

# Budget

**2011/2014**



**Wyre Forest**  
District Council

# Wyre Forest District Council

## **Budget 2011/2014**

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# Wyre Forest District Council

## Budget 2011/2014

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**WYRE FOREST DISTRICT COUNCIL**

**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES**

SERVICE	2010/11		2011/12			2012/13			2013/14		
	Original Estimate	Revised Estimate	At Nov.10 Prices	Inflation	TOTAL	At Nov.10 Prices	Inflation	TOTAL	At Nov.10 Prices	Inflation	TOTAL
	£	£	£	£	£	£	£	£	£	£	£
CHIEF EXECUTIVE	1,204,200	1,200,370	1,213,670	2,390	1,216,060	1,176,330	4,620	1,180,950	1,192,060	21,000	1,213,060
COMMUNITY AND PARTNERSHIP	4,352,940	4,245,770	3,927,880	37,520	3,965,400	3,795,170	67,660	3,862,830	3,792,100	116,570	3,908,670
LEGAL AND CORPORATE SERVICES	1,352,990	1,466,560	1,376,330	12,290	1,388,620	1,521,150	26,900	1,548,050	1,471,030	60,310	1,531,340
PLANNING AND REGULATORY SERVICES	4,066,200	3,927,880	3,593,400	28,520	3,621,920	3,265,100	58,790	3,323,890	3,063,530	132,450	3,195,980
RESOURCES	5,602,570	5,743,770	5,534,580	15,470	5,550,050	4,532,490	31,130	4,563,620	4,510,990	128,520	4,639,510
<b>LESS: CAPITAL ACCOUNT</b>	16,578,900	16,584,350	15,645,860	96,190	15,742,050	14,290,240	189,100	14,479,340	14,029,710	458,850	14,488,560
INTEREST RECEIVED	(1,093,340)	(1,174,530)	(1,293,800)	60	(1,293,740)	(1,244,870)	130	(1,244,740)	(1,270,930)	700	(1,270,230)
	(207,820)	(101,990)	(223,530)	0	(223,530)	(159,020)	(140)	(159,160)	(123,790)	(280)	(124,070)
<b>TOTAL NET EXPENDITURE ON SERVICES</b>	<b>15,277,740</b>	<b>15,307,830</b>	<b>14,128,530</b>	<b>96,250</b>	<b>14,224,780</b>	<b>12,886,350</b>	<b>189,090</b>	<b>13,075,440</b>	<b>12,634,990</b>	<b>459,270</b>	<b>13,094,260</b>
<b>LESS: CONTRIBUTION (FROM) TO RESERVES</b>	50,530	9,700			(883,730)			(414,010)			(684,560)
<b>NET BUDGET REQUIREMENT</b>	<b>15,328,270</b>	<b>15,317,530</b>			<b>13,341,050</b>			<b>12,661,430</b>			<b>12,409,700</b>
<b>LESS: REVENUE SUPPORT GRANT</b>	(1,022,890)	(1,022,890)			(1,474,240)			(5,391,290)			(5,071,200)
AREA BASED GRANTS	(337,820)	(327,080)			(109,270)			(109,270)			0
BUSINESS RATES	(7,044,230)	(7,044,230)			(4,769,440)			0			0
COLLECTION FUND SURPLUS	(17,500)	(17,500)			(50,650)			(50,000)			(50,000)
<b>GENERAL EXPENSES - DISTRICT COUNCIL PURPOSES</b>	<b>6,905,830</b>	<b>6,905,830</b>			<b>6,937,450</b>			<b>7,110,870</b>			<b>7,288,500</b>
<b>COUNCIL TAX LEVY</b>		<b>197.62</b>			<b>197.62</b>			<b>202.56</b>			<b>207.62</b>
<b>COUNCIL TAX BASE</b>		<b>34,945</b>			<b>35,105</b>			<b>35,105</b>			<b>35,105</b>

Note:- For the years 2012/2013 and 2013/2014 the split between the Revenue Support Grant and Business Rates is not known at this stage.

## DETAILS OF COUNCIL TAX

<b>1.</b>	<b>Band D Council Tax</b>	<u>2010/2011</u>	<u>2011/2012</u>
		£	£
	Worcestershire County Council	1,039.06	1,039.06
	West Mercia Police Authority	178.72	178.72
	Hereford & Worcester Fire and Rescue Authority	73.64	73.64
	Wyre Forest District Council	<u>197.62</u>	<u>197.62</u>
	Council Tax prior to addition of Parish Precepts (see page 6) (Total of (A), (B) (C) and (D) below)	<b><u>£1,489.04</u></b>	<b><u>£1,489.04</u></b>

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) West Mercia Police Authority, (C) Hereford and Worcester Fire and Rescue Authority and (D) Wyre Forest District Council.

		<u>Net Expenditure</u>	
<u>(A) WORCESTERSHIRE COUNTY COUNCIL</u>		<u>2010/2011</u>	<u>2011/2012</u>
		£M	£M
Schools Budget		0.0	0.0
Children's Services excluding schools		84.9	76.0
Adult and Community Services, inc. Libraries		157.2	157.4
Highways and Public Transport		34.5	37.0
Waste Disposal		24.1	24.5
Planning and Economic Development		3.0	3.3
Net Cost of Council Borrowing		30.7	29.6
Other Services		(28.4)	9.4
Council Tax Freeze Grant		<u>0.0</u>	<u>(5.5)</u>
<b>Total Cost of Services</b>		<b>306.0</b>	<b>331.7</b>
Contribution to/(Use of) General Reserves		<u>3.1</u>	<u>(3.5)</u>
<b>NET BUDGET REQUIREMENT</b>		<b>309.1</b>	<b>328.2</b>
<b>DEDUCT:</b>			
Surplus on Previous Year's Collection		(1.2)	(0.4)
Revenue Support Grant		(11.4)	(25.8)
Business Rates		<u>(78.8)</u>	<u>(83.4)</u>
<b>TOTAL</b>		<b><u>217.7</u></b>	<b><u>218.6</u></b>
Tax Base		209,567	210,395
<b><u>BAND D COUNCIL TAX (A)</u></b>		<b><u>£1,039.06</u></b>	<b><u>£1,039.06</u></b>
<b><u>(B) WEST MERCIA POLICE AUTHORITY</u></b>		<u>2010/2011</u>	<u>2011/2012</u>
		£M	£M
Expenditure for Year		205.4	205.5
Less: Use of General Reserves		<u>(1.8)</u>	<u>0.0</u>
<b>NET BUDGET REQUIREMENT</b>		<b>203.6</b>	<b>205.5</b>
<b>DEDUCT:</b>			
Surplus on Previous Year's Collection		(0.3)	(0.3)
Home Office Police Grant		(69.8)	(74.1)
Revenue Support Grant		(7.0)	(12.3)
Business Rates		<u>(48.0)</u>	<u>(39.8)</u>
<b>TOTAL</b>		<b><u>78.5</u></b>	<b><u>79.0</u></b>
Tax Base		439,282	442,186
<b><u>BAND D COUNCIL TAX (B)</u></b>		<b><u>£178.72</u></b>	<b><u>£178.72</u></b>

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**DETAILS OF COUNCIL TAX (Cont'd)**

	<b><u>Net Expenditure</u></b>	
<b>(C) <u>HEREFORD AND WORCESTER FIRE AND RESCUE AUTHORITY</u></b>	<b><u>2010/2011</u></b>	<b><u>2011/2012</u></b>
	<b>£M</b>	<b>£M</b>
Employees (including Pension Costs)	23.3	23.3
Running Costs	7.0	7.1
Capital Financing	2.2	2.4
Income	<u>(0.2)</u>	<u>(0.2)</u>
<b>Core Budget</b>	<b>32.3</b>	<b>32.6</b>
Special Grants	<u>(1.2)</u>	<u>(1.4)</u>
<b>Gross Expenditure</b>	<b>31.1</b>	<b>31.2</b>
<b>DEDUCT:</b>		
Surplus on Previous Year's Collection	(0.1)	(0.0)
Release of Reserves	0.3	0.0
Revenue Support Grant	(1.4)	(2.4)
Business Rates	<u>(9.3)</u>	<u>(8.0)</u>
<b>NET PRECEPT REQUIREMENT</b>	<b>20.6</b>	<b>20.8</b>
Tax Base	280,317	281,861
<b><u>BAND D COUNCIL TAX (C)</u></b>	<b><u>£73.64</u></b>	<b><u>£73.64</u></b>
<b>(D) <u>WYRE FOREST DISTRICT COUNCIL</u></b>	<b><u>2010/2011</u></b>	<b><u>2011/2012</u></b>
	<b>£'000</b>	<b>£'000</b>
Waste Collection	1,915	1,852
Recreation	3,353	3,315
Highways Cleansing and Parking Facilities	927	895
General Cultural and Commercial Services	499	416
Environmental Health and Community Safety	1,272	812
Housing and Welfare	1,757	1,197
Council Tax, Housing Benefits and Financial Services	1,214	1,300
Planning and Building Control	1,077	846
Property, Economic Development and Tourism	36	93
Corporate Activities	<u>4,535</u>	<u>5,018</u>
	<b>16,585</b>	<b>15,744</b>
<b>LESS:</b> Capital Account/Interest Received	(1,277)	(1,519)
Contribution to/(Use of) General Reserves	<u>10</u>	<u>(884)</u>
<b>Budget Requirement</b>	<b>15,318</b>	<b>13,341</b>
<b>DEDUCT</b>		
Surplus on Previous Year's Collection	(18)	(51)
Revenue Support Grant	(1,023)	(1,474)
Business Rates	(7,044)	(4,770)
Area Based Grant	<u>(328)</u>	<u>(109)</u>
<b>TOTAL</b>	<b><u>6,905</u></b>	<b><u>6,937</u></b>
Tax Base	34,945	35,105
<b><u>BAND D COUNCIL TAX (D)</u></b>	<b><u>£197.62</u></b>	<b><u>£197.62</u></b>

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## COUNCIL TAX AND OTHER FINANCIAL INFORMATION

### DETAILS OF PARISH PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,489.04 in respect of the year commencing 1<sup>st</sup> April, 2011. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish Council purposes.

Parish	Tax Base	Parish Precept	Council Tax (Band D)		
			Base	Parish	Total
		£	£	£	£
Upper Arley	345	15,000	1,489.04	43.48	1,532.52
Bewdley	3,726	80,184	1,489.04	21.52	1,510.56
Broome	169	1,800	1,489.04	10.65	1,499.69
Chaddesley Corbett	738	21,783	1,489.04	29.52	1,518.56
Churchill & Blakedown	761	21,740	1,489.04	28.57	1,517.61
Town of Kidderminster (Charter Trustees)	18,190	76,390	1,489.04	4.20	1,493.24
Kidderminster Foreign	390	7,170	1,489.04	18.38	1,507.42
Ribbesford	191	0	1,489.04	0.00	1,489.04
Rock	1,205	20,670	1,489.04	17.15	1,506.19
Rushock	74	1,800	1,489.04	24.32	1,513.36
Stone	256	6,500	1,489.04	25.39	1,514.43
Stourport-on-Severn	7,258	167,800	1,489.04	23.12	1,512.16
Wolverley & Cookley	1,802	38,535	1,489.04	21.38	1,510.42
<b>TOTAL</b>	<b>35,105</b>	<b>£459,372</b>			

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# **Financial Strategy**

## **2011/2014**

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# WYRE FOREST DISTRICT COUNCIL

## COUNCIL 23<sup>rd</sup> FEBRUARY, 2011

### FINANCIAL STRATEGY 2011/14

The Cabinet, having re-considered the Financial Strategy 2011/14 as recommended on 10<sup>th</sup> January 2011, the results of the consultation exercise and recommendations of the Corporate Resources Scrutiny Committee (this is a separate item on this agenda), **RECOMMENDS TO COUNCIL THAT IT :-**

1. **CAPITAL PROGRAMME 2010/11 ONWARDS** (pages 122-133 of Financial Strategy)
  - 1.1 **APPROVES** the updated Base Capital Programme and Vehicle, Equipment and Systems Renewal Schedule as presented to the Cabinet on 10<sup>th</sup> January 2011 and further updated to reflect Quarter 3 slippage, along with the Prudential Indicators and the revised approach to the Minimum Revenue Provision as detailed within the separate report to this meeting.
  - 1.2 **DELEGATED** authority continues to be given to the Director of Resources in consultation with the Cabinet Member for Resources, to fund appropriate elements of the Capital Programme by means of Prudential Borrowing.
  - 1.3 **DELEGATES** authority to the Director of Resources, in consultation with the Chief Executive and the Cabinet, to determine the most financially prudent funding method for Capital Projects (Capital Receipts or Direct Revenue Funding) at the end of each Financial Year.
2. **INCOME SERVICE OPTIONS** (pages 25-61 of Financial Strategy)
  - 2.1 **RECOMMENDS** Income Service Options and associated fees and charges as detailed in the Financial Strategy as presented to Cabinet on 10<sup>th</sup> January 2011, along with the amendments attached in Appendix 1, including the increased Car Parking Charges to be effective from 4<sup>th</sup> April 2011 (with the exception of Season Ticket increases).
  - 2.2 **RECOMMENDS** the proposals for fees and charges within the Council's Licensing and Health and Safety and Pollution Control functions for 2011/12 rise by the same percentage as all the other fee increases across the Council.
  - 2.3 **DELEGATES** to Cabinet approval of the introduction of new charges for Discretionary Services.
  - 2.4 **DELEGATES** approval of all of the Council's Planning Fees following the publication on new guidance to local authorities to the Director of Planning and Regulatory Services, in consultation with the Cabinet Member for Planning and Economic Regeneration.
3. **THREE YEAR BUDGET AND POLICY FRAMEWORK 2011/14** (pages 3-121 of Financial Strategy)
  - 3.1 The contents of the Reports of the Director of Resources on the Three Year Budget and Policy Framework 2011/2014 (pages 3-121) incorporating the Base Budget Variations (pages 23-24) be **ENDORSED** and in doing so **APPROVE** the Revised Revenue and Capital Budgets for 2010/11.
  - 3.2 **APPROVES** the inclusion of the Area Based Grant in relation to Homelessness of £109,270 for 2011/12 and 2012/13 along with corresponding expenditure for the function. **DELEGATES** authority to the Director of Resources to incorporate any future such grant funding into the Base Budget.
  - 3.3 **APPROVES** the Council's policy relating to Working Balances, Reserves and Provisions and notes the amount of Reserves and Provisions available for use in the Budget process (page 10) as updated in paragraph 3.5 below.
  - 3.4 **APPROVES** that any Final Account savings arising from 2010/2014 over and above the target allowed for in the Council's Finance Strategy, together with surplus Earmarked Reserves, be allocated for the one-off costs of the Single Site project.

3.5 The following General Fund Revenue Budget be **RECOMMENDED** including **CABINET PROPOSALS (Appendix 2)** and **INCOME SERVICE OPTIONS** (see Financial Strategy pages 25-61) and related amendments (**Appendix 1**):

	Revised 2010/2011 £	2011/2012 £	2012/2013 £	2013/2014 £
Net Expenditure on Services (per Appendix 1 on Page 14 of the Financial Strategy Book) (*) and (***)	15,307,830	14,033,090	14,177,730	14,408,070
<u>Less</u> Cabinet Proposals - (Appendix 2)	-	(335,020)	(929,000)	(1,140,520)
<u>Less</u> Council Tax Grant		(173,290)	(173,290)	(173,290)
<u>Plus</u> One-off implementation costs		700,000		
Net Expenditure	15,307,830	14,224,780	13,075,440	13,094,260
Contribution to/(from) Reserves	9,700	(883,730)	(414,010)	(684,560)
Net Budget Requirement	15,317,530	13,341,050	12,661,430	12,409,700
<u>Less</u> Business Rate Grant, Government Grant and Collection Fund Surplus (Page 14)	8,084,620**	6,294,330**	5,441,290**	5,121,200**
Area Based Grant (***)	327,080	109,270	109,270	0
Council Tax Income	<u>£6,905,830</u>	<u>£6,937,450</u>	<u>£7,110,870</u>	<u>£7,288,500</u>
Wyre Forest District Council Tax Level assuming no change in 2011/12 then a 2.5% increase 2012/13 onwards.	<u>£197.62</u>	<u>£197.62</u>	<u>£202.56</u>	<u>£207.62</u>

(\*) As amended in line with the Cabinet decision on 25<sup>th</sup> January 2011 in relation to Stourport Community Centre

(\*\*) Settlement updated in line with the Final Local Government Financial Settlement on 31<sup>st</sup> January 2011 and 7<sup>th</sup> February 2011

(\*\*\*) Includes additional approvals for 2011/12 and 2012/13 see paragraph 3.2

Government Grant Analysis*	2010/11	2011/12	Increase (decrease)	
	£	£	£	%
Revenue Support Grant	1,022,890	1,474,240	451,350	44.1
Business Rates	7,044,230	4,769,440	(2,274,790)	(32.3)
Collection Fund Surplus	17,500	50,650	33,150	189.4
Overall Totals	8,084,620	6,294,330	(1,790,290)	(22)

\*For the years 2012/13 the split between the Revenue Support Grant and Business Rates is not known at this stage. The figure for 2013/14 is an estimated position

- Reserves available as part of the Three Year Financial Strategy:

<b>Reserves Statement</b>	<b>2010/11 £'000</b>	<b>2011/12 £'000</b>	<b>2012/13 £'000</b>	<b>2013/14 £'000</b>
Reserves as at 1 April	*2,151	2,161	1,277	863
Contribution to/(from) Reserves	10	(884)	(414)	(685)
Reserves as at 31 March	2,161	1,277	863	178

\* As updated to reflect additional approvals

#### **4 COUNCIL TAX**

- 4.1 **RECOMMENDS** a Council Tax for Wyre Forest District Council on a Band D Property of £197.62 for 2011/12 (£197.62 2010/11) no increase on Council Tax for 2011/12.
- 4.2 **RECOMMENDS** a provisional Council Tax on a Band D Property in 2012/2013 of £202.56 and £207.62 in 2013/2014 an increase of 2.5% per annum over 2011/2012.

**WYRE FOREST DISTRICT COUNCIL**

**CABINET PROPOSALS 2011/2012 ONWARDS**

Cost Centre	ACTIVITY AND DESCRIPTION OF SERVICE OPTION	KEY	CHANGES IN RESOURCES				
			2011/12 £	2012/13 £	2013/14 £	2014/15 £	After 31/03/2015 £
R900	<b>COMMUNITY AND PARTNERSHIP SERVICES</b>						
	<b>Review of Directorate</b>						
	Review of strategic projects and performance management	C R S	- 6,000 CR -	- 46,600 CR 1.00	- 70,000 CR 1.50	- 70,000 CR 1.50	- 70,000 CR 1.50
R055	<b>Rationalisation of Play, Sport and Leisure</b>						
R080	<b>Development</b>						
R085	Review Play Development, Leisure and Community	C	-	-	-	-	
R140	Development provision	R S	30,700 CR 0.50	30,800 CR 0.50	21,070 CR 0.50	21,350 CR 0.50	
R055	<b>Play Development and other Related Budget Areas</b>						
R080	Following decision of Worcestershire CC to transfer						
R085	£210k pa Youth Service budget to the Children and	C	TBC	TBC	TBC	TBC	
R140	Young People Theme Groups of the Local Strategic Partnership (which will become a Children's Partnership in due course), to consider partnership opportunities. This will include investigations with WCC/CHG.YMCA and other potential partners (including potentially the Wyre Forest GP Consortium) the savings to be made by pooling Youth Service, Play and other budgets targeted at Young People from 2012. Budgets localised from April 2011 when initial work will commence	R S	TBC TBC	TBC TBC	TBC TBC	TBC TBC	
R060	<b>Bewdley Museum</b>						
	Review of storage requirement and option for shared services with the TIC and HUB	C R S	- - TBC	- 15,000 CR TBC	- 15,000 CR TBC	- 15,000 CR TBC	
R161	<b>Transfer of Responsibility for Countryside Services</b>						
R163	Strategic review of the service to transfer responsibility for	C	-	-	-	-	
R165	13 Local Nature Reserves	R	-	TBC	TBC	TBC	
R167		S	-	TBC	TBC	TBC	
R160	<b>Parks and Green Spaces</b>						
R162	Strategic review of the service and transfer of responsibility for sports pitches/bowling greens and maintenance	C R S	- 71,750 CR 2.00	- 56,750 CR 2.00	- 57,600 CR 2.00	- 58,480 CR 2.00	
R160	<b>Parks and Green Spaces</b>						
R162	Investigate with Friends of Parks Groups whether they take over aspects of Parks Maintenance and work with Parks Department via Service Level Agreements	C R S	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	
R080	<b>Sports and Leisure Centres</b>						
R085	Option appraisal for management of sports and leisure centres (current contract ends in March 2013)	C R S	- - -	TBC - -	TBC TBC -	TBC TBC -	
R732	<b>Grants to Voluntary Bodies</b>						
R740	Review of current grants to align with reduction in Council's own grant funding	C R S	- - -	- 12,000 CR -	- 13,000 CR -	- 17,000 CR -	
R740	<b>Emergency Planning SLA</b>						
	Review of current Service Level Agreement with Worcestershire County Council. Current agreement ends 2011/12	C R S	- - -	- 10,000 CR -	- 10,000 CR -	- 10,000 CR -	
R515	<b>LEGAL AND CORPORATE SERVICES</b>						
	<b>Review of Directorate</b>						
	Review of the operations of the Directorate within facilities management, litigation and library/research facility	C R S	- 26,430 CR 1.18	- 28,840 CR 1.18	- 28,840 CR 1.18	- 28,840 CR 1.18	
R505	<b>Restructure of Committee Section</b>						
	Restructure of Democratic Services to enable savings following reduction in number of formal meetings of Council, Cabinet and Committees.	C R S	- 26,040 CR 0.80	- 28,410 CR 0.80	- 28,410 CR 0.80	- 28,410 CR 0.80	
R035	<b>PLANNING AND REGULATORY SERVICES</b>						
	<b>Public Conveniences</b>						
	Review of cleansing regime and review of street furniture budget (see Appendix 2 (part 2))	C R S	- 27,500 CR 0.20	- 30,000 CR 0.20	- 30,000 CR 0.20	- 30,000 CR 0.20	
R035	<b>Public Conveniences</b>						
	In line with "Localism" investigate whether WFDC could negotiate a contract with a mobile toilet provider which could be accessed on a cost recovery basis, by community groups organising public events in parks etc to achieve procurement saving. Collaborative working with other Councils to also be considered	C R S	- - -	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	
R600	<b>Local Development Framework</b>						
	Review of the use of consultants	C R S	- - -	- 35,000 CR -	- 35,000 CR -	- 35,000 CR -	

**WYRE FOREST DISTRICT COUNCIL**  
**CABINET PROPOSALS 2011/2012 ONWARDS**

Cost Centre	ACTIVITY AND DESCRIPTION OF SERVICE OPTION	KEY	CHANGES IN RESOURCES				
			2011/12 £	2012/13 £	2013/14 £	2014/15 £	After 31/03/2015 £
<b>R605</b>	<b>Development Control Team</b>	C	-	-	-	-	-
<b>R606</b>	Restructure of the Service	R	96,000 CR	175,000 CR	175,000 CR	175,000 CR	175,000 CR
		S	0.50	1.00	1.00	1.00	1.00
<b>R685</b>	<b>Homelessness, Housing advice and Maintenance of Waiting List</b>	C	-	-	-	-	-
	Review of the contract with Community Housing Group	R	50,000 CR	75,000 CR	100,000 CR	100,000 CR	100,000 CR
		S	-	-	-	-	-
<b>R704</b>	<b>Regeneration and Economic Development</b>	C	-	-	-	-	-
<b>R705</b>	To provide for the continuing support for the ReWyre initiative	R	108,000	165,000	85,000	85,000	125,000
		S	-	-	-	-	-
<b>R200</b>	<b>Review of Street Scene</b>	C	-	-	-	-	-
	Review of Street Scene management structure and cleansing frequency	R	36,670 CR	40,000 CR	40,000 CR	40,000 CR	40,000 CR
		S	2.00	2.00	2.00	2.00	2.00
<b>R680</b>	<b>Review of Housing Services</b>	C	-	-	-	-	-
	Review of services provided, whilst protecting Fuel Poverty advisory services	R	23,830 CR	26,000 CR	26,000 CR	26,000 CR	26,000 CR
		S	1.00	1.00	1.00	1.00	1.00
	<b>RESOURCES</b>						
<b>R001</b>	<b>Waste and Recycling Service</b>	C	-	TBC	-	-	-
<b>R002</b>	Review the delivery of Waste and Recycling Services	R	TBD	170,000 CR	170,000 CR	170,000 CR	170,000 CR
<b>R005</b>		S	-	6.00	6.00	6.00	6.00
<b>R010</b>							
<b>R310</b>	<b>LGA 2003 - Council Tax Discount</b>	C	-	-	-	-	-
	Reduction of the Council Tax Discount from 25% to minimum discount of 10%	R	30,600 CR	30,600 CR	30,600 CR	30,600 CR	30,600 CR
		S	-	-	-	-	-
<b>R310</b>	<b>Review of Revenues and Benefit Services</b>	C	-	TBC	-	-	-
<b>R325</b>	Review of the provision of Revenue and Benefit Services	R	TBC	150,000 CR	150,000 CR	150,000 CR	150,000 CR
		S	-	5.00	5.00	5.00	5.00
<b>R300</b>	<b>Review of Directorate Structure</b>	C	-	TBC	-	-	-
<b>R301</b>	Review of Back Office Support	R	12,500 CR	50,000 CR	50,000 CR	50,000 CR	50,000 CR
<b>R431</b>		S	0.40	1.50	1.50	1.50	1.50
<b>R300</b>	<b>Restructuring of Accountancy Services</b>	C	-	-	-	-	-
	Re-organisation of Service Delivery	R	25,000 CR	25,000 CR	25,000 CR	25,000 CR	25,000 CR
		S	1.00	1.00	1.00	1.00	1.00
	<b>Grant Aid to Parish Councils</b>	C	-	-	-	-	-
	Continued Grant Aid to Parish Councils at 10%, of the value of Town/Parish Precepts	R	40,000	-	-	-	-
		S	-	-	-	-	-
	<b>CHIEF EXECUTIVE</b>						
	<b>Fees and Charges</b>	C	-	-	-	-	-
	Review of fees and charges	R	20,000 CR	50,000 CR	100,000 CR	100,000 CR	100,000 CR
		S	-	-	-	-	-
	<b>Management Structure</b>	C	-	-	-	-	-
	Review of management structure of the council	R	-	9,000 CR	50,000 CR	50,000 CR	50,000 CR
		S	-	TBC	TBC	TBC	TBC
	<b>TOTALS</b>	<b>C</b>	-	-	-	-	-
		<b>R</b>	<b>335,020 CR</b>	<b>929,000 CR</b>	<b>1,140,520 CR</b>	<b>1,145,680 CR</b>	<b>1,105,680 CR</b>
		<b>S</b>	<b>9.58</b>	<b>23.18</b>	<b>23.68</b>	<b>23.68</b>	<b>23.68</b>

**KEY - Changes in Resources**

- C Capital
- R Revenue
- S Staffing - Stated in FTEs
- (\*) Estimated awaiting Business Case

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# Revenue Budget

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FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of  
the FMS codes for your assistance

Example:

S2	Resources	(The Service Division)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

**Budget Remapping**

Any budget remapping it has not been possible to reflect in this budget book e.g. the Administration Review or Shared Service changes, will be shown in the 2011/2012 Revised Budget.

## CHIEF EXECUTIVE - SUMMARY

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P205 CHIEF EXECUTIVE</b>					
A480 CHIEF EXECUTIVE	14,700	0	0	0	0
	14,700	0	0	0	0
<b>P233 CORPORATE COSTS</b>					
A505 CORPORATE MANAGEMENT EXPENSES	1,189,500	1,200,370	1,216,060	1,180,950	1,213,060
	1,189,500	1,200,370	1,216,060	1,180,950	1,213,060
<b>Total S6 CHIEF EXECUTIVE</b>	<b>1,204,200</b>	<b>1,200,370</b>	<b>1,216,060</b>	<b>1,180,950</b>	<b>1,213,060</b>

## CHIEF EXECUTIVE

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P205 CHIEF EXECUTIVE</b>					
<b>A480 CHIEF EXECUTIVE</b>					
R700 Chief Executive's Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	158,090	159,760	159,760	159,760	162,220
Vacancy Savings	(1,210)	(980)	(1,970)	(1,970)	(2,000)
Indirect Employee Expenses	10,410	11,020	9,380	2,930	2,990
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	5,700	7,980	8,620	8,150	11,140
TRANSPORT RELATED EXPENDITURE					
Public Transport	110	240	240	240	240
Car Allowances	3,940	2,310	2,000	2,000	2,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	800	700	700	700	700
Catering	2,500	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	2,640	7,810	7,830	6,980	7,050
Services	60	10	10	10	10
Communications & Computing Expenses	7,770	12,060	14,590	14,260	14,400
Grants & Subscriptions	1,660	4,130	2,300	2,300	2,300
Corporate Membership of Bodies	1,000	500	500	500	500
	27,500	26,500	28,000	28,000	28,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	0	40,000	0	0	0
SUPPORT SERVICES					
Resources	8,360	16,980	17,010	16,780	17,260
Legal & Corporate Services	4,090	19,690	19,870	19,540	20,260
Convenor Recharges	60	110	120	120	120
GROSS EXPENDITURE	233,480	310,320	270,460	261,800	268,690
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(20,000)	0	0	0
Recharges to Other Services	(218,780)	(270,320)	(270,460)	(261,800)	(268,690)
Use of Earmarked Reserve	0	(20,000)	0	0	0
GROSS INCOME	(218,780)	(310,320)	(270,460)	(261,800)	(268,690)
<b>NET EXPENDITURE/(INCOME)</b>	14,700	0	0	0	0
<b>Total P205 CHIEF EXECUTIVE</b>	<b>14,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**CHIEF EXECUTIVE**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P233 CORPORATE COSTS</b>					
<b>A505 CORPORATE MANAGEMENT EXPENSES</b>					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses (All Directorates)	590,640	600,350	643,340	638,300	648,640
SUPPORT SERVICES					
Departmental Administrative Expenses	598,860	600,020	572,720	542,650	564,420
GROSS EXPENDITURE	1,189,500	1,200,370	1,216,060	1,180,950	1,213,060
<b>NET EXPENDITURE/(INCOME)</b>	1,189,500	1,200,370	1,216,060	1,180,950	1,213,060
<b>Total P233 CORPORATE COSTS</b>	<b>1,189,500</b>	<b>1,200,370</b>	<b>1,216,060</b>	<b>1,180,950</b>	<b>1,213,060</b>



**COMMUNITY AND PARTNERSHIP SERVICES - SUMMARY**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P015 CEMETERIES</b>					
A030 CEMETERY	145,530	146,620	175,650	196,430	198,420
	145,530	146,620	175,650	196,430	198,420
<b>P021 LEISURE DEVELOPMENT</b>					
A036 LEISURE DEVELOPMENT	136,710	98,170	99,950	102,050	104,260
A110 STOURPORT COMMUNITY CENTRE	29,960	28,150	16,950	13,980	11,610
	166,670	126,320	116,900	116,030	115,870
<b>P025 PLAY DEVELOPMENT</b>					
A040 PLAY DEVELOPMENT	113,690	122,090	106,200	103,890	105,850
	113,690	122,090	106,200	103,890	105,850
<b>P030 MUSEUM</b>					
A050 MUSEUM STORE	64,920	(7,250)	56,790	56,970	57,490
A055 BEWDLEY MUSEUM	251,480	208,740	214,640	214,590	218,060
	316,400	201,490	271,430	271,560	275,550
<b>P032 ARTS DEVELOPMENT</b>					
A065 ARTS DEVELOPMENT	103,060	111,220	110,040	107,760	110,100
A066 WORCESTERSHIRE DANCING	0	0	0	0	0
	103,060	111,220	110,040	107,760	110,100
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
A070 WYRE FOREST GLADES LEISURE CENTRE	829,130	830,770	851,000	860,120	874,840
A075 STOURPORT SPORTS CENTRE	316,440	333,060	323,770	329,480	338,500
A076 BEWDLEY LEISURE CENTRE	56,400	56,890	57,590	57,850	58,230
A080 STOURPORT SPORTS CLUB	11,220	11,220	11,500	11,790	12,080
A085 SPORTS PITCHES AND FACILITIES	294,840	234,090	232,000	231,300	233,870
	1,508,030	1,466,030	1,475,860	1,490,540	1,517,520
<b>P037 SPORTS DEVELOPMENT</b>					
A094 JOINT DELIVERY PLAN	93,430	99,030	99,660	98,560	101,540
A095 JOINT DELIVERY PLAN - EXTENDED SERVICES	0	0	0	0	0
A096 PHYSICAL ACTIVITY	0	0	0	0	0
A100 EXTERNAL FUNDING	0	0	0	0	0
A101 MOBILE SKATEPARK	0	0	0	0	0
A102 BEST FOOT FORWARD	0	0	0	0	0
A103 COMMUNITY DEVELOPMENT	17,700	19,810	19,750	19,270	19,750
A104 BIG LOTTERY FUNDING	0	0	0	0	0
A106 THE DANCE PROJECT	0	0	0	0	0
	111,130	118,840	119,410	117,830	121,290
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	396,580	389,320	384,560	380,300	388,500
	396,580	389,320	384,560	380,300	388,500
<b>P040 ALLOTMENTS</b>					
A120 ALLOTMENTS	9,710	12,920	6,860	2,450	2,570
	9,710	12,920	6,860	2,450	2,570

## COMMUNITY AND PARTNERSHIP SERVICES - SUMMARY

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P045 PARKS AND GREEN SPACES</b>					
A125 PARKS AND GREEN SPACES	806,680	915,160	840,730	815,930	834,100
A160 HIGHWAYS MAINTENANCE OF VERGES	82,290	82,290	85,480	87,000	87,000
	888,970	997,450	926,210	902,930	921,100
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
A220 COMMERCIAL SERVICES-OPERATIONAL AREAS	0	160	(7,990)	(16,110)	(16,270)
	0	160	(7,990)	(16,110)	(16,270)
<b>P090 COMMUNITY AND PARTNERSHIP SERVICES ADMINISTRATION</b>					
A257 COMMUNITY AND PARTNERSHIP SERVICES ADMINISTRATION	(44,380)	0	(17,210)	(56,020)	(79,590)
	(44,380)	0	(17,210)	(56,020)	(79,590)
<b>P131 WORCESTERSHIRE HUB</b>					
A260 WORCESTERSHIRE HUB	0	9,000	9,000	(6,000)	(6,000)
	0	9,000	9,000	(6,000)	(6,000)
<b>P215 CRIME AND DISORDER ACT 1998</b>					
A495 COMMUNITY SAFETY	220,970	164,990	160,540	159,150	162,050
A496 EXTERNAL FUNDING	0	0	0	0	0
	220,970	164,990	160,540	159,150	162,050
<b>P220 COMMUNITY STRATEGY</b>					
A500 COMMUNITY STRATEGY	450	450	450	450	450
A501 EXTERNAL FUNDING	0	0	0	0	0
A502 AREA BASED GRANTS	234,000	234,000	0	0	0
	234,450	234,450	450	450	450
<b>P225 CORPORATE COSTS</b>					
A375 CORPORATE PRINT/DESIGN UNIT	(2,160)	220	320	50	250
A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA)	29,570	9,570	9,570	9,570	9,570
A382 CORPORATE COSTS	89,740	89,740	90,280	68,540	67,810
	117,150	99,530	100,170	78,160	77,630
<b>P235 EQUALITY AND DIVERSITY</b>					
A525 EQUALITY AND DIVERSITY	64,980	45,340	27,320	13,480	13,630
	64,980	45,340	27,320	13,480	13,630
<b>Total S11 COMMUNITY AND PARTNERSHIP SERVICES</b>	<b>4,352,940</b>	<b>4,245,770</b>	<b>3,965,400</b>	<b>3,862,830</b>	<b>3,908,670</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P015 CEMETERIES</b>					
<b>A030 CEMETERY</b>					
R040 Cemetery					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	10,300	11,190	16,200	16,240	16,520
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	14,190	14,190	14,540	14,910	15,280
Repairs, Alterations & Maintenance of Grounds	106,720	106,720	107,370	109,230	109,230
Energy Costs	4,940	3,000	3,090	3,180	3,280
Non-Domestic Rates	1,840	1,830	1,880	1,940	2,000
Water Services	400	440	440	440	440
Fixtures & Fittings	100	90	90	90	90
Cleaning & Domestic Supplies	3,950	3,950	4,030	4,030	4,030
Premises Insurance	1,570	1,680	1,800	1,620	1,710
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	50	50	50	50	50
Clothing, Uniforms and Laundry	310	310	310	310	310
Printing, Stationery & General Office Expenses	200	200	200	200	200
Services	4,000	4,000	4,000	4,000	4,000
Communications & Computing	360	360	360	360	360
Grants & Subscriptions	0	450	450	450	450
Miscellaneous Expenses	1,250	1,250	1,250	1,250	1,250
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
S136 Contribution - Broome Parish Council	700	700	720	740	760
S136 Contribution - Churchill & Blakedown Parish Council	700	700	720	740	760
S136 Contribution - Rock Parish Council	700	700	720	740	760
S136 Contribution - Bewdley Town Council	2,800	2,800	2,800	2,800	2,800
S136 Contribution - Stourport Town Council	11,300	11,300	11,300	11,300	11,300
S136 Contribution - Rushock Parish Council	700	700	720	740	760
S136 Contribution - Wolverley & Cookley Parish Council	1,260	1,260	1,260	1,260	1,260
S136 Contribution - Kidderminster Foreign Parish Council	700	700	720	740	760
S136 Contribution - Upper Arley Parish Council	700	700	720	740	760
S136 Contribution - Chaddesley Corbett Parish Council	700	700	720	740	760
S136 Contribution - Stone Parish Council	700	700	720	740	760
S214(B) Contributions - St Georges Church, Kidderminster	700	700	720	740	760
S214(B) Contributions - St Johns Church, Kidderminster	700	700	720	740	760
<b>SUPPORT SERVICES</b>					
Resources	8,590	4,640	3,510	3,490	3,580
Legal & Corporate Services	8,940	10,770	5,700	3,980	4,100
Departmental Administrative Expenses	10,450	14,130	20,810	19,890	20,570
<b>CAPITAL CHARGES</b>					
Depreciation	8,010	8,010	8,010	8,010	8,010
<b>GROSS EXPENDITURE</b>	<b>208,530</b>	<b>209,620</b>	<b>216,650</b>	<b>216,430</b>	<b>218,420</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P015 CEMETERIES (CONTINUED)</b>					
<b>A030 CEMETERY (CONTINUED)</b>					
R040 Cemetery					
<u>INCOME</u>					
Customer & Client Receipts	(63,000)	(63,000)	(41,000)	(20,000)	(20,000)
GROSS INCOME	(63,000)	(63,000)	(41,000)	(20,000)	(20,000)
<b>NET EXPENDITURE/(INCOME)</b>	145,530	146,620	175,650	196,430	198,420
<b>Total P015 CEMETERIES</b>	<b>145,530</b>	<b>146,620</b>	<b>175,650</b>	<b>196,430</b>	<b>198,420</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P021 LEISURE DEVELOPMENT</b>					
<b>A036 LEISURE DEVELOPMENT</b>					
R175 Events					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	60,410	37,490	37,300	37,300	37,870
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	120	120	120	120	120
Services	10,350	10,350	10,350	10,350	10,350
Sponsorship and Competitions	7,680	7,680	7,680	7,680	7,680
Dance Festival	6,500	6,500	6,500	6,500	6,500
SUPPORT SERVICES					
Departmental Administrative Expenses	64,310	49,200	48,700	46,600	48,240
<b>GROSS EXPENDITURE</b>	<b>149,370</b>	<b>111,340</b>	<b>110,650</b>	<b>108,550</b>	<b>110,760</b>
<u>INCOME</u>					
Customer & Client Receipts	(6,160)	(6,670)	(4,200)	0	0
Dance Festival	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
<b>GROSS INCOME</b>	<b>(12,660)</b>	<b>(13,170)</b>	<b>(10,700)</b>	<b>(6,500)</b>	<b>(6,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>136,710</b>	<b>98,170</b>	<b>99,950</b>	<b>102,050</b>	<b>104,260</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P021 LEISURE DEVELOPMENT</b>					
<b>A110 STOURPORT COMMUNITY CENTRE</b>					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	18,090	16,000	3,730	3,730	3,780
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	4,000	4,000	0	0	0
Energy Costs	2,460	2,010	0	0	0
Rents	400	400	0	0	0
Non-Domestic Rates	2,420	(1,070)	0	0	0
Water Services	900	900	0	0	0
Fixtures & Fittings	160	160	0	0	0
Cleaning & Domestic Supplies	1,230	1,270	0	0	0
Premises Insurance	300	320	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	980	500	0	0	0
Communications & Computing	450	450	0	0	0
Grants & Subscriptions	0	0	7,500	5,000	2,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Stourport Community Centre Efficiencies	(6,000)	0	0	0	0
SUPPORT SERVICES					
Resources	470	470	0	0	0
Legal & Corporate Services	660	690	0	0	0
Worcestershire Hub	0	0	0	0	0
Departmental Administrative Expenses	6,630	5,140	1,150	680	760
CAPITAL CHARGES					
Depreciation	4,570	4,570	4,570	4,570	4,570
GROSS EXPENDITURE	37,720	35,810	16,950	13,980	11,610
<u>INCOME</u>					
Customer & Client Receipts	(7,760)	(7,660)	0	0	0
GROSS INCOME	(7,760)	(7,660)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	29,960	28,150	16,950	13,980	11,610
<b>Total P021 LEISURE DEVELOPMENT</b>	<b>166,670</b>	<b>126,320</b>	<b>116,900</b>	<b>116,030</b>	<b>115,870</b>



**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P025 PLAY DEVELOPMENT</b>					
<b>A040 PLAY DEVELOPMENT</b>					
R050 Playleadership					
R055 Summer Playschemes					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	65,560	62,920	47,450	47,450	47,930
Indirect Employee Expenses	100	60	60	70	70
<b>PREMISES RELATED EXPENDITURE</b>					
Rents	400	0	0	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	0	1,260	1,260	1,260	1,260
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	9,000	0	0	0	0
Services	500	0	0	0	0
Communications & Computing	260	110	110	110	110
Grants & Subscriptions	3,260	12,760	12,760	12,760	12,760
Miscellaneous Expenses	0	400	400	400	400
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	40,720	50,580	50,310	48,140	49,770
<b>GROSS EXPENDITURE</b>	<b>120,800</b>	<b>129,090</b>	<b>113,350</b>	<b>111,190</b>	<b>113,300</b>
<u>INCOME</u>					
Customer & Client Receipts	(7,110)	(7,000)	(7,150)	(7,150)	(7,150)
Income Service Options - Compounded Inflation	0	0	0	(150)	(300)
<b>GROSS INCOME</b>	<b>(7,110)</b>	<b>(7,000)</b>	<b>(7,150)</b>	<b>(7,300)</b>	<b>(7,450)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>113,690</b>	<b>122,090</b>	<b>106,200</b>	<b>103,890</b>	<b>105,850</b>
<b>Total P025 PLAY DEVELOPMENT</b>	<b>113,690</b>	<b>122,090</b>	<b>106,200</b>	<b>103,890</b>	<b>105,850</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM</b>					
<b>A050 MUSEUM STORE</b>					
R060 Museum Store					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	21,090	20,750	20,800	20,800	21,120
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,680	1,000	1,720	1,770	1,810
Energy Costs	1,220	1,220	1,260	1,290	1,330
Rents	27,240	27,240	27,240	27,240	27,240
Non-Domestic Rates	7,510	(63,140)	0	0	0
Fixtures & Fittings	2,050	1,500	1,500	1,500	1,500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,640	1,590	1,590	1,590	1,590
Services	2,080	1,980	2,070	2,170	2,290
Communications & Computing	410	610	610	610	610
GROSS EXPENDITURE	64,920	(7,250)	56,790	56,970	57,490
<b>NET EXPENDITURE/(INCOME)</b>	64,920	(7,250)	56,790	56,970	57,490

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P030 MUSEUM</b>					
<b>A055 BEWDLEY MUSEUM</b>					
R065 Bewdley Museum					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	122,400	114,620	107,590	107,590	108,760
Indirect Employee Expenses	0	370	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	20,580	23,760	29,830	30,570	31,340
Repairs, Alterations & Maintenance of Grounds	6,900	6,900	7,100	7,100	7,100
Energy Costs	12,720	12,720	13,100	13,490	13,900
Water Services	3,250	3,250	3,250	3,250	3,250
Fixtures & Fittings	1,040	1,040	1,040	1,040	1,040
Cleaning & Domestic Supplies	6,450	5,150	5,090	5,090	5,090
Premises Insurance	6,640	7,110	7,620	6,880	7,280
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	3,000	4,800	3,000	3,000	3,000
Printing, Stationery & General Office Expenses	4,030	5,470	4,030	4,030	4,030
Services	12,190	18,440	6,970	7,030	7,110
Communications & Computing	1,500	1,560	1,560	1,560	1,560
Grants & Subscriptions	14,000	14,310	12,000	12,000	12,000
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Heritage Lottery Fund - Project Contingency	2,110	0	0	0	0
Other Agencies	200	200	200	200	200
<b>SUPPORT SERVICES</b>					
Resources	18,880	4,180	860	840	880
Legal & Corporate Services	11,260	8,110	8,140	8,010	8,320
Convenor Recharges	200	250	240	240	250
Departmental Administrative Expenses	19,920	6,370	8,110	7,760	8,040
<b>CAPITAL CHARGES</b>					
Depreciation	20,590	22,490	22,490	22,490	22,490
<b>GROSS EXPENDITURE</b>	<b>287,860</b>	<b>261,100</b>	<b>242,220</b>	<b>242,170</b>	<b>245,640</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(7,000)	(16,010)	0	0	0
Customer & Client Receipts	(29,380)	(36,350)	(27,580)	(27,580)	(27,580)
<b>GROSS INCOME</b>	<b>(36,380)</b>	<b>(52,360)</b>	<b>(27,580)</b>	<b>(27,580)</b>	<b>(27,580)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>251,480</b>	<b>208,740</b>	<b>214,640</b>	<b>214,590</b>	<b>218,060</b>
<b>Total P030 MUSEUM</b>	<b>316,400</b>	<b>201,490</b>	<b>271,430</b>	<b>271,560</b>	<b>275,550</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P032 ARTS DEVELOPMENT</b>					
<b>A065 ARTS DEVELOPMENT</b>					
R075 Arts Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	41,130	40,730	38,290	38,290	38,880
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	11,680	0	0	0
Printing, Stationery & General Office Expenses	310	170	310	310	310
Services	460	370	370	370	370
Partnership Funding	3,110	3,250	3,110	3,110	3,110
Kidderminster Arts Festival	5,000	6,430	5,000	5,000	5,000
Arts Activities	10,070	9,070	9,070	9,070	9,070
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	100	100	100	100	100
SUPPORT SERVICES					
Legal & Corporate Services	0	810	840	840	870
Departmental Administrative Expenses	42,880	53,220	52,950	50,670	52,390
<b>GROSS EXPENDITURE</b>	<b>103,060</b>	<b>125,830</b>	<b>110,040</b>	<b>107,760</b>	<b>110,100</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(13,110)	0	0	0
Customer & Client Receipts	0	(1,500)	0	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(14,610)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>103,060</b>	<b>111,220</b>	<b>110,040</b>	<b>107,760</b>	<b>110,100</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P032 ARTS DEVELOPMENT</b>					
<b>A066 WORCESTERSHIRE DANCING</b>					
R076 Worcestershire Dancing					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	0	750	0	0	0
GROSS EXPENDITURE	0	750	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	0	(750)	0	0	0
GROSS INCOME	0	(750)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P032 ARTS DEVELOPMENT</b>	<b>103,060</b>	<b>111,220</b>	<b>110,040</b>	<b>107,760</b>	<b>110,100</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A070 WYRE FOREST GLADES LEISURE CENTRE</b>					
R080 Wyre Forest Glades Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	5,370	5,310	5,310	5,310	5,400
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	31,270	31,270	32,050	32,850	33,670
Repairs, Alterations & Maintenance of Grounds	4,920	4,920	4,950	5,040	5,040
Premises Insurance	13,630	13,480	14,160	14,490	15,220
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	454,480	464,910	478,690	486,900	494,730
Plant Replacement Programme	60,000	50,000	55,000	55,000	60,000
SUPPORT SERVICES					
Departmental Administrative Expenses	5,900	7,320	7,280	6,970	7,220
CAPITAL CHARGES					
Depreciation	253,560	253,560	253,560	253,560	253,560
GROSS EXPENDITURE	829,130	830,770	851,000	860,120	874,840
<b>NET EXPENDITURE/(INCOME)</b>	829,130	830,770	851,000	860,120	874,840

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A075 STOURPORT SPORTS CENTRE</b>					
R085 Stourport Sports Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	4,290	4,250	4,250	4,250	4,320
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	8,770	8,770	8,990	9,210	9,440
Repairs, Alterations & Maintenance of Grounds	5,780	5,780	5,820	5,920	5,920
Premises Insurance	4,290	4,240	4,460	4,550	4,790
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	194,390	199,960	205,220	210,770	214,050
Plant Replacement Programme	30,000	40,000	25,000	25,000	30,000
SUPPORT SERVICES					
Departmental Administrative Expenses	4,720	5,860	5,830	5,580	5,780
CAPITAL CHARGES					
Depreciation	64,200	64,200	64,200	64,200	64,200
GROSS EXPENDITURE	316,440	333,060	323,770	329,480	338,500
<b>NET EXPENDITURE/(INCOME)</b>	316,440	333,060	323,770	329,480	338,500

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A076 BEWDLEY LEISURE CENTRE</b>					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,070	1,060	1,060	1,060	1,080
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	5,260	5,260	5,390	5,530	5,660
Repairs, Alterations & Maintenance of Grounds	23,700	23,700	24,000	24,000	24,000
Premises Insurance	780	770	810	830	870
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	7,910	8,140	8,380	8,540	8,680
Plant Replacement Programme	5,000	5,000	5,000	5,000	5,000
SUPPORT SERVICES					
Departmental Administrative Expenses	1,180	1,460	1,450	1,390	1,440
CAPITAL CHARGES					
Depreciation	11,500	11,500	11,500	11,500	11,500
GROSS EXPENDITURE	56,400	56,890	57,590	57,850	58,230
<b>NET EXPENDITURE/(INCOME)</b>	56,400	56,890	57,590	57,850	58,230



**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A080 STOURPORT SPORTS CLUB</b>					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	11,220	11,220	11,500	11,790	12,080
GROSS EXPENDITURE	11,220	11,220	11,500	11,790	12,080
<b>NET EXPENDITURE/(INCOME)</b>	11,220	11,220	11,500	11,790	12,080

## COMMUNITY AND PARTNERSHIP SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P034 SPORTS AND PHYSICAL RECREATION</b>					
<b>A085 SPORTS PITCHES AND FACILITIES</b>					
R095 Sports Pitches and Facilities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	45,260	21,250	15,870	16,030	16,440
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	30,430	30,430	31,190	31,970	32,770
Repairs, Alterations & Maintenance of Grounds	108,130	108,130	108,790	110,670	110,670
Energy Costs	4,410	3,300	3,400	3,500	3,610
Non-Domestic Rates	17,140	14,580	15,020	15,470	15,930
Water Services	2,400	2,740	2,740	2,740	2,740
Fixtures & Fittings	640	640	640	640	640
Cleaning & Domestic Supplies	640	640	2,640	2,640	2,640
Premises Insurance	960	1,030	1,080	960	1,010
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,400	2,400	2,400	2,400	2,400
Clothing, Uniforms and Laundry	300	300	300	300	300
Communications & Computing	0	40	40	40	40
SUPPORT SERVICES					
Resources	21,360	6,140	3,510	3,490	3,580
Legal & Corporate Services	5,220	7,240	7,230	7,120	7,380
Departmental Administrative Expenses	49,750	23,460	26,070	25,150	26,230
CAPITAL CHARGES					
Depreciation	39,270	39,270	39,270	37,060	37,060
GROSS EXPENDITURE	328,310	261,590	260,190	260,180	263,440
<u>INCOME</u>					
Customer & Client Receipts	(33,470)	(27,500)	(28,190)	(28,190)	(28,190)
Income Service Options - Compounded Inflation	0	0	0	(690)	(1,380)
GROSS INCOME	(33,470)	(27,500)	(28,190)	(28,880)	(29,570)
<b>NET EXPENDITURE/(INCOME)</b>	294,840	234,090	232,000	231,300	233,870
<b>Total P034 SPORTS AND PHYSICAL RECREATION</b>	<b>1,508,030</b>	<b>1,466,030</b>	<b>1,475,860</b>	<b>1,490,540</b>	<b>1,517,520</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A094 JOINT DELIVERY PLAN - EXTENDED SERVICES</b>					
R123 'Xpression'					
R125 Sports Development					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	43,520	41,290	41,430	41,740	42,600
<b>PREMISES RELATED EXPENDITURE</b>					
Rents	2,800	5,090	3,500	1,900	1,900
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,270	870	470	470	470
Printing, Stationery & General Office Expenses	1,270	7,010	940	540	540
Services	0	530	330	330	330
Communications & Computing	0	5,310	100	100	100
Grants & Subscriptions	10,970	5,380	6,820	6,820	6,820
Miscellaneous Expenses	0	500	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contribution to Worcs Sports Partnership	3,690	3,690	3,690	3,690	3,690
<b>SUPPORT SERVICES</b>					
Departmental Administrative Expenses	39,060	46,890	47,380	45,970	48,090
<b>GROSS EXPENDITURE</b>	<b>102,580</b>	<b>116,560</b>	<b>104,660</b>	<b>101,560</b>	<b>104,540</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(9,150)	(17,530)	(5,000)	(3,000)	(3,000)
<b>GROSS INCOME</b>	<b>(9,150)</b>	<b>(17,530)</b>	<b>(5,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>93,430</b>	<b>99,030</b>	<b>99,660</b>	<b>98,560</b>	<b>101,540</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A095 JOINT DELIVERY PLAN - EXTENDED SERVICES</b>					
R110 Joint Delivery Plan					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,020	930	0	0	0
PREMISES RELATED EXPENDITURE					
Rents	20,650	18,330	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	19,630	29,270	0	0	0
GROSS EXPENDITURE	41,300	48,530	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(41,300)	(48,530)	0	0	0
GROSS INCOME	(41,300)	(48,530)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A096 PHYSICAL ACTIVITY</b>					
R130 Physical Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	15,870	12,990	0	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	500	530	0	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	11,400	33,790	0	0	0
Activity Referral Scheme Expenditure	9,200	12,000	0	0	0
Free Swimming Initiative Expenditure	34,920	4,900	0	0	0
<b>GROSS EXPENDITURE</b>	<b>71,890</b>	<b>64,210</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>INCOME</u>					
Grant Income	(27,770)	(47,280)	0	0	0
Activity Referral Scheme Grant Income	(9,200)	(12,000)	0	0	0
Free Swimming Initiative Grant Income	(34,920)	(4,900)	0	0	0
Customer & Client Receipts	0	(30)	0	0	0
<b>GROSS INCOME</b>	<b>(71,890)</b>	<b>(64,210)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## COMMUNITY AND PARTNERSHIP SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A100 EXTERNAL FUNDING</b>					
R135 Community Sports Coach Scheme					
R139 Part Time Multi Skills Coaches					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	21,260	21,040	1,800	0	0
Indirect Employee Expenses	170	170	180	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	1,200	1,500	200	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,240	1,400	1,000	0	0
Clothing, Uniforms and Laundry	100	100	50	0	0
Printing, Stationery & General Office Expenses	3,130	1,580	1,410	0	0
Services	500	500	100	0	0
Communications & Computing	300	300	60	0	0
<b>GROSS EXPENDITURE</b>	<b>27,900</b>	<b>26,590</b>	<b>4,800</b>	<b>0</b>	<b>0</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(27,900)	(26,370)	(4,800)	0	0
Customer & Client Receipts	0	(220)	0	0	0
<b>GROSS INCOME</b>	<b>(27,900)</b>	<b>(26,590)</b>	<b>(4,800)</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A101 MOBILE SKATEPARK</b>					
R138 Mobile Skatepark					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	30	0	0	0
PREMISES RELATED EXPENDITURE					
Premises Insurance	0	20	0	0	0
GROSS EXPENDITURE	0	50	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(50)	0	0	0
GROSS INCOME	0	(50)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A102 BEST FOOT FORWARD</b>					
R126 Best Foot Forward					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	27,840	27,550	5,170	0	0
Indirect Employee Expenses	170	340	350	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	1,340	1,340	260	0	0
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	400	400	0	0	0
Printing, Stationery & General Office Expenses	2,710	4,000	990	0	0
Services	500	1,000	100	0	0
Communications & Computing	400	500	120	0	0
Miscellaneous Expenses	6,140	15,310	310	0	0
GROSS EXPENDITURE	39,500	50,440	7,300	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(39,500)	(50,440)	(7,300)	0	0
GROSS INCOME	(39,500)	(50,440)	(7,300)	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0



## COMMUNITY AND PARTNERSHIP SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A103 COMMUNITY DEVELOPMENT</b>					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	8,240	8,160	8,160	8,160	8,280
SUPPLIES & SERVICES					
Grants & Subscriptions	400	400	400	400	400
SUPPORT SERVICES					
Departmental Administrative Expenses	9,060	11,250	11,190	10,710	11,070
GROSS EXPENDITURE	17,700	19,810	19,750	19,270	19,750
<b>NET EXPENDITURE/(INCOME)</b>	17,700	19,810	19,750	19,270	19,750

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A104 BIG LOTTERY FUNDING</b>					
R128 Play Rangers Big Lottery Funding					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	34,380	43,100	0	0	0
GROSS EXPENDITURE	34,380	43,100	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(34,380)	(43,100)	0	0	0
GROSS INCOME	(34,380)	(43,100)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P037 SPORTS DEVELOPMENT</b>					
<b>A106 THE DANCE PROJECT</b>					
R129 The Dance Project					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	16,810	17,320	16,850	4,010	0
Indirect Employee Expenses	0	170	180	180	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	1,200	1,200	1,200	200	0
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	150	150	150	50	0
Printing, Stationery & General Office Expenses	2,490	3,200	2,550	4,510	0
Services	500	500	500	300	0
Communications & Computing Expenses	350	350	350	50	0
	0	50	50	20	0
GROSS EXPENDITURE	21,500	22,940	21,830	9,320	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(21,500)	(22,700)	(21,830)	(9,320)	0
Customer & Client Receipts	0	(240)	0	0	0
GROSS INCOME	(21,500)	(22,940)	(21,830)	(9,320)	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P037 SPORTS DEVELOPMENT</b>	<b>111,130</b>	<b>118,840</b>	<b>119,410</b>	<b>117,830</b>	<b>121,290</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
<b>A118 COUNTRYSIDE AND CONSERVATION SERVICE</b>					
R161 Habberley Valley					
R163 Nature Reserves					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	138,670	137,610	127,010	127,010	128,980
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	50,350	84,910	50,650	50,650	50,650
Energy Costs	230	230	240	240	250
Water Services	60	110	110	110	110
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	9,150	8,140	2,160	2,160	2,160
Transport Insurance	2,640	2,260	2,380	2,500	2,620
Car Allowances	200	200	200	200	200
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	2,600	80,300	16,600	16,600	2,600
Clothing, Uniforms and Laundry	720	720	720	720	720
Printing, Stationery & General Office Expenses	3,200	3,330	3,200	3,200	3,200
Services	11,840	27,600	1,860	1,890	1,920
Communications & Computing	1,150	1,250	1,250	1,250	1,250
Grants & Subscriptions	2,500	47,300	2,500	2,500	2,500
Young Rangers Expenditure	500	500	500	500	500
<b>SUPPORT SERVICES</b>					
Planning & Regulatory Services	9,540	9,970	10,550	10,340	10,640
Departmental Administrative Expenses	157,430	174,840	175,210	167,640	173,440
<b>CAPITAL CHARGES</b>					
Depreciation	7,000	4,590	4,590	7,990	7,990
<b>GROSS EXPENDITURE</b>	<b>397,780</b>	<b>583,860</b>	<b>399,730</b>	<b>395,500</b>	<b>389,730</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	0	(193,340)	(14,000)	(14,000)	0
Customer & Client Receipts	(1,200)	(1,200)	(1,170)	(1,170)	(1,170)
Income Service Options - Compounded Inflation	0	0	0	(30)	(60)
<b>GROSS INCOME</b>	<b>(1,200)</b>	<b>(194,540)</b>	<b>(15,170)</b>	<b>(15,200)</b>	<b>(1,230)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>396,580</b>	<b>389,320</b>	<b>384,560</b>	<b>380,300</b>	<b>388,500</b>
<b>Total P039 COUNTRYSIDE AND CONSERVATION SERVICE</b>	<b>396,580</b>	<b>389,320</b>	<b>384,560</b>	<b>380,300</b>	<b>388,500</b>

## COMMUNITY AND PARTNERSHIP SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P040 ALLOTMENTS</b>					
<b>A120 ALLOTMENTS</b>					
R155 Allotments					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	350	350	360	370	380
Repairs, Alterations & Maintenance of Grounds	5,500	8,860	8,870	8,910	8,860
Water Services	2,200	2,200	2,200	2,200	2,200
SUPPLIES & SERVICES					
Grants & Subscriptions	600	640	640	640	640
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
S136 Contributions	300	300	300	300	300
SUPPORT SERVICES					
Resources	5,170	5,530	5,330	5,320	5,390
Legal & Corporate Services	4,900	4,350	2,630	2,590	2,680
<b>GROSS EXPENDITURE</b>	<b>19,020</b>	<b>22,230</b>	<b>20,330</b>	<b>20,330</b>	<b>20,450</b>
<u>INCOME</u>					
Customer & Client Receipts	(9,310)	(9,310)	(13,470)	(17,880)	(17,880)
<b>GROSS INCOME</b>	<b>(9,310)</b>	<b>(9,310)</b>	<b>(13,470)</b>	<b>(17,880)</b>	<b>(17,880)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>9,710</b>	<b>12,920</b>	<b>6,860</b>	<b>2,450</b>	<b>2,570</b>
<b>Total P040 ALLOTMENTS</b>	<b>9,710</b>	<b>12,920</b>	<b>6,860</b>	<b>2,450</b>	<b>2,570</b>
<b>NOTE:</b> Cabinet on 15th February 2011 (minute ref: CAB.112) approved delegated authority be given to the Director of Community and Partnership Services and the Director of Legal and Corporate Services to enter into Self Management Agreements. These changes will be reflected in the Revised budget.					

## COMMUNITY AND PARTNERSHIP SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P045 PARKS AND GREEN SPACES</b>					
<b>A125 PARKS AND GREEN SPACES</b>					
R160 Parks and Green Spaces					
R162 Parks & Green Spaces - Maintenance					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	64,660	87,860	81,720	82,230	84,030
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	30,080	30,080	30,830	31,600	32,390
Repairs, Alterations & Maintenance of Grounds	386,080	407,250	347,290	353,320	380,650
Repairs, Alterations & Maintenance of Grounds - Hanging Baskets	8,850	8,850	7,410	7,410	7,410
Energy Costs	3,500	3,500	3,610	3,710	3,820
Non-Domestic Rates	560	(730)	450	470	480
Water Services	14,100	9,100	9,100	9,100	9,100
Cleaning & Domestic Supplies	29,400	29,400	29,640	29,640	29,640
Premises Insurance	960	1,020	1,090	980	1,040
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	200	3,890	3,950	4,010	4,080
Transport Insurance	0	1,130	1,190	1,250	1,310
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	28,850	49,760	28,750	28,750	28,750
Printing, Stationery & General Office Expenses	560	560	560	560	560
Services	150	21,090	13,150	3,150	3,160
Communications & Computing Expenses	600	1,500	1,500	1,500	1,500
	360	0	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	300	300	300	300	300
<b>SUPPORT SERVICES</b>					
Resources	38,110	22,620	22,300	21,960	22,420
Legal & Corporate Services	11,030	9,830	9,870	9,720	10,100
Planning & Regulatory Services	9,540	9,970	10,550	10,340	10,640
Worcestershire Hub	2,860	2,740	3,060	3,060	3,140
Departmental Administrative Expenses	71,090	121,150	125,000	120,290	125,150
<b>CAPITAL CHARGES</b>					
Depreciation	131,310	150,200	137,110	121,000	104,930
<b>GROSS EXPENDITURE</b>	<b>833,150</b>	<b>971,070</b>	<b>868,430</b>	<b>844,350</b>	<b>864,600</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(320)	(30,310)	(1,350)	(1,350)	(1,350)
Customer & Client Receipts	(26,150)	(25,600)	(26,350)	(24,990)	(24,990)
Income Service Options - Compounded Inflation	0	0	0	(2,080)	(4,160)
<b>GROSS INCOME</b>	<b>(26,470)</b>	<b>(55,910)</b>	<b>(27,700)</b>	<b>(28,420)</b>	<b>(30,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>806,680</b>	<b>915,160</b>	<b>840,730</b>	<b>815,930</b>	<b>834,100</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P045 PARKS AND GREEN SPACES</b>					
<b>A160 HIGHWAYS MAINTENANCE OF VERGES</b>					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	115,290	115,290	118,480	120,000	120,000
GROSS EXPENDITURE	115,290	115,290	118,480	120,000	120,000
<u>INCOME</u>					
Income - External Works	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
GROSS INCOME	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
<b>NET EXPENDITURE/(INCOME)</b>	82,290	82,290	85,480	87,000	87,000
<b>Total P045 PARKS AND GREEN SPACES</b>	<b>888,970</b>	<b>997,450</b>	<b>926,210</b>	<b>902,930</b>	<b>921,100</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A220 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
R236 Grounds Maintenance Holding Account					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	619,400	581,810	566,400	573,720	579,190
Vacancy Savings	(7,290)	(3,640)	(7,280)	(7,280)	(7,390)
Indirect Employee Expenses	0	3,230	3,360	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Grounds	21,950	40,000	42,000	42,000	42,000
Energy Costs	3,090	3,000	3,090	3,180	3,280
Rents	100	100	100	100	100
Apportionment of Expenses of Operational Buildings	3,530	5,370	5,470	5,540	5,670
Cleaning & Domestic Supplies	120	120	120	120	120
Premises Insurance	350	310	330	340	360
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	101,740	98,010	94,370	95,160	96,110
Direct Transport Costs - Plant	22,000	12,400	12,400	12,400	12,400
Transport Insurance	18,480	24,860	26,180	27,500	28,820
Car Allowances	600	600	600	600	600
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	122,000	74,210	53,700	63,410	62,220
Clothing, Uniforms and Laundry	5,400	5,400	5,400	5,400	5,400
Services	14,450	15,290	14,680	14,920	15,160
Communications & Computing	1,780	2,340	2,340	2,340	2,340
Miscellaneous Expenses	0	30	30	30	30
<b>SUPPORT SERVICES</b>					
Resources	7,020	7,090	6,830	6,820	6,920
Legal & Corporate Services	0	810	840	840	870
Convenor Recharges	800	1,650	1,770	1,810	1,830
Departmental Administrative Expenses	22,870	20,070	19,960	19,100	19,750
<b>CAPITAL CHARGES</b>					
Depreciation - Vehicles	62,990	87,480	66,420	52,680	69,090
<b>GROSS EXPENDITURE</b>	<b>1,021,380</b>	<b>980,540</b>	<b>919,110</b>	<b>920,730</b>	<b>944,870</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Schools	(28,800)	(19,340)	(19,810)	(19,810)	(19,810)
Other External Works	(75,320)	(39,780)	(42,590)	(44,200)	(40,720)
Nursery	(3,800)	(1,300)	(1,330)	(1,330)	(1,330)
Recharges	(907,460)	(913,960)	(857,370)	(865,500)	(893,280)
<b>GROSS INCOME</b>	<b>(1,021,380)</b>	<b>(980,380)</b>	<b>(927,100)</b>	<b>(936,840)</b>	<b>(961,140)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>160</b>	<b>(7,990)</b>	<b>(16,110)</b>	<b>(16,270)</b>
<b>Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>	<b>0</b>	<b>160</b>	<b>(7,990)</b>	<b>(16,110)</b>	<b>(16,270)</b>



**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P090 COMMUNITY AND PARTNERSHIP SERVICES ADMINISTRATION A257 COMMUNITY AND PARTNERSHIP SERVICES ADMINISTRATION R900 Community and Partnership Services Administration</b>					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,090,950	1,063,580	1,006,550	960,540	953,530
Vacancy Savings	(16,290)	(6,840)	(13,690)	(13,690)	(13,900)
Indirect Employee Expenses	63,380	52,550	55,450	57,370	59,790
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	197,110	158,210	161,430	139,930	158,940
Premises Insurance	0	90	90	100	100
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,260	(150)	0	0	0
Public Transport	390	390	390	390	390
Car Allowances	19,130	16,130	10,130	10,130	10,130
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	7,200	7,000	7,000	7,000	7,000
Catering	510	510	510	510	510
Clothing, Uniforms and Laundry	180	180	180	180	180
Printing, Stationery & General Office Expenses	68,330	71,040	72,200	65,920	66,410
Services	16,970	21,750	16,750	16,760	16,760
Communications & Computing	164,940	165,310	175,490	161,600	163,790
Expenses	2,780	2,780	2,780	2,780	2,780
Grants & Subscriptions	3,130	2,150	2,650	2,650	2,650
SUPPORT SERVICES					
Resources	189,000	188,760	184,590	181,730	186,550
Legal & Corporate Services	26,510	19,270	19,660	19,420	20,140
Convenor Recharges	1,110	1,700	1,830	1,800	1,830
Human Resources	21,700	24,890	25,990	22,900	23,600
Worcestershire Hub	2,350	2,250	2,500	2,470	2,510
CAPITAL CHARGES					
Depreciation	1,930	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>1,862,570</b>	<b>1,791,550</b>	<b>1,732,480</b>	<b>1,640,490</b>	<b>1,663,690</b>
<u>INCOME</u>					
Recharges to Other Services	(1,906,950)	(1,786,550)	(1,749,690)	(1,696,510)	(1,743,280)
Use of Earmarked Reserve	0	(5,000)	0	0	0
<b>GROSS INCOME</b>	<b>(1,906,950)</b>	<b>(1,791,550)</b>	<b>(1,749,690)</b>	<b>(1,696,510)</b>	<b>(1,743,280)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(44,380)</b>	<b>0</b>	<b>(17,210)</b>	<b>(56,020)</b>	<b>(79,590)</b>
<b>Total P090 COMMUNITY AND PARTNERSHIP SERVICES ADMINISTRATION</b>	<b>(44,380)</b>	<b>0</b>	<b>(17,210)</b>	<b>(56,020)</b>	<b>(79,590)</b>
<b>NOTE:</b> The budget remapping within Community and Partnership Services as a consequence of the Support Administration Review will be reflected in the Revised budget.					

## COMMUNITY AND PARTNERSHIP SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P131 WORCESTERSHIRE HUB</b>					
<b>A260 WORCESTERSHIRE HUB</b>					
R295 Worcestershire Hub					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	524,630	523,260	529,030	533,510	543,300
Vacancy Savings	(6,130)	(3,290)	(6,570)	(6,570)	(6,670)
Indirect Employee Expenses	10,490	8,930	9,420	9,760	10,240
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	102,680	99,300	103,210	87,390	88,350
TRANSPORT RELATED EXPENDITURE					
Car Allowances	900	560	560	560	560
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	150	150	150	150	150
Catering	0	10	10	10	10
Clothing, Uniforms and Laundry	5,000	300	5,000	5,000	5,000
Printing, Stationery & General Office Expenses	11,800	8,950	9,300	9,300	9,300
Services	17,150	15,850	15,890	15,930	15,980
Communications & Computing	97,570	99,480	113,600	112,820	114,570
SUPPORT SERVICES					
Resources	26,260	28,170	29,150	28,290	29,350
Legal & Corporate Services	3,890	2,750	2,770	2,720	2,840
Convenor Recharges	610	1,140	1,230	1,250	1,270
Human Resources	0	1,610	1,730	1,530	1,570
Chief Executive	720	0	0	0	0
GROSS EXPENDITURE	795,720	787,170	814,480	801,650	815,820
<u>INCOME</u>					
County Council Contribution	(166,000)	(166,000)	(166,000)	(166,000)	(166,000)
Other Income	(5,000)	(6,500)	(6,500)	(6,500)	(6,500)
Recharges to Other Services	(624,720)	(605,670)	(632,980)	(635,150)	(649,320)
GROSS INCOME	(795,720)	(778,170)	(805,480)	(807,650)	(821,820)
<b>NET EXPENDITURE/(INCOME)</b>	0	9,000	9,000	(6,000)	(6,000)
<b>Total P131 WORCESTERSHIRE HUB</b>	<b>0</b>	<b>9,000</b>	<b>9,000</b>	<b>(6,000)</b>	<b>(6,000)</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A495 COMMUNITY SAFETY</b>					
R715 Community Safety					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	44,460	35,850	35,850	35,850	36,400
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	850	850	850	850	850
Services	290	250	260	280	290
Closed Circuit Television	70,700	70,700	71,410	72,120	72,840
Community Safety	2,930	2,930	2,930	2,930	2,930
Communications & Computing	60	60	60	60	60
SUPPORT SERVICES					
Departmental Administrative Expenses	48,880	49,430	49,180	47,060	48,680
CAPITAL CHARGES					
Depreciation	57,800	9,920	0	0	0
<b>GROSS EXPENDITURE</b>	<b>225,970</b>	<b>169,990</b>	<b>160,540</b>	<b>159,150</b>	<b>162,050</b>
<u>INCOME</u>					
Use of Earmarked Reserve	(5,000)	(5,000)	0	0	0
<b>GROSS INCOME</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>220,970</b>	<b>164,990</b>	<b>160,540</b>	<b>159,150</b>	<b>162,050</b>

## COMMUNITY AND PARTNERSHIP SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P215 CRIME AND DISORDER ACT 1998</b>					
<b>A496 EXTERNAL FUNDING</b>					
R716 Community Safety Partnership					
R717 Building Safer Communities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	26,860	0	0	0
Indirect Employee Expenses	0	940	0	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	90	0	0	0
Car Allowances	0	250	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	35,700	0	0	0
Services	0	0	0	0	0
Communications & Computing	0	50	0	0	0
Expenses	0	50	0	0	0
Grants & Subscriptions	0	131,330	0	0	0
GROSS EXPENDITURE	0	195,270	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(195,270)	0	0	0
GROSS INCOME	0	(195,270)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P215 CRIME AND DISORDER ACT 1998</b>	<b>220,970</b>	<b>164,990</b>	<b>160,540</b>	<b>159,150</b>	<b>162,050</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P220 COMMUNITY STRATEGY</b>					
<b>A500 COMMUNITY STRATEGY</b>					
R720 Community Strategy					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	450	450	450	450	450
Community Leadership Fund	0	5,680	0	0	0
GROSS EXPENDITURE	450	6,130	450	450	450
<u>INCOME</u>					
Customer & Client Receipts	0	0	0	0	0
Use of Earmarked Reserve	0	(5,680)	0	0	0
GROSS INCOME	0	(5,680)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	450	450	450	450	450

## COMMUNITY AND PARTNERSHIP SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P220 COMMUNITY STRATEGY</b>					
<b>A501 EXTERNAL FUNDING</b>					
R721 Wyre Forest Matters					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	20,130	24,020	24,380	24,740
Indirect Employee Expenses	0	190	180	180	190
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	50	50	50	50
Car Allowances	0	200	200	200	200
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	5,860	3,950	3,590	720
Expenses	0	100	100	100	100
Grants & Subscriptions	7,370	9,010	0	0	0
<b>GROSS EXPENDITURE</b>	<b>7,370</b>	<b>35,540</b>	<b>28,500</b>	<b>28,500</b>	<b>26,000</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(7,370)	(35,540)	(28,500)	(28,500)	(26,000)
<b>GROSS INCOME</b>	<b>(7,370)</b>	<b>(35,540)</b>	<b>(28,500)</b>	<b>(28,500)</b>	<b>(26,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P220 COMMUNITY STRATEGY</b>					
<b>A502 AREA BASED GRANTS</b>					
R722 Stronger, Safer Communities					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Grants & Subscriptions	234,000	234,000	0	0	0
GROSS EXPENDITURE	234,000	234,000	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	234,000	234,000	0	0	0
<b>Total P220 COMMUNITY STRATEGY</b>	<b>234,450</b>	<b>234,450</b>	<b>450</b>	<b>450</b>	<b>450</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P225 CORPORATE COSTS</b>					
<b>A375 CORPORATE PRINT/DESIGN UNIT</b>					
R530 Print Unit					
R535 Corporate Design Unit					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	44,760	44,370	44,800	45,240	45,950
Indirect Employee Expenses	860	560	570	610	640
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	15,540	32,000	33,240	22,610	26,970
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	300	300	300	300	300
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	15,970	22,300	16,060	16,060	16,060
Printing, Stationery & General Office Expenses	12,110	12,110	12,110	12,110	12,110
Services	280	120	120	140	140
Communications & Computing	8,280	8,100	9,000	8,770	8,910
<b>SUPPORT SERVICES</b>					
Convenor Recharges	70	100	110	110	110
<b>GROSS EXPENDITURE</b>	<b>98,170</b>	<b>119,960</b>	<b>116,310</b>	<b>105,950</b>	<b>111,190</b>
<u>INCOME</u>					
Customer & Client Receipts	(100)	0	0	0	0
Recharges	(100,230)	(113,500)	(115,990)	(105,900)	(110,940)
Use of Earmarked Reserve	0	(6,240)	0	0	0
<b>GROSS INCOME</b>	<b>(100,330)</b>	<b>(119,740)</b>	<b>(115,990)</b>	<b>(105,900)</b>	<b>(110,940)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(2,160)</b>	<b>220</b>	<b>320</b>	<b>50</b>	<b>250</b>



**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P225 CORPORATE COSTS</b>					
<b>A380 CORPORATE COMMUNICATIONS</b>					
R735 Corporate Communications					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Publicity and Promotion / Consultation	29,570	9,570	9,570	9,570	9,570
GROSS EXPENDITURE	29,570	9,570	9,570	9,570	9,570
<b>NET EXPENDITURE/(INCOME)</b>	29,570	9,570	9,570	9,570	9,570

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P225 CORPORATE COSTS</b>					
<b>A382 CORPORATE COSTS</b>					
R732 Assistance to Other Bodies					
R740 Corporate Costs					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Responsibilities of Civil Contingencies	21,740	21,740	21,740	11,740	11,740
Subscriptions	1,000	1,000	1,000	1,000	1,000
Grants to Voluntary Bodies	67,000	67,000	67,540	55,800	55,070
GROSS EXPENDITURE	89,740	89,740	90,280	68,540	67,810
<b>NET EXPENDITURE/(INCOME)</b>	89,740	89,740	90,280	68,540	67,810
<b>Total P225 CORPORATE COSTS</b>	<b>117,150</b>	<b>99,530</b>	<b>100,170</b>	<b>78,160</b>	<b>77,630</b>

**COMMUNITY AND PARTNERSHIP SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P235 EQUALITY AND DIVERSITY</b>					
<b>A525 EQUALITY AND DIVERSITY</b>					
R750 Equality and Diversity					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	25,320	15,570	8,020	2,240	2,280
SUPPLIES & SERVICES					
Catering	500	500	500	500	500
Printing, Stationery & General Office Expenses	800	12,100	800	800	800
Services	2,000	2,000	2,000	2,000	2,000
Miscellaneous Expenses	5,000	5,000	5,000	5,000	5,000
SUPPORT SERVICES					
Departmental Administrative Expenses	31,360	21,470	11,000	2,940	3,050
GROSS EXPENDITURE	64,980	56,640	27,320	13,480	13,630
<u>INCOME</u>					
Use of Earmarked Reserve	0	(11,300)	0	0	0
GROSS INCOME	0	(11,300)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	64,980	45,340	27,320	13,480	13,630
<b>Total P235 EQUALITY AND DIVERSITY</b>	<b>64,980</b>	<b>45,340</b>	<b>27,320</b>	<b>13,480</b>	<b>13,630</b>



## LEGAL AND CORPORATE SERVICES - SUMMARY

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
A170 TOWN HALL, KIDDERMINSTER	229,980	241,680	243,420	243,190	247,550
A175 VICAR STREET, KIDDERMINSTER	0	0	0	0	0
A185 NEW STREET, STOURPORT	20	0	0	0	0
A190 CIVIC CENTRE, STOURPORT	164,840	140,660	150,560	41,900	0
A195 LOAD STREET, BEWDLEY	70	0	50	50	50
A200 TOWN HALL, BEWDLEY	26,490	26,940	27,260	27,100	27,670
A205 COVENTRY STREET, KIDDERMINSTER	(1,460)	180	(490)	(340)	0
A210 GREEN STREET DEPOT, KIDDERMINSTER	740	210	(6,170)	(6,870)	(6,520)
A215 DUKE HOUSE, KIDDERMINSTER	(4,450)	250	(640)	(450)	0
A216 SINGLE SITE	0	0	0	(1,930)	(30)
A217 NON DISTRIBUTABLE COSTS	10,610	13,540	48,830	259,370	314,390
	426,840	423,460	462,820	562,020	583,110
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
A245 OTHER INDUSTRIAL ESTATES	(144,060)	(128,350)	(126,900)	(125,880)	(124,550)
A250 HOOBROOK ENTERPRISE CENTRE	(46,850)	(27,040)	(46,300)	(49,840)	(52,420)
A255 OTHER PROPERTY	(92,360)	(113,150)	(154,360)	(52,000)	(45,330)
	(283,270)	(268,540)	(327,560)	(227,720)	(222,300)
<b>P115 MEMBER ACTIVITIES</b>					
A305 CHAIRMAN'S AND VICE-CHAIRMAN'S	14,310	13,950	13,550	13,550	13,550
A310 OTHER MEMBERS' ALLOWANCES	335,390	335,200	337,630	337,630	340,940
A315 MEMBER SERVICES	149,630	145,220	144,320	142,770	148,360
	499,330	494,370	495,500	493,950	502,850
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
A345 ELECTIONS AND ELECTORAL REGISTRATION	296,630	316,960	301,150	299,250	225,060
	296,630	316,960	301,150	299,250	225,060
<b>P137 COMMITTEE ADMINISTRATION</b>					
A350 COMMITTEE ADMINISTRATION	449,820	484,120	469,860	454,790	481,710
	449,820	484,120	469,860	454,790	481,710
<b>P138 LAND CHARGES</b>					
A355 LAND CHARGES	4,250	2,850	(3,710)	(21,850)	(26,600)
	4,250	2,850	(3,710)	(21,850)	(26,600)
<b>P140 LEGAL AND CORPORATE SERVICES ADMINISTRATION</b>					
A360 LEGAL AND CORPORATE SERVICES ADMINISTRATION	(41,540)	12,410	(10,370)	(13,320)	(13,420)
	(41,540)	12,410	(10,370)	(13,320)	(13,420)
<b>P142 CORPORATE COSTS</b>					
A370 LICENCE FEES	930	930	930	930	930
	930	930	930	930	930
<b>Total S4 LEGAL AND CORPORATE SERVICES</b>	<b>1,352,990</b>	<b>1,466,560</b>	<b>1,388,620</b>	<b>1,548,050</b>	<b>1,531,340</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A170 TOWN HALL, KIDDERMINSTER</b>					
R215 Town Hall, Kidderminster					
R216 Management of Kidderminster Town Hall					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	109,650	100,870	102,140	102,540	104,070
Vacancy Savings	(2,420)	0	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	66,930	60,640	69,100	70,710	72,370
Repairs, Alterations & Maintenance of Grounds	520	1,400	1,400	1,400	1,420
Energy Costs	37,440	40,720	41,940	43,200	44,490
Rents	7,650	7,820	7,820	7,820	7,820
Non-Domestic Rates	24,440	23,490	24,190	24,920	25,670
Water Services	8,700	9,000	9,000	9,000	9,000
Fixtures & Fittings	1,700	2,000	2,000	2,000	2,000
Cleaning & Domestic Supplies	5,280	5,180	4,160	4,160	4,160
Premises Insurance	11,450	12,430	13,350	12,230	13,000
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	80	160	160	160	160
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,550	4,800	1,600	1,600	1,600
Equipment, Furniture & Materials - External	4,000	4,200	4,200	4,200	4,200
Catering	3,600	2,420	2,420	2,420	2,420
Clothing, Uniforms and Laundry	1,500	3,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	3,550	4,740	4,740	4,740	4,740
Services	4,610	4,560	4,650	4,760	4,850
Communications & Computing	1,360	1,500	1,500	1,500	1,500
Grants & Subscriptions	140	140	140	140	140
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Other Agencies	900	400	400	400	400
<b>SUPPORT SERVICES</b>					
Resources	5,080	2,390	2,300	2,280	2,310
Legal & Corporate Services	0	3,100	3,120	3,060	3,170
Convenor Recharges	70	80	100	100	100
Departmental Administrative Expenses	20,480	19,930	20,500	19,790	20,970
<b>CAPITAL CHARGES</b>					
Depreciation	89,210	94,790	94,790	94,790	94,790
<b>GROSS EXPENDITURE</b>	<b>407,470</b>	<b>410,260</b>	<b>417,220</b>	<b>419,420</b>	<b>426,850</b>
<u>INCOME</u>					
Customer & Client Receipts	(60,070)	(53,950)	(55,250)	(56,550)	(57,850)
Recharges	(117,420)	(114,630)	(118,550)	(119,680)	(121,450)
<b>GROSS INCOME</b>	<b>(177,490)</b>	<b>(168,580)</b>	<b>(173,800)</b>	<b>(176,230)</b>	<b>(179,300)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>229,980</b>	<b>241,680</b>	<b>243,420</b>	<b>243,190</b>	<b>247,550</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A175 VICAR STREET, KIDDERMINSTER</b>					
R217 Vicar Street					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Non-Domestic Rates	0	(370)	0	0	0
Fixtures & Fittings	0	110	0	0	0
GROSS EXPENDITURE	0	(260)	0	0	0
<u>INCOME</u>					
Recharges	0	260	0	0	0
GROSS INCOME	0	260	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A185 NEW STREET, STOURPORT</b>					
R219 New Street Stourport					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,030	500	510	530	540
Repairs, Alterations & Maintenance of Grounds	2,100	2,100	2,100	2,110	2,130
Energy Costs	570	1,160	1,190	1,230	1,260
Non-Domestic Rates	0	(2,830)	0	0	0
Water Services	20	80	80	80	80
Fixtures & Fittings	1,000	720	720	720	720
Cleaning & Domestic Supplies	1,120	1,120	1,120	1,120	1,120
Premises Insurance	1,080	1,150	850	890	940
SUPPLIES & SERVICES					
Catering	0	470	0	0	0
Services	0	20	0	0	0
Communications & Computing	100	100	100	100	100
CAPITAL CHARGES					
Depreciation	3,610	4,250	4,250	4,250	4,250
<b>GROSS EXPENDITURE</b>	<b>10,630</b>	<b>8,840</b>	<b>10,920</b>	<b>11,030</b>	<b>11,140</b>
<u>INCOME</u>					
Recharges	(10,610)	(8,840)	(10,920)	(11,030)	(11,140)
<b>GROSS INCOME</b>	<b>(10,610)</b>	<b>(8,840)</b>	<b>(10,920)</b>	<b>(11,030)</b>	<b>(11,140)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Sale agreed on 10/03/2011 - will be reflected in the Revised Budget.					



## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A190 CIVIC CENTRE, STOURPORT</b>					
R220 Civic Centre Stourport					
R221 Management of Stourport Civic Hall					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	53,810	49,670	51,050	12,870	0
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	40,690	39,860	40,840	11,510	1,420
Repairs, Alterations & Maintenance of Grounds	13,380	12,500	12,520	12,540	7,120
Energy Costs	31,930	24,200	24,930	8,810	3,280
Non-Domestic Rates	63,550	38,480	56,290	43,490	59,720
Water Services	3,200	4,800	4,800	1,640	580
Fixtures & Fittings	730	1,000	1,000	630	500
Cleaning & Domestic Supplies	5,180	6,110	5,560	1,660	350
Premises Insurance	5,340	5,670	6,120	4,830	5,150
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	30	40	40	10	0
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	1,650	2,040	2,040	510	0
Catering	980	1,240	1,240	310	0
Services	1,010	980	990	250	0
Communications & Computing	2,800	2,100	2,100	600	100
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Phonographic Performance Licences	800	400	400	100	0
<b>SUPPORT SERVICES</b>					
Resources	6,890	0	0	0	0
Legal & Corporate Services	7,720	9,140	9,200	2,260	0
Convenor Recharges	10	30	30	10	0
Departmental Administrative Expenses	11,150	11,250	11,590	2,770	0
<b>CAPITAL CHARGES</b>					
Depreciation	96,580	88,110	88,110	88,110	88,110
<b>GROSS EXPENDITURE</b>	<b>347,430</b>	<b>297,620</b>	<b>318,850</b>	<b>192,910</b>	<b>166,330</b>
<u>INCOME</u>					
Customer & Client Receipts	(19,480)	(19,510)	(20,060)	(5,180)	0
Recharges	(163,110)	(137,450)	(148,230)	(145,830)	(166,330)
<b>GROSS INCOME</b>	<b>(182,590)</b>	<b>(156,960)</b>	<b>(168,290)</b>	<b>(151,010)</b>	<b>(166,330)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>164,840</b>	<b>140,660</b>	<b>150,560</b>	<b>41,900</b>	<b>0</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A195 LOAD STREET, BEWDLEY</b>					
R222 Load Street Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	3,060	3,120	3,190	3,250	3,320
Energy Costs	2,270	1,800	1,850	1,910	1,970
Non-Domestic Rates	2,340	1,290	1,830	1,890	1,950
Water Services	580	860	860	860	860
Fixtures & Fittings	720	720	720	720	720
Cleaning & Domestic Supplies	6,860	7,110	7,160	7,160	7,160
Premises Insurance	190	200	210	200	200
SUPPLIES & SERVICES					
Communications & Computing	220	220	220	220	220
CAPITAL CHARGES					
Depreciation	8,070	8,070	8,070	8,070	8,070
<b>GROSS EXPENDITURE</b>	<b>24,310</b>	<b>23,390</b>	<b>24,110</b>	<b>24,280</b>	<b>24,470</b>
<u>INCOME</u>					
Recharges	(24,240)	(23,390)	(24,060)	(24,230)	(24,420)
<b>GROSS INCOME</b>	<b>(24,240)</b>	<b>(23,390)</b>	<b>(24,060)</b>	<b>(24,230)</b>	<b>(24,420)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>70</b>	<b>0</b>	<b>50</b>	<b>50</b>	<b>50</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A200 TOWN HALL, BEWDLEY</b>					
R223 Town Hall Bewdley					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	16,340	16,840	16,930	16,970	17,250
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	7,360	7,180	7,360	7,540	7,730
Energy Costs	3,300	2,600	2,680	2,760	2,840
Non-Domestic Rates	3,930	3,880	4,000	4,110	4,240
Water Services	1,000	1,100	1,100	1,100	1,100
Fixtures & Fittings	750	200	200	200	200
Cleaning & Domestic Supplies	4,810	4,810	4,810	4,810	4,810
Premises Insurance	2,740	2,930	3,150	2,830	3,000
SUPPLIES & SERVICES					
Communications & Computing	30	30	30	30	30
SUPPORT SERVICES					
Resources	2,310	0	0	0	0
Legal & Corporate Services	0	380	390	380	390
Departmental Administrative Expenses	2,380	2,700	2,760	2,670	2,840
CAPITAL CHARGES					
Depreciation	5,180	11,750	11,750	11,750	11,750
GROSS EXPENDITURE	50,130	54,400	55,160	55,150	56,180
<u>INCOME</u>					
Customer & Client Receipts	(440)	(660)	(660)	(660)	(660)
Recharges	(23,200)	(26,800)	(27,240)	(27,390)	(27,850)
GROSS INCOME	(23,640)	(27,460)	(27,900)	(28,050)	(28,510)
<b>NET EXPENDITURE/(INCOME)</b>	26,490	26,940	27,260	27,100	27,670

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A205 COVENTRY STREET, KIDDERMINSTER</b>					
R224 Coventry Street Kidderminster					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	22,920	22,980	23,200	5,820	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	18,690	19,090	19,520	6,200	1,620
Repairs, Alterations & Maintenance of Grounds	600	600	600	390	320
Energy Costs	18,540	14,400	14,830	4,980	1,580
Non-Domestic Rates	19,100	17,230	17,750	13,710	18,830
Water Services	620	900	900	310	110
Fixtures & Fittings	800	1,000	1,000	630	500
Cleaning & Domestic Supplies	2,160	1,970	1,500	640	360
Premises Insurance	1,380	1,480	1,590	1,170	1,230
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	10	40	40	10	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - External	2,210	2,400	2,400	600	0
Catering	900	300	300	80	0
Services	530	530	540	130	0
Communications & Computing	4,400	3,020	3,020	900	190
SUPPORT SERVICES					
Resources	4,610	0	0	0	0
Legal & Corporate Services	0	3,100	3,120	770	0
Convenor Recharges	10	20	20	0	0
Departmental Administrative Expenses	5,200	5,460	5,600	1,330	0
CAPITAL CHARGES					
Depreciation	7,800	6,000	6,000	6,000	6,000
GROSS EXPENDITURE	110,480	100,520	101,930	43,670	30,740
<u>INCOME</u>					
Recharges	(111,940)	(100,340)	(102,420)	(44,010)	(30,740)
GROSS INCOME	(111,940)	(100,340)	(102,420)	(44,010)	(30,740)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(1,460)</b>	<b>180</b>	<b>(490)</b>	<b>(340)</b>	<b>0</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A210 GREEN STREET DEPOT, KIDDERMINSTER</b>					
R225 Green Street Depot					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	34,910	32,620	32,910	33,060	33,540
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	74,290	72,830	74,290	75,780	79,080
Repairs, Alterations & Maintenance of Grounds	13,830	13,830	13,860	13,880	14,030
Energy Costs	49,440	36,600	37,700	38,830	40,000
Rents	200	200	200	200	200
Non-Domestic Rates	41,510	38,710	39,870	41,070	42,300
Water Services	11,000	18,800	18,800	18,800	18,800
Fixtures & Fittings	2,100	2,500	2,500	2,500	2,500
Cleaning & Domestic Supplies	15,070	21,370	15,260	15,260	15,260
Premises Insurance	6,370	7,080	7,560	7,220	7,640
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	30	40	40	40	40
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	400	400	400	400
Equipment, Furniture & Materials - External	1,700	2,090	2,090	2,090	2,090
Catering	2,090	1,870	1,870	1,870	1,870
Services	3,600	3,110	3,130	3,150	3,160
Communications & Computing	2,000	2,000	2,000	2,000	2,000
SUPPORT SERVICES					
Resources	4,610	0	0	0	0
Legal & Corporate Services	0	1,150	1,160	1,140	1,190
Convenor Recharges	20	50	50	50	60
Departmental Administrative Expenses	7,530	7,550	7,740	7,480	7,910
CAPITAL CHARGES					
Depreciation	12,900	20,980	20,980	20,980	20,980
<b>GROSS EXPENDITURE</b>	<b>283,200</b>	<b>283,780</b>	<b>282,410</b>	<b>285,800</b>	<b>293,050</b>
<u>INCOME</u>					
Recharges	(282,460)	(283,570)	(288,580)	(292,670)	(299,570)
<b>GROSS INCOME</b>	<b>(282,460)</b>	<b>(283,570)</b>	<b>(288,580)</b>	<b>(292,670)</b>	<b>(299,570)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>740</b>	<b>210</b>	<b>(6,170)</b>	<b>(6,870)</b>	<b>(6,520)</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A215 DUKE HOUSE, KIDDERMINSTER</b>					
R226 Duke House					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	45,440	41,460	41,700	10,470	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	29,440	29,190	29,870	8,140	0
Repairs, Alterations & Maintenance of Grounds	10,810	10,810	10,830	4,130	0
Energy Costs	62,420	52,100	53,660	15,280	0
Rents	110,000	110,000	110,000	55,000	0
Non-Domestic Rates	39,220	34,240	36,200	9,330	0
Water Services	4,550	1,800	1,800	510	0
Fixtures & Fittings	1,100	1,110	1,110	700	0
Cleaning & Domestic Supplies	5,380	4,890	4,460	1,230	0
Premises Insurance	9,380	10,240	10,880	5,620	0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	50	80	80	20	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - External	2,250	2,620	2,620	660	0
Catering	3,530	3,730	3,730	930	0
Services	2,270	2,290	2,330	580	0
Communications & Computing	6,000	4,810	4,810	1,280	0
SUPPORT SERVICES					
Resources	4,610	0	0	0	0
Legal & Corporate Services	0	3,100	3,120	770	0
Convenor Recharges	50	80	90	20	0
Departmental Administrative Expenses	9,040	7,920	8,100	1,950	0
GROSS EXPENDITURE	345,540	320,470	325,390	116,620	0
<u>INCOME</u>					
Customer & Client Receipts	0	(20)	(20)	(10)	0
Recharges	(349,990)	(320,200)	(326,010)	(117,060)	0
GROSS INCOME	(349,990)	(320,220)	(326,030)	(117,070)	0
<b>NET EXPENDITURE/(INCOME)</b>	<b>(4,450)</b>	<b>250</b>	<b>(640)</b>	<b>(450)</b>	<b>0</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A216 SINGLE SITE</b>					
R251 Single Site					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	0	0	87,450	118,200
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	0	0	0	32,320	43,920
Repairs, Alterations & Maintenance of Grounds	0	0	0	11,700	17,700
Energy Costs	0	0	0	19,810	27,180
Rents	0	4,560	5,140	5,140	5,140
Non-Domestic Rates	0	0	0	136,710	187,740
Water Services	0	0	0	4,580	6,110
Fixtures & Fittings	0	0	0	2,870	3,830
Cleaning & Domestic Supplies	0	0	0	6,320	8,420
Premises Insurance	0	0	0	10,680	11,380
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	0	0	0	120	160
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - External	0	0	0	4,450	5,930
Catering	0	0	0	3,930	5,240
Services	0	0	0	2,950	3,960
Specialist Fees	0	400	0	0	0
Communications & Computing	0	0	0	9,290	12,380
SUPPORT SERVICES					
Legal & Corporate Services	0	0	0	11,390	15,700
Convenor Recharges	0	0	0	110	140
Departmental Administrative Expenses	0	0	0	17,460	25,890
CAPITAL CHARGES					
Depreciation	0	0	0	0	189,500
GROSS EXPENDITURE	0	4,960	5,140	367,280	688,520
<u>INCOME</u>					
Recharges	0	(4,960)	(5,140)	(369,210)	(688,550)
GROSS INCOME	0	(4,960)	(5,140)	(369,210)	(688,550)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	(1,930)	(30)

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P065 PROPERTY</b>					
<b>A217 NON DISTRIBUTABLE COSTS</b>					
R214 Non Distributable Costs					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Admin Buildings - Non-distributable Costs	10,610	13,540	48,830	259,370	314,390
GROSS EXPENDITURE	10,610	13,540	48,830	259,370	314,390
<b>NET EXPENDITURE/(INCOME)</b>	10,610	13,540	48,830	259,370	314,390
<b>Total P065 PROPERTY</b>	<b>426,840</b>	<b>423,460</b>	<b>462,820</b>	<b>562,020</b>	<b>583,110</b>



**LEGAL AND CORPORATE SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A245 OTHER INDUSTRIAL ESTATES</b>					
R270 Other Industrial Estates					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	6,970	6,890	6,890	6,890	6,990
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	20,610	20,610	21,130	21,650	22,190
Premises Insurance	920	840	870	920	960
SUPPORT SERVICES					
Resources	2,260	2,290	2,330	2,260	2,320
Legal & Corporate Services	6,750	5,460	6,240	6,970	7,200
Departmental Administrative Expenses	5,710	6,360	6,440	6,230	6,590
<b>GROSS EXPENDITURE</b>	<b>43,220</b>	<b>42,450</b>	<b>43,900</b>	<b>44,920</b>	<b>46,250</b>
<u>INCOME</u>					
Customer & Client Receipts	(187,280)	(170,800)	(170,800)	(170,800)	(170,800)
<b>GROSS INCOME</b>	<b>(187,280)</b>	<b>(170,800)</b>	<b>(170,800)</b>	<b>(170,800)</b>	<b>(170,800)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(144,060)</b>	<b>(128,350)</b>	<b>(126,900)</b>	<b>(125,880)</b>	<b>(124,550)</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A250 HOOBROOK ENTERPRISE CENTRE</b>					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	14,560	14,220	14,220	14,220	14,420
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	13,560	13,560	13,900	14,250	14,600
Repairs, Alterations & Maintenance of Grounds	1,930	1,930	1,940	1,970	1,970
Energy Costs	3,610	6,900	6,180	6,370	6,560
Water Services	3,000	1,800	1,800	1,800	1,800
Cleaning & Domestic Supplies	22,400	22,400	22,400	22,400	22,400
Premises Insurance	2,650	2,460	2,580	2,710	2,850
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	400	400	400	400
Printing, Stationery & General Office Expenses	500	500	500	500	500
Services	450	450	450	450	450
SUPPORT SERVICES					
Resources	1,120	1,160	1,170	1,140	1,170
Legal & Corporate Services	10,040	7,110	7,900	8,610	8,890
Departmental Administrative Expenses	11,930	13,120	13,290	12,840	13,590
<b>GROSS EXPENDITURE</b>	<b>86,150</b>	<b>86,010</b>	<b>86,730</b>	<b>87,660</b>	<b>89,600</b>
<u>INCOME</u>					
Customer & Client Receipts	(133,000)	(113,050)	(133,030)	(137,500)	(142,020)
<b>GROSS INCOME</b>	<b>(133,000)</b>	<b>(113,050)</b>	<b>(133,030)</b>	<b>(137,500)</b>	<b>(142,020)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(46,850)</b>	<b>(27,040)</b>	<b>(46,300)</b>	<b>(49,840)</b>	<b>(52,420)</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>					
<b>A255 OTHER PROPERTY</b>					
R290 Other Property					
R291 Comberton Place					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	38,180	39,800	39,900	39,900	40,470
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	64,660	64,660	66,270	67,930	69,630
Repairs, Alterations & Maintenance of Grounds	23,240	23,240	23,380	23,780	23,780
Energy Costs	3,810	5,400	5,100	5,250	5,410
Non-Domestic Rates	5,150	4,270	4,390	4,540	4,660
Non-Domestic Rates Refund	0	(89,600)	(100,000)	0	0
Water Services	1,060	1,100	1,100	1,100	1,100
Fixtures & Fittings	200	830	830	830	830
Cleaning & Domestic Supplies	3,880	100	100	100	100
Premises Insurance	15,490	15,570	15,610	15,410	16,200
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	1,150	1,150	1,150	1,150	1,150
Services	5,580	5,580	5,580	5,580	5,580
Services - War Memorials	0	2,900	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	1,210	1,050	1,070	1,030	1,070
Legal & Corporate Services	23,630	23,870	32,260	35,160	36,430
Departmental Administrative Expenses	31,300	34,940	35,480	34,250	36,270
<b>CAPITAL CHARGES</b>					
Depreciation	6,680	6,680	6,680	5,470	5,470
<b>GROSS EXPENDITURE</b>	<b>225,220</b>	<b>141,540</b>	<b>138,900</b>	<b>241,480</b>	<b>248,150</b>
<u>INCOME</u>					
Customer & Client Receipts	(317,580)	(254,690)	(293,260)	(293,480)	(293,480)
<b>GROSS INCOME</b>	<b>(317,580)</b>	<b>(254,690)</b>	<b>(293,260)</b>	<b>(293,480)</b>	<b>(293,480)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(92,360)</b>	<b>(113,150)</b>	<b>(154,360)</b>	<b>(52,000)</b>	<b>(45,330)</b>
<b>Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY</b>	<b>(283,270)</b>	<b>(268,540)</b>	<b>(327,560)</b>	<b>(227,720)</b>	<b>(222,300)</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES</b>					
R400 Chairmans and Vice Chairmans Allowances					
<u>EXPENDITURE</u>					
TRANSPORT RELATED EXPENDITURE					
Car Allowances	2,000	1,640	1,240	1,240	1,240
SUPPLIES & SERVICES					
Catering Expenses	720 11,590	720 11,590	720 11,590	720 11,590	720 11,590
GROSS EXPENDITURE	14,310	13,950	13,550	13,550	13,550
<b>NET EXPENDITURE/(INCOME)</b>	14,310	13,950	13,550	13,550	13,550

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A310 OTHER MEMBERS' ALLOWANCES</b>					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Communications & Computing	1,260	1,260	1,260	1,260	1,260
Members Taxable & Non-Taxable Allowances	334,130	333,940	336,370	336,370	339,680
GROSS EXPENDITURE	335,390	335,200	337,630	337,630	340,940
<b>NET EXPENDITURE/(INCOME)</b>	335,390	335,200	337,630	337,630	340,940

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P115 MEMBER ACTIVITIES</b>					
<b>A315 MEMBER SERVICES</b>					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	20,940	18,960	19,510	19,510	19,810
Indirect Employee Expenses	13,160	12,480	12,780	13,080	13,410
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,580	6,110	6,590	6,220	8,520
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,340	1,860	1,860	1,860	1,860
Services	20	20	20	20	20
Communications & Computing	80,560	79,980	77,330	76,590	77,950
Civic Protocol	1,000	1,000	1,000	1,000	1,000
SUPPORT SERVICES					
Resources	6,870	7,310	6,990	6,880	7,110
Departmental Administrative Expenses	17,160	17,500	18,240	17,610	18,680
GROSS EXPENDITURE	149,630	145,220	144,320	142,770	148,360
<b>NET EXPENDITURE/(INCOME)</b>	149,630	145,220	144,320	142,770	148,360
<b>Total P115 MEMBER ACTIVITIES</b>	<b>499,330</b>	<b>494,370</b>	<b>495,500</b>	<b>493,950</b>	<b>502,850</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P136 ELECTIONS AND ELECTORAL REGISTRATION</b>					
<b>A345 ELECTIONS AND ELECTORAL REGISTRATION</b>					
R500 Elections and Electoral Register					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	62,020	62,790	63,160	63,170	64,090
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	3,000	3,000	3,000	3,000	3,000
Electoral Registration & Election Expenses	158,990	163,810	146,650	152,770	73,750
Communications & Computing	3,460	8,970	7,810	2,330	2,380
Miscellaneous Expenses	160	130	140	140	150
SUPPORT SERVICES					
Resources	1,650	1,620	1,540	1,500	1,570
Returning Officer	16,160	0	0	0	0
Chief Executive	0	18,070	18,090	17,510	17,970
Worcestershire Hub	5,560	5,340	5,940	5,900	6,000
Departmental Administrative Expenses	46,080	54,230	55,270	53,380	56,600
GROSS EXPENDITURE	297,080	317,960	301,600	299,700	225,510
<u>INCOME</u>					
Customer & Client Receipts	(450)	(1,000)	(450)	(450)	(450)
GROSS INCOME	(450)	(1,000)	(450)	(450)	(450)
<b>NET EXPENDITURE/(INCOME)</b>	296,630	316,960	301,150	299,250	225,060
<b>Total P136 ELECTIONS AND ELECTORAL REGISTRATION</b>	<b>296,630</b>	<b>316,960</b>	<b>301,150</b>	<b>299,250</b>	<b>225,060</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P137 COMMITTEE ADMINISTRATION</b>					
<b>A350 COMMITTEE ADMINISTRATION</b>					
R505 Committee Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	223,230	227,470	210,390	208,730	212,350
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	40,540	42,780	44,690	38,720	51,230
SUPPLIES & SERVICES					
Catering	630	1,200	790	750	750
Printing, Stationery & General Office Expenses	12,790	12,790	10,570	10,370	10,370
Communications & Computing	2,580	2,580	2,580	2,580	2,580
Venue Hire	500	500	500	500	500
SUPPORT SERVICES					
Departmental Administrative Expenses	169,550	196,800	200,340	193,140	203,930
GROSS EXPENDITURE	449,820	484,120	469,860	454,790	481,710
<b>NET EXPENDITURE/(INCOME)</b>	449,820	484,120	469,860	454,790	481,710
<b>Total P137 COMMITTEE ADMINISTRATION</b>	<b>449,820</b>	<b>484,120</b>	<b>469,860</b>	<b>454,790</b>	<b>481,710</b>



**LEGAL AND CORPORATE SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P138 LAND CHARGES</b>					
<b>A355 LAND CHARGES</b>					
R510 Land Charges					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	51,710	49,370	49,380	49,380	50,160
Vacancy Savings	(620)	(310)	(610)	(610)	(620)
Indirect Employee Expenses	4,410	4,060	4,220	4,400	4,590
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	4,290	3,640	3,930	3,700	5,080
TRANSPORT RELATED EXPENDITURE					
Car Allowances	180	160	120	120	120
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	8,100	100	8,100	100	100
Printing, Stationery & General Office Expenses	1,270	1,270	1,270	1,270	1,270
Communications & Computing Expenses	18,820	21,600	20,870	20,590	20,710
	60	110	60	60	60
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	23,920	22,600	23,920	23,920	23,920
SUPPORT SERVICES					
Resources	10,190	10,270	10,370	10,070	10,340
Legal & Corporate Services	32,070	32,720	32,760	32,240	33,410
Convenor Recharges	60	100	110	110	110
Planning & Regulatory Services	6,640	5,840	6,070	5,940	6,100
Worcestershire Hub	3,730	3,590	3,980	3,960	4,020
<b>GROSS EXPENDITURE</b>	<b>164,830</b>	<b>155,120</b>	<b>164,550</b>	<b>155,250</b>	<b>159,370</b>
<u>INCOME</u>					
Customer & Client Receipts	(153,750)	(145,000)	(162,590)	(162,590)	(162,590)
Income Service Options - Compounded Inflation	0	0	0	(8,840)	(17,680)
Recharges to Other Services	(6,830)	(5,670)	(5,670)	(5,670)	(5,700)
Use of Earmarked Reserve	0	(1,600)	0	0	0
<b>GROSS INCOME</b>	<b>(160,580)</b>	<b>(152,270)</b>	<b>(168,260)</b>	<b>(177,100)</b>	<b>(185,970)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>4,250</b>	<b>2,850</b>	<b>(3,710)</b>	<b>(21,850)</b>	<b>(26,600)</b>
<b>Total P138 LAND CHARGES</b>	<b>4,250</b>	<b>2,850</b>	<b>(3,710)</b>	<b>(21,850)</b>	<b>(26,600)</b>

## LEGAL AND CORPORATE SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P140 LEGAL AND CORPORATE SERVICES ADMINISTRATION</b>					
<b>A360 LEGAL AND CORPORATE SERVICES ADMINISTRATION</b>					
R515 Legal and Corporate Services Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	788,990	814,150	803,630	804,690	817,530
Vacancy Savings	(9,150)	(5,050)	(10,100)	(10,100)	(10,250)
Indirect Employee Expenses	29,840	29,520	28,930	29,040	29,820
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	88,480	78,430	83,900	81,380	104,030
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,780	2,780	2,820	2,860	2,910
Public Transport	300	300	300	300	300
Transport Insurance	880	1,130	1,190	1,250	1,310
Car Allowances	5,550	7,780	5,300	4,250	4,250
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,980	5,980	6,130	6,130	6,130
Catering	500	500	500	500	500
Clothing, Uniforms and Laundry	490	490	490	490	490
Printing, Stationery & General Office Expenses	12,060	12,210	12,200	12,110	12,130
Services	26,660	36,170	26,640	26,640	26,650
Communications & Computing	91,100	108,290	122,490	117,610	119,220
Expenses	880	880	880	880	880
Grants & Subscriptions	25,060	25,060	25,060	19,000	19,000
SUPPORT SERVICES					
Resources	75,620	112,530	112,360	111,520	114,140
Convenor Recharges	780	1,430	1,540	1,570	1,590
Human Resources	2,950	3,390	3,470	3,060	3,140
Worcestershire Hub	1,870	1,790	1,980	1,980	2,000
GROSS EXPENDITURE	1,151,620	1,237,760	1,229,710	1,215,160	1,255,770
<u>INCOME</u>					
Customer & Client Receipts	(16,130)	(16,130)	(16,130)	(16,130)	(16,130)
Recharges to Other Services	(1,177,030)	(1,205,220)	(1,223,950)	(1,212,350)	(1,253,060)
Use of Earmarked Reserve	0	(4,000)	0	0	0
GROSS INCOME	(1,193,160)	(1,225,350)	(1,240,080)	(1,228,480)	(1,269,190)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(41,540)</b>	<b>12,410</b>	<b>(10,370)</b>	<b>(13,320)</b>	<b>(13,420)</b>
<b>Total P140 LEGAL AND CORPORATE SERVICES ADMINISTRATION</b>	<b>(41,540)</b>	<b>12,410</b>	<b>(10,370)</b>	<b>(13,320)</b>	<b>(13,420)</b>

**LEGAL AND CORPORATE SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P142 CORPORATE COSTS</b>					
<b>A370 LICENCE FEES</b>					
R525 Licence Fees					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	930	930	930	930	930
GROSS EXPENDITURE	930	930	930	930	930
<b>NET EXPENDITURE/(INCOME)</b>	930	930	930	930	930
<b>Total P142 CORPORATE COSTS</b>	<b>930</b>	<b>930</b>	<b>930</b>	<b>930</b>	<b>930</b>



**PLANNING AND REGULATORY SERVICES - SUMMARY**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P005 MARKETS</b>					
A015 RETAIL MARKET	8,430	6,480	6,660	6,380	6,560
A020 STREET MARKET	(9,090)	(9,080)	(9,360)	(9,360)	(9,360)
	(660)	(2,600)	(2,700)	(2,980)	(2,800)
<b>P010 PUBLIC CONVENIENCES</b>					
A025 PUBLIC CONVENIENCES	306,880	303,840	284,430	280,400	284,490
	306,880	303,840	284,430	280,400	284,490
<b>P055 PARKING FACILITIES</b>					
A145 PARKING FACILITIES	(506,050)	(633,270)	(685,770)	(734,810)	(784,110)
A146 CIVIL ENFORCEMENT	115,390	163,470	140,610	139,590	141,770
	(390,660)	(469,800)	(545,160)	(595,220)	(642,340)
<b>P075 CONTROL OF PESTS AND DOGS *</b>					
A225 CONTROL OF RATS AND OTHER PESTS *	7,440	6,270	0	0	0
A230 CONTROL OF DOGS *	10,040	10,840	0	0	0
	17,480	17,110	0	0	0
<b>P080 ABANDONED VEHICLES</b>					
A235 ABANDONED VEHICLES	44,230	52,080	52,440	54,920	56,330
	44,230	52,080	52,440	54,920	56,330
<b>P145 PLANNING POLICY FORMULATION</b>					
A385 PLANNING POLICY FORMULATION	359,830	367,820	378,630	340,000	348,470
	359,830	367,820	378,630	340,000	348,470
<b>P147 PLANNING DELIVERY GRANT/NEW HOMES BONUS</b>					
A386 EXTERNAL FUNDING - PLANNING DELIVERY GRANT/NEW HOMES BONUS	(58,100)	0	(150,000)	(150,000)	(150,000)
	(58,100)	0	(150,000)	(150,000)	(150,000)
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
A390 DEVELOPMENT CONTROL	231,470	258,140	182,400	98,050	116,700
A395 ENFORCEMENT	149,670	158,040	163,430	159,920	161,820
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	46,010	47,420	49,310	48,360	49,880
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	64,360	68,500	70,240	68,280	73,190
	491,510	532,100	465,380	374,610	401,590
<b>P155 BUILDING CONTROL</b>					
A410 BUILDING CONTROL	108,220	148,700	154,590	137,220	141,490
	108,220	148,700	154,590	137,220	141,490
<b>P160 PLANNING AND REGULATORY SERVICES ADMINISTRATION</b>					
A415 PLANNING AND REGULATORY SERVICES ADMINISTRATION	106,100	26,750	(4,020)	(43,810)	(44,700)
	106,100	26,750	(4,020)	(43,810)	(44,700)

\* Regulatory Services transferred to Worcestershire Regulatory Services on 1st June 2010 (see A422). The budgets marked \* relate to April and May 2010 only.

**PLANNING AND REGULATORY SERVICES - SUMMARY**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P161 HIGHWAYS</b>					
A150 STREET FURNITURE AND NAMING ETC.	67,960	68,120	68,550	68,140	68,710
A155 HIGHWAYS GENERAL CLEANSING	736,620	740,910	704,240	702,940	733,140
A165 HIGHWAYS RESIDUAL FUNCTION	6,940	7,280	7,390	7,250	7,520
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	23,960	28,590	29,260	28,660	29,350
	835,480	844,900	809,440	806,990	838,720
<b>P165 CORPORATE COSTS</b>					
A420 MAPPING SERVICE AGREEMENT	13,000	13,000	13,000	13,000	13,000
A421 STATUTORY RESPONSIBILITY - WATERCOURSES AND LAND DRAINAGE	1,000	1,000	1,000	1,000	1,000
A422 SHARED REGULATORY SERVICES	698,170	654,750	571,430	481,400	496,750
	712,170	668,750	585,430	495,400	510,750
<b>P169 EXTERNAL FUNDING - REGULATORY SERVICES</b>					
A424 EXTERNAL FUNDING - REGULATORY SERVICES	0	0	0	0	0
	0	0	0	0	0
<b>P170 FOOD AND HEALTH AND SAFETY *</b>					
A425 FOOD AND HEALTH AND SAFETY *	64,920	62,970	0	0	0
	64,920	62,970	0	0	0
<b>P175 POLLUTION CONTROL *</b>					
A430 POLLUTION CONTROL *	42,650	32,440	0	0	0
	42,650	32,440	0	0	0
<b>P185 LICENSING ACTIVITIES *</b>					
A440 HACKNEY CARRIAGES *	1,610	(810)	0	0	0
A445 GENERAL LICENSING AND REGISTRATION *	5,670	5,290	0	0	0
A450 LICENSING ACT 2003 *	6,340	3,900	0	0	0
	13,620	8,380	0	0	0
<b>P190 PRIVATE SECTOR HOUSING</b>					
A256 FLOOD RELIEF	5,190	0	0	0	0
A455 HOUSING GRANTS AND ASSISTANCE	194,630	199,980	204,470	201,450	205,680
A460 HOUSING, ENFORCEMENT AND LICENSING	122,770	130,480	155,170	152,470	156,540
	322,590	330,460	359,640	353,920	362,220
<b>P195 HOUSING ENABLING FUNCTION</b>					
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING	213,910	220,570	208,190	203,490	209,650
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	560,770	479,440	496,090	486,360	481,130
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	0	0	109,270	109,270	0
A472 EXTERNAL FUNDING - COUNTY HOMELESS PROJECTS (CLG)	0	0	0	0	0
	774,680	700,010	813,550	799,120	690,780

\* Regulatory Services transferred to Worcestershire Regulatory Services on 1st June 2010 (see A422).  
The budgets marked \* relate to April and May 2010 only.

**PLANNING AND REGULATORY SERVICES - SUMMARY**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
A485 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES	207,770	216,270	330,480	384,190	310,000
A486 EXTERNAL FUNDING	0	0	0	0	0
A490 TOURISM	107,490	87,700	89,790	89,130	90,980
	315,260	303,970	420,270	473,320	400,980
<b>Total S5 PLANNING AND REGULATORY SERVICES</b>	<b>4,066,200</b>	<b>3,927,880</b>	<b>3,621,920</b>	<b>3,323,890</b>	<b>3,195,980</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P005 MARKETS</b>					
<b>A015 RETAIL MARKET</b>					
R025 Retail Market					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	3,160	1,000	1,030	1,050	1,080
Energy Costs	760	760	780	810	830
Water Services	1,690	1,780	1,780	1,780	1,780
Premises Insurance	2,590	2,710	2,840	2,510	2,640
SUPPLIES & SERVICES					
Communications & Computing	230	230	230	230	230
GROSS EXPENDITURE	8,430	6,480	6,660	6,380	6,560
<b>NET EXPENDITURE/(INCOME)</b>	8,430	6,480	6,660	6,380	6,560



**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P005 MARKETS</b>					
<b>A020 STREET MARKET</b>					
R030 Street Market (Temporary)					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	180	180	0	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	640	640	640	640	640
SUPPORT SERVICES					
Departmental Administrative Expenses	90	100	0	0	0
<b>GROSS EXPENDITURE</b>	<b>910</b>	<b>920</b>	<b>640</b>	<b>640</b>	<b>640</b>
<u>INCOME</u>					
Customer & Client Receipts	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>GROSS INCOME</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(9,090)</b>	<b>(9,080)</b>	<b>(9,360)</b>	<b>(9,360)</b>	<b>(9,360)</b>
<b>Total P005 MARKETS</b>	<b>(660)</b>	<b>(2,600)</b>	<b>(2,700)</b>	<b>(2,980)</b>	<b>(2,800)</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P010 PUBLIC CONVENIENCES</b>					
<b>A025 PUBLIC CONVENIENCES</b>					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	98,700	97,960	94,570	95,200	96,650
Vacancy Savings	(680)	(460)	(930)	(930)	(940)
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	69,080	88,080	55,010	53,960	55,450
Energy Costs	6,390	8,000	8,240	8,490	8,740
Non-Domestic Rates	12,830	10,070	11,710	12,070	12,430
Water Services	13,100	12,100	12,100	12,100	12,100
Cleaning & Domestic Supplies	650	650	990	1,020	1,230
Premises Insurance	2,370	2,010	2,100	2,080	2,190
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	4,290	4,580	2,760	2,840	2,910
Transport Insurance	1,760	2,260	1,250	1,370	1,490
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	15,000	15,000	10,000	10,000	10,000
Services	50,780	50,780	50,780	50,780	50,780
Communications & Computing	80	320	320	320	320
<b>SUPPORT SERVICES</b>					
Resources	6,650	4,430	6,270	6,260	6,330
Legal & Corporate Services	3,490	2,080	2,090	2,060	2,120
Convenor Recharges	110	210	220	230	230
Community & Partnership Services	9,910	9,940	11,100	11,010	11,500
Departmental Administrative Expenses	10,330	11,540	12,560	11,900	12,490
<b>CAPITAL CHARGES</b>					
Depreciation	25,070	26,380	26,380	22,730	21,560
<b>GROSS EXPENDITURE</b>	<b>329,910</b>	<b>345,930</b>	<b>307,520</b>	<b>303,490</b>	<b>307,580</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P010 PUBLIC CONVENIENCES (CONTINUED)</b>					
<b>A025 PUBLIC CONVENIENCES (CONTINUED)</b>					
R035 Public Conveniences					
<u>INCOME</u>					
Customer & Client Receipts	(1,250)	(1,250)	(1,250)	(1,250)	(1,250)
Recharges	(21,780)	(21,840)	(21,840)	(21,840)	(21,840)
Use of Earmarked Reserve	0	(19,000)	0	0	0
GROSS INCOME	(23,030)	(42,090)	(23,090)	(23,090)	(23,090)
<b>NET EXPENDITURE/(INCOME)</b>	306,880	303,840	284,430	280,400	284,490
<b>Total P010 PUBLIC CONVENIENCES</b>	<b>306,880</b>	<b>303,840</b>	<b>284,430</b>	<b>280,400</b>	<b>284,490</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P055 PARKING FACILITIES</b>					
<b>A145 PARKING FACILITIES</b>					
R185 Car Parks General					
R187 Surface Car Parks					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	174,380	177,480	84,320	82,550	83,700
Vacancy Savings	(3,030)	(1,070)	(2,150)	(2,150)	(2,180)
Indirect Employee Expenses	15,160	12,850	31,170	14,120	14,830
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	19,150	19,150	19,630	20,120	20,610
Repairs, Alterations & Maintenance of Grounds	90,550	90,550	90,650	90,940	60,940
Energy Costs	3,810	3,810	3,920	4,040	4,160
Rents	10,000	10,000	10,000	10,000	10,000
Non-Domestic Rates	147,530	141,500	145,820	150,210	154,710
Water Services	5,800	11,400	11,400	11,400	11,400
Apportionment of Expenses of Operational Buildings	11,020	17,230	17,570	17,800	18,180
Cleaning & Domestic Supplies	142,250	142,250	144,010	145,790	156,060
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	2,690	2,290	2,330	2,360	2,400
Transport Insurance	890	1,130	1,190	1,250	1,310
Car Allowances	30	0	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	39,960	42,360	42,360	42,360	42,360
Clothing, Uniforms and Laundry	1,400	1,400	1,400	1,400	1,400
Printing, Stationery & General Office Expenses	7,690	7,640	7,640	7,640	7,640
Services	11,450	11,460	43,980	44,000	44,020
Communications & Computing	3,040	3,400	3,400	3,400	3,400
Grants & Subscriptions	140	600	600	600	600
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Wychavon District Council	64,000	64,000	59,000	59,000	59,000
<b>SUPPORT SERVICES</b>					
Resources	27,710	24,530	28,780	28,360	29,000
Legal & Corporate Services	8,500	4,270	4,330	4,280	4,440
Convenor Recharges	360	440	480	490	490
Worcestershire Hub	5,700	5,490	6,090	6,060	6,170
Departmental Administrative Expenses	1,790	2,090	2,030	1,910	2,010
<b>CAPITAL CHARGES</b>					
Depreciation	131,420	3,010	3,010	1,800	610
<b>GROSS EXPENDITURE</b>	<b>923,390</b>	<b>799,260</b>	<b>762,960</b>	<b>749,730</b>	<b>737,260</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P055 PARKING FACILITIES (CONTINUED)</b>					
<b>A145 PARKING FACILITIES (CONTINUED)</b>					
R185 Car Parks General					
R187 Surface Car Parks					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions - Section					
56 Grant, Kidderminster Car Parks	(430)	0	0	0	0
Customer & Client Receipts	0	0	(16,960)	(33,920)	(33,920)
Management Fee Weavers Wharf	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(948,280)	(959,000)	(959,000)	(959,000)	(959,000)
Season Tickets	(166,350)	(166,350)	(166,350)	(166,350)	(166,350)
Excess Charge Tickets	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)
Senior Citizen Concessionary Passes	(11,020)	(11,020)	(11,020)	(11,020)	(11,020)
Staff And Members Car Parking Passes	(80,660)	(75,560)	(75,390)	(77,860)	(80,800)
Income Service Options - Compounded Inflation	0	0	0	(16,960)	(50,880)
Advertising Income	(2,100)	0	0	0	0
Recharges to Other Services	0	0	590	1,170	1,200
<b>GROSS INCOME</b>	<b>(1,429,440)</b>	<b>(1,432,530)</b>	<b>(1,448,730)</b>	<b>(1,484,540)</b>	<b>(1,521,370)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(506,050)</b>	<b>(633,270)</b>	<b>(685,770)</b>	<b>(734,810)</b>	<b>(784,110)</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P055 PARKING FACILITIES</b>					
<b>A146 CIVIL ENFORCEMENT</b>					
R193 Civil Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	146,090	153,140	152,730	152,730	155,030
Vacancy Savings	(1,890)	(930)	(1,860)	(1,860)	(1,890)
Indirect Employee Expenses	3,530	2,370	2,490	2,560	2,690
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	11,300	17,230	17,570	17,800	18,180
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	3,460	4,180	0	0	0
Transport Insurance	1,780	2,260	0	0	0
Car Allowances	80	80	80	80	80
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,000	5,000	5,000	4,000	4,000
Clothing, Uniforms and Laundry	2,300	2,300	2,300	2,300	2,300
Printing, Stationery & General Office Expenses	2,060	4,060	4,060	4,060	4,060
Communications & Computing	5,000	5,100	5,100	5,100	5,100
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Wychavon District Council	57,200	57,200	57,200	57,200	57,200
SUPPORT SERVICES					
Resources	11,270	11,480	11,590	11,300	11,590
Convenor Recharges	210	330	360	360	370
Worcestershire Hub	26,490	25,700	28,840	28,930	29,510
Departmental Administrative Expenses	1,790	2,090	2,030	1,910	2,010
CAPITAL CHARGES					
Depreciation	20,720	21,880	3,120	3,120	1,540
GROSS EXPENDITURE	295,390	313,470	290,610	289,590	291,770
<u>INCOME</u>					
Customer & Client Receipts	(180,000)	(150,000)	(150,000)	(150,000)	(150,000)
GROSS INCOME	(180,000)	(150,000)	(150,000)	(150,000)	(150,000)
<b>NET EXPENDITURE/(INCOME)</b>	115,390	163,470	140,610	139,590	141,770
<b>Total P055 PARKING FACILITIES</b>	<b>(390,660)</b>	<b>(469,800)</b>	<b>(545,160)</b>	<b>(595,220)</b>	<b>(642,340)</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P075 CONTROL OF PESTS AND DOGS</b>					
<b>A225 CONTROL OF RATS AND OTHER PESTS</b>					
R250 Control of Rats and Other Pests					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	4,480	4,400	0	0	0
PREMISES RELATED EXPENDITURE					
Cleaning & Domestic Supplies	130	0	0	0	0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	250	250	0	0	0
Transport Insurance	150	150	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	810	810	0	0	0
Clothing, Uniforms and Laundry	50	50	0	0	0
Communications & Computing	50	50	0	0	0
SUPPORT SERVICES					
Resources	430	150	0	0	0
Legal & Corporate Services	140	0	0	0	0
Departmental Administrative Expenses	2,080	2,410	0	0	0
CAPITAL CHARGES					
Depreciation	1,260	0	0	0	0
GROSS EXPENDITURE	9,830	8,270	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	(2,390)	(2,000)	0	0	0
GROSS INCOME	(2,390)	(2,000)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	7,440	6,270	0	0	0

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P075 CONTROL OF PESTS AND DOGS</b>					
<b>A230 CONTROL OF DOGS</b>					
R255 Control Of Dogs					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	4,480	4,400	0	0	0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	370	1,070	0	0	0
Transport Insurance	150	150	0	0	0
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	20	20	0	0	0
Services	2,530	2,530	0	0	0
Communications & Computing	40	40	0	0	0
Grants & Subscriptions	330	330	0	0	0
SUPPORT SERVICES					
Resources	160	150	0	0	0
Departmental Administrative Expenses	2,080	2,400	0	0	0
GROSS EXPENDITURE	10,160	11,090	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	(120)	(250)	0	0	0
GROSS INCOME	(120)	(250)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	10,040	10,840	0	0	0
<b>Total P075 CONTROL OF PESTS AND DOGS</b>	<b>17,480</b>	<b>17,110</b>	<b>0</b>	<b>0</b>	<b>0</b>



**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P080 ABANDONED VEHICLES</b>					
<b>A235 ABANDONED VEHICLES</b>					
R260 Abandoned Vehicles					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	28,320	31,010	31,020	31,020	31,490
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,910	1,890	1,920	1,940	1,970
Transport Insurance	880	1,130	1,190	1,250	1,310
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	200	200	200	200	200
Services	600	600	600	600	600
Communications & Computing	460	460	460	460	460
SUPPORT SERVICES					
Departmental Administrative Expenses	13,140	16,920	18,420	17,450	18,300
CAPITAL CHARGES					
Depreciation	1,130	2,470	1,230	4,600	4,600
<b>GROSS EXPENDITURE</b>	<b>46,640</b>	<b>54,680</b>	<b>55,040</b>	<b>57,520</b>	<b>58,930</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,410)	(2,600)	(2,600)	(2,600)	(2,600)
<b>GROSS INCOME</b>	<b>(2,410)</b>	<b>(2,600)</b>	<b>(2,600)</b>	<b>(2,600)</b>	<b>(2,600)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>44,230</b>	<b>52,080</b>	<b>52,440</b>	<b>54,920</b>	<b>56,330</b>
<b>Total P080 ABANDONED VEHICLES</b>	<b>44,230</b>	<b>52,080</b>	<b>52,440</b>	<b>54,920</b>	<b>56,330</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P145 PLANNING POLICY FORMULATION</b>					
<b>A385 PLANNING POLICY FORMULATION</b>					
R600 Planning Policy Formulation					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	172,080	167,370	169,420	171,340	174,620
Indirect Employee Expenses	0	1,100	1,100	1,100	1,100
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	300	300	300	300	300
District Local Development Framework Preparation	109,000	126,910	109,000	74,000	74,000
Grants & Subscriptions	5,000	5,000	5,000	5,000	5,000
SUPPORT SERVICES					
Legal & Corporate Services	950	980	970	950	990
Departmental Administrative Expenses	79,840	91,330	100,640	96,370	101,520
<b>GROSS EXPENDITURE</b>	<b>367,170</b>	<b>392,990</b>	<b>386,430</b>	<b>349,060</b>	<b>357,530</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(6,940)	(6,960)	(7,500)	(8,760)	(8,760)
Customer & Client Receipts	(400)	(300)	(300)	(300)	(300)
Use of Earmarked Reserve	0	(17,910)	0	0	0
<b>GROSS INCOME</b>	<b>(7,340)</b>	<b>(25,170)</b>	<b>(7,800)</b>	<b>(9,060)</b>	<b>(9,060)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>359,830</b>	<b>367,820</b>	<b>378,630</b>	<b>340,000</b>	<b>348,470</b>
<b>Total P145 PLANNING POLICY FORMULATION</b>	<b>359,830</b>	<b>367,820</b>	<b>378,630</b>	<b>340,000</b>	<b>348,470</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P147 PLANNING DELIVERY GRANT/NEW HOMES BONUS</b>					
<b>A386 EXTERNAL FUNDING - PLANNING DELIVERY GRANT/NEW HOMES BONUS</b>					
R601 Planning Delivery Grant/New Homes Bonus					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Contribution to Revenue	48,200	39,160	25,330	13,990	11,400
GROSS EXPENDITURE	48,200	39,160	25,330	13,990	11,400
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(106,300)	(39,160)	(175,330)	(163,990)	(161,400)
GROSS INCOME	(106,300)	(39,160)	(175,330)	(163,990)	(161,400)
<b>NET EXPENDITURE/(INCOME)</b>	<b>(58,100)</b>	<b>0</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>
<b>Total P147 PLANNING DELIVERY GRANT/NEW HOMES BONUS</b>	<b>(58,100)</b>	<b>0</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A390 DEVELOPMENT CONTROL</b>					
R605 Development Control					
R606 Development Control - Tree Matters					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	358,320	359,390	345,510	331,480	337,160
Indirect Employee Expenses	0	2,050	2,050	2,050	2,050
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	13,000	15,500	15,500	15,500	15,500
Professional Services / Fees	10,500	10,500	10,500	10,500	10,500
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Shared Services/WETT Programme	0	0	(4,000)	(15,000)	(15,000)
<b>SUPPORT SERVICES</b>					
Resources	1,650	1,620	1,540	1,500	1,570
Legal & Corporate Services	24,550	23,710	23,430	23,040	23,880
Departmental Administrative Expenses	166,180	196,100	214,200	204,050	214,230
<b>GROSS EXPENDITURE</b>	<b>574,200</b>	<b>608,870</b>	<b>608,730</b>	<b>573,120</b>	<b>589,890</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(3,070)	(3,070)	(3,660)	(2,390)	(500)
Customer & Client Receipts	(339,660)	(347,660)	(347,670)	(347,670)	(347,670)
Income Service Options - Compounded Inflation	0	0	0	(10)	(20)
Additional Income Arising from Cost Recovery	0	0	(75,000)	(125,000)	(125,000)
<b>GROSS INCOME</b>	<b>(342,730)</b>	<b>(350,730)</b>	<b>(426,330)</b>	<b>(475,070)</b>	<b>(473,190)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>231,470</b>	<b>258,140</b>	<b>182,400</b>	<b>98,050</b>	<b>116,700</b>

## PLANNING AND REGULATORY SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A395 ENFORCEMENT</b>					
R610 Enforcement					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	92,290	92,180	92,630	92,130	91,760
Indirect Employee Expenses	0	380	380	380	380
SUPPORT SERVICES					
Legal & Corporate Services	14,730	15,330	15,190	14,930	15,490
Departmental Administrative Expenses	42,800	50,300	55,420	52,590	54,190
<b>GROSS EXPENDITURE</b>	<b>149,820</b>	<b>158,190</b>	<b>163,620</b>	<b>160,030</b>	<b>161,820</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(150)	(150)	(190)	(110)	0
<b>GROSS INCOME</b>	<b>(150)</b>	<b>(150)</b>	<b>(190)</b>	<b>(110)</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>149,670</b>	<b>158,040</b>	<b>163,430</b>	<b>159,920</b>	<b>161,820</b>

## PLANNING AND REGULATORY SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION</b>					
R615 Environment Improvement and Protection					
R616 Tree Preservation Orders/Trees in Conservation Areas					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	31,110	30,550	30,750	30,680	31,220
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	250	250	250	250
SUPPORT SERVICES					
Legal & Corporate Services	440	420	420	420	420
Departmental Administrative Expenses	14,420	16,660	18,380	17,550	18,490
<b>GROSS EXPENDITURE</b>	<b>46,470</b>	<b>47,880</b>	<b>49,800</b>	<b>48,900</b>	<b>50,380</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(460)	(460)	(490)	(540)	(500)
<b>GROSS INCOME</b>	<b>(460)</b>	<b>(460)</b>	<b>(490)</b>	<b>(540)</b>	<b>(500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>46,010</b>	<b>47,420</b>	<b>49,310</b>	<b>48,360</b>	<b>49,880</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P150 IMPLEMENTATION OF PLANNING POLICY</b>					
<b>A405 CONSERVATION OF THE HISTORIC ENVIRONMENT</b>					
R620 Conservation of the Historic Environment					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	44,190	44,510	43,970	43,270	45,740
Indirect Employee Expenses	0	50	50	50	50
SUPPORT SERVICES					
Departmental Administrative Expenses	20,510	24,280	26,620	25,290	27,600
<b>GROSS EXPENDITURE</b>	<b>64,700</b>	<b>68,840</b>	<b>70,640</b>	<b>68,610</b>	<b>73,390</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(340)	(340)	(400)	(330)	(200)
<b>GROSS INCOME</b>	<b>(340)</b>	<b>(340)</b>	<b>(400)</b>	<b>(330)</b>	<b>(200)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>64,360</b>	<b>68,500</b>	<b>70,240</b>	<b>68,280</b>	<b>73,190</b>
<b>Total P150 IMPLEMENTATION OF PLANNING POLICY</b>	<b>491,510</b>	<b>532,100</b>	<b>465,380</b>	<b>374,610</b>	<b>401,590</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P155 BUILDING CONTROL</b>					
<b>A410 BUILDING CONTROL</b>					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	226,580	222,780	224,380	224,850	228,650
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	6,200	3,050	6,000	3,000	3,000
Printing, Stationery & General Office Expenses	800	800	800	800	800
Services	2,600	2,600	2,600	2,600	2,600
Communications & Computing Expenses	700	670	670	670	670
Grants & Subscriptions	3,000	3,000	3,000	3,000	3,000
	1,600	1,700	1,700	1,700	1,700
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Shared Services/WETT Programme	0	0	0	(13,000)	(13,000)
<b>SUPPORT SERVICES</b>					
Resources	2,990	2,940	2,880	2,800	2,910
Legal & Corporate Services	1,770	1,810	1,800	1,770	1,840
Departmental Administrative Expenses	105,040	121,550	133,250	126,430	132,950
<b>GROSS EXPENDITURE</b>	<b>351,280</b>	<b>360,900</b>	<b>377,080</b>	<b>354,620</b>	<b>365,120</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	(13,200)	(16,000)	(12,000)	(12,000)	(12,000)
Customer & Client Receipts	(215,240)	(188,240)	(188,260)	(188,260)	(188,260)
Income Service Options - Compounded Inflation	0	0	0	(20)	(40)
Transfer from Holding Account	(14,620)	(29,500)	0	0	0
Estimated Surplus/Deficit Transferred from Previous Year	0	0	(21,540)	690	17,810
Surplus/Deficit on Year	0	21,540	(690)	(17,810)	(41,140)
<b>GROSS INCOME</b>	<b>(243,060)</b>	<b>(212,200)</b>	<b>(222,490)</b>	<b>(217,400)</b>	<b>(223,630)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>108,220</b>	<b>148,700</b>	<b>154,590</b>	<b>137,220</b>	<b>141,490</b>
<b>Total P155 BUILDING CONTROL</b>	<b>108,220</b>	<b>148,700</b>	<b>154,590</b>	<b>137,220</b>	<b>141,490</b>



**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P160 PLANNING AND REGULATORY SERVICES ADMINISTRATION</b>					
<b>A415 PLANNING AND REGULATORY SERVICES ADMINISTRATION</b>					
R630 Planning and Regulatory Services Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	2,042,170	1,983,180	1,848,440	1,784,570	1,814,900
Vacancy Savings	(28,930)	(11,620)	(23,230)	(23,230)	(23,580)
Indirect Employee Expenses	62,760	46,000	49,530	50,920	52,830
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	177,740	176,020	172,400	142,800	178,100
TRANSPORT RELATED EXPENDITURE					
Public Transport	800	800	800	800	800
Car Allowances	46,870	39,000	24,000	24,000	24,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	11,210	6,600	8,200	8,200	8,200
Catering	250	300	300	300	300
Clothing, Uniforms and Laundry	1,160	550	700	700	700
Printing, Stationery & General Office Expenses	58,120	46,610	52,650	50,570	50,740
Services	710	300	310	320	330
Communications & Computing	306,140	366,150	343,080	321,290	325,280
Expenses	4,490	3,560	3,560	3,560	3,560
Grants & Subscriptions	12,610	12,450	12,650	12,650	12,650
SUPPORT SERVICES					
Resources	135,610	139,020	140,260	138,350	142,100
Legal & Corporate Services	4,550	4,550	4,580	4,510	4,660
Convenor Recharges	2,370	4,450	3,610	3,680	3,740
Human Resources	30,250	34,700	36,390	32,080	33,000
Worcestershire Hub	51,350	49,800	55,760	55,750	57,050
GROSS EXPENDITURE	2,920,230	2,902,420	2,733,990	2,611,820	2,689,360
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(26,560)	(26,560)	(11,330)	0	0
Customer & Client Receipts	(2,090)	(2,500)	(2,560)	(2,560)	(2,560)
Income Service Options - Compounded Inflation	0	0	0	(60)	(120)
Recharges to Other Services	(2,785,480)	(2,846,610)	(2,724,120)	(2,653,010)	(2,731,380)
GROSS INCOME	(2,814,130)	(2,875,670)	(2,738,010)	(2,655,630)	(2,734,060)
<b>NET EXPENDITURE/(INCOME)</b>	106,100	26,750	(4,020)	(43,810)	(44,700)
<b>Total P160 PLANNING AND REGULATORY SERVICES ADMINISTRATION</b>	<b>106,100</b>	<b>26,750</b>	<b>(4,020)</b>	<b>(43,810)</b>	<b>(44,700)</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P161 HIGHWAYS</b>					
<b>A150 STREET FURNITURE AND NAMING ETC.</b>					
R195 Street Furniture and Naming Etc					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	14,000	13,180	13,180	13,180	13,380
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	47,650	47,650	47,450	47,450	47,450
Communications & Computing	0	300	300	300	300
Miscellaneous Expenses	10	0	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	6,500	7,190	7,820	7,410	7,780
<b>GROSS EXPENDITURE</b>	<b>68,160</b>	<b>68,320</b>	<b>68,750</b>	<b>68,340</b>	<b>68,910</b>
<u>INCOME</u>					
Customer & Client Receipts	(200)	(200)	(200)	(200)	(200)
<b>GROSS INCOME</b>	<b>(200)</b>	<b>(200)</b>	<b>(200)</b>	<b>(200)</b>	<b>(200)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>67,960</b>	<b>68,120</b>	<b>68,550</b>	<b>68,140</b>	<b>68,710</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P161 HIGHWAYS</b>					
<b>A155 HIGHWAYS GENERAL CLEANSING</b>					
R200 Highways General Cleansing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	574,040	566,220	527,690	508,940	517,960
Vacancy Savings	(5,700)	(2,950)	(5,900)	(5,900)	(5,990)
Indirect Employee Expenses	5,110	6,320	6,640	6,780	7,100
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	2,850	1,130	1,150	1,160	1,190
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	142,270	113,380	115,330	117,340	119,480
Transport Insurance	17,600	21,470	22,610	23,750	24,890
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - External	12,920	14,520	14,520	14,520	14,520
Clothing, Uniforms and Laundry	2,600	2,600	2,600	2,600	2,600
Services	27,480	27,190	27,620	28,050	28,490
Communications & Computing	2,400	2,440	2,440	2,440	2,440
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	1,400	4,000	4,000	4,000	4,000
SUPPORT SERVICES					
Resources	11,020	14,220	19,680	19,630	19,930
Convenor Recharges	560	1,220	1,310	1,330	1,350
Departmental Administrative Expenses	40,460	46,400	51,230	48,500	50,910
CAPITAL CHARGES					
Depreciation - Vehicles	87,790	107,350	96,590	114,880	139,830
GROSS EXPENDITURE	922,800	925,510	887,510	888,020	928,700
<u>INCOME</u>					
Customer & Client Receipts	(43,800)	(39,430)	(36,300)	(36,300)	(36,300)
Recharges	(142,380)	(145,170)	(146,970)	(148,780)	(159,260)
GROSS INCOME	(186,180)	(184,600)	(183,270)	(185,080)	(195,560)
<b>NET EXPENDITURE/(INCOME)</b>	736,620	740,910	704,240	702,940	733,140

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P161 HIGHWAYS</b>					
<b>A165 HIGHWAYS RESIDUAL FUNCTION</b>					
R210 Highways Residual Functions					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	2,470	2,450	2,460	2,460	2,510
SUPPORT SERVICES					
Legal & Corporate Services	3,320	3,500	3,470	3,400	3,540
Departmental Administrative Expenses	1,150	1,330	1,460	1,390	1,470
GROSS EXPENDITURE	6,940	7,280	7,390	7,250	7,520
<b>NET EXPENDITURE/(INCOME)</b>	6,940	7,280	7,390	7,250	7,520

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P161 HIGHWAYS</b>					
<b>A416 ADMINISTRATION OF STREET NAMING AND NUMBERING</b>					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	16,620	18,570	18,490	18,490	18,810
SUPPORT SERVICES					
Departmental Administrative Expenses	7,700	10,140	10,970	10,370	10,940
GROSS EXPENDITURE	24,320	28,710	29,460	28,860	29,750
<u>INCOME</u>					
Customer & Client Receipts	(360)	(120)	(200)	(200)	(400)
GROSS INCOME	(360)	(120)	(200)	(200)	(400)
<b>NET EXPENDITURE/(INCOME)</b>	23,960	28,590	29,260	28,660	29,350
<b>Total P161 HIGHWAYS</b>	<b>835,480</b>	<b>844,900</b>	<b>809,440</b>	<b>806,990</b>	<b>838,720</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P165 CORPORATE COSTS</b>					
<b>A420 MAPPING SERVICE AGREEMENT</b>					
R635 Mapping Service Agreement					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Services	13,000	13,000	13,000	13,000	13,000
GROSS EXPENDITURE	13,000	13,000	13,000	13,000	13,000
<b>NET EXPENDITURE/(INCOME)</b>	13,000	13,000	13,000	13,000	13,000

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P165 CORPORATE COSTS</b>					
<b>A421 STATUTORY RESPONSIBILITY - WATERCOURSES AND LAND DRAINAGE</b>					
R636 Statutory Responsibility - Watercourses and Land Drainage					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	1,000	1,000	1,000	1,000	1,000
GROSS EXPENDITURE	1,000	1,000	1,000	1,000	1,000
<b>NET EXPENDITURE/(INCOME)</b>	1,000	1,000	1,000	1,000	1,000

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P165 CORPORATE COSTS</b>					
<b>A422 SHARED REGULATORY SERVICES</b>					
R637 Environmental Health					
R638 Licensing Activities					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	55,230	15,830	710	730	770
Indirect Employee Expenses	12,010	2,720	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	50,780	39,330	46,850	38,940	48,310
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs - Vehicles	3,090	2,550	0	0	0
Public Transport	230	20	0	0	0
Transport Insurance	1,460	0	0	0	0
Car Allowances	13,930	3,000	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	17,360	0	0	0	0
Clothing, Uniforms and Laundry	670	580	0	0	0
Printing, Stationery & General Office Expenses	9,240	6,080	0	0	0
Services	26,800	16,170	0	0	0
Food Sampling	1,670	350	0	0	0
Communications & Computing	88,300	77,930	0	0	0
Air Quality Expenditure	3,330	3,000	0	0	0
Expenses	1,290	0	0	0	0
Grants & Subscriptions	6,260	20	0	0	0
Food Hygiene Training Expenditure	1,540	1,500	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Contractors Charges	8,040	8,040	0	0	0
Shared Services/WETT Programme	517,820	655,540	769,800	680,820	679,700
WETT Implementation Costs	0	80,000	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	8,220	3,350	3,900	3,800	3,940
Legal & Corporate Services	35,420	12,410	14,970	14,730	15,260
Departmental Administrative Expenses	25,610	8,630	420	410	450
<b>GROSS EXPENDITURE</b>	<b>888,300</b>	<b>937,050</b>	<b>836,650</b>	<b>739,430</b>	<b>748,430</b>
<b>INCOME</b>					
Other Grants, Reimbursements & Contributions	0	(99,660)	(40,000)	(20,000)	(20,000)
Customer & Client Receipts	(190,130)	(182,640)	(225,220)	(234,800)	(225,220)
Income Service Options - Compounded Inflation	0	0	0	(3,230)	(6,460)
<b>GROSS INCOME</b>	<b>(190,130)</b>	<b>(282,300)</b>	<b>(265,220)</b>	<b>(258,030)</b>	<b>(251,680)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>698,170</b>	<b>654,750</b>	<b>571,430</b>	<b>481,400</b>	<b>496,750</b>
<b>Total P165 CORPORATE COSTS</b>	<b>712,170</b>	<b>668,750</b>	<b>585,430</b>	<b>495,400</b>	<b>510,750</b>



**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P169 EXTERNAL FUNDING - REGULATORY SERVICES</b>					
<b>A424 EXTERNAL FUNDING - REGULATORY SERVICES</b>					
R639 External Funding - Regulatory Services					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Air Quality Expenditure	38,100	38,100	0	0	0
Smoke Free Environment	23,660	23,660	0	0	0
GROSS EXPENDITURE	61,760	61,760	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(61,760)	(61,760)	0	0	0
GROSS INCOME	(61,760)	(61,760)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P169 EXTERNAL FUNDING - REGULATORY SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P170 FOOD AND HEALTH AND SAFETY</b>					
<b>A425 FOOD AND HEALTH AND SAFETY</b>					
R640 Food and Health and Safety					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	43,520	40,410	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	330	0	0	0	0
Food Sampling	330	150	0	0	0
Food Hygiene Training Expenditure	310	70	0	0	0
SUPPORT SERVICES					
Legal & Corporate Services	820	620	0	0	0
Departmental Administrative Expenses	20,200	22,050	0	0	0
GROSS EXPENDITURE	65,510	63,300	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	(590)	(330)	0	0	0
GROSS INCOME	(590)	(330)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	64,920	62,970	0	0	0
<b>Total P170 FOOD AND HEALTH AND SAFETY</b>	<b>64,920</b>	<b>62,970</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P175 POLLUTION CONTROL</b>					
<b>A430 POLLUTION CONTROL</b>					
R645 Pollution Control					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	27,670	21,300	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,250	380	0	0	0
Services	1,350	340	0	0	0
Air Quality Expenditure	670	280	0	0	0
SUPPORT SERVICES					
Resources	120	110	0	0	0
Legal & Corporate Services	1,770	900	0	0	0
Departmental Administrative Expenses	12,830	11,630	0	0	0
GROSS EXPENDITURE	45,660	34,940	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	(3,010)	(2,500)	0	0	0
GROSS INCOME	(3,010)	(2,500)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	42,650	32,440	0	0	0
<b>Total P175 POLLUTION CONTROL</b>	<b>42,650</b>	<b>32,440</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P185 LICENSING ACTIVITIES</b>					
<b>A440 HACKNEY CARRIAGES</b>					
R655 Hackney Carriages					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	7,230	6,740	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	660	0	0	0	0
Printing, Stationery & General Office Expenses	270	0	0	0	0
Services	120	400	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	1,610	720	0	0	0
SUPPORT SERVICES					
Resources	420	190	0	0	0
Legal & Corporate Services	1,360	0	0	0	0
Departmental Administrative Expenses	3,360	3,680	0	0	0
GROSS EXPENDITURE	15,030	11,730	0	0	0
<u>INCOME</u>					
Customer & Client Receipts	(13,420)	(12,540)	0	0	0
GROSS INCOME	(13,420)	(12,540)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	1,610	(810)	0	0	0

## PLANNING AND REGULATORY SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P185 LICENSING ACTIVITIES</b>					
<b>A445 GENERAL LICENSING AND REGISTRATION</b>					
R660 General Licensing and Registration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	6,430	6,150	0	0	0
SUPPLIES & SERVICES					
Veterinary Surgeons Fees	500	1,100	0	0	0
Communications & Computing	80	80	0	0	0
SUPPORT SERVICES					
Resources	420	70	0	0	0
Legal & Corporate Services	1,230	560	0	0	0
Departmental Administrative Expenses	3,010	3,330	0	0	0
<b>GROSS EXPENDITURE</b>	<b>11,670</b>	<b>11,290</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>INCOME</u>					
Customer & Client Receipts	(6,000)	(6,000)	0	0	0
<b>GROSS INCOME</b>	<b>(6,000)</b>	<b>(6,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>5,670</b>	<b>5,290</b>	<b>0</b>	<b>0</b>	<b>0</b>

## PLANNING AND REGULATORY SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P185 LICENSING ACTIVITIES</b>					
<b>A450 LICENSING ACT 2003</b>					
R665 Licensing Act 2003					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	10,890	10,350	0	0	0
SUPPLIES & SERVICES					
Services	830	0	0	0	0
Communications & Computing	170	0	0	0	0
SUPPORT SERVICES					
Resources	110	0	0	0	0
Legal & Corporate Services	1,770	400	0	0	0
Departmental Administrative Expenses	5,070	5,660	0	0	0
<b>GROSS EXPENDITURE</b>	<b>18,840</b>	<b>16,410</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>INCOME</u>					
Customer & Client Receipts	(12,500)	(12,510)	0	0	0
<b>GROSS INCOME</b>	<b>(12,500)</b>	<b>(12,510)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>6,340</b>	<b>3,900</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P185 LICENSING ACTIVITIES</b>	<b>13,620</b>	<b>8,380</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A256 FLOOD RELIEF</b>					
R292 Flood Relief					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	0	1,000	0	0	0
TRANSPORT RELATED EXPENDITURE					
SUPPLIES & SERVICES					
Communications & Computing	0	50	0	0	0
Miscellaneous Expenses	0	18,640	17,000	0	0
Contribution to Revenue	0	9,000	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	0	15,000	8,000	0	0
CAPITAL CHARGES					
Depreciation	5,190	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>5,190</b>	<b>43,690</b>	<b>25,000</b>	<b>0</b>	<b>0</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(43,690)	(25,000)	0	0
<b>GROSS INCOME</b>	<b>0</b>	<b>(43,690)</b>	<b>(25,000)</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>5,190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A455 HOUSING GRANTS AND ASSISTANCE</b>					
R670 Housing Grants and Assistance					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	94,870	93,470	93,530	93,530	94,940
Indirect Employee Expenses	0	660	690	730	760
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Home Improvement Agency	50,000	50,000	50,000	50,000	50,000
SUPPORT SERVICES					
Resources	4,190	4,010	3,870	3,770	3,920
Legal & Corporate Services	1,580	850	830	820	850
Departmental Administrative Expenses	43,990	50,990	55,550	52,600	55,210
GROSS EXPENDITURE	194,630	199,980	204,470	201,450	205,680
<b>NET EXPENDITURE/(INCOME)</b>	194,630	199,980	204,470	201,450	205,680



**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P190 PRIVATE SECTOR HOUSING</b>					
<b>A460 HOUSING, ENFORCEMENT AND LICENSING</b>					
R675 Housing Enforcement and Licensing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	91,220	94,140	94,190	94,190	95,610
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	300	300	300	300	350
Specialist Fees	4,750	4,750	4,750	5,000	5,000
Grants & Subscriptions	12,000	12,000	4,000	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	38,210	51,360	55,930	52,980	55,580
<b>GROSS EXPENDITURE</b>	<b>146,480</b>	<b>162,550</b>	<b>159,170</b>	<b>152,470</b>	<b>156,540</b>
<u>INCOME</u>					
Government Grants - DEFRA	(6,000)	(6,000)	(2,000)	0	0
Other Grants, Reimbursements & Contributions	(15,910)	(24,070)	(2,000)	0	0
Customer & Client Receipts	(1,800)	(2,000)	0	0	0
<b>GROSS INCOME</b>	<b>(23,710)</b>	<b>(32,070)</b>	<b>(4,000)</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>122,770</b>	<b>130,480</b>	<b>155,170</b>	<b>152,470</b>	<b>156,540</b>
<b>Total P190 PRIVATE SECTOR HOUSING</b>	<b>322,590</b>	<b>330,460</b>	<b>359,640</b>	<b>353,920</b>	<b>362,220</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING</b>					
R680 Housing Health and Sustainability - Strategy and Enabling					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	135,370	132,220	110,500	109,420	111,650
SUPPLIES & SERVICES					
Professional Services / Fees	10,250	10,250	12,000	12,000	12,000
Environmental Awareness Issues	4,500	4,500	4,500	4,500	4,500
Home Safety Campaign Expenses	650	16,340	650	650	650
SUPPORT SERVICES					
Legal & Corporate Services	950	980	970	950	990
Departmental Administrative Expenses	62,790	72,170	79,770	76,170	80,060
GROSS EXPENDITURE	214,510	236,460	208,390	203,690	209,850
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(15,690)	0	0	0
Customer & Client Receipts	(600)	(200)	(200)	(200)	(200)
GROSS INCOME	(600)	(15,890)	(200)	(200)	(200)
<b>NET EXPENDITURE/(INCOME)</b>	213,910	220,570	208,190	203,490	209,650

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING</b>					
R685 Homelessness Housing Advice and Access to Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	48,870	48,480	49,580	50,220	51,650
SUPPLIES & SERVICES					
Miscellaneous Expenses	0	1,380	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	311,540	311,540	320,880	305,510	290,410
Homelessness Costs	175,060	112,250	108,150	114,410	120,970
SUPPORT SERVICES					
Resources	2,640	2,670	2,700	2,630	2,690
Legal & Corporate Services	0	810	840	840	870
Departmental Administrative Expenses	22,660	26,450	29,440	28,250	30,040
<b>GROSS EXPENDITURE</b>	<b>560,770</b>	<b>503,580</b>	<b>511,590</b>	<b>501,860</b>	<b>496,630</b>
<u>INCOME</u>					
Use/Release of Earmarked Reserve	0	(8,640)	0	0	0
Customer & Client Receipts	0	(15,500)	(15,500)	(15,500)	(15,500)
<b>GROSS INCOME</b>	<b>0</b>	<b>(24,140)</b>	<b>(15,500)</b>	<b>(15,500)</b>	<b>(15,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>560,770</b>	<b>479,440</b>	<b>496,090</b>	<b>486,360</b>	<b>481,130</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION</b>					
R686 External Funding - Homelessness Enabling Function					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	29,210	22,600	8,500	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	73,240	87,710	112,850	109,270	0
Miscellaneous Expenses	0	10,000	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Rental Deposit Scheme	(160)	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>102,290</b>	<b>120,310</b>	<b>121,350</b>	<b>109,270</b>	<b>0</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(102,290)	(120,310)	(12,080)	0	0
<b>GROSS INCOME</b>	<b>(102,290)</b>	<b>(120,310)</b>	<b>(12,080)</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>0</b>	<b>0</b>	<b>109,270</b>	<b>109,270</b>	<b>0</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P195 HOUSING ENABLING FUNCTION</b>					
<b>A472 EXTERNAL FUNDING - COUNTY HOMELESS PROJECTS (CLG)</b>					
R689 External Funding - County Homeless Projects (CLG)					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Homeless Expenditure	0	0	60,000	0	0
GROSS EXPENDITURE	0	0	60,000	0	0
<u>INCOME</u>					
Grant Income	0	0	(60,000)	0	0
GROSS INCOME	0	0	(60,000)	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P195 HOUSING ENABLING FUNCTION</b>	<b>774,680</b>	<b>700,010</b>	<b>813,550</b>	<b>799,120</b>	<b>690,780</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A485 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
R704 Regeneration					
R705 General Economic Development Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	118,060	117,860	118,380	118,870	120,710
Indirect Employee Expenses	0	990	950	950	950
SUPPLIES & SERVICES					
Improvements to Town Centres	20,000	20,000	10,000	10,000	10,000
Kidderminster Canal Tunnel Art Project	2,500	2,500	0	0	0
Grants & Subscriptions	4,000	4,000	4,000	4,000	4,000
General Economic Development Activities	79,090	44,190	89,650	50,000	25,000
Regeneration and Urban Design Activities	0	40,850	76,000	115,000	60,000
Empty Shops Strategy	82,630	82,630	0	0	0
Churchfields Masterplan	0	70,000	0	0	0
Economic Assessment Duty (ABG)	6,000	6,000	0	0	0
SUPPORT SERVICES					
Resources	4,540	4,370	4,440	4,300	4,420
Legal & Corporate Services	10,400	14,230	14,420	14,220	14,720
Departmental Administrative Expenses	54,770	64,320	70,290	66,850	70,200
<b>GROSS EXPENDITURE</b>	<b>381,990</b>	<b>471,940</b>	<b>388,130</b>	<b>384,190</b>	<b>310,000</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(63,380)	(113,880)	0	0	0
Use of Earmarked Reserve	(110,840)	(141,790)	(57,650)	0	0
<b>GROSS INCOME</b>	<b>(174,220)</b>	<b>(255,670)</b>	<b>(57,650)</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>207,770</b>	<b>216,270</b>	<b>330,480</b>	<b>384,190</b>	<b>310,000</b>

**PLANNING AND REGULATORY SERVICES**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES A486 EXTERNAL FUNDING R707 Future Jobs Fund</b>					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	14,220	0	0	0
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	0	900	0	0	0
Services	0	1,800	0	0	0
Communications & Computing	0	150	0	0	0
Miscellaneous Expenses	0	1,500	0	0	0
GROSS EXPENDITURE	0	18,570	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(17,070)	0	0	0
Customer & Client Receipts	0	(1,500)	0	0	0
GROSS INCOME	0	(18,570)	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

## PLANNING AND REGULATORY SERVICES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES</b>					
<b>A490 TOURISM</b>					
R710 Tourism Strategy					
R711 Bewdley Tourist Information Centre					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	67,110	52,680	52,820	52,960	53,760
Indirect Employee Expenses	150	270	280	280	290
<b>PREMISES RELATED EXPENDITURE</b>					
Repairs, Alterations & Maintenance of Buildings	1,390	1,000	1,030	1,050	1,080
Energy Costs	2,530	2,000	2,060	2,120	2,190
Non-Domestic Rates	1,510	1,220	1,260	1,290	1,330
Fixtures & Fittings	240	240	240	240	240
Cleaning & Domestic Supplies	140	310	210	210	210
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	20	20	20	20	20
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	3,490	3,490	3,490	3,490	3,490
Printing, Stationery & General Office Expenses	2,660	3,160	3,160	3,160	3,160
Tourism Promotion	4,000	4,000	4,000	4,000	4,000
Services	1,620	1,660	1,660	1,660	1,660
Communications & Computing	1,650	1,400	1,400	1,400	1,400
<b>SUPPORT SERVICES</b>					
Resources	1,950	0	0	0	0
Legal & Corporate Services	0	380	390	380	390
Convenor Recharges	50	70	80	80	80
Departmental Administrative Expenses	20,930	16,800	18,690	17,790	18,680
<b>CAPITAL CHARGES</b>					
Depreciation	800	1,750	1,750	1,750	1,750
<b>GROSS EXPENDITURE</b>	<b>110,240</b>	<b>90,450</b>	<b>92,540</b>	<b>91,880</b>	<b>93,730</b>
<u>INCOME</u>					
Customer & Client Receipts	(2,750)	(2,750)	(2,750)	(2,750)	(2,750)
<b>GROSS INCOME</b>	<b>(2,750)</b>	<b>(2,750)</b>	<b>(2,750)</b>	<b>(2,750)</b>	<b>(2,750)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>107,490</b>	<b>87,700</b>	<b>89,790</b>	<b>89,130</b>	<b>90,980</b>
<b>Total P210 REGENERATION &amp; ECONOMIC DEVELOPMENT ACTIVITIES</b>	<b>315,260</b>	<b>303,970</b>	<b>420,270</b>	<b>473,320</b>	<b>400,980</b>



## RESOURCES - SUMMARY

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
A001 COLLECTION OF DOMESTIC WASTE	621,900	672,620	562,130	463,000	478,150
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	1,121,020	1,271,760	1,317,840	1,173,790	1,193,570
A010 RECYCLING ACTIVITIES	(34,800)	(28,800)	(28,800)	(28,800)	(28,800)
A266 WASTE/FLEET MANAGEMENT	49,320	0	270	140	260
	<b>1,757,440</b>	<b>1,915,580</b>	<b>1,851,440</b>	<b>1,608,130</b>	<b>1,643,180</b>
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
A220 COMMERCIAL SERVICES-OPERATIONAL AREAS	0	0	(1,870)	(3,660)	(3,680)
	<b>0</b>	<b>0</b>	<b>(1,870)</b>	<b>(3,660)</b>	<b>(3,680)</b>
<b>P095 RESOURCES ADMINISTRATION</b>					
A265 RESOURCES ADMINISTRATION	17,010	(2,800)	(68,260)	(98,630)	(98,600)
	<b>17,010</b>	<b>(2,800)</b>	<b>(68,260)</b>	<b>(98,630)</b>	<b>(98,600)</b>
<b>P100 REVENUES</b>					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES	626,170	633,210	651,980	615,500	636,240
	<b>626,170</b>	<b>633,210</b>	<b>651,980</b>	<b>615,500</b>	<b>636,240</b>
<b>P105 HOUSING BENEFITS/WELFARE</b>					
A280 BENEFIT PAYMENTS	(175,000)	(150,000)	(150,000)	(150,000)	(150,000)
A285 BENEFITS ADMINISTRATION	744,590	735,440	880,540	810,940	872,080
A290 CONCESSIONARY TRAVEL	738,420	726,280	23,750	0	0
	<b>1,308,010</b>	<b>1,311,720</b>	<b>754,290</b>	<b>660,940</b>	<b>722,080</b>
<b>P110 CORPORATE COSTS</b>					
A294 CORPORATE COSTS	1,907,830	1,888,010	2,377,480	1,776,290	1,735,260
	<b>1,907,830</b>	<b>1,888,010</b>	<b>2,377,480</b>	<b>1,776,290</b>	<b>1,735,260</b>
<b>P130 HUMAN RESOURCES</b>					
A320 HUMAN RESOURCES ADMINISTRATION	26,330	(1,950)	(13,730)	7,600	7,710
A330 TRAINING OF EMPLOYEES	(23,850)	0	0	0	0
	<b>2,480</b>	<b>(1,950)</b>	<b>(13,730)</b>	<b>7,600</b>	<b>7,710</b>
<b>P135 COMMON SERVICES</b>					
A335 COMPUTER SERVICES	(16,370)	0	(1,280)	(2,550)	(2,680)
A340 COMMUNICATIONS	0	0	0	0	0
A341 PRINT MANAGEMENT	0	0	0	0	0
A342 HOME WORKING	0	0	0	0	0
	<b>(16,370)</b>	<b>0</b>	<b>(1,280)</b>	<b>(2,550)</b>	<b>(2,680)</b>
<b>Total S2 RESOURCES</b>	<b>5,602,570</b>	<b>5,743,770</b>	<b>5,550,050</b>	<b>4,563,620</b>	<b>4,639,510</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A001 COLLECTION OF DOMESTIC WASTE</b>					
R001 Waste Transfer Station					
R002 Domestic Waste					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	863,350	726,970	680,950	616,840	623,280
Vacancy Savings	(9,520)	(4,780)	(9,570)	(9,570)	(9,710)
Indirect Employee Expenses	9,560	9,700	10,090	10,490	10,910
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	2,900	5,000	5,080	5,160	5,280
Cleaning & Domestic Supplies	40,350	40,350	40,350	40,350	40,350
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs	286,950	253,610	241,340	222,460	226,700
Transport Insurance	14,080	16,950	17,850	18,750	19,650
Car Allowances	600	500	500	500	500
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,000	4,000	4,000	4,000	4,000
Equipment, Furniture & Materials - External	12,670	3,900	3,900	3,900	3,900
Equipment, Furniture & Materials - Trade Bins	54,000	54,000	54,000	54,000	54,000
Clothing, Uniforms and Laundry	5,000	5,000	5,000	5,000	5,000
Printing, Stationery & General Office Expenses	450	1,000	1,000	1,000	1,000
Services - WCC Tipping Cost	188,060	175,000	180,250	185,660	191,220
Services - Other	13,560	13,560	13,640	13,720	13,800
Communications & Computing	2,100	2,100	2,100	2,100	2,100
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Health Authorities	3,200	12,000	12,000	12,000	12,000
Private Contractors	200	210	210	210	210
<b>SUPPORT SERVICES</b>					
Resources	9,240	9,580	9,650	9,390	9,640
Convenor Recharges	1,070	2,000	2,150	2,180	2,220
Worcestershire Hub	0	21,290	21,020	20,490	21,390
Departmental Administrative Expenses	47,560	66,710	69,660	69,600	71,090
<b>CAPITAL CHARGES</b>					
Depreciation	167,640	179,890	171,550	188,440	197,370
<b>GROSS EXPENDITURE</b>	<b>1,714,020</b>	<b>1,598,540</b>	<b>1,536,720</b>	<b>1,476,670</b>	<b>1,505,900</b>
<u>INCOME</u>					
Customer & Client Receipts	(34,180)	(43,180)	(53,260)	(53,260)	(53,260)
Income Service Options - Compounded Inflation	0	0	0	(14,080)	(28,160)
Trade Waste Income	(686,330)	(497,600)	(560,040)	(585,040)	(585,040)
Recharges	(371,610)	(350,290)	(361,290)	(361,290)	(361,290)
Use of Earmarked Reserve	0	(34,850)	0	0	0
<b>GROSS INCOME</b>	<b>(1,092,120)</b>	<b>(925,920)</b>	<b>(974,590)</b>	<b>(1,013,670)</b>	<b>(1,027,750)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>621,900</b>	<b>672,620</b>	<b>562,130</b>	<b>463,000</b>	<b>478,150</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A005 KERBSIDE RECYCLING (RECYCLED MATTER)</b>					
R005 Garden Waste Collection Service					
R010 Kerbside Recycling					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	588,230	581,980	582,830	520,840	528,920
Vacancy Savings	(8,060)	(3,140)	(6,270)	(6,270)	(6,360)
Indirect Employee Expenses	90	0	0	0	0
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	2,900	5,000	5,080	5,160	5,280
Cleaning & Domestic Supplies	12,340	0	0	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Direct Transport Costs	159,980	138,760	119,440	98,490	100,950
Transport Insurance	7,760	7,910	8,330	8,750	9,170
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials - External	6,130	9,000	9,000	9,000	9,000
Clothing, Uniforms and Laundry	3,000	3,400	3,400	3,400	3,400
Services	15,040	22,940	23,120	23,290	23,470
Communications & Computing	2,030	2,030	2,030	2,030	2,030
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Independent Units within the Council	364,940	359,490	379,490	379,490	379,490
<b>SUPPORT SERVICES</b>					
Convenor Recharges	800	1,330	1,430	1,460	1,480
Departmental Administrative Expenses	42,280	75,200	80,630	80,400	82,220
<b>CAPITAL CHARGES</b>					
Depreciation - Containers & Lids	30,820	39,050	123,430	123,430	114,140
Depreciation - Vehicles	202,740	158,810	158,950	140,420	129,530
<b>GROSS EXPENDITURE</b>	<b>1,431,020</b>	<b>1,401,760</b>	<b>1,490,890</b>	<b>1,389,890</b>	<b>1,382,720</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Customer & Client Receipts	(250,000)	(70,000)	(113,050)	(155,050)	(127,050)
Income Service Options - Compounded Inflation	0	0	0	(1,050)	(2,100)
<b>GROSS INCOME</b>	<b>(310,000)</b>	<b>(130,000)</b>	<b>(173,050)</b>	<b>(216,100)</b>	<b>(189,150)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>1,121,020</b>	<b>1,271,760</b>	<b>1,317,840</b>	<b>1,173,790</b>	<b>1,193,570</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A010 RECYCLING ACTIVITIES</b>					
R015 Bottle Banks					
R016 Can Bank					
R017 Textiles					
R018 Paper					
R019 Other					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	2,200	1,200	1,200	1,200	1,200
<b>GROSS EXPENDITURE</b>	<b>2,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(37,000)	(30,000)	(30,000)	(30,000)	(30,000)
<b>GROSS INCOME</b>	<b>(37,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(34,800)</b>	<b>(28,800)</b>	<b>(28,800)</b>	<b>(28,800)</b>	<b>(28,800)</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P001 WASTE COLLECTION</b>					
<b>A266 WASTE/FLEET MANAGEMENT</b>					
R307 Waste/Fleet Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	164,330	167,540	168,510	169,640	172,200
Vacancy Savings	(2,140)	(1,040)	(2,080)	(2,080)	(2,110)
Indirect Employee Expenses	23,420	12,240	12,820	13,380	14,020
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,980	20,290	20,660	20,940	21,440
TRANSPORT RELATED EXPENDITURE					
Car Allowances	2,720	2,720	2,500	2,500	2,500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,040	520	520	520	520
Clothing, Uniforms and Laundry	250	250	250	250	250
Printing, Stationery & General Office Expenses	1,140	820	1,140	1,140	1,140
Services	4,000	4,000	4,000	4,000	4,000
Communications & Computing Expenses	16,520	21,290	23,670	22,880	23,220
	90	90	90	90	90
Grants & Subscriptions	0	1,600	1,600	1,600	1,600
SUPPORT SERVICES					
Resources	37,790	42,160	42,540	42,100	43,140
Legal & Corporate Services	0	1,620	1,690	1,670	1,750
Convenor Recharges	0	280	300	300	310
Human Resources	2,960	3,390	3,470	3,060	3,140
Worcestershire Hub	49,560	48,070	53,780	53,860	55,120
<b>GROSS EXPENDITURE</b>	<b>309,660</b>	<b>325,840</b>	<b>335,460</b>	<b>335,850</b>	<b>342,330</b>
<u>INCOME</u>					
Customer & Client Receipts	(240)	(3,120)	(30)	(30)	(30)
Recharges to Other Services	(260,100)	(322,720)	(335,160)	(335,680)	(342,040)
<b>GROSS INCOME</b>	<b>(260,340)</b>	<b>(325,840)</b>	<b>(335,190)</b>	<b>(335,710)</b>	<b>(342,070)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>49,320</b>	<b>0</b>	<b>270</b>	<b>140</b>	<b>260</b>
<b>Total P001 WASTE COLLECTION</b>	<b>1,757,440</b>	<b>1,915,580</b>	<b>1,851,440</b>	<b>1,608,130</b>	<b>1,643,180</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
<b>A220 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>					
R229 Garage Holding Account					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	173,190	166,590	165,560	165,560	168,090
Vacancy Savings	(1,220)	(620)	(1,230)	(1,230)	(1,250)
Indirect Employee Expenses	1,020	1,000	1,030	1,070	1,110
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,050	9,740	9,880	10,020	10,260
Premises Insurance	530	650	680	680	720
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,750	30,980	31,820	32,680	33,580
Direct Transport Costs - Plant	340	340	340	340	340
Transport Insurance	880	1,130	1,190	1,250	1,310
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Fuel	315,690	275,420	283,680	292,190	300,950
Equipment, Furniture & Materials - External	126,070	119,200	157,620	153,110	152,260
Clothing, Uniforms and Laundry	150	200	200	200	200
Services	0	100	110	110	120
Communications & Computing	90	490	490	490	490
SUPPORT SERVICES					
Legal & Corporate Services	1,480	810	840	840	870
Convenor Recharges	120	220	240	240	250
Departmental Administrative Expenses	55,440	76,510	76,220	75,660	77,160
CAPITAL CHARGES					
Depreciation - Vehicles	5,800	10,770	10,770	15,440	15,440
GROSS EXPENDITURE	691,380	693,530	739,440	748,650	761,900
<u>INCOME</u>					
Customer & Client Receipts	(28,980)	(22,500)	(34,460)	(34,460)	(34,460)
Recharges	(662,400)	(671,030)	(706,850)	(717,850)	(731,120)
GROSS INCOME	(691,380)	(693,530)	(741,310)	(752,310)	(765,580)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	(1,870)	(3,660)	(3,680)
<b>Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS</b>	<b>0</b>	<b>0</b>	<b>(1,870)</b>	<b>(3,660)</b>	<b>(3,680)</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION</b>					
<b>A265 RESOURCES ADMINISTRATION</b>					
R300 Accountancy					
R301 Internal Audit					
R302 Management					
R303 Support Services					
R305 Payroll					
R306 Administrative Services					
<b>EXPENDITURE</b>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	1,035,350	1,023,370	970,460	933,900	950,040
Vacancy Savings	(12,730)	(6,230)	(12,450)	(12,450)	(12,630)
Indirect Employee Expenses	40,620	28,080	29,510	30,440	31,600
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	134,700	103,540	105,800	92,530	110,880
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	820	720	720	720	720
Car Allowances	4,840	4,430	3,790	3,790	3,790
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	5,260	5,020	5,050	5,080	5,110
Catering	120	160	160	160	160
Printing, Stationery & General Office Expenses	23,610	18,190	18,300	18,300	18,300
Services	27,600	30,350	29,850	29,850	29,860
Communications & Computing Expenses	173,800	189,550	201,250	191,560	193,940
	4,070	3,650	3,650	3,650	3,650
Grants & Subscriptions	17,620	16,380	16,520	16,630	16,740
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Shared Service Savings	0	0	(28,000)	(28,000)	(28,000)
Private Contractors	15,810	16,500	0	0	0
<b>SUPPORT SERVICES</b>					
Legal & Corporate Services	9,720	13,950	14,280	14,110	14,660
Convenor Recharges	1,120	1,720	1,800	1,850	1,870
Human Resources	15,870	18,190	19,070	16,810	17,270
Worcestershire Hub	440	420	460	450	450
<b>CAPITAL CHARGES</b>					
Depreciation	1,210	1,210	610	3,400	3,400
<b>GROSS EXPENDITURE</b>	<b>1,499,850</b>	<b>1,469,200</b>	<b>1,380,830</b>	<b>1,322,780</b>	<b>1,361,810</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P095 RESOURCES ADMINISTRATION (CONTINUED)</b>					
<b>A265 RESOURCES ADMINISTRATION (CONTINUED)</b>					
R300 Accountancy					
R301 Internal Audit					
R302 Management					
R303 Support Services					
R305 Payroll					
R306 Administrative Services					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(3,000)	(5,000)	0	0
Customer & Client Receipts	(580)	(980)	(980)	(980)	(980)
Recharges to Other Services	(1,482,260)	(1,467,520)	(1,443,110)	(1,420,430)	(1,459,430)
Use of Earmarked Reserve	0	(500)	0	0	0
<b>GROSS INCOME</b>	<b>(1,482,840)</b>	<b>(1,472,000)</b>	<b>(1,449,090)</b>	<b>(1,421,410)</b>	<b>(1,460,410)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>17,010</b>	<b>(2,800)</b>	<b>(68,260)</b>	<b>(98,630)</b>	<b>(98,600)</b>
<b>Total P095 RESOURCES ADMINISTRATION</b>	<b>17,010</b>	<b>(2,800)</b>	<b>(68,260)</b>	<b>(98,630)</b>	<b>(98,600)</b>



## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P100 REVENUES</b>					
<b>A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES</b>					
R310 Council Tax and National Non-Domestic Rates					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	407,540	412,850	402,850	374,670	381,920
Vacancy Savings	(4,530)	(2,350)	(4,710)	(4,710)	(4,780)
Indirect Employee Expenses	8,250	7,160	7,450	7,660	7,990
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	27,780	24,550	15,550	13,610	18,120
TRANSPORT RELATED EXPENDITURE					
Public Transport	100	100	100	100	100
Car Allowances	2,500	1,700	1,300	1,300	1,300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,300	2,600	2,300	2,300	2,300
Clothing, Uniforms and Laundry	10	10	10	10	10
Printing, Stationery & General Office Expenses	21,450	19,350	19,350	19,350	19,350
Services	46,350	42,050	42,050	42,060	42,060
Communications & Computing Expenses	107,060	122,230	130,810	128,350	129,400
Grants & Subscriptions	500	100	100	100	100
	5,300	4,300	4,300	4,300	4,300
SUPPORT SERVICES					
Resources	78,020	80,250	78,730	76,530	78,910
Legal & Corporate Services	4,310	4,190	4,160	4,090	4,240
Convenor Recharges	470	820	880	900	910
Human Resources	11,430	13,110	13,860	12,220	12,570
Worcestershire Hub	191,080	190,940	213,660	214,040	218,820
CAPITAL CHARGES					
Depreciation	1,210	1,210	610	0	0
<b>GROSS EXPENDITURE</b>	<b>912,130</b>	<b>925,170</b>	<b>933,360</b>	<b>896,880</b>	<b>917,620</b>
<u>INCOME</u>					
Government Grants	(139,930)	(139,930)	(139,930)	(139,930)	(139,930)
Other Grants, Reimbursements & Contributions	(4,580)	(10,580)	0	0	0
Customer & Client Receipts	(141,450)	(141,450)	(141,450)	(141,450)	(141,450)
<b>GROSS INCOME</b>	<b>(285,960)</b>	<b>(291,960)</b>	<b>(281,380)</b>	<b>(281,380)</b>	<b>(281,380)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>626,170</b>	<b>633,210</b>	<b>651,980</b>	<b>615,500</b>	<b>636,240</b>
<b>Total P100 REVENUES</b>	<b>626,170</b>	<b>633,210</b>	<b>651,980</b>	<b>615,500</b>	<b>636,240</b>

## RESOURCES

Detail	2010/11		2011/12	2012/13	2013/14
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A280 BENEFIT PAYMENTS</b>					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	27,955,120	30,204,780	31,715,020	33,300,770	34,965,050
Rate Rebates	99,230	90,620	95,150	99,910	104,900
Local Scheme	36,970	45,090	47,340	49,710	52,200
Discretionary	39,140	31,750	33,340	35,000	36,750
Council Tax Benefits	9,649,610	9,865,510	10,358,790	10,876,720	11,420,310
<b>GROSS EXPENDITURE</b>	<b>37,780,070</b>	<b>40,237,750</b>	<b>42,249,640</b>	<b>44,362,110</b>	<b>46,579,210</b>
<u>INCOME</u>					
Rent Allowances	(28,041,600)	(30,292,460)	(31,799,580)	(33,382,050)	(35,042,910)
Rent Rebates	(99,210)	(90,620)	(95,150)	(99,910)	(104,900)
Discretionary	(15,660)	(12,700)	(13,340)	(14,000)	(14,700)
Local Scheme	(27,720)	(33,810)	(35,500)	(37,280)	(39,140)
Council Tax Benefits	(9,770,880)	(9,958,160)	(10,456,070)	(10,978,870)	(11,527,560)
<b>GROSS INCOME</b>	<b>(37,955,070)</b>	<b>(40,387,750)</b>	<b>(42,399,640)</b>	<b>(44,512,110)</b>	<b>(46,729,210)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(175,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A285 BENEFITS ADMINISTRATION</b>					
R325 Benefits Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	981,240	970,550	970,030	850,820	865,610
Vacancy Savings	(11,360)	(6,010)	(12,010)	(12,010)	(12,190)
Indirect Employee Expenses	20,820	17,180	17,980	18,490	19,270
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	82,560	74,620	47,290	41,370	55,080
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	260	250	250	250	250
Car Allowances	4,000	2,000	1,400	1,400	1,400
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	1,700	11,080	1,700	1,700	1,700
Catering	300	0	0	0	0
Clothing, Uniforms and Laundry	250	100	100	100	100
Printing, Stationery & General Office Expenses	36,140	35,670	34,680	33,420	32,440
Services	19,760	11,760	12,760	12,760	12,760
Communications & Computing	219,380	230,330	259,320	253,200	255,780
Scan Funding Allocation	6,570	0	0	0	0
Expenses	2,650	1,600	1,600	1,600	1,600
Grants & Subscriptions	6,100	6,100	6,100	6,100	6,100
Employment & Support Allowance	5,230	5,230	0	0	0
Local Housing Allowance Expenditure	43,540	44,490	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	114,500	121,280	123,370	119,810	123,940
Legal & Corporate Services	17,180	17,470	17,570	17,270	17,920
Convenor Recharges	1,040	1,940	2,090	2,130	2,160
Human Resources	24,530	28,090	29,460	25,970	26,710
Worcestershire Hub	221,550	226,930	254,090	254,460	259,950
<b>GROSS EXPENDITURE</b>	<b>1,797,940</b>	<b>1,800,660</b>	<b>1,767,780</b>	<b>1,628,840</b>	<b>1,670,580</b>
<u>INCOME</u>					
Government Grants	(975,770)	(976,370)	(862,520)	(792,630)	(772,830)
Scan Funding Allocation	(6,570)	(6,570)	0	0	0
Employment & Support Allowance	(5,230)	(5,230)	0	0	0
Local Housing Allowance Subsidy	(43,540)	(43,540)	0	0	0
Recharges to Other Services	(22,240)	(24,180)	(24,720)	(25,270)	(25,670)
Use of Earmarked Reserve	0	(9,330)	0	0	0
<b>GROSS INCOME</b>	<b>(1,053,350)</b>	<b>(1,065,220)</b>	<b>(887,240)</b>	<b>(817,900)</b>	<b>(798,500)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>744,590</b>	<b>735,440</b>	<b>880,540</b>	<b>810,940</b>	<b>872,080</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P105 HOUSING BENEFITS/WELFARE</b>					
<b>A290 CONCESSIONARY TRAVEL</b>					
R330 Concessionary Travel					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	21,880	15,130	0	0	0
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	170	100	0	0	0
<b>SUPPLIES &amp; SERVICES</b>					
Printing, Stationery & General Office Expenses	3,430	1,680	0	0	0
Services	6,200	6,200	0	0	0
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Community Transport	17,000	17,000	17,500	0	0
Travel Tokens	20,000	25,000	6,250	0	0
Payments to Bus Operators	904,560	904,560	0	0	0
Smart Card Procurement	10,000	7,000	0	0	0
<b>SUPPORT SERVICES</b>					
Resources	2,370	2,350	0	0	0
Worcestershire Hub	42,080	40,800	0	0	0
Departmental Administrative Expenses	14,270	10,460	0	0	0
<b>GROSS EXPENDITURE</b>	<b>1,041,960</b>	<b>1,030,280</b>	<b>23,750</b>	<b>0</b>	<b>0</b>
<u>INCOME</u>					
Grant Income	(303,540)	(303,540)	0	0	0
Customer & Client Receipts	0	(460)	0	0	0
<b>GROSS INCOME</b>	<b>(303,540)</b>	<b>(304,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>738,420</b>	<b>726,280</b>	<b>23,750</b>	<b>0</b>	<b>0</b>
<b>Total P105 HOUSING BENEFITS/WELFARE</b>	<b>1,308,010</b>	<b>1,311,720</b>	<b>754,290</b>	<b>660,940</b>	<b>722,080</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P110 CORPORATE COSTS</b>					
<b>A294 CORPORATE COSTS</b>					
R335 Corporate Costs - Resources					
R335 Corporate Costs					
R337 National Non-Domestic Rates Discretionary Rate Relief					
R340 Sale of Council Houses					
R341 Contribution re. Loss on Housing Advances					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Corporate Pension Costs (All Directorates)	1,816,510	1,705,510	1,815,080	1,947,810	2,022,910
Vacancy Savings	(22,430)	(10,680)	(21,350)	(21,350)	(21,670)
Efficiency Savings - ICT Strategy	(88,750)	(88,750)	(230,280)	(184,810)	(215,250)
Reduction in Pay Award Assumption	(100,000)	0	0	0	0
PREMISES RELATED EXPENDITURE					
Emergency Calls	2,880	2,880	2,880	2,880	2,880
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	7,500	0	0	0
Services	0	10,000	0	0	0
Bank Charges & Commission	39,950	40,900	39,290	38,290	37,290
Audit Fees/Inspection Fees	148,140	148,140	143,550	138,710	141,490
National Non-Domestic Rates - Discretionary Rate Relief	148,630	145,000	148,630	152,340	156,150
Aid to Parish Councils	48,780	52,750	40,000	0	0
Housing Act Advances (Surplus)/Deficit for Year	7,990	11,690	13,120	12,780	13,080
Lengthsman Scheme	6,000	6,000	0	0	0
One Off Implementation Costs of Cabinet Proposals	0	0	700,000	0	0
SUPPORT SERVICES					
Procurement Gains Target (shown against Directorate's in revised budget onwards)	(50,000)	0	0	0	0
<b>GROSS EXPENDITURE</b>	<b>1,957,700</b>	<b>2,030,940</b>	<b>2,650,920</b>	<b>2,086,650</b>	<b>2,136,880</b>
<u>INCOME</u>					
Review of Management Structure of the Council	0	0	0	(9,000)	(50,000)
Council Tax Freeze Grant	0	0	(173,290)	(173,290)	(173,290)
Cont. from Planning Delivery Grant towards Pension Costs	(2,400)	(6,240)	(2,080)	0	0
County Council Contribution towards Pension Costs	(17,470)	(17,470)	(17,470)	(17,470)	(17,730)
Additional Council Tax Income - Single Person Discount	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Additional Council Tax Income - Second Homes & Long Term Empty Properties	0	0	(30,600)	(30,600)	(30,600)
HMRC VAT Repayment	0	(67,750)	0	0	0
Review of Fees and Charges	0	0	(20,000)	(50,000)	(100,000)
Use of Earmarked Reserve	0	(21,470)	0	0	0
<b>GROSS INCOME</b>	<b>(49,870)</b>	<b>(142,930)</b>	<b>(273,440)</b>	<b>(310,360)</b>	<b>(401,620)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>1,907,830</b>	<b>1,888,010</b>	<b>2,377,480</b>	<b>1,776,290</b>	<b>1,735,260</b>
<b>Total P110 CORPORATE COSTS</b>	<b>1,907,830</b>	<b>1,888,010</b>	<b>2,377,480</b>	<b>1,776,290</b>	<b>1,735,260</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A320 HUMAN RESOURCES ADMINISTRATION</b>					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	103,650	68,510	20,970	200	200
Vacancy Savings	(2,300)	0	0	0	0
Indirect Employee Expenses	2,670	1,930	1,530	1,440	1,470
Indirect Employee Expenses (inc. Occupational Health)	17,740	17,740	17,740	17,740	17,740
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	10,860	7,450	8,050	7,610	10,400
<b>TRANSPORT RELATED EXPENDITURE</b>					
Car Allowances	1,010	850	630	630	630
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	600	600	600	600	600
Printing, Stationery & General Office Expenses	4,340	3,740	3,740	3,740	3,740
Services	10	1,020	0	0	0
Communications & Computing	17,860	16,510	17,900	17,600	17,820
Expenses	120	120	120	120	120
Grants & Subscriptions	1,000	1,000	1,000	1,000	1,000
<b>THIRD PARTY PAYMENTS (SERVICES PROVIDED)</b>					
Worcestershire County Council	0	45,970	101,550	122,600	124,440
<b>SUPPORT SERVICES</b>					
Resources	15,930	8,370	0	0	0
Legal & Corporate Services	7,780	2,000	0	0	0
Convenor Recharges	110	160	0	0	0
Worcestershire Hub	480	460	0	0	0
<b>GROSS EXPENDITURE</b>	<b>181,860</b>	<b>176,430</b>	<b>173,830</b>	<b>173,280</b>	<b>178,160</b>
<u>INCOME</u>					
Recharges to Other Services	(155,530)	(178,380)	(187,560)	(165,680)	(170,450)
<b>GROSS INCOME</b>	<b>(155,530)</b>	<b>(178,380)</b>	<b>(187,560)</b>	<b>(165,680)</b>	<b>(170,450)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>26,330</b>	<b>(1,950)</b>	<b>(13,730)</b>	<b>7,600</b>	<b>7,710</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P130 HUMAN RESOURCES</b>					
<b>A330 TRAINING OF EMPLOYEES</b>					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,260	5,870	6,340	5,740	8,010
TRANSPORT RELATED EXPENDITURE					
Public Transport	750	750	0	0	0
Car Allowances	1,800	1,800	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	350	350	350	350	350
Services	25,000	25,700	30,350	30,350	30,350
Software Licences	520	520	520	520	520
Expenses	700	0	0	0	0
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	2,100	2,100	0	0	0
<b>GROSS EXPENDITURE</b>	<b>38,480</b>	<b>37,090</b>	<b>37,560</b>	<b>36,960</b>	<b>39,230</b>
<u>INCOME</u>					
Recharges to Other Services	(62,330)	(37,090)	(37,560)	(36,960)	(39,230)
<b>GROSS INCOME</b>	<b>(62,330)</b>	<b>(37,090)</b>	<b>(37,560)</b>	<b>(36,960)</b>	<b>(39,230)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(23,850)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total P130 HUMAN RESOURCES</b>	<b>2,480</b>	<b>(1,950)</b>	<b>(13,730)</b>	<b>7,600</b>	<b>7,710</b>

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R431 Information Technology Section Administration					
<u>EXPENDITURE</u>					
<b>EMPLOYEE COSTS</b>					
Direct Employee Expenses	378,930	379,210	381,070	382,930	389,470
Vacancy Savings	(4,760)	(2,350)	(4,710)	(4,710)	(4,780)
Indirect Employee Expenses	13,700	12,380	12,640	12,800	13,060
<b>PREMISES RELATED EXPENDITURE</b>					
Apportionment of Expenses of Operational Buildings	27,640	24,170	24,610	18,960	24,600
<b>TRANSPORT RELATED EXPENDITURE</b>					
Public Transport	200	200	200	200	200
Car Allowances	3,200	2,200	2,200	2,200	2,200
<b>SUPPLIES &amp; SERVICES</b>					
Equipment, Furniture & Materials	3,770	3,770	2,770	2,770	2,770
Catering	50	50	50	50	50
Printing, Stationery & General Office Expenses	2,900	2,900	2,900	2,900	2,900
Services	6,470	6,660	6,980	7,330	7,710
Communications & Computing	600	600	600	600	600
Expenses	230	230	230	230	230
Grants & Subscriptions	770	770	770	770	770
<b>SUPPORT SERVICES</b>					
Resources	32,880	36,860	37,270	36,290	37,420
Legal & Corporate Services	10,600	9,440	9,810	9,700	10,080
Convenor Recharges	390	670	710	730	740
Human Resources	5,750	6,600	6,930	6,110	6,290
Worcestershire Hub	960	920	1,040	1,020	1,020
<b>GROSS EXPENDITURE</b>	<b>484,280</b>	<b>485,280</b>	<b>486,070</b>	<b>480,880</b>	<b>495,330</b>
<u>INCOME</u>					
Recharges to Other Services	(497,750)	(485,280)	(487,350)	(483,430)	(498,010)
<b>GROSS INCOME</b>	<b>(497,750)</b>	<b>(485,280)</b>	<b>(487,350)</b>	<b>(483,430)</b>	<b>(498,010)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(13,470)</b>	<b>0</b>	<b>(1,280)</b>	<b>(2,550)</b>	<b>(2,680)</b>



## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A335 COMPUTER SERVICES</b>					
R430 Central Computer Costs					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,160	20,360	20,720	17,650	21,210
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	228,350	257,750	233,350	233,350	233,350
Contingency	10,810	10,810	6,810	6,810	6,810
Printing, Stationery & General Office Expenses	5,000	5,000	5,000	5,000	5,000
Communications & Computing	225,200	237,500	237,500	237,500	237,500
CAPITAL CHARGES					
Depreciation	231,690	345,150	333,270	269,670	269,660
GROSS EXPENDITURE	717,210	876,570	836,650	769,980	773,530
<u>INCOME</u>					
Use of Earmarked Reserve	0	(29,400)	0	0	0
Recharge of Divisional Computer Costs	(228,100)	(237,500)	(237,500)	(237,500)	(237,500)
Recharge of Central Computer Costs	(492,010)	(609,670)	(599,150)	(532,480)	(536,030)
GROSS INCOME	(720,110)	(876,570)	(836,650)	(769,980)	(773,530)
<b>NET EXPENDITURE/(INCOME)</b>	(2,900)	0	0	0	0

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A340 COMMUNICATIONS</b>					
R435 Voice and Data					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Communications & Computing	94,380	112,380	112,380	112,380	112,380
GROSS EXPENDITURE	94,380	112,380	112,380	112,380	112,380
<u>INCOME</u>					
Recharges of Voice & Data Costs	(94,380)	(112,380)	(112,380)	(112,380)	(112,380)
GROSS INCOME	(94,380)	(112,380)	(112,380)	(112,380)	(112,380)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A341 PRINT MANAGEMENT</b>					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	49,020	49,020	49,020	49,020
Printer Contract Costs	87,490	25,980	25,980	25,980	25,980
GROSS EXPENDITURE	87,490	75,000	75,000	75,000	75,000
<u>INCOME</u>					
Recharges to Directorates for Print Management	(87,490)	(75,000)	(75,000)	(75,000)	(75,000)
GROSS INCOME	(87,490)	(75,000)	(75,000)	(75,000)	(75,000)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0

## RESOURCES

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P135 COMMON SERVICES</b>					
<b>A342 HOME WORKING</b>					
R437 Home Working					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Indirect Employee Expenses	0	1,840	9,210	9,210	9,210
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	2,520	17,470	17,470	17,470
Communications & Computing	0	400	400	400	400
GROSS EXPENDITURE	0	4,760	27,080	27,080	27,080
<u>INCOME</u>					
Recharges	0	(4,760)	(27,080)	(27,080)	(27,080)
GROSS INCOME	0	(4,760)	(27,080)	(27,080)	(27,080)
<b>NET EXPENDITURE/(INCOME)</b>	0	0	0	0	0
<b>Total P135 COMMON SERVICES</b>	<b>(16,370)</b>	<b>0</b>	<b>(1,280)</b>	<b>(2,550)</b>	<b>(2,680)</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
A515 CAPITAL ACCOUNT	(1,093,340)	(1,174,530)	(1,293,740)	(1,244,740)	(1,270,230)
A520 INTEREST RECEIVED	(207,820)	(101,990)	(223,530)	(159,160)	(124,070)
	(1,301,160)	(1,276,520)	(1,517,270)	(1,403,900)	(1,394,300)
<b>Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED</b>	<b>(1,301,160)</b>	<b>(1,276,520)</b>	<b>(1,517,270)</b>	<b>(1,403,900)</b>	<b>(1,394,300)</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A515 CAPITAL ACCOUNT</b>					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Resources	34,600	36,420	37,660	36,600	37,490
CAPITAL FINANCING COSTS					
Interest Payments	5,400	2,000	1,900	2,400	2,890
Direct Revenue Funding - Green Waste	93,750	21,220	30,700	0	0
Interest on External Borrowing	0	0	169,960	208,160	208,160
Treasury Consultancy	14,000	15,000	16,700	15,700	16,000
Minimum Revenue Provision	566,160	546,180	232,960	242,760	415,180
<b>GROSS EXPENDITURE</b>	<b>713,910</b>	<b>620,820</b>	<b>489,880</b>	<b>505,620</b>	<b>679,720</b>
<u>INCOME</u>					
Recharges	(1,807,250)	(1,795,350)	(1,783,620)	(1,712,160)	(1,911,750)
Use of Earmarked Reserve	0	0	0	(38,200)	(38,200)
<b>GROSS INCOME</b>	<b>(1,807,250)</b>	<b>(1,795,350)</b>	<b>(1,783,620)</b>	<b>(1,750,360)</b>	<b>(1,949,950)</b>
<b>NET EXPENDITURE/(INCOME)</b>	<b>(1,093,340)</b>	<b>(1,174,530)</b>	<b>(1,293,740)</b>	<b>(1,244,740)</b>	<b>(1,270,230)</b>

**CAPITAL ACCOUNT / INTEREST RECEIVED**

Detail	2010/11		2011/12 Estimate £	2012/13 Estimate £	2013/14 Estimate £
	Original £	Revised £			
<b>P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>					
<b>A520 INTEREST RECEIVED</b>					
R805 Interest Received					
<u>INCOME</u>					
External Interest	(207,820)	(101,990)	(223,530)	(159,160)	(124,070)
GROSS INCOME	(207,820)	(101,990)	(223,530)	(159,160)	(124,070)
<b>NET EXPENDITURE/(INCOME)</b>	(207,820)	(101,990)	(223,530)	(159,160)	(124,070)
<b>Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED</b>	<b>(1,301,160)</b>	<b>(1,276,520)</b>	<b>(1,517,270)</b>	<b>(1,403,900)</b>	<b>(1,394,300)</b>





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# **Capital Programme**

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## CAPITAL PROGRAMME 2011/2014

Detail	2010/2011		2011/2012 Estimate	2012/2013 Estimate	2013/2014 and beyond	Prior to 01/04/2010	Total
	Original	Revised					
	£	£					
<b>1. COMMITTED EXPENDITURE</b>							
<b>1. SINGLE SITE</b>							
Single Site - Office Accommodation	* 4,000,000	* 1,509,570	* 8,224,000	* 293,000	256,210	217,220	10,500,000
Single Site - Depot		-	-	-	* 1,850,000	-	1,850,000
Contribution towards replacement of Civic Facilities in Stourport-on-Severn <i>* Project Briefs to be within the parameters of the Council Approval</i>	* 1,000,000	-	-	* 1,000,000	-	-	1,000,000
<b>SUB TOTAL</b>	<b>5,000,000</b>	<b>1,509,570</b>	<b>8,224,000</b>	<b>1,293,000</b>	<b>2,106,210</b>	<b>217,220</b>	<b>13,350,000</b>
<b>2. PLANNING AND REGULATORY SERVICES</b>							
Public Conveniences - Infrastructure and Servicing	-	2,460	-	-	-	86,670	89,130
Rowland Hill Public Conveniences Refurbishment Grant	27,000	27,000	-	-	-	-	27,000
Load Street Public Conveniences Refurbishment	15,000	-	15,000	-	-	-	15,000
Parking Facilities: Payment under Contractual Agreement	159,280	-	159,280	-	-	33,220	192,500
Parking Facilities: Improvement to Car Parks	36,090	28,610	-	-	-	271,390	300,000
Decriminalisation of Parking Enforcement	60,170	-	60,170	-	-	116,830	177,000
Housing Strategy:							
Disabled Facilities Grants	800,000	800,000	800,000	800,000	-	5,357,010	7,757,010
Affordable Housing Grants to Registered Social Landlords**	775,000	160,000	398,000	-	-	2,490,740	3,048,740
Housing Assistance (including Decent Homes Grant)	476,000	231,940	658,000	-	-	1,160,430	2,050,370
Community Alarm Equipment Grant	70,000	70,010	70,000	-	-	349,990	490,000
Stourport Development - STC4 (CPO 8 & 8a Bridge Street)	-	28,400	-	-	-	471,600	500,000
Planning Delivery Grant Capital Projects	-	8,200	38,070	-	-	211,490	257,760
Partnership Scheme in Conservation Areas (Stourport on Severn)	-	42,000	130,220	-	-	33,780	206,000
Flood Relief	29,580	21,710	43,000	10,000	10,000	144,290	229,000
WETT Programme - Regulatory Services	51,850	-	102,060	24,630	-	-	126,690
** Subject to Cabinet Proposal							
<b>SUB TOTAL</b>	<b>2,499,970</b>	<b>1,420,330</b>	<b>2,473,800</b>	<b>834,630</b>	<b>10,000</b>	<b>10,727,440</b>	<b>15,466,200</b>

## CAPITAL PROGRAMME 2011/2014

Detail	2010/2011		2011/2012 Estimate	2012/2013 Estimate	2013/2014 and beyond	Prior to 01/04/2010	Total
	Original	Revised					
	£	£					
<b>3. COMMUNITY AND PARTNERSHIP SERVICES</b>							
Bewdley Museum Improvement Works	15,340	15,050	-	-	-	510,540	525,590
Haberley Playing Fields Changing Rooms	-	1,110	-	-	-	227,890	229,000
Improvements to Paddling Pools	-	1,250	-	-	-	88,750	90,000
Brownwesthead Park Changing Rooms Refurbishment	-	2,470	-	-	-	12,530	15,000
St Georges Park Multi Activity Play Area	-	2,790	-	-	-	53,340	56,130
Play Equipment: Replacement/Repairs Programme	-	2,640	-	-	-	690,360	693,000
Municipal Cemetery	-	15,820	-	-	-	334,180	350,000
Municipal Cemetery (Partnership Contribution)	-	-	1,475,000	-	-	-	1,475,000
St Mary's Churchyard Boundary Wall	-	2,840	-	-	-	36,960	39,800
Liveability Scheme: Brinton Park	-	7,810	-	-	-	380,690	388,500
Stourvale - Stackpool	-	2,960	-	-	-	57,040	60,000
Wild Walshes Project	-	790	-	-	-	108,570	109,360
Wyre Hill Play Area	20,000	20,000	-	-	-	-	20,000
Public Art in the Horsefair	-	12,000	-	-	-	-	12,000
Stourport Sports Village	299,860	-	329,860	-	-	-	329,860
Franchise Street S106 - Brinton Park	62,210	62,210	-	-	-	-	62,210
Franchise Street S106 - Arts Development	9,330	-	9,330	-	-	-	9,330
Franchise Street S106 - Countryside / Rangers	-	-	7,260	-	-	-	7,260
Pleasant Pathways- Broadwaters park	45,690	45,790	-	-	-	-	45,790
Improvements to Coronation Gardens	-	26,000	-	-	-	-	26,000
Community Safety	-	20,000	-	-	-	-	20,000
Worcs LAA: Wyre Forest Community Safety Partnership	-	9,030	-	-	-	32,580	41,610
CCTV - Stourport-on-Severn & Bewdley	-	5,600	-	-	-	184,900	190,500
<b>SUB TOTAL</b>	<b>452,430</b>	<b>256,160</b>	<b>1,821,450</b>	<b>0</b>	<b>0</b>	<b>2,718,330</b>	<b>4,795,940</b>
<b>4. LEGAL &amp; CORPORATE SERVICES</b>							
Boundary Wall at 49 Worcester Street	-	-	10,000	-	-	-	10,000
<b>SUB TOTAL</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>

## CAPITAL PROGRAMME 2011/2014

Detail	2010/2011		2011/2012 Estimate	2012/2013 Estimate	2013/2014 and beyond	Prior to 01/04/2010	Total
	Original	Revised					
	£	£					
<b>5. RESOURCES</b>							
Council Tax Efficiency (funded by Grant)	-	600	-	-	-	10,000	10,600
Waste Strategy - Garden Waste Containers	93,750	12,750	32,250	-	-	32,480	77,480
Garage MOT Service	42,000	35,000	-	-	-	-	35,000
ICT Strategy	824,000	250,000	1,309,840	143,000	-	779,370	2,482,210
ICT Investment: ICT Consultants	15,000	-	15,000	-	-	10,000	25,000
<b>SUB TOTAL</b>	<b>974,750</b>	<b>298,350</b>	<b>1,357,090</b>	<b>143,000</b>	<b>0</b>	<b>831,850</b>	<b>2,630,290</b>
<b>6. VEHICLE, EQUIPMENT &amp; SYSTEMS RENEWAL SCHEDULE</b>							
Vehicles & Equipment	1,862,170	1,716,750	628,420	705,000	557,000	2,931,500	6,538,670
Financial Management System Replacement	73,900	87,070	-	-	-	-	87,070
Total Operational Management System	126,000	126,000	-	-	-	-	126,000
<b>SUB TOTAL</b>	<b>2,062,070</b>	<b>1,929,820</b>	<b>628,420</b>	<b>705,000</b>	<b>557,000</b>	<b>2,931,500</b>	<b>6,751,740</b>
<b>TOTAL COMMITTED EXPENDITURE</b>	<b>10,989,220</b>	<b>5,414,230</b>	<b>14,514,760</b>	<b>2,975,630</b>	<b>2,673,210</b>	<b>17,426,340</b>	<b>43,004,170</b>

## CAPITAL PROGRAMME 2011/2014

Detail	2010/2011		2011/2012 Estimate	2012/2013 Estimate	2013/2014 and beyond	Prior to 01/04/2010	Total
	Original	Revised					
	£	£					
<b>2. FINANCING</b>							
Capital Receipts: Funding Approved	256,500	187,220	118,500	-	-		305,720
Single Site Office Accommodation - Capital Receipts Funding	5,000,000	1,509,570	5,718,540	-	-		7,228,110
Single Site Office Accommodation - Temporary Borrowing/Asset Disposals	-	-	1,597,900	293,000	256,210		2,147,110
Single Site Office Accommodation - Asset Disposals to be identified	-	-	350,000	-	-		350,000
Single Site Depot - Asset Disposals	-	-	-	-	1,850,000		1,850,000
Contribution towards replacement of Civic Facilities - Asset Disposals	-	-	-	1,000,000	-		1,000,000
Other Capital Receipts Funding	2,211,850	779,830	2,201,750	366,000	10,000		3,357,580
Prudential Borrowing for Schemes to replace Cemetery application	-	-	1,475,000	-	-		1,475,000
Prudential Borrowing for Schemes to replace other applications	-	-	841,710	167,630	-		1,009,340
Disabled Facilities Grant	429,000	429,000	444,000	444,000	-		1,317,000
Decent Homes Grant	356,000	332,630	418,000	-	-		750,630
Liveability/Heritage Lottery Grant Funding (for Brinton Park)	-	7,810	-	-	-		7,810
Council Tax Efficiency Grant	-	600	-	-	-		600
Planning Delivery Grant	-	8,200	38,070	-	-		46,270
S.106 Funding (Parking - Contractual Agreement)	159,280	-	159,280	-	-		159,280
S.106 Funding (from Cattle Market for St Georges Park)	-	2,790	-	-	-		2,790
S.106 Funding (for Stourvale - Stackpool)	-	2,960	-	-	-		2,960
S.106 Funding (Franchise Street)	71,540	62,210	16,590	-	-		78,800
S.106 Funding (for Stourport Sports Village)	299,860	-	329,860	-	-		329,860
S.106 Funding (for Public Art in the Horsefair)	-	12,000	-	-	-		12,000
WCC LAA Funding (for Community Safety)	-	9,030	-	-	-		9,030
Flood Relief Grant (from CLG)	5,080	21,710	8,500	-	-		30,210
Flood Relief Grant (from Advantage West Midlands)	24,500	-	24,500	-	-		24,500
Heritage Lottery Fund Grant (for Bewdley Museum)	15,340	15,050	-	-	-		15,050
Big Lottery Fund Grant (for Wild Walshes Project)	-	790	-	-	-		790
Pleasing Pathways	-	45,790	-	-	-		45,790
English Heritage Grant Funding (for Bridge Street Conservation)	-	21,000	78,440	-	-		99,440
Vehicles & Equipment (Prudential Borrowing)	1,862,170	1,716,750	628,420	705,000	557,000		3,607,170
Financial Management System Replacement (Prudential Borrowing)	73,900	87,070	-	-	-		87,070
Total Operational Management Systems (Prudential Borrowing)	126,000	126,000	-	-	-		126,000
<u>Direct Revenue Funding:</u>							
Decriminalisation of Car Parking	4,450	-	4,450	-	-		4,450
Brownwesthead Park Changing Rooms Refurbishment	-	2,470	-	-	-		2,470
Waste Strategy - Garden Waste Containers	93,750	12,750	32,250	-	-		45,000
Partnership Schemes in Conservation Areas	-	21,000	29,000	-	-		50,000
	10,989,220	5,414,230	14,514,760	2,975,630	2,673,210		25,577,830

## CAPITAL PROGRAMME 2011/2014

Detail	2010/2011		2011/2012 Estimate	2012/2013 Estimate	2013/2014 and beyond	Prior to 01/04/2010	Total
	Original	Revised					
	£	£					
<b>3. MEMORANDUM</b>							
<b>Single Site Proposed Funding</b>							
Rushock & Coventry Street Sales							5,042,440
Prudential Borrowing							907,560
Sale of existing admin offices							1,650,000
Review of current capital programme (£1,909,880 already identified)							2,000,000
Disposal of surplus assets							2,856,990
Disposal of surplus assets received							893,010
							13,350,000

## VEHICLE, EQUIPMENT AND SYSTEMS RENEWAL SCHEDULE 2011/2014

Detail	2010/11		2011/12	2012/13	2013/14
	Original £	Revised £	Estimate £	Estimate £	Estimate £
<b>1. VEHICLES AND EQUIPMENT</b>					
Blitz Vehicle	-	-	34,000	-	-
Blitz Vehicle	-	-	34,000	-	-
Blitz Vehicle	-	-	34,000	-	-
Blitz Vehicle	-	-	34,000	-	-
Blitz Vehicle	-	-	-	33,000	-
Blitz Vehicle	-	-	-	33,000	-
Garage Equipment - Replacement (slippage)	23,420	-	23,420	-	-
Mechanical Sweeper (Medium)	-	-	-	100,000	-
Mechanical Sweeper (Schmit)	-	-	-	75,000	-
Mechanical Sweeper (Small)	-	-	15,000	-	-
Mechanical Sweeper (Small)	-	-	15,000	-	-
Refuse Freighter	125,000	-	136,000	-	-
Refuse Freighter	-	-	136,000	-	-
Refuse Freighter	-	-	-	140,000	-
Refuse Freighter	-	-	-	140,000	-
Refuse Freighter	-	-	-	-	140,000
Refuse Freighter	-	-	-	-	140,000
Small Refuse Freighter	70,000	63,000	-	-	-
Small Refuse Freighter	-	-	-	70,000	-
Recycling Freighter	135,000	135,000	-	-	-
Recycling Freighter	135,000	135,000	-	-	-
Recycling Freighter	135,000	135,000	-	-	-
Recycling Freighter	135,000	135,000	-	-	-
Recycling Freighter	125,000	135,000	-	-	-
Recycling Freighter	135,000	135,000	-	-	-
Flatbeds for Bulky	-	-	-	-	40,000
Tractor	-	-	-	32,000	-
Tractor	-	-	-	22,000	-
Tractor	-	-	-	-	32,000
Midi Tractor	-	-	-	-	30,000
Mowing Machine	-	-	33,000	-	-
Mowing Machine	-	-	-	-	35,000
Transit Tipper	-	-	30,000	-	-
Transit Tipper - Iveco Daily	-	-	-	30,000	-
Transit Tipper - Iveco Daily	-	-	-	30,000	-
Ford Connect	-	-	18,000	-	-
Small Van - Low range electrical	-	-	25,000	-	-
Small Van	-	-	18,000	-	-
Small Van	-	-	18,000	-	-
Ransome Gang Mower	-	-	25,000	-	-
Waste Strategy - Waste Containers	843,750	843,750	-	-	-
<b>2. OTHER</b>					
Financial Management System replacement	73,900	87,070	-	-	-
Total Operational Management System	126,000	126,000	-	-	-
	<b>2,062,070</b>	<b>1,929,820</b>	<b>628,420</b>	<b>705,000</b>	<b>557,000</b>

# PRUDENTIAL INDICATORS 2011/2014

## ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014 & beyond
	Actual £	Actual £	Revised £	Estimate £	Estimate £	Estimate £
<b>OLD STRUCTURE</b>						
PROPERTY AND OPERATIONAL SERVICES	605,482					
COMMUNITY AND PARTNERSHIP SERVICES	1,009,590					
PLANNING, HEALTH AND ENVIRONMENT	1,204,001					
HUMAN RESOURCES	66,520					
LEGAL AND DEMOCRATIC SERVICES	0					
FINANCIAL SERVICES	600					
CORPORATE	1,192,237					
<b>NEW STRUCTURE</b>						
SINGLE SITE		7,330	1,509,570	8,224,000	1,293,000	2,106,210
COMMUNITY AND PARTNERSHIP SERVICES		567,071	256,160	1,821,450	0	0
LEGAL AND CORPORATE SERVICES		93,810	0	10,000	0	0
PLANNING AND REGULATORY SERVICES		2,324,116	1,420,330	2,473,800	834,630	10,000
RESOURCES		2,792,883	298,350	1,357,090	143,000	0
<b>VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE (Note 1)</b>	312,262	362,209	1,929,820	628,420	705,000	557,000
	<b>4,390,692</b>	<b>6,147,419</b>	<b>5,414,230</b>	<b>14,514,760</b>	<b>2,975,630</b>	<b>2,673,210</b>

## Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Budget Strategy Report 2011-2014.

The final capital position for 2008/09 and 2009/10 has been stated above.

## ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014 & beyond
	Actual £'000	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
<b>Capital Expenditure</b>						
Supported Spend (RSG Settlement)	0	0	0	0	0	0
Unsupported Spend	4,391	6,147	5,414	14,515	2,976	2,673
Total Spend	4,391	6,147	5,414	14,515	2,976	2,673
<b>Financed by:</b>						
Borrowing/Leasing	312	301	1,929	2,945	873	557
Capital Receipts	2,893	4,077	529	9,694	1,403	266
Future Capital Receipts	0	0	1,948	293	256	1,850
Capital Grants	1,131	1,630	972	1,517	444	0
Revenue	55	139	36	66	0	0
<b>Capital Financing Requirement (CFR)</b>						
CFR	1,829	1,697	3,101	7,926	9,874	11,337
<b>External Debt</b>						
Borrowing	38	35	34	3,700	5,551	6,328
Other Long Term Liabilities	0	0	0	0	0	0
Total Debt at 31st March	38	35	34	3,700	5,551	6,328

## LIMITS TO BORROWING ACTIVITY

	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014
	Actual £'000	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Gross Borrowing	38	35	34	3,700	5,551	6,328
Investments	(9,128)	(6,145)	(8,150)	(1,115)	(1,081)	(1,347)
Icelandic Investments (currently 'frozen')	(9,000)	(6,900)	(6,350)	(4,885)	(3,919)	(3,653)
Net Borrowing	(18,090)	(13,010)	(14,466)	(2,300)	551	1,328
CFR	1,829	1,697	3,101	7,926	9,874	11,337



# PRUDENTIAL INDICATORS 2011/2014

## AUTHORISED AND OPERATIONAL LIMITS

	2008/2009 Actual £'000	2009/2010 Actual £'000	2010/2011 Estimate £'000	2011/2012 Estimate £'000	2012/2013 Estimate £'000	2013/2014 Estimate £'000
<b>Authorised Limit for External Debt</b>						
Borrowing	4,000	5,000	6,000	15,000	15,000	15,000
Other Long Term Liabilities	0	0	0	0	0	0
Total	4,000	5,000	6,000	15,000	15,000	15,000
	2008/2009 Actual £'000	2009/2010 Actual £'000	2010/2011 Estimate £'000	2011/2012 Estimate £'000	2012/2013 Estimate £'000	2012/2013 Estimate £'000
<b>Operational Boundary for External Debt</b>						
Borrowing	300	2,500	5,000	10,000	10,000	10,000
Other Long Term Liabilities	0	0	0	0	0	0
Total	300	2,500	5,000	10,000	10,000	10,000

## RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2008/2009 Actual %	2009/2010 Actual %	2010/2011 Estimate %	2011/2012 Estimate %	2012/2013 Estimate %	2013/2014 Estimate %
<b>General Fund</b>	(3.51)	1.80	2.17	1.45	1.46	2.62

## INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2011/2012 Estimate £	2012/2013 Estimate £	2013/2014 Estimate £
Council Tax - Band D	2.21	2.93	3.94

The 2010/11 Taxbase of 34,945 has been used across all years for the purpose of these estimates.

## TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2009/2010 Upper		2010/2011 Upper		2011/2012 Upper		2012/2013 Upper	
<b>Maximum principal sums invested for longer than 364 days</b>	£10m		£7m		£4m		£2m	
<b>Limits on fixed interest rates</b>	100%		100%		100%		100%	
<b>Limits on variable interest rates</b>	100%		100%		100%		100%	
<b>Maturity Structure of fixed borrowing**</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>	<b>Lower</b>	<b>Upper</b>
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

\*\* The upper limit is 100% in each case as this Council's current borrowing is de minimis which is not significant and these maturity structures will not impact on revenue. These limits give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Director of Resources reports that the Council complied with the requirement to keep net borrowing below the relevant CFR in 2009/10, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

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# **Budget Risk Matrix**

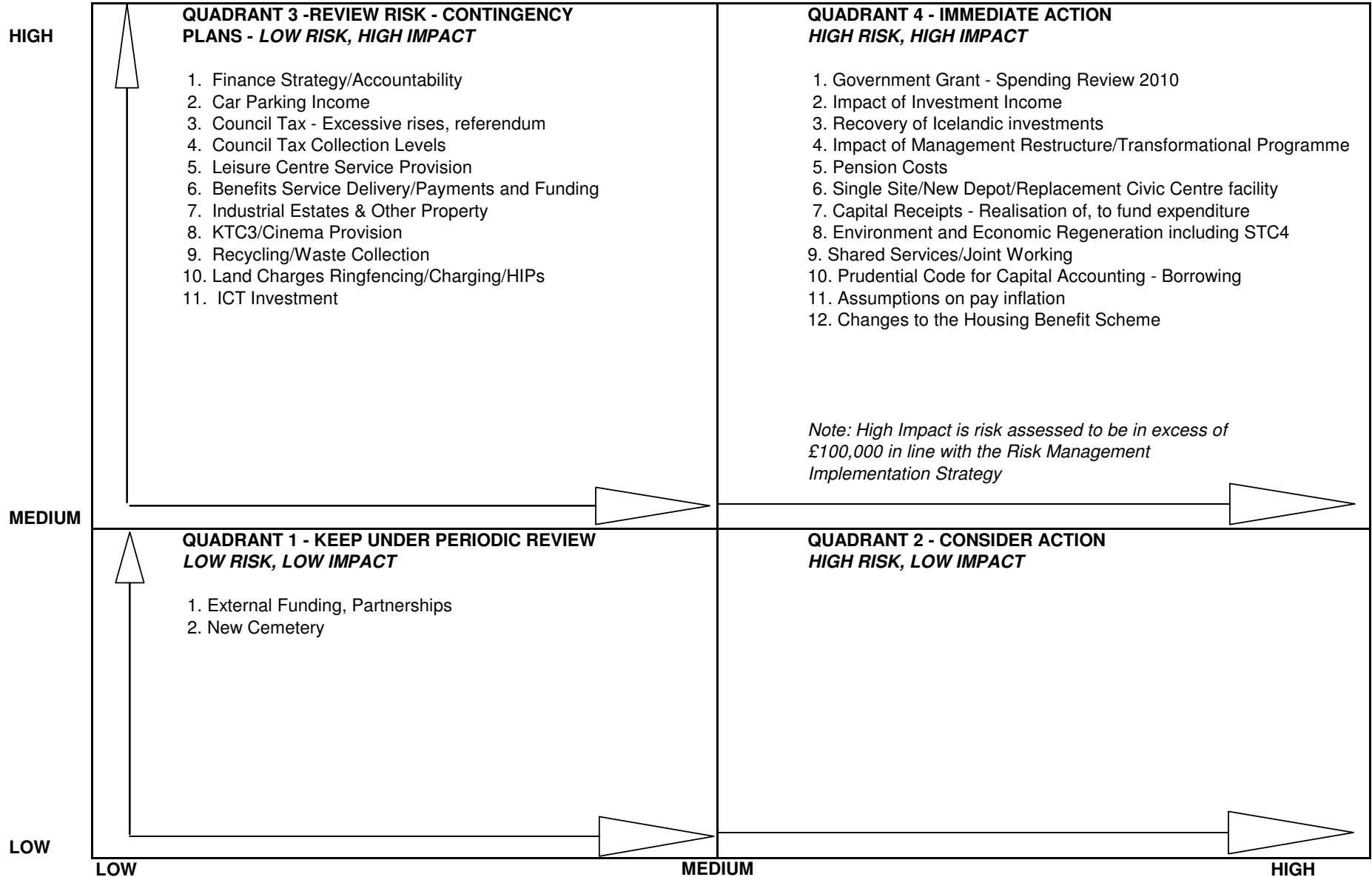
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# BUDGET RISK MATRIX 2011/2014

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**IMPACT**



**RISK**