

Budget

2016/2019



Wyre Forest
District Council

Wyre Forest District Council

Budget 2016/2019

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Wyre Forest District Council

Budget 2016/2019

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

SERVICE	2015/16		2016/17			2017/18			2018/19		
	Original Estimate £	Revised Estimate £	At Nov.15 Prices £	Inflation £	TOTAL £	At Nov.15 Prices £	Inflation £	TOTAL £	At Nov.15 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE	5,213,930	5,485,020	5,764,810	29,440	5,794,250	5,711,380	57,930	5,769,310	5,181,150	102,030	5,283,180
COMMUNITY WELL-BEING AND ENVIRONMENT	6,426,240	6,223,120	5,173,100	76,380	5,249,480	4,598,740	140,390	4,739,130	4,578,590	237,860	4,816,450
ECONOMIC PROSPERITY AND PLACE	2,482,470	2,582,300	2,483,930	24,200	2,508,130	2,378,830	59,760	2,438,590	2,328,590	103,600	2,432,190
LESS: CAPITAL ACCOUNT	14,122,640	14,290,440	13,421,840	130,020	13,551,860	12,688,950	258,080	12,947,030	12,088,330	443,490	12,531,820
INTEREST RECEIVED	(652,870)	(923,710)	(579,380)	410	(578,970)	(156,620)	830	(155,790)	(18,530)	1,550	(16,980)
	(76,540)	(106,730)	(113,660)	0	(113,660)	(100,000)	0	(100,000)	(100,000)	0	(100,000)
TOTAL NET EXPENDITURE ON SERVICES	13,393,230	13,260,000	12,728,800	130,430	12,859,230	12,432,330	258,910	12,691,240	11,969,800	445,040	12,414,840
LESS: CONTRIBUTION (FROM) TO RESERVES	(518,570)	(401,410)			211,400			(264,650)			(875,980)
NET BUDGET REQUIREMENT	12,874,660	12,858,590			13,070,630			12,426,590			11,538,860
LESS: REVENUE SUPPORT GRANT	(2,019,010)	(2,019,010)			(1,179,060)			(510,220)			(100,680)
BUSINESS RATES	(2,537,130)	(2,537,130)			(2,602,060)			(2,653,230)			(2,731,510)
BUSINESS RATES GROWTH	(25,490)	(9,420)			(85,000)			(150,000)			(180,000)
COLLECTION FUND SURPLUS	(75,100)	(75,100)			(90,000)			(50,000)			(50,000)
NEW HOMES BONUS	(1,684,610)	(1,684,610)			(2,350,460)			(2,237,640)			(1,500,000)
TRANSITION GRANT	0	0			(43,230)			(43,080)			0
GENERAL EXPENSES - COUNCIL TAX INCOME	6,533,320	6,533,320			6,720,820			6,782,420			6,976,670
COUNCIL TAX LEVY		205.36			205.36			205.36			209.34
COUNCIL TAX BASE		31,814			32,727			33,027			33,327

DETAILS OF COUNCIL TAX

1. Band D Council Tax

	2015/2016 £	2016/2017 £
Worcestershire County Council	1,079.77	*1,122.31
The Office of the Police and Crime Commissioner for West Mercia	185.90	189.60
Hereford & Worcester Fire Authority	76.50	78.00
Wyre Forest District Council	205.36	205.36
Council Tax prior to addition of Parish / Town Council Precepts (see page 7)	1,547.53	1,595.27
(Total of (A), (B), (C) and (D) below)		

*Worcestershire County Council includes £21.60 for Adult Social Care precept commencing 2016/17.

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire Authority and (D) Wyre Forest District Council.

(A) WORCESTERSHIRE COUNTY COUNCIL

	Net Expenditure	
	2015/2016 £M	2016/2017 £M
Adult Services and Health	132.9	132.7
Children, Families and Communities	86.5	84.8
Economy and Infrastructure	63.9	64.5
Commercial and Change / Finance	42.8	40.5
Total Cost of Services	326.1	322.5
Contribution to General Reserves	1.5	0.0
NET BUDGET REQUIREMENT	327.6	322.5
DEDUCT:		
Surplus on Previous Year's Collection	(2.1)	(3.1)
Revenue Support Grant & Business Rates	(113.4)	(94.4)
TOTAL	212.1	225.0
Tax Base	196,416	200,451
BAND D COUNCIL TAX (A)	£1,079.77	£1,122.31

DETAILS OF COUNCIL TAX

(B) THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA

	Net Expenditure	
	2015/2016	2016/2017
	£M	£M
Gross Expenditure	212.6	216.6
Income	(8.6)	(9.0)
Less: Use of General Reserves	(4.0)	(4.7)
NET BUDGET REQUIREMENT	200.0	202.9
DEDUCT:		
Surplus of Previous Year's Collection	(1.5)	(1.7)
Police Grant	(66.7)	(66.3)
Revenue Support Grant & Business Rates	(43.6)	(43.4)
Council Tax Support Grant	(9.2)	(9.2)
Council Tax Freeze Grant	(2.8)	(2.8)
TOTAL	76.2	79.5
Tax Base	409,867	419,221
BAND D COUNCIL TAX (B)	£185.90	£189.60

(C) HEREFORD AND WORCESTER FIRE AUTHORITY

	Net Expenditure	
	2015/2016	2016/2017
	£M	£M
Employees (including Pension Costs)	21.3	20.7
Running Costs	8.0	8.0
Capital Financing	3.2	3.2
Income	(0.1)	(0.2)
Core Budget	32.4	31.7
Short Term Staff Costs	0.6	1.1
Secondment Income	(1.3)	(0.2)
Transfer to / (use of) Reserves	0.7	(0.6)
	32.4	32.0
Special Grants	(1.3)	(1.3)
GROSS EXPENDITURE	31.1	30.7
DEDUCT:		
Revenue Support Grant	(5.5)	(4.5)
Business Rate Top Up Grant	(2.8)	(2.8)
Share of Local Business Rates & s31 Grant	(2.5)	(2.2)
Deficits / (Surpluses) on Collection Fund	(0.2)	(0.3)
TOTAL	20.1	20.9
Tax Base	262,264	267,324
BAND D COUNCIL TAX (C)	£76.50	£78.00

DETAILS OF COUNCIL TAX

(D) WYRE FOREST DISTRICT COUNCIL

	Net Expenditure	
	2015/2016	2016/2017
	£'000s	£'000s
Waste Collection	1,810	1,747
Recreation	3,108	2,324
Highways Cleansing and Parking Facilities	678	730
General Cultural and Commercial Services	405	228
Environmental Health and Community Safety	610	578
Housing and Welfare	1,028	995
Council Tax, Housing Benefits and Financial Services	1,083	1,191
Planning and Building Control	693	667
Property, Economic Development and Tourism	669	637
Corporate Activities	4,207	4,455
Less: Capital Account / Interest Received	(1,031)	(693)
Net Expenditure on Services	13,260	12,859
Contribution to / (Use of) General Reserves	(401)	211
BUDGET REQUIREMENT	12,859	13,070
DEDUCT:		
Collection Fund Surplus	(75)	(90)
Revenue Support Grant	(2,019)	(1,179)
Business Rates	(2,547)	(2,687)
New Homes Bonus	(1,685)	(2,350)
Transition Grant	0	(43)
TOTAL	6,533	6,721
Tax Base	31,814	32,727
 BAND D COUNCIL TAX (D)	 £205.36	 £205.36

COUNCIL TAX AND OTHER FINANCIAL INFORMATION

DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,595.27 in respect of the year commencing 1st April, 2016. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	343	16,333.66	1,595.27	47.62	1,642.89
Bewdley	3,565	94,864.00	1,595.27	26.61	1,621.88
Broome	197	2,656.50	1,595.27	13.48	1,608.75
Chaddesley Corbett	725	24,917.76	1,595.27	34.37	1,629.64
Churchill & Blakedown	785	24,806.00	1,595.27	31.60	1,626.87
Kidderminster	16,650	482,850.00	1,595.27	29.00	1,624.27
Kidderminster Foreign	406	8,897.70	1,595.27	21.92	1,617.19
Ribbesford	137	0.00	1,595.27	0.00	1,595.27
Rock	1,220	27,800.00	1,595.27	22.79	1,618.06
Rushock	75	2,310.00	1,595.27	30.80	1,626.07
Stone	265	7,311.35	1,595.27	27.59	1,622.86
Stourport-on-Severn	6,714	182,084.00	1,595.27	27.12	1,622.39
Wolverley & Cookley	1,645	40,708.98	1,595.27	24.75	1,620.02
Total	32,727	915,539.95			

Financial Strategy

2016/2019

WYRE FOREST DISTRICT COUNCIL

COUNCIL 24th February 2016

Medium Term Financial Strategy 2016-19

The full Strategy Report can be found on the Council's Website by using the following link:

<http://www.wyreforestdc.gov.uk/media/1821784/Printed-Strategy-Web-Version.pdf>

EXTRACT FROM SECTION 2: RECOMMENDATIONS

Following Cabinet approval of the Medium Term Financial Strategy 2016-2019 on 22nd December 2015, the **CABINET RECOMMENDS TO COUNCIL that it:**

2.1 THREE YEAR BUDGET, CAPITAL PROGRAMME AND POLICY FRAMEWORK 2016-19

- 2.1.1 **APPROVES** the updated Medium Term Financial Strategy 2016-19;
- 2.1.2 **APPROVES** the Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2016-19 as shown in Appendix 3;
- 2.1.3 **APPROVES** the fees and charges in line with this Strategy and the impact on the Council's Revenue Budget for 2016-19, as shown in Appendix 4;
- 2.1.4 **APPROVES** the Capital Programme and Vehicle, Equipment and Systems Renewal Schedule as set out in Appendix 2, Parts 1 and 2;
- 2.1.5 **APPROVES** that any Final Accounts savings arising from 2015-19 over and above the target allowed for in the Council's Financial Strategy, together with surplus Earmarked Reserves, be allocated by the Chief Financial Officer in consultation with the Leader;
- 2.1.6 **APPROVES** the Efficiency Strategy 2016-19 as set out in Appendix 6 with delegated authority to the Cabinet to insert and update a table with a detailed list of projects, the cost of each project, the estimated savings and actual savings delivered;
- 2.1.7 **APPROVES** that the Cabinet may assign up to £100k of capital receipts in each of the three years commencing in April 2016 for transformation costs that deliver efficiency savings; and **DELEGATES** to the Cabinet decisions on the allocation of funding for transformation projects from capital receipts;
- 2.1.8 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2015 and also the 9th February 2016 as set out in this report.

2.2 **COUNCIL TAX**

- 2.2.1 **SETS** the Council Tax for Wyre Forest District Council on a Band D Property at £205.36 for 2016-17 (£205.36 2015-16) which represents a freeze on Council Tax from 2015-16.
- 2.2.2 **ENDORSES** the provisional Council Tax on a Band D Property in 2017-18 of £205.36 and £209.34 in 2018-19, being a freeze in 2017-18 and an increase of 1.94 % in 2018-19 over 2017-18.
- 2.2.3 **NOTES** the Chief Financial Officer's opinion on the budget proposals, recommended by the Cabinet in this report, as detailed in Appendix 5 of this report.

EXTRACT FROM SECTION 3: KEY ISSUES

- 3.2 The following assumptions included in the Medium Term Financial Strategy are now updated or confirmed:
- Final Finance Settlement
 - Council Tax Base
 - Kidderminster Town Council – savings from partnership working arrangements
 - The position in relation to New Homes Bonus
 - Collection Fund Surplus
 - Schedule of Cabinet Proposals – including confirmation of capital match funding for the Worcester Street proposal
 - Additional liability in respect of the Scheme of Arrangement in relation to the administration arrangements for the Council's former insurers Municipal Mutual Insurance
- 3.5 The Capital Programme considered by December 2015 Cabinet is included in Appendix 2 for Council approval, updated to reflect Cabinet Proposals. Notification of the 2016-17 allocation from the Better Care Fund for Disabled Facility Grants of £1,002,620 was received on 10th February 2016, and the Capital Programme included as Appendix 2 has been updated to reflect this. This allocation exceeds and replaces the previously approved maximum Capital budget of £800,000 (approved at Council 25th February 2015 as a maximum budget after taking into account Right to Buy receipts). The greatly increased level of grant means that there is no need to take account of Right to Buy receipts, and therefore that element of the Council's decision in 2015 is now redundant and will no longer apply.
- 3.9 The overall financial implications of the Cabinet Proposals remain as presented to February 2016 Cabinet, including confirmation of match funding from Worcestershire County Council for the Worcester Street regeneration capital proposal. These are shown in Appendix 3.

3.12 New information was received in late January 2016 increasing this Council's liability under the Municipal Mutual Scheme of Arrangement. This new advice means the Council will almost certainly be liable to make a further payment in April 2016; the exact amount is not yet known but using the midpoint of the range now provided this could be £170,000. A new earmarked reserve to cover this has therefore been included in the updated base budget funded from general reserves. An adjustment to or from general reserves will be made when the final liability is known early in 2016-17.

EXTRACT FROM SECTION 7: FINANCIAL IMPLICATIONS

7.1 The Cabinet Proposals previously considered remain unchanged except for the good news that match funding of £500k has now been confirmed from Worcestershire County Council for the Worcester Street proposal. A schedule is shown in Appendix 3.

7.2 The Council Tax Collection Fund surplus for 2015-16 has now been confirmed at £75k. Projections of £90k in 2016-17 and £50k pa going forward can also now be confirmed for 2017-18 and 2018-19.

7.3 Savings of £217k pa from 2016-17, (indexed for inflation thereafter) reduced from the early estimate of £250k pa have now been confirmed as a result of the arrangements with Kidderminster Town Council, are also reflected in the updated figures.

7.4 The following table demonstrates the updated position for the Council when all the revisions included in this report are incorporated into the Base Budget. The Council is forecast to hold a balance of £1,228k at the end of 2018-19 (see reserves table in 7.5).

	Revised 2015/16 £	2016/17 £	2017/18 £	2018/19 £
Net Expenditure on Services (per Appendix 1)	13,260,000	12,956,230	12,972,490	13,352,500
Kidderminster Town Council		(217,000)	(218,250)	(224,660)
Total Net Expenditure on Services	13,260,000	12,739,230	12,754,240	13,127,840
Less				
Cabinet Proposals identified in Appendix 3	0	120,000	(63,000)	(713,000)
Net Expenditure	13,260,000	12,859,230	12,691,240	12,414,840
Contribution (from)/to Reserves	(401,410)	211,400	(264,650)	(875,980)
Net Budget Requirement	12,858,590	13,070,630	12,426,590	11,538,860
Less				
Revenue Support Grant	2,019,010	1,179,060	510,220	100,680
Business Rates	2,546,550	2,602,060	2,653,230	2,731,510
Business Rates Growth	0	85,000	150,000	180,000
New Homes Bonus	1,684,610	2,350,460	2,237,640	1,500,000
Transition Grant	0	43,230	43,080	0
Collection Fund Surplus	75,100	90,000	50,000	50,000
Council Tax Income	6,533,320	6,720,820	6,782,420	6,976,670
WFDC Council Tax @ 1.94% increase 2018/19 onwards	205.36	205.36	205.36	209.34

7.5 Reserves available as part of the three year financial strategy are as shown in the following table. Taking all of the revisions contained in this report into account this shows a reduction of £260k at the end of 2018-19 compared to the December 2015 forecast. This is not considered to be significant.

Reserves Statement	2015-16 £'000	2016-17 £'000	2017-18 £'000	2018-19 £'000
Reserves as at 1st April	2,559	2,158	2,369	2,104
Contribution (from)/to Reserves	(401)	211	(265)	(876)
Reserves as at 31st March	2,158	2,369	2,104	1,228

WYRE FOREST DISTRICT COUNCIL
CABINET PROPOSALS 2016/17 ONWARDS

Cost Centre	ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL	KEY	CHANGE IN RESOURCES			
			2016/17 £	2017/18 £	2018/19 £	After 2018/19 £
SUCCESSFUL LOCAL ECONOMY						
R705	Economic Regeneration Activities Approval of £500,000 capital funding to act as match funding towards the delivery of the reintroduction of traffic into Worcester Street as part of the Council's commitment to the regeneration of Kidderminster Town Centre. This will represent a significant step forward in realising the redevelopment of the wider Eastern Gateway as well as continuing the Council's strategy of attracting external investment into the regeneration of the town centre. This is the next phase of the Council's commitment to revitalising Kidderminster Town Centre by investing additional funding to accelerate the improvements to Worcester Street; opening it up to one-way traffic from Coventry Street and providing on street parking, thus improving the profile of this part of the town and increasing footfall. This builds on the Council's delivery of £2m of public realm improvements to Vicar Street, High Street and Exchange Street. This significant investment will support the Council's vision for the future of Worcester Street. Match funding from Worcestershire County Council has now been confirmed.	C R S	500,000 37,000 -	- 37,000 -	- 37,000 -	- 37,000 -
CLEAN, GREEN AND SAFE COMMUNITIES						
R335	Parish Localism Funds To create a single Parish Localism Fund of £50k to continue the good work done so far with Parish and Town Councils and other local organisations. The award criteria will be flexible to facilitate easier access and more clarity. This will include a review of the Parish Support fund in 2016/17 with a view to changing the distribution methodology from 2017/18.	C R S	- 50,000 -	- - -	- - -	- - -
R720	Community Leadership Fund In light of the impending review of the use and effectiveness of this fund, to retain this funding stream of £1,000 per Member for 2016/17.	C R S	- 33,000 -	- - -	- - -	- - -
R726	Wyre Forest Forward Further target for savings from the Wyre Forest Forward Efficiency Programme	C R S	- - -	100,000 CR	750,000 CR	1,000,000 CR
	TOTALS	C R S	500,000 120,000 -	- 63,000 CR -	- 713,000 CR -	- 963,000 CR -

KEY - Changes in Resources

- C Capital
- R Revenue
- S Staffing - Stated in FTEs

Revenue Budget

FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of
the FMS codes for your assistance

Example:

S11	Community Well-Being and Environment	(The Service Division)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

CHIEF EXECUTIVE - SUMMARY

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A216 WYRE FOREST HOUSE	74,760	141,170	142,840	146,170	147,560
	74,760	141,170	142,840	146,170	147,560
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT	9,370	(60)	(10)	0	40
	9,370	(60)	(10)	0	40
P095 FINANCIAL SERVICES ADMINISTRATION					
A265 FINANCIAL SERVICES ADMINISTRATION	770	10,070	5,210	5,160	5,070
	770	10,070	5,210	5,160	5,070
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES	571,560	619,970	617,000	620,000	616,260
	571,560	619,970	617,000	620,000	616,260
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS	(150,000)	(125,900)	(65,320)	(65,530)	(65,740)
A285 BENEFITS ADMINISTRATION	633,730	579,530	640,740	650,220	646,050
	483,730	453,630	575,420	584,690	580,310
P115 MEMBER ACTIVITIES					
A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES	12,360	12,360	12,360	12,360	12,360
A310 OTHER MEMBERS' ALLOWANCES	225,860	228,460	224,660	224,660	224,660
A315 MEMBER SERVICES	192,370	183,560	184,310	185,950	184,560
	430,590	424,380	421,330	422,970	421,580
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION	(910)	(380)	(7,150)	(7,170)	(7,290)
A330 TRAINING OF EMPLOYEES	0	4,000	4,000	4,000	4,000
	(910)	3,620	(3,150)	(3,170)	(3,290)
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB	(16,150)	(90)	50	(50)	70
	(16,150)	(90)	50	(50)	70
P135 COMMON SERVICES					
A335 COMPUTER SERVICES	(31,800)	(2,000)	(6,550)	(6,810)	(7,140)
A341 PRINT MANAGEMENT	0	0	0	0	0
	(31,800)	(2,000)	(6,550)	(6,810)	(7,140)
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION	180,730	241,870	262,790	223,470	324,450
	180,730	241,870	262,790	223,470	324,450
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION	293,320	252,150	240,490	243,910	243,470
	293,320	252,150	240,490	243,910	243,470
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION	(860)	(40)	(5,190)	(5,380)	(5,610)
	(860)	(40)	(5,190)	(5,380)	(5,610)

CHIEF EXECUTIVE - SUMMARY

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P142 CORPORATE COSTS					
A370 LICENCE FEES	800	700	700	750	750
	800	700	700	750	750
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE	490	(10)	0	(10)	20
	490	(10)	0	(10)	20
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS	2,424,480	2,419,960	2,867,330	2,928,240	3,023,780
A505 CORPORATE MANAGEMENT EXPENSES	781,770	764,090	765,820	771,780	770,480
A510 CORPORATE COSTS	(143,360)	0	(245,780)	(314,400)	(986,570)
	3,062,890	3,184,050	3,387,370	3,385,620	2,807,690
P235 PARTNERSHIPS AND EQUALITIES					
A501 WYRE FOREST MATTERS	0	0	0	0	0
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	29,260	32,600	33,380	28,960	28,960
	29,260	32,600	33,380	28,960	28,960
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS	125,380	123,010	122,570	123,030	122,990
	125,380	123,010	122,570	123,030	122,990
Total S6 CHIEF EXECUTIVE	5,213,930	5,485,020	5,794,250	5,769,310	5,283,180

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A216 WYRE FOREST HOUSE					
R251 Wyre Forest House					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	61,930	52,740	57,380	57,960	58,720
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	45,710	57,700	46,870	48,040	49,220
Repairs, Alterations & Maintenance of Grounds	15,740	15,520	15,550	15,680	15,820
Energy Costs	102,900	106,610	109,800	113,100	116,500
Rents	2,700	200	200	200	200
Non-Domestic Rates	179,970	174,730	179,970	185,370	190,930
Water Services	12,350	14,350	14,350	14,350	14,350
Fixtures & Fittings	1,600	2,000	2,000	2,000	2,000
Cleaning & Domestic Supplies	49,310	50,440	54,570	55,180	55,840
Premises Insurance	11,070	8,720	11,180	12,330	12,950
Contributions to Premises-Related Provisions	4,400	7,200	3,600	3,600	3,600
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,000	4,000	4,000	4,000	4,000
Catering	590	440	440	440	440
Services	530	520	530	530	530
Communications & Computing	8,080	8,080	8,080	8,080	8,080
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	800	800	800	800	800
SUPPORT SERVICES					
Property Services	6,090	6,010	6,030	6,050	6,030
Corporate Support Services	10,620	45,560	44,980	45,280	45,000
Departmental Administrative Expenses	68,180	63,160	64,280	64,340	62,860
CAPITAL CHARGES					
Depreciation	247,700	264,330	264,330	264,330	264,330
GROSS EXPENDITURE	834,270	883,110	888,940	901,660	912,200
INCOME					
Customer & Client Receipts	(99,000)	(98,710)	(100,050)	(99,880)	(99,050)
Fees and Charges - Compounded Inflation	0	0	0	(50)	(100)
Recharges	(660,510)	(643,230)	(646,050)	(655,560)	(665,490)
GROSS INCOME	(759,510)	(741,940)	(746,100)	(755,490)	(764,640)
NET EXPENDITURE/(INCOME)	74,760	141,170	142,840	146,170	147,560
Total P065 PROPERTY	74,760	141,170	142,840	146,170	147,560

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT					
R516 Facilities Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	133,620	116,940	123,830	125,550	127,670
Vacancy Savings	(1,620)	(750)	(1,520)	(1,530)	(1,540)
Indirect Employee Expenses	1,530	1,500	1,540	1,570	1,610
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,260	16,270	16,520	16,760	17,030
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,240	1,680	1,700	1,720	1,760
Public Transport	250	100	100	100	100
Transport Insurance	1,320	1,280	1,380	1,450	1,520
Car Allowances	500	250	250	250	250
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	900	400	400	400	400
Clothing, Uniforms and Laundry	500	500	500	500	500
Printing, Stationery & General Office Expenses	500	1,000	1,000	1,000	1,000
Services	0	1,130	580	580	580
Communications & Computing	21,430	20,860	20,500	20,320	17,750
Expenses	30	30	30	30	30
SUPPORT SERVICES					
Financial Services	12,310	12,180	12,120	12,270	12,180
Legal Services	4,390	4,200	4,250	4,290	4,270
Convenor Recharges	360	320	330	330	340
Human Resources	2,710	2,520	2,570	2,570	2,550
Property Services	9,270	9,150	9,300	9,360	9,340
Corporate Support Services	42,620	17,570	17,400	17,490	17,410
Departmental Administrative Expenses	0	1,460	1,330	1,320	1,270
CAPITAL CHARGES					
Depreciation	1,550	1,550	1,550	1,550	1,560
GROSS EXPENDITURE	250,670	210,140	215,660	217,880	217,580
INCOME					
Recharges to Other Services	(241,300)	(210,200)	(215,670)	(217,880)	(217,540)
GROSS INCOME	(241,300)	(210,200)	(215,670)	(217,880)	(217,540)
NET EXPENDITURE/(INCOME)	9,370	(60)	(10)	0	40
Total P067 FACILITIES MANAGEMENT	9,370	(60)	(10)	0	40

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P095 FINANCIAL SERVICES ADMINISTRATION					
A265 FINANCIAL SERVICES ADMINISTRATION					
R299 Corporate Support Services					
R300 Accountancy					
R301 Internal Audit					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	923,780	882,430	904,640	905,560	916,290
Vacancy Savings	(11,270)	(5,480)	(11,030)	(11,090)	(11,140)
Indirect Employee Expenses	15,560	26,440	16,190	16,710	17,260
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	139,550	140,080	142,090	144,220	146,430
Cleaning & Domestic Supplies	210	210	210	210	220
TRANSPORT RELATED EXPENDITURE					
Public Transport	840	870	840	840	840
Car Allowances	850	850	850	850	850
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,000	3,800	3,800	3,800	3,800
Catering	130	160	130	130	130
Clothing, Uniforms and Laundry	250	150	150	150	150
Printing, Stationery & General Office Expenses	34,360	28,550	28,530	28,530	28,530
Services	11,190	13,410	11,420	11,430	11,440
Communications & Computing	237,190	233,790	224,490	223,490	207,040
Expenses	1,030	3,320	1,020	1,020	1,020
Grants & Subscriptions	16,450	18,500	16,500	16,500	16,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	28,120	33,000	33,500	34,000	34,510
SUPPORT SERVICES					
Legal Services	19,930	19,390	19,650	19,780	19,780
Convenor Recharges	2,130	2,140	2,200	2,220	2,240
Human Resources	16,050	16,730	16,460	16,430	16,380
Economic Prosperity and Place	11,780	10,370	9,620	9,760	9,820
Property Services	3,230	3,190	3,240	3,250	3,250
GROSS EXPENDITURE	1,455,360	1,431,900	1,424,500	1,427,790	1,425,340
INCOME					
Other Grants, Reimbursements & Contributions	0	(3,130)	(8,760)	(8,930)	(9,090)
Customer & Client Receipts	(1,510)	(2,200)	(2,200)	(2,200)	(2,200)
Recharges to Other Services	(1,453,080)	(1,382,480)	(1,386,640)	(1,399,910)	(1,397,390)
Recharges	0	(11,590)	(11,590)	(11,590)	(11,590)
Use of Earmarked Reserve	0	(22,430)	(10,100)	0	0
GROSS INCOME	(1,454,590)	(1,421,830)	(1,419,290)	(1,422,630)	(1,420,270)
NET EXPENDITURE/(INCOME)	770	10,070	5,210	5,160	5,070
Total P095 FINANCIAL SERVICES ADMINISTRATION	770	10,070	5,210	5,160	5,070

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES					
R310 Council Tax and National Non-Domestic Rates					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	408,000	430,540	433,220	437,480	442,040
Vacancy Savings	(4,670)	(2,360)	(4,710)	(4,710)	(4,710)
Additional Advice and Support for Applications in Exceptional Hardship	0	0	90,000	90,000	90,000
Indirect Employee Expenses	7,880	7,860	8,290	8,620	8,970
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,400	12,450	12,630	12,820	13,020
TRANSPORT RELATED EXPENDITURE					
Public Transport	100	100	100	100	100
Car Allowances	1,400	2,500	2,500	2,500	2,500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,400	900	900	900	900
Printing, Stationery & General Office Expenses	11,400	17,400	17,400	17,400	17,400
Services	37,000	60,160	37,000	26,500	26,500
Communications & Computing	81,050	81,780	81,110	80,630	72,510
Grants & Subscriptions	3,200	2,500	2,500	2,500	2,500
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Council Tax Support Scheme	50,000	50,000	10,000	10,000	10,000
SUPPORT SERVICES					
Financial Services	54,840	52,970	52,690	53,220	53,060
Legal Services	7,650	5,580	5,650	5,700	5,710
Convenor Recharges	1,010	1,020	1,060	1,060	1,070
Human Resources	7,630	8,000	8,160	8,150	8,130
Worcestershire Hub	129,950	176,870	180,160	180,010	180,080
Corporate Support Services	50,180	38,390	34,130	34,340	34,120
Departmental Administrative Expenses	22,520	21,170	20,440	19,980	19,560
GROSS EXPENDITURE	882,940	967,830	993,230	987,200	983,460
INCOME					
Government Grants	(137,200)	(137,200)	(137,200)	(137,200)	(137,200)
Council Tax Support Scheme	(25,000)	(25,000)	(75,000)	(75,000)	(75,000)
Other Grants, Reimbursements & Contributions	(9,030)	(9,030)	(9,030)	0	0
Customer & Client Receipts	(140,150)	(155,000)	(155,000)	(155,000)	(155,000)
Use of Earmarked Reserve	0	(21,630)	0	0	0
GROSS INCOME	(311,380)	(347,860)	(376,230)	(367,200)	(367,200)
NET EXPENDITURE/(INCOME)	571,560	619,970	617,000	620,000	616,260
Total P100 REVENUES	571,560	619,970	617,000	620,000	616,260

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS					
R320 Benefit Payments					
EXPENDITURE					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	34,538,000	33,000,000	31,918,000	30,639,280	29,411,700
Rate Rebates	44,900	47,100	47,100	47,100	47,100
Local Scheme	20,490	22,000	21,120	20,280	19,460
Discretionary	160,110	127,910	127,910	127,910	127,910
GROSS EXPENDITURE	34,763,500	33,197,010	32,114,130	30,834,570	29,606,170
INCOME					
Rent Allowances	(34,693,550)	(33,131,400)	(31,988,600)	(30,709,880)	(29,482,300)
Rent Rebates	(44,900)	(47,100)	(47,100)	(47,100)	(47,100)
Discretionary	(160,110)	(127,910)	(127,910)	(127,910)	(127,910)
Local Scheme	(14,940)	(16,500)	(15,840)	(15,210)	(14,600)
GROSS INCOME	(34,913,500)	(33,322,910)	(32,179,450)	(30,900,100)	(29,671,910)
NET EXPENDITURE/(INCOME)	(150,000)	(125,900)	(65,320)	(65,530)	(65,740)

CHIEF EXECUTIVE

Detail	2015/16		2016/17	2017/18	2018/19
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P105 HOUSING BENEFITS/WELFARE					
A285 BENEFITS ADMINISTRATION					
R325 Benefits Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	654,790	727,920	679,170	689,030	698,280
Vacancy Savings	(8,570)	(4,120)	(8,230)	(8,230)	(8,230)
Indirect Employee Expenses	14,700	13,650	14,350	14,990	15,650
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	37,210	31,130	31,580	32,050	32,540
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	250	250	250
Car Allowances	200	300	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,920	1,920	1,920	1,920	1,920
Printing, Stationery & General Office Expenses	19,900	12,400	12,400	12,400	12,400
Services	3,020	9,210	3,500	3,500	3,500
Communications & Computing Expenses	166,930	181,070	168,060	167,270	153,640
Grants & Subscriptions	440	440	440	440	440
	4,800	3,700	3,700	3,700	3,700
SUPPORT SERVICES					
Financial Services	60,500	49,200	48,780	49,250	49,060
Legal Services	8,400	4,830	4,930	4,950	4,960
Convenor Recharges	1,800	1,700	1,750	1,770	1,790
Human Resources	13,530	13,610	13,720	13,680	13,660
Worcestershire Hub	180,540	175,750	179,060	178,900	178,990
Corporate Support Services	52,360	39,370	35,090	35,260	35,120
Departmental Administrative Expenses	22,520	21,170	20,440	19,980	19,560
GROSS EXPENDITURE	1,235,240	1,283,500	1,211,210	1,221,410	1,217,530
INCOME					
Government Grants	(544,260)	(610,960)	(544,130)	(544,130)	(544,130)
Local C-Tax Scheme	(24,770)	(24,770)	0	0	0
Customer & Client Receipts	0	(600)	0	0	0
Recharges to Other Services	(23,000)	(25,180)	(26,340)	(27,060)	(27,350)
Use of Earmarked Reserve	(9,480)	(42,460)	0	0	0
GROSS INCOME	(601,510)	(703,970)	(570,470)	(571,190)	(571,480)
NET EXPENDITURE/(INCOME)	633,730	579,530	640,740	650,220	646,050
Total P105 HOUSING BENEFITS/WELFARE	483,730	453,630	575,420	584,690	580,310

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES					
R400 Chairmans and Vice Chairmans Allowances					
EXPENDITURE					
SUPPLIES & SERVICES					
Catering	1,000	1,000	1,000	1,000	1,000
Expenses	11,360	11,360	11,360	11,360	11,360
GROSS EXPENDITURE	12,360	12,360	12,360	12,360	12,360
NET EXPENDITURE/(INCOME)	12,360	12,360	12,360	12,360	12,360

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	0	0	0	0
SUPPLIES & SERVICES					
Members Taxable & Non-Taxable Allowances	225,260	228,260	224,460	224,460	224,460
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	200	200	200	200	200
GROSS EXPENDITURE	225,860	228,460	224,660	224,660	224,660
NET EXPENDITURE/(INCOME)	225,860	228,460	224,660	224,660	224,660

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A315 MEMBER SERVICES					
R410 Member Services					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	19,550	19,530	20,100	20,270	20,480
Indirect Employee Expenses	1,320	1,500	1,530	1,550	1,580
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	105,390	99,610	101,030	102,570	104,110
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	600	1,700	1,700	1,700	1,700
Services	70	70	80	80	90
Communications & Computing	47,960	45,580	45,080	44,980	42,100
Civic Protocol	2,020	2,020	2,020	2,020	2,020
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	800	800	800	800	800
SUPPORT SERVICES					
Financial Services	4,320	3,860	3,890	3,960	3,930
Corporate Support Services	540	0	0	0	0
Departmental Administrative Expenses	9,800	8,890	8,080	8,020	7,750
GROSS EXPENDITURE	192,370	183,560	184,310	185,950	184,560
NET EXPENDITURE/(INCOME)	192,370	183,560	184,310	185,950	184,560
Total P115 MEMBER ACTIVITIES	430,590	424,380	421,330	422,970	421,580

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION					
R308 Human Resources Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	100	100	108,450	109,360	110,500
Indirect Employee Expenses	200	200	200	200	200
Indirect Employee Expenses (inc. Occupational Health)	12,650	14,000	14,000	12,650	12,650
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,400	12,450	12,630	12,820	13,020
TRANSPORT RELATED EXPENDITURE					
Public Transport	50	50	50	50	50
Car Allowances	630	630	630	630	630
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	350	350	350	350	350
Printing, Stationery & General Office Expenses	1,450	2,050	2,050	2,050	2,050
Communications & Computing Expenses	13,120	14,420	14,200	14,090	12,410
Grants & Subscriptions	30	30	30	30	30
Corporate Membership of Bodies	1,400	400	400	400	400
	0	5,900	6,000	6,000	6,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Worcestershire County Council	122,600	122,600	0	0	0
Private Contractors	0	0	7,650	6,740	5,600
SUPPORT SERVICES					
Financial Services	2,490	2,420	2,420	2,440	2,420
Legal Services	4,810	4,820	4,870	4,910	4,900
GROSS EXPENDITURE	172,280	180,420	173,930	172,720	171,210
INCOME					
Recharges to Other Services	(173,190)	(180,800)	(181,080)	(179,890)	(178,500)
GROSS INCOME	(173,190)	(180,800)	(181,080)	(179,890)	(178,500)
NET EXPENDITURE/(INCOME)	(910)	(380)	(7,150)	(7,170)	(7,290)

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A330 TRAINING OF EMPLOYEES					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	350	350	350	350	350
Printing, Stationery & General Office Expenses	50	50	50	50	50
Services	32,500	40,330	51,500	36,500	36,500
Expenses	100	100	100	100	100
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	600	600	600	600	600
GROSS EXPENDITURE	33,600	41,430	52,600	37,600	37,600
<u>INCOME</u>					
Customer & Client Receipts	0	(150)	0	0	0
Recharges to Other Services	(33,600)	(33,450)	(33,600)	(33,600)	(33,600)
Use of Earmarked Reserve	0	(3,830)	(15,000)	0	0
GROSS INCOME	(33,600)	(37,430)	(48,600)	(33,600)	(33,600)
NET EXPENDITURE/(INCOME)	0	4,000	4,000	4,000	4,000
Total P130 HUMAN RESOURCES	(910)	3,620	(3,150)	(3,170)	(3,290)

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB					
R295 Worcestershire Hub					
R296 Website					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	428,710	428,780	448,070	454,690	461,180
Vacancy Savings	(5,190)	(2,670)	(5,340)	(5,340)	(5,340)
Indirect Employee Expenses	9,690	9,190	9,800	10,250	10,710
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	75,780	72,490	66,760	59,430	60,770
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	40	40	40	40
Car Allowances	100	100	100	100	100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	340	340	340	340	340
Printing, Stationery & General Office Expenses	8,130	5,430	5,430	5,430	5,430
Services	1,190	1,100	1,190	1,250	1,320
Communications & Computing	78,640	85,860	83,250	82,650	74,010
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	79,000	79,000	0	0	0
SUPPORT SERVICES					
Financial Services	11,220	10,140	10,190	10,360	10,300
Convenor Recharges	1,070	1,090	1,120	1,120	1,130
Human Resources	8,060	8,470	8,630	8,620	8,580
Facilities Management	3,130	2,730	2,760	2,800	2,850
Corporate Support Services	2,880	1,470	910	930	910
Departmental Administrative Expenses	22,520	21,170	20,440	19,980	19,560
GROSS EXPENDITURE	725,270	724,730	653,690	652,650	651,890
INCOME					
County Council Contribution	(50,000)	(40,000)	(40,000)	(40,000)	(40,000)
Shared Services Income	(16,240)	(10,390)	(10,020)	(10,180)	(10,330)
Additional Support From Social Fund	(79,000)	(79,000)	0	0	0
Recharges to Other Services	(596,180)	(594,930)	(603,620)	(602,520)	(601,490)
Use of Earmarked Reserve	0	(500)	0	0	0
GROSS INCOME	(741,420)	(724,820)	(653,640)	(652,700)	(651,820)
NET EXPENDITURE/(INCOME)	(16,150)	(90)	50	(50)	70
Total P131 WORCESTERSHIRE HUB	(16,150)	(90)	50	(50)	70

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R431 I.T. Section Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	342,370	344,840	352,080	354,850	358,480
Vacancy Savings	(4,230)	(2,170)	(4,330)	(4,330)	(4,330)
Indirect Employee Expenses	11,620	11,710	12,030	12,240	12,470
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	71,330	71,600	72,630	73,710	74,840
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	600	600	600	600	600
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,000	1,000	1,000	1,000	1,000
Services	7,030	7,010	7,580	7,950	8,360
Communications & Computing Expenses	250	270	250	250	250
	60	200	60	60	60
SUPPORT SERVICES					
Financial Services	16,930	13,210	13,280	13,480	13,400
Legal Services	10,970	10,440	10,560	10,650	10,630
Convenor Recharges	720	720	740	750	760
Human Resources	5,390	5,650	5,770	5,750	5,730
Corporate Support Services	3,570	4,600	3,230	3,260	3,240
Departmental Administrative Expenses	3,400	2,690	2,440	2,420	2,330
GROSS EXPENDITURE	471,210	472,570	478,120	482,840	488,020
INCOME					
Other Grants, Reimbursements & Contributions	0	0	(5,000)	(5,120)	(5,250)
Recharges to Other Services	(429,010)	(474,570)	(479,670)	(484,530)	(489,910)
GROSS INCOME	(429,010)	(474,570)	(484,670)	(489,650)	(495,160)
NET EXPENDITURE/(INCOME)	42,200	(2,000)	(6,550)	(6,810)	(7,140)

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R430 Central Computer Costs					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,930	3,730	3,840	3,930	4,010
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	157,960	260,760	157,960	157,960	157,960
Communications & Computing	116,260	143,650	129,350	129,350	129,350
CAPITAL CHARGES					
Depreciation	246,680	275,980	234,980	208,700	83,630
GROSS EXPENDITURE	524,830	684,120	526,130	499,940	374,950
INCOME					
Shared Services Income	(75,500)	(71,010)	(84,500)	(84,500)	(84,500)
Customer & Client Receipts	0	(70,000)	0	0	0
Use of Earmarked Reserve	0	(42,800)	0	0	0
Recharge of Central Computer Costs	(523,330)	(500,310)	(441,630)	(415,440)	(290,450)
GROSS INCOME	(598,830)	(684,120)	(526,130)	(499,940)	(374,950)
NET EXPENDITURE/(INCOME)	(74,000)	0	0	0	0

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A341 PRINT MANAGEMENT					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	37,000	36,500	36,500	36,500	36,500
Printer Contract Costs	30,980	24,360	24,360	24,360	24,360
Communications & Computing	4,800	4,800	4,800	4,800	4,800
GROSS EXPENDITURE	72,780	65,660	65,660	65,660	65,660
<u>INCOME</u>					
Shared Services Income	0	(16,000)	(16,000)	(16,000)	(16,000)
Recharges to Directorates for Print Management	(72,780)	(49,660)	(49,660)	(49,660)	(49,660)
GROSS INCOME	(72,780)	(65,660)	(65,660)	(65,660)	(65,660)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P135 COMMON SERVICES	(31,800)	(2,000)	(6,550)	(6,810)	(7,140)

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION					
R500 Elections and Electoral Register					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	41,330	63,420	72,680	75,340	77,110
Indirect Employee Expenses	590	590	590	590	590
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,450	12,450	12,630	12,820	13,020
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,000	4,000	4,000	4,000	4,000
Electoral Registration & Election Expenses	190,690	181,280	122,350	122,350	122,350
Communications & Computing	1,700	1,800	1,800	1,800	1,800
Grants & Subscriptions	0	44,720	0	0	0
Miscellaneous Expenses	180	250	260	280	290
SUPPORT SERVICES					
Financial Services	1,410	1,400	1,390	1,400	1,400
Chief Executive	16,300	21,730	21,290	21,370	21,320
Facilities Management	1,180	760	830	820	820
Worcestershire Hub	6,960	33,880	34,720	34,770	34,710
Corporate Support Services	16,690	20,910	20,680	20,860	20,760
Departmental Administrative Expenses	20,720	28,860	29,200	29,830	29,170
GROSS EXPENDITURE	312,200	416,050	322,420	326,230	327,340
INCOME					
Other Grants, Reimbursements & Contributions	(64,080)	(102,000)	(57,000)	(100,000)	0
Customer & Client Receipts	(1,020)	(2,500)	(2,630)	(2,630)	(2,630)
Fees and Charges - Compounded Inflation	0	0	0	(130)	(260)
Use of Earmarked Reserve	(66,370)	(69,680)	0	0	0
GROSS INCOME	(131,470)	(174,180)	(59,630)	(102,760)	(2,890)
NET EXPENDITURE/(INCOME)	180,730	241,870	262,790	223,470	324,450
Total P136 ELECTIONS AND ELECTORAL REGISTRATION	180,730	241,870	262,790	223,470	324,450

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION					
R505 Committee Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	156,950	133,560	133,320	135,930	137,350
Indirect Employee Expenses	100	100	100	100	100
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,400	12,450	6,320	6,410	6,510
SUPPLIES & SERVICES					
Catering	2,000	2,000	2,000	2,000	2,000
Printing, Stationery & General Office Expenses	6,000	9,000	9,000	9,000	9,000
Communications & Computing	2,630	2,630	2,630	2,630	2,630
SUPPORT SERVICES					
Departmental Administrative Expenses	113,360	92,530	87,250	87,980	86,030
GROSS EXPENDITURE	293,440	252,270	240,620	244,050	243,620
INCOME					
Customer & Client Receipts	(120)	(120)	(130)	(130)	(130)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
GROSS INCOME	(120)	(120)	(130)	(140)	(150)
NET EXPENDITURE/(INCOME)	293,320	252,150	240,490	243,910	243,470
Total P137 COMMITTEE ADMINISTRATION	293,320	252,150	240,490	243,910	243,470

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION					
R515 Legal Services Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	191,490	195,740	202,310	203,980	206,120
Vacancy Savings	(2,350)	(1,270)	(2,550)	(2,560)	(2,570)
Indirect Employee Expenses	5,090	5,630	5,810	5,930	6,070
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	21,710	21,790	22,100	22,430	22,780
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	300	300	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,150	1,150	1,150	1,150	1,150
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	2,850	3,850	3,850	3,850	3,850
Services	6,000	6,000	6,000	6,000	6,000
Communications & Computing Expenses	20,820	20,240	19,870	19,720	17,150
	200	200	200	200	200
Grants & Subscriptions	19,950	19,950	19,950	19,950	19,950
Subscriptions	550	550	550	550	550
SUPPORT SERVICES					
Financial Services	24,100	21,690	21,650	21,850	21,800
Convenor Recharges	350	320	330	330	340
Human Resources	2,590	2,530	2,580	2,580	2,570
Economic Prosperity and Place	1,330	880	620	620	640
Land Charges	490	440	450	460	470
Corporate Support Services	72,910	54,270	53,910	54,300	54,020
GROSS EXPENDITURE	369,830	354,560	359,380	361,940	361,690
INCOME					
Other Grants, Reimbursements & Contributions	0	0	(5,000)	(5,120)	(5,250)
Customer & Client Receipts	(19,430)	(14,500)	(14,630)	(14,630)	(14,630)
Fees and Charges - Compounded Inflation	0	0	0	(130)	(260)
Recharges to Other Services	(351,260)	(340,100)	(344,940)	(347,440)	(347,160)
GROSS INCOME	(370,690)	(354,600)	(364,570)	(367,320)	(367,300)
NET EXPENDITURE/(INCOME)	(860)	(40)	(5,190)	(5,380)	(5,610)
Total P140 LEGAL SERVICES ADMINISTRATION	(860)	(40)	(5,190)	(5,380)	(5,610)

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P142 CORPORATE COSTS					
A370 LICENCE FEES					
R525 Licence Fees					
EXPENDITURE					
EMPLOYEE COSTS					
Indirect Employee Expenses	800	700	700	750	750
GROSS EXPENDITURE	800	700	700	750	750
NET EXPENDITURE/(INCOME)	800	700	700	750	750
Total P142 CORPORATE COSTS	800	700	700	750	750

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE					
R700 Chief Executive's Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	440,800	456,300	453,080	461,750	468,550
Vacancy Savings	(5,530)	(2,830)	(5,670)	(5,670)	(5,670)
Indirect Employee Expenses	5,640	6,100	6,130	6,430	6,720
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	18,610	15,560	15,790	16,020	16,270
TRANSPORT RELATED EXPENDITURE					
Public Transport	1,000	2,500	2,500	2,500	2,500
Car Allowances	2,000	2,000	2,000	2,000	2,000
SUPPLIES & SERVICES					
Catering	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	3,100	3,100	3,100	3,100	3,100
Services	3,040	3,000	3,000	3,000	3,000
Communications & Computing Expenses	46,140	54,230	45,690	45,350	39,810
Grants & Subscriptions	2,000	3,800	3,800	3,800	3,800
Corporate Membership of Bodies	500	190	190	190	190
	18,600	14,700	14,630	14,630	14,630
SUPPORT SERVICES					
Financial Services	35,290	28,890	25,430	25,570	25,410
Legal Services	10,560	10,270	10,370	10,460	10,420
Convenor Recharges	690	770	790	800	810
Human Resources	5,160	6,040	5,560	5,550	5,530
Economic Prosperity and Place	1,390	280	0	0	0
Corporate Support Services	71,320	47,940	47,720	48,030	47,780
GROSS EXPENDITURE	661,310	653,840	635,110	644,510	645,850
INCOME					
Customer & Client Receipts	0	(150)	0	0	0
Recharges to Other Services	(660,820)	(636,190)	(635,110)	(644,520)	(645,830)
Use of Earmarked Reserve	0	(17,510)	0	0	0
GROSS INCOME	(660,820)	(653,850)	(635,110)	(644,520)	(645,830)
NET EXPENDITURE/(INCOME)	490	(10)	0	(10)	20
Total P205 CHIEF EXECUTIVE	490	(10)	0	(10)	20

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS					
R335 Central Corporate Costs					
R341 Contribution re. Loss on Housing Advances					
EXPENDITURE					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	1,617,190	1,613,520	1,829,840	2,074,370	2,207,280
Pension Costs - Unfunded Benefits	516,000	517,200	521,080	523,680	526,300
Apprenticeship Levy	0	0	0	32,000	32,500
Indirect Employee Expenses	0	2,790	4,580	4,810	5,060
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	50,580	48,000	49,350	50,470	51,590
SUPPLIES & SERVICES					
Services	26,450	26,450	26,450	26,450	26,450
Bank Charges & Commission	43,550	41,550	42,200	41,450	41,400
Audit Fees/Inspection Fees	78,080	78,080	64,260	65,550	66,860
Housing Act Advances (Surplus)/Deficit for Year	3,620	3,540	3,510	3,550	3,510
Parish Localism Fund	26,000	26,000	* 50,000	0	0
Miscellaneous Expenses	0	0	213,230	43,080	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	66,000	62,830	62,830	62,830	62,830
GROSS EXPENDITURE	2,427,470	2,419,960	2,867,330	2,928,240	3,023,780
INCOME					
Use of Earmarked Reserve	(2,990)	0	0	0	0
GROSS INCOME	(2,990)	0	0	0	0
NET EXPENDITURE/(INCOME)	2,424,480	2,419,960	2,867,330	2,928,240	3,023,780
* New £50k scheme to commence 01/04/2016 with no carry over from prior year.					

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	436,960	447,680	462,030	467,730	473,360
SUPPORT SERVICES					
Departmental Administrative Expenses	344,810	316,410	303,790	304,050	297,120
GROSS EXPENDITURE	781,770	764,090	765,820	771,780	770,480
NET EXPENDITURE/(INCOME)	781,770	764,090	765,820	771,780	770,480

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A510 CORPORATE COSTS					
R726 Wyre Forest Forward					
EXPENDITURE					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	(143,360)	0	(245,780)	(314,400)	(986,570)
GROSS EXPENDITURE	(143,360)	0	(245,780)	(314,400)	(986,570)
NET EXPENDITURE/(INCOME)	(143,360)	0	(245,780)	(314,400)	(986,570)
Total P233 CORPORATE COSTS	3,062,890	3,184,050	3,387,370	3,385,620	2,807,690

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P235 PARTNERSHIPS AND EQUALITIES					
A501 WYRE FOREST MATTERS					
R721 External Funding - Wyre Forest Matters					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	15,840	6,960	0	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	350	30	0	0	0
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	100	0	0	0	0
GROSS EXPENDITURE	16,290	6,990	0	0	0
INCOME					
Use of Earmarked Reserve	(16,290)	(6,990)	0	0	0
GROSS INCOME	(16,290)	(6,990)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY					
R755 Shared Emergency Planning and Business Continuity					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	41,970	38,370	40,800	42,530	44,130
Indirect Employee Expenses	130	130	130	130	130
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,530	3,520	3,580	3,630	3,690
TRANSPORT RELATED EXPENDITURE					
Public Transport	300	300	300	300	300
Car Allowances	500	500	500	500	500
SUPPLIES & SERVICES					
Catering	300	500	300	300	300
Printing, Stationery & General Office Expenses	280	280	280	280	280
Communications & Computing Expenses	170	4,770	4,720	4,680	4,080
Miscellaneous Expenses	1,000	1,000	1,000	1,000	1,000
	15,000	15,000	15,000	10,000	10,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	4,060	3,810	3,970	3,970	3,970
GROSS EXPENDITURE	67,240	68,180	70,580	67,320	68,380
INCOME					
Shared Services Income	(27,980)	(25,580)	(27,200)	(28,360)	(29,420)
Use of Earmarked Reserve	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
GROSS INCOME	(37,980)	(35,580)	(37,200)	(38,360)	(39,420)
NET EXPENDITURE/(INCOME)	29,260	32,600	33,380	28,960	28,960
Total P235 PARTNERSHIPS AND EQUALITIES	29,260	32,600	33,380	28,960	28,960

CHIEF EXECUTIVE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS					
R735 Corporate Communications					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	55,020	54,960	56,660	57,130	57,720
Indirect Employee Expenses	420	420	420	420	420
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	9,300	9,340	9,470	9,610	9,760
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	70	70	70	70
Car Allowances	0	240	240	240	240
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	26,420	26,810	26,810	26,810	26,810
Publicity and Promotion / Consultation	3,000	3,000	3,000	3,000	3,000
Communications & Computing	550	360	360	360	360
SUPPORT SERVICES					
Corporate Support Services	3,100	2,800	2,770	2,780	2,770
Departmental Administrative Expenses	27,570	25,010	22,770	22,610	21,840
GROSS EXPENDITURE	125,380	123,010	122,570	123,030	122,990
NET EXPENDITURE/(INCOME)	125,380	123,010	122,570	123,030	122,990
Total P240 COMMUNICATIONS	125,380	123,010	122,570	123,030	122,990

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2015/16		2016/17	2017/18	2018/19
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE	910,900	1,007,330	1,081,000	1,133,520	1,295,620
A002 TRADE WASTE COLLECTION	(62,920)	(81,020)	(113,300)	(129,650)	(145,850)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	915,490	894,150	788,290	790,800	688,060
A010 RECYCLING ACTIVITIES	(11,000)	(8,800)	(8,800)	(8,800)	(8,800)
	1,752,470	1,811,660	1,747,190	1,785,870	1,829,030
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES	(467,680)	(517,210)	(560,370)	(606,390)	(651,990)
A146 CIVIL ENFORCEMENT	88,460	89,530	101,470	103,550	105,050
A235 ENVIRONMENTAL ENFORCEMENT	56,660	48,310	46,830	47,570	47,610
	(322,560)	(379,370)	(412,070)	(455,270)	(499,330)
P015 CEMETERIES					
A030 CEMETERY	148,750	85,390	99,640	109,360	119,070
	148,750	85,390	99,640	109,360	119,070
P021 EVENTS					
A036 LEISURE DEVELOPMENT	91,090	103,880	95,470	96,110	96,010
	91,090	103,880	95,470	96,110	96,010
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER	325,990	295,000	163,950	117,550	116,360
	325,990	295,000	163,950	117,550	116,360
P025 PLAY DEVELOPMENT					
A040 PLAY DEVELOPMENT	69,030	61,360	64,870	65,870	66,750
	69,030	61,360	64,870	65,870	66,750
P030 MUSEUM AND TIC					
A045 BEWDLEY TOURIST INFORMATION CENTRE	62,770	60,730	61,690	62,730	62,320
A050 MUSEUM STORE	51,640	51,040	46,620	46,850	47,100
A055 BEWDLEY MUSEUM	261,970	270,890	261,550	265,660	270,580
A200 GUILDHALL, BEWDLEY	18,680	18,650	19,730	21,400	21,710
	395,060	401,310	389,590	396,640	401,710
P032 ARTS DEVELOPMENT					
A065 ARTS DEVELOPMENT	72,050	71,390	68,990	69,610	69,940
	72,050	71,390	68,990	69,610	69,940
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST GLADES LEISURE CENTRE /WYRE FOREST LEISURE CENTRE	891,640	871,070	315,060	39,680	39,660
A075 STOURPORT SPORTS CENTRE	354,660	363,670	211,630	0	0
A076 BEWDLEY LEISURE CENTRE	42,170	33,880	34,370	35,040	35,620
A080 STOURPORT SPORTS CLUB	29,410	31,690	32,040	32,480	32,760
A110 STOURPORT COMMUNITY CENTRE	7,470	9,690	9,800	9,820	9,830
	1,325,350	1,310,000	602,900	117,020	117,870
P037 SPORTS DEVELOPMENT					
A094 SPORTS DEVELOPMENT	81,580	81,950	81,750	82,150	82,060
A095 SPORTIVATE	0	0	0	0	0
A096 PHYSICAL ACTIVITY	0	0	0	0	0
A103 COMMUNITY DEVELOPMENT	(10,380)	6,450	1,460	1,570	1,560
A106 THE DANCE PROJECT	0	0	0	0	0
	71,200	88,400	83,210	83,720	83,620

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	334,840	346,730	328,160	331,680	333,770
	334,840	346,730	328,160	331,680	333,770
P040 ALLOTMENTS					
A120 ALLOTMENTS	1,590	3,290	620	620	630
	1,590	3,290	620	620	630
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES	144,020	128,400	103,470	107,340	108,480
A085 SPORTS PITCHES AND FACILITIES	70,930	84,520	73,680	74,470	75,250
A125 PARKS AND GREEN SPACES	864,970	823,110	794,430	804,640	844,210
A150 STREET FURNITURE AND NAMEPLATES	32,840	32,100	30,100	30,050	30,000
A155 HIGHWAYS GENERAL CLEANSING	659,670	581,510	635,120	648,120	671,250
A160 HIGHWAYS MAINTENANCE OF VERGES	58,550	54,910	55,190	56,450	57,810
A165 HIGHWAYS RESIDUAL FUNCTION	2,460	2,370	2,430	2,450	2,470
	1,833,440	1,706,920	1,694,420	1,723,520	1,789,470
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER	72,320	54,060	58,970	60,460	61,650
	72,320	54,060	58,970	60,460	61,650
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE	1,070	750	(4,740)	(10,230)	(15,720)
A221 GARAGE HOLDING ACCOUNT	(7,600)	0	(980)	(1,960)	(2,940)
	(6,530)	750	(5,720)	(12,190)	(18,660)
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	19,400	(60)	1,580	1,570	1,520
A258 DEPOT MANAGEMENT	0	3,820	10,950	11,400	11,500
	19,400	3,760	12,530	12,970	13,020
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY	163,340	184,270	184,010	195,840	195,790
A496 EXTERNAL FUNDING	0	0	0	0	0
	163,340	184,270	184,010	195,840	195,790
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY	34,740	34,570	33,000	0	0
	34,740	34,570	33,000	0	0
P225 CORPORATE COSTS					
A382 CORPORATE COSTS	44,670	39,750	39,750	39,750	39,750
	44,670	39,750	39,750	39,750	39,750
Total S11 COMMUNITY WELL-BEING AND ENVIRONMENT	6,426,240	6,223,120	5,249,480	4,739,130	4,816,450

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
R001 Waste Transfer Station					
R002 Domestic Waste					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	599,380	622,170	635,260	664,600	733,720
Vacancy Savings	(6,570)	(3,310)	(6,680)	(6,710)	(6,750)
Indirect Employee Expenses	2,830	3,510	3,590	3,590	3,610
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,480	3,440	3,530	3,610	3,690
Cleaning & Domestic Supplies	46,240	46,240	46,360	46,940	47,550
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	202,920	302,760	272,460	259,980	264,340
Transport Insurance	17,160	16,640	17,940	18,850	19,760
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	2,490	2,490	2,490	2,490
Equipment, Furniture & Materials - External	400	400	400	400	400
Equipment, Furniture & Materials - Trade Bins	30,000	40,000	40,000	40,000	40,000
Clothing, Uniforms and Laundry	4,000	5,000	5,000	5,000	5,000
Services	4,450	5,000	5,000	5,000	5,000
Services - Other	9,100	10,200	10,200	10,200	10,200
Communications & Computing	1,890	1,840	1,840	1,840	1,840
Grants & Subscriptions	3,950	5,370	5,370	5,370	5,370
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Health Authorities	26,000	26,000	26,000	26,000	26,000
Private Contractors	300	300	300	300	300
SUPPORT SERVICES					
Financial Services	1,610	2,380	2,380	2,390	2,380
Convenor Recharges	1,790	1,810	1,860	1,890	1,910
Human Resources	14,590	15,310	15,620	15,580	15,540
Departmental Administrative Expenses	48,440	34,810	34,810	35,080	33,930
CAPITAL CHARGES					
Depreciation	129,500	114,510	152,410	159,540	248,950
GROSS EXPENDITURE	1,141,460	1,256,870	1,276,140	1,301,940	1,465,230
INCOME					
Customer & Client Receipts	(3,500)	(22,400)	(18,200)	(14,000)	(14,000)
Trade Waste Income	(52,500)	(75,050)	(23,700)	0	0
Recharges	(174,560)	(152,090)	(153,240)	(154,420)	(155,610)
GROSS INCOME	(230,560)	(249,540)	(195,140)	(168,420)	(169,610)
NET EXPENDITURE/(INCOME)	910,900	1,007,330	1,081,000	1,133,520	1,295,620

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A002 TRADE WASTE COLLECTION					
R003 Trade Waste Collection					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	84,670	82,690	84,540	85,190	86,070
Vacancy Savings	(800)	(430)	(870)	(870)	(880)
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	29,910	45,850	29,750	30,260	30,870
Transport Insurance	1,320	1,280	1,380	1,450	1,520
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Trade Bins	10,000	24,000	24,000	24,000	24,000
Services - WCC Tipping Cost	200,850	200,850	191,430	197,170	203,080
Communications & Computing	840	920	920	920	920
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	80,000	40,000	40,000	40,000	40,000
SUPPORT SERVICES					
Financial Services	1,660	2,420	2,420	2,440	2,420
Legal Services	830	1,230	1,250	1,260	1,270
Convenor Recharges	220	230	230	230	230
Departmental Administrative Expenses	10,670	8,110	8,090	8,030	7,660
CAPITAL CHARGES					
Depreciation	18,330	14,660	14,670	14,660	14,660
GROSS EXPENDITURE	438,500	421,810	397,810	404,740	411,820
INCOME					
Trade Waste Income	(479,220)	(480,000)	(488,280)	(488,280)	(488,280)
Fees and Charges - Compounded Inflation	0	0	0	(23,280)	(46,560)
Recharges	(22,200)	(22,830)	(22,830)	(22,830)	(22,830)
GROSS INCOME	(501,420)	(502,830)	(511,110)	(534,390)	(557,670)
NET EXPENDITURE/(INCOME)	(62,920)	(81,020)	(113,300)	(129,650)	(145,850)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A005 KERBSIDE RECYCLING (RECYCLED MATTER)					
R005 Garden Waste Collection Service					
R010 Kerbside Recycling					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	563,940	561,990	571,000	578,990	588,730
Vacancy Savings	(6,080)	(3,230)	(6,510)	(6,550)	(6,580)
Indirect Employee Expenses	2,720	2,710	2,790	2,790	2,810
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,480	3,440	3,530	3,610	3,690
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	177,090	173,280	96,430	98,940	101,610
Transport Insurance	9,240	8,960	9,660	10,150	10,640
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	7,000	30,000	6,000	6,000	6,000
Equipment, Furniture & Materials - External	1,700	6,500	6,500	6,500	6,500
Clothing, Uniforms and Laundry	400	3,500	3,500	3,500	3,500
Printing, Stationery & General Office Expenses	2,920	1,310	1,310	1,310	1,310
Services	7,740	10,000	10,160	10,320	10,490
Communications & Computing Expenses	1,190	760	760	760	760
	100	100	100	100	100
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	32,000	40,000	40,000	40,000	40,000
SUPPORT SERVICES					
Financial Services	2,490	4,030	4,030	4,060	4,030
Convenor Recharges	1,790	1,800	1,850	1,870	1,880
Human Resources	14,030	14,720	15,020	14,980	14,950
Departmental Administrative Expenses	51,590	31,850	28,270	28,280	27,160
CAPITAL CHARGES					
Depreciation - Containers & Lids	88,070	88,630	88,650	88,610	88,620
Depreciation - Vehicles	106,120	106,140	106,180	106,120	0
GROSS EXPENDITURE	1,067,530	1,086,490	989,230	1,000,340	906,200
INCOME					
Customer & Client Receipts	(152,040)	(192,340)	(200,940)	(200,940)	(200,940)
Fees and Charges - Compounded Inflation	0	0	0	(8,600)	(17,200)
GROSS INCOME	(152,040)	(192,340)	(200,940)	(209,540)	(218,140)
NET EXPENDITURE/(INCOME)	915,490	894,150	788,290	790,800	688,060

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A010 RECYCLING ACTIVITIES					
R015 Bottle Banks					
R018 Paper					
EXPENDITURE					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	1,000	1,200	1,200	1,200	1,200
GROSS EXPENDITURE	1,000	1,200	1,200	1,200	1,200
INCOME					
Other Grants, Reimbursements & Contributions	(12,000)	(10,000)	(10,000)	(10,000)	(10,000)
GROSS INCOME	(12,000)	(10,000)	(10,000)	(10,000)	(10,000)
NET EXPENDITURE/(INCOME)	(11,000)	(8,800)	(8,800)	(8,800)	(8,800)
Total P001 WASTE COLLECTION	1,752,470	1,811,660	1,747,190	1,785,870	1,829,030

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17	2017/18	2018/19
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES					
R185 Car Parks General					
R187 Surface Car Parks					
R188 Market Street Car Park					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	210,210	186,960	191,180	194,960	198,760
Vacancy Savings	(1,110)	(570)	(1,150)	(1,150)	(1,160)
Indirect Employee Expenses	16,840	16,300	17,450	18,320	19,220
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	16,790	16,790	27,460	28,150	28,850
Repairs, Alterations & Maintenance of Grounds	52,760	57,670	57,640	57,780	57,940
Energy Costs	1,350	1,960	2,020	2,080	2,140
Rents	0	10,000	0	0	0
Non-Domestic Rates	168,510	165,490	170,460	175,550	180,850
Water Services	10,000	11,000	11,000	11,000	11,000
Fixtures & Fittings	0	900	900	900	900
Apportionment of Expenses of Operational Buildings	2,550	2,420	2,480	2,540	2,590
Cleaning & Domestic Supplies	144,400	144,010	144,400	146,190	148,100
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,890	2,430	2,460	2,500	2,540
Direct Transport Costs - Plant	0	80	0	0	0
Transport Insurance	1,320	1,280	1,380	1,450	1,520
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	41,740	39,670	37,950	37,950	41,950
Clothing, Uniforms and Laundry	2,000	2,000	2,000	2,000	2,000
Printing, Stationery & General Office Expenses	2,140	700	700	700	700
Services	28,020	32,000	32,050	32,080	32,120
Communications & Computing	5,740	7,800	6,700	6,700	6,700
Grants & Subscriptions	300	200	200	200	200
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	55,000	55,500	55,500	55,500	55,500
Wychavon District Council	2,030	2,000	0	0	0
SUPPORT SERVICES					
Financial Services	10,000	10,610	10,310	10,420	10,340
Legal Services	7,770	5,840	5,920	5,940	5,970
Convenor Recharges	300	300	310	310	320
Human Resources	2,240	2,360	2,400	2,400	2,390
Facilities Management	970	990	950	990	1,010
Land Charges	490	440	450	460	470
Worcestershire Hub	15,570	12,960	13,260	13,230	13,330
Departmental Administrative Expenses	29,580	21,670	21,520	21,700	21,000
CAPITAL CHARGES					
Depreciation	3,340	14,210	16,210	19,300	19,300
GROSS EXPENDITURE	833,740	825,970	834,110	850,150	866,550

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES (CONTINUED)					
R185 Car Parks General					
R187 Surface Car Parks					
R188 Market Street Car Park					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
INCOME					
Customer & Client Receipts	(11,720)	(36,000)	(20,000)	(20,000)	(20,000)
Management Fee Weavers Wharf	(129,000)	(130,000)	(136,500)	(136,500)	(136,500)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(905,710)	(982,600)	(1,038,570)	(1,063,130)	(1,063,130)
Season Tickets	(147,750)	(93,500)	(96,000)	(98,500)	(98,500)
Excess Charge Tickets	(55,250)	(54,000)	(54,000)	(54,000)	(54,000)
Senior Citizen Concessionary Passes	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
Fees and Charges - Compounded Inflation	0	0	0	(33,570)	(94,200)
Recharges to Other Services	(21,330)	(18,110)	(19,350)	(19,650)	(19,860)
Recharges	(23,560)	(21,870)	(22,960)	(24,090)	(25,250)
GROSS INCOME	(1,301,420)	(1,343,180)	(1,394,480)	(1,456,540)	(1,518,540)
NET EXPENDITURE/(INCOME)	(467,680)	(517,210)	(560,370)	(606,390)	(651,990)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A146 CIVIL ENFORCEMENT					
R193 Civil Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	123,410	111,130	131,870	133,850	135,950
Vacancy Savings	(1,190)	(600)	(1,200)	(1,200)	(1,210)
Indirect Employee Expenses	1,330	1,250	1,440	1,500	1,570
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	8,850	9,440	9,540	9,660	9,800
Transport Insurance	2,640	2,560	2,760	2,900	3,040
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	2,900	2,900	2,900	2,900
Clothing, Uniforms and Laundry	1,500	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	1,400	900	900	900	900
Services	0	300	300	300	300
Communications & Computing	6,630	1,800	1,800	1,800	1,800
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Wychavon District Council	36,520	37,020	37,040	37,070	37,090
SUPPORT SERVICES					
Financial Services	7,160	6,920	6,790	6,860	6,820
Convenor Recharges	300	300	310	310	320
Human Resources	2,240	2,360	2,400	2,400	2,390
Worcestershire Hub	3,710	0	0	0	0
Departmental Administrative Expenses	19,770	13,610	13,470	13,640	13,280
GROSS EXPENDITURE	215,270	191,390	211,820	214,390	216,450
INCOME					
Customer & Client Receipts	(70,000)	(55,000)	(55,000)	(55,000)	(55,000)
Recharges to Other Services	(56,810)	(46,860)	(55,350)	(55,840)	(56,400)
GROSS INCOME	(126,810)	(101,860)	(110,350)	(110,840)	(111,400)
NET EXPENDITURE/(INCOME)	88,460	89,530	101,470	103,550	105,050

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A235 ENVIRONMENTAL ENFORCEMENT					
R260 Environmental Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	29,000	24,580	22,830	23,470	23,980
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	2,870	2,720	2,800	2,860	2,920
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,050	1,980	2,010	2,040	2,090
Transport Insurance	1,320	1,280	1,380	1,450	1,520
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	200	200	200	200	200
Services	600	600	600	600	600
Communications & Computing	560	540	540	540	540
SUPPORT SERVICES					
Legal Services	2,500	4,890	5,030	5,060	5,050
Departmental Administrative Expenses	19,980	13,920	13,840	13,750	13,110
GROSS EXPENDITURE	59,080	50,710	49,230	49,970	50,010
INCOME					
Other Grants, Reimbursements & Contributions	(2,420)	(2,400)	(2,400)	(2,400)	(2,400)
GROSS INCOME	(2,420)	(2,400)	(2,400)	(2,400)	(2,400)
NET EXPENDITURE/(INCOME)	56,660	48,310	46,830	47,570	47,610
Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT	(322,560)	(379,370)	(412,070)	(455,270)	(499,330)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17	2017/18	2018/19
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P015 CEMETERIES					
A030 CEMETERY					
R040 Cemetery					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	11,300	10,840	11,250	11,090	11,190
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	9,480	10,280	10,540	10,800	11,070
Repairs, Alterations & Maintenance of Grounds	99,100	96,690	96,950	98,150	99,440
Energy Costs	1,090	1,140	1,170	1,210	1,250
Non-Domestic Rates	2,580	2,500	2,580	2,650	2,730
Water Services	0	500	500	500	500
Fixtures & Fittings	130	150	150	150	150
Cleaning & Domestic Supplies	1,580	1,580	1,580	1,600	1,620
Premises Insurance	1,960	1,460	1,960	2,180	2,300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	340	1,200	1,200	1,200	1,200
Clothing, Uniforms and Laundry	30	0	0	0	0
Printing, Stationery & General Office Expenses	30	30	30	30	30
Services	6,080	8,000	8,000	8,000	8,000
Communications & Computing	280	290	290	290	290
Grants & Subscriptions	500	450	450	450	450
Miscellaneous Expenses	1,250	1,250	1,250	1,250	1,250
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
S136 Contribution - Broome Parish Council	380	180	0	0	0
S136 Contribution - Churchill & Blakedown Parish	380	180	0	0	0
S136 Contribution - Rock Parish Council	380	180	0	0	0
S136 Contribution - Bewdley Town Council	1,400	710	0	0	0
S136 Contribution - Stourport Town Council	5,650	2,850	0	0	0
S136 Contribution - Rushock Parish Council	380	180	0	0	0
S136 Contribution - Wolverley & Cookley Parish	630	330	0	0	0
S136 Contribution - Kidderminster Foreign Parish	380	180	0	0	0
S136 Contribution - Upper Arley Parish Council	380	180	0	0	0
S136 Contribution - Chaddesley Corbett Parish Council	380	180	0	0	0
S136 Contribution - Stone Parish Council	380	180	0	0	0
S214(B) Contributions - St Georges Church, Kidderminster	380	180	0	0	0
S214(B) Contributions - St Johns Church, Kidderminster	380	180	0	0	0
SUPPORT SERVICES					
Financial Services	1,230	1,200	1,200	1,210	1,200
Legal Services	5,280	1,660	1,680	1,700	1,690
Facilities Management	1,450	1,500	1,440	1,500	1,530
Departmental Administrative Expenses	7,780	5,200	5,640	5,620	5,390
CAPITAL CHARGES					
Depreciation	13,940	3,780	3,780	3,780	3,790
GROSS EXPENDITURE	176,890	155,390	151,640	153,360	155,070

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P015 CEMETERIES					
A030 CEMETERY (CONTINUED)					
R040 Cemetery					
<u>INCOME</u>					
Customer & Client Receipts	(28,140)	(70,000)	(52,000)	(42,000)	(32,000)
Fees and Charges - Compounded Inflation	0	0	0	(2,000)	(4,000)
GROSS INCOME	(28,140)	(70,000)	(52,000)	(44,000)	(36,000)
NET EXPENDITURE/(INCOME)	148,750	85,390	99,640	109,360	119,070
Total P015 CEMETERIES	148,750	85,390	99,640	109,360	119,070

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P021 EVENTS					
A036 LEISURE DEVELOPMENT					
R175 Events					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	39,150	41,680	42,830	43,290	43,760
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	3,030	1,500	1,500	1,500	1,500
Services	12,000	12,300	12,300	12,300	12,300
Sponsorship and Competitions	5,730	5,730	5,730	5,730	5,730
Dance Festival	6,500	6,500	6,500	6,500	6,500
SoTA Initiative - Xmas Events	8,000	8,000	0	0	0
SUPPORT SERVICES					
Corporate Support Services	11,030	9,140	9,020	9,090	9,040
Departmental Administrative Expenses	25,650	39,030	37,590	37,700	37,180
GROSS EXPENDITURE	111,090	123,880	115,470	116,110	116,010
INCOME					
Other Grants, Reimbursements & Contributions	0	0	(8,000)	(8,000)	(8,000)
Contribution from SoTA Funding	(8,000)	(8,000)	0	0	0
Customer & Client Receipts	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)
Dance Festival	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
GROSS INCOME	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
NET EXPENDITURE/(INCOME)	91,090	103,880	95,470	96,110	96,010
Total P021 EVENTS	91,090	103,880	95,470	96,110	96,010

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER					
R215 Town Hall, Kidderminster					
R216 Management of Kidderminster Town Hall					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	115,950	134,970	140,810	143,120	145,690
Indirect Employee Expenses	810	1,320	1,380	1,430	1,480
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	65,810	192,060	107,370	68,980	70,610
Repairs, Alterations & Maintenance of Grounds	560	560	560	570	580
Energy Costs	50,100	47,890	49,330	50,810	52,330
Rents	150	150	50,150	50,150	50,150
Non-Domestic Rates	28,170	27,360	28,180	29,030	29,900
Water Services	10,140	10,690	10,690	10,690	10,690
Fixtures & Fittings	3,770	3,630	3,630	3,630	3,630
Apportionment of Expenses of Operational Buildings	29,830	28,530	26,280	23,390	23,900
Cleaning & Domestic Supplies	26,140	26,640	28,910	29,210	29,550
Premises Insurance	14,060	11,100	14,050	15,470	16,250
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	160	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,840	2,840	2,840	2,840	2,840
Catering	1,440	1,240	1,240	1,240	1,240
Clothing, Uniforms and Laundry	700	700	700	700	700
Printing, Stationery & General Office Expenses	8,140	9,600	9,600	9,600	9,600
Services	3,840	3,250	3,260	3,340	3,430
Communications & Computing	840	690	690	690	690
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	19,000	33,000	31,000	31,000	31,000
Other Agencies	460	460	460	460	460
SUPPORT SERVICES					
Financial Services	470	470	460	480	470
Convenor Recharges	190	250	260	260	270
Human Resources	1,410	1,950	1,990	1,990	1,980
Facilities Management	9,820	17,700	20,490	20,820	21,000
Corporate Support Services	16,930	30,190	29,520	29,640	29,480
Departmental Administrative Expenses	30,260	10,430	10,090	10,110	9,980
CAPITAL CHARGES					
Depreciation	93,290	74,950	0	0	0
GROSS EXPENDITURE	535,280	672,620	573,940	539,650	547,900

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER (CONTINUED)					
R215 Town Hall, Kidderminster					
R216 Management of Kidderminster Town Hall					
INCOME					
Other Grants, Reimbursements & Contributions	0	0	(174,470)	(181,130)	(185,900)
Customer & Client Receipts	(102,010)	(110,830)	(101,480)	(114,510)	(114,790)
Fees and Charges - Compounded Inflation	0	0	0	(2,000)	(4,100)
Recharges to Other Services	(12,000)	(39,520)	(41,000)	(41,640)	(42,080)
Recharges	(95,280)	(101,020)	(93,040)	(82,820)	(84,670)
Use of Earmarked Reserve	0	(126,250)	0	0	0
GROSS INCOME	(209,290)	(377,620)	(409,990)	(422,100)	(431,540)
NET EXPENDITURE/(INCOME)	325,990	295,000	163,950	117,550	116,360
Total P022 TOWN HALL KIDDERMINSTER	325,990	295,000	163,950	117,550	116,360

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P025 PLAY DEVELOPMENT					
A040 PLAY DEVELOPMENT					
R050 Playleadership					
R055 Summer Playschemes					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	36,680	31,880	34,500	35,440	36,600
Indirect Employee Expenses	30	30	40	40	40
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,000	1,000	1,000	1,000	1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	500	500	500	500
Printing, Stationery & General Office Expenses	1,000	1,000	1,000	1,000	1,000
Communications & Computing	130	130	130	130	130
Grants & Subscriptions	12,200	10,700	12,200	12,200	12,200
SUPPORT SERVICES					
Corporate Support Services	12,070	8,510	8,360	8,430	8,360
Departmental Administrative Expenses	13,060	13,860	14,940	15,280	15,420
GROSS EXPENDITURE	76,670	67,610	72,670	74,020	75,250
INCOME					
Customer & Client Receipts	(7,640)	(6,250)	(7,800)	(7,850)	(7,850)
Fees and Charges - Compounded Inflation	0	0	0	(300)	(650)
GROSS INCOME	(7,640)	(6,250)	(7,800)	(8,150)	(8,500)
NET EXPENDITURE/(INCOME)	69,030	61,360	64,870	65,870	66,750
Total P025 PLAY DEVELOPMENT	69,030	61,360	64,870	65,870	66,750

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A045 BEWDLEY TOURIST INFORMATION CENTRE					
R711 Bewdley Tourist Information Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	42,790	42,400	43,220	43,640	44,150
Indirect Employee Expenses	1,410	1,860	1,920	2,000	2,100
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,030	910	680	1,080	1,110
Energy Costs	880	880	910	930	960
Non-Domestic Rates	1,430	1,390	1,430	1,470	1,520
Fixtures & Fittings	80	0	0	0	0
Apportionment of Expenses of Operational Buildings	4,200	3,760	3,940	4,040	4,130
Cleaning & Domestic Supplies	2,720	2,720	2,730	2,760	2,790
TRANSPORT RELATED EXPENDITURE					
Car Allowances	200	200	200	200	200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	890	890	890	890	890
Clothing, Uniforms and Laundry	400	400	400	400	400
Printing, Stationery & General Office Expenses	2,150	2,250	2,250	2,250	2,250
Services	1,590	1,930	1,930	1,930	1,930
Communications & Computing	9,610	10,070	9,890	9,810	8,570
SUPPORT SERVICES					
Financial Services	1,210	780	770	790	780
Convenor Recharges	150	160	160	160	160
Human Resources	1,130	1,230	1,250	1,240	1,250
Economic Prosperity and Place	1,050	430	0	0	0
Corporate Support Services	0	920	1,570	1,590	1,580
CAPITAL CHARGES					
Depreciation	5,100	4,400	4,400	4,400	4,400
GROSS EXPENDITURE	78,020	77,580	78,540	79,580	79,170
INCOME					
Customer & Client Receipts	(15,250)	(16,850)	(16,850)	(16,850)	(16,850)
GROSS INCOME	(15,250)	(16,850)	(16,850)	(16,850)	(16,850)
NET EXPENDITURE/(INCOME)	62,770	60,730	61,690	62,730	62,320

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A050 MUSEUM STORE					
R060 Museum Store					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	15,340	15,330	15,810	15,940	16,110
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,750	1,700	1,740	1,790	1,830
Energy Costs	210	270	280	290	300
Rents	27,240	27,240	27,240	27,240	27,240
Fixtures & Fittings	440	490	490	490	490
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,460	1,460	1,460	1,460	1,460
Services	3,030	2,920	3,170	3,330	3,490
Communications & Computing	450	450	450	450	450
SUPPORT SERVICES					
Corporate Support Services	1,720	1,180	1,160	1,170	1,170
GROSS EXPENDITURE	51,640	51,040	51,800	52,160	52,540
INCOME					
Other Grants, Reimbursements & Contributions	0	0	(5,180)	(5,310)	(5,440)
GROSS INCOME	0	0	(5,180)	(5,310)	(5,440)
NET EXPENDITURE/(INCOME)	51,640	51,040	46,620	46,850	47,100

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM					
R065 Bewdley Museum					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	120,440	127,880	134,380	134,320	137,400
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	25,040	44,540	64,170	26,310	26,970
Repairs, Alterations & Maintenance of Grounds	6,500	8,410	8,430	8,540	8,650
Energy Costs	13,160	12,650	13,030	13,420	13,820
Rents	150	150	150	150	150
Water Services	3,710	3,710	3,710	3,710	3,710
Fixtures & Fittings	730	940	940	940	940
Cleaning & Domestic Supplies	7,990	11,380	12,420	12,500	12,590
Premises Insurance	9,270	6,890	9,270	10,340	10,860
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	8,960	8,960	8,960	8,960	8,960
Catering	0	200	200	200	200
Clothing, Uniforms and Laundry	600	800	800	800	800
Printing, Stationery & General Office Expenses	6,530	5,000	5,000	5,000	5,000
Services	12,880	12,840	12,980	13,060	13,160
Communications & Computing	450	480	480	480	480
Grants & Subscriptions	7,310	10,120	8,270	8,270	8,270
Miscellaneous Expenses	0	1,000	1,000	1,000	1,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	90	90	90	90	90
SUPPORT SERVICES					
Financial Services	1,230	790	780	800	790
Legal Services	940	870	890	890	900
Convenor Recharges	240	240	250	250	260
Facilities Management	3,890	3,980	3,840	3,990	4,080
Corporate Support Services	21,370	16,850	16,720	16,830	16,760
Departmental Administrative Expenses	3,820	5,430	5,250	5,270	5,200
CAPITAL CHARGES					
Depreciation	34,140	29,450	29,450	29,450	29,450
GROSS EXPENDITURE	289,440	313,650	341,460	305,570	310,490
INCOME					
Customer & Client Receipts	(27,470)	(41,760)	(39,910)	(39,910)	(39,910)
Use of Earmarked Reserve	0	(1,000)	(40,000)	0	0
GROSS INCOME	(27,470)	(42,760)	(79,910)	(39,910)	(39,910)
NET EXPENDITURE/(INCOME)	261,970	270,890	261,550	265,660	270,580

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A200 GUILDHALL, BEWDLEY					
R223 Guildhall Bewdley					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	3,390	0	0	0	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	7,100	6,720	6,160	7,460	7,650
Energy Costs	5,460	5,400	5,560	5,730	5,900
Non-Domestic Rates	4,570	4,430	4,570	4,700	4,840
Water Services	1,200	1,810	1,810	1,810	1,810
Fixtures & Fittings	20	20	20	20	20
Cleaning & Domestic Supplies	2,490	2,650	2,660	2,680	2,710
Premises Insurance	3,660	2,720	3,660	4,080	4,290
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	30	30	30	30	30
Communications & Computing	30	0	0	0	0
SUPPORT SERVICES					
Facilities Management	0	6,440	7,700	7,850	7,840
Corporate Support Services	1,010	920	910	930	910
Departmental Administrative Expenses	3,740	0	0	0	0
CAPITAL CHARGES					
Depreciation	7,610	6,960	6,960	6,960	6,960
GROSS EXPENDITURE	40,310	38,100	40,040	42,250	42,960
INCOME					
Customer & Client Receipts	(660)	(660)	(660)	(660)	(660)
Recharges	(20,970)	(18,790)	(19,650)	(20,190)	(20,590)
GROSS INCOME	(21,630)	(19,450)	(20,310)	(20,850)	(21,250)
NET EXPENDITURE/(INCOME)	18,680	18,650	19,730	21,400	21,710
Total P030 MUSEUM AND TIC	395,060	401,310	389,590	396,640	401,710

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P032 ARTS DEVELOPMENT					
A065 ARTS DEVELOPMENT					
R075 Arts Development					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	28,000	25,600	27,200	27,580	28,050
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,340	1,310	2,340	2,340	2,340
Services	450	480	490	500	510
Partnership Funding	3,110	3,110	3,110	3,110	3,110
Kidderminster Arts Festival	10,000	57,030	21,000	5,000	5,000
Arts Activities	9,070	9,070	9,070	9,070	9,070
SUPPORT SERVICES					
Legal Services	920	870	890	890	900
Corporate Support Services	7,880	5,480	5,410	5,430	5,420
Departmental Administrative Expenses	17,780	22,970	22,980	23,190	23,040
GROSS EXPENDITURE	79,550	125,920	92,490	77,110	77,440
INCOME					
Other Grants, Reimbursements & Contributions	(5,000)	(48,630)	(21,000)	(5,000)	(5,000)
Customer & Client Receipts	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Use of Earmarked Reserve	0	(3,400)	0	0	0
GROSS INCOME	(7,500)	(54,530)	(23,500)	(7,500)	(7,500)
NET EXPENDITURE/(INCOME)	72,050	71,390	68,990	69,610	69,940
Total P032 ARTS DEVELOPMENT	72,050	71,390	68,990	69,610	69,940

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST GLADES LEISURE CENTRE/ WYRE FOREST LEISURE CENTRE					
R080 Wyre Forest Glades Leisure Centre/Wyre Forest Leisure Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	8,270	5,530	5,710	10,370	10,480
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	42,490	32,490	18,150	0	0
Repairs, Alterations & Maintenance of Grounds	3,610	2,990	1,250	0	0
Premises Insurance	17,970	8,570	7,040	6,980	7,340
SUPPLIES & SERVICES					
Miscellaneous Expenses	0	0	55,550	97,500	97,140
Services	0	280	0	0	0
Grants & Subscriptions	2,970	2,970	2,970	2,970	2,970
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	515,170	506,390	217,170	0	0
Plant Replacement Programme	20,000	20,000	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	5,700	5,430	5,250	9,490	9,360
CAPITAL CHARGES					
Depreciation	275,460	286,420	286,420	400,000	400,000
GROSS EXPENDITURE	891,640	871,070	599,510	527,310	527,290
INCOME					
Customer & Client Receipts	0	0	(284,450)	(487,630)	(487,630)
GROSS INCOME	0	0	(284,450)	(487,630)	(487,630)
NET EXPENDITURE/(INCOME)	891,640	871,070	315,060	39,680	39,660
New Wyre Forest Leisure Centre will become operational during 2016/17					

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A075 STOURPORT SPORTS CENTRE					
R085 Stourport Sports Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	5,340	4,430	4,570	0	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	18,900	18,900	8,080	0	0
Repairs, Alterations & Maintenance of Grounds	3,490	2,190	910	0	0
Premises Insurance	5,650	2,700	2,220	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	231,480	226,760	97,310	0	0
Plant Replacement Programme	10,000	10,000	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	3,680	4,350	4,200	0	0
CAPITAL CHARGES					
Depreciation	76,120	94,340	94,340	0	0
GROSS EXPENDITURE	354,660	363,670	211,630	0	0
NET EXPENDITURE/(INCOME)	354,660	363,670	211,630	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A076 BEWDLEY LEISURE CENTRE					
R140 Bewdley Leisure Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	2,020	1,110	1,140	1,150	1,160
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	5,490	5,490	5,630	5,770	5,910
Repairs, Alterations & Maintenance of Grounds	8,520	8,500	8,520	8,630	8,740
Premises Insurance	1,030	990	1,030	1,140	1,200
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	9,390	9,210	9,490	9,770	10,060
Plant Replacement Programme	5,000	5,000	5,000	5,000	5,000
SUPPORT SERVICES					
Legal Services	1,100	1,040	1,060	1,080	1,060
Departmental Administrative Expenses	1,390	1,090	1,050	1,050	1,040
CAPITAL CHARGES					
Depreciation	16,790	10,000	10,000	10,000	10,000
GROSS EXPENDITURE	50,730	42,430	42,920	43,590	44,170
INCOME					
Customer & Client Receipts	(8,560)	(8,550)	(8,550)	(8,550)	(8,550)
GROSS INCOME	(8,560)	(8,550)	(8,550)	(8,550)	(8,550)
NET EXPENDITURE/(INCOME)	42,170	33,880	34,370	35,040	35,620

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A080 STOURPORT SPORTS CLUB					
R090 Stourport Sports Club					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	8,500	8,500	8,770	8,850	8,940
SUPPLIES & SERVICES					
Grants & Subscriptions	12,080	12,080	12,380	12,690	13,010
SUPPORT SERVICES					
Legal Services	2,970	2,770	2,820	2,850	2,830
Departmental Administrative Expenses	5,860	8,340	8,070	8,090	7,980
GROSS EXPENDITURE	29,410	31,690	32,040	32,480	32,760
NET EXPENDITURE/(INCOME)	29,410	31,690	32,040	32,480	32,760

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A110 STOURPORT COMMUNITY CENTRE					
R145 Stourport Community Centre					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Rents	400	400	400	400	400
Premises Insurance	380	270	380	400	410
CAPITAL CHARGES					
Depreciation	7,090	9,420	9,420	9,420	9,420
GROSS EXPENDITURE	7,870	10,090	10,200	10,220	10,230
INCOME					
Customer & Client Receipts	(400)	(400)	(400)	(400)	(400)
GROSS INCOME	(400)	(400)	(400)	(400)	(400)
NET EXPENDITURE/(INCOME)	7,470	9,690	9,800	9,820	9,830
Total P034 SPORTS AND PHYSICAL RECREATION	1,325,350	1,310,000	602,900	117,020	117,870

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A094 SPORTS DEVELOPMENT					
R123 'Xpression'					
R125 Sports Development					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	32,860	29,100	29,980	30,240	30,560
PREMISES RELATED EXPENDITURE					
Rents	500	500	500	500	500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	240	300	300	300	300
Printing, Stationery & General Office Expenses	3,870	3,250	3,250	3,250	3,250
Services	330	350	350	350	350
Communications & Computing	50	0	0	0	0
Grants & Subscriptions	5,820	9,690	3,820	3,820	3,820
Miscellaneous Expenses	4,780	4,500	4,500	4,500	4,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution to Worcs Sports Partnership	3,690	3,690	3,690	3,690	3,690
SUPPORT SERVICES					
Corporate Support Services	10,570	8,360	8,240	8,310	8,260
Departmental Administrative Expenses	20,870	28,080	27,120	27,190	26,830
GROSS EXPENDITURE	83,580	87,820	81,750	82,150	82,060
INCOME					
Use of Earmarked Reserve	(2,000)	(5,870)	0	0	0
GROSS INCOME	(2,000)	(5,870)	0	0	0
NET EXPENDITURE/(INCOME)	81,580	81,950	81,750	82,150	82,060

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A095 SPORTIVATE					
R110 Sportivate					
EXPENDITURE					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	11,140	0	0	0
GROSS EXPENDITURE	0	11,140	0	0	0
INCOME					
Other Grants, Reimbursements & Contributions	0	(8,820)	0	0	0
Use of Earmarked Reserve	0	(2,320)	0	0	0
GROSS INCOME	0	(11,140)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A096 PHYSICAL ACTIVITY					
R130 Physical Activities					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	0	3,280	770	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	7,000	0	0	0
Printing, Stationery & General Office Expenses	0	0	17,070	0	0
Grants & Subscriptions	0	890	0	0	0
Miscellaneous Expenses	0	6,860	450	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	0	3,220	710	0	0
GROSS EXPENDITURE	0	21,250	19,000	0	0
INCOME					
Other Grants, Reimbursements & Contributions	0	(8,150)	0	0	0
Use of Earmarked Reserve	0	(13,100)	(19,000)	0	0
GROSS INCOME	0	(21,250)	(19,000)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT					
R127 Community Development					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	2,130	10,620	10,970	11,060	11,180
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	400	400	400	400
SUPPORT SERVICES					
Worcestershire Hub	620	0	0	0	0
Departmental Administrative Expenses	1,470	10,430	10,090	10,110	9,980
GROSS EXPENDITURE	4,620	21,450	21,460	21,570	21,560
INCOME					
Customer & Client Receipts	(15,000)	(15,000)	(20,000)	(20,000)	(20,000)
GROSS INCOME	(15,000)	(15,000)	(20,000)	(20,000)	(20,000)
NET EXPENDITURE/(INCOME)	(10,380)	6,450	1,460	1,570	1,560

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P037 SPORTS DEVELOPMENT					
A106 THE DANCE PROJECT					
R129 The Dance Project					
EXPENDITURE					
SUPPLIES & SERVICES					
Miscellaneous Expenses	0	700	12,640	0	0
GROSS EXPENDITURE	0	700	12,640	0	0
INCOME					
Use of Earmarked Reserve	0	(700)	(12,640)	0	0
GROSS INCOME	0	(700)	(12,640)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P037 SPORTS DEVELOPMENT	71,200	88,400	83,210	83,720	83,620

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE					
R163 Nature Reserves					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	140,210	141,550	121,350	121,490	122,730
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	71,800	82,690	58,970	59,480	60,030
Energy Costs	150	150	150	160	160
Water Services	100	470	470	470	470
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	8,960	8,660	8,760	8,880	9,020
Transport Insurance	2,640	2,560	2,760	2,900	3,040
Car Allowances	440	510	440	440	440
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	5,860	11,660	4,800	2,600	2,600
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	4,560	4,560	4,560	4,560	4,560
Services	2,480	2,440	2,480	2,520	2,560
Communications & Computing	1,020	1,230	1,020	1,020	1,020
Grants & Subscriptions	2,500	81,360	2,500	2,500	2,500
Miscellaneous Expenses	800	600	600	600	600
SUPPORT SERVICES					
Worcestershire Hub	730	0	0	0	0
Corporate Support Services	16,730	8,720	8,630	8,710	8,650
Departmental Administrative Expenses	84,730	123,870	111,640	111,090	109,570
CAPITAL CHARGES					
Depreciation	7,590	6,940	1,450	4,530	6,140
GROSS EXPENDITURE	352,300	478,970	331,580	332,950	335,090
INCOME					
Other Grants, Reimbursements & Contributions	0	(101,220)	0	0	0
Customer & Client Receipts	(1,370)	(1,340)	(1,220)	(1,220)	(1,220)
Fees and Charges - Compounded Inflation	0	0	0	(50)	(100)
Use of Earmarked Reserve	(16,090)	(29,680)	(2,200)	0	0
GROSS INCOME	(17,460)	(132,240)	(3,420)	(1,270)	(1,320)
NET EXPENDITURE/(INCOME)	334,840	346,730	328,160	331,680	333,770
Total P039 COUNTRYSIDE AND CONSERVATION SERVICE	334,840	346,730	328,160	331,680	333,770

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P040 ALLOTMENTS					
A120 ALLOTMENTS					
R155 Allotments					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	1,170	2,650	2,660	2,690	2,730
Water Services	0	20	0	0	0
SUPPORT SERVICES					
Legal Services	420	620	620	620	630
GROSS EXPENDITURE	1,590	3,290	3,280	3,310	3,360
INCOME					
Other Grants, Reimbursements & Contributions	0	0	(2,660)	(2,690)	(2,730)
GROSS INCOME	0	0	(2,660)	(2,690)	(2,730)
NET EXPENDITURE/(INCOME)	1,590	3,290	620	620	630
Total P040 ALLOTMENTS	1,590	3,290	620	620	630

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES					
R035 Public Conveniences					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	50,850	48,380	49,490	49,380	49,890
Vacancy Savings	(490)	(240)	(490)	(500)	(500)
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	30,600	30,700	28,360	28,990	29,600
Energy Costs	4,080	3,920	3,370	3,470	3,580
Non-Domestic Rates	13,570	14,480	12,800	13,190	13,600
Water Services	16,010	8,570	6,570	6,520	6,470
Cleaning & Domestic Supplies	2,400	3,790	3,620	3,620	3,610
Premises Insurance	860	610	850	890	940
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	5,640	5,030	5,100	5,180	5,270
Transport Insurance	1,320	1,280	1,380	1,450	1,520
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,600	7,400	7,400	7,400	7,400
Clothing, Uniforms and Laundry	2,180	1,000	1,000	1,000	1,000
Services	2,240	0	0	0	0
Communications & Computing	40	80	80	80	80
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	0	1,080	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	1,660	2,420	2,420	2,440	2,420
Convenor Recharges	200	150	150	150	150
Facilities Management	1,450	1,500	1,440	1,500	1,530
Departmental Administrative Expenses	7,980	5,090	6,220	6,270	6,020
CAPITAL CHARGES					
Depreciation	18,820	18,190	15,000	18,020	18,030
GROSS EXPENDITURE	166,010	153,430	145,760	150,050	151,610
INCOME					
Other Grants, Reimbursements & Contributions	0	0	(16,660)	(17,080)	(17,500)
Customer & Client Receipts	(1,150)	(4,250)	(4,850)	(4,850)	(4,850)
Recharges	(20,840)	(20,780)	(20,780)	(20,780)	(20,780)
GROSS INCOME	(21,990)	(25,030)	(42,290)	(42,710)	(43,130)
NET EXPENDITURE/(INCOME)	144,020	128,400	103,470	107,340	108,480

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A085 SPORTS PITCHES AND FACILITIES					
R095 Sports Pitches and Facilities					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	910	910	940	940	950
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,250	20,250	10,510	10,770	11,040
Repairs, Alterations & Maintenance of Grounds	20,490	24,440	24,510	24,810	25,130
Energy Costs	810	440	450	470	480
Non-Domestic Rates	2,760	2,690	2,770	2,850	2,940
Water Services	0	460	460	460	460
Premises Insurance	1,210	870	1,200	1,250	1,320
SUPPORT SERVICES					
Financial Services	400	390	390	390	390
Legal Services	5,630	5,730	5,830	5,880	5,870
Facilities Management	970	990	950	990	1,010
Departmental Administrative Expenses	630	480	480	470	450
CAPITAL CHARGES					
Depreciation	26,870	26,870	25,190	25,190	25,210
GROSS EXPENDITURE	70,930	84,520	73,680	74,470	75,250
NET EXPENDITURE/(INCOME)	70,930	84,520	73,680	74,470	75,250

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A125 PARKS AND GREEN SPACES					
R160 Parks and Green Spaces					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	126,720	107,060	115,570	113,740	114,910
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	21,230	21,640	22,180	22,730	23,300
Repairs, Alterations & Maintenance of Grounds	419,220	424,690	386,100	416,300	456,380
Energy Costs	4,890	5,070	5,220	5,380	5,540
Rents	700	10	10	10	10
Non-Domestic Rates	2,200	2,150	2,210	2,280	2,350
Water Services	9,400	8,100	8,100	8,100	8,100
Fixtures & Fittings	30	90	90	90	90
Apportionment of Expenses of Operational Buildings	11,140	7,850	8,070	8,260	8,440
Cleaning & Domestic Supplies	30,020	29,820	29,540	29,910	30,290
Premises Insurance	1,370	1,170	1,470	1,610	1,690
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	4,490	2,830	2,880	2,920	2,980
Transport Insurance	1,320	1,280	1,380	1,450	1,520
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	36,150	112,350	112,350	47,350	47,350
Printing, Stationery & General Office Expenses	500	0	0	0	0
Advertising	2,300	0	0	0	0
Services	6,220	5,360	5,550	5,680	5,820
Communications & Computing	700	0	0	0	0
SUPPORT SERVICES					
Financial Services	3,380	4,180	4,110	4,130	4,100
Legal Services	11,240	11,250	11,410	11,500	11,480
Facilities Management	2,440	2,480	2,400	2,490	2,550
Land Charges	490	440	450	460	470
Worcestershire Hub	710	0	0	0	0
Departmental Administrative Expenses	85,810	57,930	67,480	68,040	65,330
CAPITAL CHARGES					
Depreciation	106,200	107,060	96,270	75,620	74,920
GROSS EXPENDITURE	888,870	912,810	882,840	828,050	867,620
INCOME					
Other Grants, Reimbursements & Contributions	0	(65,000)	(65,000)	0	0
Customer & Client Receipts	(23,900)	(24,700)	(23,410)	(23,410)	(23,410)
GROSS INCOME	(23,900)	(89,700)	(88,410)	(23,410)	(23,410)
NET EXPENDITURE/(INCOME)	864,970	823,110	794,430	804,640	844,210

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A150 STREET FURNITURE AND NAMEPLATES					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	32,050	32,050	32,050	32,050	32,050
Communications & Computing	0	50	50	50	50
SUPPORT SERVICES					
Worcestershire Hub	790	0	0	0	0
GROSS EXPENDITURE	32,840	32,100	32,100	32,100	32,100
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	0	(2,000)	(2,050)	(2,100)
GROSS INCOME	0	0	(2,000)	(2,050)	(2,100)
NET EXPENDITURE/(INCOME)	32,840	32,100	30,100	30,050	30,000

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A155 HIGHWAYS GENERAL CLEANSING					
R200 Highways General Cleansing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	479,120	472,480	477,000	486,230	495,910
Vacancy Savings	(5,250)	(2,600)	(5,240)	(5,270)	(5,290)
Indirect Employee Expenses	2,480	2,480	2,540	2,560	2,580
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,930	6,170	6,340	6,490	6,630
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	140,610	149,020	150,640	152,480	154,850
Direct Transport Costs - Plant	150	0	0	0	0
Transport Insurance	23,760	23,040	24,840	26,100	27,360
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	100	100	100	100
Equipment, Furniture & Materials - External	12,400	22,000	20,000	20,000	20,000
Clothing, Uniforms and Laundry	4,000	6,000	6,000	6,000	6,000
Services	28,910	28,460	28,910	29,360	29,820
Lengthsman Scheme	0	3,600	3,600	3,600	3,600
Communications & Computing	1,000	2,020	2,020	2,020	2,020
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	5,000	11,000	11,000	11,000	11,000
SUPPORT SERVICES					
Financial Services	830	810	810	820	810
Convenor Recharges	1,570	1,580	1,630	1,640	1,650
Human Resources	11,780	12,360	12,610	12,580	12,550
Worcestershire Hub	2,820	0	0	0	0
Departmental Administrative Expenses	40,870	31,830	31,870	32,060	30,710
CAPITAL CHARGES					
Depreciation - Vehicles	111,750	55,170	89,850	96,530	114,050
GROSS EXPENDITURE	872,730	825,520	864,520	884,300	914,350
INCOME					
Customer & Client Receipts	(68,660)	(100,000)	(85,000)	(85,000)	(85,000)
Fees and Charges - Compounded Inflation	0	0	0	(5,000)	(10,000)
Recharges	(144,400)	(144,010)	(144,400)	(146,180)	(148,100)
GROSS INCOME	(213,060)	(244,010)	(229,400)	(236,180)	(243,100)
NET EXPENDITURE/(INCOME)	659,670	581,510	635,120	648,120	671,250

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A160 HIGHWAYS MAINTENANCE OF VERGES					
R205 Highways Maintenance Of Verges					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	100,120	102,210	102,490	103,750	105,110
GROSS EXPENDITURE	100,120	102,210	102,490	103,750	105,110
INCOME					
Income - External Works	(41,570)	(47,300)	(47,300)	(47,300)	(47,300)
GROSS INCOME	(41,570)	(47,300)	(47,300)	(47,300)	(47,300)
NET EXPENDITURE/(INCOME)	58,550	54,910	55,190	56,450	57,810

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A165 HIGHWAYS RESIDUAL FUNCTION					
R210 Highways Residual Functions					
EXPENDITURE					
SUPPORT SERVICES					
Legal Services	940	870	890	890	900
Economic Prosperity and Place	1,520	1,500	1,540	1,560	1,570
GROSS EXPENDITURE	2,460	2,370	2,430	2,450	2,470
NET EXPENDITURE/(INCOME)	2,460	2,370	2,430	2,450	2,470
Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES	1,833,440	1,706,920	1,694,420	1,723,520	1,789,470

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER					
R225 Green Street Depot					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	37,290	40,890	41,820	42,770	43,760
Repairs, Alterations & Maintenance of Grounds	6,630	5,720	5,730	5,780	5,840
Energy Costs	33,950	34,250	35,280	36,340	37,420
Rents	160	160	160	160	160
Non-Domestic Rates	44,430	44,090	45,410	46,780	48,180
Water Services	16,500	8,020	8,020	8,020	8,020
Fixtures & Fittings	1,930	2,400	2,400	2,400	2,400
Cleaning & Domestic Supplies	19,700	20,480	22,260	22,510	22,770
Premises Insurance	7,020	5,750	7,100	7,770	8,160
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	400	400	400	400
Catering	240	300	300	300	300
Services	2,010	4,260	2,010	2,010	2,010
Communications & Computing	2,100	2,100	2,100	2,100	2,100
SUPPORT SERVICES					
Facilities Management	13,940	13,490	15,470	15,760	15,830
Property Services	1,510	1,490	1,520	1,520	1,500
Corporate Support Services	500	450	460	450	470
CAPITAL CHARGES					
Depreciation	33,560	11,910	11,910	11,910	11,910
GROSS EXPENDITURE	221,870	196,160	202,350	206,980	211,230
INCOME					
Customer & Client Receipts	(9,500)	(6,700)	(6,500)	(6,500)	(6,500)
Recharges	(140,050)	(133,150)	(136,880)	(140,020)	(143,080)
Use of Earmarked Reserve	0	(2,250)	0	0	0
GROSS INCOME	(149,550)	(142,100)	(143,380)	(146,520)	(149,580)
NET EXPENDITURE/(INCOME)	72,320	54,060	58,970	60,460	61,650
Total P065 PROPERTY	72,320	54,060	58,970	60,460	61,650

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE					
R236 Grounds Maintenance Holding Account					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	494,930	521,310	515,650	522,840	530,250
Vacancy Savings	(5,400)	(2,640)	(5,330)	(5,360)	(5,380)
Indirect Employee Expenses	2,730	2,460	2,510	2,520	2,530
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	20,020	30,000	30,000	30,000	30,000
Rents	120	0	0	0	0
Non-Domestic Rates	1,440	1,420	1,460	1,510	1,550
Apportionment of Expenses of Operational Buildings	3,830	3,630	3,730	3,820	3,900
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	88,390	88,090	88,130	89,080	90,510
Direct Transport Costs - Plant	12,000	16,000	16,000	16,000	16,000
Transport Insurance	26,400	25,600	27,600	29,000	30,400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	500	500	500	500
Equipment, Furniture & Materials - External	62,440	83,500	83,500	83,500	83,500
Clothing, Uniforms and Laundry	6,400	6,400	6,400	6,400	6,400
Services	15,390	15,150	15,390	15,640	15,890
Communications & Computing	5,100	5,850	5,850	5,850	5,850
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	0	1,000	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	1,660	2,420	2,420	2,440	2,420
Convenor Recharges	1,870	1,650	1,700	1,720	1,730
Human Resources	14,100	12,950	13,210	13,180	13,150
Corporate Support Services	5,410	0	0	0	0
Departmental Administrative Expenses	55,000	58,320	47,150	46,920	44,820
CAPITAL CHARGES					
Depreciation - Vehicles	44,780	24,530	18,030	38,930	70,940
GROSS EXPENDITURE	856,610	898,140	874,900	905,490	945,960
INCOME					
Other Grants, Reimbursements & Contributions	(12,000)	(24,200)	(39,550)	(39,940)	(40,330)
Customer & Client Receipts	(5,160)	(61,400)	(61,400)	(61,400)	(61,400)
Fees and Charges - Compounded Inflation	0	0	0	(5,490)	(10,980)
Schools	(26,500)	(21,400)	(21,400)	(21,400)	(21,400)
Other External Works	(42,270)	(7,000)	(7,000)	(7,000)	(7,000)
Trees and Woodlands	(900)	(20,000)	(25,490)	(25,490)	(25,490)
Recharges	(768,710)	(763,390)	(724,800)	(755,000)	(795,080)
GROSS INCOME	(855,540)	(897,390)	(879,640)	(915,720)	(961,680)
NET EXPENDITURE/(INCOME)	1,070	750	(4,740)	(10,230)	(15,720)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A221 GARAGE HOLDING ACCOUNT					
R229 Garage Holding Account					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	131,190	125,860	131,320	134,140	137,130
Vacancy Savings	(980)	(490)	(990)	(990)	(1,000)
Indirect Employee Expenses	330	330	330	340	340
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,230	14,450	14,860	15,200	15,530
Premises Insurance	710	1,610	2,220	2,320	2,450
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	26,960	22,800	23,470	24,160	24,880
Transport Insurance	1,320	0	0	140	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Fuel	308,240	294,430	292,330	296,750	296,750
Equipment, Furniture & Materials - External	188,090	264,970	231,720	237,500	230,590
Clothing, Uniforms and Laundry	1,020	1,100	1,100	1,100	1,100
Printing, Stationery & General Office Expenses	50	0	0	0	0
Services	450	150	160	160	170
Communications & Computing	3,140	800	800	800	800
Grants & Subscriptions	680	130	130	130	130
SUPPORT SERVICES					
Financial Services	1,660	2,420	2,420	2,440	2,420
Convenor Recharges	220	230	230	230	230
Human Resources	1,680	1,770	1,800	1,800	1,790
Departmental Administrative Expenses	40,120	26,580	26,760	27,090	26,210
CAPITAL CHARGES					
Depreciation - Vehicles	19,360	9,210	5,590	5,360	9,150
GROSS EXPENDITURE	739,470	766,350	734,250	748,670	748,670
INCOME					
Customer & Client Receipts	(61,430)	(20,000)	(20,980)	(20,980)	(20,980)
Fees and Charges - Compounded Inflation	0	0	0	(980)	(1,960)
Recharges	(685,640)	(746,350)	(714,250)	(728,670)	(728,670)
GROSS INCOME	(747,070)	(766,350)	(735,230)	(750,630)	(751,610)
NET EXPENDITURE/(INCOME)	(7,600)	0	(980)	(1,960)	(2,940)
Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS	(6,530)	750	(5,720)	(12,190)	(18,660)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
R900 Community Well-Being and Environment Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,165,000	551,800	559,240	562,800	569,130
Vacancy Savings	(15,010)	(3,500)	(7,050)	(7,090)	(7,120)
Indirect Employee Expenses	95,810	82,370	88,650	93,060	97,810
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	96,810	68,880	70,380	71,680	72,860
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	250	250	250
Car Allowances	4,000	3,520	3,520	3,520	3,520
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,400	200	200	200	200
Catering	400	400	400	400	400
Clothing, Uniforms and Laundry	200	0	0	0	0
Printing, Stationery & General Office Expenses	13,930	4,340	4,340	4,340	4,340
Services	17,700	19,350	13,960	13,960	13,960
Communications & Computing Expenses	207,530	113,990	86,080	80,060	69,450
Grants & Subscriptions	350	170	170	170	170
	6,790	1,500	2,740	2,740	2,740
SUPPORT SERVICES					
Financial Services	116,710	56,720	56,200	56,540	56,280
Legal Services	15,750	20,260	20,490	20,640	20,630
Convenor Recharges	2,620	980	1,010	1,020	1,030
Human Resources	19,780	8,250	7,820	7,080	7,060
Economic Prosperity and Place	700	280	0	0	0
Land Charges	490	440	450	460	470
Worcestershire Hub	28,780	550	580	590	600
Corporate Support Services	47,930	38,160	39,490	39,780	39,550
GROSS EXPENDITURE	1,828,920	968,910	948,920	952,200	953,330
INCOME					
Recharges to Other Services	(1,786,060)	(963,570)	(947,340)	(950,630)	(951,810)
Recharges	(23,460)	0	0	0	0
Use of Earmarked Reserve	0	(5,400)	0	0	0
GROSS INCOME	(1,809,520)	(968,970)	(947,340)	(950,630)	(951,810)
NET EXPENDITURE/(INCOME)	19,400	(60)	1,580	1,570	1,520

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
A258 DEPOT MANAGEMENT					
R903 Depot Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	0	670,340	699,440	708,040	719,380
Vacancy Savings	0	(4,000)	(8,060)	(8,100)	(8,140)
Indirect Employee Expenses	0	10,920	11,850	12,320	12,780
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	0	31,730	32,630	33,380	34,110
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	100	100	100	100
Car Allowances	0	480	480	480	480
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	2,500	2,500	2,500	2,500
Equipment, Furniture & Materials - External	0	200	200	200	200
Catering	0	20	20	20	20
Clothing, Uniforms and Laundry	0	200	200	200	200
Printing, Stationery & General Office Expenses	0	9,220	10,110	10,110	10,110
Services	0	11,350	11,350	11,350	11,350
Communications & Computing	0	104,660	102,750	101,910	88,670
Expenses	0	580	580	580	580
Grants & Subscriptions	0	2,500	4,050	4,050	4,050
SUPPORT SERVICES					
Financial Services	0	42,640	39,890	40,080	39,960
Convenor Recharges	0	1,670	1,720	1,740	1,740
Human Resources	0	13,030	13,320	13,260	13,240
Worcestershire Hub	0	6,320	6,240	6,330	6,260
Departmental Administrative Expenses	0	24,980	23,930	23,990	23,650
GROSS EXPENDITURE	0	929,440	953,300	962,540	961,240
INCOME					
Recharges to Other Services	0	(902,180)	(918,220)	(926,790)	(925,140)
Recharges	0	(23,440)	(24,130)	(24,350)	(24,600)
GROSS INCOME	0	(925,620)	(942,350)	(951,140)	(949,740)
NET EXPENDITURE/(INCOME)	0	3,820	10,950	11,400	11,500
Total P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	19,400	3,760	12,530	12,970	13,020

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY					
R715 Community Safety					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	48,530	57,590	59,270	59,760	60,380
PREMISES RELATED EXPENDITURE					
Energy Costs	0	1,770	1,820	1,880	1,930
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	550	400	400	400	400
Services	420	400	430	440	470
Closed Circuit Television	78,410	78,640	76,640	76,640	76,640
Community Safety	2,000	2,000	2,000	2,000	2,000
Communications & Computing	0	70	70	70	70
SUPPORT SERVICES					
Departmental Administrative Expenses	33,430	56,540	54,520	54,650	53,900
GROSS EXPENDITURE	163,340	197,410	195,150	195,840	195,790
INCOME					
Other Grants, Reimbursements & Contributions	0	(11,140)	(11,140)	0	0
Use of Earmarked Reserve	0	(2,000)	0	0	0
GROSS INCOME	0	(13,140)	(11,140)	0	0
NET EXPENDITURE/(INCOME)	163,340	184,270	184,010	195,840	195,790

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17	2017/18	2018/19
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P215 CRIME AND DISORDER ACT 1998					
A496 EXTERNAL FUNDING					
R716 Community Safety Partnership					
R717 Building Safer Communities					
R718 Integrated Offender Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	27,450	49,560	7,790	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	10	300	150	0	0
Car Allowances	300	0	0	0	0
SUPPLIES & SERVICES					
Communications & Computing	0	40	0	0	0
Grants & Subscriptions	0	53,060	0	0	0
GROSS EXPENDITURE	27,760	102,960	7,940	0	0
INCOME					
Other Grants, Reimbursements & Contributions	0	(59,360)	(7,790)	0	0
Use of Earmarked Reserve	(27,760)	(43,600)	(150)	0	0
GROSS INCOME	(27,760)	(102,960)	(7,940)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P215 CRIME AND DISORDER ACT 1998	163,340	184,270	184,010	195,840	195,790

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY					
R720 Community Strategy					
EXPENDITURE					
SUPPLIES & SERVICES					
Community Leadership Fund	33,000	33,000	33,000	0	0
SUPPORT SERVICES					
Corporate Support Services	1,740	1,570	0	0	0
GROSS EXPENDITURE	34,740	34,570	33,000	0	0
NET EXPENDITURE/(INCOME)	34,740	34,570	33,000	0	0
Total P220 COMMUNITY STRATEGY	34,740	34,570	33,000	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P225 CORPORATE COSTS					
A382 CORPORATE COSTS					
R732 Assistance To Other Bodies					
R740 Corporate Costs					
EXPENDITURE					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	44,670	39,750	39,750	39,750	39,750
GROSS EXPENDITURE	44,670	39,750	39,750	39,750	39,750
NET EXPENDITURE/(INCOME)	44,670	39,750	39,750	39,750	39,750

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A195 LOAD STREET, BEWDLEY	1,330	7,070	5,400	5,560	5,720
A245 OTHER INDUSTRIAL ESTATES	(93,720)	(139,560)	(124,740)	(124,240)	(124,000)
A250 HOOBROOK ENTERPRISE CENTRE	(41,830)	(22,500)	(39,890)	(38,380)	(37,180)
A255 OTHER PROPERTY	(44,990)	(1,220)	(7,420)	(20)	5,690
	(179,210)	(156,210)	(166,650)	(157,080)	(149,770)
P138 LAND CHARGES					
A355 LAND CHARGES	(44,570)	(94,030)	(45,670)	(45,000)	(45,120)
	(44,570)	(94,030)	(45,670)	(45,000)	(45,120)
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION	300,270	296,210	309,400	305,110	303,450
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	8,100	7,500	7,520	7,390	7,090
	308,370	303,710	316,920	312,500	310,540
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT CONTROL	112,460	180,820	135,100	142,370	139,260
A395 ENFORCEMENT	80,780	80,330	83,110	84,440	85,110
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	34,570	35,300	36,620	37,220	37,500
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	55,520	53,510	55,580	56,530	57,040
	283,330	349,960	310,410	320,560	318,910
P155 BUILDING CONTROL					
A410 BUILDING CONTROL	46,570	46,780	47,320	47,920	48,050
	46,570	46,780	47,320	47,920	48,050
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	740	0	0	0	0
	740	0	0	0	0
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES	334,740	342,430	313,640	322,620	330,420
	334,740	342,430	313,640	322,620	330,420
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF	0	0	0	0	0
A460 PRIVATE SECTOR HOUSING	285,140	289,700	278,730	285,550	284,620
	285,140	289,700	278,730	285,550	284,620
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	102,820	115,620	114,190	110,780	108,720
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING	169,880	176,440	180,080	182,150	180,990
A466 CLINICAL COMMISSIONING (CCG) FUNDING	0	0	0	0	0
A467 CARBON MANAGEMENT PLAN	(43,600)	(19,680)	(31,310)	(42,810)	(42,810)
A468 EXTERNAL FUNDING - DISTRICT AGEING WELL	0	0	0	0	0
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	578,490	574,850	567,030	575,980	583,830
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	6,000	6,000	0	0	0
	813,590	853,230	829,990	826,100	830,730

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A130 WYRE FOREST PROPERTY SERVICES	0	(10)	(20)	0	0
A485 NORTH WORCS ECONOMIC DEVELOPMENT & REGENERATION	334,990	350,650	338,190	339,640	323,260
A486 STATE OF THE AREA FUNDING	274,800	282,150	273,200	173,080	166,760
A489 WYRE FOREST BUSINESS CENTRES	0	(0)	0	0	0
A490 TOURISM	11,770	11,760	11,940	12,000	12,060
A491 REDDITCH BUSINESS CENTRES	1,680	(5,550)	(5,770)	(5,770)	(5,610)
A492 MARKETS	10,530	7,730	5,900	6,470	7,340
	633,770	646,730	623,440	525,420	503,810
Total S5 ECONOMIC PROSPERITY AND PLACE	2,482,470	2,582,300	2,508,130	2,438,590	2,432,190

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY A195 LOAD STREET, BEWDLEY R222 Load Street Bewdley					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	2,880	2,880	2,950	3,020	3,090
Energy Costs	0	170	180	180	190
Non-Domestic Rates	0	2,030	2,090	2,150	2,220
Water Services	0	660	660	660	660
Fixtures & Fittings	620	720	720	720	720
Cleaning & Domestic Supplies	0	250	250	250	250
Premises Insurance	260	200	270	300	310
CAPITAL CHARGES					
Depreciation	2,220	2,780	2,780	2,780	2,780
GROSS EXPENDITURE	5,980	9,690	9,900	10,060	10,220
INCOME					
Customer & Client Receipts	(4,650)	(2,620)	(4,500)	(4,500)	(4,500)
GROSS INCOME	(4,650)	(2,620)	(4,500)	(4,500)	(4,500)
NET EXPENDITURE/(INCOME)	1,330	7,070	5,400	5,560	5,720

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES					
R270 Other Industrial Estates					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	8,900	8,880	9,050	9,120	9,220
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	11,320	1,000	1,030	1,050	1,080
Non-Domestic Rates	8,040	7,810	8,040	8,290	8,530
SUPPLIES & SERVICES					
Services	250	250	2,000	2,000	2,000
Miscellaneous Expenses	0	104,210	0	0	0
SUPPORT SERVICES					
Financial Services	1,410	1,510	1,380	1,370	1,360
Legal Services	9,210	9,420	9,560	9,630	9,610
Facilities Management	1,450	1,500	1,440	1,500	1,530
Land Charges	490	440	450	460	470
Departmental Administrative Expenses	9,820	9,550	9,540	9,570	9,430
GROSS EXPENDITURE	50,890	144,570	42,490	42,990	43,230
INCOME					
Customer & Client Receipts	(144,610)	(284,130)	(167,230)	(167,230)	(167,230)
GROSS INCOME	(144,610)	(284,130)	(167,230)	(167,230)	(167,230)
NET EXPENDITURE/(INCOME)	(93,720)	(139,560)	(124,740)	(124,240)	(124,000)

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A250 HOOBROOK ENTERPRISE CENTRE					
R285 Hoobrook Enterprise Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	13,790	13,760	14,100	14,220	14,370
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	12,160	12,160	12,460	12,780	13,090
Repairs, Alterations & Maintenance of Grounds	1,770	1,770	1,770	1,800	1,820
Energy Costs	4,240	4,330	4,460	4,590	4,730
Non-Domestic Rates	8,240	5,550	5,710	5,890	6,070
Water Services	1,400	2,630	2,630	2,630	2,630
Cleaning & Domestic Supplies	22,650	22,730	22,790	23,070	23,360
Premises Insurance	3,960	4,300	4,780	5,020	5,270
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	400	400	400	400
Printing, Stationery & General Office Expenses	350	350	350	350	350
Services	250	2,000	2,000	2,000	2,000
SUPPORT SERVICES					
Financial Services	1,410	1,510	1,380	1,370	1,360
Legal Services	5,960	6,180	6,290	6,330	6,340
Facilities Management	3,400	3,470	3,370	3,480	3,560
Land Charges	490	440	450	460	470
Departmental Administrative Expenses	15,670	15,250	15,310	15,370	15,140
GROSS EXPENDITURE	96,140	96,830	98,250	99,760	100,960
INCOME					
Customer & Client Receipts	(137,970)	(119,330)	(138,140)	(138,140)	(138,140)
GROSS INCOME	(137,970)	(119,330)	(138,140)	(138,140)	(138,140)
NET EXPENDITURE/(INCOME)	(41,830)	(22,500)	(39,890)	(38,380)	(37,180)

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A255 OTHER PROPERTY					
R290 Other Property					
R291 Comberton Place					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	19,740	19,720	20,220	20,400	20,600
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	38,310	38,310	39,270	40,250	41,250
Repairs, Alterations & Maintenance of Grounds	18,740	18,030	18,080	18,300	18,540
Emergency Calls	3,200	3,720	3,720	3,720	3,720
Energy Costs	2,270	40	40	40	40
Non-Domestic Rates	40,030	41,030	42,270	43,510	44,830
Water Services	3,740	3,530	3,530	3,530	3,530
Premises Insurance	8,840	8,650	9,650	10,160	11,070
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	350	350	350	350	350
Services	7,600	29,680	7,380	7,380	7,380
Communications & Computing	270	270	270	270	270
SUPPORT SERVICES					
Financial Services	710	750	690	680	670
Legal Services	31,880	27,970	28,320	28,550	28,510
Facilities Management	21,400	16,180	15,540	15,800	15,890
Land Charges	990	890	910	910	930
Corporate Support Services	500	450	460	450	470
Departmental Administrative Expenses	21,950	21,390	21,500	21,590	21,260
CAPITAL CHARGES					
Depreciation	16,420	21,500	19,840	19,840	19,840
GROSS EXPENDITURE	236,940	252,460	232,040	235,730	239,150
INCOME					
Customer & Client Receipts	(281,930)	(253,680)	(239,460)	(235,750)	(233,460)
GROSS INCOME	(281,930)	(253,680)	(239,460)	(235,750)	(233,460)
NET EXPENDITURE/(INCOME)	(44,990)	(1,220)	(7,420)	(20)	5,690
Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY	(179,210)	(156,210)	(166,650)	(157,080)	(149,770)

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P138 LAND CHARGES					
A355 LAND CHARGES					
R510 Land Charges					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	33,060	30,510	31,220	31,510	31,860
Vacancy Savings	(290)	(140)	(270)	(270)	(270)
Indirect Employee Expenses	3,250	3,110	3,310	3,470	3,640
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,200	3,110	3,160	3,200	3,250
TRANSPORT RELATED EXPENDITURE					
Car Allowances	120	100	100	100	100
SUPPLIES & SERVICES					
Services	93,220	93,210	0	0	0
Communications & Computing	17,290	14,800	17,110	17,090	16,550
Grants & Subscriptions	130	130	130	130	130
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	30,000	30,000	30,000	30,000	30,000
SUPPORT SERVICES					
Financial Services	6,750	5,720	5,570	5,600	5,560
Legal Services	19,270	18,910	19,140	19,270	19,270
Convenor Recharges	70	70	70	70	70
Human Resources	500	530	530	530	530
Economic Prosperity and Place	1,160	1,140	1,180	1,180	1,200
Property Services	1,030	1,020	1,030	1,050	1,030
Corporate Support Services	0	420	530	530	520
Departmental Administrative Expenses	2,760	2,530	2,610	2,710	2,710
GROSS EXPENDITURE	214,520	205,170	115,420	116,170	116,150
INCOME					
Government Grants	(55,220)	(55,220)	0	0	0
Customer & Client Receipts	(156,580)	(156,580)	(156,580)	(156,580)	(156,580)
Recharges to Other Services	(9,300)	(4,410)	(4,510)	(4,590)	(4,690)
Use of Earmarked Reserve	(37,990)	(82,990)	0	0	0
GROSS INCOME	(259,090)	(299,200)	(161,090)	(161,170)	(161,270)
NET EXPENDITURE/(INCOME)	(44,570)	(94,030)	(45,670)	(45,000)	(45,120)
Total P138 LAND CHARGES	(44,570)	(94,030)	(45,670)	(45,000)	(45,120)

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION					
R600 Planning Policy Formulation					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	141,210	152,340	145,180	146,420	147,920
Indirect Employee Expenses	1,000	1,000	1,000	1,010	1,010
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	13,950	14,010	14,210	14,420	14,640
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	3,200	3,200	3,200	3,200	3,200
District Local Development Framework Preparation	137,200	137,200	106,400	72,200	72,200
Neighbourhood Plan	7,500	12,500	5,000	7,500	5,000
Communications & Computing	26,670	25,220	31,820	24,530	21,250
SUPPORT SERVICES					
Legal Services	1,100	1,040	1,060	1,080	1,060
Corporate Support Services	450	830	930	930	930
Departmental Administrative Expenses	40,590	38,080	39,900	41,420	41,340
GROSS EXPENDITURE	372,870	385,420	348,700	312,710	308,550
INCOME					
Other Grants, Reimbursements & Contributions	0	(5,000)	0	0	0
Customer & Client Receipts	(100)	(100)	(100)	(100)	(100)
Use of Earmarked Reserve	(72,500)	(84,110)	(39,200)	(7,500)	(5,000)
GROSS INCOME	(72,600)	(89,210)	(39,300)	(7,600)	(5,100)
NET EXPENDITURE/(INCOME)	300,270	296,210	309,400	305,110	303,450

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	10,150	10,080	10,330	10,420	10,540
SUPPORT SERVICES					
Chief Executive	5,670	5,660	5,790	6,020	6,160
Corporate Support Services	430	420	530	530	520
Departmental Administrative Expenses	3,080	2,760	2,840	2,940	2,940
GROSS EXPENDITURE	19,330	18,920	19,490	19,910	20,160
<u>INCOME</u>					
Customer & Client Receipts	(11,230)	(11,420)	(11,970)	(11,970)	(11,970)
Fees and Charges - Compounded Inflation	0	0	0	(550)	(1,100)
GROSS INCOME	(11,230)	(11,420)	(11,970)	(12,520)	(13,070)
NET EXPENDITURE/(INCOME)	8,100	7,500	7,520	7,390	7,090
Total P145 PLANNING POLICY FORMULATION	308,370	303,710	316,920	312,500	310,540

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT CONTROL					
R605 Development Control					
R606 Development Control Tree Matters					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	253,490	253,010	263,070	267,080	270,480
Indirect Employee Expenses	3,470	3,780	3,860	3,940	4,030
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	32,560	26,460	26,840	27,240	27,660
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	0	100	0	0	0
Printing, Stationery & General Office Expenses	3,350	6,300	6,300	6,300	6,300
Professional Services / Fees	5,400	5,400	5,400	5,400	5,400
Communications & Computing	46,870	48,830	47,910	47,510	41,110
Grants & Subscriptions	3,720	2,250	2,250	2,250	2,250
SUPPORT SERVICES					
Financial Services	3,030	2,970	2,980	2,980	2,980
Legal Services	24,150	23,070	23,390	23,560	23,520
Worcestershire Hub	10,520	21,520	22,070	22,100	21,980
Corporate Support Services	3,230	3,350	4,080	4,110	4,100
Community Well-Being and Environment	25,400	29,650	29,660	29,830	29,790
Departmental Administrative Expenses	70,910	68,670	72,280	75,510	75,550
GROSS EXPENDITURE	486,100	495,360	510,090	517,810	515,150
INCOME					
Customer & Client Receipts	(373,640)	(314,540)	(374,990)	(374,990)	(374,990)
Fees and Charges - Compounded Inflation	0	0	0	(450)	(900)
GROSS INCOME	(373,640)	(314,540)	(374,990)	(375,440)	(375,890)
NET EXPENDITURE/(INCOME)	112,460	180,820	135,100	142,370	139,260

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A395 ENFORCEMENT					
R610 Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	54,380	55,100	57,030	57,650	58,310
SUPPORT SERVICES					
Legal Services	10,150	9,890	10,010	10,080	10,090
Corporate Support Services	450	410	400	400	410
Departmental Administrative Expenses	15,800	14,930	15,670	16,310	16,300
GROSS EXPENDITURE	80,780	80,330	83,110	84,440	85,110
NET EXPENDITURE/(INCOME)	80,780	80,330	83,110	84,440	85,110

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION					
R615 Environment Improvement and Protection R616 Tree Preservation Orders/Trees in Conservation Areas					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	25,200	25,930	26,820	27,090	27,390
SUPPORT SERVICES					
Legal Services	1,100	1,040	1,060	1,080	1,060
Land Charges	490	440	450	460	470
Corporate Support Services	450	830	930	930	930
Departmental Administrative Expenses	7,330	7,060	7,360	7,660	7,650
GROSS EXPENDITURE	34,570	35,300	36,620	37,220	37,500
NET EXPENDITURE/(INCOME)	34,570	35,300	36,620	37,220	37,500

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT					
R620 Conservation of the Historic Environment					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	42,850	41,940	43,440	43,900	44,430
Indirect Employee Expenses	200	200	200	200	200
SUPPORT SERVICES					
Departmental Administrative Expenses	12,470	11,370	11,940	12,430	12,410
GROSS EXPENDITURE	55,520	53,510	55,580	56,530	57,040
NET EXPENDITURE/(INCOME)	55,520	53,510	55,580	56,530	57,040
Total P150 IMPLEMENTATION OF PLANNING POLICY	283,330	349,960	310,410	320,560	318,910

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P155 BUILDING CONTROL					
A410 BUILDING CONTROL					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	9,300	9,340	9,470	9,610	9,760
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	500	500	500	500
Communications & Computing	13,670	13,740	13,480	13,360	11,580
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	135,690	135,690	137,730	139,780	141,890
SUPPORT SERVICES					
Financial Services	3,030	2,970	2,980	2,980	2,980
Worcestershire Hub	650	0	0	0	0
Corporate Support Services	1,500	1,760	1,970	1,990	1,990
GROSS EXPENDITURE	164,340	164,000	166,130	168,220	168,700
INCOME					
Other Grants, Reimbursements & Contributions	(1,860)	(1,520)	(1,520)	(1,520)	(1,520)
Customer & Client Receipts	(132,600)	(133,100)	(133,100)	(133,100)	(133,100)
Estimated Surplus/Deficit Transferred from Previous Year	(26,330)	(50,100)	(67,500)	(83,310)	(97,630)
Surplus/Deficit on Year	43,020	67,500	83,310	97,630	111,600
GROSS INCOME	(117,770)	(117,220)	(118,810)	(120,300)	(120,650)
NET EXPENDITURE/(INCOME)	46,570	46,780	47,320	47,920	48,050
Total P155 BUILDING CONTROL	46,570	46,780	47,320	47,920	48,050

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
R630 Economic Prosperity and Place Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,040,060	1,076,980	1,041,910	1,011,060	1,022,720
Vacancy Savings	(12,970)	(6,310)	(12,710)	(12,780)	(12,840)
Indirect Employee Expenses	18,890	17,940	18,200	18,780	19,560
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,200	6,230	6,320	6,410	6,510
TRANSPORT RELATED EXPENDITURE					
Public Transport	1,800	1,800	1,800	1,800	1,800
Car Allowances	9,800	9,800	9,800	9,800	9,800
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,640	3,690	3,690	3,690	3,690
Catering	350	350	350	350	350
Printing, Stationery & General Office Expenses	1,000	850	850	850	850
Services	300	300	300	310	320
Communications & Computing Expenses	55,180	53,060	51,560	58,610	57,360
	1,100	1,100	1,100	1,100	1,100
SUPPORT SERVICES					
Financial Services	76,720	63,600	60,180	60,450	60,160
Legal Services	4,910	4,550	4,570	4,610	4,610
Convenor Recharges	2,280	2,330	2,390	2,430	2,470
Human Resources	17,170	18,300	17,300	16,620	16,600
Chief Executive	11,350	11,310	11,580	12,020	12,310
Land Charges	490	440	450	460	470
Corporate Support Services	43,090	45,730	53,440	53,720	53,540
GROSS EXPENDITURE	1,281,360	1,312,050	1,273,080	1,250,290	1,261,380
INCOME					
Recharges to Other Services	(1,280,620)	(1,312,050)	(1,273,080)	(1,250,290)	(1,261,380)
GROSS INCOME	(1,280,620)	(1,312,050)	(1,273,080)	(1,250,290)	(1,261,380)
NET EXPENDITURE/(INCOME)	740	0	0	0	0
Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	740	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES					
R637 Environmental Health					
R638 Licensing Activities					
EXPENDITURE					
EMPLOYEE COSTS					
Pension Deficit/Back Funding	0	15,000	16,000	16,200	16,300
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,200	8,200	8,200	8,200	8,200
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,840	1,020	1,050	1,080	1,110
SUPPLIES & SERVICES					
Catering	0	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	1,900	21,560	21,560	21,560	21,560
Legal Fees	0	1,000	1,000	1,000	1,000
Communications & Computing	9,310	6,570	6,320	6,320	6,320
Air Quality Expenditure	240	240	240	240	240
Miscellaneous Expenses	0	750	750	750	750
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	11,790	11,800	12,100	12,400	12,710
Shared Services	499,350	500,000	470,220	479,720	488,950
SUPPORT SERVICES					
Financial Services	6,650	8,090	8,150	8,190	8,180
Legal Services	8,240	9,950	10,180	10,240	10,260
Chief Executive	0	10,340	10,510	10,830	10,820
Worcestershire Hub	27,280	4,540	4,480	4,560	4,500
Corporate Support Services	3,480	9,600	10,770	10,900	10,820
Website	0	2,670	2,670	2,680	2,650
GROSS EXPENDITURE	576,280	612,330	585,200	595,870	605,370
INCOME					
Other Grants, Reimbursements & Contributions	(15,730)	(39,560)	(39,860)	(40,190)	(40,530)
Customer & Client Receipts	(225,810)	(230,340)	(231,700)	(231,700)	(231,700)
Fees and Charges - Compounded Inflation	0	0	0	(1,360)	(2,720)
GROSS INCOME	(241,540)	(269,900)	(271,560)	(273,250)	(274,950)
NET EXPENDITURE/(INCOME)	334,740	342,430	313,640	322,620	330,420
Total P165 CORPORATE COSTS	334,740	342,430	313,640	322,620	330,420

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF					
R292 Flood Relief					
EXPENDITURE					
SUPPLIES & SERVICES					
Miscellaneous Expenses	17,140	14,000	5,430	0	0
GROSS EXPENDITURE	17,140	14,000	5,430	0	0
INCOME					
Use of Earmarked Reserve	(17,140)	(14,000)	(5,430)	0	0
GROSS INCOME	(17,140)	(14,000)	(5,430)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING					
R675 Private Sector Housing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	159,160	163,780	141,800	137,400	138,850
Indirect Employee Expenses	1,590	1,670	1,720	1,770	1,820
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	18,610	10,900	11,050	11,220	11,390
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	200	200	200	200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	1,250	850	850	850	850
Specialist Fees	2,500	2,500	2,500	2,500	2,500
Communications & Computing	23,730	28,650	28,200	23,580	21,020
Grants & Subscriptions	1,080	1,760	1,760	1,760	1,760
Housing Stock Condition Surveys	10,000	10,000	0	10,000	10,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Home Improvement Agency	50,000	50,000	50,000	50,000	50,000
SUPPORT SERVICES					
Financial Services	4,950	4,930	4,950	4,990	4,980
Legal Services	1,860	1,740	1,780	1,780	1,800
Corporate Support Services	450	1,240	1,440	1,460	1,470
Departmental Administrative Expenses	44,040	44,370	38,980	38,840	38,780
GROSS EXPENDITURE	320,220	323,590	286,230	287,350	286,420
INCOME					
Shared Services Income	(19,210)	(19,210)	(4,370)	0	0
Customer & Client Receipts	(3,000)	(1,800)	(1,800)	(1,800)	(1,800)
Use of Earmarked Reserve	(12,870)	(12,880)	(1,330)	0	0
GROSS INCOME	(35,080)	(33,890)	(7,500)	(1,800)	(1,800)
NET EXPENDITURE/(INCOME)	285,140	289,700	278,730	285,550	284,620
Total P190 PRIVATE SECTOR HOUSING	285,140	289,700	278,730	285,550	284,620

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT					
R676 North Worcestershire Watercourse Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	176,420	225,170	204,800	171,590	172,600
Indirect Employee Expenses	2,530	2,950	3,070	2,560	2,630
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,830	17,530	17,790	18,060	18,340
TRANSPORT RELATED EXPENDITURE					
Public Transport	300	300	300	300	300
Car Allowances	3,000	3,000	3,000	3,000	3,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,770	1,770	1,770	1,770	1,770
Printing, Stationery & General Office Expenses	4,560	4,460	1,310	1,310	1,310
Services	94,360	94,360	51,230	51,230	51,230
Communications & Computing Expenses	24,820	29,050	28,540	23,900	21,040
Grants & Subscriptions	1,400	1,400	1,400	1,400	1,400
	790	860	860	860	860
SUPPORT SERVICES					
Financial Services	2,430	2,360	2,380	2,380	2,360
Legal Services	3,390	3,390	3,440	3,470	3,460
Convenor Recharges	370	440	450	450	460
Human Resources	2,800	2,830	2,880	3,470	3,470
Corporate Support Services	0	420	530	530	520
Departmental Administrative Expenses	9,780	12,030	9,240	9,180	9,170
GROSS EXPENDITURE	341,550	402,320	332,990	295,460	293,920
INCOME					
Other Grants, Reimbursements & Contributions	(66,880)	(105,880)	(65,000)	(65,000)	(65,000)
Shared Services Income	(152,320)	(153,760)	(118,780)	(119,180)	(119,700)
Customer & Client Receipts	(800)	(500)	(500)	(500)	(500)
Use of Earmarked Reserve	(18,730)	(26,560)	(34,520)	0	0
GROSS INCOME	(238,730)	(286,700)	(218,800)	(184,680)	(185,200)
NET EXPENDITURE/(INCOME)	102,820	115,620	114,190	110,780	108,720

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	81,280	80,030	82,520	83,480	84,500
Indirect Employee Expenses	610	380	400	420	440
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	9,300	15,570	15,790	16,020	16,270
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	200	200	200	200
SUPPLIES & SERVICES					
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	700	1,480	1,480	1,480	1,480
Professional Services / Fees	12,000	12,000	12,000	12,000	12,000
Communications & Computing	20,500	21,020	20,590	20,450	18,000
Grants & Subscriptions	2,550	2,550	2,550	2,550	2,550
Environmental Awareness Issues	3,650	3,650	3,650	3,650	3,650
Home Safety Campaign Expenses	650	650	650	650	650
Housing Market Assessments	5,000	5,000	5,000	5,000	5,000
SUPPORT SERVICES					
Legal Services	8,460	11,290	11,550	11,610	11,610
Corporate Support Services	850	830	930	930	930
Departmental Administrative Expenses	24,230	21,690	22,670	23,610	23,610
GROSS EXPENDITURE	169,880	176,440	180,080	182,150	180,990
NET EXPENDITURE/(INCOME)	169,880	176,440	180,080	182,150	180,990

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A466 CLINICAL COMMISSIONING (CCG) FUNDING					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,570	1,570	1,620	1,630	1,650
SUPPLIES & SERVICES					
Miscellaneous Expenses	168,430	73,430	73,380	73,370	59,350
GROSS EXPENDITURE	170,000	75,000	75,000	75,000	61,000
<u>INCOME</u>					
Use of Earmarked Reserve	(170,000)	(75,000)	(75,000)	(75,000)	(61,000)
GROSS INCOME	(170,000)	(75,000)	(75,000)	(75,000)	(61,000)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A467 CARBON MANAGEMENT PLAN					
R682 Carbon Management Plan					
EXPENDITURE					
SUPPLIES & SERVICES					
Miscellaneous Expenses	(43,600)	(19,680)	(31,310)	(42,810)	(42,810)
GROSS EXPENDITURE	(43,600)	(19,680)	(31,310)	(42,810)	(42,810)
NET EXPENDITURE/(INCOME)	(43,600)	(19,680)	(31,310)	(42,810)	(42,810)

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A468 EXTERNAL FUNDING - DISTRICT AGEING WELL					
R683 External Funding - District Ageing Well					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	20,500	10,000	10,500	0	0
GROSS EXPENDITURE	20,500	10,000	10,500	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	(20,500)	(10,000)	(10,500)	0	0
GROSS INCOME	(20,500)	(10,000)	(10,500)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING					
R685 Homelessness Housing Advice and Access to Housing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	96,660	112,050	112,320	79,780	80,800
Indirect Employee Expenses	200	380	400	420	440
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,100	3,110	3,160	3,200	3,250
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,710	1,210	1,210	1,210	1,210
Communications & Computing	28,670	28,010	24,260	24,220	23,620
Grants & Subscriptions	60,140	49,390	49,340	60,140	60,140
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	327,800	327,800	327,800	335,010	342,380
Homelessness Costs	66,810	66,970	66,900	66,900	66,900
SUPPORT SERVICES					
Financial Services	2,430	2,360	2,380	2,380	2,360
Legal Services	1,830	1,730	1,760	1,770	1,770
Corporate Support Services	880	830	930	930	930
Departmental Administrative Expenses	24,900	27,450	21,690	22,560	22,570
GROSS EXPENDITURE	616,130	621,290	612,150	598,520	606,370
INCOME					
Other Grants, Reimbursements & Contributions	(9,600)	(12,470)	(8,400)	0	0
Customer & Client Receipts	(14,200)	(14,200)	(14,200)	(14,200)	(14,200)
Other Income	(5,600)	(8,340)	(8,340)	(8,340)	(8,340)
Use of Earmarked Reserve	(8,240)	(11,430)	(14,180)	0	0
GROSS INCOME	(37,640)	(46,440)	(45,120)	(22,540)	(22,540)
NET EXPENDITURE/(INCOME)	578,490	574,850	567,030	575,980	583,830

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION					
R686 External Funding - Homelessness Enabling					
EXPENDITURE					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	6,000	6,000	0	0	0
Additional Support From Social Fund	110,000	110,000	0	0	0
GROSS EXPENDITURE	116,000	116,000	0	0	0
INCOME					
Additional Support From Social Fund	(110,000)	(110,000)	0	0	0
GROSS INCOME	(110,000)	(110,000)	0	0	0
NET EXPENDITURE/(INCOME)	6,000	6,000	0	0	0
Total P195 HOUSING ENABLING FUNCTION	813,590	853,230	829,990	826,100	830,730

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A130 WYRE FOREST PROPERTY SERVICES					
R703 Wyre Forest Property Services					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	64,520	63,920	65,480	66,020	66,710
Vacancy Savings	(740)	(370)	(760)	(760)	(760)
Indirect Employee Expenses	1,480	1,460	1,510	1,540	1,580
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,200	6,230	6,320	6,410	6,510
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	30	30	30	30
Car Allowances	400	400	400	400	400
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	600	600	600	600
Services	23,000	23,000	23,000	23,000	23,000
Communications & Computing	12,780	12,980	12,820	12,740	11,540
Grants & Subscriptions	480	350	350	350	350
SUPPORT SERVICES					
Financial Services	810	790	790	800	790
Convenor Recharges	150	150	150	150	150
Human Resources	1,120	1,180	1,200	1,190	1,200
Corporate Support Services	0	830	1,040	1,060	1,060
Departmental Administrative Expenses	420	310	260	270	270
GROSS EXPENDITURE	111,020	111,860	113,190	113,800	113,430
INCOME					
Customer & Client Receipts	0	(2,500)	(2,500)	(2,500)	(2,500)
Recharges to Other Services	(111,020)	(109,370)	(110,710)	(111,300)	(110,930)
GROSS INCOME	(111,020)	(111,870)	(113,210)	(113,800)	(113,430)
NET EXPENDITURE/(INCOME)	0	(10)	(20)	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT & REGENERATION					
R705 North Worcestershire Economic Development & Regeneration Shared Service					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	357,520	364,760	373,490	376,710	349,620
Indirect Employee Expenses	5,830	6,610	7,100	7,390	6,860
TRANSPORT RELATED EXPENDITURE					
Public Transport	420	420	420	420	420
Car Allowances	9,100	9,100	9,100	9,100	9,100
SUPPLIES & SERVICES					
Improvements to Town Centres	20,000	20,000	20,000	20,000	20,000
Printing, Stationery & General Office Expenses	5,130	6,130	6,130	6,130	6,130
Bromsgrove Projects	65,500	65,500	16,500	16,500	16,500
Redditch Projects	51,330	51,330	17,000	17,000	17,000
Contribution to Marketing Birmingham	39,500	39,500	0	0	0
Communications & Computing Expenses	16,280	17,050	16,740	16,620	13,050
Economic Investment/Regeneration Initiatives	41,730	42,230	41,730	41,730	41,730
Business Support Grants	71,840	77,790	81,860	81,860	81,860
Town Centre Enhancement Project	30,000	30,000	10,520	10,520	10,520
Enterprising Worcestershire	27,670	27,670	0	0	0
Bromsgrove and Redditch Apprenticeship Scheme	41,510	86,340	0	0	0
Miscellaneous Expenses	22,500	46,950	0	0	0
Tractivity CRM	2,000	2,000	2,000	2,000	2,000
ReWyre Projects	68,330	68,330	48,000	48,000	48,000
SUPPORT SERVICES					
Financial Services	7,100	6,920	6,960	6,970	6,940
Legal Services	11,160	8,920	9,040	9,080	9,090
Convenor Recharges	610	640	660	670	670
Worcestershire Hub	730	0	0	0	0
Corporate Support Services	1,310	3,290	3,820	3,860	3,820
Community Well-Being and Environment	13,750	16,110	16,130	16,200	16,180
Departmental Administrative Expenses	1,580	1,250	1,150	1,190	1,190
GROSS EXPENDITURE	913,370	999,780	689,290	692,890	661,620
INCOME					
Other Grants, Reimbursements & Contributions	(16,640)	(41,590)	(16,790)	(16,920)	0
Shared Services Income	(286,620)	(340,620)	(293,860)	(295,530)	(297,140)
Recharges to Other Services	(43,790)	(39,250)	(40,450)	(40,800)	(41,220)
Use of Earmarked Reserve	(231,330)	(227,670)	0	0	0
GROSS INCOME	(578,380)	(649,130)	(351,100)	(353,250)	(338,360)
NET EXPENDITURE/(INCOME)	334,990	350,650	338,190	339,640	323,260

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A486 STATE OF THE AREA FUNDING					
R704 State of the Area Funding					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	4,990	3,640	3,720	3,750	3,780
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,510	15,560	15,790	16,020	16,270
SUPPLIES & SERVICES					
National Non-Domestic Rates - Discretionary Rate Relief	16,500	16,500	0	0	0
Communications & Computing	23,980	24,920	24,440	24,260	18,910
Grants & Subscriptions	64,990	64,990	0	0	0
Partnership Funding - LEP & WM Euro Service	37,500	37,500	32,350	32,350	32,350
Unallocated SoTA Funding	33,360	39,480	79,450	79,280	96,170
SoTA Initiative - Local Apprenticeship Scheme	90,860	90,860	0	0	0
Eastern Gateway	100,000	100,000	100,000	0	0
Miscellaneous Expenses	18,490	21,510	20,550	20,720	3,830
SUPPORT SERVICES					
Financial Services	1,620	1,570	1,590	1,580	1,580
Legal Services	4,960	3,840	3,920	3,910	3,940
Human Resources	4,580	5,050	5,150	5,140	4,160
Corporate Support Services	5,710	7,300	7,820	7,860	7,810
Departmental Administrative Expenses	1,450	1,130	1,020	1,060	1,060
GROSS EXPENDITURE	424,500	433,850	295,800	195,930	189,860
INCOME					
Customer & Client Receipts	(3,000)	(5,000)	(5,250)	(5,250)	(5,250)
Fees and Charges - Compounded Inflation	0	0	0	(250)	(500)
Use of Earmarked Reserve	(146,700)	(146,700)	(17,350)	(17,350)	(17,350)
GROSS INCOME	(149,700)	(151,700)	(22,600)	(22,850)	(23,100)
NET EXPENDITURE/(INCOME)	274,800	282,150	273,200	173,080	166,760

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A489 WYRE FOREST BUSINESS CENTRES					
R708 Space at Arthur Drive					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	2,420	2,420	2,480	2,540	2,610
Repairs, Alterations & Maintenance of Grounds	0	5,500	0	0	0
Energy Costs	2,060	3,740	3,850	3,970	4,090
Rents	26,080	26,080	26,500	26,500	26,500
Non-Domestic Rates	2,660	2,000	2,060	2,120	2,190
Water Services	600	2,300	2,300	2,300	2,300
Fixtures & Fittings	400	760	760	760	760
Cleaning & Domestic Supplies	4,580	8,540	8,560	8,670	8,780
Premises Insurance	1,670	1,930	2,080	2,180	2,290
Service Charge	0	150	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,610	1,950	1,950	1,950	1,950
Printing, Stationery & General Office Expenses	100	0	0	0	0
Services	15,000	8,400	8,400	8,400	8,400
SUPPORT SERVICES					
Facilities Management	0	11,430	12,410	12,530	12,490
GROSS EXPENDITURE	58,180	75,200	71,500	72,070	72,510
<u>INCOME</u>					
Customer & Client Receipts	(41,200)	(46,580)	(54,650)	(54,650)	(54,650)
Use of Earmarked Reserve	(16,980)	(28,620)	(16,850)	(17,420)	(17,860)
GROSS INCOME	(58,180)	(75,200)	(71,500)	(72,070)	(72,510)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A490 TOURISM					
R710 Tourism Strategy					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	5,510	5,510	5,680	5,730	5,790
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,500	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	500	500	500	500	500
Tourism Promotion	4,000	4,000	4,000	4,000	4,000
SUPPORT SERVICES					
Departmental Administrative Expenses	260	250	260	270	270
GROSS EXPENDITURE	11,770	11,760	11,940	12,000	12,060
NET EXPENDITURE/(INCOME)	11,770	11,760	11,940	12,000	12,060

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A491 REDDITCH BUSINESS CENTRES					
R712 Greenlands Business Centre					
R713 Rubicon Business Centre					
R713 Heming Road Business Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	82,680	78,000	79,390	80,090	80,920
Indirect Employee Expenses	240	240	250	250	250
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,210	4,210	4,210	4,210	4,210
Printing, Stationery & General Office Expenses	3,010	3,010	3,010	3,010	3,010
Communications & Computing	40	1,040	1,040	1,040	1,040
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	28,000	27,000	27,000	27,000	27,000
SUPPORT SERVICES					
Convenor Recharges	170	160	180	180	180
Human Resources	1,240	1,300	1,330	1,320	1,330
GROSS EXPENDITURE	119,590	114,960	116,410	117,100	117,940
INCOME					
Shared Services Income	(117,910)	(120,510)	(122,180)	(122,870)	(123,550)
GROSS INCOME	(117,910)	(120,510)	(122,180)	(122,870)	(123,550)
NET EXPENDITURE/(INCOME)	1,680	(5,550)	(5,770)	(5,770)	(5,610)

ECONOMIC PROSPERITY AND PLACE

Detail	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A492 MARKETS					
R030 Kidderminster Street Market					
R031 Bromsgrove Market					
R032 Redditch Market					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	105,080	106,030	106,340	107,140	108,240
Indirect Employee Expenses	6,430	6,260	6,690	7,030	7,370
PREMISES RELATED EXPENDITURE					
Rents	2,820	2,820	2,820	2,820	2,820
Non-Domestic Rates	1,800	770	790	820	840
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	6,930	7,930	4,770	4,820	4,880
Transport Insurance	1,320	1,280	1,380	1,450	1,520
Car Allowances	2,700	2,700	2,700	2,700	2,700
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	360	360	360	360	360
Printing, Stationery & General Office Expenses	14,620	14,620	14,620	14,620	14,620
Communications & Computing	340	350	350	350	350
Miscellaneous Expenses	270	270	270	270	270
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	1,200	0	2,200	2,200	2,200
SUPPORT SERVICES					
Convenor Recharges	220	220	240	240	240
Human Resources	1,680	1,770	1,800	1,800	1,790
GROSS EXPENDITURE	145,770	145,380	145,330	146,620	148,200
INCOME					
Shared Services Income	(125,040)	(127,450)	(129,230)	(129,950)	(130,660)
Customer & Client Receipts	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)
GROSS INCOME	(135,240)	(137,650)	(139,430)	(140,150)	(140,860)
NET EXPENDITURE/(INCOME)	10,530	7,730	5,900	6,470	7,340
Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES	633,770	646,730	623,440	525,420	503,810

CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY

Detail	2015/16		2016/17	2017/18	2018/19
	£	£	£	£	£
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT	(652,870)	(923,710)	(578,970)	(155,790)	(16,980)
A520 INTEREST RECEIVED	(76,540)	(106,730)	(113,660)	(100,000)	(100,000)
Total S7 CAPITAL ACCOUNT/INTEREST RECEIVED	(729,410)	(1,030,440)	(692,630)	(255,790)	(116,980)

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2015/16		2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
	Original	Revised			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	85,000	85,000	0	0	0
SUPPORT SERVICES					
Financial Services	67,050	65,360	66,030	66,360	65,990
CAPITAL FINANCING COSTS					
Interest Payments	1,300	1,550	1,550	1,550	1,550
Direct Revenue Funding	150,000	153,030	122,490	0	0
Interest on External Borrowing	748,820	424,940	695,830	754,740	743,810
Treasury Consultancy	12,790	12,250	12,500	10,750	11,000
Minimum Revenue Provision - Capital Programme	202,780	173,080	256,780	636,340	698,710
GROSS EXPENDITURE	1,267,740	915,210	1,155,180	1,469,740	1,521,060
<u>INCOME</u>					
Recharges	(1,758,400)	(1,683,890)	(1,609,660)	(1,625,530)	(1,538,040)
Use of Earmarked Reserve	(162,210)	(155,030)	(124,490)	0	0
GROSS INCOME	(1,920,610)	(1,838,920)	(1,734,150)	(1,625,530)	(1,538,040)
NET EXPENDITURE/(INCOME)	(652,870)	(923,710)	(578,970)	(155,790)	(16,980)

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2015/16		2016/17 Estimate	2017/18 Estimate	2018/19 Estimate
	Original	Revised			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A520 INTEREST RECEIVED					
R805 Interest Received					
INCOME					
External Interest	(75,000)	(100,000)	(112,500)	(100,000)	(100,000)
Icelandic Interest	(1,540)	(6,730)	(1,160)	0	0
GROSS INCOME	(76,540)	(106,730)	(113,660)	(100,000)	(100,000)
NET EXPENDITURE/(INCOME)	(76,540)	(106,730)	(113,660)	(100,000)	(100,000)
Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED	(729,410)	(1,030,440)	(692,630)	(255,790)	(116,980)

Capital Programme

CAPITAL PROGRAMME 2016 TO 2019

Code (B001)	Detail	2015/2016		2016/2017 Estimate £	2017/2018 Estimate £	2018/2019 Estimate £	Prior to 01/04/2015 £	Total £
		Original £	Revised £					
	1. COMMITTED EXPENDITURE							
	1. CHIEF EXECUTIVE							
98564	New Headquarters - Office Accommodation	-	48,540	400,000	-	-	9,551,460	10,000,000
98610	Boundary Wall at 49 Worcester Street	10,000	-	10,000	-	-	-	10,000
98590	ICT Strategy	200,000	158,600	200,000	-	-	2,148,610	2,507,210
	SUB TOTAL	210,000	207,140	610,000	0	0	11,700,070	12,517,210
	2. COMMUNITY WELL-BEING AND ENVIRONMENT							
98615	Future Leisure Provision	8,215,840	6,927,270	4,860,820	-	-	2,414,110	14,202,200
98084	St Mary's Churchyard Boundary Wall	-	2,670	-	-	-	36,960	39,630
98625	Northwood Lane Improvements	10,000	20,000	-	-	-	-	20,000
98053	Liveability Scheme: Brinton Park	210	-	-	-	-	388,290	388,290
98586	Stourport Sports Village	-	5,000	-	-	-	524,860	529,860
98585	Franchise Street S106 - Brinton Park	53,370	53,370	-	-	-	8,840	62,210
98585	Franchise Street S106 - Arts Development	9,330	9,330	-	-	-	-	9,330
98611	Public Conveniences Refurbishment	10,530	30,990	-	-	-	15,950	46,940
98042	Parking Facilities: Improvement to Car Parks	84,140	108,120	-	-	-	384,380	492,500
	SUB TOTAL	8,383,420	7,156,750	4,860,820	0	0	3,773,390	15,790,960
	3. ECONOMIC PROSPERITY AND PLACE							
	Housing Strategy:							
98090	Disabled Facilities Grants (subject to confirmation 2017-18 & 2018-19)	556,000	757,430	1,002,620	1,000,000	1,000,000	8,945,960	12,706,010
98550	Affordable Housing Grants to Registered Social Landlords	69,000	-	69,000	-	-	3,023,740	3,092,740
various	Housing Assistance (including Decent Homes Grant)	403,840	263,000	134,050	65,710	-	1,637,610	2,100,370
98553	Planning Delivery Grant Capital Projects	26,240	26,240	-	-	-	231,520	257,760
98577	Flood Relief	-	10,000	18,410	-	-	170,590	199,000
98626	Repair and Renew Flood Grants	25,000	33,000	-	-	-	-	33,000
98621	North Worcs Water Management Capital Projects - Redditch Schemes	84,380	80,000	53,950	-	-	16,050	150,000
98623	North Worcs Water Management Capital Projects - Bromsgrove Schemes	-	74,530	-	-	-	77,870	152,400
98614	WETT Programme - Regulatory Services	-	12,690	-	-	-	23,810	36,500
98617	Regeneration of Economic Development	2,100,000	2,134,090	124,030	-	-	541,880	2,800,000
98618	Carbon Management Plan	22,960	-	150,220	-	-	57,150	207,370
98620	Bewdley Medical Centre	-	126,620	122,490	-	-	890	250,000
98624	Bridge Street Capital Works	-	2,000	-	-	-	80,470	82,470
98628	Worcester Street Improvements Grant (Match Funding)	-	-	500,000	-	-	-	500,000
98627	Future Investment Evergreen Fund*	424,000	560,000	660,000	-	-	-	1,220,000
	* Subject to Business Case consideration by Overview and Scrutiny Committee							
	SUB TOTAL	3,711,420	4,079,600	2,834,770	1,065,710	1,000,000	14,807,540	23,787,620
	4. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE							
98530	Vehicles & Equipment	463,000	698,920	316,000	1,160,500	553,500	5,878,980	8,607,900
98602	Financial Management System Replacement	49,500	34,750	34,750	-	-	17,570	87,070
	SUB TOTAL	512,500	733,670	350,750	1,160,500	553,500	5,896,550	8,694,970
	TOTAL COMMITTED EXPENDITURE	12,817,340	12,177,160	8,656,340	2,226,210	1,553,500	36,177,550	60,790,760

CAPITAL PROGRAMME 2016 TO 2019

Code (B001)	Detail	2015/2016		2016/2017	2017/2018	2018/2019	Prior to 01/04/2015	Total
		Original £	Revised £	Estimate £	Estimate £	Estimate £	£	£
	2. FINANCING							
	Capital Receipts: Funding Approved	546,380	684,670	679,000	-	-		1,363,670
	Evergreen Fund - Asset Disposals	424,000	310,000	-	-	-		310,000
	Evergreen Fund - Future Asset Disposals	-	250,000	660,000	-	-		910,000
	Future Leisure Provision Scheme - Temporary Borrowing/Asset Disposals	-	-	1,429,000	-	-		1,429,000
	Future Leisure Provision Scheme - Sport England Grant	1,000,000	1,430,000	570,000	-	-		2,000,000
	Future Leisure Provision Scheme - Prudential Borrowing	7,215,840	5,497,270	2,861,820	-	-		8,359,090
	Prudential Borrowing for WETT Programme - Regulatory Services Scheme	-	12,690	-	-	-		12,690
	Prudential Borrowing for Regeneration of Economic Development Scheme	600,000	634,090	124,030	-	-		758,120
	Prudential Borrowing for Carbon Management Scheme	22,960	-	150,220	-	-		150,220
	Prudential Borrowing for Worcester Street Improvements Grant (Match Funding)	-	-	500,000	-	-		500,000
	Public Realm Funding (from Worcestershire County Council)	1,500,000	1,500,000	-	-	-		1,500,000
	Better Care Fund Grant (from Worcestershire County Council)	556,000	556,000	1,002,620	1,000,000	1,000,000		3,558,620
	Decent Homes Grant	176,850	36,010	134,050	65,710	-		235,770
	Liveability/Heritage Lottery Grant Funding (for Brinton Park)	210	-	-	-	-		0
	Planning Delivery Grant	26,240	26,240	-	-	-		26,240
	S.106 Funding (Parking - Contractual Agreement)	64,280	88,260	-	-	-		88,260
	S.106 Funding (Franchise Street)	62,700	62,700	-	-	-		62,700
	S.106 Funding (for Stourport Sports Village)	-	5,000	-	-	-		5,000
	Flood Relief Grant (from CLG)	-	10,000	18,410	-	-		28,410
	Repair and Renew Flood Grants (from CLG)	25,000	33,000	-	-	-		33,000
	North Worcs Water Management Capital Projects - Redditch BC Funding	84,380	80,000	53,950	-	-		133,950
	North Worcs Water Management Capital Projects - Bromsgrove DC & WCC Funding	-	74,530	-	-	-		74,530
	Vehicles & Equipment (Prudential Borrowing)	463,000	698,920	316,000	1,160,500	553,500		2,728,920
	Financial Management System Replacement (Prudential Borrowing)	49,500	34,750	34,750	-	-		69,500
	<u>Direct Revenue Funding:</u>							
	Bewdley Medical Centre	-	126,620	122,490	-	-		249,110
	Public Conveniences Refurbishment	-	26,410	-	-	-		26,410
		12,817,340	12,177,160	8,656,340	2,226,210	1,553,500		24,613,210

VEHICLE, EQUIPMENT AND SYSTEMS RENEWALS SCHEDULE 2016 TO 2019

DETAIL	2015/16		2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £
	Original £	Revised £			
1. VEHICLES					
REFUSE FREIGHTER 26000kg	-	86,000	-	92,000	170,000
REFUSE FREIGHTER 26000kg	-	86,000	-	92,000	170,000
REFUSE FREIGHTER18000kg	-	86,000	-	92,000	-
REFUSE FREIGHTER 26000kg	-	-	-	92,000	-
REFUSE FREIGHTER 24000kg	-	-	-	92,000	-
REFUSE FREIGHTER 24000kg	-	-	-	92,000	-
REFUSE FREIGHTER 24000kg	-	-	-	92,000	-
REFUSE FREIGHTER 26000kg	-	-	-	-	170,000
CMP ENGINE MANAGEMENT SYSTEMS	-	-	-	-	13,500
CMP ELECTRIC BIN LIFTS	-	13,500	-	13,500	-
REFURBISHMENT FUND	-	25,000	-	-	-
FLATBED VAN	-	-	45,000	-	-
FLATBED VAN	-	-	-	40,000	-
SMALL CAR	12,000	-	-	-	-
SMALL CAR	12,000	14,000	-	-	-
LIGHT VAN	18,000	18,000	-	-	-
LIGHT VAN	-	-	18,000	-	-
4x4	23,000	-	23,000	23,000	-
CAGED VAN	-	-	30,000	-	-
ROAD SWEEPER	120,000	120,000	-	-	-
ROAD SWEEPER	-	-	-	100,000	-
PAVEMENT SWEEPER	-	-	-	70,000	-
PAVEMENT SWEEPER	70,000	70,000	-	-	-
PAVEMENT SWEEPER	70,000	70,000	-	-	-
VAN	20,000	20,000	-	-	-
LIGHT VAN	-	-	20,000	-	-
VAN	20,000	20,000	-	-	-
GARAGE EQUIPMENT	-	23,420	-	-	-
FLATBED VAN	30,000	-	30,000	-	-
FLATBED VAN	-	-	-	30,000	-
FLATBED VAN	30,000	-	30,000	30,000	-
FLATBED VAN	-	-	-	30,000	-
FLATBED VAN	-	-	-	30,000	-
FLATBED VAN	-	-	-	30,000	-
FLATBED VAN	-	-	-	30,000	-
FLATBED VAN	-	-	-	30,000	-
FLATBED VAN	-	-	-	30,000	-
MIDI TRACTOR	-	-	-	30,000	-
TRACTOR WITH MOWER	-	-	-	-	30,000
MOWING MACHINES	-	35,000	-	-	-
WEED SPRAYER	-	12,000	-	-	-
CHIPPER	-	-	30,000	30,000	-
TRACTOR	-	-	32,000	-	-
CAGED VAN	38,000	-	38,000	-	-
SMALL VAN	-	-	20,000	-	-
2. OTHER					
Financial Management System replacement	49,500	34,750	34,750	-	-
	512,500	733,670	350,750	1,160,500	553,500

PRUDENTIAL INDICATORS 2016/2019

ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual £	Estimate £	Estimate £	Estimate £	Estimate £
CHIEF EXECUTIVE	924,152	207,140	610,000	0	0
COMMUNITY WELL-BEING AND ENVIRONMENT	2,400,920	7,156,750	4,860,820	0	0
ECONOMIC PROSPERITY AND PLACE	1,020,217	4,079,600	2,834,770	1,065,710	1,000,000
VEHICLE, EQUIPMENT AND SYSSYMS RENEWAL SCHEDULE	166,395	733,670	350,750	1,160,500	553,500
	4,511,684	12,177,160	8,656,340	2,226,210	1,553,500

Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Budget Strategy Report 2016-2019.

The final capital position for 2014/15 has been stated above.

ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Capital Expenditure					
Supported Spend (RSG Settlement)	0	0	0	0	0
Unsupported Spend	4,512	12,177	8,657	2,226	1,553
Total Spend	4,512	12,177	8,657	2,226	1,553
Financed by:					
Borrowing/Leasing	2,573	6,877	3,987	1,160	553
Capital Receipts	1,223	1,245	2,768	0	0
Capital Grants	712	3,902	1,780	1,066	1,000
Revenue	4	153	122	0	0
Capital Financing Requirement (CFR)					
CFR	7,910	14,614	18,344	18,869	18,723
Movement in CFR	2,371	6,704	3,730	525	(146)
External Debt					
Borrowing	10,014	16,011	18,008	18,005	18,002
Other Long Term Liabilities	0	0	0	0	0
Total Debt at 31st March	10,014	16,011	18,008	18,005	18,002
Under/(Over) borrowing	(2,104)	(1,397)	336	864	721
Minimum Revenue Provision (MRP)					
MRP	202	173	257	636	699

LIMITS TO BORROWING ACTIVITY

	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Gross Borrowing	10,014	16,011	18,008	18,005	18,002
Investments	(15,581)	(10,000)	(7,000)	(6,000)	(5,000)
Icelandic Investments (currently 'frozen')	(121)	(76)	0	0	0
Net Borrowing	(5,688)	5,935	11,008	12,005	13,002
CFR	7,910	14,614	18,344	18,869	18,723

PRUDENTIAL INDICATORS 2016/2019

AUTHORISED AND OPERATIONAL LIMITS

	2014/2015 Actual £'000	2015/2016 Estimate £'000	2016/2017 Estimate £'000	2017/2018 Estimate £'000	2018/2019 Estimate £'000
Authorised Limit for External Debt					
Borrowing	30,000	33,000	33,000	33,000	33,000
Other Long Term Liabilities	0	0	0	0	0
Total	30,000	33,000	33,000	33,000	33,000
	2014/2015 Estimate £'000	2015/2016 Estimate £'000	2016/2017 Estimate £'000	2017/2018 Estimate £'000	2017/2018 Estimate £'000
Operational Boundary for External Debt					
Borrowing	25,000	27,000	27,000	27,000	27,000
Other Long Term Liabilities	0	0	0	0	0
Total	25,000	27,000	27,000	27,000	27,000

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2014/2015 Actual %	2015/2016 Estimate %	2016/2017 Estimate %	2017/2018 Estimate %	2018/2019 Estimate %
General Fund	1.72	3.76	6.55	10.19	10.83

INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2016/2017 Estimate £	2017/2018 Estimate £	2018/2019 Estimate £
Council Tax - Band D	1.13	1.13	1.13

The 2016/17 Taxbase of 32,727 has been used across all years for the purpose of these estimates.

TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2015/2016 Upper		2016/2017 Upper		2017/2018 Upper		2018/2019 Upper	
Maximum principal sums invested for longer than 364 days	£2m		£2m		£2m		£2m	
Limits on fixed interest rates	100%		100%		100%		100%	
Limits on variable interest rates	100%		100%		100%		100%	
Maturity Structure of fixed borrowing**	Lower	Upper	Lower	Upper	Lower	Upper	Lower	Upper
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

** The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Chief Financial Officer reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2014/15, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

The Council has secured PWLB loans at historically advantageous rates, hence there will be an 'over-borrowed' position as at 31st March 2016. However, this is permitted under the Prudential Code as the CFR in the following three years rises above this.

Budget Risk Matrix

BUDGET RISK MATRIX 2016/2019

