<b>54,230</b>	<b>55,150</b>	<b>56,190</b>	<b>57,180</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>62,430</b>	<b>54,230</b>	<b>55,150</b>	<b>56,190</b>	<b>57,180</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A080 STOURPORT SPORTS CLUB</b>					
R090 Stourport Sports Club					
<b>EXPENDITURE</b>					
<b>SUPPLIES &amp; SERVICES</b>					
Grants & Subscriptions	11,790	35,370	0	0	12,700
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	0	700	720	720	720
<b>GROSS EXPENDITURE</b>	<b>11,790</b>	<b>36,070</b>	<b>720</b>	<b>720</b>	<b>13,420</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>11,790</b>	<b>36,070</b>	<b>720</b>	<b>720</b>	<b>13,420</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A085 SPORTS PITCHES AND FACILITIES</b>					
R095 Sports Pitches and Facilities					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	11,650	10,740	11,050	11,390	11,750
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	29,730	22,730	30,470	31,240	32,020
Repairs, Alterations & Maintenance of Grounds	89,030	91,150	92,130	93,960	96,040
Energy Costs	5,150	4,500	4,640	4,770	4,920
Non-Domestic Rates	15,690	15,840	16,320	16,810	17,320
Water Services	2,740	1,400	1,400	1,400	1,400
Fixtures & Fittings	900	960	960	960	960
Cleaning & Domestic Supplies	4,430	4,430	4,430	4,430	4,430
Premises Insurance	1,080	920	1,040	1,120	1,180
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	2,400	5,400	2,400	2,400	2,400
Clothing, Uniforms and Laundry	150	300	150	150	150
Communications & Computing	40	40	40	40	40
<b>SUPPORT SERVICES</b>					
Resources	780	830	880	880	880
Community Assets and Localism	7,390	10,440	11,060	11,120	11,070
Corporate Support Services	10,300	18,770	20,270	20,570	20,470
Departmental Administrative Expenses	9,510	9,910	10,300	10,750	10,580
<b>CAPITAL CHARGES</b>					
Depreciation	51,560	28,260	28,270	28,270	28,290
<b>GROSS EXPENDITURE</b>	<b>242,530</b>	<b>226,620</b>	<b>235,810</b>	<b>240,260</b>	<b>243,900</b>
<b>INCOME</b>					
Customer & Client Receipts	(25,880)	(22,620)	(23,530)	(23,530)	(23,530)
Fees and Charges - Compounded Inflation	0	0	0	(1,130)	(2,260)
Use of Earmarked Reserve	0	(3,200)	0	0	0
<b>GROSS INCOME</b>	<b>(25,880)</b>	<b>(25,820)</b>	<b>(23,530)</b>	<b>(24,660)</b>	<b>(25,790)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>216,650</b>	<b>200,800</b>	<b>212,280</b>	<b>215,600</b>	<b>218,110</b>
<b>Total P034 SPORTS AND PHYSICAL RECREATION</b>	<b>1,535,800</b>	<b>1,541,510</b>	<b>1,574,340</b>	<b>1,594,070</b>	<b>656,570</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A094 SPORTS DEVELOPMENT</b>					
R123 'Xpression'					
R125 Sports Development					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	39,990	36,460	37,330	37,370	37,910
<b>PREMISES RELATED EXPENDITURE</b>					
Rents	500	500	500	500	500
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	470	20	240	240	240
Printing, Stationery & General Office Expenses	1,990	7,310	1,990	1,990	1,990
Services	330	330	330	330	330
Communications & Computing	50	0	0	0	0
Grants & Subscriptions	6,010	9,460	6,520	6,520	3,820
Miscellaneous Expenses	0	4,390	4,780	4,780	4,780
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contribution to Worcs Sports Partnership	3,690	3,690	3,690	3,690	3,690
<b>SUPPORT SERVICES</b>					
Corporate Support Services	10,130	8,850	9,540	9,680	9,660
Departmental Administrative Expenses	26,680	30,990	32,470	32,840	31,790
<b>GROSS EXPENDITURE</b>	<b>89,840</b>	<b>102,000</b>	<b>97,390</b>	<b>97,940</b>	<b>94,710</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	0	(600)	0	0	0
Use of Earmarked Reserve	(2,190)	(10,360)	(2,700)	(2,700)	0
<b>GROSS INCOME</b>	<b>(2,190)</b>	<b>(10,960)</b>	<b>(2,700)</b>	<b>(2,700)</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>87,650</b>	<b>91,040</b>	<b>94,690</b>	<b>95,240</b>	<b>94,710</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A095 JOINT DELIVERY PLAN - EXTENDED SERVICES</b>					
R110 Joint Delivery Plan					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	15,970	0	0	0
GROSS EXPENDITURE	0	15,970	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(8,820)	0	0	0
Use of Earmarked Reserve	0	(7,150)	0	0	0
GROSS INCOME	0	(15,970)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A096 PHYSICAL ACTIVITY</b>					
R130 Physical Activities					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Activity Referral Scheme Expenditure	0	8,600	0	0	0
GROSS EXPENDITURE	0	8,600	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	0	(8,600)	0	0	0
GROSS INCOME	0	(8,600)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A100 EXTERNAL FUNDING</b>					
R135 External Funding - Community Sports Coach Scheme					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	1,880	22,600	0	0	0
Indirect Employee Expenses	190	190	0	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	80	1,000	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	500	1,000	0	0	0
Clothing, Uniforms and Laundry	50	50	0	0	0
Printing, Stationery & General Office Expenses	690	10,410	0	0	0
Services	50	200	0	0	0
Communications & Computing	60	60	0	0	0
<b>GROSS EXPENDITURE</b>	<b>3,500</b>	<b>35,510</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(3,500)	(2,500)	0	0	0
Customer & Client Receipts	0	(500)	0	0	0
Use of Earmarked Reserve	0	(32,510)	0	0	0
<b>GROSS INCOME</b>	<b>(3,500)</b>	<b>(35,510)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A102 BEST FOOT FORWARD</b>					
R126 Best Foot Forward					
<u>EXPENDITURE</u>					
TRANSPORT RELATED EXPENDITURE					
Car Allowances	0	400	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	1,190	0	0	0
Communications & Computing	0	30	0	0	0
Grants & Subscriptions	0	4,500	0	0	0
<b>GROSS EXPENDITURE</b>	<b>0</b>	<b>6,120</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(4,500)	0	0	0
Use of Earmarked Reserve	0	(1,620)	0	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(6,120)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A103 COMMUNITY DEVELOPMENT</b>					
R127 Community Development					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	8,180	8,190	8,310	8,440	8,570
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	400	400	400	400	400
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	6,670	7,560	7,750	7,960	7,710
<b>GROSS EXPENDITURE</b>	15,250	16,150	16,460	16,800	16,680
<b>NET EXPENDITURE/(INCOME)</b>	15,250	16,150	16,460	16,800	16,680

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A106 THE DANCE PROJECT</b>					
R129 The Dance Project					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	4,470	20,090	5,260	0	0
Indirect Employee Expenses	190	190	190	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	600	600	600	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	4,390	5,910	2,430	0	0
Services	250	300	300	0	0
Communications & Computing Expenses	170	150	150	0	0
Miscellaneous Expenses	50	100	100	0	0
	4,260	3,000	1,000	0	0
<b>GROSS EXPENDITURE</b>	14,380	30,340	10,030	0	0
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(14,380)	(2,060)	0	0	0
Customer & Client Receipts	0	(2,000)	0	0	0
Use of Earmarked Reserve	0	(26,280)	(10,030)	0	0
<b>GROSS INCOME</b>	(14,380)	(30,340)	(10,030)	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P037 SPORTS DEVELOPMENT</b>	<b>102,900</b>	<b>107,190</b>	<b>111,150</b>	<b>112,040</b>	<b>111,390</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
<b>A118 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
R163 Nature Reserves					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	137,820	155,690	155,120	139,040	131,040
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	58,740	67,910	53,590	53,570	53,340
Energy Costs	210	210	0	0	0
Water Services	110	110	0	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	8,100	9,960	9,950	10,090	10,260
Transport Insurance	2,080	2,040	2,100	2,200	2,320
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	8,910	28,410	4,070	4,600	2,600
Clothing, Uniforms and Laundry	720	1,160	720	720	720
Printing, Stationery & General Office Expenses	3,200	1,080	3,580	3,580	3,580
Services	1,950	3,400	3,440	3,480	19,700
Communications & Computing	1,250	1,500	1,260	1,270	1,270
Grants & Subscriptions	32,310	30,500	12,500	7,500	8,370
Young Rangers Expenditure	500	840	840	840	840
<b>SUPPORT SERVICES</b>					
Economic Prosperity and Place	11,030	10,630	10,850	10,930	10,870
Corporate Support Services	5,220	10,600	11,650	11,890	11,890
Departmental Administrative Expenses	87,610	109,260	112,850	115,430	111,840
<b>CAPITAL CHARGES</b>					
Depreciation	3,930	3,930	3,920	1,960	6,000
<b>GROSS EXPENDITURE</b>	<b>363,690</b>	<b>437,230</b>	<b>386,440</b>	<b>367,100</b>	<b>374,640</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(34,150)	(41,090)	(27,120)	(27,120)	(27,120)
Customer & Client Receipts	(1,380)	(1,820)	(1,470)	(1,470)	(1,470)
Fees and Charges - Compounded Inflation	0	0	0	(90)	(180)
Use of Earmarked Reserve	(42,450)	(75,410)	(31,360)	(9,000)	(23,050)
<b>GROSS INCOME</b>	<b>(77,980)</b>	<b>(118,320)</b>	<b>(59,950)</b>	<b>(37,680)</b>	<b>(51,820)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>285,710</b>	<b>318,910</b>	<b>326,490</b>	<b>329,420</b>	<b>322,820</b>
<b>Total P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>	<b>285,710</b>	<b>318,910</b>	<b>326,490</b>	<b>329,420</b>	<b>322,820</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P040 ALLOTMENTS</b>					
<b>A120 ALLOTMENTS</b>					
R155 Allotments					
<b>EXPENDITURE</b>					
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	510	3,000	520	540	550
Repairs, Alterations & Maintenance of Grounds	1,790	790	1,800	1,830	1,860
Water Services	0	20	20	20	20
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
S136 Contributions	300	300	0	0	0
<b>GROSS EXPENDITURE</b>	<b>2,600</b>	<b>4,110</b>	<b>2,340</b>	<b>2,390</b>	<b>2,430</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>2,600</b>	<b>4,110</b>	<b>2,340</b>	<b>2,390</b>	<b>2,430</b>
<b>Total P040 ALLOTMENTS</b>	<b>2,600</b>	<b>4,110</b>	<b>2,340</b>	<b>2,390</b>	<b>2,430</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P045 PARKS AND GREEN SPACES</b>					
<b>A125 PARKS AND GREEN SPACES</b>					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces - Maintenance					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	82,630	79,710	81,420	83,200	85,050
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	31,600	21,600	32,390	33,200	34,030
Repairs, Alterations & Maintenance of Grounds	459,580	433,560	441,070	456,070	477,400
Energy Costs	4,060	3,200	3,300	3,390	3,500
Rents	0	690	690	690	690
Non-Domestic Rates	1,990	2,040	2,100	2,160	2,230
Water Services	9,100	9,110	9,110	9,110	9,110
Fixtures & Fittings	0	80	80	80	80
Cleaning & Domestic Supplies	29,720	29,980	29,980	29,980	29,980
Premises Insurance	880	750	880	960	1,000
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	4,770	3,320	3,370	3,430	3,490
Transport Insurance	1,040	1,020	1,050	1,100	1,160
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	39,180	60,600	29,750	29,750	29,750
Printing, Stationery & General Office Expenses	300	640	640	640	640
Advertising	600	2,300	2,300	2,300	2,300
Services	4,300	4,630	4,150	4,210	4,270
Communications & Computing Expenses	700	700	700	700	700
	110	0	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	300	0	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	6,680	5,120	4,930	5,010	4,930
Community Assets and Localism	10,750	10,030	10,940	10,850	10,770
Economic Prosperity and Place	11,030	10,630	10,850	10,930	10,870
Worcestershire Hub	2,310	1,980	2,040	2,060	2,050
Corporate Support Services	14,260	19,030	20,920	21,320	21,270
Departmental Administrative Expenses	67,380	73,580	75,920	78,470	76,540
<b>CAPITAL CHARGES</b>					
Depreciation	124,640	116,470	105,890	100,660	98,540
<b>GROSS EXPENDITURE</b>	<b>907,910</b>	<b>890,770</b>	<b>874,470</b>	<b>890,270</b>	<b>910,350</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(9,880)	(21,240)	(2,390)	(2,390)	(2,390)
Customer & Client Receipts	(29,990)	(26,520)	(25,350)	(25,450)	(25,550)
Fees and Charges - Compounded Inflation	0	0	0	(4,260)	(8,520)
<b>GROSS INCOME</b>	<b>(39,870)</b>	<b>(47,760)</b>	<b>(27,740)</b>	<b>(32,100)</b>	<b>(36,460)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>868,040</b>	<b>843,010</b>	<b>846,730</b>	<b>858,170</b>	<b>873,890</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P045 PARKS AND GREEN SPACES</b>					
<b>A160 HIGHWAYS MAINTENANCE OF VERGES</b>					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	98,750	101,100	102,190	104,220	106,530
GROSS EXPENDITURE	98,750	101,100	102,190	104,220	106,530
<u>INCOME</u>					
Income - External Works	(36,430)	(37,710)	(37,710)	(37,710)	(37,710)
GROSS INCOME	(36,430)	(37,710)	(37,710)	(37,710)	(37,710)
<b>NET EXPENDITURE/(INCOME)</b>	62,320	63,390	64,480	66,510	68,820
<b>Total P045 PARKS AND GREEN SPACES</b>	<b>930,360</b>	<b>906,400</b>	<b>911,210</b>	<b>924,680</b>	<b>942,710</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A220 GROUNDS MAINTENANCE</b>					
R236 Grounds Maintenance Holding Account					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	555,700	532,560	542,640	552,290	563,610
Vacancy Savings	(6,800)	(3,330)	(6,670)	(6,770)	(6,870)
Indirect Employee Expenses	6,870	3,120	2,930	2,950	2,950
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	22,000	22,100	22,100	22,100	22,100
Energy Costs	520	520	540	550	570
Rents	100	0	0	0	0
Non-Domestic Rates	760	1,350	1,390	1,430	1,480
Apportionment of Expenses of Operational Buildings	5,850	5,230	5,350	5,520	5,540
Premises Insurance	450	400	410	430	450
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	106,310	100,660	101,670	102,730	104,350
Direct Transport Costs - Plant	12,400	12,400	12,400	12,400	12,400
Transport Insurance	20,800	20,400	21,000	22,000	23,200
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	91,100	104,200	106,530	109,350	114,420
Clothing, Uniforms and Laundry	6,400	7,800	6,400	6,400	6,400
Services	14,910	14,910	15,150	15,390	15,640
Communications & Computing	6,040	7,760	7,760	7,760	7,760
Grants & Subscriptions	10	0	0	0	0
Miscellaneous Expenses	80	80	80	80	80
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	820	0	0	0	0
Convenor Recharges	1,870	1,930	1,960	1,990	2,020
Human Resources	14,280	14,520	14,920	15,000	15,170
Corporate Support Services	4,580	5,540	6,120	6,190	6,120
Departmental Administrative Expenses	6,760	12,270	12,860	13,080	12,630
<b>CAPITAL CHARGES</b>					
Depreciation - Vehicles	47,020	44,490	51,480	53,850	54,860
<b>GROSS EXPENDITURE</b>	<b>918,830</b>	<b>908,910</b>	<b>927,020</b>	<b>944,720</b>	<b>964,880</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Schools	(7,800)	(9,000)	(9,000)	(9,000)	(9,000)
Other External Works	(48,190)	(51,100)	(61,110)	(65,110)	(65,110)
Nursery	(20)	0	0	0	0
Recharges	(856,820)	(842,810)	(850,910)	(864,610)	(884,770)
<b>GROSS INCOME</b>	<b>(918,830)</b>	<b>(908,910)</b>	<b>(927,020)</b>	<b>(944,720)</b>	<b>(964,880)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A221 GARAGE HOLDING ACCOUNT</b>					
R229 Garage Holding Account					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	151,530	129,920	131,860	134,630	136,700
Vacancy Savings	(1,230)	(490)	(980)	(990)	(1,010)
Indirect Employee Expenses	1,710	330	310	310	310
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	10,540	7,910	8,100	8,350	8,400
Premises Insurance	650	650	680	710	740
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	26,700	24,730	25,400	26,070	26,810
Transport Insurance	1,040	1,020	1,050	1,100	1,160
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - Fuel	333,620	323,000	319,030	316,590	314,750
Equipment, Furniture & Materials - External	148,140	172,580	177,010	174,170	175,000
Clothing, Uniforms and Laundry	400	400	400	400	400
Services	110	1,120	1,120	1,130	1,140
Communications & Computing	660	1,200	1,200	1,200	1,200
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	820	0	0	0	0
Convenor Recharges	260	200	210	210	210
Human Resources	1,980	1,530	1,570	1,580	1,600
Corporate Support Services	17,120	18,770	5,160	5,380	5,480
Departmental Administrative Expenses	59,240	51,440	64,700	64,750	62,190
<b>CAPITAL CHARGES</b>					
Depreciation - Vehicles	17,850	10,110	11,110	13,750	16,390
<b>GROSS EXPENDITURE</b>	<b>771,140</b>	<b>744,420</b>	<b>747,930</b>	<b>749,340</b>	<b>751,470</b>
<b>INCOME</b>					
Customer & Client Receipts	(38,760)	(30,800)	(38,340)	(38,340)	(38,340)
Recharges	(732,380)	(713,620)	(709,590)	(711,000)	(713,130)
<b>GROSS INCOME</b>	<b>(771,140)</b>	<b>(744,420)</b>	<b>(747,930)</b>	<b>(749,340)</b>	<b>(751,470)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION</b>					
R900 Community Well-Being and Environment Administration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	785,600	782,080	789,160	799,650	812,680
Vacancy Savings	(8,270)	(5,350)	(10,680)	(10,840)	(11,000)
Indirect Employee Expenses	36,340	42,160	44,830	46,370	48,180
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	120,030	107,010	112,950	115,680	116,900
Premises Insurance	110	0	0	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Plant	0	30	0	0	0
Public Transport	340	140	140	140	140
Car Allowances	8,350	4,000	4,000	4,000	4,000
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	6,520	1,000	1,000	1,000	1,000
Catering	500	300	300	300	300
Printing, Stationery & General Office Expenses	46,670	42,220	45,660	46,270	46,270
Services	40,080	66,310	10,080	10,090	10,090
Communications & Computing	126,550	131,170	131,810	134,570	113,190
Expenses	2,560	550	430	390	390
Grants & Subscriptions	2,700	1,130	1,130	1,130	1,130
<b>SUPPORT SERVICES</b>					
Resources	109,490	110,300	113,380	115,420	113,810
Community Assets and Localism	17,350	18,620	19,010	19,310	19,270
Convenor Recharges	1,420	1,530	1,570	1,600	1,610
Human Resources	12,690	11,640	11,940	12,020	12,070
Worcestershire Hub	2,670	6,640	6,840	6,880	6,910
Corporate Support Services	6,550	37,180	40,030	41,340	41,880
<b>CAPITAL CHARGES</b>					
Depreciation	0	0	0	2,600	2,600
<b>GROSS EXPENDITURE</b>	<b>1,318,250</b>	<b>1,358,660</b>	<b>1,323,580</b>	<b>1,347,920</b>	<b>1,341,420</b>
<b>INCOME</b>					
Customer & Client Receipts	0	(1,950)	0	0	0
Recharges to Other Services	(1,252,900)	(1,319,770)	(1,336,680)	(1,361,380)	(1,354,930)
Use of Earmarked Reserve	(25,000)	(51,230)	0	0	0
<b>GROSS INCOME</b>	<b>(1,277,900)</b>	<b>(1,372,950)</b>	<b>(1,336,680)</b>	<b>(1,361,380)</b>	<b>(1,354,930)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>40,350</b>	<b>(14,290)</b>	<b>(13,100)</b>	<b>(13,460)</b>	<b>(13,510)</b>
<b>Total P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION</b>	<b>40,350</b>	<b>(14,290)</b>	<b>(13,100)</b>	<b>(13,460)</b>	<b>(13,510)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P131 WORCESTERSHIRE HUB</b>					
<b>A260 WORCESTERSHIRE HUB</b>					
R295 Worcestershire Hub					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	522,400	521,490	516,930	524,990	533,170
Vacancy Savings	(6,380)	(3,190)	(6,380)	(6,480)	(6,570)
Indirect Employee Expenses	10,790	10,400	9,960	10,360	10,780
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	103,020	98,580	102,320	103,970	103,630
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	560	260	250	250	250
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	490	750	340	340	340
Catering	10	0	0	0	0
Clothing, Uniforms and Laundry	5,000	1,620	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	8,800	4,050	5,050	5,050	5,050
Services	21,220	12,040	10,340	10,380	10,410
Communications & Computing	109,790	123,930	131,280	129,690	116,170
<b>SUPPORT SERVICES</b>					
Resources	15,090	18,410	19,160	19,520	19,370
Community Assets and Localism	3,130	4,390	5,040	4,910	4,870
Convenor Recharges	1,300	1,360	1,380	1,400	1,430
Human Resources	9,950	10,230	10,500	10,560	10,690
Corporate Support Services	3,480	3,420	3,700	3,740	3,720
Departmental Administrative Expenses	0	4,080	4,190	4,300	4,170
<b>GROSS EXPENDITURE</b>	<b>808,650</b>	<b>811,820</b>	<b>815,560</b>	<b>824,480</b>	<b>818,980</b>
<b>INCOME</b>					
County Council Contribution	(145,000)	(125,000)	(125,000)	(125,000)	(125,000)
Shared Services Income	(16,850)	(16,200)	(16,200)	(16,200)	(16,200)
Additional Support From Social Fund	0	0	(25,000)	(25,000)	0
Customer & Client Receipts	0	(3,800)	(3,800)	(3,800)	(3,800)
Other Income	(6,500)	(20,000)	(20,000)	(20,000)	(20,000)
Recharges to Other Services	(640,300)	(665,600)	(685,340)	(694,640)	(689,100)
<b>GROSS INCOME</b>	<b>(808,650)</b>	<b>(830,600)</b>	<b>(875,340)</b>	<b>(884,640)</b>	<b>(854,100)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>(18,780)</b>	<b>(59,780)</b>	<b>(60,160)</b>	<b>(35,120)</b>
<b>Total P131 WORCESTERSHIRE HUB</b>	<b>0</b>	<b>(18,780)</b>	<b>(59,780)</b>	<b>(60,160)</b>	<b>(35,120)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P133 ADMINISTRATIVE SERVICES</b>					
<b>A264 ADMINISTRATIVE SERVICES</b>					
R299 Corporate Support Services					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	572,480	524,960	532,090	546,450	561,170
Vacancy Savings	(3,070)	(3,070)	(6,140)	(6,230)	(6,330)
Efficiency Savings - Admin Review - New HQ	(60,230)	0	0	0	0
Indirect Employee Expenses	15,190	9,400	8,460	8,690	8,920
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	89,110	80,720	107,650	109,540	111,150
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	220	50	50	50	50
Car Allowances	1,460	800	800	800	800
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	4,610	3,500	3,500	3,500	3,500
Catering	30	30	30	30	30
Clothing, Uniforms and Laundry	180	900	900	900	900
Printing, Stationery & General Office Expenses	62,830	61,360	63,360	63,360	63,360
Services	2,330	3,130	3,130	3,140	3,150
Communications & Computing	178,870	174,250	175,980	177,190	161,310
Expenses	410	80	60	30	30
Grants & Subscriptions	510	0	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	19,540	15,530	16,040	16,340	16,210
Convenor Recharges	1,740	1,500	1,530	1,550	1,580
Human Resources	13,210	11,330	11,630	11,700	11,830
Departmental Administrative Expenses	15,710	22,880	23,790	24,130	23,340
<b>GROSS EXPENDITURE</b>	<b>915,130</b>	<b>907,350</b>	<b>942,860</b>	<b>961,170</b>	<b>961,000</b>
<b>INCOME</b>					
Recharges to Other Services	(898,310)	(863,130)	(913,690)	(932,150)	(932,340)
Recharges	(51,220)	(31,000)	(33,000)	(33,000)	(33,000)
Use of Earmarked Reserve	0	(8,000)	0	0	0
<b>GROSS INCOME</b>	<b>(949,530)</b>	<b>(902,130)</b>	<b>(946,690)</b>	<b>(965,150)</b>	<b>(965,340)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(34,400)</b>	<b>5,220</b>	<b>(3,830)</b>	<b>(3,980)</b>	<b>(4,340)</b>
<b>Total P133 ADMINISTRATIVE SERVICES</b>	<b>(34,400)</b>	<b>5,220</b>	<b>(3,830)</b>	<b>(3,980)</b>	<b>(4,340)</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A495 COMMUNITY SAFETY</b>					
R715 Community Safety					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	42,990	44,780	45,480	46,180	46,890
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	340	440	440	440	440
Printing, Stationery & General Office Expenses	850	400	850	850	850
Services	330	330	340	370	380
Closed Circuit Television	71,410	67,750	75,410	75,410	75,410
Community Safety	2,930	1,500	2,930	2,930	2,930
Communications & Computing	60	20	0	0	0
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	35,060	41,330	42,400	43,560	42,210
<b>GROSS EXPENDITURE</b>	<b>153,970</b>	<b>156,550</b>	<b>167,850</b>	<b>169,740</b>	<b>169,110</b>
<b>INCOME</b>					
Use of Earmarked Reserve	0	(1,250)	0	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(1,250)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>153,970</b>	<b>155,300</b>	<b>167,850</b>	<b>169,740</b>	<b>169,110</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A496 EXTERNAL FUNDING</b>					
R716 Community Safety Partnership					
R717 Building Safer Communities					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	0	26,540	26,980	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	0	80	260	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Expenses	0	20	30	0	0
Grants & Subscriptions	0	35,750	0	0	0
<b>GROSS EXPENDITURE</b>	0	62,390	27,270	0	0
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	0	(100)	0	0	0
Use of Earmarked Reserve	0	(62,290)	(27,270)	0	0
<b>GROSS INCOME</b>	0	(62,390)	(27,270)	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P215 CRIME AND DISORDER ACT 1998</b>	<b>153,970</b>	<b>155,300</b>	<b>167,850</b>	<b>169,740</b>	<b>169,110</b>

**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P220 COMMUNITY STRATEGY</b>					
<b>A500 COMMUNITY STRATEGY</b>					
R720 Community Strategy					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	8,840	0	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	450	0	0	0	0
Community Leadership Fund	42,000	42,000	42,000	0	0
<b>SUPPORT SERVICES</b>					
Corporate Support Services	0	960	1,050	1,090	1,120
Departmental Administrative Expenses	7,210	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>58,500</b>	<b>42,960</b>	<b>43,050</b>	<b>1,090</b>	<b>1,120</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>58,500</b>	<b>42,960</b>	<b>43,050</b>	<b>1,090</b>	<b>1,120</b>
<b>Total P220 COMMUNITY STRATEGY</b>	<b>58,500</b>	<b>42,960</b>	<b>43,050</b>	<b>1,090</b>	<b>1,120</b>



**COMMUNITY WELL-BEING AND ENVIRONMENT**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P225 CORPORATE COSTS</b>					
<b>A382 CORPORATE COSTS</b>					
R732 Assistance to Other Bodies					
R740 Corporate Costs					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	7,070	4,420	4,490	4,560	4,630
<b>SUPPLIES &amp; SERVICES</b>					
Subscriptions	540	540	0	0	0
Grants to Voluntary Bodies	56,220	57,350	53,980	51,390	51,390
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	5,770	4,080	4,190	4,300	4,170
<b>GROSS EXPENDITURE</b>	69,600	66,390	62,660	60,250	60,190
<b>NET EXPENDITURE/(INCOME)</b>	69,600	66,390	62,660	60,250	60,190
<b>Total P225 CORPORATE COSTS</b>	<b>69,600</b>	<b>66,390</b>	<b>62,660</b>	<b>60,250</b>	<b>60,190</b>



**COMMUNITY ASSETS AND LOCALISM - SUMMARY**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
A170 TOWN HALL, KIDDERMINSTER	229,150	223,110	256,170	253,930	248,170
A190 CIVIC CENTRE, STOURPORT	42,490	(25,280)	0	0	0
A195 LOAD STREET, BEWDLEY	0	2,890	(100)	(100)	(100)
A200 TOWN HALL, BEWDLEY	21,550	19,960	23,650	23,770	23,930
A205 COVENTRY STREET, KIDDERMINSTER	0	(8,170)	0	0	0
A210 GREEN STREET DEPOT, KIDDERMINSTER	0	(12,190)	(7,040)	(7,060)	(7,060)
A215 DUKE HOUSE, KIDDERMINSTER	0	(12,050)	0	0	0
A216 NEW HEADQUARTERS	0	1,800	23,470	20,880	19,140
A217 NON DISTRIBUTABLE COSTS	232,810	289,890	97,440	100,510	101,020
	526,000	479,960	393,590	391,930	385,100
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
A245 OTHER INDUSTRIAL ESTATES	(124,310)	(123,770)	(118,720)	(118,390)	(118,150)
A250 HOOBROOK ENTERPRISE CENTRE	(38,800)	(14,950)	(34,340)	(33,870)	(33,600)
A255 OTHER PROPERTY	26,520	26,200	360	3,520	6,130
	(136,590)	(112,520)	(152,700)	(148,740)	(145,620)
<b>P115 MEMBER ACTIVITIES</b>					
A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES	13,550	13,080	13,080	13,080	13,080
A310 OTHER MEMBERS' ALLOWANCES	292,760	299,710	300,120	299,620	299,120
A315 MEMBER SERVICES	133,900	196,690	213,440	214,310	215,810
	440,210	509,480	526,640	527,010	528,010
<b>P130 HUMAN RESOURCES</b>					
A320 HUMAN RESOURCES ADMINISTRATION	0	(2,290)	(2,310)	(2,330)	(2,330)
A330 TRAINING OF EMPLOYEES	0	0	0	0	0
	0	(2,290)	(2,310)	(2,330)	(2,330)
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
A345 ELECTIONS AND ELECTORAL REGISTRATION	317,130	289,510	207,880	297,520	299,920
	317,130	289,510	207,880	297,520	299,920
<b>P137 COMMITTEE ADMINISTRATION</b>					
A350 COMMITTEE ADMINISTRATION	401,180	360,310	365,010	372,130	370,540
	401,180	360,310	365,010	372,130	370,540
<b>P138 LAND CHARGES</b>					
A355 LAND CHARGES	(16,310)	(15,300)	9,360	4,750	6,080
	(16,310)	(15,300)	9,360	4,750	6,080
<b>P140 COMMUNITY ASSETS AND LOCALISM ADMINISTRATION</b>					
A360 COMMUNITY ASSETS AND LOCALISM ADMINISTRATION	(16,590)	4,150	(16,930)	(4,250)	(5,080)
	(16,590)	4,150	(16,930)	(4,250)	(5,080)
<b>P142 CORPORATE COSTS</b>					
A370 LICENCE FEES	930	800	800	800	800
	930	800	800	800	800
<b>Total S4 COMMUNITY ASSETS AND LOCALISM</b>	<b>1,515,960</b>	<b>1,514,100</b>	<b>1,331,340</b>	<b>1,438,820</b>	<b>1,437,420</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A170 TOWN HALL, KIDDERMINSTER</b>					
R215 Town Hall, Kidderminster					
R216 Management Of Kidderminster Town Hall					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	82,490	78,470	73,420	73,820	74,950
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	69,110	53,700	68,300	69,910	62,930
Repairs, Alterations & Maintenance of Grounds	520	540	560	590	620
Energy Costs	41,520	36,060	37,140	38,250	39,400
Rents	7,820	6,320	7,820	6,320	6,320
Non-Domestic Rates	25,320	25,990	26,770	27,570	28,400
Water Services	9,000	6,000	6,000	6,000	6,000
Fixtures & Fittings	2,900	2,900	2,900	2,900	2,900
Cleaning & Domestic Supplies	4,940	16,900	28,430	28,820	29,220
Premises Insurance	12,930	12,710	15,020	16,080	16,880
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	0	160	160	160	160
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	5,850	4,750	2,250	2,250	2,250
Catering	2,300	1,810	1,810	1,810	1,810
Clothing, Uniforms and Laundry	2,200	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	3,940	4,060	4,060	4,060	4,060
Services	1,320	1,550	1,580	1,640	1,730
Specialist Fees	40	0	0	0	0
Communications & Computing	1,640	1,470	1,470	1,470	1,470
Grants & Subscriptions	140	0	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	460	460	460	460	460
<b>SUPPORT SERVICES</b>					
Resources	400	420	440	440	450
Community Assets and Localism	3,700	2,230	720	720	720
Convenor Recharges	70	0	0	0	0
Corporate Support Services	9,500	12,410	13,300	13,430	13,290
Departmental Administrative Expenses	20,190	24,350	34,120	32,390	31,460
<b>CAPITAL CHARGES</b>					
Depreciation	92,870	92,870	92,870	92,870	92,870
<b>GROSS EXPENDITURE</b>	<b>401,170</b>	<b>387,630</b>	<b>421,100</b>	<b>423,460</b>	<b>419,850</b>
<b>INCOME</b>					
Customer & Client Receipts	(58,810)	(56,250)	(59,050)	(59,050)	(59,050)
Fees and Charges - Compounded Inflation	0	0	0	(2,800)	(5,600)
Recharges	(113,210)	(108,270)	(105,880)	(107,680)	(107,030)
<b>GROSS INCOME</b>	<b>(172,020)</b>	<b>(164,520)</b>	<b>(164,930)</b>	<b>(169,530)</b>	<b>(171,680)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>229,150</b>	<b>223,110</b>	<b>256,170</b>	<b>253,930</b>	<b>248,170</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A190 CIVIC CENTRE, STOURPORT</b>					
R220 Civic Centre Stourport					
R221 Management Of Stourport Civic Hall					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	17,870	27,640	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	14,520	15,420	0	0	0
Repairs, Alterations & Maintenance of Grounds	1,350	2,450	0	0	0
Energy Costs	10,020	13,920	0	0	0
Non-Domestic Rates	44,160	50,380	0	0	0
Water Services	1,990	3,600	0	0	0
Fixtures & Fittings	740	1,400	0	0	0
Cleaning & Domestic Supplies	1,560	5,800	0	0	0
Premises Insurance	5,940	5,230	0	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	0	30	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	600	1,280	0	0	0
Catering	110	280	0	0	0
Services	60	70	0	0	0
Communications & Computing	850	1,810	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	400	300	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	500	470	0	0	0
Community Assets and Localism	1,490	1,850	0	0	0
Convenor Recharges	10	0	0	0	0
Corporate Support Services	890	4,780	0	0	0
Departmental Administrative Expenses	3,970	9,900	0	0	0
<b>CAPITAL CHARGES</b>					
Depreciation	41,580	43,890	0	0	0
<b>GROSS EXPENDITURE</b>	<b>148,610</b>	<b>190,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INCOME</b>					
Customer & Client Receipts	(6,110)	(3,950)	0	0	0
Recharges	(100,010)	(211,830)	0	0	0
<b>GROSS INCOME</b>	<b>(106,120)</b>	<b>(215,780)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>42,490</b>	<b>(25,280)</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A195 LOAD STREET, BEWDLEY</b>					
R222 Load Street Bewdley					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	3,590	1,410	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	3,170	5,990	3,060	3,120	3,190
Energy Costs	1,340	1,180	1,220	1,250	1,290
Non-Domestic Rates	1,930	1,940	2,000	2,060	2,120
Water Services	860	640	640	640	640
Fixtures & Fittings	820	820	820	820	820
Cleaning & Domestic Supplies	7,160	1,720	3,430	3,480	3,540
Premises Insurance	210	210	240	260	280
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	40	40	40	40	40
Communications & Computing	220	220	220	220	220
<b>SUPPORT SERVICES</b>					
Convenor Recharges	20	0	0	0	0
<b>CAPITAL CHARGES</b>					
Depreciation	8,070	8,070	8,070	8,080	8,070
<b>GROSS EXPENDITURE</b>	<b>27,430</b>	<b>22,240</b>	<b>19,740</b>	<b>19,970</b>	<b>20,210</b>
<b>INCOME</b>					
Recharges	(27,430)	(19,350)	(19,840)	(20,070)	(20,310)
<b>GROSS INCOME</b>	<b>(27,430)</b>	<b>(19,350)</b>	<b>(19,840)</b>	<b>(20,070)</b>	<b>(20,310)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>2,890</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A200 TOWN HALL, BEWDLEY</b>					
R223 Town Hall Bewdley					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	6,910	6,370	5,840	5,890	5,970
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	7,360	5,000	7,360	7,540	7,740
Energy Costs	2,720	2,850	2,940	3,020	3,110
Non-Domestic Rates	4,390	4,060	4,560	4,700	4,840
Water Services	1,100	1,150	1,200	1,200	1,200
Fixtures & Fittings	100	100	100	100	100
Cleaning & Domestic Supplies	4,810	5,010	5,010	5,010	5,010
Premises Insurance	3,170	2,910	3,360	3,640	3,820
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	30	30	30	30	30
Communications & Computing	30	30	30	30	30
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	370	110	0	0	0
Corporate Support Services	1,900	2,300	2,470	2,500	2,460
Departmental Administrative Expenses	2,270	3,660	4,570	4,320	4,200
<b>CAPITAL CHARGES</b>					
Depreciation	7,610	7,610	7,610	7,610	7,610
<b>GROSS EXPENDITURE</b>	<b>42,770</b>	<b>41,190</b>	<b>45,080</b>	<b>45,590</b>	<b>46,120</b>
<b>INCOME</b>					
Customer & Client Receipts	(690)	(660)	(660)	(660)	(660)
Recharges	(20,530)	(20,570)	(20,770)	(21,160)	(21,530)
<b>GROSS INCOME</b>	<b>(21,220)</b>	<b>(21,230)</b>	<b>(21,430)</b>	<b>(21,820)</b>	<b>(22,190)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>21,550</b>	<b>19,960</b>	<b>23,650</b>	<b>23,770</b>	<b>23,930</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A205 COVENTRY STREET, KIDDERMINSTER</b>					
R224 Coventry Street Kidderminster					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	6,210	9,540	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	6,670	4,780	0	0	0
Repairs, Alterations & Maintenance of Grounds	150	60	0	0	0
Energy Costs	5,450	7,820	0	0	0
Non-Domestic Rates	13,010	12,800	0	0	0
Water Services	370	340	0	0	0
Fixtures & Fittings	630	890	0	0	0
Cleaning & Domestic Supplies	480	1,530	0	0	0
Premises Insurance	1,540	1,200	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	800	1,470	0	0	0
Catering	60	120	0	0	0
Communications & Computing	1,130	2,020	0	0	0
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	990	1,300	0	0	0
Convenor Recharges	10	0	0	0	0
Corporate Support Services	890	3,220	0	0	0
Departmental Administrative Expenses	1,790	4,150	0	0	0
<b>GROSS EXPENDITURE</b>	<b>40,180</b>	<b>51,240</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>INCOME</u></b>					
Recharges	(40,180)	(59,410)	0	0	0
<b>GROSS INCOME</b>	<b>(40,180)</b>	<b>(59,410)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>(8,170)</b>	<b>0</b>	<b>0</b>	<b>0</b>



**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A210 GREEN STREET DEPOT, KIDDERMINSTER</b>					
R225 Green Street Depot					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	30,790	21,630	13,380	13,540	13,720
Indirect Employee Expenses	200	0	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	66,700	60,000	66,500	71,650	69,610
Repairs, Alterations & Maintenance of Grounds	6,370	8,980	9,110	9,280	9,470
Energy Costs	37,850	29,090	29,960	30,860	31,780
Rents	200	150	150	150	150
Non-Domestic Rates	41,700	38,060	41,070	42,300	43,570
Water Services	18,800	16,500	16,500	16,500	16,500
Fixtures & Fittings	2,230	2,230	2,230	2,230	2,230
Cleaning & Domestic Supplies	15,240	10,330	21,720	22,060	22,400
Premises Insurance	7,830	6,650	7,330	7,830	8,220
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	40	40	40	40	40
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	2,500	2,290	600	600	600
Catering	330	340	340	340	340
Services	4,020	4,020	4,020	4,020	4,020
Communications & Computing	2,000	2,000	2,000	2,000	2,000
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	1,850	760	0	0	0
Convenor Recharges	60	0	0	0	0
Corporate Support Services	2,660	3,220	3,460	3,480	3,460
Departmental Administrative Expenses	8,050	11,490	14,290	13,570	13,170
<b>CAPITAL CHARGES</b>					
Depreciation	40,440	40,430	40,440	40,430	40,440
<b>GROSS EXPENDITURE</b>	<b>289,860</b>	<b>258,210</b>	<b>273,140</b>	<b>280,880</b>	<b>281,720</b>
<b>INCOME</b>					
Recharges	(289,860)	(270,400)	(280,180)	(287,940)	(288,780)
<b>GROSS INCOME</b>	<b>(289,860)</b>	<b>(270,400)</b>	<b>(280,180)</b>	<b>(287,940)</b>	<b>(288,780)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>(12,190)</b>	<b>(7,040)</b>	<b>(7,060)</b>	<b>(7,060)</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A215 DUKE HOUSE, KIDDERMINSTER</b>					
R226 Duke House					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	11,230	16,980	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	9,850	6,050	0	0	0
Repairs, Alterations & Maintenance of Grounds	960	640	0	0	0
Energy Costs	13,120	19,840	0	0	0
Rents	73,340	73,340	0	0	0
Non-Domestic Rates	14,740	17,490	0	0	0
Water Services	600	2,000	0	0	0
Fixtures & Fittings	880	880	0	0	0
Cleaning & Domestic Supplies	1,420	3,590	0	0	0
Premises Insurance	10,630	9,000	0	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	30	60	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	870	1,480	0	0	0
Catering	230	550	0	0	0
Services	0	50	0	0	0
Communications & Computing	1,630	3,210	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	500	470	0	0	0
Community Assets and Localism	990	1,300	0	0	0
Convenor Recharges	30	0	0	0	0
Corporate Support Services	890	3,220	0	0	0
Departmental Administrative Expenses	2,520	7,190	0	0	0
<b>GROSS EXPENDITURE</b>	<b>144,460</b>	<b>167,340</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INCOME</b>					
Customer & Client Receipts	(20)	(20)	0	0	0
Recharges	(144,440)	(179,370)	0	0	0
<b>GROSS INCOME</b>	<b>(144,460)</b>	<b>(179,390)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>(12,050)</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A216 WYRE FOREST HOUSE</b>					
R251 Wyre Forest House					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	71,320	38,340	81,840	83,040	84,330
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	31,420	17,810	40,950	41,880	42,840
Repairs, Alterations & Maintenance of Grounds	12,650	10,110	15,680	16,120	16,610
Energy Costs	19,810	17,500	36,050	37,130	38,240
Rents	0	400	400	400	400
Non-Domestic Rates	138,820	91,510	195,770	201,650	207,690
Water Services	4,580	6,020	12,040	12,040	12,040
Fixtures & Fittings	2,570	8,610	3,420	3,420	3,420
Cleaning & Domestic Supplies	7,460	29,990	56,920	58,470	59,270
Premises Insurance	8,870	8,790	11,300	12,050	12,580
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	50	40	80	80	80
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	3,880	5,880	4,000	4,000	4,000
Catering	790	250	490	490	490
Services	0	10	40	50	50
Communications & Computing	9,290	6,190	12,380	12,380	12,380
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	6,880	0	0	0	0
Convenor Recharges	120	0	0	0	0
Corporate Support Services	5,310	0	10,350	10,460	10,350
Departmental Administrative Expenses	17,530	18,730	43,400	41,180	40,000
<b>CAPITAL CHARGES</b>					
Depreciation	0	0	247,700	247,700	247,700
<b>GROSS EXPENDITURE</b>	<b>341,350</b>	<b>260,180</b>	<b>772,810</b>	<b>782,540</b>	<b>792,470</b>
<b>INCOME</b>					
Customer & Client Receipts	0	(500)	(1,000)	(1,000)	(1,000)
Recharges	(341,350)	(257,880)	(748,340)	(760,660)	(772,330)
<b>GROSS INCOME</b>	<b>(341,350)</b>	<b>(258,380)</b>	<b>(749,340)</b>	<b>(761,660)</b>	<b>(773,330)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>1,800</b>	<b>23,470</b>	<b>20,880</b>	<b>19,140</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A217 NON DISTRIBUTABLE COSTS</b>					
R214 Non Distributable Costs					
<b>EXPENDITURE</b>					
<b>SUPPLIES &amp; SERVICES</b>					
Admin Buildings - Non-distributable Costs	232,810	289,890	97,440	100,510	101,020
<b>GROSS EXPENDITURE</b>	232,810	289,890	97,440	100,510	101,020
<b>NET EXPENDITURE/(INCOME)</b>	232,810	289,890	97,440	100,510	101,020
<b>Total P065 PROPERTY</b>	<b>526,000</b>	<b>479,960</b>	<b>393,590</b>	<b>391,930</b>	<b>385,100</b>

## COMMUNITY ASSETS AND LOCALISM

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A245 OTHER INDUSTRIAL ESTATES</b>					
R270 Other Industrial Estates					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	7,030	6,680	6,430	6,520	6,620
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	16,530	14,480	16,940	17,370	17,800
Premises Insurance	1,190	1,060	1,090	1,150	1,350
<b>SUPPORT SERVICES</b>					
Resources	7,940	6,340	6,400	6,510	6,390
Community Assets and Localism	6,970	9,460	10,050	10,370	10,330
Departmental Administrative Expenses	8,270	10,450	12,610	11,930	11,600
<b>GROSS EXPENDITURE</b>	<b>47,930</b>	<b>48,470</b>	<b>53,520</b>	<b>53,850</b>	<b>54,090</b>
<b>INCOME</b>					
Customer & Client Receipts	(172,240)	(172,240)	(172,240)	(172,240)	(172,240)
<b>GROSS INCOME</b>	<b>(172,240)</b>	<b>(172,240)</b>	<b>(172,240)</b>	<b>(172,240)</b>	<b>(172,240)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(124,310)</b>	<b>(123,770)</b>	<b>(118,720)</b>	<b>(118,390)</b>	<b>(118,150)</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A250 HOOBROOK ENTERPRISE CENTRE</b>					
R285 Hoobrook Enterprise Centre					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	9,900	9,650	9,440	9,580	9,730
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	12,200	12,200	12,510	12,820	13,140
Repairs, Alterations & Maintenance of Grounds	1,950	1,990	2,020	2,050	2,100
Energy Costs	3,940	6,000	6,180	6,370	6,560
Non-Domestic Rates	5,530	4,120	4,240	4,370	4,500
Water Services	3,600	3,200	3,200	3,200	3,200
Cleaning & Domestic Supplies	22,760	22,760	22,760	22,760	22,760
Premises Insurance	3,510	3,160	3,190	3,350	3,520
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	400	400	400	400	400
Printing, Stationery & General Office Expenses	500	350	350	350	350
Services	450	250	250	250	250
<b>SUPPORT SERVICES</b>					
Resources	13,550	12,740	12,860	13,070	12,870
Community Assets and Localism	7,530	8,470	8,560	8,820	8,780
Departmental Administrative Expenses	11,650	15,100	18,500	17,540	17,040
<b>GROSS EXPENDITURE</b>	<b>97,470</b>	<b>100,390</b>	<b>104,460</b>	<b>104,930</b>	<b>105,200</b>
<b><u>INCOME</u></b>					
Customer & Client Receipts	(136,270)	(115,340)	(138,800)	(138,800)	(138,800)
<b>GROSS INCOME</b>	<b>(136,270)</b>	<b>(115,340)</b>	<b>(138,800)</b>	<b>(138,800)</b>	<b>(138,800)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(38,800)</b>	<b>(14,950)</b>	<b>(34,340)</b>	<b>(33,870)</b>	<b>(33,600)</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A255 OTHER PROPERTY</b>					
R290 Other Property					
R291 Comberton Place					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	24,780	20,960	21,480	21,810	22,150
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	45,830	43,000	46,980	48,150	49,360
Repairs, Alterations & Maintenance of Grounds	20,540	21,020	21,250	21,670	22,150
Emergency Calls	3,010	3,010	3,010	3,010	3,010
Energy Costs	7,290	4,200	4,320	4,450	4,580
Non-Domestic Rates	26,750	35,100	36,150	37,240	38,350
Water Services	2,880	3,250	3,250	3,250	3,250
Fixtures & Fittings	310	160	160	160	160
Cleaning & Domestic Supplies	100	0	0	0	0
Premises Insurance	24,690	17,620	18,300	19,490	20,430
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	1,150	700	700	700	700
Services	5,580	5,800	5,800	5,800	5,800
Communications & Computing	270	270	270	270	270
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contribution to Stourport Civic Centre	50,000	50,000	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	22,760	21,240	21,450	21,810	21,460
Community Assets and Localism	28,400	28,320	29,300	29,900	29,820
Convenor Recharges	10	0	0	0	0
Corporate Support Services	2,660	3,220	3,460	3,480	3,460
Departmental Administrative Expenses	26,860	32,800	42,090	39,940	38,790
<b>CAPITAL CHARGES</b>					
Depreciation	16,210	16,880	16,880	16,880	16,880
<b>GROSS EXPENDITURE</b>	<b>310,080</b>	<b>307,550</b>	<b>274,850</b>	<b>278,010</b>	<b>280,620</b>
<b>INCOME</b>					
Customer & Client Receipts	(283,560)	(281,350)	(274,490)	(274,490)	(274,490)
<b>GROSS INCOME</b>	<b>(283,560)</b>	<b>(281,350)</b>	<b>(274,490)</b>	<b>(274,490)</b>	<b>(274,490)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>26,520</b>	<b>26,200</b>	<b>360</b>	<b>3,520</b>	<b>6,130</b>
<b>Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>	<b>(136,590)</b>	<b>(112,520)</b>	<b>(152,700)</b>	<b>(148,740)</b>	<b>(145,620)</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES</b>					
R400 Chairmans and Vice-Chairmans Allowances					
<b>EXPENDITURE</b>					
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	1,240	1,000	1,000	1,000	1,000
<b>SUPPLIES &amp; SERVICES</b>					
Catering Expenses	720	720	720	720	720
	11,590	11,360	11,360	11,360	11,360
<b>GROSS EXPENDITURE</b>	<b>13,550</b>	<b>13,080</b>	<b>13,080</b>	<b>13,080</b>	<b>13,080</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>13,550</b>	<b>13,080</b>	<b>13,080</b>	<b>13,080</b>	<b>13,080</b>



**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A310 OTHER MEMBERS' ALLOWANCES</b>					
R405 Other Members Allowances					
<b>EXPENDITURE</b>					
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	0	200	200	200	200
<b>SUPPLIES &amp; SERVICES</b>					
Communications & Computing	3,600	2,000	2,000	1,500	1,000
Members Taxable & Non-Taxable Allowances	289,160	297,310	297,720	297,720	297,720
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	0	200	200	200	200
<b>GROSS EXPENDITURE</b>	<b>292,760</b>	<b>299,710</b>	<b>300,120</b>	<b>299,620</b>	<b>299,120</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>292,760</b>	<b>299,710</b>	<b>300,120</b>	<b>299,620</b>	<b>299,120</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A315 MEMBER SERVICES</b>					
R410 Member Services					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	19,040	18,840	19,140	19,440	19,740
Indirect Employee Expenses	12,740	8,620	1,330	1,360	1,370
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	13,300	94,690	117,260	119,190	121,020
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	1,300	800	800	800	800
Services	30	30	30	0	30
Communications & Computing	68,430	53,210	53,980	52,290	52,140
Civic Protocol	1,000	1,840	1,840	1,840	1,840
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	0	800	800	800	800
<b>SUPPORT SERVICES</b>					
Resources	760	5,610	5,610	5,720	5,620
Corporate Support Services	770	510	560	560	560
Departmental Administrative Expenses	16,530	11,740	12,090	12,310	11,890
<b>GROSS EXPENDITURE</b>	<b>133,900</b>	<b>196,690</b>	<b>213,440</b>	<b>214,310</b>	<b>215,810</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>133,900</b>	<b>196,690</b>	<b>213,440</b>	<b>214,310</b>	<b>215,810</b>
<b>Total P115 MEMBER ACTIVITIES</b>	<b>440,210</b>	<b>509,480</b>	<b>526,640</b>	<b>527,010</b>	<b>528,010</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A320 HUMAN RESOURCES ADMINISTRATION</b>					
R308 Human Resources Administration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	200	100	100	100	100
Indirect Employee Expenses	1,280	860	900	940	980
Indirect Employee Expenses (inc. Occupational Health)	17,540	15,500	15,500	15,500	15,500
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	6,250	5,260	8,840	8,980	9,130
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	50	50	50	50	50
Car Allowances	630	630	630	630	630
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	600	400	400	400	400
Printing, Stationery & General Office Expenses	2,320	1,750	1,750	1,750	1,750
Communications & Computing Expenses	15,960	14,840	15,510	15,680	13,710
Grants & Subscriptions	120	60	40	20	20
	1,000	1,100	1,140	1,190	1,230
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Worcestershire County Council	122,600	122,600	122,600	122,600	126,280
<b>SUPPORT SERVICES</b>					
Resources	2,220	3,330	3,370	3,450	3,430
<b>GROSS EXPENDITURE</b>	<b>170,770</b>	<b>166,480</b>	<b>170,830</b>	<b>171,290</b>	<b>173,210</b>
<b>INCOME</b>					
Recharges to Other Services	(170,770)	(168,770)	(173,140)	(173,620)	(175,540)
<b>GROSS INCOME</b>	<b>(170,770)</b>	<b>(168,770)</b>	<b>(173,140)</b>	<b>(173,620)</b>	<b>(175,540)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>(2,290)</b>	<b>(2,310)</b>	<b>(2,330)</b>	<b>(2,330)</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A330 TRAINING OF EMPLOYEES</b>					
R425 Training Of Employees					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Indirect Employee Expenses	750	0	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	9,140	2,440	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Catering	350	350	350	350	350
Printing, Stationery & General Office Expenses	250	100	100	100	100
Services	30,000	32,500	32,500	32,500	32,500
Expenses	0	200	200	200	200
<b>TRANSFER PAYMENTS (NO SERVICE PROVIDED)</b>					
Staff Training Expenses	650	350	650	650	650
<b>GROSS EXPENDITURE</b>	<b>41,140</b>	<b>35,940</b>	<b>33,800</b>	<b>33,800</b>	<b>33,800</b>
<b>INCOME</b>					
Shared Services Income	(750)	0	0	0	0
Recharges to Other Services	(40,390)	(35,940)	(33,800)	(33,800)	(33,800)
<b>GROSS INCOME</b>	<b>(41,140)</b>	<b>(35,940)</b>	<b>(33,800)</b>	<b>(33,800)</b>	<b>(33,800)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P130 HUMAN RESOURCES</b>	<b>0</b>	<b>(2,290)</b>	<b>(2,310)</b>	<b>(2,330)</b>	<b>(2,330)</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
<b>A345 ELECTIONS AND ELECTORAL REGISTRATION</b>					
R500 Elections and Electoral Register					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	49,270	58,610	58,570	59,400	60,250
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	0	50	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	3,000	2,000	2,000	2,000	2,000
Electoral Registration & Election Expenses	172,770	222,930	83,890	171,330	174,070
Communications & Computing	5,050	6,060	2,110	2,130	2,120
Miscellaneous Expenses	170	170	180	190	190
<b>SUPPORT SERVICES</b>					
Resources	1,400	1,490	1,580	1,600	1,580
Chief Executive	16,360	17,040	17,390	17,870	17,840
Worcestershire Hub	6,700	1,860	1,900	1,940	1,930
Corporate Support Services	23,600	6,200	6,720	6,890	6,970
Departmental Administrative Expenses	39,260	34,000	34,440	35,070	33,870
<b>GROSS EXPENDITURE</b>	<b>317,580</b>	<b>350,410</b>	<b>208,780</b>	<b>298,420</b>	<b>300,820</b>
<b>INCOME</b>					
Customer & Client Receipts	(450)	(900)	(900)	(900)	(900)
Use of Earmarked Reserve	0	(60,000)	0	0	0
<b>GROSS INCOME</b>	<b>(450)</b>	<b>(60,900)</b>	<b>(900)</b>	<b>(900)</b>	<b>(900)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>317,130</b>	<b>289,510</b>	<b>207,880</b>	<b>297,520</b>	<b>299,920</b>
<b>Total P136 ELECTIONS AND ELECTORAL REGISTRATION</b>	<b>317,130</b>	<b>289,510</b>	<b>207,880</b>	<b>297,520</b>	<b>299,920</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P137 COMMITTEE ADMINISTRATION</b>					
<b>A350 COMMITTEE ADMINISTRATION</b>					
R505 Committee Administration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	186,760	182,860	187,300	191,490	194,820
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	50,750	18,040	11,780	11,980	12,160
<b>SUPPLIES &amp; SERVICES</b>					
Catering	1,900	1,900	1,900	1,900	1,900
Printing, Stationery & General Office Expenses	9,380	20,590	20,590	20,390	20,090
Communications & Computing	2,580	3,580	2,630	2,680	2,730
Venue Hire	350	350	350	350	350
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	149,560	134,090	140,570	143,460	138,620
<b>GROSS EXPENDITURE</b>	<b>401,280</b>	<b>361,410</b>	<b>365,120</b>	<b>372,250</b>	<b>370,670</b>
<b>INCOME</b>					
Customer & Client Receipts	(100)	(100)	(110)	(110)	(110)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
Use of Earmarked Reserve	0	(1,000)	0	0	0
<b>GROSS INCOME</b>	<b>(100)</b>	<b>(1,100)</b>	<b>(110)</b>	<b>(120)</b>	<b>(130)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>401,180</b>	<b>360,310</b>	<b>365,010</b>	<b>372,130</b>	<b>370,540</b>
<b>Total P137 COMMITTEE ADMINISTRATION</b>	<b>401,180</b>	<b>360,310</b>	<b>365,010</b>	<b>372,130</b>	<b>370,540</b>

**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P138 LAND CHARGES</b>					
<b>A355 LAND CHARGES</b>					
R510 Land Charges					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	49,080	49,020	49,790	50,570	51,380
Vacancy Savings	(600)	(300)	(610)	(620)	(630)
Indirect Employee Expenses	4,140	4,290	4,520	4,710	4,900
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	4,140	5,500	11,780	11,980	12,160
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	200	200	200	200	200
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	8,100	100	8,100	100	100
Printing, Stationery & General Office Expenses	1,000	580	880	880	880
Services	0	1,010	10	10	10
Communications & Computing	21,250	24,080	23,130	23,890	23,270
Expenses	50	50	40	20	20
Grants & Subscriptions	0	120	130	140	140
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	23,920	21,200	20,000	21,000	22,050
<b>SUPPORT SERVICES</b>					
Resources	10,200	6,600	8,060	8,220	8,150
Community Assets and Localism	26,990	22,880	23,370	23,760	23,660
Convenor Recharges	120	120	130	130	130
Human Resources	910	940	960	970	990
Economic Prosperity and Place	2,510	2,430	2,450	2,480	2,470
Worcestershire Hub	2,290	1,440	1,470	1,470	1,480
Corporate Support Services	5,690	510	560	560	560
<b>GROSS EXPENDITURE</b>	<b>159,990</b>	<b>140,770</b>	<b>154,970</b>	<b>150,470</b>	<b>151,920</b>
<b>INCOME</b>					
Customer & Client Receipts	(170,730)	(148,000)	(140,000)	(140,000)	(140,000)
Recharges to Other Services	(5,570)	(5,570)	(5,610)	(5,720)	(5,840)
Use of Earmarked Reserve	0	(2,500)	0	0	0
<b>GROSS INCOME</b>	<b>(176,300)</b>	<b>(156,070)</b>	<b>(145,610)</b>	<b>(145,720)</b>	<b>(145,840)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(16,310)</b>	<b>(15,300)</b>	<b>9,360</b>	<b>4,750</b>	<b>6,080</b>
<b>Total P138 LAND CHARGES</b>	<b>(16,310)</b>	<b>(15,300)</b>	<b>9,360</b>	<b>4,750</b>	<b>6,080</b>

## COMMUNITY ASSETS AND LOCALISM

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P140 COMMUNITY ASSETS AND LOCALISM ADMINISTRATION</b>					
<b>A360 COMMUNITY ASSETS AND LOCALISM ADMINISTRATION</b>					
R515 Community Assets and Localism Administration					
R516 Property Section Administration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	657,180	618,320	619,280	630,740	640,480
Vacancy Savings	(8,990)	(3,820)	(7,750)	(7,870)	(7,990)
Indirect Employee Expenses	32,980	24,380	19,610	19,290	18,980
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	60,470	53,990	67,720	68,870	69,490
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	2,230	2,370	2,410	2,450	2,500
Public Transport	300	530	530	530	530
Transport Insurance	1,040	1,020	1,050	1,100	1,160
Car Allowances	5,250	4,500	4,000	4,000	4,000
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	2,730	1,250	2,220	2,220	2,220
Catering	500	500	500	500	500
Clothing, Uniforms and Laundry	200	20	0	0	0
Printing, Stationery & General Office Expenses	8,370	14,310	14,570	14,720	14,730
Services	29,650	43,750	31,160	31,160	31,160
Communications & Computing	86,560	93,850	94,930	97,220	82,110
Civic Protocol	0	160	160	160	160
Expenses	1,010	680	770	510	510
Grants & Subscriptions	22,000	21,740	22,830	23,970	25,170
Subscriptions	0	0	540	540	540
<b>SUPPORT SERVICES</b>					
Resources	53,190	49,400	50,560	51,430	50,670
Convenor Recharges	1,310	1,210	1,230	1,250	1,270
Human Resources	9,660	9,110	9,350	9,400	9,520
Worcestershire Hub	2,760	3,860	4,020	4,040	4,050
Corporate Support Services	58,590	65,530	70,620	71,330	70,690
<b>CAPITAL CHARGES</b>					
Depreciation	0	720	0	0	0
<b>GROSS EXPENDITURE</b>	<b>1,026,990</b>	<b>1,007,380</b>	<b>1,010,310</b>	<b>1,027,560</b>	<b>1,022,450</b>
<b>INCOME</b>					
Customer & Client Receipts	(33,200)	(17,040)	(17,040)	(17,040)	(17,040)
Recharges to Other Services	(1,010,380)	(964,130)	(1,010,200)	(1,014,770)	(1,010,490)
Use of Earmarked Reserve	0	(22,060)	0	0	0
<b>GROSS INCOME</b>	<b>(1,043,580)</b>	<b>(1,003,230)</b>	<b>(1,027,240)</b>	<b>(1,031,810)</b>	<b>(1,027,530)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(16,590)</b>	<b>4,150</b>	<b>(16,930)</b>	<b>(4,250)</b>	<b>(5,080)</b>
<b>Total P140 COMMUNITY ASSETS AND LOCALISM ADMINISTRATION</b>	<b>(16,590)</b>	<b>4,150</b>	<b>(16,930)</b>	<b>(4,250)</b>	<b>(5,080)</b>



**COMMUNITY ASSETS AND LOCALISM**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P142 CORPORATE COSTS</b>					
<b>A370 LICENCE FEES</b>					
R525 Licence Fees					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Indirect Employee Expenses	930	800	800	800	800
<b>GROSS EXPENDITURE</b>	930	800	800	800	800
<b>NET EXPENDITURE/(INCOME)</b>	930	800	800	800	800
<b>Total P142 CORPORATE COSTS</b>	<b>930</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>



**ECONOMIC PROSPERITY AND PLACE - SUMMARY**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
A385 PLANNING POLICY FORMULATION	345,430	314,920	340,980	344,860	344,530
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	23,260	9,850	14,820	14,650	14,020
	368,690	324,770	355,800	359,510	358,550
<b>P147 PLANNING DELIVERY GRANT/NEW HOMES BONUS</b>					
A386 EXTERNAL FUNDING - PLANNING DELIVERY GRANT/NEW HOMES BONUS	(492,000)	(492,350)	(753,410)	(1,074,410)	(1,394,410)
	(492,000)	(492,350)	(753,410)	(1,074,410)	(1,394,410)
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
A390 DEVELOPMENT CONTROL	161,760	210,030	203,480	212,850	212,500
A395 ENFORCEMENT	146,520	135,300	138,170	139,650	138,970
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	47,980	43,450	44,970	45,600	45,550
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	72,640	71,560	73,070	73,940	73,750
	428,900	460,340	459,690	472,040	470,770
<b>P155 BUILDING CONTROL</b>					
A410 BUILDING CONTROL	44,760	45,990	47,780	47,900	47,380
	44,760	45,990	47,780	47,900	47,380
<b>P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION</b>					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	(17,050)	2,630	2,470	2,150	1,570
	(17,050)	2,630	2,470	2,150	1,570
<b>P165 CORPORATE COSTS</b>					
A296 NNDR RATE RELIEF	152,350	176,250	164,000	137,100	128,300
A420 MAPPING SERVICE AGREEMENT	13,000	3,000	3,000	3,000	3,000
A422 SHARED REGULATORY SERVICES	446,060	453,380	469,590	464,650	446,380
	611,410	632,630	636,590	604,750	577,680
<b>P169 EXTERNAL FUNDING - REGULATORY SERVICES</b>					
A424 EXTERNAL FUNDING - REGULATORY SERVICES	0	0	0	0	0
	0	0	0	0	0
<b>P190 PRIVATE SECTOR HOUSING</b>					
A256 FLOOD RELIEF	0	0	0	0	0
A455 HOUSING GRANTS AND ASSISTANCE	169,020	136,300	137,920	138,620	138,100
A460 HOUSING, ENFORCEMENT AND LICENSING	167,410	156,750	162,090	163,310	162,430
	336,430	293,050	300,010	301,930	300,530

## ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2012/13		2013/14	2014/15	2015/16
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P195 HOUSING ENABLING FUNCTION</b>					
A461 LAND DRAINAGE SHARED SERVICE	53,540	74,250	77,330	74,890	73,900
A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING	169,400	159,650	174,740	176,040	175,130
A466 CLINICAL COMMISSIONING (CCG) FUNDING	0	0	0	0	0
A467 CARBON MANAGEMENT PLAN	21,550	21,550	9,370	(64,770)	(90,100)
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	502,360	508,760	498,790	518,120	537,010
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	109,270	109,270	26,650	(78,000)	0
	<b>856,120</b>	<b>873,480</b>	<b>786,880</b>	<b>626,280</b>	<b>695,940</b>
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
A485 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES	643,210	707,500	533,290	476,630	507,640
A490 TOURISM	75,600	72,820	76,260	77,840	78,930
A491 BUSINESS CENTRES	(10)	(1,710)	(1,000)	(1,010)	(970)
A492 MARKETS	(4,730)	(710)	(3,320)	(3,360)	(3,910)
	<b>714,070</b>	<b>777,900</b>	<b>605,230</b>	<b>550,100</b>	<b>581,690</b>
<b>Total S5 ECONOMIC PROSPERITY AND PLACE</b>	<b>2,851,330</b>	<b>2,918,440</b>	<b>2,441,040</b>	<b>1,890,250</b>	<b>1,639,700</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A385 PLANNING POLICY FORMULATION</b>					
R600 Planning Policy Formulation					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	160,450	158,630	162,160	165,840	169,430
Indirect Employee Expenses	1,100	1,050	1,050	790	510
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	300	300	300	300	300
District Local Development Framework Preparation	175,610	160,610	88,000	73,000	73,000
Grants & Subscriptions	5,000	0	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
CIL Viability Work	15,000	15,000	0	0	0
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	950	810	830	850	850
Corporate Support Services	10,050	4,420	4,680	4,820	4,820
Departmental Administrative Expenses	103,640	96,190	99,210	99,510	95,870
<b>GROSS EXPENDITURE</b>	<b>472,100</b>	<b>437,010</b>	<b>356,230</b>	<b>345,110</b>	<b>344,780</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(13,760)	(9,380)	0	0	0
Customer & Client Receipts	(300)	(100)	(250)	(250)	(250)
Use of Earmarked Reserve	(112,610)	(112,610)	(15,000)	0	0
<b>GROSS INCOME</b>	<b>(126,670)</b>	<b>(122,090)</b>	<b>(15,250)</b>	<b>(250)</b>	<b>(250)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>345,430</b>	<b>314,920</b>	<b>340,980</b>	<b>344,860</b>	<b>344,530</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A416 ADMINISTRATION OF STREET NAMING AND NUMBERING</b>					
R631 Administration of Street Naming and Numbering					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	12,310	12,230	11,810	11,990	12,190
<b>SUPPORT SERVICES</b>					
Chief Executive	5,030	4,890	5,920	6,090	6,070
Corporate Support Services	3,220	510	560	580	560
Departmental Administrative Expenses	8,150	7,420	7,230	7,190	6,900
<b>GROSS EXPENDITURE</b>	<b>28,710</b>	<b>25,050</b>	<b>25,520</b>	<b>25,850</b>	<b>25,720</b>
<b>INCOME</b>					
Customer & Client Receipts	(5,450)	(15,200)	(10,700)	(10,700)	(10,700)
Fees and Charges - Compounded Inflation	0	0	0	(500)	(1,000)
<b>GROSS INCOME</b>	<b>(5,450)</b>	<b>(15,200)</b>	<b>(10,700)</b>	<b>(11,200)</b>	<b>(11,700)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>23,260</b>	<b>9,850</b>	<b>14,820</b>	<b>14,650</b>	<b>14,020</b>
<b>Total P145 PLANNING POLICY FORMULATION</b>	<b>368,690</b>	<b>324,770</b>	<b>355,800</b>	<b>359,510</b>	<b>358,550</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P147 PLANNING DELIVERY GRANT/NEW HOMES BONUS</b>					
<b>A386 EXTERNAL FUNDING - PLANNING DELIVERY GRANT/NEW HOMES BONUS</b>					
R601 Housing & Planning Delivery Grant/New Homes Bonus					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Contribution to Revenue from HPDG	13,990	8,290	0	0	0
GROSS EXPENDITURE	13,990	8,290	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(505,990)	(500,640)	(753,410)	(1,074,410)	(1,394,410)
GROSS INCOME	(505,990)	(500,640)	(753,410)	(1,074,410)	(1,394,410)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(492,000)</b>	<b>(492,350)</b>	<b>(753,410)</b>	<b>(1,074,410)</b>	<b>(1,394,410)</b>
<b>Total P147 PLANNING DELIVERY GRANT/NEW HOMES BONUS</b>	<b>(492,000)</b>	<b>(492,350)</b>	<b>(753,410)</b>	<b>(1,074,410)</b>	<b>(1,394,410)</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A390 DEVELOPMENT CONTROL</b>					
R605 Development Control					
R606 Development Control - Tree Matters					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	262,710	247,990	247,230	253,380	259,510
Indirect Employee Expenses	2,000	1,700	1,700	1,210	740
<b>SUPPLIES &amp; SERVICES</b>					
Professional Services / Fees	23,760	19,660	6,400	6,400	6,400
<b>SUPPORT SERVICES</b>					
Resources	2,860	3,010	3,110	3,150	3,120
Community Assets and Localism	22,920	19,610	20,020	20,340	20,260
Worcestershire Hub	6,680	8,920	9,230	9,360	9,300
Corporate Support Services	102,700	89,180	94,030	96,570	97,170
Community Well-Being and Environment	21,970	22,880	23,420	23,920	23,730
Departmental Administrative Expenses	173,800	155,470	164,180	165,320	160,030
<b>GROSS EXPENDITURE</b>	<b>619,400</b>	<b>568,420</b>	<b>569,320</b>	<b>579,650</b>	<b>580,260</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(7,760)	(7,510)	0	0	0
Customer & Client Receipts	(443,880)	(344,880)	(365,840)	(365,840)	(365,840)
Fees and Charges - Compounded Inflation	0	0	0	(960)	(1,920)
Use of Earmarked Reserve	(6,000)	(6,000)	0	0	0
<b>GROSS INCOME</b>	<b>(457,640)</b>	<b>(358,390)</b>	<b>(365,840)</b>	<b>(366,800)</b>	<b>(367,760)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>161,760</b>	<b>210,030</b>	<b>203,480</b>	<b>212,850</b>	<b>212,500</b>



## ECONOMIC PROSPERITY AND PLACE

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A395 ENFORCEMENT</b>					
R610 Enforcement					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	74,880	74,040	74,960	76,250	77,530
Indirect Employee Expenses	380	360	360	260	180
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	12,960	10,620	10,830	11,010	10,980
Corporate Support Services	8,790	5,100	5,430	5,600	5,630
Departmental Administrative Expenses	49,510	45,180	46,590	46,530	44,650
<b>GROSS EXPENDITURE</b>	<b>146,520</b>	<b>135,300</b>	<b>138,170</b>	<b>139,650</b>	<b>138,970</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>146,520</b>	<b>135,300</b>	<b>138,170</b>	<b>139,650</b>	<b>138,970</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION</b>					
R615 Environment Improvement and Protection R616 Tree Preservation Orders/Trees In Conservation Areas					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	25,870	25,720	26,220	26,760	27,320
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	250	250	250	250	250
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	410	410	410	420	430
Corporate Support Services	4,830	1,610	1,760	1,800	1,790
Departmental Administrative Expenses	17,120	15,710	16,330	16,370	15,760
<b>GROSS EXPENDITURE</b>	<b>48,480</b>	<b>43,700</b>	<b>44,970</b>	<b>45,600</b>	<b>45,550</b>
<b><u>INCOME</u></b>					
Other Grants, Reimbursements & Contributions	(500)	(250)	0	0	0
<b>GROSS INCOME</b>	<b>(500)</b>	<b>(250)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>47,980</b>	<b>43,450</b>	<b>44,970</b>	<b>45,600</b>	<b>45,550</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A405 CONSERVATION OF THE HISTORIC ENVIRONMENT</b>					
R620 Conservation of the Historic Environment					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	42,040	43,690	44,130	44,960	45,830
Indirect Employee Expenses	190	190	190	190	190
<b>SUPPORT SERVICES</b>					
Corporate Support Services	2,790	940	880	900	900
Departmental Administrative Expenses	27,820	26,840	27,870	27,890	26,830
<b>GROSS EXPENDITURE</b>	<b>72,840</b>	<b>71,660</b>	<b>73,070</b>	<b>73,940</b>	<b>73,750</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(200)	(100)	0	0	0
<b>GROSS INCOME</b>	<b>(200)</b>	<b>(100)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>72,640</b>	<b>71,560</b>	<b>73,070</b>	<b>73,940</b>	<b>73,750</b>
<b>Total P150 IMPLEMENTATION OF PLANNING POLICY</b>	<b>428,900</b>	<b>460,340</b>	<b>459,690</b>	<b>472,040</b>	<b>470,770</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P155 BUILDING CONTROL</b>					
<b>A410 BUILDING CONTROL</b>					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
<b>EXPENDITURE</b>					
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	14,820	8,320	17,680	17,960	18,250
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	0	500	500	500	500
Communications & Computing	13,620	18,900	19,930	20,200	17,390
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contribution Towards North Worcs Shared Services	209,210	229,630	202,930	202,930	202,930
<b>SUPPORT SERVICES</b>					
Resources	2,860	3,010	3,110	3,150	3,120
Community Assets and Localism	560	0	0	0	0
Worcestershire Hub	1,330	1,440	1,470	1,470	1,480
Corporate Support Services	920	1,900	2,110	2,140	2,150
<b>GROSS EXPENDITURE</b>	<b>243,320</b>	<b>263,700</b>	<b>247,730</b>	<b>248,350</b>	<b>245,820</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(12,000)	(6,100)	(6,100)	(6,100)	(6,100)
Customer & Client Receipts	(201,090)	(160,750)	(165,800)	(165,800)	(165,800)
Estimated Surplus/Deficit Transferred from Previous Year	15,340	(56,830)	(5,970)	22,080	50,630
Surplus/Deficit on Year	(810)	5,970	(22,080)	(50,630)	(77,170)
<b>GROSS INCOME</b>	<b>(198,560)</b>	<b>(217,710)</b>	<b>(199,950)</b>	<b>(200,450)</b>	<b>(198,440)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>44,760</b>	<b>45,990</b>	<b>47,780</b>	<b>47,900</b>	<b>47,380</b>
<b>Total P155 BUILDING CONTROL</b>	<b>44,760</b>	<b>45,990</b>	<b>47,780</b>	<b>47,900</b>	<b>47,380</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION R630 Economic Prosperity and Place Administration</b>					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	1,011,120	998,630	999,160	1,011,270	1,030,620
Vacancy Savings	(14,400)	(6,230)	(12,660)	(12,850)	(13,040)
Indirect Employee Expenses	47,010	30,200	23,160	23,780	24,420
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	87,460	60,520	93,150	94,700	96,160
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	570	570	570	570	570
Car Allowances	21,420	10,000	10,000	10,000	10,000
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	4,750	3,410	3,330	3,330	3,330
Catering	300	150	300	300	300
Clothing, Uniforms and Laundry	600	50	100	100	100
Printing, Stationery & General Office Expenses	32,660	25,010	19,330	19,420	19,430
Services	8,260	8,260	270	290	300
Communications & Computing	221,990	226,460	213,930	207,970	183,410
Expenses	3,170	2,240	1,160	1,090	1,090
Grants & Subscriptions	7,050	5,900	5,760	5,760	5,760
<b>SUPPORT SERVICES</b>					
Resources	76,340	60,570	62,400	63,560	62,700
Community Assets and Localism	3,190	4,080	4,160	4,230	4,230
Convenor Recharges	2,280	2,020	2,050	2,090	2,120
Human Resources	18,770	15,310	15,730	15,800	15,990
Chief Executive	9,620	9,780	11,840	12,170	12,150
Worcestershire Hub	24,730	15,310	15,830	16,040	15,890
Corporate Support Services	144,470	84,140	91,050	92,660	92,400
<b>GROSS EXPENDITURE</b>	<b>1,711,360</b>	<b>1,556,380</b>	<b>1,560,620</b>	<b>1,572,280</b>	<b>1,567,930</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(2,590)	(2,590)	0	0	0
Customer & Client Receipts	(1,900)	(1,900)	(2,100)	(2,100)	(2,100)
Fees and Charges - Compounded Inflation	0	0	0	(100)	(200)
Recharges to Other Services	(1,708,370)	(1,523,850)	(1,548,910)	(1,567,930)	(1,564,060)
Use of Earmarked Reserve	(15,550)	(25,410)	(7,140)	0	0
<b>GROSS INCOME</b>	<b>(1,728,410)</b>	<b>(1,553,750)</b>	<b>(1,558,150)</b>	<b>(1,570,130)</b>	<b>(1,566,360)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(17,050)</b>	<b>2,630</b>	<b>2,470</b>	<b>2,150</b>	<b>1,570</b>
<b>Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION</b>	<b>(17,050)</b>	<b>2,630</b>	<b>2,470</b>	<b>2,150</b>	<b>1,570</b>

## ECONOMIC PROSPERITY AND PLACE

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P165 CORPORATE COSTS</b>					
<b>A296 NNDR RATE RELIEF</b>					
R337 NNDR Rate Relief					
<b>EXPENDITURE</b>					
<b>SUPPLIES &amp; SERVICES</b>					
National Non-Domestic Rates - Discretionary Rate Relief	152,350	176,250	164,000	137,100	128,300
<b>GROSS EXPENDITURE</b>	152,350	176,250	164,000	137,100	128,300
<b>NET EXPENDITURE/(INCOME)</b>	152,350	176,250	164,000	137,100	128,300

**ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P165 CORPORATE COSTS</b>					
<b>A420 MAPPING SERVICE AGREEMENT</b>					
R635 Mapping Service Agreement					
<b>EXPENDITURE</b>					
<b>SUPPLIES &amp; SERVICES</b>					
Services	13,000	3,000	3,000	3,000	3,000
<b>GROSS EXPENDITURE</b>	13,000	3,000	3,000	3,000	3,000
<b>NET EXPENDITURE/(INCOME)</b>	13,000	3,000	3,000	3,000	3,000

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P165 CORPORATE COSTS</b>					
<b>A422 SHARED REGULATORY SERVICES</b>					
R637 Environmental Health					
R638 Licensing Activities					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	0	1,000	1,020	1,030	1,050
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	9,240	9,080	17,680	17,970	18,240
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	6,100	3,850	3,920	4,000	4,100
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	3,100	2,800	2,800	2,800	2,800
Communications & Computing	24,350	29,540	30,250	30,170	27,850
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contractors Charges	6,400	9,880	9,880	9,880	9,880
Shared Services/WETT Programme	619,840	619,840	619,840	619,840	619,840
<b>SUPPORT SERVICES</b>					
Resources	4,450	4,660	4,850	4,930	4,920
Community Assets and Localism	9,960	3,780	2,860	2,890	2,880
Worcestershire Hub	32,470	29,330	30,310	30,670	30,430
Corporate Support Services	2,220	2,040	2,280	2,300	2,240
<b>GROSS EXPENDITURE</b>	<b>718,130</b>	<b>715,800</b>	<b>725,690</b>	<b>726,480</b>	<b>724,230</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(30,510)	(33,380)	(33,470)	(33,560)	(33,680)
Customer & Client Receipts	(241,560)	(229,040)	(222,630)	(222,630)	(232,890)
Fees and Charges - Compounded Inflation	0	0	0	(5,640)	(11,280)
<b>GROSS INCOME</b>	<b>(272,070)</b>	<b>(262,420)</b>	<b>(256,100)</b>	<b>(261,830)</b>	<b>(277,850)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>446,060</b>	<b>453,380</b>	<b>469,590</b>	<b>464,650</b>	<b>446,380</b>
<b>Total P165 CORPORATE COSTS</b>	<b>611,410</b>	<b>632,630</b>	<b>636,590</b>	<b>604,750</b>	<b>577,680</b>



## ECONOMIC PROSPERITY AND PLACE

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P169 EXTERNAL FUNDING - REGULATORY SERVICES</b>					
<b>A424 EXTERNAL FUNDING - REGULATORY SERVICES</b>					
R639 External Funding - Regulatory Services					
<b>EXPENDITURE</b>					
<b>SUPPLIES &amp; SERVICES</b>					
Air Quality Expenditure	0	2,150	0	0	0
<b>GROSS EXPENDITURE</b>	<b>0</b>	<b>2,150</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INCOME</b>					
Use of Earmarked Reserve	0	(2,150)	0	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(2,150)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P169 EXTERNAL FUNDING - REGULATORY SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A256 FLOOD RELIEF</b>					
R292 Flood Relief					
<b>EXPENDITURE</b>					
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	0	2,000	1,290	0	0
Miscellaneous Expenses	0	9,000	9,000	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Private Contractors	0	5,000	10,000	0	0
<b>GROSS EXPENDITURE</b>	0	16,000	20,290	0	0
<b>INCOME</b>					
Use of Earmarked Reserve	0	(16,000)	(20,290)	0	0
<b>GROSS INCOME</b>	0	(16,000)	(20,290)	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

**ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A455 HOUSING GRANTS AND ASSISTANCE</b>					
R670 Housing Grants and Assistance					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	77,690	50,750	51,490	52,280	53,090
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Home Improvement Agency	50,000	50,000	50,000	50,000	50,000
<b>SUPPORT SERVICES</b>					
Resources	3,200	3,390	3,500	3,530	3,520
Community Assets and Localism	820	1,400	1,440	1,440	1,440
Corporate Support Services	3,790	0	0	0	0
Departmental Administrative Expenses	33,520	30,760	31,490	31,370	30,050
<b>GROSS EXPENDITURE</b>	<b>169,020</b>	<b>136,300</b>	<b>137,920</b>	<b>138,620</b>	<b>138,100</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>169,020</b>	<b>136,300</b>	<b>137,920</b>	<b>138,620</b>	<b>138,100</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A460 HOUSING, ENFORCEMENT AND LICENSING</b>					
R675 Housing Enforcement and Licensing					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	89,670	89,110	92,080	93,480	94,960
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,060	1,060	1,060	1,060	1,060
Specialist Fees	2,750	2,750	2,750	2,750	2,750
Communications & Computing	30	30	30	30	30
Housing Stock Condition Surveys	10,000	10,000	10,000	10,000	10,000
<b>SUPPORT SERVICES</b>					
Resources	1,460	1,520	1,530	1,550	1,540
Community Assets and Localism	1,120	0	0	0	0
Corporate Support Services	5,730	750	820	850	850
Departmental Administrative Expenses	58,090	54,030	56,320	56,090	53,740
<b>GROSS EXPENDITURE</b>	<b>169,910</b>	<b>159,250</b>	<b>164,590</b>	<b>165,810</b>	<b>164,930</b>
<b>INCOME</b>					
Customer & Client Receipts	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
<b>GROSS INCOME</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>(2,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>167,410</b>	<b>156,750</b>	<b>162,090</b>	<b>163,310</b>	<b>162,430</b>
<b>Total P190 PRIVATE SECTOR HOUSING</b>	<b>336,430</b>	<b>293,050</b>	<b>300,010</b>	<b>301,930</b>	<b>300,530</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A461 LAND DRAINAGE SHARED SERVICE</b>					
R676 Land Drainage Shared Service					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	115,810	148,490	150,940	153,720	156,430
Indirect Employee Expenses	930	1,350	1,340	1,210	1,190
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	0	300	300	300	300
Car Allowances	1,200	3,000	3,000	3,000	3,000
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,980	1,770	1,770	1,770	1,770
Printing, Stationery & General Office Expenses	2,580	1,510	1,510	1,510	1,510
Specialist Fees	116,750	116,750	116,750	116,750	116,750
Communications & Computing Expenses	1,440	18,150	19,290	15,360	13,260
Grants & Subscriptions	140	140	120	90	90
	1,190	820	1,190	1,190	1,190
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	5,700	11,350	11,650	11,600	11,110
<b>GROSS EXPENDITURE</b>	<b>247,720</b>	<b>303,630</b>	<b>307,860</b>	<b>306,500</b>	<b>306,600</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(20,000)	(55,000)	(55,000)	(55,000)	(55,000)
Shared Services Income	(174,180)	(174,180)	(175,230)	(176,310)	(177,400)
Customer & Client Receipts	0	(200)	(300)	(300)	(300)
<b>GROSS INCOME</b>	<b>(194,180)</b>	<b>(229,380)</b>	<b>(230,530)</b>	<b>(231,610)</b>	<b>(232,700)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>53,540</b>	<b>74,250</b>	<b>77,330</b>	<b>74,890</b>	<b>73,900</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING</b>					
R680 Housing Health and Sustainability - Strategy and Enabling					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	82,570	86,280	92,830	94,280	95,760
<b>SUPPLIES &amp; SERVICES</b>					
Professional Services / Fees	12,000	11,800	12,000	12,000	12,000
Communications & Computing	20	20	20	20	20
Environmental Awareness Issues	7,360	7,010	4,500	4,500	4,500
Home Safety Campaign Expenses	6,460	6,460	650	650	650
Housing Market Assessments	5,000	5,000	5,000	5,000	5,000
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contribution Towards Worcestershire Green Deal Project	6,000	6,000	0	0	0
<b>SUPPORT SERVICES</b>					
Community Assets and Localism	950	810	830	850	850
Corporate Support Services	9,820	1,940	2,040	2,080	2,070
Departmental Administrative Expenses	53,890	51,090	56,870	56,660	54,280
<b>GROSS EXPENDITURE</b>	<b>184,070</b>	<b>176,410</b>	<b>174,740</b>	<b>176,040</b>	<b>175,130</b>
<b><u>INCOME</u></b>					
Use of Earmarked Reserve	(14,670)	(16,760)	0	0	0
<b>GROSS INCOME</b>	<b>(14,670)</b>	<b>(16,760)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>169,400</b>	<b>159,650</b>	<b>174,740</b>	<b>176,040</b>	<b>175,130</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A466 CLINICAL COMMISSIONING (CCG) FUNDING</b>					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	0	82,500	137,500	30,000	0
GROSS EXPENDITURE	0	82,500	137,500	30,000	0
<u>INCOME</u>					
Use of Earmarked Reserve	0	(82,500)	(137,500)	(30,000)	0
GROSS INCOME	0	(82,500)	(137,500)	(30,000)	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

**ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A467 CARBON MANAGEMENT PLAN</b>					
R682 Carbon Management Plan					
<b>EXPENDITURE</b>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	21,550	21,550	9,370	(64,770)	(90,100)
<b>GROSS EXPENDITURE</b>	21,550	21,550	9,370	(64,770)	(90,100)
<b>NET EXPENDITURE/(INCOME)</b>	21,550	21,550	9,370	(64,770)	(90,100)



## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING</b>					
R685 Homelessness Housing Advice and Access to Housing					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	53,180	54,230	48,420	49,170	49,930
<b>SUPPLIES &amp; SERVICES</b>					
Communications & Computing	19,800	19,800	19,800	19,800	19,800
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contractors Charges	304,600	340,170	350,720	361,590	372,790
Homelessness Costs	100,000	75,810	64,270	71,990	80,240
<b>SUPPORT SERVICES</b>					
Resources	2,930	3,040	3,060	3,120	3,070
Community Assets and Localism	1,940	1,400	1,420	1,450	1,440
Corporate Support Services	5,510	1,220	1,270	1,300	1,290
Departmental Administrative Expenses	34,200	32,890	29,630	29,500	28,250
<b>GROSS EXPENDITURE</b>	<b>522,160</b>	<b>528,560</b>	<b>518,590</b>	<b>537,920</b>	<b>556,810</b>
<b>INCOME</b>					
Customer & Client Receipts	(14,200)	(14,200)	(14,200)	(14,200)	(14,200)
Other Income	(5,600)	(5,600)	(5,600)	(5,600)	(5,600)
<b>GROSS INCOME</b>	<b>(19,800)</b>	<b>(19,800)</b>	<b>(19,800)</b>	<b>(19,800)</b>	<b>(19,800)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>502,360</b>	<b>508,760</b>	<b>498,790</b>	<b>518,120</b>	<b>537,010</b>

**ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION</b>					
R686 External Funding - Homelessness Enabling Function					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	32,480	33,490	18,040	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	0	600	300	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Services	0	500	500	0	0
Expenses	0	50	20	0	0
Grants & Subscriptions	86,360	102,030	101,590	69,000	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Additional Support From Social Fund	0	0	112,000	112,000	0
<b>GROSS EXPENDITURE</b>	<b>118,840</b>	<b>136,670</b>	<b>232,450</b>	<b>181,000</b>	<b>0</b>
<b>INCOME</b>					
Additional Support From Social Fund	0	0	(194,000)	(190,000)	0
Use of Earmarked Reserve	(9,570)	(27,400)	(11,800)	(69,000)	0
<b>GROSS INCOME</b>	<b>(9,570)</b>	<b>(27,400)</b>	<b>(205,800)</b>	<b>(259,000)</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>109,270</b>	<b>109,270</b>	<b>26,650</b>	<b>(78,000)</b>	<b>0</b>
<b>Total P195 HOUSING ENABLING FUNCTION</b>	<b>856,120</b>	<b>873,480</b>	<b>786,880</b>	<b>626,280</b>	<b>695,940</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A485 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
R704 Regeneration and Economic Development Activities					
R705 North Worcestershire Economic Development and Regeneration Shared Service					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	342,050	366,460	353,250	339,570	345,650
Indirect Employee Expenses	3,650	7,970	7,940	7,670	7,760
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	22,270	13,020	17,680	17,970	18,240
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	190	350	350	350	350
Car Allowances	3,060	9,300	9,300	9,300	9,300
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	2,270	1,910	1,910	1,910	1,910
Improvements to Town Centres	20,000	20,000	20,000	20,000	20,000
Printing, Stationery & General Office Expenses	6,780	6,780	6,780	6,780	6,780
Services	3,930	3,920	3,920	3,920	3,920
National Non-Domestic Rates - Discretionary Rate Relief	100,000	100,000	0	0	0
Bromsgrove Economic Impact Study	20,000	20,000	0	0	0
Redditch Town Centre Feasibility Study	0	20,000	0	0	0
Communications & Computing Expenses	66,990	60,120	63,310	59,850	50,280
Grants & Subscriptions	730	730	590	440	440
Economic Investment/Regeneration Initiatives	52,500	85,800	21,500	20,500	20,500
Empty Shops Strategy	28,880	107,320	70,880	20,880	20,880
Business Support Grants	8,780	8,780	0	0	0
Churchfields Masterplan	98,250	120,840	0	0	61,860
Town Centre Enhancement Project	17,420	17,420	0	0	0
Partnership Funding - LEP & WM Euro Service	158,630	158,630	10,070	18,000	30,000
Unallocated SoTA Funding	23,000	23,000	15,000	15,000	15,000
SoTA Initiative - Supporting Local Businesses	10,000	10,000	100,000	100,000	100,000
SoTA Initiative - Local Apprenticeship Scheme	100,000	100,000	0	0	0
Regeneration Initiatives - From General Reserves	55,000	55,000	0	0	0
Grant Support For St. Georges Hall	0	50,000	0	0	0
Enterprising Worcestershire	50,000	50,000	0	0	0
Evolutionary Property Database	0	0	71,860	51,860	0
ReWyre Projects	2,000	2,000	2,000	2,000	2,000
SoTA Initiative - Xmas Events	55,000	55,000	22,000	30,000	48,000
SoTA Initiative - Free Xmas/New Year Parking	15,000	15,000	0	0	0
	20,000	20,000	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	9,910	10,310	10,500	10,650	10,530
Community Assets and Localism	20,680	14,880	15,440	15,570	15,460
Convenor Recharges	770	680	690	700	710
Human Resources	5,910	5,100	5,230	5,260	5,330
Corporate Support Services	10,480	19,790	21,230	21,490	21,350
Departmental Administrative Expenses	4,240	5,500	5,640	5,610	5,370
<b>GROSS EXPENDITURE</b>	<b>1,338,370</b>	<b>1,565,610</b>	<b>857,070</b>	<b>785,280</b>	<b>821,620</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A485 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES (CONTINUED)</b>					
R704 Regeneration and Economic Development Activities					
R705 North Worcestershire Economic Development and Regeneration Shared Service					
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(30,000)	(50,000)	0	0	0
Shared Services Income	(289,280)	(288,950)	(269,280)	(252,690)	(257,140)
High Street Innovation Fund	(100,000)	(100,000)	0	0	0
Recharges to Other Services	(53,050)	(52,250)	(54,500)	(55,960)	(56,840)
Use of Earmarked Reserve	(222,830)	(366,910)	0	0	0
<b>GROSS INCOME</b>	<b>(695,160)</b>	<b>(858,110)</b>	<b>(323,780)</b>	<b>(308,650)</b>	<b>(313,980)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>643,210</b>	<b>707,500</b>	<b>533,290</b>	<b>476,630</b>	<b>507,640</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A490 TOURISM</b>					
R710 Tourism Strategy					
R711 Bewdley Tourist Information Centre					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	49,650	53,400	55,720	57,120	58,110
Indirect Employee Expenses	380	430	420	430	450
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	1,030	1,030	1,060	1,080	1,110
Energy Costs	2,120	2,120	2,180	2,250	2,320
Non-Domestic Rates	1,320	1,330	1,370	1,410	1,450
Fixtures & Fittings	240	240	240	240	240
Cleaning & Domestic Supplies	220	1,540	2,580	2,580	2,580
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	60	60	60	60	60
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	3,490	3,490	3,490	3,490	3,490
Printing, Stationery & General Office Expenses	3,160	3,160	3,160	3,160	3,160
Tourism Promotion	4,600	4,600	4,600	4,600	4,600
Services	1,910	1,910	1,910	1,910	1,910
Communications & Computing	1,400	1,250	1,250	1,250	1,250
<b>SUPPORT SERVICES</b>					
Resources	760	790	780	810	780
Community Assets and Localism	370	210	0	0	0
Convenor Recharges	110	140	150	150	150
Human Resources	800	1,060	1,090	1,090	1,110
Corporate Support Services	920	1,020	1,140	1,150	1,120
Departmental Administrative Expenses	750	530	550	550	530
<b>CAPITAL CHARGES</b>					
Depreciation	5,060	5,060	5,060	5,060	5,060
<b>GROSS EXPENDITURE</b>	<b>78,350</b>	<b>83,370</b>	<b>86,810</b>	<b>88,390</b>	<b>89,480</b>
<b>INCOME</b>					
Customer & Client Receipts	(2,750)	(10,550)	(10,550)	(10,550)	(10,550)
<b>GROSS INCOME</b>	<b>(2,750)</b>	<b>(10,550)</b>	<b>(10,550)</b>	<b>(10,550)</b>	<b>(10,550)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>75,600</b>	<b>72,820</b>	<b>76,260</b>	<b>77,840</b>	<b>78,930</b>

## **ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A491 BUSINESS CENTRES</b>					
R712 Greenlands Business Centre					
R713 Rubicon Business Centre					
R714 Hemming Road Business Centre					
<b><u>EXPENDITURE</u></b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	76,450	76,190	78,590	80,300	82,090
Indirect Employee Expenses	2,360	570	590	610	630
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	1,000	1,000	1,000	1,000	1,000
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	5,400	5,920	5,920	5,920	5,920
Clothing, Uniforms and Laundry	150	150	150	150	150
Printing, Stationery & General Office Expenses	3,510	3,510	3,510	3,510	3,510
Services	10	0	0	0	0
Communications & Computing	25,000	25,040	25,040	25,040	25,040
Miscellaneous Expenses	280	280	280	280	280
<b>SUPPORT SERVICES</b>					
Convenor Recharges	80	160	160	160	160
Human Resources	600	1,130	1,160	1,170	1,190
<b>GROSS EXPENDITURE</b>	114,840	113,950	116,400	118,140	119,970
<b><u>INCOME</u></b>					
Shared Services Income	(114,850)	(115,660)	(117,400)	(119,150)	(120,940)
<b>GROSS INCOME</b>	(114,850)	(115,660)	(117,400)	(119,150)	(120,940)
<b>NET EXPENDITURE/(INCOME)</b>	(10)	(1,710)	(1,000)	(1,010)	(970)

**ECONOMIC PROSPERITY AND PLACE**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A492 MARKETS</b>					
R030 Kidderminster Market					
R031 Bromsgrove Market					
R031 Redditch Market					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	101,430	92,320	90,950	92,870	94,800
Indirect Employee Expenses	1,670	960	970	1,020	1,060
<b>PREMISES RELATED EXPENDITURE</b>					
Rents	0	1,200	2,800	2,800	2,800
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	2,500	4,820	4,860	4,900	4,960
Transport Insurance	1,040	1,020	1,410	1,100	1,160
Car Allowances	860	3,250	3,250	3,250	3,250
<b>SUPPLIES &amp; SERVICES</b>					
Clothing, Uniforms and Laundry	420	420	420	420	420
Printing, Stationery & General Office Expenses	15,150	15,150	15,150	15,150	15,150
Services	0	7,000	7,100	7,210	7,320
Communications & Computing	190	610	610	610	610
Miscellaneous Expenses	3,170	1,970	370	370	370
<b>SUPPORT SERVICES</b>					
Convenor Recharges	130	200	210	210	220
Human Resources	1,000	1,530	1,570	1,580	1,600
<b>CAPITAL CHARGES</b>					
Depreciation	0	900	900	900	0
<b>GROSS EXPENDITURE</b>	<b>127,560</b>	<b>131,350</b>	<b>130,570</b>	<b>132,390</b>	<b>133,720</b>
<b>INCOME</b>					
Shared Services Income	(122,290)	(122,060)	(123,890)	(125,750)	(127,630)
Customer & Client Receipts	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>GROSS INCOME</b>	<b>(132,290)</b>	<b>(132,060)</b>	<b>(133,890)</b>	<b>(135,750)</b>	<b>(137,630)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(4,730)</b>	<b>(710)</b>	<b>(3,320)</b>	<b>(3,360)</b>	<b>(3,910)</b>
<b>Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>	<b>714,070</b>	<b>777,900</b>	<b>605,230</b>	<b>550,100</b>	<b>581,690</b>





## RESOURCES - SUMMARY

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
A265 RESOURCES ADMINISTRATION	(38,890)	(9,100)	(3,920)	(5,260)	(5,570)
	(38,890)	(9,100)	(3,920)	(5,260)	(5,570)
<b>P100 REVENUES</b>					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES	612,770	621,710	677,750	687,560	681,990
	612,770	621,710	677,750	687,560	681,990
<b>P105 HOUSING BENEFITS/WELFARE</b>					
A280 BENEFIT PAYMENTS	(150,000)	(150,000)	(191,400)	(192,850)	(194,350)
A285 BENEFITS ADMINISTRATION	745,280	735,810	855,920	877,770	869,290
	595,280	585,810	664,520	684,920	674,940
<b>P110 CORPORATE COSTS</b>					
A294 CORPORATE COSTS	1,704,870	1,748,370	1,854,590	1,833,730	1,880,770
	1,704,870	1,748,370	1,854,590	1,833,730	1,880,770
<b>P135 COMMON SERVICES</b>					
A335 COMPUTER SERVICES	0	(14,720)	(11,930)	(2,840)	(7,080)
A340 COMMUNICATIONS	0	(250)	(250)	(250)	(250)
A341 PRINT MANAGEMENT	0	0	0	0	0
A342 HOME WORKING	0	0	0	0	0
	0	(14,970)	(12,180)	(3,090)	(7,330)
<b>Total S2 RESOURCES</b>	<b>2,874,030</b>	<b>2,931,820</b>	<b>3,180,760</b>	<b>3,197,860</b>	<b>3,224,800</b>

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
<b>A265 RESOURCES ADMINISTRATION</b>					
R300 Accountancy					
R301 Internal Audit					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	663,080	713,220	724,240	736,430	748,270
Vacancy Savings	(8,550)	(4,400)	(8,920)	(9,060)	(9,190)
Indirect Employee Expenses	17,080	15,230	11,820	11,420	11,110
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	48,690	37,720	64,810	65,890	66,890
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	700	1,210	1,210	1,210	1,210
Car Allowances	3,000	2,050	1,800	1,800	1,800
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,770	300	300	300	300
Catering	140	130	130	130	130
Printing, Stationery & General Office Expenses	8,780	10,030	10,080	10,100	10,100
Services	15,280	8,520	8,520	8,520	8,520
Communications & Computing	131,230	137,560	142,780	149,830	126,280
Expenses	3,430	1,650	1,650	1,580	1,580
Grants & Subscriptions	14,740	13,050	14,150	14,250	14,350
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Local Authorities	45,000	53,500	43,240	43,240	43,240
<b>SUPPORT SERVICES</b>					
Resources	0	25,670	29,630	30,220	29,060
Community Assets and Localism	12,040	15,210	19,780	19,920	19,800
Convenor Recharges	1,240	1,320	1,340	1,370	1,390
Human Resources	9,500	9,970	10,220	10,300	10,400
Worcestershire Hub	2,240	960	1,020	1,020	1,010
Corporate Support Services	25,130	45,810	48,950	49,480	49,060
<b>GROSS EXPENDITURE</b>	<b>994,520</b>	<b>1,088,710</b>	<b>1,126,750</b>	<b>1,147,950</b>	<b>1,135,310</b>
<b>INCOME</b>					
Shared Services Income	(3,510)	(3,900)	(810)	(820)	(840)
Customer & Client Receipts	(1,030)	(1,530)	(1,530)	(1,530)	(1,530)
Recharges to Other Services	(1,028,870)	(1,080,910)	(1,128,330)	(1,150,860)	(1,138,510)
Use of Earmarked Reserve	0	(11,470)	0	0	0
<b>GROSS INCOME</b>	<b>(1,033,410)</b>	<b>(1,097,810)</b>	<b>(1,130,670)</b>	<b>(1,153,210)</b>	<b>(1,140,880)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(38,890)</b>	<b>(9,100)</b>	<b>(3,920)</b>	<b>(5,260)</b>	<b>(5,570)</b>
<b>Total P095 RESOURCES ADMINISTRATION</b>	<b>(38,890)</b>	<b>(9,100)</b>	<b>(3,920)</b>	<b>(5,260)</b>	<b>(5,570)</b>

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P100 REVENUES</b>					
<b>A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES</b>					
R310 Council Tax and National Non-Domestic Rates					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	406,820	423,590	413,670	417,710	424,700
Vacancy Savings	(4,350)	(2,290)	(4,660)	(4,730)	(4,800)
Indirect Employee Expenses	8,000	7,480	6,840	6,980	7,110
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	15,970	8,100	20,620	20,960	21,280
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	100	50	50	50	50
Car Allowances	1,300	1,000	1,000	1,000	1,000
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,300	400	400	400	400
Clothing, Uniforms and Laundry	10	0	0	0	0
Printing, Stationery & General Office Expenses	13,950	14,050	14,100	14,100	14,100
Services	32,570	26,070	33,070	33,080	33,080
Communications & Computing Expenses	92,970	101,680	97,380	98,060	87,670
	100	20	40	20	20
Grants & Subscriptions	3,700	3,200	3,500	3,500	3,500
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Additional Support From Social Fund	0	0	25,000	25,000	0
<b>TRANSFER PAYMENTS (NO SERVICE PROVIDED)</b>					
Council Tax Support Scheme	0	0	50,000	50,000	50,000
<b>SUPPORT SERVICES</b>					
Resources	59,550	55,570	62,150	63,290	62,600
Community Assets and Localism	4,090	5,970	6,020	6,230	6,190
Convenor Recharges	970	970	980	1,000	1,020
Human Resources	7,410	7,310	7,490	7,540	7,640
Worcestershire Hub	202,090	217,140	223,430	226,530	224,660
Corporate Support Services	14,870	14,350	15,320	15,490	15,420
<b>GROSS EXPENDITURE</b>	<b>861,420</b>	<b>884,660</b>	<b>976,400</b>	<b>986,210</b>	<b>955,640</b>
<b>INCOME</b>					
Government Grants	(137,200)	(139,900)	(137,200)	(137,200)	(137,200)
Council Tax Support Scheme	0	0	(25,000)	(25,000)	(25,000)
Additional Support From Social Fund	0	0	(25,000)	(25,000)	0
Customer & Client Receipts	(111,450)	(111,450)	(111,450)	(111,450)	(111,450)
Use of Earmarked Reserve	0	(11,600)	0	0	0
<b>GROSS INCOME</b>	<b>(248,650)</b>	<b>(262,950)</b>	<b>(298,650)</b>	<b>(298,650)</b>	<b>(273,650)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>612,770</b>	<b>621,710</b>	<b>677,750</b>	<b>687,560</b>	<b>681,990</b>
<b>Total P100 REVENUES</b>	<b>612,770</b>	<b>621,710</b>	<b>677,750</b>	<b>687,560</b>	<b>681,990</b>

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A280 BENEFIT PAYMENTS</b>					
R320 Benefit Payments					
<b>EXPENDITURE</b>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	30,880,280	31,777,510	32,889,720	34,040,870	35,232,300
Rate Rebates	82,800	55,200	57,130	59,130	61,200
Local Scheme	31,050	41,500	42,950	44,460	46,010
Discretionary	30,090	66,970	162,470	168,160	174,040
Council Tax Benefits	9,601,370	9,798,120	0	0	0
<b>GROSS EXPENDITURE</b>	<b>40,625,590</b>	<b>41,739,300</b>	<b>33,152,270</b>	<b>34,312,620</b>	<b>35,513,550</b>
<b>INCOME</b>					
Government Grants	0	(16,730)	0	0	0
Rent Allowances	(30,824,740)	(31,873,190)	(33,032,280)	(34,236,410)	(35,449,280)
Rent Rebates	(82,800)	(55,200)	(57,130)	(59,130)	(61,200)
Discretionary	(20,060)	(56,940)	(152,090)	(157,420)	(162,920)
Local Scheme	(23,290)	(31,120)	(32,210)	(33,340)	(34,500)
Council Tax Benefits	(9,824,700)	(9,856,120)	(69,960)	(19,170)	0
<b>GROSS INCOME</b>	<b>(40,775,590)</b>	<b>(41,889,300)</b>	<b>(33,343,670)</b>	<b>(34,505,470)</b>	<b>(35,707,900)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(191,400)</b>	<b>(192,850)</b>	<b>(194,350)</b>

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A285 BENEFITS ADMINISTRATION</b>					
R325 Benefits Administration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	751,860	778,320	764,400	776,000	788,100
Vacancy Savings	(10,860)	(4,650)	(9,440)	(9,580)	(9,720)
Indirect Employee Expenses	18,670	15,500	16,690	17,350	17,980
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	34,410	31,210	61,870	62,890	63,850
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	250	250	250	250	250
Car Allowances	1,000	1,000	1,000	1,000	1,000
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,250	750	1,250	1,250	1,250
Clothing, Uniforms and Laundry	100	0	0	0	0
Printing, Stationery & General Office Expenses	27,320	17,780	23,150	23,160	23,160
Services	9,120	6,820	8,820	8,820	8,820
Communications & Computing Expenses	224,670	328,900	229,390	230,710	213,830
	1,300	650	1,240	1,220	1,220
Grants & Subscriptions	8,100	6,100	7,600	7,600	7,600
<b>SUPPORT SERVICES</b>					
Resources	71,520	78,020	85,830	87,380	86,390
Community Assets and Localism	18,850	16,230	17,210	17,920	17,860
Convenor Recharges	2,010	1,780	1,810	1,840	1,880
Human Resources	15,340	13,450	13,810	13,890	14,040
Worcestershire Hub	237,800	262,540	270,090	273,810	271,550
Corporate Support Services	172,650	159,980	171,290	173,180	171,730
<b>GROSS EXPENDITURE</b>	<b>1,585,360</b>	<b>1,714,630</b>	<b>1,666,260</b>	<b>1,688,690</b>	<b>1,680,790</b>
<b>INCOME</b>					
Government Grants	(814,710)	(814,110)	(773,400)	(773,400)	(773,400)
Local Council Tax Scheme	0	(84,000)	0	0	0
Recharges to Other Services	(25,370)	(36,410)	(36,940)	(37,520)	(38,100)
Use of Earmarked Reserve	0	(44,300)	0	0	0
<b>GROSS INCOME</b>	<b>(840,080)</b>	<b>(978,820)</b>	<b>(810,340)</b>	<b>(810,920)</b>	<b>(811,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>745,280</b>	<b>735,810</b>	<b>855,920</b>	<b>877,770</b>	<b>869,290</b>
<b>Total P105 HOUSING BENEFITS/WELFARE</b>	<b>595,280</b>	<b>585,810</b>	<b>664,520</b>	<b>684,920</b>	<b>674,940</b>

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P110 CORPORATE COSTS</b>					
<b>A294 CORPORATE COSTS</b>					
R335 Corporate Costs - Resources					
R340 Sale Of Council Houses					
R341 Contribution Re. Loss On Housing Advances					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Corporate Pension Costs (All Directorates)	1,751,470	1,691,040	1,714,200	1,772,960	1,841,990
Vacancy Savings	(22,920)	(10,420)	(21,150)	(21,470)	(21,790)
Reduction in Pay Award Assumption	0	0	(55,590)	(55,590)	(55,590)
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	0	34,550	35,340	36,460	36,630
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	0	7,140	0	0	0
Services	0	76,760	0	0	0
Bank Charges & Commission	36,780	45,770	44,690	47,580	45,060
Audit Fees/Inspection Fees	136,000	136,000	80,000	81,600	83,230
Housing Act Advances (Surplus)/Deficit for Year	7,970	2,600	2,920	2,950	3,020
Community Transfer of Assets and Services	(10,000)	0	(10,000)	(30,000)	(50,000)
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Aid to Parish Councils	40,000	38,710	0	0	0
Parish Localism Fund	0	0	105,000	66,000	66,000
<b>SUPPORT SERVICES</b>					
Resources	0	2,220	2,500	2,560	2,450
Community Assets and Localism	0	270	280	280	270
Procurement Gains Target	0	0	(25,000)	(50,000)	(50,000)
<b>GROSS EXPENDITURE</b>	<b>1,939,300</b>	<b>2,024,640</b>	<b>1,873,190</b>	<b>1,853,330</b>	<b>1,901,270</b>
<b>INCOME</b>					
<b>SUPPORT SERVICES</b>					
Review of Management Structure of the Council	(9,000)	0	0	0	0
Council Tax Freeze Grant	(173,420)	(175,190)	0	0	0
Cont. from Planning Delivery Grant towards Pens. Costs	(1,440)	(720)	0	0	0
County Council Contribution towards Pension Costs	(16,470)	(17,700)	(18,600)	(19,600)	(20,500)
Review of Fees and Charges	(34,100)	0	0	0	0
Use of Earmarked Reserve	0	(82,660)	0	0	0
<b>GROSS INCOME</b>	<b>(234,430)</b>	<b>(276,270)</b>	<b>(18,600)</b>	<b>(19,600)</b>	<b>(20,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>1,704,870</b>	<b>1,748,370</b>	<b>1,854,590</b>	<b>1,833,730</b>	<b>1,880,770</b>
<b>Total P110 CORPORATE COSTS</b>	<b>1,704,870</b>	<b>1,748,370</b>	<b>1,854,590</b>	<b>1,833,730</b>	<b>1,880,770</b>

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R431 Information Technology Section Administration					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	379,960	408,260	397,840	389,690	395,720
Vacancy Savings	(4,690)	(2,410)	(4,900)	(4,980)	(5,050)
Indirect Employee Expenses	13,270	22,250	11,880	11,600	11,520
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	15,060	28,280	61,870	62,890	63,850
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	200	200	200	200	200
Car Allowances	2,200	1,700	1,700	1,700	1,700
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	2,600	700	1,000	1,000	1,000
Catering	50	50	50	50	50
Printing, Stationery & General Office Expenses	2,500	1,500	1,500	1,500	1,500
Services	7,080	7,870	8,530	8,960	9,390
Communications & Computing Expenses	1,130	1,010	910	910	910
	230	450	160	90	90
<b>SUPPORT SERVICES</b>					
Resources	28,420	29,540	31,490	32,050	31,590
Community Assets and Localism	9,000	7,680	7,830	7,970	7,930
Convenor Recharges	780	880	890	840	850
Human Resources	5,960	6,640	6,810	6,320	6,390
Corporate Support Services	4,060	4,490	4,800	4,850	4,800
<b>GROSS EXPENDITURE</b>	<b>467,810</b>	<b>519,090</b>	<b>532,560</b>	<b>525,640</b>	<b>532,440</b>
<b>INCOME</b>					
Shared Services Income	(1,500)	(1,450)	(1,470)	(1,510)	(1,550)
Recharges to Other Services	(466,310)	(504,060)	(531,570)	(524,330)	(532,450)
Use of Earmarked Reserve	0	(26,750)	(10,900)	0	0
<b>GROSS INCOME</b>	<b>(467,810)</b>	<b>(532,260)</b>	<b>(543,940)</b>	<b>(525,840)</b>	<b>(534,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>(13,170)</b>	<b>(11,380)</b>	<b>(200)</b>	<b>(1,560)</b>

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R430 Central Computer Costs					
<b>EXPENDITURE</b>					
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	32,610	10,220	6,270	6,460	6,500
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	234,390	290,330	234,630	232,530	229,630
Contingency	2,810	2,810	2,810	2,810	2,810
Printing, Stationery & General Office Expenses	3,000	0	2,000	2,000	2,000
Communications & Computing	245,800	308,600	308,600	308,600	308,600
<b>CAPITAL CHARGES</b>					
Depreciation	264,480	334,750	329,250	337,720	149,020
<b>GROSS EXPENDITURE</b>	<b>783,090</b>	<b>946,710</b>	<b>883,560</b>	<b>890,120</b>	<b>698,560</b>
<b>INCOME</b>					
Shared Services Income	(1,040)	0	0	0	0
Use of Earmarked Reserve	0	(47,700)	0	0	0
Recharge of Divisional Computer Costs	(245,700)	(308,500)	(308,500)	(308,500)	(308,500)
Recharge of Central Computer Costs	(536,350)	(592,060)	(575,610)	(584,260)	(395,580)
<b>GROSS INCOME</b>	<b>(783,090)</b>	<b>(948,260)</b>	<b>(884,110)</b>	<b>(892,760)</b>	<b>(704,080)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>(1,550)</b>	<b>(550)</b>	<b>(2,640)</b>	<b>(5,520)</b>



## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A340 COMMUNICATIONS</b>					
R435 Voice and Data					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Communications & Computing	119,910	129,660	119,660	119,660	119,660
GROSS EXPENDITURE	119,910	129,660	119,660	119,660	119,660
<u>INCOME</u>					
Shared Services Income	(3,280)	(1,750)	(1,840)	(1,840)	(1,840)
Use of Earmarked Reserve	0	(10,000)	0	0	0
Recharges of Voice & Data Costs	(116,630)	(118,160)	(118,070)	(118,070)	(118,070)
GROSS INCOME	(119,910)	(129,910)	(119,910)	(119,910)	(119,910)
<b>NET EXPENDITURE/(INCOME)</b>	0	(250)	(250)	(250)	(250)

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A341 PRINT MANAGEMENT</b>					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	49,020	44,220	44,220	44,220	44,220
Printer Contract Costs	30,980	30,980	30,980	30,980	30,980
Communications & Computing	0	4,800	4,800	4,800	4,800
<b>GROSS EXPENDITURE</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<u>INCOME</u>					
Recharges to Directorates for Print Management	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
<b>GROSS INCOME</b>	<b>(80,000)</b>	<b>(80,000)</b>	<b>(80,000)</b>	<b>(80,000)</b>	<b>(80,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## RESOURCES

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A342 HOME WORKING</b>					
R437 Home Working					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	12,530	6,090	6,090	6,090	6,090
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	17,000	9,310	9,310	9,310	9,310
GROSS EXPENDITURE	29,530	15,400	15,400	15,400	15,400
<u>INCOME</u>					
Recharges	(29,530)	(15,400)	(15,400)	(15,400)	(15,400)
GROSS INCOME	(29,530)	(15,400)	(15,400)	(15,400)	(15,400)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P135 COMMON SERVICES</b>	<b>0</b>	<b>(14,970)</b>	<b>(12,180)</b>	<b>(3,090)</b>	<b>(7,330)</b>



**CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
A515 CAPITAL ACCOUNT	(1,151,050)	(1,327,040)	(1,131,050)	(918,860)	(193,070)
A520 INTEREST RECEIVED	(166,600)	(211,540)	(134,320)	(122,590)	(124,420)
	(1,317,650)	(1,538,580)	(1,265,370)	(1,041,450)	(317,490)
<b>Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED</b>	<b>(1,317,650)</b>	<b>(1,538,580)</b>	<b>(1,265,370)</b>	<b>(1,041,450)</b>	<b>(317,490)</b>

## CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A515 CAPITAL ACCOUNT</b>					
R800 Capital Account					
<b>EXPENDITURE</b>					
<b>SUPPORT SERVICES</b>					
Resources	51,140	55,880	55,550	56,580	55,680
<b>CAPITAL FINANCING COSTS</b>					
Interest Payments	1,800	1,800	1,700	1,600	1,500
Direct Revenue Funding	20,000	0	262,960	0	0
Interest on External Borrowing	223,610	71,670	301,610	569,650	847,690
Treasury Consultancy	20,000	20,000	13,000	13,000	13,000
Minimum Revenue Provision - Capital Programme	227,570	202,370	401,550	369,860	701,940
<b>GROSS EXPENDITURE</b>	<b>544,120</b>	<b>351,720</b>	<b>1,036,370</b>	<b>1,010,690</b>	<b>1,619,810</b>
<b>INCOME</b>					
Recharges	(1,695,170)	(1,666,130)	(1,900,280)	(1,914,040)	(1,797,370)
Use of Earmarked Reserve	0	(12,630)	(267,140)	(15,510)	(15,510)
<b>GROSS INCOME</b>	<b>(1,695,170)</b>	<b>(1,678,760)</b>	<b>(2,167,420)</b>	<b>(1,929,550)</b>	<b>(1,812,880)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(1,151,050)</b>	<b>(1,327,040)</b>	<b>(1,131,050)</b>	<b>(918,860)</b>	<b>(193,070)</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2012/13		2013/14 Estimate £	2014/15 Estimate £	2015/16 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A520 INTEREST RECEIVED</b>					
R805 Interest Received					
<u>INCOME</u>					
External Interest	(6,000)	(66,000)	(25,000)	(37,500)	(50,000)
Icelandic Interest	(160,600)	(145,540)	(109,320)	(85,090)	(74,420)
GROSS INCOME	(166,600)	(211,540)	(134,320)	(122,590)	(124,420)
<b>NET EXPENDITURE/(INCOME)</b>	(166,600)	(211,540)	(134,320)	(122,590)	(124,420)
<b>Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>	<b>(1,317,650)</b>	<b>(1,538,580)</b>	<b>(1,265,370)</b>	<b>(1,041,450)</b>	<b>(317,490)</b>





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# **Capital Programme**

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**CAPITAL PROGRAMME 2013 TO 2016**

Detail	2012/2013		2013/2014	2014/2015	2015/2016	Prior to	Total
	Original £	Revised £	Estimate £	Estimate £	and beyond £	01/04/2012 £	
<b>1. COMMITTED EXPENDITURE</b>							
<b>1. COMMUNITY WELL-BEING AND ENVIRONMENT</b>							
Future Leisure Provision	1,494,000	244,000	1,130,000	8,761,000	-	-	10,135,000
Improvements to Paddling Pools	-	1,250	-	-	-	88,750	90,000
Paddling Pools - Strategic Review	300,000	3,750	296,250	-	-	-	300,000
St Mary's Churchyard Boundary Wall	-	2,840	-	-	-	36,960	39,800
Liveability Scheme: Brinton Park	-	2,240	-	-	-	386,260	388,500
Wyre Hill Play Area	-	310	-	-	-	30,690	31,000
Stourport Sports Village	329,860	212,860	317,000	-	-	-	529,860
Franchise Street S106 - Brinton Park	53,370	-	53,370	-	-	8,840	62,210
Franchise Street S106 - Arts Development	-	-	9,330	-	-	-	9,330
Franchise Street S106 - Countryside / Rangers	-	7,260	-	-	-	-	7,260
Improvements to Coronation Gardens	-	-	550	-	-	30,450	31,000
Load Street Public Conveniences Refurbishment	-	-	20,530	-	-	-	20,530
Parking Facilities: Payment under Contractual Agreement	-	-	159,280	-	-	33,220	192,500
Parking Facilities: Improvement to Car Parks	-	-	19,860	-	-	280,140	300,000
Waste Strategy - Garden Waste Containers	20,000	-	12,960	-	-	54,520	67,480
<b>SUB TOTAL</b>	<b>2,197,230</b>	<b>474,510</b>	<b>2,019,130</b>	<b>8,761,000</b>	<b>0</b>	<b>949,830</b>	<b>12,204,470</b>
<b>2. COMMUNITY ASSETS AND LOCALISM</b>							
New Headquarters - Office Accommodation	3,226,070	3,854,760	105,900	-	-	6,039,340	10,000,000
Replacement of Depot Facilities	-	-	-	1,850,000	-	-	1,850,000
Contribution towards replacement of Civic Facilities in Stourport-on-Severn (in addition, there will be a Community Asset Transfer of the Civic Centre)	450,000	450,000	-	-	-	10,000	460,000
Boundary Wall at 49 Worcester Street	-	-	10,000	-	-	-	10,000
<b>SUB TOTAL</b>	<b>3,676,070</b>	<b>4,304,760</b>	<b>115,900</b>	<b>1,850,000</b>	<b>0</b>	<b>6,049,340</b>	<b>12,320,000</b>
<b>3. ECONOMIC PROSPERITY AND PLACE</b>							
Housing Strategy:							
Disabled Facilities Grants	800,000	800,000	731,110	444,000	444,000	6,825,520	9,244,630
Affordable Housing Grants to Registered Social Landlords*	208,000	200,000	134,000	-	-	2,758,740	3,092,740
Housing Assistance (including Decent Homes Grant)	491,110	106,650	411,110	80,000	80,000	1,422,610	2,100,370
Community Alarm Equipment Grant	10,000	10,380	-	-	-	489,620	500,000
Planning Delivery Grant Capital Projects	-	-	26,240	-	-	231,520	257,760
Flood Relief	-	-	39,510	-	-	159,490	199,000
WETT Programme - Regulatory Services	24,630	-	126,690	-	-	-	126,690
Regeneration of Economic Development	800,000	400,000	900,000	-	-	-	1,300,000
Carbon Management Plan	111,520	-	175,770	8,640	22,960	-	207,370
Bewdley Medical Centre	-	-	250,000	-	-	-	250,000
* Subject to Cabinet Proposal							
<b>SUB TOTAL</b>	<b>2,445,260</b>	<b>1,517,030</b>	<b>2,794,430</b>	<b>532,640</b>	<b>546,960</b>	<b>11,887,500</b>	<b>17,278,560</b>

**CAPITAL PROGRAMME 2013 TO 2016**

Detail	2012/2013		2013/2014 Estimate £	2014/2015 Estimate £	2015/2016 and beyond £	Prior to 01/04/2012 £	Total £
	Original £	Revised £					
<b>4. RESOURCES</b>							
ICT Strategy	143,000	568,030	600,000	-	-	1,339,180	2,507,210
Local Authority Mortgage Scheme (LAMS)	1,000,000	1,000,000	-	-	-	-	1,000,000
<b>SUB TOTAL</b>	<b>1,143,000</b>	<b>1,568,030</b>	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>1,339,180</b>	<b>3,507,210</b>
<b>5. VEHICLE, EQUIPMENT &amp; SYSTEMS RENEWAL SCHEDULE</b>							
Vehicles & Equipment	705,000	591,000	797,420	1,051,000	448,000	5,153,080	8,040,500
Financial Management System Replacement	-	-	77,470	-	-	9,600	87,070
Total Operational Management System	-	2,600	2,210	-	-	121,190	126,000
<b>SUB TOTAL</b>	<b>705,000</b>	<b>593,600</b>	<b>877,100</b>	<b>1,051,000</b>	<b>448,000</b>	<b>5,283,870</b>	<b>8,253,570</b>
<b>TOTAL COMMITTED EXPENDITURE</b>	<b>10,166,560</b>	<b>8,457,930</b>	<b>6,406,560</b>	<b>12,194,640</b>	<b>994,960</b>	<b>25,509,720</b>	<b>53,563,810</b>
<b>2. FINANCING</b>							
Capital Receipts: Funding Approved	616,310	931,010	1,139,040	80,000	80,000		2,230,050
New Headquarters Office Accommodation - Capital Receipts Funding	1,807,360	2,712,150	-	-	-		2,712,150
New Headquarters Office Accommodation - Temporary Borrowing/Asset Disposals	1,418,710	1,142,610	105,900	-	-		1,248,510
Replacement of Depot Facilities - Asset Disposals	-	-	-	1,850,000	-		1,850,000
Contribution towards replacement of Civic Facilities - Capital Receipts Funding	450,000	450,000	-	-	-		450,000
Prudential Borrowing for WETT Programme - Regulatory Services Scheme	24,630	-	126,690	-	-		126,690
Prudential Borrowing for Regeneration of Economic Development Scheme	800,000	400,000	900,000	-	-		1,300,000
Prudential Borrowing for Future Leisure Provision Scheme	1,494,000	244,000	1,130,000	8,761,000	-		10,135,000
Prudential Borrowing for Paddling Pools Scheme	300,000	3,750	296,250	-	-		300,000
Prudential Borrowing for Carbon Management Scheme	111,520	90,000	175,770	8,640	22,960		297,370
Prudential Borrowing for Local Authority Mortgage Scheme (LAMS) Scheme	1,000,000	1,000,000	-	-	-		1,000,000
Disabled Facilities Grant	444,000	551,110	444,000	444,000	444,000		1,883,110
Decent Homes Grant	591,800	207,340	334,120	-	-		541,460
Liveability/Heritage Lottery Grant Funding (for Brinton Park)	-	2,240	-	-	-		2,240
Planning Delivery Grant	-	-	26,240	-	-		26,240
S.106 Funding (Parking - Contractual Agreement)	-	-	159,280	-	-		159,280
S.106 Funding (Franchise Street)	53,370	7,260	62,700	-	-		69,960
S.106 Funding (for Stourport Sports Village)	329,860	212,860	317,000	-	-		529,860
Flood Relief Grant (from CLG)	-	-	39,510	-	-		39,510
Park Homes Grant (from Worcestershire County Council)	-	-	10,000	-	-		10,000
Vehicles & Equipment (Prudential Borrowing)	705,000	501,000	797,420	1,051,000	448,000		2,797,420
Financial Management System Replacement (Prudential Borrowing)	-	-	77,470	-	-		77,470
Total Operational Management Systems (Prudential Borrowing)	-	2,600	2,210	-	-		4,810
<u>Direct Revenue Funding:</u>							
Waste Strategy - Garden Waste Containers	20,000	-	12,960	-	-		12,960
Bewdley Medical Centre	-	-	250,000	-	-		250,000
	<b>10,166,560</b>	<b>8,457,930</b>	<b>6,406,560</b>	<b>12,194,640</b>	<b>994,960</b>		<b>28,054,090</b>

## VEHICLE, EQUIPMENT AND SYSTEMS RENEWALS SCHEDULE 2013/2016

Detail	2012/13		2013/14	2014/15	2015/16
	Original £	Revised £	Estimate £	Estimate £	and beyond £
<b>1. VEHICLES</b>					
Refuse Freighter	-	-	150,000	150,000	-
Refuse Freighter	-	-	150,000	150,000	-
Refuse Freighter	140,000	140,000	150,000	150,000	-
Refuse Freighter	140,000	140,000	-	150,000	-
Small Refuse Freighter	70,000	70,000	-	-	-
Flatbeds for Bulky	-	-	45,000	-	-
Flatbeds for Bulky	-	-	-	-	40,000
Ford Fusion	-	-	-	12,000	-
Ford Fusion	-	-	-	12,000	-
Ford Connect	-	25,000	-	18,000	18,000
Ford Ranger 4x4	-	-	-	20,000	-
Ford Ranger 4x4	-	-	-	20,000	-
Blitz Vehicle	33,000	30,000	-	-	-
Blitz Vehicle	33,000	30,000	-	-	-
Blitz Vehicle	-	-	-	-	30,000
Mechanical Sweeper (Medium)	100,000	-	100,000	-	-
Mechanical Sweeper (Schmit)	75,000	75,000	-	-	-
Mechanical Sweeper (Johnson V650)	-	-	-	-	100,000
Mechanical Sweeper (Small JOHNSON C200)	-	-	-	65,000	-
Mechanical Sweeper (Small JOHNSON C200)	-	-	-	65,000	-
Mechanical Sweeper (Small JOHNSON C200)	-	-	-	65,000	-
Transit Van	-	-	-	20,000	20,000
Transit Van	-	-	-	20,000	-
Garage Equipment - Replacement (slippage from prior years)	-	-	23,420	-	-
Iveco Daily	30,000	-	-	30,000	30,000
Iveco Daily	30,000	-	30,000	30,000	30,000
Iveco Daily	-	-	-	-	30,000
Iveco Daily	-	-	-	-	30,000
Iveco Daily	-	-	-	-	30,000
Iveco Daily	-	-	-	-	30,000
Midi Tractor	-	-	30,000	-	-
Mowing Machine	-	-	35,000	-	-
Timberwolf chipper	-	-	-	-	30,000
Timberwolf chipper	-	-	-	-	30,000
Tractor	54,000	54,000	32,000	-	-
Canter	-	-	-	38,000	-
Small Van - Low range electrical	-	-	15,000	-	-
Fork Lift Truck	-	-	10,000	-	-
CMP Engine Management Systems	-	13,500	13,500	18,000	-
CMP Electric bin lifts	-	13,500	13,500	18,000	-
<b>2. OTHER</b>					
Financial Management System replacement	-	-	77,470	-	-
Total Operational Management System	-	2,600	2,210	-	-
	705,000	593,600	877,100	1,051,000	448,000

# PRUDENTIAL INDICATORS 2013/2016

## ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016 & beyond
	Actual £	Actual £	Estimate £	Estimate £	Estimate £	Estimate £
COMMUNITY WELL-BEING AND ENVIRONMENT	176,436	1,321,602	474,510	2,019,130	8,761,000	0
COMMUNITY ASSETS AND LOCALISM	1,403,905	4,428,228	4,304,760	115,900	1,850,000	0
ECONOMIC PROSPERITY AND PLACE	1,144,991	1,073,749	1,517,030	2,794,430	532,640	546,960
RESOURCES	180,421	415,865	1,568,030	600,000	0	0
VEHICLE, EQUIPMENT AND SYSTEMS RENEWAL SCHEDULE	1,829,135	523,249	593,600	877,100	1,051,000	448,000
	4,734,888	7,762,693	8,457,930	6,406,560	12,194,640	994,960

### Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Budget Strategy Report 2013-2016.

The final capital position for 2010/11 and 2011/12 has been stated above.

## ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016 & beyond
	Actual £'000	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
<b>Capital Expenditure</b>						
Supported Spend (RSG Settlement)	0	0	0	0	0	0
Unsupported Spend	4,735	7,763	8,458	6,407	12,195	995
Total Spend	4,735	7,763	8,458	6,407	12,195	995
<b>Financed by:</b>						
Borrowing/Leasing	1,830	1,773	2,241	3,506	9,821	471
Capital Receipts	2,128	4,756	5,236	1,245	1,930	80
Capital Grants	765	664	981	1,393	444	444
Revenue	12	570	0	263	0	0
<b>Capital Financing Requirement (CFR)</b>						
CFR	2,959	4,570	6,609	9,683	19,104	18,843
<b>External Debt</b>						
Borrowing	31	27	4,024	9,027	18,845	19,313
Other Long Term Liabilities	0	0	0	0	0	0
Total Debt at 31st March	31	27	4,024	9,027	18,845	19,313

## LIMITS TO BORROWING ACTIVITY

	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016
	Actual £'000	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Gross Borrowing	31	27	4,024	9,027	18,845	19,313
Investments	(13,290)	(8,205)	(5,274)	(4,281)	(3,466)	(3,954)
Icelandic Investments (currently 'frozen')	(4,350)	(2,933)	(1,903)	(1,414)	(1,244)	(1,064)
Net Borrowing	(17,609)	(11,111)	(3,153)	3,332	14,135	14,295
CFR	2,959	4,570	6,609	9,683	19,104	18,843

(CFR compared to **gross** debt - change to indicator for 2013/14 onwards)

# PRUDENTIAL INDICATORS 2013/2016

## AUTHORISED AND OPERATIONAL LIMITS

	2010/2011 Actual £'000	2011/2012 Actual £'000	2012/2013 Estimate £'000	2013/2014 Estimate £'000	2014/2015 Estimate £'000	2015/2016 Estimate £'000
<b>Authorised Limit for External Debt</b>						
Borrowing	6,000	15,000	20,000	20,000	30,000	33,000
Other Long Term Liabilities	0	0	0	0	0	0
Total	6,000	15,000	20,000	20,000	30,000	33,000
	2010/2011 Actual £'000	2011/2012 Actual £'000	2012/2013 Estimate £'000	2013/2014 Estimate £'000	2014/2015 Estimate £'000	2015/2016 Estimate £'000
<b>Operational Boundary for External Debt</b>						
Borrowing	5,000	7,000	15,000	15,000	25,000	27,000
Other Long Term Liabilities	0	0	0	0	0	0
Total	5,000	7,000	15,000	15,000	25,000	27,000

## RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2010/2011 Actual %	2011/2012 Actual %	2012/2013 Estimate %	2013/2014 Estimate %	2014/2015 Estimate %	2015/2016 Estimate %
<b>General Fund</b>	2.81	0.08	1.76	5.32	7.40	12.75

## INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2013/2014 Estimate £	2014/2015 Estimate £	2015/2016 Estimate £
Council Tax - Band D	12.33	19.57	28.80

The 2013/14 Taxbase of 30,119 has been used across all years for the purpose of these estimates.

## TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2011/2012 Upper		2012/2013 Upper		2013/2014 Upper		2014/2015 Upper	
<b>Maximum principal sums invested for longer than 364 days</b>	£4m		£2m		£2m		£2m	
<b>Limits on fixed interest rates</b>	100%		100%		100%		100%	
<b>Limits on variable interest rates</b>	100%		100%		100%		100%	
<b>Maturity Structure of fixed borrowing**</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

\*\* The upper limit is 100% in each case as this Council's current borrowing is de minimis which is not significant and these maturity structures will not impact on revenue. These limits give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Director of Resources reports that the Council complied with the requirement to keep net borrowing below the relevant CFR in 2011/12, and no difficulties are envisaged for 2012/13. From 2013/14 onwards the requirement is to keep gross debt below the CFR; no difficulties are envisaged for 2013/14 and 2014/15.

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# Budget Risk Matrix

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# BUDGET RISK MATRIX 2013/2016

